



ALBERNI CLAYOQUOT REGIONAL DISTRICT



2015-2019 FINANCIAL PLAN

Draft for third reading
March 25, 2015



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
SUMMARY OF REVENUE & EXPENDITURES**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			REVENUE						
1	\$ 1,797,684	\$ 1,797,695	Surplus from prior years	1,567,834	17,466	-	-	0	1
2	2,026,344	2,025,978	Committed surplus from prior years	1,721,534	1,006,711	1,388,550	1,865,092	2,363,902	2
3	3,705,106	3,705,101	Tax requisition	4,135,675	5,140,193	5,272,446	5,409,555	5,498,000	3
4	883,296	883,772	Parcel taxes	845,376	923,718	916,818	917,918	919,018	4
5	76,544	29,900	Grants in lieu of taxes	30,000	30,000	30,000	30,000	30,003	5
6	895,291	502,611	Grants from other sources	1,425,543	1,806,996	1,196,542	1,068,810	1,068,810	6
7	100,176	110,648	Services to other governments	94,998	71,000	72,200	73,400	74,700	7
8	3,556,682	3,360,000	Sales of services	3,241,543	3,282,600	3,285,800	3,289,100	3,292,400	8
9	542,486	1,123,298	Transfers between services	648,484	79,895	79,895	79,895	79,895	9
10	727,699	344,100	Other revenue	515,350	517,100	517,100	517,100	517,100	10
11	<u>\$ 14,311,308</u>	<u>\$ 13,883,103</u>		<u>\$ 14,226,337</u>	<u>\$ 12,875,679</u>	<u>\$ 12,759,351</u>	<u>\$ 13,250,870</u>	<u>\$ 13,843,828</u>	11
12	648,591	648,591	Transfers from Municipalities for MFA	905,468	776,683	711,693	711,693	711,693	12
13	<u>\$ 14,959,899</u>	<u>\$ 14,531,694</u>	Total Revenue	<u>\$ 15,131,805</u>	<u>\$ 13,652,362</u>	<u>\$ 13,471,044</u>	<u>\$ 13,962,563</u>	<u>\$ 14,555,521</u>	13



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 SUMMARY OF REVENUE & EXPENDITURES (continued)

Draft for third reading
 on March 25, 2015

Line	History		EXPENDITURES	Page	Budget					Line
	2014 ACTUAL	2014 PLAN			2015	2016	2017	2018	2019	
14			All Members							14
15	\$ 281,333	\$ 282,000	E911 Emergency Telephone System	6	\$ 294,094	\$ 310,100	\$ 318,300	\$ 322,500	\$ 325,700	15
16	1,193,008	1,184,500	General Government Services	7	1,337,000	1,268,733	1,189,300	1,211,300	1,233,700	16
17	-	-	Grant-in-aid Air Quality Council	10	5,000	-	-	-	-	17
18	27,833	27,833	Grant-in-aid Economic Development	11	32,333	-	-	-	-	18
19	-	44,929	Grant-in-aid Island Corridor Foundation	12	44,929	44,924	-	-	-	19
20	15,000	15,000	Grant-in-aid Port Alberni Victim Witness	13	15,000	-	-	-	-	20
21	71,823	72,323	Grants-in-aid Region Wide	14	69,000	9,000	9,000	9,000	9,000	21
22	10,261	10,261	Grant-in-aid Vancouver Island University	15	-	-	-	-	-	22
23	20,643	21,680	Regional Parks	16	32,000	32,400	32,800	33,200	33,600	23
24	125,098	174,000	Regional Planning	18	179,500	173,100	174,300	175,500	176,700	24
25			Electoral Area's							25
26	204,472	245,000	Building Inspection	20	250,000	243,300	246,600	250,000	253,500	26
27	777,296	1,556,421	Electoral Area Administration	22	1,090,149	80,300	80,600	110,900	81,200	27
28	320,274	396,000	Mgmt of Development - Rural Areas	24	358,000	303,800	307,200	320,700	314,200	28
29	402,716	403,000	Vancouver Island Regional Library	26	424,607	443,600	466,000	496,900	527,700	29
30			Alberni Valley							30
31	75,087	134,025	Alberni Valley Emergency Planning	27	188,400	111,000	111,000	111,000	111,000	31
32	13,500	26,500	Alberni Valley Grant-in-aid	28	25,500	8,000	8,000	8,000	8,000	32
33	2,209,719	2,456,900	Alberni Valley & Bamfield Waste Mgmt	29	2,401,500	2,441,300	2,536,800	2,552,900	2,589,500	33
34	158,192	162,500	Alberni Valley Regional Airport	32	333,835	173,720	174,454	175,203	175,968	34
35	26,589	60,000	Alberni Valley Regional Water-Proposed	34	60,000	-	-	-	-	35
36	454,062	452,000	Custom Transit	35	525,000	555,000	603,000	615,040	627,300	36
37	27,100	27,100	McLean Mill Grant-in-aid	36	25,100	25,100	25,100	25,100	25,100	37
38	6,429	10,000	Sproat Lake Marine Patrol-Proposed	37	47,456	42,700	43,300	43,900	44,500	38
39			West Coast							39
40	581,463	816,579	Long Beach Airport	38	1,058,640	1,502,367	870,000	712,300	715,700	40
41	7,609	14,000	West Coast Emergency Planning	41	14,000	10,000	10,000	10,000	10,000	41
42	2,272	6,000	West Coast Grant-in-aid	42	7,228	-	-	-	-	42
43	823,239	893,500	West Coast Waste Mgmt	43	888,000	897,000	900,400	913,000	925,800	43



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 SUMMARY OF REVENUE & EXPENDITURES (continued)

Draft for third reading
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Line	History		EXPENDITURES	Page	Budget					Line
	2014 ACTUAL	2014 PLAN			2015	2016	2017	2018	2019	
44			City of Port Alberni							44
45	\$ 237,544	\$ 237,550	Port Alberni Arena	46	\$ 194,811	\$ 236,544	\$ 236,544	\$ 236,544	\$ 236,544	45
46			Bamfield							46
47	23,967	7,100	Bamfield Community Park	47	10,500	10,500	10,500	10,500	10,500	47
48	11,000	11,000	Bamfield Grants-in-aid	48	11,000	10,000	10,000	10,000	10,000	48
49	117,861	117,869	Bamfield Volunteer Fire Dept	49	120,198	83,000	65,000	65,000	65,000	49
50	217,084	658,689	Bamfield Water System	50	615,114	191,049	191,649	192,249	192,849	50
51			Beaufort							51
52	-	1,000	Beaufort Grants-in-aid	52	5,000	1,000	1,000	1,000	1,000	52
53	2,603	2,603	Mountain Ranch Rd Fire Protection	53	2,832	2,600	2,600	2,600	2,600	53
54			Long Beach							54
55	-	500	Long Beach Grants-in-aid	54	1,000	-	-	-	-	55
56	164,847	165,148	Millstream Water System	55	33,228	33,100	33,200	33,300	33,400	56
57	18,725	29,150	Salmon Beach Garbage	57	29,150	33,150	25,150	25,150	25,150	57
58	62,204	77,100	Salmon Beach Power Distribution	58	81,400	66,600	66,600	66,600	66,600	58
59	23,071	39,450	Salmon Beach Recreation	59	39,950	29,450	29,450	29,450	29,450	59
60	30,088	48,050	Salmon Beach Security	60	53,050	48,150	48,250	48,350	48,450	60
61	73,669	63,750	Salmon Beach Sewage	61	64,904	61,700	62,500	63,300	64,100	61
62	151,958	179,600	Salmon Beach Transportation	62	147,600	123,100	123,200	123,300	123,400	62
63	10,557	16,050	Salmon Beach Water	63	23,550	14,650	14,750	14,850	14,950	63
64	7,100	7,200	South Long Beach Multi-Purpose Path	64	7,200	7,200	7,200	7,200	7,200	64
65	-	7,500	South Long Beach Community Park	65	7,500	-	-	-	-	65
66	14,101	14,000	South Long Beach Fire Protection	66	14,000	14,000	14,000	14,000	14,000	66
67	832	810	South Long Beach Street Lighting	67	900	920	940	960	980	67
68			Sproat Lake							68
69	1,271	3,100	Sproat Lake Animal Control	68	3,100	3,100	3,100	3,100	3,100	69
70	32,607	33,107	Sproat Lake Arena	69	27,516	33,107	33,107	33,107	33,107	70
71	12,100	12,900	Sproat Lake Community Association	70	12,900	12,000	12,000	12,000	12,000	71
72	107,587	170,094	Sproat Lake Community Park	71	140,064	81,600	81,700	81,800	81,900	72
73	25,582	35,243	Sproat Lake Grants-in-aid	73	35,243	34,243	34,243	34,243	34,243	73



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
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 SUMMARY OF REVENUE & EXPENDITURES (continued)

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Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			EXPENDITURES						
74	\$ 5,947	\$ 6,100	Sproat Lake Noise Control	74 \$ 8,100	\$ 8,200	\$ 8,300	\$ 8,400	\$ 8,500	74
75	284,447	389,000	Sproat Lake Volunteer Fire Department	75 400,000	345,100	345,200	345,300	345,400	75
76			Beaver Creek						76
77	1,320	1,300	Arvay Rd Street Lighting	77 1,400	1,400	1,400	1,400	1,400	77
78	851	3,000	Beaver Creek Animal Control	78 3,000	3,000	3,000	3,000	3,000	78
79	3,325	6,100	Beaver Creek Community Park	79 10,000	10,000	10,000	10,000	10,000	79
80	24,122	24,622	Beaver Creek Arena	80 20,343	24,622	24,622	24,622	24,622	80
81	1,000	2,005	Beaver Creek Grants-in-aid	81 7,005	2,000	2,000	2,000	2,000	81
82	860	2,100	Beaver Creek Noise Control	82 2,100	2,100	2,100	2,100	2,100	82
83	31,295	31,295	Beaver Creek Recreation	83 31,295	31,300	31,300	31,300	31,300	83
84	254,158	254,230	Beaver Creek Volunteer Fire Department	84 255,200	256,300	256,400	256,500	256,600	84
85	1,141,758	1,212,519	Beaver Creek Water System	86 1,050,070	935,098	935,098	935,098	935,098	85
86	1,229	1,229	Granville Rd Fire Protection	90 1,770	1,770	1,770	1,770	1,770	86
87			Cherry Creek						87
88	3,600	3,000	Cherry Creek Animal Control	91 2,436	3,000	3,000	3,000	3,000	88
89	20,123	20,623	Cherry Creek Arena	92 17,211	20,623	20,623	20,623	20,623	89
90	43,509	45,009	Cherry Creek Grants-in-aid	93 45,009	24,009	24,009	24,009	24,009	90
91	837	2,100	Cherry Creek Noise Control	94 2,100	2,100	2,100	2,100	2,100	91
92	7,287	10,700	Franklin River Rd Fire Protection	95 10,100	10,300	10,500	10,700	10,900	92
93	<u>\$ 11,007,043</u>	<u>\$ 13,445,546</u>		<u>\$ 13,255,120</u>	<u>\$ 11,487,129</u>	<u>\$ 10,894,259</u>	<u>\$ 10,886,968</u>	<u>\$ 10,981,113</u>	93
94	648,591	648,591	Transfer to MFA for Municipalities	905,468	776,683	711,693	711,693	711,693	94
95	<u>\$ 11,655,634</u>	<u>\$ 14,094,137</u>	Total Expenditures	<u>\$ 14,160,588</u>	<u>\$ 12,263,812</u>	<u>\$ 11,605,952</u>	<u>\$ 11,598,661</u>	<u>\$ 11,692,806</u>	95
96	\$ 3,304,264	\$ 437,557	FINANCIAL PLAN BALANCE	\$ 971,217	\$ 1,388,550	\$ 1,865,092	\$ 2,363,902	\$ 2,862,715	96
97	2,176,250	2,062,665	Add: Transfer to reserves	2,202,189	2,388,024	1,756,697	1,599,867	1,593,340	97
98	195,775	195,775	Principal debt payments	195,775	195,775	188,775	179,275	179,275	98
99	799,619	702,500	Deduct: Estimated amortization not included	818,000	818,000	818,000	818,000	818,000	99
100	-	-	Loss on disposal assets	-	-	-	-	-	100
101	3,823,023	3,822,668	Surplus from previous year	3,303,259	1,024,177	1,388,550	1,865,092	2,363,902	101
102	<u>\$ 1,053,647</u>	<u>-\$ 1,829,171</u>	ANNUAL SURPLUS/(DEFICIT)	<u>-\$ 752,078</u>	<u>\$ 2,130,172</u>	<u>\$ 1,604,014</u>	<u>\$ 1,459,952</u>	<u>\$ 1,453,428</u>	102



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
GENERAL GOVERNMENT SERVICES
PARTICIPANTS: ALL MEMBERS**

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Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 137,375	\$ 137,375	Surplus (deficit) from prior years	\$ 27,157	\$ -	\$ -	\$ -	\$ -	1
2	341,828	341,827	Committed surplus from prior years	254,703	94,703	-	-	-	2
3	675,130	675,125	Tax requisition	931,843	956,030	971,300	993,300	1,015,700	3
4			<i>Government grants</i>						4
5	3,105	-	Conditional	-	-	-	-	-	5
6	125,740	126,000	Unconditional	125,000	125,000	125,000	125,000	125,000	6
7	128,845	126,000	Total government grants	125,000	125,000	125,000	125,000	125,000	7
8	13,038	8,000	Grant in lieu of taxes	8,000	8,000	8,000	8,000	8,000	8
9	178,652	85,000	Other sources	85,000	85,000	85,000	85,000	85,000	9
10	\$ 1,474,868	\$ 1,373,327	TOTAL REVENUE	\$ 1,431,703	\$ 1,268,733	\$ 1,189,300	\$ 1,211,300	\$ 1,233,700	10
EXPENDITURES									
11	\$ 63,500	\$ 60,000	Capital fund contribution	\$ 50,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	11
12			<i>Health Network</i>						12
13	54,157	55,000	Coordinator	80,000	80,000	-	-	-	13
14	12,346	16,000	Labour & benefits	15,000	15,000	-	-	-	14
15	20,622	82,000	Operating	65,000	6,033	-	-	-	15
16	87,125	153,000	Total Health Network costs	160,000	101,033	-	-	-	16
17			<i>Labour & related costs</i>						17
18	17,288	10,000	Convention/professional development	12,000	12,000	12,000	12,000	12,000	18
19	983,341	889,000	Labour & benefits	1,004,000	1,024,100	1,044,600	1,065,500	1,086,800	19
20	-	-	Labour negotiations	10,000	-	-	-	-	20
21	3,073	3,000	Occupational health & safety committee	3,000	3,000	3,000	3,000	3,000	21
22	-	500	Recruiting	1,000	500	500	500	500	22
23	1,003,702	902,500	Total labour & related costs	1,030,000	1,039,600	1,060,100	1,081,000	1,102,300	23
24			<i>Legislative costs</i>						24
25	-	5,000	Coastal Communities Network	5,000	-	-	-	-	25
26	128,475	130,000	Directors indemnities	130,000	130,000	130,000	130,000	130,000	26
27	-	-	Directors education	5,000	5,000	5,000	5,000	5,000	27
28	25,731	38,000	Directors travel	33,000	33,000	33,000	33,000	33,000	28
29	4,773	6,500	FCM convention & membership	6,500	6,600	6,700	6,800	6,900	29
30	158,979	179,500	Total legislative costs	179,500	174,600	174,700	174,800	174,900	30



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 GENERAL GOVERNMENT SERVICES (continued)
 PARTICIPANTS: ALL MEMBERS

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 on March 25, 2015

Line	History		EXPENDITURES (continued)	Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
31	\$ 1,824	\$ 5,000	Natural Resources Committee	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	31
32			<i>Office costs</i>						32
33	9,660	10,000	Building maintenance	10,000	10,000	10,000	10,000	10,000	33
34	20,336	20,000	Building utilities	21,000	22,000	23,000	24,000	25,000	34
35	46,491	50,000	Computer expenses	60,000	60,000	60,000	60,000	60,000	35
36	52,925	50,000	IT contractor	60,000	60,000	60,000	60,000	60,000	36
37	21,466	20,000	Janitorial service	20,000	20,000	20,000	20,000	20,000	37
38	2,047	3,000	Office equipment	3,000	3,000	3,000	3,000	3,000	38
39	20,514	22,000	Office supplies - general	20,000	20,000	20,000	20,000	20,000	39
40	6,604	7,000	Office supplies - toner	7,000	7,000	7,000	7,000	7,000	40
41	7,305	8,000	Postage	8,000	8,000	8,000	8,000	8,000	41
42	14,822	16,000	Telephone	16,000	16,000	16,000	16,000	16,000	42
43	202,170	206,000	Total office costs	225,000	226,000	227,000	228,000	229,000	43
44			<i>Other costs</i>						44
45	4,083	4,000	Advertising & publicity	4,000	4,000	4,000	4,000	4,000	45
46	737	1,000	Bank interest & bad debts	1,000	1,000	1,000	1,000	1,000	46
47	4,887	6,000	Committee expenses	6,000	6,000	6,000	6,000	6,000	47
48	6,568	6,500	Memberships & subscriptions	7,000	7,000	7,000	7,000	7,000	48
49	3,095	5,000	Staff travel	4,000	4,000	4,000	4,000	4,000	49
50	5,226	8,000	Vehicle operation	8,000	8,000	8,000	8,000	8,000	50
51	24,596	30,500	Total other costs	30,000	30,000	30,000	30,000	30,000	51
52			<i>Professional fees & insurance</i>						52
53	20,175	22,000	Audit fees	22,000	22,000	22,000	22,000	22,000	53
54	32,151	33,000	Insurance - liability	33,500	33,500	33,500	33,500	33,500	54
55	6,788	8,000	Insurance - property	8,000	8,000	8,000	8,000	8,000	55
56	38,413	30,000	Legal fees	30,000	30,000	30,000	30,000	30,000	56
57	97,527	93,000	Total professional fees & insurance	93,500	93,500	93,500	93,500	93,500	57
58	28,787	30,000	Studies & reports	30,000	40,000	40,000	40,000	40,000	58
59	- 475,202	- 475,000	Recovery of administration costs	- 466,000	- 451,000	- 451,000	- 451,000	- 451,000	59
60	\$ 1,193,008	\$ 1,184,500	TOTAL EXPENDITURES	\$ 1,337,000	\$ 1,268,733	\$ 1,189,300	\$ 1,211,300	\$ 1,233,700	60



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 GRANT-IN-AID AIR QUALITY COUNCIL
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

Draft for third reading
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Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			REVENUE						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	5,000	-	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<u>\$ -</u>	<u>\$ -</u>	TOTAL REVENUE	<u>\$ 5,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	4
			EXPENDITURES						
5	\$ -	\$ -	Administration charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	-	-	Air Quality Council	5,000	-	-	-	-	6
7	<u>\$ -</u>	<u>\$ -</u>	TOTAL EXPENDITURES	<u>\$ 5,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	7
8	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	-	-	-	-	-	9
10	<u>\$ -</u>	<u>\$ -</u>	ANNUAL SURPLUS/(DEFICIT)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
GRANT-IN-AID ISLAND CORRIDOR FOUNDATION
PARTICIPANTS: PORT ALBERNI, UCLUELET, ELECTORAL AREAS 'A', 'D', 'E', and 'F'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 44,929	\$ 44,929	Surplus (deficit) from prior years	\$ 44,929	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	-	44,924	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 44,929	\$ 44,929	TOTAL REVENUE	\$ 44,929	\$ 44,924	\$ -	\$ -	\$ -	4
EXPENDITURES									
5	\$ -	\$ -	Administration charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	-	22,711	Contribution from the City of Port Alberni	22,711	22,710	-	-	-	6
7	-	5,498	Contribution from the District of Ucluelet	5,498	5,497	-	-	-	7
8	-	2,732	Contribution from Area A - Bamfield	2,732	2,732	-	-	-	8
9	-	7,423	Contribution from Area D - Sproat Lake	7,423	7,422	-	-	-	9
10	-	3,126	Contribution from Area E - Beaver Creek	3,126	3,125	-	-	-	10
11	-	3,439	Contribution from Area F - Cherry Creek	3,439	3,438	-	-	-	11
12	\$ -	\$ 44,929	TOTAL EXPENDITURES	\$ 44,929	\$ 44,924	\$ -	\$ -	\$ -	12
13	\$ 44,929	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	13
14	44,929	44,929	Deduct: Surplus from previous year	44,929	-	-	-	-	14
15	\$ -	-\$ 44,929	ANNUAL SURPLUS/(DEFICIT)	-\$ 44,929	\$ -	\$ -	\$ -	\$ -	15



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
GRANTS-IN-AID REGION WIDE
PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, UCHUCKLESAHT & ALL ELECTORAL AREAS**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 1,000	\$ 1,000	Surplus (deficit) from prior years	\$ 499	\$ -	\$ -	\$ -	\$ -	1
2	71,322	71,323	Tax requisition	68,501	9,000	9,000	9,000	9,000	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 72,322	\$ 72,323	TOTAL REVENUE	\$ 69,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	4
EXPENDITURES									
5	\$ 4,000	\$ 4,000	Administration charge	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	5
6			<i>Grants in aid</i>						6
7	1,000	1,000	Alberni District Fall Fair	1,000	-	-	-	-	7
8	6,000	6,000	Alberni Valley Rescue Squad	6,000	-	-	-	-	8
9	1,500	1,500	Alberni Valley Wrestling Club	1,500	-	-	-	-	9
10	17,000	17,000	Aquatic Management Board	17,000	-	-	-	-	10
11	19,323	19,323	Arrowsmith Amateur Radio Club	-	-	-	-	-	11
12	-	-	Jericho Road Church	2,000	-	-	-	-	12
13	2,000	2,000	Music by the Sea	2,000	-	-	-	-	13
14	7,500	7,500	North Island Film Commission	7,500	-	-	-	-	14
15	2,000	2,000	Pacific Rim Whale Festival	1,000	-	-	-	-	15
16	1,000	1,000	Strawberry Isle Research	1,000	-	-	-	-	16
17	6,000	6,000	West Coast Inland Search & Rescue	6,000	-	-	-	-	17
18	-	-	West Coast Multiplex Society	15,000	-	-	-	-	18
19	63,323	63,323	Total grants in aid	60,000	-	-	-	-	19
20	4,500	5,000	Special Events	5,000	5,000	5,000	5,000	5,000	20
21	\$ 71,823	\$ 72,323	TOTAL EXPENDITURES	\$ 69,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	21
22	\$ 499	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	22
23	1,000	1,000	Deduct: Surplus from previous year	499	-	-	-	-	23
24	-\$ 501	-\$ 1,000	ANNUAL SURPLUS/(DEFICIT)	-\$ 499	\$ -	\$ -	\$ -	\$ -	24



Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 8,392	\$ 8,392	Surplus (deficit) from prior years	\$ 2,437	\$ -	\$ -	\$ -	\$ -	1
2	7,608	7,608	Tax requisition	23,883	27,400	27,800	28,200	28,600	2
3	148	-	Grants in lieu of taxes						3
4	422	680	Grants & other contributions	680	-	-	-	-	4
5	5,041	5,000	Licenses & fees	5,000	5,000	5,000	5,000	5,000	5
6	1,469	-	Other sources	-	-	-	-	-	6
7	\$ 23,080	\$ 21,680	TOTAL REVENUE	\$ 32,000	\$ 32,400	\$ 32,800	\$ 33,200	\$ 33,600	7
EXPENDITURES									
8	\$ 10,000	\$ 10,000	Administration charge	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	8
9	1,469	-	Capital fund contribution from operating	-	-	-	-	-	9
10	422	680	Capital fund contribution from grants	-	-	-	-	-	10
11	7,859	8,000	Labour & benefits	16,000	16,400	16,800	17,200	17,600	11
12	893	3,000	Operating costs	5,000	5,000	5,000	5,000	5,000	12
13	\$ 20,643	\$ 21,680	TOTAL EXPENDITURES	\$ 32,000	\$ 32,400	\$ 32,800	\$ 33,200	\$ 33,600	13
14	\$ 2,437	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	14
15	1,891	680	Add: Transfer to reserves	-	-	-	-	-	15
16	1,714	-	Deduct: Estimated amortization not included	2,000	2,000	2,000	2,000	2,000	16
17	8,392	8,392	Surplus from previous year	2,437	-	-	-	-	17
18	-\$ 5,778	-\$ 7,712	ANNUAL SURPLUS/(DEFICIT)	-\$ 4,437	-\$ 2,000	-\$ 2,000	-\$ 2,000	-\$ 2,000	18



ALBERNI-CLAYOQUOT REGIONAL DISTRICT

2015-2019 FINANCIAL PLAN

REGIONAL PARKS (continued)

PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			CAPITAL FUND						
19	\$ 121,748	\$ 121,748	Balance, beginning of year	\$ 113,013	\$ 89,995	\$ 90,895	\$ 91,795	\$ 92,695	19
20	-	-	Contribution from operating fund	-	-	-	-	-	20
21	422	680	Grants & other contributions	-	-	-	-	-	21
22	1,349	1,300	Interest earnings	1,000	900	900	900	900	22
23			<i>Less - capital expenditures</i>						23
24	1,013	680	China Creek bridge	2,000	-	-	-	-	24
25	9,493	31,511	Regional trails & parks plan	22,018	-	-	-	-	25
26	10,506	32,191	Total capital expenditures	24,018	-	-	-	-	26
27	\$ 113,013	\$ 91,537	BALANCE, END OF YEAR	\$ 89,995	\$ 90,895	\$ 91,795	\$ 92,695	\$ 93,595	27



Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 65,385	\$ 65,385	Surplus (deficit) from prior years	\$ 52,476	\$ -	\$ -	\$ -	\$ -	1
2	106,616	106,615	Tax requisition	125,024	171,100	172,300	173,500	174,700	2
3	2,052	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	3
4	1,800	1,000	Sales of services	1,000	1,000	1,000	1,000	1,000	4
5	1,721	-	Other sources	-	-	-	-	-	5
6	\$ 177,574	\$ 174,000	TOTAL REVENUE	\$ 179,500	\$ 173,100	\$ 174,300	\$ 175,500	\$ 176,700	6
EXPENDITURES									
7	\$ 15,000	\$ 15,000	Administration charge	\$ 27,000	\$ 27,000	\$ 27,000	\$ 27,000	\$ 27,000	7
8	9,721	8,000	Capital fund contribution	8,000	8,000	8,000	8,000	8,000	8
9			<i>Labour & related costs</i>						9
10	1,576	1,000	Convention/professional development	2,000	2,000	2,000	2,000	2,000	10
11	63,954	68,000	Labour & benefits	57,000	58,100	59,300	60,500	61,700	11
12	-	500	Recruiting costs	500	500	500	500	500	12
13	65,530	69,500	Total labour & related costs	59,500	60,600	61,800	63,000	64,200	13
14			<i>Office costs</i>						14
15	4,799	5,000	Office operations	5,000	5,000	5,000	5,000	5,000	15
16	4,006	10,000	Computer operations	10,000	10,000	10,000	10,000	10,000	16
17	1,118	1,000	Memberships/subscriptions	1,500	1,500	1,500	1,500	1,500	17
18	9,923	16,000	Total office costs	16,500	16,500	16,500	16,500	16,500	18
19			<i>Other costs</i>						19
20	96	2,000	Agricultural Advisory Committee	2,000	2,000	2,000	2,000	2,000	20
21	17,009	45,000	Agricultural Plan initiatives	45,000	45,000	45,000	45,000	45,000	21
22	-	1,000	Travel & accomodation	1,000	1,000	1,000	1,000	1,000	22
23	17,105	48,000	Total other costs	48,000	48,000	48,000	48,000	48,000	23



Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
	EXPENDITURES (continued)								
24	<i>Professional fees</i>								24
25	\$ 5,885	\$ 2,000	Consultant costs	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	25
26	-	1,000	Float homes	1,000	1,000	1,000	1,000	1,000	26
27	1,934	2,000	Legal costs	2,000	2,000	2,000	2,000	2,000	27
28	-	12,500	Mapping update	12,500	5,000	5,000	5,000	5,000	28
29	7,819	17,500	Total professional fees	20,500	13,000	13,000	13,000	13,000	29
30	\$ 125,098	\$ 174,000	TOTAL EXPENDITURES	\$ 179,500	\$ 173,100	\$ 174,300	\$ 175,500	\$ 176,700	30
31	\$ 52,476	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	31
32	9,721	8,000	Add: Transfer to reserves	8,000	8,000	8,000	8,000	8,000	32
33	4,966	3,500	Deduct: Estimated amortization not included	5,000	5,000	5,000	5,000	5,000	33
34	65,385	65,385	Surplus from previous year	52,476	-	-	-	-	34
35	-\$ 8,154	-\$ 60,885	ANNUAL SURPLUS/(DEFICIT)	-\$ 49,476	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	35
	CAPITAL FUND								
36	\$ 19,590	\$ 19,590	Balance, beginning of year	\$ 14,880	\$ 15,580	\$ 23,780	\$ 1,980	\$ 10,080	36
37	9,550	8,000	Contribution from operating fund	8,000	8,000	8,000	8,000	8,000	37
38	155	200	Interest earnings	200	200	200	100	200	38
39	<i>Less - capital expenditures</i>								39
40	-	-	Aerial photos^	-	-	30,000	-	-	40
41	2,126	2,500	Color printer^	-	-	-	-	-	41
42	7,283	7,500	Mapping software^	7,500	-	-	-	-	42
43	5,006	8,500	Plotter^	-	-	-	-	-	43
44	14,415	18,500	Total capital expenditures	7,500	-	30,000	-	-	44
45	\$ 14,880	\$ 9,290	BALANCE, END OF YEAR	\$ 15,580	\$ 23,780	\$ 1,980	\$ 10,080	\$ 18,280	45

^costs shared with Management of Development - Rural Areas



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
BUILDING INSPECTION
PARTICIPANTS: ELECTORAL AREAS**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	-\$ 2,752	-\$ 2,752	Surplus (deficit) from prior years	\$ 41,096	\$ -	\$ -	\$ -	\$ -	1
2	171,752	171,752	Tax requisition	142,904	177,300	180,600	184,000	187,500	2
3	67,824	75,000	Sales of services	65,000	65,000	65,000	65,000	65,000	3
4	2,163	-	Contracts with Municipalities	-	-	-	-	-	4
5	6,179	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	5
6	402	-	Other sources	-	-	-	-	-	6
7	\$ 245,568	\$ 245,000	TOTAL REVENUE	\$ 250,000	\$ 243,300	\$ 246,600	\$ 250,000	\$ 253,500	7
EXPENDITURES									
8	\$ 18,000	\$ 18,000	Administration charge	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000	8
9	10,402	10,000	Capital fund contribution	10,000	10,000	10,000	10,000	10,000	9
10			<i>Labour & related costs</i>						10
11	1,431	2,000	Convention/professional development	2,000	2,000	2,000	2,000	2,000	11
12	149,566	159,000	Labour & benefits	163,000	166,300	169,600	173,000	176,500	12
13	150,997	161,000	Total labour & related costs	165,000	168,300	171,600	175,000	178,500	13
14			<i>Legal & professional fees</i>						14
15	7,397	30,000	Legal fees	30,000	20,000	20,000	20,000	20,000	15
16	1,150	1,500	Professional fees	1,500	1,500	1,500	1,500	1,500	16
17	8,547	31,500	Total legal & professional fees	31,500	21,500	21,500	21,500	21,500	17
18	6,786	8,500	Office costs	8,500	8,500	8,500	8,500	8,500	18
19			<i>Travel costs</i>						19
20	9,691	15,000	Automobile expenses	15,000	15,000	15,000	15,000	15,000	20
21	49	1,000	Travel & accomodation	1,000	1,000	1,000	1,000	1,000	21
22	9,740	16,000	Total travel costs	16,000	16,000	16,000	16,000	16,000	22
23	\$ 204,472	\$ 245,000	TOTAL EXPENDITURES	\$ 250,000	\$ 243,300	\$ 246,600	\$ 250,000	\$ 253,500	23
24	\$ 41,096	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	24
25	10,402	10,000	Add: Transfer to reserves	10,000	10,000	10,000	10,000	10,000	25
26	6,435	7,000	Deduct: Estimated amortization not included	7,000	7,000	7,000	7,000	7,000	26
27	- 2,752	- 2,752	Surplus from previous year	41,096	-	-	-	-	27
28	\$ 47,815	\$ 5,752	ANNUAL SURPLUS/(DEFICIT)	-\$ 38,096	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	28



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
ELECTORAL AREA ADMINISTRATION
PARTICIPANTS: ELECTORAL AREAS**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 13,557	\$ 13,560	Surplus (deficit) from prior years	\$ 30,235	\$ -	\$ -	\$ -	\$ -	1
2	1,684,516	1,684,151	Committed surplus from prior year	1,466,831	912,008	1,388,550	1,865,092	2,363,902	2
3	101,940	101,940	Tax requisition	50,265	79,800	80,100	110,400	80,700	3
4	3,651	500	Grant in lieu of taxes	500	500	500	500	500	4
5	451,343	-	Federal government grant	444,326	466,542	466,542	488,810	488,810	5
6	19,355	10,000	Interest revenue	10,000	10,000	10,000	10,000	10,000	6
7	\$ 2,274,362	\$ 1,810,151	TOTAL REVENUE	\$ 2,002,157	\$ 1,468,850	\$ 1,945,692	\$ 2,474,802	\$ 2,943,912	7
EXPENDITURES									
8	\$ 35,000	\$ 35,000	Administration charge	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000	8
9	13,110	30,000	Elections & referenda	5,000	5,000	5,000	35,000	5,000	9
10	417	1,000	Area 'A' - Bamfield administration	1,000	1,000	1,000	1,000	1,000	10
11	-	1,000	Area 'B' - Beaufort administration	1,000	1,000	1,000	1,000	1,000	11
12	-	1,000	Area 'C' - Long Beach administration	1,000	1,000	1,000	1,000	1,000	12
13	1,611	2,000	Area 'D' - Sproat Lake administration	2,000	2,000	2,000	2,000	2,000	13
14	-	1,000	Area 'E' - Beaver Creek administration	1,000	1,000	1,000	1,000	1,000	14
15	1,082	3,000	Area 'F' - Cherry Creek administration	3,000	2,000	2,000	2,000	2,000	15
16	6,964	10,000	AVICC dues & convention expenses	10,000	10,000	10,000	10,000	10,000	16
17	26,226	28,000	UBCM dues & convention expenses	28,000	28,000	28,000	28,000	28,000	17
18	4,503	4,000	Labour & benefits	13,000	13,300	13,600	13,900	14,200	18
19			<i>Gas tax initiatives</i>						19
20	18,072	444,744	Bamfield water system upgrades	426,672	-	-	-	-	20
21	5,418	12,307	Beaver Creek Community Club	-	-	-	-	-	21
22	213,726	213,726	Beaver Creek water system upgrades	-	-	-	-	-	22
23	-	-	Bell Road/Stuart Avenue water system	264,000	-	-	-	-	23
24	220,663	385,000	Cherry Creek Waterworks District	164,337	-	-	-	-	24
25	95,860	250,000	Long Beach Airport water system upgrades	154,140	-	-	-	-	25
26	134,644	134,644	Millstream Water System	-	-	-	-	-	26
27	-	-	Other gas tax rebate initiatives	-	-	-	-	-	27
28	688,383	1,440,421	Total gas tax initiatives	1,009,149	-	-	-	-	28
29	\$ 777,296	\$ 1,556,421	TOTAL EXPENDITURES	\$ 1,090,149	\$ 80,300	\$ 80,600	\$ 110,900	\$ 81,200	29



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 ELECTORAL AREA ADMINISTRATION (continued)
 PARTICIPANTS: ELECTORAL AREAS

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014	2014		2015	2016	2017	2018	2019	
30	\$ 1,497,066	\$ 253,730	FINANCIAL PLAN BALANCE	\$ 912,008	\$ 1,388,550	\$ 1,865,092	\$ 2,363,902	\$ 2,862,712	30
31	<u>1,698,073</u>	<u>1,697,711</u>	Deduct: Surplus from previous year	<u>1,497,066</u>	<u>912,008</u>	<u>1,388,550</u>	<u>1,865,092</u>	<u>2,363,902</u>	31
32	<u>-\$ 201,007</u>	<u>-\$ 1,443,981</u>	ANNUAL SURPLUS/(DEFICIT)	<u>-\$ 585,058</u>	<u>\$ 476,542</u>	<u>\$ 476,542</u>	<u>\$ 498,810</u>	<u>\$ 498,810</u>	32



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
MANAGEMENT OF DEVELOPMENT - RURAL AREAS
PARTICIPANTS: ELECTORAL AREAS**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 135,901	\$ 135,038	Surplus (deficit) from prior years	\$ 65,165	\$ -	\$ -	\$ -	\$ -	1
2	215,962	215,962	Tax requisition	267,835	278,800	282,200	295,700	289,200	2
3	7,000	7,000	Contracts with Municipalities	7,000	7,000	7,000	7,000	7,000	3
4	7,706	3,000	Grant in lieu of taxes	3,000	3,000	3,000	3,000	3,000	4
5	13,150	35,000	Sales of services	15,000	15,000	15,000	15,000	15,000	5
6	5,720	-	Other sources	-	-	-	-	-	6
7	\$ 385,439	\$ 396,000	TOTAL REVENUE	\$ 358,000	\$ 303,800	\$ 307,200	\$ 320,700	\$ 314,200	7
EXPENDITURES									
8	\$ 66,000	\$ 66,000	Administration charge	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	8
9	40,719	35,000	Capital fund contribution	5,000	5,000	5,000	5,000	5,000	9
10			<i>Labour & related costs</i>						10
11	3,892	3,000	Convention/professional development	4,000	4,000	4,000	4,000	4,000	11
12	151,242	165,000	Labour & benefits	167,000	170,300	173,700	177,200	180,700	12
13	-	500	Recruiting costs	500	500	500	500	500	13
14	155,134	168,500	Total labour & related costs	171,500	174,800	178,200	181,700	185,200	14
15			<i>Office costs</i>						15
16	6,472	7,000	Office operations	7,000	7,000	7,000	7,000	7,000	16
17	4,562	8,000	Computer operations	8,000	8,000	8,000	8,000	8,000	17
18	1,102	1,500	Memberships/subscriptions	1,500	1,500	1,500	1,500	1,500	18
19	12,136	16,500	Total office costs	16,500	16,500	16,500	16,500	16,500	19
20			<i>Other costs</i>						20
21	4,003	8,000	Advertising & publicity	8,000	8,000	8,000	8,000	8,000	21
22	315	2,000	APC costs	2,000	2,000	2,000	2,000	2,000	22
23	-	5,000	Board of variance costs	5,000	5,000	5,000	5,000	5,000	23
24	1,103	2,500	Travel & accomodation	2,500	2,500	2,500	2,500	2,500	24
25	5,421	17,500	Total other costs	17,500	17,500	17,500	17,500	17,500	25



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 MANAGEMENT OF DEVELOPMENT - RURAL AREAS (continued)
 PARTICIPANTS: ELECTORAL AREAS

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			EXPENDITURES (continued)						
26			<i>Professional fees</i>						26
27	-	15,000	Consultant costs	10,000	10,000	10,000	10,000	10,000	27
28	17,210	20,000	Legal costs	20,000	15,000	15,000	15,000	15,000	28
29	-	12,500	Mapping update	12,500	5,000	5,000	5,000	5,000	29
30	3,586	5,000	OCP rewrites	5,000	-	-	10,000	-	30
31	-	-	Subdivision servicing bylaw	20,000	-	-	-	-	31
32	20,068	40,000	Zoning bylaw rewrite	20,000	-	-	-	-	32
33	40,864	92,500	Total professional fees	87,500	30,000	30,000	40,000	30,000	33
34	\$ 320,274	\$ 396,000	TOTAL EXPENDITURES	\$ 358,000	\$ 303,800	\$ 307,200	\$ 320,700	\$ 314,200	34
35	\$ 65,165	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	35
36	40,719	35,000	Add: Transfer to reserves	5,000	5,000	5,000	5,000	5,000	36
37	6,007	2,900	Deduct: Estimated amortization not included	6,000	6,000	6,000	6,000	6,000	37
38	135,901	135,038	Surplus from previous year	65,165	-	-	-	-	38
39	-\$ 36,024	-\$ 102,938	ANNUAL SURPLUS/(DEFICIT)	-\$ 66,165	-\$ 1,000	-\$ 1,000	-\$ 1,000	-\$ 1,000	39
			(for Financial Reporting purposes)						
			CAPITAL FUND						
40	\$ 47,213	\$ 47,212	Balance, beginning of year	\$ 69,948	\$ 68,148	\$ 73,848	\$ 49,448	\$ 54,948	40
41	36,550	35,000	Contribution from operating fund	5,000	5,000	5,000	5,000	5,000	41
42	601	700	Interest earnings	700	700	600	500	600	42
43			<i>Less - capital expenditures</i>						43
44	-	-	Aerial photos	-	-	30,000	-	-	44
45	2,127	2,500	Color printer^	-	-	-	-	-	45
46	7,283	7,500	Mapping software^	7,500	-	-	-	-	46
47	5,006	8,500	Plotter^	-	-	-	-	-	47
48	14,416	18,500	Total capital expenditures	7,500	-	30,000	-	-	48
49	\$ 69,948	\$ 64,412	BALANCE, END OF YEAR	\$ 68,148	\$ 73,848	\$ 49,448	\$ 54,948	\$ 60,548	49

^costs shared with Regional Planning



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
VANCOUVER ISLAND REGIONAL LIBRARY
PARTICIPANTS: ELECTORAL AREAS**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 6,812	\$ 6,812	Surplus (deficit) from prior years	\$ 9,360	\$ -	\$ -	\$ -	\$ -	1
2	391,188	391,188	Tax requisition	410,247	438,600	461,000	491,900	522,700	2
3	14,076	5,000	Grant in lieu of taxes	5,000	5,000	5,000	5,000	5,000	3
4	\$ 412,076	\$ 403,000	TOTAL REVENUE	\$ 424,607	\$ 443,600	\$ 466,000	\$ 496,900	\$ 527,700	4
EXPENDITURES									
5	\$ 3,000	\$ 3,000	Administrative charge	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	5
6	399,716	400,000	Operating costs	421,607	440,600	463,000	493,900	524,700	6
7	\$ 402,716	\$ 403,000	TOTAL EXPENDITURES	\$ 424,607	\$ 443,600	\$ 466,000	\$ 496,900	\$ 527,700	7
8	\$ 9,360	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	6,812	6,812	Deduct: Surplus from previous year	9,360	-	-	-	-	9
10	\$ 2,548	-\$ 6,812	ANNUAL SURPLUS/(DEFICIT)	-\$ 9,360	\$ -	\$ -	\$ -	\$ -	10

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
ALBERNI VALLEY EMERGENCY PLANNING
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 31,017	\$ 31,017	Surplus (deficit) from prior years	\$ 68,921	\$ -	\$ -	\$ -	\$ -	1
2	102,508	102,508	Tax requisition	118,979	110,500	110,500	110,500	110,500	2
3	8,944	-	Government grants	-	-	-	-	-	3
4	1,539	500	Grant in lieu of taxes	500	500	500	500	500	4
5	\$ 144,008	\$ 134,025	TOTAL REVENUE	\$ 188,400	\$ 111,000	\$ 111,000	\$ 111,000	\$ 111,000	5
EXPENDITURES									
6	\$ 10,000	\$ 10,000	Administrative charge	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	6
7	-	-	Emergency planning coordinator	42,000	42,000	42,000	42,000	42,000	7
8	16,162	25,025	Emergency planning costs	29,400	25,000	25,000	25,000	25,000	8
9	8,944	-	Emergency response & recovery	-	-	-	-	-	9
10	-	30,000	ESS capacity building	30,000	20,000	20,000	20,000	20,000	10
11	10,000	10,000	Facility rent	10,000	10,000	10,000	10,000	10,000	11
12	29,981	44,000	Labour & benefits	2,000	2,000	2,000	2,000	2,000	12
13	-	15,000	Generator for EOC	63,000	-	-	-	-	13
14	\$ 75,087	\$ 134,025	TOTAL EXPENDITURES	\$ 188,400	\$ 111,000	\$ 111,000	\$ 111,000	\$ 111,000	14
15	\$ 68,921	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	15
16	31,017	31,017	Deduct: Surplus from previous year	68,921	-	-	-	-	16
17	\$ 37,904	-\$ 31,017	ANNUAL SURPLUS/(DEFICIT)	-\$ 68,921	\$ -	\$ -	\$ -	\$ -	17

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
ALBERNI VALLEY GRANTS-IN-AID
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 9,893	\$ 9,893	Surplus (deficit) from prior years	\$ 8,000	\$ -	\$ -	\$ -	\$ -	1
2	11,607	11,607	Tax requisition	17,500	8,000	8,000	8,000	8,000	2
3	-	-	Conditional donation	-	-	-	-	-	3
4	-	-	Grant in lieu of taxes	-	-	-	-	-	4
5	-	-	Miscellaneous revenue	-	-	-	-	-	5
6	\$ 21,500	\$ 21,500	TOTAL REVENUE	\$ 25,500	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	6
EXPENDITURES									
7	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	1,500	1,500	Alberni District 4-H Senior Council	-	-	-	-	-	8
9	-	5,000	Alberni Valley Comm. & Women`s Services	5,000	-	-	-	-	9
10	10,000	10,000	Alberni Valley Hospice Society	-	-	-	-	-	10
11	2,000	2,000	Alberni Valley Regatta Association	-	-	-	-	-	11
12	-	-	Arrowsmith Amateur Radio Club*	10,000	-	-	-	-	12
13	-	-	Eighth Avenue School Backpack Club	500	-	-	-	-	13
14	-	8,000	Log Train Trail	8,000	8,000	8,000	8,000	8,000	14
15	-	-	Port Alberni Maritime Heritage Society	2,000	-	-	-	-	15
16	-	-	Sani-station Great Central Lake Rd (note 1)	-	-	-	-	-	16
17	\$ 13,500	\$ 26,500	TOTAL EXPENDITURES	\$ 25,500	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	17
18	\$ 8,000	-\$ 5,000	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	18
19	9,893	9,893	Deduct: Surplus from previous year	8,000	-	-	-	-	19
20	-\$ 1,893	-\$ 14,893	ANNUAL SURPLUS/(DEFICIT)	-\$ 8,000	\$ -	\$ -	\$ -	\$ -	20

(for Financial Reporting purposes)

* Arrowsmith Radio Club Grant in Aid 2014 from All Areas \$19,323

Note 1 - The Sani-station fund has a balance at December 31, 2012 of \$28,850.71.

The total build cost is estimated in the \$60,000 range.



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 517,832	\$ 517,831	Surplus (deficit) from prior years	\$ 508,957	\$ -	\$ -	\$ -	\$ -	1
2	59,069	59,069	Tax requisition	60,000	622,300	717,800	733,900	770,500	2
3			<i>Fees & charges</i>						3
4	138,564	127,000	Curbside recycling	8,000	8,000	8,000	8,000	8,000	4
5	1,692,650	1,585,000	Tipping fees	1,513,543	1,500,000	1,500,000	1,500,000	1,500,000	5
6	1,831,214	1,712,000	Total fees & charges	1,521,543	1,508,000	1,508,000	1,508,000	1,508,000	6
7	1,612	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	7
8	219,125	157,000	Multi Materials BC funding	300,000	300,000	300,000	300,000	300,000	8
9	89,823	10,000	Other sources	10,000	10,000	10,000	10,000	10,000	9
10	\$ 2,718,675	\$ 2,456,900	TOTAL REVENUE	\$ 2,401,500	\$ 2,441,300	\$ 2,536,800	\$ 2,552,900	\$ 2,589,500	10
EXPENDITURES									
11	\$ 72,000	\$ 72,000	Administration charge	\$ 81,000	\$ 81,000	\$ 81,000	\$ 81,000	\$ 81,000	11
12			<i>Bamfield transfer station</i>						12
13	61,434	57,000	Garbage - hauling & tipping fees	57,000	58,100	59,300	60,500	61,700	13
14	9,435	16,000	Recycling - depot operations	7,000	7,100	7,200	7,300	7,400	14
15	70,869	73,000	Total Bamfield transfer station	64,000	65,200	66,500	67,800	69,100	15
16	526,237	480,000	Capital fund contribution	480,000	480,000	480,000	480,000	480,000	16
17	138,741	120,000	Closure & post closure fund contribution	120,000	120,000	120,000	120,000	120,000	17
18			<i>Labour & related costs</i>						18
19	3,328	5,000	Convention/professional development	5,000	5,000	5,000	5,000	5,000	19
20	50,464	50,000	Labour & benefits	52,000	53,000	54,100	55,200	56,300	20
21	1,149	2,000	Vehicle operation	2,000	2,000	2,000	2,000	2,000	21
22	54,940	57,000	Total labour & related costs	59,000	60,000	61,100	62,200	63,300	22
23			<i>Promotion & education</i>						23
24	30,201	10,000	Advertising & promotion	30,000	30,000	30,000	30,000	30,000	24
25	-	2,500	Bear-human conflict management	2,500	2,500	2,500	2,500	2,500	25
26	2,584	12,000	Illegal dumping prevention/waived tipping	12,000	12,000	12,000	12,000	12,000	26
27	5,000	10,000	School program	10,000	10,000	10,000	10,000	10,000	27
28	37,785	34,500	Total promotion & education	54,500	54,500	54,500	54,500	54,500	28



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT (continued)
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			EXPENDITURES (continued)						
29			<i>Recycle, reduce, reuse</i>						29
30	\$ -	\$ 8,000	Backyard composting program (offset)	\$ 8,000	\$ -	\$ 8,000	\$ -	\$ 8,000	30
32	-	17,400	Disposal bans	18,000	10,000	10,000	10,000	10,000	32
31	-	-	Organics diversion strategy	30,000	-	-	-	-	31
33	29,645	80,000	Recycling attendant - AVLF	-	-	-	-	-	33
34	44,754	35,000	Recycling depots - Alberni Valley	70,000	71,400	72,800	74,300	75,800	34
35	225,398	240,000	Residential recycling pickup	206,000	210,100	214,300	218,600	223,000	35
36	-	-	Share sheds	-	20,000	5,000	1,000	1,000	36
37	-	-	SWMP implementation	70,000	30,000	30,000	30,000	30,000	37
38	-	15,000	Yard waste depot	-	-	-	-	-	38
39	299,797	395,400	Total recycle, reduce & reuse	402,000	341,500	340,100	333,900	347,800	39
40			<i>Residual waste management</i>						40
41	46,702	200,000	Cover material sourcing	100,000	175,000	250,000	250,000	250,000	41
42	748,037	750,000	Operations contract	750,000	765,000	780,300	795,900	811,800	42
43	99,796	175,000	Other operating costs	205,000	209,100	213,300	217,600	222,000	43
44	60,789	27,000	Professional fees	22,000	17,000	17,000	17,000	17,000	44
45	3,805	18,000	Utilities	18,000	18,000	18,000	18,000	18,000	45
46	31,210	35,000	Water monitoring	36,000	35,000	35,000	35,000	35,000	46
47	19,011	20,000	Wood waste grinding	10,000	20,000	20,000	20,000	20,000	47
48	1,009,350	1,225,000	Total residual waste management	1,141,000	1,239,100	1,333,600	1,353,500	1,373,800	48
49	\$ 2,209,719	\$ 2,456,900	TOTAL EXPENDITURES	\$ 2,401,500	\$ 2,441,300	\$ 2,536,800	\$ 2,552,900	\$ 2,589,500	49
50	\$ 508,957	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	50
51	664,978	600,000	Add: Transfer to reserves	600,000	600,000	600,000	600,000	600,000	51
52	106,258	99,000	Deduct: Estimated amortization not included	110,000	110,000	110,000	110,000	110,000	52
53	517,832	517,831	Surplus from previous year	508,957	-	-	-	-	53
54	\$ 549,845	-\$ 16,831	ANNUAL SURPLUS/(DEFICIT)	-\$ 18,957	\$ 490,000	\$ 490,000	\$ 490,000	\$ 490,000	54

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT (continued)
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
	CAPITAL FUND								
55	\$ 3,602,504	\$ 3,602,504	Balance, beginning of year	\$ 3,051,804	\$ 2,149,204	\$ 1,993,804	\$ 1,742,404	\$ 2,242,204	55
56	480,000	480,000	Contribution from operating fund	480,000	480,000	480,000	480,000	480,000	56
57	46,237	41,300	Interest earnings	25,900	20,600	18,600	19,800	24,100	57
58			<i>Less - capital expenditures</i>						58
59	-	-	Access road upgrade	250,000	-	-	-	-	59
60	-	5,000	Alternate energy options	5,000	-	-	-	-	60
61	-	5,000	Bamfield transfer station	5,000	-	-	-	-	61
62	-	-	Compliance to new landfill criteria	10,000	100,000	-	-	-	62
63	8,346	70,000	Fencing repairs	80,000	-	-	-	-	63
64	-	100,000	Interception well by lagoon	187,000	-	-	-	-	64
65	2,560	75,000	Landfill gas management	7,500	-	-	-	-	65
66	7,198	50,000	Leachate interception	100,000	500,000	750,000	-	-	66
67	-	-	Leachate line valve replacement	50,000	-	-	-	-	67
68	83,600	100,000	North-east expansion	100,000	-	-	-	-	68
69	105,873	142,000	Recycling depot - 3620 3rd avenue	110,000	-	-	-	-	69
70		50,000	SCADA control system	70,000	-	-	-	-	70
71	-	250,000	Site security & sustainable development	250,000	-	-	-	-	71
72	10,169	70,000	Solid waste management plan & initiatives	-	-	-	-	-	72
73	-	-	Stephens Creek containment facility	14,000	56,000	-	-	-	73
74	92,906	80,000	Transfer station expansion	-	-	-	-	-	74
75	2,151	75,000	Water pumphouse upgrade	170,000	-	-	-	150,000	75
76	312,802	1,072,000	Total capital expenditures	1,408,500	656,000	750,000	-	150,000	76
77	\$ 3,815,939	\$ 3,051,804	BALANCE, END OF YEAR	\$ 2,149,204	\$ 1,993,804	\$ 1,742,404	\$ 2,242,204	\$ 2,596,304	77
	CLOSURE & POST CLOSURE FUND								
78	\$ 1,444,877	\$ 1,444,877	Balance, beginning of year	\$ 1,583,618	\$ 1,720,018	\$ 1,857,818	\$ 1,997,018	\$ 2,137,618	78
79	120,000	120,000	Contribution from operating fund	120,000	120,000	120,000	120,000	120,000	79
80	18,741	18,800	Interest earnings	16,400	17,800	19,200	20,600	22,000	80
81		-	Less - closure costs	-	-	-	-	-	81
82	\$ 1,583,618	\$ 1,583,677	BALANCE, END OF YEAR	\$ 1,720,018	\$ 1,857,818	\$ 1,997,018	\$ 2,137,618	\$ 2,279,618	82



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
ALBERNI VALLEY REGIONAL AIRPORT
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 12,855	\$ 15,026	Surplus (deficit) from prior years	\$ 2,335	\$ -	\$ -	\$ -	\$ -	1
2	49,474	49,474	Tax requisition	50,000	78,720	79,454	80,203	80,968	2
3	-	-	Government and other grants	185,750					3
4	741	-	Grant in lieu of taxes	-	-	-	-	-	4
5	57,142	63,000	Sales of services	60,000	60,000	60,000	60,000	60,000	5
6	40,315	35,000	Leases and other sources	35,750	35,000	35,000	35,000	35,000	6
7	\$ 160,527	\$ 162,500	TOTAL REVENUE	\$ 333,835	\$ 173,720	\$ 174,454	\$ 175,203	\$ 175,968	7
EXPENDITURES									
8	\$ 12,000	\$ 12,000	Administration charge	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	8
9	-	1,000	Consulting, legal & legislation costs	4,000	1,000	1,000	1,000	1,000	9
10	53,766	56,000	Fuel system operation	60,000	60,000	60,000	60,000	60,000	10
11	-	-	GPS maintenance	-	5,000	5,000	5,000	5,000	11
12	2,946	4,000	Insurance	3,500	3,500	3,500	3,500	3,500	12
13	13,466	11,000	Labour & benefits	33,000	33,660	34,333	35,020	35,720	13
14	2,032	3,000	Office & weather station	3,000	3,060	3,121	3,184	3,247	14
15	12,900	14,000	Operation contracts	14,000	13,500	13,500	13,500	13,500	15
16	11,829	20,000	Repairs & maintenance	16,585	10,000	10,000	10,000	10,000	16
17	-	-	Travel & accomodation	500	500	500	500	500	17
18	3,500	4,500	Utilities	4,500	4,500	4,500	4,500	4,500	18
19	1,778	2,000	Water system operation	2,000	2,000	2,000	2,000	2,000	19
20	43,975	35,000	Capital fund contribution	185,750	30,000	30,000	30,000	30,000	20
21	\$ 158,192	\$ 162,500	TOTAL EXPENDITURES	\$ 333,835	\$ 173,720	\$ 174,454	\$ 175,203	\$ 175,968	21
FINANCIAL PLAN BALANCE									
22	\$ 2,335	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	22
23	43,975	35,000	Add: Transfer to reserves	185,750	30,000	30,000	30,000	30,000	23
24	20,351	16,000	Deduct: Estimated amortization not included	21,000	21,000	21,000	21,000	21,000	24
25	12,855	15,026	Surplus from previous year	2,335	-	-	-	-	25
26	\$ 13,104	\$ 3,974	ANNUAL SURPLUS/(DEFICIT)	\$ 162,415	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	26



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 ALBERNI VALLEY REGIONAL AIRPORT (continued)
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			CAPITAL FUND						
27	\$ 315,486	\$ 315,148	Balance, beginning of year	\$ 253,355	\$ 9,005	\$ 4,105	\$ 9,205	\$ 14,305	27
28	40,000	35,000	Contribution from operating fund	-	30,000	30,000	30,000	30,000	28
29	-	-	Grants and other contributions	185,750	-	-	-	-	29
30	3,658	2,900	Interest earnings	400	100	100	100	100	30
31			<i>Less - capital expenditures</i>						31
32	9,825	7,500	Line painting & crack sealing	8,500	5,000	5,000	5,000	5,000	32
33	-	10,000	Drainage improvements & ditching	15,000	-	-	-	-	33
34	2,064	30,000	Fencing & access	15,000	-	-	-	-	34
35	-	50,000	GPS system	40,000	-	-	-	10,000	35
36	-	-	Infrastructure	10,000	30,000	20,000	20,000	20,000	36
37	-	10,000	Road construction	5,000	-	-	-	-	37
38	76,371	70,000	Runway extension study and design	20,000	-	-	-	-	38
39	-	5,000	Signage improvements	5,000	-	-	-	-	39
40	6,071	-	Sweeper	10,000	-	-	-	-	40
41	11,458	20,000	Tree clearing/brushing*	302,000	-	-	-	-	41
42	105,789	202,500	Total capital expenditures	430,500	35,000	25,000	25,000	35,000	42
43	\$ 253,355	\$ 150,548	BALANCE, END OF YEAR	\$ 9,005	\$ 4,105	\$ 9,205	\$ 14,305	\$ 9,405	43

*\$100,000 must be from grant funding



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
ALBERNI VALLEY REGIONAL WATER - PROPOSED SERVICE
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'E', and 'F'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 19,790	\$ 19,790	Surplus (deficit) from prior years	\$ 33,411	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Grants and other contributions	-	-	-	-	-	2
3	40,210	40,210	Tax requisition	26,589	-	-	-	-	3
4	-	-	Grant in lieu of taxes	-	-	-	-	-	4
5	\$ 60,000	\$ 60,000	TOTAL REVENUE	\$ 60,000	\$ -	\$ -	\$ -	\$ -	5
EXPENDITURES									
6	\$ 10,000	\$ 10,000	Administrative charge	\$ 15,000	\$ -	\$ -	\$ -	\$ -	6
7	-	-	Alberni Valley Water Study	-	-	-	-	-	7
8	12,488	20,000	Labour & benefits	23,000					8
9	4,101	30,000	Operating costs	22,000					9
10	\$ 26,589	\$ 60,000	TOTAL EXPENDITURES	\$ 60,000	\$ -	\$ -	\$ -	\$ -	10
11	\$ 33,411	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	19,790	19,790	Deduct: Surplus from previous year	33,411	-	-	-	-	12
13	\$ 13,621	-\$ 19,790	ANNUAL SURPLUS/(DEFICIT)	-\$ 33,411	\$ -	\$ -	\$ -	\$ -	13

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
CUSTOM TRANSIT
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 1,346	\$ 1,346	Surplus (deficit) from prior years	-\$ 27,623	\$ -	\$ -	\$ -	\$ -	1
2	108,654	108,654	Tax requisition	201,623	195,000	212,000	224,040	236,300	2
3	1,631	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	3
4	33,292	36,000	Sales of services	35,000	35,000	35,000	35,000	35,000	4
5	281,516	305,000	Provincial Government grant	315,000	324,000	355,000	355,000	355,000	5
6	\$ 426,439	\$ 452,000	TOTAL REVENUE	\$ 525,000	\$ 555,000	\$ 603,000	\$ 615,040	\$ 627,300	6
EXPENDITURES									
7	\$ 2,000	\$ 2,000	Administrative charge	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	7
8	452,062	450,000	Operating costs	524,000	554,000	602,000	614,040	626,300	8
9	\$ 454,062	\$ 452,000	TOTAL EXPENDITURES	\$ 525,000	\$ 555,000	\$ 603,000	\$ 615,040	\$ 627,300	9
10	-\$ 27,623	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	1,346	1,346	Deduct: Surplus from previous year	- 27,623	-	-	-	-	11
12	-\$ 28,969	-\$ 1,346	ANNUAL SURPLUS/(DEFICIT)	\$ 27,623	\$ -	\$ -	\$ -	\$ -	12

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 MCLEAN MILL GRANT-IN-AID
 PARTICIPANTS: ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			REVENUE						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	27,100	27,100	Tax requisition	25,100	25,100	25,100	25,100	25,100	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 27,100	\$ 27,100	TOTAL REVENUE	\$ 25,100	4				
			EXPENDITURES						
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	27,000	27,000	Grant-in-aid McLean Mill	25,000	25,000	25,000	25,000	25,000	6
7	\$ 27,100	\$ 27,100	TOTAL EXPENDITURES	\$ 25,100	7				
8	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	-	-	-	-	-	9
10	\$ -	\$ -	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	\$ -	10				



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
SPROAT LAKE MARINE PATROL
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ 3,571	\$ 17,466	\$ -	\$ -	\$ -	1
2	-	-	Surplus transferred from Sproat Lake Parks	36,564	-	-	-	-	2
3	10,000	10,000	Tax requisition	-	447	43,300	43,900	44,500	3
4	-	-	Government grants	24,787	24,787	-	-	-	4
5	\$ 10,000	\$ 10,000	TOTAL REVENUE	\$ 64,922	\$ 42,700	\$ 43,300	\$ 43,900	\$ 44,500	5
EXPENDITURES									
6	\$ -	\$ -	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	6
7	-	-	Boat operations	2,000	2,000	2,000	2,000	2,000	7
8	-	-	Capital fund contribution	10,356	5,000	5,000	5,000	5,000	8
9	-	-	Labour & benefits	30,500	31,100	31,700	32,300	32,900	9
10	-	-	Other operating costs	4,500	4,500	4,500	4,500	4,500	10
11	6,429	10,000	Referendum	-	-	-	-	-	11
12	\$ 6,429	\$ 10,000	TOTAL EXPENDITURES	\$ 47,456	\$ 42,700	\$ 43,300	\$ 43,900	\$ 44,500	12
13	\$ 3,571	\$ -	FINANCIAL PLAN BALANCE	\$ 17,466	\$ -	\$ -	\$ -	\$ -	13
14	-	-	Add: Transfer to reserves	10,356	5,000	5,000	5,000	5,000	14
15	-	-	Deduct: Surplus from previous year	3,571	17,466	-	-	-	15
16	\$ 3,571	\$ -	ANNUAL SURPLUS/(DEFICIT)	\$ 24,251	-\$ 12,466	\$ 5,000	\$ 5,000	\$ 5,000	16
(for Financial Reporting purposes)									
CAPITAL FUND									
17	\$ -	\$ -	Balance, beginning of year	\$ -	\$ 5,000	\$ 10,100	\$ 15,200	\$ 20,400	17
18	-	-	Transfer from other services	19,644	-	-	-	-	18
19	-	-	Contribution from operating fund	10,356	5,000	5,000	5,000	5,000	19
20	-	-	Interest earnings	-	100	100	200	200	20
21	-	-	<i>Less - capital expenditures</i>	-	-	-	-	-	21
22	-	-	Patrol boat	25,000	-	-	-	-	22
23	-	-	Total capital expenditures	25,000	-	-	-	-	23
24	\$ -	\$ -	BALANCE, END OF YEAR	\$ 5,000	\$ 10,100	\$ 15,200	\$ 20,400	\$ 25,600	24



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
LONG BEACH AIRPORT
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 82,000	\$ 79,679	Surplus (deficit) from prior years	\$ 106,418	\$ -	\$ -	\$ -	\$ -	1
2	275,622	275,621	Tax requisition	278,282	444,700	427,800	418,900	421,000	2
3	152,717	95,000	Sale of services	130,000	130,000	130,000	130,000	130,000	3
4	64,759	75,279	Contracts with other Governments	58,800	60,000	61,200	62,400	63,700	4
5	-	40,000	Government grants	330,000	866,667	250,000	100,000	100,000	5
6	7,862	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	6
7	9,061	-	Other revenue	-	-	-	-	-	7
8	95,860	250,000	Transfer of Gas Tax	154,140	-	-	-	-	8
9	\$ 687,881	\$ 816,579	TOTAL REVENUE	\$ 1,058,640	\$ 1,502,367	\$ 870,000	\$ 712,300	\$ 715,700	9
EXPENDITURES									
10	\$ 20,000	\$ 20,000	Administration charge	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	10
11	182	10,000	Airport advisory initiatives	10,000	10,000	10,000	10,000	10,000	11
12			<i>Airport operation</i>						12
13	1,200	10,000	Access road maintenance	10,000	10,000	10,000	10,000	10,000	13
14	10,617	11,000	Building repair and maintenance	12,000	12,000	12,000	12,000	12,000	14
15	894	8,000	Consulting & legal	10,000	10,000	10,000	10,000	10,000	15
16	1,878	3,000	Convention/professional development	3,000	3,000	3,000	3,000	3,000	16
17	-	-	Emergency services training	8,000	16,000	5,000	5,000	5,000	17
18	4,405	4,000	Equipment	5,000	5,000	5,000	5,000	5,000	18
19	11,082	11,000	Insurance	12,000	12,000	12,000	12,000	12,000	19
20	86,147	87,000	Labour & related costs	87,000	88,700	90,500	92,300	94,100	20
21	2,640	3,000	Office operations	4,000	4,000	4,000	4,000	4,000	21
22	1,010	5,000	Operation contracts	5,000	5,000	5,000	5,000	5,000	22
23	27,318	25,000	Other operating	32,000	32,000	32,000	32,000	32,000	23
24	18,965	19,000	Tractor lease	19,000	19,000	11,000	-	-	24
25	7,889	11,000	Utilities	10,000	10,000	10,000	10,000	10,000	25
26	6,692	7,000	Vehicle operation	7,000	7,000	7,000	7,000	7,000	26
27	2,867	3,000	Weather station	3,000	3,000	3,000	3,000	3,000	27
28	183,604	207,000	Total airport operation	227,000	236,700	219,500	210,300	212,100	28



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
LONG BEACH AIRPORT (continued)
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			EXPENDITURES (continued)						
29	207,943	200,000	Capital fund contribution from operating	250,000	300,000	300,000	300,000	300,000	29
30	95,860	290,000	Capital fund contribution from grants	484,140	866,667	250,000	100,000	100,000	30
31	19,430	18,079	Decommissioning of septic field	-	-	-	-	-	31
32			<i>Water system operation</i>						32
33	\$ 13,405	\$ 18,000	Contractor	\$ 18,000	\$ 18,400	\$ 18,800	\$ 19,200	\$ 19,600	33
34	3,436	5,000	Labour & related costs	7,000	7,100	7,200	7,300	7,400	34
35	34,472	45,000	Operating	45,000	45,900	46,800	47,700	48,700	35
36	3,131	3,500	Utilities	3,500	3,600	3,700	3,800	3,900	36
37	54,444	71,500	Total water system operation	73,500	75,000	76,500	78,000	79,600	37
38	\$ 581,463	\$ 816,579	TOTAL EXPENDITURES	\$ 1,058,640	\$ 1,502,367	\$ 870,000	\$ 712,300	\$ 715,700	38
39	\$ 106,418	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	39
40	303,803	490,000	Add: Transfer to reserves	734,140	1,166,667	550,000	400,000	400,000	40
41	16,651	16,500	Principal debt payments	16,500	16,500	9,500	-	-	41
42	180,196	180,000	Deduct: Estimated amortization not included	185,000	185,000	185,000	185,000	185,000	42
43	82,000	79,679	Surplus from previous year	106,418	-	-	-	-	43
44	\$ 164,676	\$ 246,821	ANNUAL SURPLUS/(DEFICIT)	\$ 459,222	\$ 998,167	\$ 374,500	\$ 215,000	\$ 215,000	44
			(for Financial Reporting purposes)						
			CAPITAL FUND						
45	\$ 598,226	\$ 598,226	Balance, beginning of year	\$ 691,236	\$ 431,321	\$ 7,172	\$ 30,355	\$ 52,737	45
46	200,000	200,000	Contribution from operating fund	250,000	300,000	300,000	300,000	300,000	46
47	95,860	290,000	Grants & other contributions	484,140	866,667	250,000	100,000	100,000	47
48	7,204	5,800	Interest earnings	5,600	2,200	200	400	900	48
49			<i>Less - capital expenditures</i>						49
50	-	2,500	Access road signage	3,500	-	-	-	-	50
51	-	50,000	Access road upgrade	50,000	75,000	150,000	150,000	75,000	51
52	-	15,000	Apron II & taxiway foxtrot upgrade	15,000	-	-	-	-	52
53	-	20,000	Drainage culvert repairs	20,000	10,000	5,000	10,000	5,000	53
54	-	15,000	Fire suppression upgrade	15,000	20,000	5,000	5,000	5,000	54



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
LONG BEACH AIRPORT (continued)
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Draft for third reading
on March 25, 2015

Line	History		CAPITAL FUND (continued)	Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
55	\$ 22,348	\$ 40,000	Flightway clearing	\$ 60,000	\$ 20,000	\$ 10,000	\$ 10,000	\$ 10,000	55
56	-	50,000	GPS upgrades	40,000	-	-	-	-	56
57	1,139	2,000	House renovation	2,000	5,000	-	-	-	57
58	8,650	10,000	Infrastructure report - obstacle limitations	10,000	10,000	-	-	-	58
59	-	-	Maintenance & terminal building upgrades	7,000	-	-	-	-	59
60	-	30,000	Navigational aids^	30,000	1,300,000	-	-	-	60
61	-	1,000	Parking lot & access road paving	1,000	1,000	1,000	1,000	1,000	61
62	-	-	Perimeter fencing*	-	-	100,000	100,000	100,000	62
63	-	40,000	Runway friction*	40,000	-	-	-	-	63
64	-	-	Runway 11/29 strip rehabilitation	40,000	-	-	-	-	64
65	-	30,000	Runway 16/34 cracksealing & panel repair	60,000	50,000	-	-	-	65
66	-	10,000	Runway painting & signs	10,000	-	-	-	25,000	66
67	-	-	Snow plough & plough truck*	290,000	-	-	-	-	67
68	-	-	Taxiway H, C, F upgrade*	-	-	150,000	-	-	68
69	24,611	28,000	Truck	-	-	-	-	-	69
70	-	50,000	Urgent infrastructure repairs	50,000	-	-	-	-	70
71	17,212	40,000	Vegetation management - outside boundary	70,000	-	4,000	-	4,000	71
72	2,260	30,000	Water - reservoir maintenance	30,000	-	-	-	-	72
73	35,960	150,000	Water - system upgrades	154,140	100,000	100,000	100,000	100,000	73
74	-	100,000	Water - treatment system	-	-	-	-	-	74
75	95,860	40,000	Water - well development	-	-	-	-	-	75
76	210,054	755,514	Total capital expenditures	999,655	1,593,016	527,017	378,018	327,019	76
77	\$ 691,236	\$ 338,512	BALANCE, END OF YEAR	\$ 431,321	\$ 7,172	\$ 30,355	\$ 52,737	\$ 126,618	77

*eligible for 100% ACAP funding
^eligible for 2/3 Build Canada Fund



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
WEST COAST EMERGENCY PLANNING
PARTICIPANTS: PORTION OF ELECTORAL AREA 'A' & 'C'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			REVENUE						
1			<i>Surplus (deficit) from prior years</i>						1
2	\$ 1,643	\$ 1,643	Area A - Bamfield	\$ 9,394	\$ -	\$ -	\$ -	\$ -	2
3	217	217	Area C - Long Beach	302	-	-	-	-	3
4			<i>Tax requisition</i>						4
5	9,857	9,857	Area A - Bamfield	2,106	7,500	7,500	7,500	7,500	5
6	2,283	2,283	Area C - Long Beach	2,198	2,500	2,500	2,500	2,500	6
7			<i>Grant in lieu of taxes</i>						7
8	269	-	Area A - Bamfield	-	-	-	-	-	8
9	302	-	Area C - Long Beach	-	-	-	-	-	9
10	2,734	-	<i>Other sources - Area A - Bamfield</i>	-	-	-	-	-	10
11	\$ 17,305	\$ 14,000	TOTAL REVENUE	\$ 14,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	11
			EXPENDITURES						
12			<i>Administration charge</i>						12
13	\$ 1,500	\$ 1,500	Area A - Bamfield	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	13
14	500	500	Area C - Long Beach	500	500	500	500	500	14
15			<i>Emergency planning costs</i>						15
16	3,609	10,000	Area A - Bamfield	10,000	6,000	6,000	6,000	6,000	16
17	2,000	2,000	Area C - Long Beach	2,000	2,000	2,000	2,000	2,000	17
18	\$ 7,609	\$ 14,000	TOTAL EXPENDITURES	\$ 14,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	18
19	\$ 9,696	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	19
20	1,860	1,860	Deduct: Surplus from previous year	9,696	-	-	-	-	20
21	\$ 7,836	-\$ 1,860	ANNUAL SURPLUS/(DEFICIT)	-\$ 9,696	\$ -	\$ -	\$ -	\$ -	21

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
WEST COAST GRANTS-IN-AID
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			REVENUE						
1	\$ 5,787	\$ 5,787	Surplus (deficit) from prior years	\$ 3,728	\$ -	\$ -	\$ -	\$ -	1
2	213	213	Tax requisition	3,500	-	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 6,000	\$ 6,000	TOTAL REVENUE	\$ 7,228	\$ -	\$ -	\$ -	\$ -	4
			EXPENDITURES						
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	-	-	Central Westcoast Forest Society	3,500	-	-	-	-	6
7	2,272	6,000	West Coast Multiplex Society	3,728	-	-	-	-	7
8	\$ 2,272	\$ 6,000	TOTAL EXPENDITURES	\$ 7,228	\$ -	\$ -	\$ -	\$ -	8
9	\$ 3,728	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	5,787	5,787	Deduct: Surplus from previous year	3,728	-	-	-	-	10
11	-\$ 2,059	-\$ 5,787	ANNUAL SURPLUS/(DEFICIT)	-\$ 3,728	\$ -	\$ -	\$ -	\$ -	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 WEST COAST GRANTS-IN-AID
 PARTICIPANTS: UCLUELET and ELECTORAL AREA 'C'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			REVENUE						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	2,000	-	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<u>\$ -</u>	<u>\$ -</u>	TOTAL REVENUE	<u>\$ 2,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	4
			EXPENDITURES						
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	-	-	Ucluelet & Area Childcare Society	2,000	-	-	-	-	6
7	<u>\$ -</u>	<u>\$ -</u>	TOTAL EXPENDITURES	<u>\$ 2,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	7
8	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	-	-	-	-	-	9
10	<u>\$ -</u>	<u>\$ -</u>	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
WEST COAST WASTE MANAGEMENT
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 144,369	\$ 144,369	Surplus (deficit) from prior years	\$ 94,736	\$ -	\$ -	\$ -	\$ -	1
2	83,131	83,131	Tax requisition	123,264	224,500	225,400	235,400	245,600	2
3			<i>Fees & charges</i>						3
4	123,626	116,000	Curbside garbage	123,000	125,500	128,000	130,600	133,200	4
5	36,181	36,000	Curbside recycling	-	-	-	-	-	5
6	485,188	490,000	Tipping fees	490,000	490,000	490,000	490,000	490,000	6
7	644,995	642,000	Total fees & charges	613,000	615,500	618,000	620,600	623,200	7
8	2,329	2,000	Grant in lieu of taxes	2,000	2,000	2,000	2,000	2,000	8
9	32,982	22,000	Multi Materials BC funding	55,000	55,000	55,000	55,000	55,000	9
10	10,169	-	Other sources	-	-	-	-	-	10
11	\$ 917,975	\$ 893,500	TOTAL REVENUE	\$ 888,000	\$ 897,000	\$ 900,400	\$ 913,000	\$ 925,800	11
EXPENDITURES									
12	\$ 36,000	\$ 36,000	Administration charge	\$ 39,000	\$ 39,000	\$ 39,000	\$ 39,000	\$ 39,000	12
13	24,858	20,000	Capital fund contribution	20,000	20,000	20,000	20,000	20,000	13
14	74,343	70,000	Closure & post closure fund contribution	70,000	70,000	70,000	70,000	70,000	14
15			<i>Labour & related costs</i>						15
16	418	1,500	Convention/professional development	1,000	1,000	1,000	1,000	1,000	16
17	26,612	26,000	Labour & benefits	37,000	37,700	38,500	39,300	40,100	17
18	1,048	3,000	Vehicle operation	2,000	2,000	2,000	2,000	2,000	18
19	28,078	30,500	Total labour & related costs	40,000	40,700	41,500	42,300	43,100	19
20			<i>Promotion & education</i>						20
21	976	6,000	Advertising & public education	6,000	6,000	6,000	6,000	6,000	21
22	313	5,000	Illegal dumping prevention	5,000	5,000	5,000	5,000	5,000	22
23	4,000	5,000	School program	5,000	5,000	5,000	5,000	5,000	23
24	5,289	16,000	Total promotion & education	16,000	16,000	16,000	16,000	16,000	24



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 WEST COAST WASTE MANAGEMENT (continued)
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			EXPENDITURES (continued)						
25			<i>Recycle, reduce, reuse</i>						25
26	\$ -	\$ 2,000	Backyard composting program	\$ -	\$ -	\$ -	\$ -	\$ -	26
27	-	8,000	Disposal bans	8,000	5,000	5,000	5,000	5,000	27
28	-	-	Feasibility study - food waste composting	15,000	-	-	-	-	28
29	13,350	22,000	Recycling depots - Tofino, Ucluelet	-	-	-	-	-	29
30	66,423	63,000	Residential recycling pickup	39,000	39,800	40,600	41,400	42,200	30
31	-	-	Share sheds	-	10,000	1,000	1,000	1,000	31
32	-	-	SWMP implementation	40,000	20,000	20,000	20,000	20,000	32
33	-	5,000	Yard waste depot & composting facility	-	-	-	-	-	33
34	79,773	100,000	Total recycle, reduce & reuse	102,000	74,800	66,600	67,400	68,200	34
35			<i>Residual waste management</i>						35
36	395,138	405,000	Operations contract	412,000	420,200	428,600	437,200	445,900	36
38	21,276	38,000	Other operating costs	20,000	35,000	35,000	35,000	35,000	38
37	9,830	10,000	Professional fees	10,000	10,000	10,000	10,000	10,000	37
39	115,939	116,000	Residential garbage pickup	117,000	119,300	121,700	124,100	126,600	39
38	5,914	7,000	Utilities	7,000	7,000	7,000	7,000	7,000	38
40	26,801	35,000	Water monitoring	35,000	35,000	35,000	35,000	35,000	40
39	-	10,000	Wood waste grinding	-	10,000	10,000	10,000	10,000	39
41	574,898	621,000	Total residual waste management	601,000	636,500	647,300	658,300	669,500	41
42	\$ 823,239	\$ 893,500	TOTAL EXPENDITURES	\$ 888,000	\$ 897,000	\$ 900,400	\$ 913,000	\$ 925,800	42
43	\$ 94,736	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	43
44	99,201	90,000	Add: Transfer to reserves	90,000	90,000	90,000	90,000	90,000	44
45	18,453	18,000	Deduct: Estimated amortization not included	18,500	18,500	18,500	18,500	18,500	45
46	144,369	144,369	Surplus from previous year	94,736	-	-	-	-	46
47	\$ 31,115	-\$ 72,369	ANNUAL SURPLUS/(DEFICIT)	-\$ 23,236	\$ 71,500	\$ 71,500	\$ 71,500	\$ 71,500	47

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 WEST COAST WASTE MANAGEMENT (continued)
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
CAPITAL FUND									
48	\$ 378,754	\$ 378,753	Balance, beginning of year	\$ 391,767	\$ 304,267	\$ 284,167	\$ 273,967	\$ 263,667	48
49	20,000	20,000	Contribution from operating fund	20,000	20,000	20,000	20,000	20,000	49
50	4,857	4,100	Interest earnings	3,500	2,900	2,800	2,700	2,500	50
51			<i>Less - capital expenditures</i>						51
52	-	20,000	Clearing for fire set back	5,000	5,000	5,000	5,000	5,000	52
53	-	15,000	Leachate investigation & remediation	76,000	10,000	10,000	10,000	10,000	53
54	-	-	Power line improvements	-	10,000	-	-	-	54
55	-	-	Landfill gas management plan	-	-	-	-	5,000	55
56	-	10,000	Service improvements	10,000	10,000	10,000	10,000	10,000	56
57	5,634	40,000	Solid waste management plan & initiatives	-	-	-	-	-	57
58	6,210	15,000	Tipping bins safety rail	-	-	-	-	-	58
59	-	15,000	Vegetation treatment & enhancement	20,000	8,000	8,000	8,000	8,000	59
60	11,844	115,000	Total capital expenditures	111,000	43,000	33,000	33,000	38,000	60
61	\$ 391,767	\$ 287,853	BALANCE, END OF YEAR	\$ 304,267	\$ 284,167	\$ 273,967	\$ 263,667	\$ 248,167	61
CLOSURE & POST CLOSURE FUND									
62	\$ 318,755	\$ 318,755	Balance, beginning of year	\$ 393,099	\$ 467,399	\$ 542,399	\$ 618,199	\$ 694,699	62
63	70,000	70,000	Contribution from operating fund	70,000	70,000	70,000	70,000	70,000	63
64	4,344	4,400	Interest earnings	4,300	5,000	5,800	6,500	7,300	64
65	-	-	Less - closure costs	-	-	-	-	-	65
66	\$ 393,099	\$ 393,155	BALANCE, END OF YEAR	\$ 467,399	\$ 542,399	\$ 618,199	\$ 694,699	\$ 771,999	66



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
CITY OF PORT ALBERNI MULTI-PURPOSE ARENA CONTRIBUTION
PARTICIPANTS: PORT ALBERNI**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 6	\$ 6	Surplus (deficit) from prior years	\$ 6	\$ -	\$ -	\$ -	\$ -	1
2	160,992	160,992	Parcel taxes - City of Port Alberni	131,535	160,819	160,819	160,819	160,819	2
3	32,507	32,507	Contribution from Sproat Lake	26,916	31,536	31,536	31,536	31,536	3
4	24,022	24,022	Contribution from Beaver Creek	19,743	24,135	24,135	24,135	24,135	4
5	20,023	20,023	Contribution from Cherry Creek	16,611	20,054	20,054	20,054	20,054	5
6	\$ 237,550	\$ 237,550	TOTAL REVENUE	\$ 194,811	\$ 236,544	\$ 236,544	\$ 236,544	\$ 236,544	6
EXPENDITURES									
7	\$ 2,000	\$ 2,000	Administrative charge	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	7
8	235,544	235,550	Debt repayment	193,811	235,544	235,544	235,544	235,544	8
9	-	-	Other costs	-	-	-	-	-	9
10	\$ 237,544	\$ 237,550	TOTAL EXPENDITURES	\$ 194,811	\$ 236,544	\$ 236,544	\$ 236,544	\$ 236,544	10
11	\$ 6	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	119,589	120,715	Add: Principal debt payments	120,715	120,715	120,715	120,715	120,715	12
13	6	6	Deduct: Surplus from previous year	6	-	-	-	-	13
14	\$ 119,589	\$ 120,709	ANNUAL SURPLUS/(DEFICIT)	\$ 120,709	\$ 120,715	\$ 120,715	\$ 120,715	\$ 120,715	14

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 BAMFIELD GRANTS-IN-AID
 PARTICIPANTS: ELECTORAL AREA 'A'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	11,000	11,000	Tax requisition	11,000	10,000	10,000	10,000	10,000	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 11,000	\$ 11,000	TOTAL REVENUE	\$ 11,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	4
EXPENDITURES									
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	6
7	10,000	10,000	Community affairs	10,000	10,000	10,000	10,000	10,000	7
8	-	-	Unallocated	-	-	-	-	-	8
9	\$ 11,000	\$ 11,000	TOTAL EXPENDITURES	\$ 11,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	9
10	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	-	-	Deduct: Surplus from previous year	-	-	-	-	-	11
12	\$ -	\$ -	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	\$ -	12				



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
BAMFIELD VOLUNTEER FIRE DEPARTMENT
PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 3,509	\$ 3,509	Surplus (deficit) from prior years	\$ 1,965	\$ -	\$ -	\$ -	\$ -	1
2	89,491	89,491	Tax requisition	92,535	82,500	64,500	64,500	64,500	2
3	24,369	24,369	Contracts with other governments	25,198	-	-	-	-	3
4	1,973	500	Grants in lieu of taxes	500	500	500	500	500	4
5	484	-	Other sources	-	-	-	-	-	5
6	\$ 119,826	\$ 117,869	TOTAL REVENUE	\$ 120,198	\$ 83,000	\$ 65,000	\$ 65,000	\$ 65,000	6
EXPENDITURES									
7	\$ 5,000	\$ 5,000	Administrative charge	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	7
8	389	-	Capital fund contribution	-	-	-	-	-	8
9	4,390	4,000	Insurance	4,500	4,500	4,500	4,500	4,500	9
10	29,188	30,000	Lease payment	30,000	18,000	-	-	-	10
11	78,894	78,869	Operating costs	79,698	54,500	54,500	54,500	54,500	11
12	\$ 117,861	\$ 117,869	TOTAL EXPENDITURES	\$ 120,198	\$ 83,000	\$ 65,000	\$ 65,000	\$ 65,000	12
13	\$ 1,965	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	13
14	389	-	Add: Transfer to reserves	-	-	-	-	-	14
15	27,975	27,000	Principal debt payments	27,000	27,000	27,000	27,000	27,000	15
16	15,302	15,000	Deduct: Estimated amortization not included	15,350	15,350	15,350	15,350	15,350	16
17	3,509	3,509	Surplus from previous year	1,965	-	-	-	-	17
18	\$ 11,518	\$ 8,491	ANNUAL SURPLUS/(DEFICIT)	\$ 9,685	\$ 11,650	\$ 11,650	\$ 11,650	\$ 11,650	18
CAPITAL FUND									
19	\$ 30,950	\$ 30,950	Balance, beginning of year	\$ 31,339	\$ 31,639	\$ 31,939	\$ 32,239	\$ 32,539	19
20	-	-	Contribution from operating fund	-	-	-	-	-	20
21	-	-	Grants and other contributions	-	-	-	-	-	21
22	389	400	Interest earnings	300	300	300	300	300	22
23	-	-	Less - capital expenditures	-	-	-	-	-	23
24	\$ 31,339	\$ 31,350	BALANCE, END OF YEAR	\$ 31,639	\$ 31,939	\$ 32,239	\$ 32,539	\$ 32,839	24



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
BAMFIELD WATER SYSTEM
PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 47,273	\$ 47,284	Surplus (deficit) from prior years	\$ 22,393	\$ -	\$ -	\$ -	\$ -	1
2	55,785	56,261	Parcel tax	55,549	55,549	55,549	55,549	55,549	2
3	113,617	110,000	Sale of service	110,000	135,000	135,600	136,200	136,800	3
4	18,072	444,744	Transfer of Gas Tax	426,672	-	-	-	-	4
5	3,792	-	Other revenue	-	-	-	-	-	5
6	938	400	Grants in lieu of taxes	500	500	500	500	500	6
7	\$ 239,477	\$ 658,689	TOTAL REVENUE	\$ 615,114	\$ 191,049	\$ 191,649	\$ 192,249	\$ 192,849	7
EXPENDITURES									
8	\$ 14,000	\$ 14,000	Administrative charge	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	8
9	59,080	56,261	Capital fund contribution from operating	55,549	55,549	55,549	55,549	55,549	9
10	18,072	444,744	Capital fund contribution from grants	426,672	-	-	-	-	10
11	3,574	15,000	Engineering & consulting	5,000	5,000	5,000	5,000	5,000	11
12	6,120	6,400	Insurance	6,400	6,400	6,400	6,400	6,400	12
13	23,095	23,000	Labour & benefits	27,000	27,500	28,100	28,700	29,300	13
14	37,586	37,284	Materials & repairs/maintenance	22,993	25,100	25,100	25,100	25,100	14
15	36,375	40,000	Operation contracts	39,000	39,000	39,000	39,000	39,000	15
16	3,755	6,500	Other operating costs	6,500	6,500	6,500	6,500	6,500	16
17	6,542	5,500	Utilities	7,000	7,000	7,000	7,000	7,000	17
18	8,885	10,000	Water monitoring	5,000	5,000	5,000	5,000	5,000	18
19	\$ 217,084	\$ 658,689	TOTAL EXPENDITURES	\$ 615,114	\$ 191,049	\$ 191,649	\$ 192,249	\$ 192,849	19
20	\$ 22,393	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	20
21	77,152	56,261	Add: Transfer to reserves	55,549	55,549	55,549	55,549	55,549	21
22	73,542	68,000	Deduct: Estimated amortization not included	75,000	75,000	75,000	75,000	75,000	22
23	47,273	47,284	Surplus from previous year	22,393	-	-	-	-	23
24	-\$ 21,270	-\$ 59,023	ANNUAL SURPLUS/(DEFICIT)	-\$ 41,844	-\$ 19,451	-\$ 19,451	-\$ 19,451	-\$ 19,451	24



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 BAMFIELD WATER SYSTEM (continued)
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			CAPITAL FUND						
25	\$ 241,519	\$ 241,521	Balance, beginning of year	\$ 215,980	\$ 233,729	\$ 181,378	\$ 128,427	\$ 74,976	25
26	55,785	56,261	Contribution from operating fund	55,549	55,549	55,549	55,549	55,549	26
27	18,072	444,744	Grants and other contributions	426,672	-	-	-	-	27
28	3,295	2,700	Interest earnings	2,200	2,100	1,500	1,000	500	28
29			<i>Less - capital expenditures</i>						29
30	18,072	444,744	Upgrades - gas tax funding	426,672	-	-	-	-	30
31		-	Miscellaneous works	40,000	-	-	-	-	31
32	84,619	100,000	Water treatment pilot & project	-	110,000	110,000	110,000	110,000	32
33	102,691	544,744	Total capital expenditures	466,672	110,000	110,000	110,000	110,000	33
34	\$ 215,980	\$ 200,482	BALANCE, END OF YEAR	\$ 233,729	\$ 181,378	\$ 128,427	\$ 74,976	\$ 21,025	34



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 MOUNTAIN RANCH ROAD FIRE PROTECTION
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'B'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	2,603	2,603	Tax requisition	2,832	2,600	2,600	2,600	2,600	2
3	\$ 2,603	\$ 2,603	TOTAL REVENUE	\$ 2,832	\$ 2,600	\$ 2,600	\$ 2,600	\$ 2,600	3
EXPENDITURES									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	2,503	2,503	Operating costs	2,732	2,500	2,500	2,500	2,500	5
6	\$ 2,603	\$ 2,603	TOTAL EXPENDITURES	\$ 2,832	\$ 2,600	\$ 2,600	\$ 2,600	\$ 2,600	6
7	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	Deduct: Surplus from previous year	-	-	-	-	-	8
9	\$ -	\$ -	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	\$ -	9				



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
LONG BEACH GRANTS-IN-AID
PARTICIPANTS: ELECTORAL AREA 'C'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			REVENUE						
1	\$ 500	\$ 500	Surplus (deficit) from prior years	\$ 500	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	500	-	-	-	-	2
3	\$ 500	\$ 500	TOTAL REVENUE	\$ 1,000	\$ -	\$ -	\$ -	\$ -	3
			EXPENDITURES						
4	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5			Beaver Creek Community Club	\$ 1,000					5
6	-	500	Unallocated	-	-	-	-	-	6
7	\$ -	\$ 500	TOTAL EXPENDITURES	\$ 1,000	\$ -	\$ -	\$ -	\$ -	7
8	\$ 500	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	500	500	Deduct: Surplus from previous year	500	-	-	-	-	9
10	\$ -	-\$ 500	ANNUAL SURPLUS/(DEFICIT)	-\$ 500	\$ -	\$ -	\$ -	\$ -	10

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 MILLSTREAM WATER SYSTEM
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	-\$ 496	-\$ 496	Surplus (deficit) from prior years	\$ 2,228	\$ -	\$ -	\$ -	\$ -	1
2	31,174	31,000	Sale of service	31,000	33,100	33,200	33,300	33,400	2
3	134,644	134,644	Transfer of Gas Tax	-	-	-	-	-	3
4	1,753	-	Other sources	-	-	-	-	-	4
5	\$ 167,075	\$ 165,148	TOTAL REVENUE	\$ 33,228	\$ 33,100	\$ 33,200	\$ 33,300	\$ 33,400	5
EXPENDITURES									
6	\$ 4,000	\$ 4,000	Administrative charge	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	6
7	2,753	1,000	Capital fund contribution from operating	2,000	4,500	4,500	4,500	4,500	7
8	134,644	134,644	Capital fund contribution from grants	-	-	-	-	-	8
9	2,104	2,200	Insurance	2,200	2,200	2,200	2,200	2,200	9
10	6,316	7,000	Labour and related costs	9,000	9,200	9,400	9,600	9,800	10
11	3,053	4,304	Materials & repairs/maintenance	4,028	1,200	1,100	1,000	900	11
12	11,177	11,000	Operations contract	11,000	11,000	11,000	11,000	11,000	12
13	800	1,000	Utilities	1,000	1,000	1,000	1,000	1,000	13
14	\$ 164,847	\$ 165,148	TOTAL EXPENDITURES	\$ 33,228	\$ 33,100	\$ 33,200	\$ 33,300	\$ 33,400	14
15	\$ 2,228	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	15
16	137,397	1,000	Add: Transfer to reserves	2,000	4,500	4,500	4,500	4,500	16
17	24,386	16,000	Deduct: Estimated amortization not included	24,500	24,500	24,500	24,500	24,500	17
18	- 496	- 496	Surplus from previous year	2,228	-	-	-	-	18
19	\$ 115,735	-\$ 14,504	ANNUAL SURPLUS/(DEFICIT)	-\$ 24,728	-\$ 20,000	-\$ 20,000	-\$ 20,000	-\$ 20,000	19



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 MILLSTREAM WATER SYSTEM (continued)
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
CAPITAL FUND									
20	\$ 139,099	\$ 139,099	Balance, beginning of year	\$ 113,796	\$ 76,696	\$ 71,896	\$ 67,096	\$ 62,196	20
21	1,000	1,000	Contribution from operating fund	2,000	4,500	4,500	4,500	4,500	21
22	134,644	134,644	Contribution from grants	-	-	-	-	-	22
23	1,753	500	Interest earnings	900	700	700	600	600	23
24			<i>Less - capital expenditures</i>						24
25	-	40,000	Reservoir cleaning	40,000	-	-	-	-	25
26	162,700	154,644	Supply and distribution system upgrades	-	10,000	10,000	10,000	10,000	26
27	-	-	Water study	-	-	-	-	-	27
28	162,700	194,644	Total capital expenditures	40,000	10,000	10,000	10,000	10,000	28
29	\$ 113,796	\$ 80,599	BALANCE, END OF YEAR	\$ 76,696	\$ 71,896	\$ 67,096	\$ 62,196	\$ 57,296	29



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 SALMON BEACH POWER DISTRIBUTION
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Draft for third reading
 on March 25, 2015

		History		Budget						
		2014	2014	2015	2016	2017	2018	2019		
Line		REVENUE								Line
1	\$ 12,292	\$ 12,292	Surplus (deficit) from prior years	\$ 14,896	\$ -	\$ -	\$ -	\$ -	1	
2	64,808	64,808	Parcel tax	66,504	66,600	66,600	66,600	66,600	2	
3	\$ 77,100	\$ 77,100	TOTAL REVENUE	\$ 81,400	\$ 66,600	\$ 66,600	\$ 66,600	\$ 66,600	3	
		EXPENDITURES								
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4	
5	62,104	77,000	Debt repayment	81,300	66,500	66,500	66,500	66,500	5	
6	\$ 62,204	\$ 77,100	TOTAL EXPENDITURES	\$ 81,400	\$ 66,600	\$ 66,600	\$ 66,600	\$ 66,600	6	
7	\$ 14,896	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	7	
8	31,560	31,560	Add: Principal debt payments	31,560	31,560	31,560	31,560	31,560	8	
9	12,292	12,292	Deduct: Surplus from previous year	14,896	-	-	-	-	9	
10	\$ 34,164	\$ 19,268	ANNUAL SURPLUS/(DEFICIT)	\$ 16,664	\$ 31,560	\$ 31,560	\$ 31,560	\$ 31,560	10	



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 SALMON BEACH RECREATION
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 18,322	\$ 18,322	Surplus (deficit) from prior years	\$ 16,826	\$ -	\$ -	\$ -	\$ -	1
2	21,128	21,128	Parcel tax	23,124	29,450	29,450	29,450	29,450	2
3	447	-	Other sources	-	-	-	-	-	3
4	\$ 39,897	\$ 39,450	TOTAL REVENUE	\$ 39,950	\$ 29,450	\$ 29,450	\$ 29,450	\$ 29,450	4
EXPENDITURES									
5	\$ 2,000	\$ 2,000	Administrative charge	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	5
6	10,447	10,000	Capital fund contribution	10,000	-	-	-	-	6
7	10,624	27,450	Operating costs	27,950	27,450	27,450	27,450	27,450	7
8	\$ 23,071	\$ 39,450	TOTAL EXPENDITURES	\$ 39,950	\$ 29,450	\$ 29,450	\$ 29,450	\$ 29,450	8
9	\$ 16,826	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	10,447	10,000	Add: Transfer to reserves	10,000	-	-	-	-	10
11	5,186	5,000	Deduct: Estimated amortization not included	5,200	5,200	5,200	5,200	5,200	11
12	18,322	18,322	Surplus from previous year	16,826	-	-	-	-	12
13	\$ 3,765	-\$ 13,322	ANNUAL SURPLUS/(DEFICIT)	-\$ 12,026	-\$ 5,200	-\$ 5,200	-\$ 5,200	-\$ 5,200	13
CAPITAL FUND									
14	\$ 36,496	\$ 36,496	Balance, beginning of year	\$ 10,732	\$ 10,932	\$ 11,032	\$ 11,132	\$ 11,232	14
15	10,000	10,000	Contribution from operating fund	10,000	-	-	-	-	15
16	447	500	Interest earnings	200	100	100	100	100	16
17			<i>Less - capital expenditures</i>						17
18	36,211	45,000	Boat ramp	10,000	-	-	-	-	18
19	\$ 10,732	\$ 1,996	BALANCE, END OF YEAR	\$ 10,932	\$ 11,032	\$ 11,132	\$ 11,232	\$ 11,332	19



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
SALMON BEACH SECURITY
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 20,939	\$ 20,939	Surplus (deficit) from prior years	\$ 18,192	\$ -	\$ -	\$ -	\$ -	1
2	27,111	27,111	Parcel tax	34,858	48,150	48,250	48,350	48,450	2
3	230	-	Other sources	-	-	-	-	-	3
4	\$ 48,280	\$ 48,050	TOTAL REVENUE	\$ 53,050	\$ 48,150	\$ 48,250	\$ 48,350	\$ 48,450	4
EXPENDITURES									
5	\$ 5,000	\$ 5,000	Administrative charge	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	5
6	230	-	Capital fund contribution	-	-	-	-	-	6
7	847	1,000	Labour & benefits	3,000	3,100	3,200	3,300	3,400	7
8	24,011	42,050	Operating costs	47,050	42,050	42,050	42,050	42,050	8
9	\$ 30,088	\$ 48,050	TOTAL EXPENDITURES	\$ 53,050	\$ 48,150	\$ 48,250	\$ 48,350	\$ 48,450	9
10	\$ 18,192	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	230	-	Add: Transfer to reserves	-	-	-	-	-	11
12	992	1,000	Deduct: Estimated amortization not included	1,000	1,000	1,000	1,000	1,000	12
13	20,939	20,939	Surplus from previous year	18,192	-	-	-	-	13
14	-\$ 3,509	-\$ 21,939	ANNUAL SURPLUS/(DEFICIT)	-\$ 19,192	-\$ 1,000	-\$ 1,000	-\$ 1,000	-\$ 1,000	14
CAPITAL FUND									
15	\$ 18,322	\$ 18,321	Balance, beginning of year	\$ 18,552	\$ 18,752	\$ 18,952	\$ 19,152	\$ 19,352	15
16	-	-	Contribution from operating fund	-	-	-	-	-	16
17	-	-	Grants and other contributions	-	-	-	-	-	17
18	230	200	Interest earnings	200	200	200	200	200	18
19	-	-	<i>Less - capital expenditures</i>	-	-	-	-	-	19
20	-	-	Electric gate	-	-	-	-	-	20
21	-	-	Total capital expenditures	-	-	-	-	-	21
22	\$ 18,552	\$ 18,521	BALANCE, END OF YEAR	\$ 18,752	\$ 18,952	\$ 19,152	\$ 19,352	\$ 19,552	22



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
SALMON BEACH SEWAGE
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 12	\$ 12	Surplus (deficit) from prior years	\$ 163	\$ -	\$ -	\$ -	\$ -	1
2	53,738	53,738	Parcel tax	54,741	51,700	52,500	53,300	54,100	2
3	19,607	10,000	Sale of services	10,000	10,000	10,000	10,000	10,000	3
4	475	-	Other sources	-	-	-	-	-	4
5	\$ 73,832	\$ 63,750	TOTAL REVENUE	\$ 64,904	\$ 61,700	\$ 62,500	\$ 63,300	\$ 64,100	5
EXPENDITURES									
6	\$ 6,000	\$ 6,000	Administrative charge	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	6
7	21,475	24,000	Capital fund contribution	24,000	20,000	20,000	20,000	20,000	7
8	1,640	2,000	Labour & benefits	3,000	3,100	3,200	3,300	3,400	8
9	44,554	31,750	Operating costs	32,904	33,600	34,300	35,000	35,700	9
10	\$ 73,669	\$ 63,750	TOTAL EXPENDITURES	\$ 64,904	\$ 61,700	\$ 62,500	\$ 63,300	\$ 64,100	10
11	\$ 163	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	21,475	24,000	Add: Transfer to reserves	24,000	20,000	20,000	20,000	20,000	12
13	14,668	14,000	Deduct: Estimated amortization not included	14,750	14,750	14,750	14,750	14,750	13
14	12	12	Surplus from previous year	163	-	-	-	-	14
15	\$ 6,958	\$ 9,988	ANNUAL SURPLUS/(DEFICIT)	\$ 9,087	\$ 5,250	\$ 5,250	\$ 5,250	\$ 5,250	15
CAPITAL FUND									
16	\$ 27,426	\$ 27,426	Balance, beginning of year	\$ 48,900	\$ 63,500	\$ 84,200	\$ 105,100	\$ 126,300	16
17	21,000	24,000	Contribution from operating fund	24,000	20,000	20,000	20,000	20,000	17
18	-	-	Grants and other contributions	-	-	-	-	-	18
19	474	500	Interest earnings	600	700	900	1,200	1,400	19
20			<i>Less - capital expenditures</i>						20
			Professional Evaluation of system	10,000	-	-	-	-	
21	-	-	Sani-field upgrades	-	-	-	-	-	21
22	-	-	Total capital expenditures	10,000	-	-	-	-	22
23	\$ 48,900	\$ 51,926	BALANCE, END OF YEAR	\$ 63,500	\$ 84,200	\$ 105,100	\$ 126,300	\$ 147,700	23



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
SALMON BEACH TRANSPORTATION
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 49,911	\$ 49,911	Surplus (deficit) from prior years	\$ 28,105	\$ -	\$ -	\$ -	\$ -	1
2	129,689	129,689	Parcel tax	119,495	123,100	123,200	123,300	123,400	2
3	463	-	Other sources	-	-	-	-	-	3
4	\$ 180,063	\$ 179,600	TOTAL REVENUE	\$ 147,600	\$ 123,100	\$ 123,200	\$ 123,300	\$ 123,400	4
EXPENDITURES									
5	\$ 4,000	\$ 4,000	Administrative charge	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	5
6	5,413	5,000	Capital fund contribution	5,000	-	-	-	-	6
7	1,541	2,000	Labour & benefits	3,000	3,100	3,200	3,300	3,400	7
8	141,004	168,600	Operating costs	136,600	117,000	117,000	117,000	117,000	8
9	\$ 151,958	\$ 179,600	TOTAL EXPENDITURES	\$ 147,600	\$ 123,100	\$ 123,200	\$ 123,300	\$ 123,400	9
10	\$ 28,105	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	5,413	5,000	Add: Transfer to reserves	5,000	-	-	-	-	11
12	2,370	2,300	Deduct: Estimated amortization not included	2,400	2,400	2,400	2,400	2,400	12
13	49,911	49,911	Surplus from previous year	28,105	-	-	-	-	13
14	-\$ 18,763	-\$ 47,211	ANNUAL SURPLUS/(DEFICIT)	-\$ 25,505	-\$ 2,400	-\$ 2,400	-\$ 2,400	-\$ 2,400	14
CAPITAL FUND									
15	\$ 31,188	\$ 31,187	Balance, beginning of year	\$ 36,601	\$ 42,001	\$ 42,401	\$ 42,801	\$ 43,201	15
16	5,000	5,000	Contribution from operating fund	5,000	-	-	-	-	16
17	-	-	Grants and other contributions	-	-	-	-	-	17
18	413	400	Interest earnings	400	400	400	400	400	18
19			<i>Less - capital expenditures</i>						19
20	-	-	Road improvements	-	-	-	-	-	20
21	-	-	Total capital expenditures	-	-	-	-	-	21
22	\$ 36,601	\$ 36,587	BALANCE, END OF YEAR	\$ 42,001	\$ 42,401	\$ 42,801	\$ 43,201	\$ 43,601	22



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
SALMON BEACH WATER
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 4,038	\$ 4,038	Surplus (deficit) from prior years	\$ 6,035	\$ -	\$ -	\$ -	\$ -	1
2	12,012	12,012	Parcel tax	17,515	14,650	14,750	14,850	14,950	2
3	542	-	Other sources	-	-	-	-	-	3
4	\$ 16,592	\$ 16,050	TOTAL REVENUE	\$ 23,550	\$ 14,650	\$ 14,750	\$ 14,850	\$ 14,950	4
EXPENDITURES									
5	\$ 4,000	\$ 4,000	Administrative charge	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	5
6	542	-	Capital fund contribution	10,000	-	-	-	-	6
7	823	1,000	Labour & benefits	3,000	3,100	3,200	3,300	3,400	7
8	5,192	11,050	Operating costs	8,550	9,550	9,550	9,550	9,550	8
9	\$ 10,557	\$ 16,050	TOTAL EXPENDITURES	\$ 23,550	\$ 14,650	\$ 14,750	\$ 14,850	\$ 14,950	9
10	\$ 6,035	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	542	-	Add: Transfer to reserves	10,000	-	-	-	-	11
12	1,153	3,300	Deduct: Estimated amortization not included	3,300	3,300	3,300	3,300	3,300	12
13	4,038	4,038	Surplus from previous year	6,035	-	-	-	-	13
14	\$ 1,386	-\$ 7,338	ANNUAL SURPLUS/(DEFICIT)	\$ 665	-\$ 3,300	-\$ 3,300	-\$ 3,300	-\$ 3,300	14
CAPITAL FUND									
15	\$ 44,640	\$ 44,640	Balance, beginning of year	\$ 42,182	\$ 42,582	\$ 42,982	\$ 43,382	\$ 43,782	15
16	-	-	Contribution from operating fund	10,000	-	-	-	-	16
17	-	-	Grants and other contributions	-	-	-	-	-	17
18	542	400	Interest earnings	400	400	400	400	400	18
19			<i>Less - capital expenditures</i>						19
20	3,000	26,000	Pressure well - feasibility study	10,000	-	-	-	-	20
21	3,000	26,000	Total capital expenditures	10,000	-	-	-	-	21
22	\$ 42,182	\$ 19,040	BALANCE, END OF YEAR	\$ 42,582	\$ 42,982	\$ 43,382	\$ 43,782	\$ 44,182	22



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 SOUTH LONG BEACH MULTI-PURPOSE PATH CONTRIBUTION
 PARTICIPANTS: PART OF ELECTORAL AREA 'C'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			REVENUE						
1	\$ 582	\$ 582	Surplus (deficit) from prior years	\$ 758	\$ -	\$ -	\$ -	\$ -	1
2	6,618	6,618	Parcel taxes	6,442	7,200	7,200	7,200	7,200	2
3	658	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 7,858	\$ 7,200	TOTAL REVENUE	\$ 7,200	4				
			EXPENDITURES						
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	7,000	7,000	Contribution to Ucluelet	7,000	7,000	7,000	7,000	7,000	6
7	-	100	Other costs	100	100	100	100	100	7
8	\$ 7,100	\$ 7,200	TOTAL EXPENDITURES	\$ 7,200	8				
9	\$ 758	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	582	582	Deduct: Surplus from previous year	758	-	-	-	-	10
11	\$ 176	-\$ 582	ANNUAL SURPLUS/(DEFICIT)	-\$ 758	\$ -	\$ -	\$ -	\$ -	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 SOUTH LONG BEACH COMMUNITY PARK
 PARTICIPANTS: PART OF ELECTORAL AREA 'C'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			REVENUE						
1	\$ 7,500	\$ 7,500	Surplus (deficit) from prior years	\$ 7,500	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	-	-	-	-	-	2
3	<u>\$ 7,500</u>	<u>\$ 7,500</u>	TOTAL REVENUE	<u>\$ 7,500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	3
			EXPENDITURES						
4	\$ -	-	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	-	7,500	Operating costs	7,500	-	-	-	-	5
6	<u>\$ -</u>	<u>\$ 7,500</u>	TOTAL EXPENDITURES	<u>\$ 7,500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	6
7	\$ 7,500	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	7,500	7,500	Deduct: Surplus from previous year	7,500	-	-	-	-	8
9	<u>\$ -</u>	<u>-\$ 7,500</u>	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	<u>-\$ 7,500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	9



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
SOUTH LONG BEACH FIRE DEPARTMENT
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ 1,393	\$ -	\$ -	\$ -	\$ -	1
2	14,000	14,000	Tax requisition	12,607	14,000	14,000	14,000	14,000	2
3	1,393	-	Grant in lieu of taxes	-	-	-	-	-	3
4	101	-	Other sources	-	-	-	-	-	4
5	\$ 15,494	\$ 14,000	TOTAL REVENUE	\$ 14,000	5				
EXPENDITURES									
6	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	6
7	101	-	Capital fund contribution	-	-	-	-	-	7
8	13,900	13,900	Operating costs	13,900	13,900	13,900	13,900	13,900	8
9	\$ 14,101	\$ 14,000	TOTAL EXPENDITURES	\$ 14,000	9				
10	\$ 1,393	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	101	-	Add: Transfer to reserves	-	-	-	-	-	11
12	-	-	Deduct: Estimated amortization not included	-	-	-	-	-	12
13	-	-	Surplus from previous year	1,393	-	-	-	-	13
14	\$ 1,494	\$ -	ANNUAL SURPLUS/(DEFICIT)	-\$ 1,393	\$ -	\$ -	\$ -	\$ -	14
CAPITAL FUND									
15	\$ 8,036	\$ 8,036	Balance, beginning of year	\$ 8,137	\$ 8,237	\$ 8,337	\$ 8,437	\$ 8,537	15
16	-	-	Contribution from operating fund	-	-	-	-	-	16
17	-	-	Grants and other contributions	-	-	-	-	-	17
18	101	100	Interest earnings	100	100	100	100	100	18
19	-	-	<i>Less - capital expenditures</i>	-	-	-	-	-	19
20	-	-	Equipment	-	-	-	-	-	20
21	-	-	Total capital expenditures	-	-	-	-	-	21
22	\$ 8,137	\$ 8,136	BALANCE, END OF YEAR	\$ 8,237	\$ 8,337	\$ 8,437	\$ 8,537	\$ 8,637	22



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 SOUTH LONG BEACH STREET LIGHTING
 PARTICIPANTS: PART OF ELECTORAL AREA 'C'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			REVENUE						
1	\$ 145	\$ 144	Surplus (deficit) from prior years	\$ 45	\$ -	\$ -	\$ -	\$ -	1
2	666	666	Tax requisition	855	920	940	960	980	2
3	66	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 877	\$ 810	TOTAL REVENUE	\$ 900	\$ 920	\$ 940	\$ 960	\$ 980	4
			EXPENDITURES						
5	\$ 100	100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	732	710	Operating costs	800	820	840	860	880	6
7	\$ 832	\$ 810	TOTAL EXPENDITURES	\$ 900	\$ 920	\$ 940	\$ 960	\$ 980	7
8	\$ 45	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	145	144	Deduct: Surplus from previous year	45	-	-	-	-	9
10	-\$ 100	-\$ 144	ANNUAL SURPLUS/(DEFICIT)	-\$ 45	\$ -	\$ -	\$ -	\$ -	10

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
SPROAT LAKE ANIMAL CONTROL
PARTICIPANTS: ELECTORAL AREA 'D'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 2,628	\$ 2,628	Surplus (deficit) from prior years	\$ 1,849	\$ -	\$ -	\$ -	\$ -	1
2	472	472	Tax requisition	1,251	3,100	3,100	3,100	3,100	2
3	20	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 3,120	\$ 3,100	TOTAL REVENUE	\$ 3,100	\$ 3,100	\$ 3,100	\$ 3,100	\$ 3,100	4
EXPENDITURES									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	450	2,000	Enforcement costs	2,000	2,000	2,000	2,000	2,000	6
7	721	1,000	Labour & related costs	1,000	1,000	1,000	1,000	1,000	7
8	\$ 1,271	\$ 3,100	TOTAL EXPENDITURES	\$ 3,100	\$ 3,100	\$ 3,100	\$ 3,100	\$ 3,100	8
9	\$ 1,849	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	2,628	2,628	Deduct: Surplus from previous year	1,849	-	-	-	-	10
11	-\$ 779	-\$ 2,628	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 1,849	\$ -	\$ -	\$ -	\$ -	11



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
SPROAT LAKE MULTI-PURPOSE ARENA CONTRIBUTION
PARTICIPANTS: ELECTORAL AREA 'D'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			REVENUE						
1	\$ 588	\$ 588	Surplus (deficit) from prior years	\$ 1,913	\$ -	\$ -	\$ -	\$ -	1
2	32,519	32,519	Parcel taxes	25,603	33,107	33,107	33,107	33,107	2
3	1,413	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 34,520	\$ 33,107	TOTAL REVENUE	\$ 27,516	\$ 33,107	\$ 33,107	\$ 33,107	\$ 33,107	4
			EXPENDITURES						
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	32,507	32,507	Contribution to Port Alberni Arena	26,916	32,507	32,507	32,507	32,507	6
7	-	500	Other costs	500	500	500	500	500	7
8	\$ 32,607	\$ 33,107	TOTAL EXPENDITURES	\$ 27,516	\$ 33,107	\$ 33,107	\$ 33,107	\$ 33,107	8
9	\$ 1,913	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	588	588	Deduct: Surplus from previous year	1,913	-	-	-	-	10
11	\$ 1,325	-\$ 588	ANNUAL SURPLUS/(DEFICIT)	-\$ 1,913	\$ -	\$ -	\$ -	\$ -	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 SPROAT LAKE COMMUNITY ASSOCIATION GRANT
 PARTICIPANTS: PART OF ELECTORAL AREA 'D'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 900	\$ 900	Surplus (deficit) from prior years	\$ 800	\$ -	\$ -	\$ -	\$ -	1
2	12,000	12,000	Parcel tax	12,100	12,000	12,000	12,000	12,000	2
3	\$ 12,900	\$ 12,900	TOTAL REVENUE	\$ 12,900	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	3
EXPENDITURES									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	12,000	12,800	Grant to Community Association	12,800	11,900	11,900	11,900	11,900	5
6	\$ 12,100	\$ 12,900	TOTAL EXPENDITURES	\$ 12,900	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	6
7	\$ 800	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	900	900	Deduct: Surplus from previous year	800	-	-	-	-	8
9	-\$ 100	-\$ 900	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 800	\$ -	\$ -	\$ -	\$ -	9



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 SPROAT LAKE COMMUNITY PARK
 PARTICIPANTS: PART OF ELECTORAL AREA 'D'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 67,897	\$ 67,897	Surplus (deficit) from prior years	\$ 58,874	\$ -	\$ -	\$ -	\$ -	1
2	68,266	68,266	Tax requisition	81,190	81,600	81,700	81,800	81,900	2
3	175	-	Grant in lieu of taxes	-	-	-	-	-	3
4	24,221	30,931	Federal government grant	-	-	-	-	-	4
5	5,902	3,000	Other income	-	-	-	-	-	5
6	\$ 166,461	\$ 170,094	TOTAL REVENUE	\$ 140,064	\$ 81,600	\$ 81,700	\$ 81,800	\$ 81,900	6
EXPENDITURES									
7	\$ 8,000	\$ 8,000	Administrative charge	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	7
8	29,902	10,000	Capital fund contribution from operating	10,000	10,000	10,000	10,000	10,000	8
9	3,743	6,144	Capital fund contribution from grants	-	-	-	-	-	9
10	5,569	5,000	Labour & related costs	4,500	4,600	4,700	4,800	4,900	10
11	24,474	56,000	Operating costs	42,000	30,000	30,000	30,000	30,000	11
12	28,864	44,950	Sproat Lake Marine Patrol - transfer	36,564	-	-	-	-	12
13	7,035	40,000	Trail improvements	40,000	30,000	30,000	30,000	30,000	13
14	\$ 107,587	\$ 170,094	TOTAL EXPENDITURES	\$ 140,064	\$ 81,600	\$ 81,700	\$ 81,800	\$ 81,900	14
15	\$ 58,874	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	15
16	29,902	10,000	Add: Transfer to reserves	10,000	10,000	10,000	10,000	10,000	16
17	17,332	-	Deduct: Estimated amortization not included	18,000	18,000	18,000	18,000	18,000	17
18	-	-	Loss on disposal of assets	-	-	-	-	-	18
19	67,897	67,897	Surplus from previous year	58,874	-	-	-	-	19
20	\$ 3,547	-\$ 57,897	ANNUAL SURPLUS/(DEFICIT)	-\$ 66,874	-\$ 8,000	-\$ 8,000	-\$ 8,000	-\$ 8,000	20



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 SPROAT LAKE COMMUNITY PARK (continued)
 PARTICIPANTS: PART OF ELECTORAL AREA 'D'

Draft for third reading
 on March 25, 2015

		History		Budget						
		2014	2014	2015	2016	2017	2018	2019		
		ACTUAL	PLAN							
CAPITAL FUND										
21	\$	34,750	\$ 34,751	\$ 43,876	\$ 34,632	\$ 45,032	\$ 55,532	\$ 66,132		21
22		29,496	10,000	10,000	10,000	10,000	10,000	10,000		22
23		3,743	6,144	-	-	-	-	-		23
24		406	300	400	400	500	600	700		24
25										25
<i>Less - capital expenditures</i>										
26		-	19,644	19,644	-	-	-	-		26
27		14,858	-	-	-	-	-	-		27
28		2,974	7,000	-	-	-	-	-		28
29		6,687	-	-	-	-	-	-		29
30		24,519	26,644	19,644	-	-	-	-		30
31	\$	43,876	\$ 24,551	\$ 34,632	\$ 45,032	\$ 55,532	\$ 66,132	\$ 76,832		31



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
SPROAT LAKE GRANTS-IN-AID
PARTICIPANTS: ELECTORAL AREA 'D'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			REVENUE						
1	\$ 10,000	\$ 10,000	Surplus (deficit) from prior years	\$ 9,661	\$ -	\$ -	\$ -	\$ -	1
2	25,243	25,243	Tax requisition	25,582	34,243	34,243	34,243	34,243	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 35,243	\$ 35,243	TOTAL REVENUE	\$ 35,243	\$ 34,243	\$ 34,243	\$ 34,243	\$ 34,243	4
			EXPENDITURES						
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	6
7			Contribution to Port Alberni to eliminate						7
8	24,243	24,243	non City resident rate fees	24,243	24,243	24,243	24,243	24,243	8
9	339	10,000	Special events	10,000	10,000	10,000	10,000	10,000	9
10	\$ 25,582	\$ 35,243	TOTAL EXPENDITURES	\$ 35,243	\$ 34,243	\$ 34,243	\$ 34,243	\$ 34,243	10
11	\$ 9,661	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	10,000	10,000	Deduct: Surplus from previous year	9,661	-	-	-	-	12
13	-\$ 339	-\$ 10,000	ANNUAL SURPLUS/(DEFICIT)	-\$ 9,661	\$ -	\$ -	\$ -	\$ -	13

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
SPROAT LAKE NOISE CONTROL
PARTICIPANTS: ELECTORAL AREA 'D'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			REVENUE						
1	-\$ 670	-\$ 671	Surplus (deficit) from prior years	\$ 3,451	\$ -	\$ -	\$ -	\$ -	1
2	6,771	6,771	Tax requisition	4,649	8,200	8,300	8,400	8,500	2
3	297	-	Grant in lieu of taxes	-	-	-	-	-	3
4	3,000	-	Other sources	-	-	-	-	-	4
5	\$ 9,398	\$ 6,100	TOTAL REVENUE	\$ 8,100	\$ 8,200	\$ 8,300	\$ 8,400	\$ 8,500	5
			EXPENDITURES						
6	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	6
7	5,068	5,000	Enforcement costs	5,000	5,000	5,000	5,000	5,000	7
8	779	1,000	Labour & related costs	3,000	3,100	3,200	3,300	3,400	8
9	\$ 5,947	\$ 6,100	TOTAL EXPENDITURES	\$ 8,100	\$ 8,200	\$ 8,300	\$ 8,400	\$ 8,500	9
10	\$ 3,451	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	- 670	- 671	Deduct: Surplus from previous year	3,451	-	-	-	-	11
12	\$ 4,121	\$ 671	ANNUAL SURPLUS/(DEFICIT)	-\$ 3,451	\$ -	\$ -	\$ -	\$ -	12

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 SPROAT LAKE VOLUNTEER FIRE DEPARTMENT
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'D'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 75,662	\$ 75,812	Surplus (deficit) from prior years	\$ 120,197	\$ -	\$ -	\$ -	\$ -	1
2	304,188	304,188	Tax requisition	270,803	336,100	336,200	336,300	336,400	2
3		-	Provincial government grant	-	-	-	-	-	3
4	1,885	4,000	Contracts with other governments	4,000	4,000	4,000	4,000	4,000	4
5	780	5,000	Grants in lieu of taxes	5,000	5,000	5,000	5,000	5,000	5
6	22,129	-	Other sources	-	-	-	-	-	6
7	\$ 404,644	\$ 389,000	TOTAL REVENUE	\$ 400,000	\$ 345,100	\$ 345,200	\$ 345,300	\$ 345,400	7
EXPENDITURES									
8	\$ 6,000	\$ 6,000	Administrative charge	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	8
9	86,115	80,000	Capital fund contribution from operating	80,000	80,000	80,000	80,000	80,000	9
10		-	Capital fund contribution from grants	-	-	-	-	-	10
11	2,346	3,000	Labour & related costs	5,000	5,100	5,200	5,300	5,400	11
12	189,986	300,000	Operating costs	309,000	254,000	254,000	254,000	254,000	12
13	\$ 284,447	\$ 389,000	TOTAL EXPENDITURES	\$ 400,000	\$ 345,100	\$ 345,200	\$ 345,300	\$ 345,400	13
14	\$ 120,197	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	14
15	86,115	80,000	Add: Transfer to reserves	80,000	80,000	80,000	80,000	80,000	15
16	71,952	66,000	Deduct: Estimated amortization not included	72,000	72,000	72,000	72,000	72,000	16
17	75,662	75,812	Surplus from previous year	120,197	-	-	-	-	17
18	\$ 58,698	-\$ 61,812	ANNUAL SURPLUS/(DEFICIT)	-\$ 112,197	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	18



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 SPROAT LAKE VOLUNTEER FIRE DEPARTMENT (continued)
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'D'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			CAPITAL FUND						
19	\$ 657,162	\$ 657,162	Balance, beginning of year	\$ 660,605	\$ 616,005	\$ 682,505	\$ 749,605	\$ 817,405	19
20	80,000	80,000	Contribution from operating fund	80,000	80,000	80,000	80,000	80,000	20
21	6,115	8,300	Interest earnings	6,400	6,500	7,100	7,800	8,500	21
22		-	Grants and other contributions	-	-	-	-	-	22
23			<i>Less - capital expenditures</i>						23
24	5,176	30,000	Dry hydrants	25,000	10,000	10,000	10,000	10,000	24
25	7,444	14,000	Seismic upgrades	-	-	-	-	-	25
26	63,552	20,000	Training site upgrades	4,000	10,000	10,000	10,000	10,000	26
27	6,500	-	Engine #46 - paint & new tank	15,000	-	-	-	-	27
28	-	-	Firehall upgrades #1	22,600	-	-	-	-	28
29	-	-	Firehall upgrades #2	14,000	-	-	-	-	29
30	-	-	Firehall upgrades #3	22,400	-	-	-	-	30
31	-	-	Service Review	12,000	-	-	-	-	31
32	-	-	Truck Lighting	8,000	-	-	-	-	32
33	-	-	Tic camera - truck #46 & #47	8,000	-	-	-	-	33
34	-	-	Waterline extension	-	-	-	-	-	34
35	82,672	64,000	Total capital expenditures	131,000	20,000	20,000	20,000	20,000	35
36	\$ 660,605	\$ 681,462	BALANCE, END OF YEAR	\$ 616,005	\$ 682,505	\$ 749,605	\$ 817,405	\$ 885,905	36



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 ARVAY ROAD STREET LIGHTING
 PARTICIPANTS: PART OF ELECTORAL AREA 'E'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 163	\$ 163	Surplus (deficit) from prior years	-\$ 20	\$ -	\$ -	\$ -	\$ -	1
2	1,137	1,137	Tax requisition	1,420	1,400	1,400	1,400	1,400	2
3	\$ 1,300	\$ 1,300	TOTAL REVENUE	\$ 1,400	3				
EXPENDITURES									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	1,220	1,200	Operating costs	1,300	1,300	1,300	1,300	1,300	5
6	\$ 1,320	\$ 1,300	TOTAL EXPENDITURES	\$ 1,400	6				
7	-\$ 20	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	163	163	Deduct: Surplus from previous year	- 20	-	-	-	-	8
9	-\$ 183	-\$ 163	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	\$ 20	\$ -	\$ -	\$ -	\$ -	9



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
BEAVER CREEK ANIMAL CONTROL
PARTICIPANTS: ELECTORAL AREA 'E'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 2,525	\$ 2,525	Surplus (deficit) from prior years	\$ 2,149	\$ -	\$ -	\$ -	\$ -	1
2	475	475	Tax requisition	851	3,000	3,000	3,000	3,000	2
3	\$ 3,000	\$ 3,000	TOTAL REVENUE	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	3
EXPENDITURES									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	-	1,900	Enforcement costs	1,900	1,900	1,900	1,900	1,900	5
6	751	1,000	Labour & related costs	1,000	1,000	1,000	1,000	1,000	6
7	\$ 851	\$ 3,000	TOTAL EXPENDITURES	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	7
8	\$ 2,149	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	2,525	2,525	Deduct: Surplus from previous year	2,149	-	-	-	-	9
10	-\$ 376	-\$ 2,525	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 2,149	\$ -	\$ -	\$ -	\$ -	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
BEAVER CREEK COMMUNITY PARK
PARTICIPANTS: ELECTORAL AREA 'E'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			REVENUE						
1	\$ 6,046	\$ 6,046	Surplus (deficit) from prior years	\$ 2,775	\$ -	\$ -	\$ -	\$ -	1
2	54	54	Tax requisition	7,225	10,000	10,000	10,000	10,000	2
3		-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 6,100	\$ 6,100	TOTAL REVENUE	\$ 10,000	4				
			EXPENDITURES						
5	\$ 100	\$ 100	Administrative charge	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	5
6	-	-	Labour & benefits	1,000	1,000	1,000	1,000	1,000	6
7	3,225	6,000	Operating costs	6,000	6,000	6,000	6,000	6,000	7
8	\$ 3,325	\$ 6,100	TOTAL EXPENDITURES	\$ 10,000	8				
9	\$ 2,775	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	6,046	6,046	Deduct: Surplus from previous year	2,775	-	-	-	-	10
11	-\$ 3,271	-\$ 6,046	ANNUAL SURPLUS/(DEFICIT)	-\$ 2,775	\$ -	\$ -	\$ -	\$ -	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 BEAVER CREEK MULTI-PURPOSE ARENA CONTRIBUTION
 PARTICIPANTS: ELECTORAL AREA 'E'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			REVENUE						
1	\$ 531	\$ 531	Surplus (deficit) from prior years	\$ 500	\$ -	\$ -	\$ -	\$ -	1
2	24,091	24,091	Parcel taxes	19,843	24,622	24,622	24,622	24,622	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 24,622	\$ 24,622	TOTAL REVENUE	\$ 20,343	\$ 24,622	\$ 24,622	\$ 24,622	\$ 24,622	4
			EXPENDITURES						
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	24,022	24,022	Contribution to Port Alberni Arena	19,743	24,022	24,022	24,022	24,022	6
7	-	500	Other costs	500	500	500	500	500	7
8	\$ 24,122	\$ 24,622	TOTAL EXPENDITURES	\$ 20,343	\$ 24,622	\$ 24,622	\$ 24,622	\$ 24,622	8
9	\$ 500	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	531	531	Deduct: Surplus from previous year	500	-	-	-	-	10
11	-\$ 31	-\$ 531	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 500	\$ -	\$ -	\$ -	\$ -	11



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
BEAVER CREEK NOISE CONTROL
PARTICIPANTS: ELECTORAL AREA 'E'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 1,625	\$ 1,625	Surplus (deficit) from prior years	\$ 1,240	\$ -	\$ -	\$ -	\$ -	1
2	475	475	Tax requisition	860	2,100	2,100	2,100	2,100	2
3	\$ 2,100	\$ 2,100	TOTAL REVENUE	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	3
EXPENDITURES									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	28	1,000	Enforcement costs	1,000	1,000	1,000	1,000	1,000	5
6	732	1,000	Labour & related costs	1,000	1,000	1,000	1,000	1,000	6
7	\$ 860	\$ 2,100	TOTAL EXPENDITURES	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	7
8	\$ 1,240	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	1,625	1,625	Deduct: Surplus from previous year	1,240	-	-	-	-	9
10	-\$ 385	-\$ 1,625	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 1,240	\$ -	\$ -	\$ -	\$ -	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
BEAVER CREEK RECREATION GRANT
PARTICIPANTS: ELECTORAL AREA 'E'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			REVENUE						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	31,295	31,295	Tax requisition	31,295	31,300	31,300	31,300	31,300	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 31,295	\$ 31,295	TOTAL REVENUE	\$ 31,295	\$ 31,300	\$ 31,300	\$ 31,300	\$ 31,300	4
			EXPENDITURES						
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	31,195	31,195	Recreation grant to Port Alberni	31,195	31,200	31,200	31,200	31,200	6
7	\$ 31,295	\$ 31,295	TOTAL EXPENDITURES	\$ 31,295	\$ 31,300	\$ 31,300	\$ 31,300	\$ 31,300	7
8	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	-	-	-	-	-	9
10	\$ -	\$ -	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	\$ -	10				



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 BEAVER CREEK VOLUNTEER FIRE DEPARTMENT
 PARTICIPANTS: PART OF ELECTORAL AREA 'E'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 11,820	\$ 11,819	Surplus (deficit) from prior years	\$ 4,430	\$ -	\$ -	\$ -	\$ -	1
2	238,779	238,779	Tax requisition	246,368	252,130	252,230	252,330	252,430	2
3	3,632	3,632	Contracts with other governments	4,402	4,170	4,170	4,170	4,170	3
4	4,357	-	Other sources	-	-	-	-	-	4
5	\$ 258,588	\$ 254,230	TOTAL REVENUE	\$ 255,200	\$ 256,300	\$ 256,400	\$ 256,500	\$ 256,600	5
EXPENDITURES									
6	\$ 7,000	\$ 7,000	Administrative charge	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	6
7	15,387	14,500	Automobile expenses	15,500	15,500	15,500	15,500	15,500	7
8	85,187	81,000	Capital fund contribution	80,000	81,000	81,000	81,000	81,000	8
9	38,251	48,330	Equipment	33,500	33,500	33,500	33,500	33,500	9
10	67,930	64,200	Firefighter expenses	68,400	68,400	68,400	68,400	68,400	10
11	2,432	3,000	Labour & related costs	3,000	3,100	3,200	3,300	3,400	11
12	31,726	28,000	Other operating	37,000	37,000	37,000	37,000	37,000	12
13	6,245	8,200	Utilities	10,800	10,800	10,800	10,800	10,800	13
14	\$ 254,158	\$ 254,230	TOTAL EXPENDITURES	\$ 255,200	\$ 256,300	\$ 256,400	\$ 256,500	\$ 256,600	14
15	\$ 4,430	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	15
16	85,187	81,000	Add: Transfer to reserves	80,000	81,000	81,000	81,000	81,000	16
17	42,523	42,000	Deduct: Estimated amortization not included	42,750	42,750	42,750	42,750	42,750	17
18	11,820	11,819	Surplus from previous year	4,430	-	-	-	-	18
19	\$ 35,274	\$ 27,181	ANNUAL SURPLUS/(DEFICIT)	\$ 32,820	\$ 38,250	\$ 38,250	\$ 38,250	\$ 38,250	19



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 BEAVER CREEK VOLUNTEER FIRE DEPARTMENT (continued)
 PARTICIPANTS: PART OF ELECTORAL AREA 'E'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
	CAPITAL FUND								
20	\$ 298,030	\$ 297,611	Balance, beginning of year	\$ 380,806	\$ 253,006	\$ 316,806	\$ 401,406	\$ 486,806	20
21	81,000	81,000	Contribution from operating fund	80,000	81,000	81,000	81,000	81,000	21
22	4,187	4,100	Interest earnings	3,200	2,800	3,600	4,400	5,300	22
23			<i>Less - capital expenditures</i>						23
24	2,411	18,000	Siding & seismic upgrades	-	-	-	-	-	24
25		-	Replace truck #54	30,000	-	-	-	-	25
26		-	Replace truck #50	150,000	-	-	-	-	26
27		-	Compound & training area upgrades	31,000	-	-	-	-	27
28		-	Parking lot improvements	-	20,000	-	-	-	28
29	2,411	18,000	Total capital expenditures	211,000	20,000	-	-	-	29
30	\$ 380,806	\$ 364,711	BALANCE, END OF YEAR	\$ 253,006	\$ 316,806	\$ 401,406	\$ 486,806	\$ 573,106	30



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
BEAVER CREEK WATER SYSTEM
PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 187,833	\$ 188,695	Surplus (deficit) from prior years	\$ 142,472	\$ -	\$ -	\$ -	\$ 0	1
2	242,998	242,998	Parcel tax	242,998	242,998	242,998	242,998	242,998	2
3	9,000	1,000	Capital levy deposit	1,000	1,000	1,000	1,000	1,000	3
4	24,946	7,600	Connection fees	7,600	7,600	7,600	7,600	7,600	4
5	2,510	5,000	Interest & penalties	2,500	5,000	5,000	5,000	5,000	5
6	10,067	2,000	Miscellaneous revenue	2,000	2,000	2,000	2,000	2,000	6
7	3,000	1,500	Subdivision application fees	1,500	1,500	1,500	1,500	1,500	7
8	213,726	213,726	Transfer of Gas Tax	-	-	-	-	-	8
9	590,150	550,000	Water tolls	650,000	675,000	675,000	675,000	675,000	9
10	\$ 1,284,230	\$ 1,212,519	TOTAL REVENUE	\$ 1,050,070	\$ 935,098	\$ 935,098	\$ 935,098	\$ 935,098	10
EXPENDITURES									
11	\$ 66,000	\$ 66,000	Administration charge	\$ 66,000	\$ 66,000	\$ 66,000	\$ 66,000	\$ 66,000	11
12	269,853	252,998	Capital fund contribution from operating	242,750	209,308	202,648	195,818	189,291	12
13	213,726	213,726	Capital fund contribution from grants	-	-	-	-	-	13
14	1,512	1,000	Advertising	1,000	1,000	1,000	1,000	1,000	14
15	3,628	4,000	Bank charges	4,000	4,000	4,000	4,000	4,000	15
16	105,038	80,000	Bulk water purchase	160,000	160,000	160,000	160,000	160,000	16
17	31,833	25,000	Computer & controls	25,000	15,000	15,000	15,000	15,000	17
18	2,928	5,000	Education	5,000	5,000	5,000	5,000	5,000	18
19	16,697	40,000	Engineering & consulting	25,000	25,000	25,000	25,000	25,000	19
20	7,210	11,000	Insurance	8,000	11,000	11,000	11,000	11,000	20
21	216,663	231,000	Labour & benefits	236,000	240,800	245,700	250,700	255,800	21
22	4,065	60,000	Legal fees	30,000	10,000	10,000	10,000	10,000	22
23	1,436	2,500	Licenses & permits	2,500	2,500	2,500	2,500	2,500	23



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 BEAVER CREEK WATER SYSTEM (continued)
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			EXPENDITURES (continued)						
24			<i>Materials & repairs/maintenance</i>						24
25	\$ 15,765	\$ 20,000	Pumphouse maintenance	\$ 20,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	25
26	115,004	115,295	Repairs & maintenance	120,000	80,500	80,500	80,500	80,500	26
27	-	-	Meter exchange program	-	-	-	-	-	27
28	11,071	10,000	Small tools & supplies	20,000	5,000	5,000	5,000	5,000	28
29	2,780	5,000	Maintenance building repairs	9,320	5,000	5,000	5,000	5,000	29
30	1,247	10,000	Fire hydrant maintenance	10,000	10,000	10,000	10,000	10,000	30
31	145,867	160,295	Total materials & repairs/maintenance	179,320	108,500	108,500	108,500	108,500	31
32	647	1,000	Office	1,000	10,000	10,000	10,000	10,000	32
33	4,449	7,000	Telephone and pager	5,000	5,000	5,000	5,000	5,000	33
34	38,034	40,000	Utilities	41,500	43,990	45,750	47,580	49,007	34
35	12,172	12,000	Vehicle operation	18,000	18,000	18,000	18,000	18,000	35
36	\$ 1,141,758	\$ 1,212,519	TOTAL EXPENDITURES	\$ 1,050,070	\$ 935,098	\$ 935,098	\$ 935,098	\$ 935,098	36
37	\$ 142,472	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ 0	\$ 0	37
38	483,579	466,724	Add: Transfer to reserves	242,750	209,308	202,648	195,818	189,291	38
39	131,794	104,000	Deduct: Estimated amortization not included	135,000	135,000	135,000	135,000	135,000	39
40	187,833	188,695	Surplus from previous year	142,472	-	-	-	0	40
41	\$ 306,424	\$ 174,029	ANNUAL SURPLUS/(DEFICIT)	-\$ 34,722	\$ 74,308	\$ 67,648	\$ 60,818	\$ 54,291	41

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
BEAVER CREEK WATER SYSTEM (continued)
PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
CAPITAL DEVELOPMENT FUND									
42	\$ 462,781	\$ 462,781	Balance, beginning of year	\$ 305,579	\$ 110,677	\$ 101,085	\$ 255,533	\$ 404,651	42
43	254,353	242,998	Contribution from operating fund	232,998	209,308	202,648	195,818	189,291	43
44	213,726	213,726	Contribution from grants	-	-	-	-	-	44
45	5,237	3,900	Interest earnings	2,100	1,100	1,800	3,300	4,700	45
46			<i>Less - capital expenditures</i>						46
47		-	Kitsuksis reservoir project	-	-	-	-	-	47
48	481,741	500,000	Strick Rd pump station & watermain	-	-	-	-	-	48
49	59,561	80,000	Meter exchange program	60,000	55,000	-	-	-	49
50	-	40,000	Old Kitsuksis reservoir repair	20,000	-	-	-	-	50
51	86,756	60,000	Shop upgrade	30,000	-	-	-	-	51
52	-	-	Water model update	-	15,000	-	-	-	52
53	2,460	75,000	Water system upgrades	320,000	150,000	50,000	50,000	50,000	53
54	630,518	755,000	Total capital expenditures	430,000	220,000	50,000	50,000	50,000	54
55	\$ 305,579	\$ 168,405	BALANCE, END OF YEAR	\$ 110,677	\$ 101,085	\$ 255,533	\$ 404,651	\$ 548,642	55
RENEWAL RESERVE FUND									
56	\$ 2,781	\$ 2,779	Balance, beginning of year	\$ 2,816	\$ 2,846	\$ 2,876	\$ 2,906	\$ 2,936	56
57		-	Contribution from operating fund	-	-	-	-	-	57
58	35	30	Interest earnings	30	30	30	30	30	58
59	-	-	<i>Less - capital expenditures</i>	-	-	-	-	-	59
60	\$ 2,816	\$ 2,809	BALANCE, END OF YEAR	\$ 2,846	\$ 2,876	\$ 2,906	\$ 2,936	\$ 2,966	60
EMPLOYEES SICK LEAVE FUND									
61	\$ 1,320	\$ 1,345	Balance, beginning of year	\$ 1,337	\$ 1,347	\$ 1,357	\$ 1,367	\$ 1,377	61
62		-	Contribution from operating fund	-	-	-	-	-	62
63	17	20	Interest earnings	10	10	10	10	10	63
64	-	-	<i>Less - sick leave payout</i>	-	-	-	-	-	64
65	\$ 1,337	\$ 1,365	BALANCE, END OF YEAR	\$ 1,347	\$ 1,357	\$ 1,367	\$ 1,377	\$ 1,387	65



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 BEAVER CREEK WATER SYSTEM (continued)
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			MOTOR VEHICLE REPLACEMENT FUND						
66	\$ 20,849	\$ 20,827	Balance, beginning of year	\$ 142	\$ 10,192	\$ 20,342	\$ 30,592	\$ 40,952	66
67	10,000	10,000	Contribution from operating fund	10,000	10,000	10,000	10,000	10,000	67
68	67	140	Interest earnings	50	150	250	360	460	68
69	30,774	30,000	Less - capital expenditures		-	-	-	-	69
70	\$ 142	\$ 967	BALANCE, END OF YEAR	\$ 10,192	\$ 20,342	\$ 30,592	\$ 40,952	\$ 51,412	70



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 GRANVILLE ROAD FIRE PROTECTION
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	1,229	1,229	Tax requisition	1,770	1,770	1,770	1,770	1,770	2
3	\$ 1,229	\$ 1,229	TOTAL REVENUE	\$ 1,770	3				
EXPENDITURES									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	1,129	1,129	Operating costs	1,670	1,670	1,670	1,670	1,670	5
6	\$ 1,229	\$ 1,229	TOTAL EXPENDITURES	\$ 1,770	6				
7	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	Deduct: Surplus from previous year	-	-	-	-	-	8
9	\$ -	\$ -	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	\$ -	9				



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
CHERRY CREEK ANIMAL CONTROL
PARTICIPANTS: ELECTORAL AREA 'F'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
			REVENUE						
1	\$ -	\$ -	Surplus (deficit) from prior years	-\$ 564	\$ -	\$ -	\$ -	\$ -	1
2	3,000	3,000	Tax requisition	3,000	3,000	3,000	3,000	3,000	2
3	36	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 3,036	\$ 3,000	TOTAL REVENUE	\$ 2,436	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	4
			EXPENDITURES						
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	3,500	1,900	Enforcement costs	1,336	1,900	1,900	1,900	1,900	6
7	-	1,000	Labour & related costs	1,000	1,000	1,000	1,000	1,000	7
8	\$ 3,600	\$ 3,000	TOTAL EXPENDITURES	\$ 2,436	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	8
9	-\$ 564	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	-	-	Deduct: Surplus from previous year	- 564	-	-	-	-	10
11	-\$ 564	\$ -	ANNUAL SURPLUS/(DEFICIT)	\$ 564	\$ -	\$ -	\$ -	\$ -	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 CHERRY CREEK MULTI-PURPOSE ARENA CONTRIBUTION
 PARTICIPANTS: ELECTORAL AREA 'F'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 624	\$ 624	Surplus (deficit) from prior years	\$ 738	\$ -	\$ -	\$ -	\$ -	1
2	19,999	19,999	Parcel taxes	16,473	20,623	20,623	20,623	20,623	2
3	238	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 20,861	\$ 20,623	TOTAL REVENUE	\$ 17,211	\$ 20,623	\$ 20,623	\$ 20,623	\$ 20,623	4
EXPENDITURES									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	20,023	20,023	Contribution to Port Alberni Arena	16,611	20,023	20,023	20,023	20,023	6
7	-	500	Other costs	500	500	500	500	500	7
8	\$ 20,123	\$ 20,623	TOTAL EXPENDITURES	\$ 17,211	\$ 20,623	\$ 20,623	\$ 20,623	\$ 20,623	8
9	\$ 738	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	624	624	Deduct: Surplus from previous year	738	-	-	-	-	10
11	\$ 114	-\$ 624	ANNUAL SURPLUS/(DEFICIT)	-\$ 738	\$ -	\$ -	\$ -	\$ -	11

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
CHERRY CREEK GRANTS-IN-AID
PARTICIPANTS: ELECTORAL AREA 'F'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 1,500	\$ 1,500	Surplus (deficit) from prior years	\$ 1,500	\$ -	\$ -	\$ -	\$ -	1
2	43,509	43,509	Tax requisition	43,509	24,009	24,009	24,009	24,009	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 45,009	\$ 45,009	TOTAL REVENUE	\$ 45,009	\$ 24,009	\$ 24,009	\$ 24,009	\$ 24,009	4
EXPENDITURES									
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	6
7	20,000	20,000	Cherry Creek Recreation Commission	20,000	-	-	-	-	7
8			Contribution to Port Alberni to eliminate						8
9	22,509	22,509	non City resident rate fees	22,509	22,509	22,509	22,509	22,509	9
10	-	1,500	Unallocated	1,500	1,500	1,500	1,500	1,500	10
11	\$ 43,509	\$ 45,009	TOTAL EXPENDITURES	\$ 45,009	\$ 24,009	\$ 24,009	\$ 24,009	\$ 24,009	11
12	\$ 1,500	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	1,500	1,500	Deduct: Surplus from previous year	1,500	-	-	-	-	13
14	\$ -	-\$ 1,500	ANNUAL SURPLUS/(DEFICIT)	-\$ 1,500	\$ -	\$ -	\$ -	\$ -	14

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2015-2019 FINANCIAL PLAN
CHERRY CREEK NOISE CONTROL
PARTICIPANTS: ELECTORAL AREA 'F'**

Draft for third reading
on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 1,652	\$ 1,652	Surplus (deficit) from prior years	\$ 1,263	\$ -	\$ -	\$ -	\$ -	1
2	448	448	Tax requisition	837	2,100	2,100	2,100	2,100	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 2,100	\$ 2,100	TOTAL REVENUE	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	4
EXPENDITURES									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	9	1,000	Enforcement costs	1,000	1,000	1,000	1,000	1,000	6
7	728	1,000	Labour & related costs	1,000	1,000	1,000	1,000	1,000	7
8	\$ 837	\$ 2,100	TOTAL EXPENDITURES	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	8
9	\$ 1,263	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	1,652	1,652	Deduct: Surplus from previous year	1,263	-	-	-	-	10
11	-\$ 389	-\$ 1,652	ANNUAL SURPLUS/(DEFICIT)	-\$ 1,263	\$ -	\$ -	\$ -	\$ -	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2015-2019 FINANCIAL PLAN
 FRANKLIN RIVER ROAD FIRE PROTECTION
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'F'

Draft for third reading
 on March 25, 2015

Line	History			Budget					Line
	2014 ACTUAL	2014 PLAN		2015	2016	2017	2018	2019	
REVENUE									
1	\$ 4,036	\$ 4,037	Surplus (deficit) from prior years	\$ 3,412	\$ -	\$ -	\$ -	\$ -	1
2	6,663	6,663	Tax requisition	6,688	10,300	10,500	10,700	10,900	2
3	\$ 10,699	\$ 10,700	TOTAL REVENUE	\$ 10,100	\$ 10,300	\$ 10,500	\$ 10,700	\$ 10,900	3
EXPENDITURES									
4	\$ 100	100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	7,187	10,600	Operating costs	10,000	10,200	10,400	10,600	10,800	5
6	\$ 7,287	\$ 10,700	TOTAL EXPENDITURES	\$ 10,100	\$ 10,300	\$ 10,500	\$ 10,700	\$ 10,900	6
7	\$ 3,412	-	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	4,036	4,037	Deduct: Surplus from previous year	3,412	-	-	-	-	8
9	-\$ 624	-\$ 4,037	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 3,412	\$ -	\$ -	\$ -	\$ -	9