



**ALBERNI CLAYOQUOT REGIONAL DISTRICT**

---



## 2014-2018 FINANCIAL PLAN

Draft for third reading on  
March 26, 2014



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2014-2018 FINANCIAL PLAN  
SUMMARY OF REVENUE & EXPENDITURES**

Draft for third reading  
on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
			<b>REVENUE</b>						
1	\$ 1,986,007	\$ 1,775,267	Surplus from prior years	\$ 1,797,695	\$ -	\$ -	\$ -	\$ -	1
2	2,493,083	2,494,032	Committed surplus from prior years	2,025,978	472,557	27,730	-	-	2
3	3,678,016	3,678,026	Tax requisition	3,691,934	4,867,316	5,062,198	5,158,789	5,242,126	3
4	880,929	881,655	Parcel taxes	872,824	905,832	906,432	907,132	907,832	4
5	81,868	30,400	Grants in lieu of taxes	29,900	29,900	29,900	29,900	29,900	5
6	1,301,338	2,205,483	Grants from other sources	502,611	859,000	575,000	575,000	475,000	6
7	78,547	292,493	Services to other governments	110,648	69,400	70,600	71,800	73,100	7
8	3,595,412	3,390,000	Sales of services	3,360,000	3,066,500	3,071,100	3,075,800	3,080,600	8
9	887,719	1,695,810	Transfers between services	1,093,298	79,325	79,230	79,230	79,230	9
10	446,627	175,400	Other revenue	336,100	465,100	461,900	458,700	459,500	10
11	<u>\$ 15,429,546</u>	<u>\$ 16,618,566</u>		<u>\$ 13,820,988</u>	<u>\$ 10,814,930</u>	<u>\$ 10,284,090</u>	<u>\$ 10,356,351</u>	<u>\$ 10,347,288</u>	11
12	648,591	648,591	Transfers from Municipalities for MFA	648,591	630,445	501,660	436,670	436,670	12
13	<u>\$ 16,078,137</u>	<u>\$ 17,267,157</u>	Total Revenue	<u>\$ 14,469,579</u>	<u>\$ 11,445,375</u>	<u>\$ 10,785,750</u>	<u>\$ 10,793,021</u>	<u>\$ 10,783,958</u>	13



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
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 SUMMARY OF REVENUE & EXPENDITURES (continued)

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Line	History		EXPENDITURES	Page	Budget					Line
	2013 ACTUAL	2013 PLAN			2014	2015	2016	2017	2018	
14			<b>All Members</b>							14
15	\$ 264,396	\$ 266,000	E911 Emergency Telephone System	6	\$ 282,000	\$ 287,600	\$ 293,300	\$ 299,100	\$ 305,000	15
16	1,118,017	1,406,600	General Government Services	7	1,184,500	1,232,227	1,055,600	1,075,200	1,095,200	16
17	27,000	27,000	Grant-in-aid Economic Development	10	25,666	-	-	-	-	17
18	-	44,929	Grant-in-aid Island Corridor Foundation	11	44,929	44,924	-	-	-	18
19	11,000	11,000	Grant-in-aid Port Alberni Victim Witness	12	15,000	-	-	-	-	19
20	53,000	54,000	Grants-in-aid Region Wide	13	72,323	9,000	9,000	9,000	9,000	20
21	10,261	10,261	Grant-in-aid Vancouver Island University	14	10,261	-	-	-	-	21
22	41,874	50,315	Regional Parks	15	21,680	21,200	21,400	21,600	21,800	22
23	91,634	156,000	Regional Planning	16	174,000	166,900	168,300	169,700	171,100	23
24			<b>Electoral Area's</b>							24
25	270,534	260,000	Building Inspection	18	245,000	238,200	241,400	244,700	248,100	25
26	901,723	1,983,951	Electoral Area Administration	20	1,526,421	354,100	121,930	115,300	90,400	26
27	276,630	372,000	Mgmt of Development - Rural Areas	22	396,000	326,800	320,200	323,600	337,100	27
28	377,620	378,000	Vancouver Island Regional Library	24	403,000	427,100	446,500	466,900	489,200	28
29			<b>Alberni Valley</b>							29
30	82,235	112,200	Alberni Valley Emergency Planning	25	134,025	109,900	110,800	111,700	112,600	30
31	34,500	42,500	Alberni Valley Grant-in-aid	26	21,500	8,000	8,000	8,000	8,000	31
32	2,059,694	2,482,200	Alberni Valley & Bamfield Waste Mgmt	27	2,456,900	2,486,300	2,706,300	2,729,700	2,757,700	32
33	157,808	155,000	Alberni Valley Regional Airport	30	157,500	142,280	142,566	142,857	143,154	33
34	960	10,750	Alberni Valley Regional Water-Proposed	32	60,000	-	-	-	-	34
35	448,497	443,000	Custom Transit	33	452,000	509,000	516,000	526,280	536,800	35
36	30,000	30,000	McLean Mill Grant-in-aid	34	27,100	30,000	30,000	30,000	30,000	36
37	-	-	Sproat Lake Marine Patrol-Proposed	35	10,000	-	-	-	-	37
38			<b>West Coast</b>							38
39	671,839	1,861,234	Long Beach Airport	36	816,579	901,700	615,000	610,300	502,700	39
40	13,324	14,771	West Coast Emergency Planning	39	14,000	10,000	10,000	10,000	10,000	40
41	212	6,000	West Coast Grant-in-aid	40	6,000	-	-	-	-	41
42	836,372	908,200	West Coast Waste Mgmt	41	893,500	875,900	869,500	877,600	890,100	42



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
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Line	History		EXPENDITURES	Page	Budget					Line
	2013 ACTUAL	2013 PLAN			2014	2015	2016	2017	2018	
43			<b>City of Port Alberni</b>							43
44	\$ 237,544	\$ 237,550	Port Alberni Arena	44	\$ 237,550	\$ 237,544	\$ 237,544	\$ 237,544	\$ 237,544	44
45			<b>Bamfield</b>							45
46	6,085	6,100	Bamfield Community Park	45	7,100	6,100	6,100	6,100	6,100	46
47	11,000	11,000	Bamfield Grants-in-aid	46	11,000	10,000	10,000	10,000	10,000	47
48	116,547	118,293	Bamfield Volunteer Fire Dept	47	117,869	93,500	81,500	63,500	63,500	48
49	198,859	675,512	Bamfield Water System	48	658,689	168,861	171,061	173,361	175,661	49
50			<b>Beaufort</b>							50
51	-	1,000	Beaufort Grants-in-aid	50	1,000	1,000	1,000	1,000	1,000	51
52	2,617	2,617	Mountain Ranch Rd Fire Protection	51	2,603	2,600	2,600	2,600	2,600	52
53			<b>Long Beach</b>							53
54	-	500	Long Beach Grants-in-aid	52	500	-	-	-	-	54
55	50,267	151,860	Millstream Water System	53	135,148	31,000	31,000	31,000	31,000	55
56	15,926	25,150	Salmon Beach Garbage	55	29,150	25,150	25,150	25,150	25,150	56
57	62,204	74,496	Salmon Beach Power Distribution	56	77,100	66,600	66,600	66,600	66,600	57
58	17,610	35,450	Salmon Beach Recreation	57	39,450	29,450	29,450	29,450	29,450	58
59	33,019	53,750	Salmon Beach Security	58	48,050	48,050	48,050	48,050	48,050	59
60	72,479	62,850	Salmon Beach Sewage	59	63,750	60,400	61,000	61,700	62,400	60
61	105,121	154,600	Salmon Beach Transportation	60	179,600	123,000	123,000	123,000	123,000	61
62	10,621	14,050	Salmon Beach Water	61	16,050	14,550	14,550	14,550	14,550	62
63	7,100	7,200	South Long Beach Multi-Purpose Path	62	7,200	7,200	7,200	7,200	7,200	63
64	-	7,500	South Long Beach Community Park	63	7,500	-	-	-	-	64
65	14,100	14,000	South Long Beach Fire Protection	64	14,000	14,000	14,000	14,000	14,000	65
66	722	810	South Long Beach Street Lighting	65	810	830	850	870	890	66
67			<b>Sproat Lake</b>							67
68	475	3,100	Sproat Lake Animal Control	66	3,100	3,100	3,100	3,100	3,100	68
69	31,636	32,136	Sproat Lake Arena	67	33,107	33,107	33,107	33,107	33,107	69
70	12,100	13,000	Sproat Lake Community Association	68	12,900	12,000	12,000	12,000	12,000	70
71	116,490	166,863	Sproat Lake Community Park	69	156,094	83,100	83,200	83,300	83,400	71
72	25,243	35,243	Sproat Lake Grants-in-aid	71	35,243	34,243	34,243	34,243	34,243	72



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
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 SUMMARY OF REVENUE & EXPENDITURES (continued)

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Line	History		EXPENDITURES	Page	Budget					Line
	2013 ACTUAL	2013 PLAN			2014	2015	2016	2017	2018	
73	\$ 34,565	\$ 33,000	Sproat Lake Noise Control	72	\$ 6,100	\$ 6,100	\$ 6,100	\$ 6,100	\$ 6,100	73
74	565,716	427,466	Sproat Lake Volunteer Fire Department	73	389,000	343,100	343,200	343,300	343,400	74
75			<b>Beaver Creek</b>							75
76	1,137	1,300	Arvay Rd Street Lighting	75	1,300	1,300	1,300	1,300	1,300	76
77	475	3,000	Beaver Creek Animal Control	76	3,000	3,000	3,000	3,000	3,000	77
78	4,060	10,100	Beaver Creek Community Park	77	6,100	6,100	6,100	6,100	6,100	78
79	24,235	24,735	Beaver Creek Arena	78	24,622	24,622	24,622	24,622	24,622	79
80	-	1,005	Beaver Creek Grants-in-aid	79	2,005	2,000	2,000	2,000	2,000	80
81	475	2,100	Beaver Creek Noise Control	80	2,100	2,100	2,100	2,100	2,100	81
82	31,295	31,295	Beaver Creek Recreation	81	31,295	31,300	31,300	31,300	31,300	82
83	252,122	247,800	Beaver Creek Volunteer Fire Department	82	254,230	219,130	220,230	221,330	222,430	83
84	1,712,439	2,016,974	Beaver Creek Water System	84	1,201,571	800,100	800,100	800,100	800,100	84
85	1,241	1,241	Granville Rd Fire Protection	88	1,229	1,200	1,105	1,105	1,105	85
86			<b>Cherry Creek</b>							86
87	-	-	Cherry Creek Animal Control	89	3,000	3,000	3,000	3,000	3,000	87
88	20,154	20,654	Cherry Creek Arena	90	20,623	20,623	20,623	20,623	20,623	88
89	23,509	25,009	Cherry Creek Grants-in-aid	91	45,009	24,009	24,009	24,009	24,009	89
90	492	2,100	Cherry Creek Noise Control	92	2,100	2,100	2,100	2,100	2,100	90
91	7,063	11,100	Franklin River Rd Fire Protection	93	10,700	10,900	11,100	11,300	11,500	91
92	<u>\$ 11,605,873</u>	<u>\$ 15,849,420</u>			<u>\$ 13,348,431</u>	<u>\$ 10,787,200</u>	<u>\$ 10,284,090</u>	<u>\$ 10,356,351</u>	<u>\$ 10,347,288</u>	92
93	648,591	648,591	Transfer to MFA for Municipalities		648,591	630,445	501,660	436,670	436,670	93
94	<u>\$ 12,254,464</u>	<u>\$ 16,498,011</u>	Total Expenditures		<u>\$ 13,997,022</u>	<u>\$ 11,417,645</u>	<u>\$ 10,785,750</u>	<u>\$ 10,793,021</u>	<u>\$ 10,783,958</u>	94
95	\$ 3,823,673	\$ 769,146	<b>FINANCIAL PLAN BALANCE</b>		\$ 472,557	\$ 27,730	\$ -	\$ -	\$ -	95
96	3,281,256	4,259,374	Add: Transfer to reserves		2,046,717	1,687,161	1,393,361	1,389,461	1,285,461	96
97	209,519	209,275	Principal debt payments		209,275	195,775	195,775	188,775	179,275	97
98	723,684	662,500	Deduct: Estimated amortization not included		702,500	702,500	702,500	702,500	702,500	98
99	3,300	-	Loss on disposal assets		-	-	-	-	-	99
100	4,478,085	4,269,299	Surplus from previous year		3,822,668	472,557	27,730	-	-	100
101	<u>\$ 2,109,379</u>	<u>\$ 305,996</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b>		<u>-\$ 1,796,619</u>	<u>\$ 735,609</u>	<u>\$ 858,906</u>	<u>\$ 875,736</u>	<u>\$ 762,236</u>	101



ALBERNI-CLAYOQUOT REGIONAL DISTRICT

2014-2018 FINANCIAL PLAN

E 911 EMERGENCY TELEPHONE SYSTEM

PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

Draft for third reading  
on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 7,266	\$ 7,267	Surplus (deficit) from prior years	\$ 7,244	\$ -	\$ -	\$ -	\$ -	1
2	258,734	258,733	Tax requisition	274,756	287,600	293,300	299,100	305,000	2
3	5,640	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 271,640</b>	<b>\$ 266,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 282,000</b>	<b>\$ 287,600</b>	<b>\$ 293,300</b>	<b>\$ 299,100</b>	<b>\$ 305,000</b>	4
<b>EXPENDITURES</b>									
5	\$ 4,000	\$ 4,000	Administrative charge	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	5
6	3,521	4,000	Labour & benefits	4,000	4,100	4,200	4,300	4,400	6
7	256,875	258,000	Operating costs	273,000	278,500	284,100	289,800	295,600	7
8	<b>\$ 264,396</b>	<b>\$ 266,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 282,000</b>	<b>\$ 287,600</b>	<b>\$ 293,300</b>	<b>\$ 299,100</b>	<b>\$ 305,000</b>	8
9	\$ 7,244	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	7,266	7,267	Deduct: Surplus from previous year	7,244	-	-	-	-	10
11	<b>-\$ 22</b>	<b>-\$ 7,267</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 7,244</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2014-2018 FINANCIAL PLAN  
GENERAL GOVERNMENT SERVICES  
PARTICIPANTS: ALL MEMBERS**

Draft for third reading  
on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 352,177	\$ 352,548	Surplus (deficit) from prior years	\$ 137,375	\$ -	\$ -	\$ -	\$ -	1
2	465,596	465,596	Committed surplus from prior years	341,827	188,827	-	-	-	2
3	526,543	526,553	Tax requisition	675,125	824,400	836,600	856,200	876,200	3
4			<i>Government grants</i>						4
5	20,785	15,000	Conditional	-	-	-	-	-	5
6	126,605	130,000	Unconditional	126,000	126,000	126,000	126,000	126,000	6
7	147,390	145,000	Total government grants	126,000	126,000	126,000	126,000	126,000	7
8	11,464	8,000	Grant in lieu of taxes	8,000	8,000	8,000	8,000	8,000	8
9	94,049	80,000	Other sources	85,000	85,000	85,000	85,000	85,000	9
10	<b>\$ 1,597,219</b>	<b>\$ 1,577,697</b>	<b>TOTAL REVENUE</b>	<b>\$ 1,373,327</b>	<b>\$ 1,232,227</b>	<b>\$ 1,055,600</b>	<b>\$ 1,075,200</b>	<b>\$ 1,095,200</b>	10
<b>EXPENDITURES</b>									
11	\$ 105,000	\$ 105,000	Capital fund contribution	\$ 60,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	11
12			<i>Health Network</i>						12
13	55,000	55,000	Coordinator	55,000	55,000	-	-	-	13
14	15,862	15,000	Labour & benefits	16,000	16,000	-	-	-	14
15	57,407	224,500	Operating	82,000	117,827	-	-	-	15
16	128,269	294,500	Total Health Network costs	153,000	188,827	-	-	-	16
17			<i>Labour &amp; related costs</i>						17
18	12,168	8,000	Convention/professional development	10,000	10,000	10,000	10,000	10,000	18
19	842,029	880,000	Labour & benefits	889,000	906,800	924,900	943,400	962,300	19
20	-	-	Labour negotiations	-	7,000	-	-	-	20
21	-	-	Occupational health & safety committee	3,000	3,000	3,000	3,000	3,000	21
22	480	1,000	Recruiting	500	500	500	500	500	22
23	854,677	889,000	Total labour & related costs	902,500	927,300	938,400	956,900	975,800	23
24			<i>Legislative costs</i>						24
25	-	5,000	Coastal Communities Network	5,000	-	-	-	-	25
26	121,967	130,000	Directors indemnities	130,000	130,000	130,000	130,000	130,000	26
27	29,500	38,000	Directors travel	38,000	38,000	38,000	38,000	38,000	27
28	4,964	6,500	FCM convention & membership	6,500	6,600	6,700	6,800	6,900	28
29	156,431	179,500	Total legislative costs	179,500	174,600	174,700	174,800	174,900	29



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 GENERAL GOVERNMENT SERVICES (continued)  
 PARTICIPANTS: ALL MEMBERS

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Line	History		EXPENDITURES (continued)	Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
30	\$ 2,758	\$ 9,000	Natural Resources Committee	\$ 5,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	30
31			<i>Office costs</i>						31
32	8,840	12,000	Building maintenance	10,000	11,000	11,000	11,000	11,000	32
33	17,999	23,000	Building utilities	20,000	21,000	22,000	23,000	24,000	33
34	41,748	56,000	Computer expenses	50,000	56,000	56,000	56,000	56,000	34
35	40,979	41,000	IT contractor	50,000	60,000	60,000	60,000	60,000	35
36	18,128	20,000	Janitorial service	20,000	20,000	20,000	20,000	20,000	36
37	1,963	3,000	Office equipment	3,000	3,000	3,000	3,000	3,000	37
38	20,052	26,000	Office supplies - general	22,000	22,000	22,000	22,000	22,000	38
39	6,108	10,000	Office supplies - toner	7,000	7,000	7,000	7,000	7,000	39
40	6,312	9,000	Postage	8,000	8,000	8,000	8,000	8,000	40
41	17,580	16,000	Telephone	16,000	16,000	16,000	16,000	16,000	41
42	179,709	216,000	Total office costs	206,000	224,000	225,000	226,000	227,000	42
43			<i>Other costs</i>						43
44	2,799	5,000	Advertising & publicity	4,000	4,000	4,000	4,000	4,000	44
45	591	1,000	Bank interest & bad debts	1,000	1,000	1,000	1,000	1,000	45
46	5,645	5,000	Committee expenses	6,000	6,000	6,000	6,000	6,000	46
47	7,597	6,500	Memberships & subscriptions	6,500	6,500	6,500	6,500	6,500	47
48	3,450	6,000	Staff travel	5,000	5,000	5,000	5,000	5,000	48
49	7,806	8,000	Vehicle operation	8,000	8,000	8,000	8,000	8,000	49
50	27,888	31,500	Total other costs	30,500	30,500	30,500	30,500	30,500	50
51			<i>Professional fees &amp; insurance</i>						51
52	22,679	22,000	Audit fees	22,000	22,000	22,000	22,000	22,000	52
53	32,447	35,000	Insurance - liability	33,000	33,000	33,000	33,000	33,000	53
54	6,757	9,000	Insurance - property	8,000	8,000	8,000	8,000	8,000	54
55	12,660	50,000	Legal fees	30,000	30,000	30,000	30,000	30,000	55
56	74,543	116,000	Total professional fees & insurance	93,000	93,000	93,000	93,000	93,000	56
57	44,745	40,000	Studies & reports	30,000	40,000	40,000	40,000	40,000	57
58	- 456,003	- 473,900	Recovery of administration costs	- 475,000	- 465,000	- 465,000	- 465,000	- 465,000	58
59	<b>\$ 1,118,017</b>	<b>\$ 1,406,600</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,184,500</b>	<b>\$ 1,232,227</b>	<b>\$ 1,055,600</b>	<b>\$ 1,075,200</b>	<b>\$ 1,095,200</b>	59



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 GENERAL GOVERNMENT SERVICES (continued)  
 PARTICIPANTS: ALL MEMBERS

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		History				Budget					
		2013	2013			2014	2015	2016	2017	2018	
		ACTUAL	PLAN								
60	\$	479,202	\$ 171,097	<b>FINANCIAL PLAN BALANCE</b>		\$ 188,827	\$ -	\$ -	\$ -	\$ -	60
61		105,000	105,000	Add: Transfer to reserves		60,000	10,000	10,000	10,000	10,000	61
62		38,950	36,000	Deduct: Estimated amortization not included		38,000	38,000	38,000	38,000	38,000	62
63		817,773	818,144	Surplus from previous year		479,202	188,827	-	-	-	63
64	-\$	272,521	-\$ 578,047	<b>ANNUAL SURPLUS/(DEFICIT)</b>		-\$ 268,375	-\$ 216,827	-\$ 28,000	-\$ 28,000	-\$ 28,000	64
(for Financial Reporting purposes)											
<b>CAPITAL FUND</b>											
65	\$	50,749	\$ 50,749	Balance, beginning of year		\$ 86,760	\$ 4,760	\$ 4,760	\$ 4,760	\$ 4,760	65
66		105,000	105,000	Contribution from operating fund		60,000	10,000	10,000	10,000	10,000	66
67		-	-	Interest earnings		-	-	-	-	-	67
68				<i>Less - capital expenditures</i>							68
69		4,893	-	Folder/stuffer		-	-	-	-	-	69
70		-	-	HVAC upgrade		90,000	-	-	-	-	70
71		59,096	90,000	Office renovation/upgrades		17,000	10,000	10,000	10,000	10,000	71
72		-	20,000	Phone system		20,000	-	-	-	-	72
73		-	-	Postage meter		5,000	-	-	-	-	73
74		5,000	15,000	Website		10,000	-	-	-	-	74
75		68,989	125,000	Total capital expenditures		142,000	10,000	10,000	10,000	10,000	75
76	\$	86,760	\$ 30,749	<b>BALANCE, END OF YEAR</b>		\$ 4,760	\$ 4,760	\$ 4,760	\$ 4,760	\$ 4,760	76





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2014-2018 FINANCIAL PLAN  
GRANT-IN-AID ISLAND CORRIDOR FOUNDATION  
PARTICIPANTS: PORT ALBERNI, UCLUELET, ELECTORAL AREAS 'A', 'D', 'E', and 'F'**

Draft for third reading  
on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ 44,929	\$ -	\$ -	\$ -	\$ -	1
2	44,929	44,929	Tax requisition	-	44,924	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 44,929</b>	<b>\$ 44,929</b>	<b>TOTAL REVENUE</b>	<b>\$ 44,929</b>	<b>\$ 44,924</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	4
<b>EXPENDITURES</b>									
5	\$ -	\$ -	Administration charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	-	22,711	Contribution from the City of Port Alberni	22,711	22,710	-	-	-	6
7	-	5,498	Contribution from the District of Ucluelet	5,498	5,497	-	-	-	7
8	-	2,732	Contribution from Area A - Bamfield	2,732	2,732	-	-	-	8
9	-	7,423	Contribution from Area D - Sproat Lake	7,423	7,422	-	-	-	9
10	-	3,126	Contribution from Area E - Beaver Creek	3,126	3,125	-	-	-	10
11	-	3,439	Contribution from Area F - Cherry Creek	3,439	3,438	-	-	-	11
12	<b>\$ -</b>	<b>\$ 44,929</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 44,929</b>	<b>\$ 44,924</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	12
13	\$ 44,929	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	13
14	-	-	Deduct: Surplus from previous year	44,929	-	-	-	-	14
15	<b>\$ 44,929</b>	<b>\$ -</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 44,929</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	15



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 GRANT-IN-AID PORT ALBERNI VICTIM WITNESS  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 66	\$ -	Surplus (deficit) from prior years	\$ 66	\$ -	\$ -	\$ -	\$ -	1
2	11,000	11,000	Tax requisition	14,934	-	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 11,066</b>	<b>\$ 11,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	4
<b>EXPENDITURES</b>									
5	\$ -	\$ -	Administration charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	11,000	11,000	Port Alberni Victim Services	15,000	-	-	-	-	6
7	<b>\$ 11,000</b>	<b>\$ 11,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	7
8	\$ 66	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	66	-	Deduct: Surplus from previous year	66	-	-	-	-	9
10	<b>\$ -</b>	<b>\$ -</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 66</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 GRANTS-IN-AID REGION WIDE  
 PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, UCHUCKLESAHT & ALL ELECTORAL AREAS

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 5,742	\$ 5,742	Surplus (deficit) from prior years	\$ 1,000	\$ -	\$ -	\$ -	\$ -	1
2	48,258	48,258	Tax requisition	71,323	9,000	9,000	9,000	9,000	2
3		-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 54,000</b>	<b>\$ 54,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 72,323</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	4
<b>EXPENDITURES</b>									
5	\$ 4,000	\$ 4,000	Administration charge	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	5
6			<i>Grants in aid</i>						6
7	1,000	1,000	Alberni District Fall Fair	1,000	-	-	-	-	7
8	6,000	6,000	Alberni Valley Rescue Squad	6,000	-	-	-	-	8
9	-	-	Alberni Valley Wrestling Club	1,500	-	-	-	-	9
10	17,000	17,000	Aquatic Management Board	17,000	-	-	-	-	10
11	-	-	Arrowsmith Amateur Radio Club	19,323	-	-	-	-	11
12	2,000	2,000	Music by the Sea	2,000	-	-	-	-	12
13	7,500	7,500	North Island Film Commission	7,500	-	-	-	-	13
14	2,000	2,000	Pacific Rim Whale Festival	2,000	-	-	-	-	14
15	1,500	1,500	Special Olympics	-	-	-	-	-	15
16	1,000	1,000	Strawberry Isle Research	1,000	-	-	-	-	16
17	6,000	6,000	West Coast Inland Search & Rescue	6,000	-	-	-	-	17
18	44,000	44,000	Total grants in aid	63,323	-	-	-	-	18
19	5,000	6,000	Special Events	5,000	5,000	5,000	5,000	5,000	19
20	<b>\$ 53,000</b>	<b>\$ 54,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 72,323</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	20
21	\$ 1,000	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	21
22	5,742	5,742	Deduct: Surplus from previous year	1,000	-	-	-	-	22
23	<b>-\$ 4,742</b>	<b>-\$ 5,742</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	23





Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 12,629	\$ 12,630	Surplus (deficit) from prior years	\$ 8,392	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	7,608	16,200	16,400	16,600	16,800	2
3	29,956	33,185	Grants & other contributions	680	-	-	-	-	3
4	5,858	4,500	Licenses & fees	5,000	5,000	5,000	5,000	5,000	4
5	1,823	-	Other sources	-	-	-	-	-	5
6	<b>\$ 50,266</b>	<b>\$ 50,315</b>	<b>TOTAL REVENUE</b>	<b>\$ 21,680</b>	<b>\$ 21,200</b>	<b>\$ 21,400</b>	<b>\$ 21,600</b>	<b>\$ 21,800</b>	6
<b>EXPENDITURES</b>									
7	\$ 3,000	\$ 3,000	Administration charge	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	7
8	5,000	5,000	Capital fund contribution from operating	-	-	-	-	-	8
9	31,779	33,185	Capital fund contribution from grants	680	-	-	-	-	9
10	1,080	2,000	Labour & benefits	8,000	8,200	8,400	8,600	8,800	10
11	1,015	7,130	Operating costs	3,000	3,000	3,000	3,000	3,000	11
12	<b>\$ 41,874</b>	<b>\$ 50,315</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 21,680</b>	<b>\$ 21,200</b>	<b>\$ 21,400</b>	<b>\$ 21,600</b>	<b>\$ 21,800</b>	12
13	\$ 8,392	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	13
14	36,779	38,185	Add: Transfer to reserves	680	-	-	-	-	14
15	-	-	Deduct: Estimated amortization not included	-	-	-	-	-	15
16	12,629	12,630	Surplus from previous year	8,392	-	-	-	-	16
17	<b>\$ 32,542</b>	<b>\$ 25,555</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 7,712</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	17
<b>CAPITAL FUND</b>									
18	\$ 170,825	\$ 170,825	Balance, beginning of year	\$ 121,748	\$ 91,537	\$ 92,637	\$ 93,837	\$ 95,037	18
19	5,000	5,000	Contribution from operating fund	-	-	-	-	-	19
20	29,956	33,185	Grants & other contributions	680	-	-	-	-	20
21	1,961	1,400	Interest earnings	1,300	1,100	1,200	1,200	1,200	21
22			<i>Less - capital expenditures</i>						22
23	67,505	68,185	China Creek bridge	680	-	-	-	-	23
24	18,489	50,000	Regional trails & parks plan	31,511	-	-	-	-	24
25	85,994	118,185	Total capital expenditures	32,191	-	-	-	-	25
26	<b>\$ 121,748</b>	<b>\$ 92,225</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 91,537</b>	<b>\$ 92,637</b>	<b>\$ 93,837</b>	<b>\$ 95,037</b>	<b>\$ 96,237</b>	26



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2014-2018 FINANCIAL PLAN  
REGIONAL PLANNING**

**PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'**

Draft for third reading  
on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 25,745	\$ 26,217	Surplus (deficit) from prior years	\$ 65,385	\$ -	\$ -	\$ -	\$ -	1
2	127,783	127,783	Tax requisition	106,615	164,900	166,300	167,700	169,100	2
3	2,202	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	3
4	1,100	1,000	Sales of services	1,000	1,000	1,000	1,000	1,000	4
5	189	-	Other sources	-	-	-	-	-	5
6	<b>\$ 157,019</b>	<b>\$ 156,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 174,000</b>	<b>\$ 166,900</b>	<b>\$ 168,300</b>	<b>\$ 169,700</b>	<b>\$ 171,100</b>	6
<b>EXPENDITURES</b>									
7	\$ 14,000	\$ 14,000	Administration charge	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	7
8	4,189	4,000	Capital fund contribution	8,000	7,000	7,000	7,000	7,000	8
9			<i>Labour &amp; related costs</i>						9
10	1,060	1,000	Convention/professional development	1,000	1,000	1,000	1,000	1,000	10
11	56,285	65,000	Labour & benefits	68,000	69,400	70,800	72,200	73,600	11
12	-	500	Recruiting costs	500	500	500	500	500	12
13	57,345	66,500	Total labour & related costs	69,500	70,900	72,300	73,700	75,100	13
14			<i>Office costs</i>						14
15	3,408	5,000	Office operations	5,000	5,000	5,000	5,000	5,000	15
16	3,924	10,000	Computer operations	10,000	10,000	10,000	10,000	10,000	16
17	992	1,000	Memberships/subscriptions	1,000	1,000	1,000	1,000	1,000	17
18	8,324	16,000	Total office costs	16,000	16,000	16,000	16,000	16,000	18
19			<i>Other costs</i>						19
20	-	2,000	Agricultural Advisory Committee	2,000	2,000	2,000	2,000	2,000	20
21	7,059	30,000	Agricultural Plan initiatives	45,000	45,000	45,000	45,000	45,000	21
22	-	1,000	Travel & accomodation	1,000	1,000	1,000	1,000	1,000	22
23	7,059	33,000	Total other costs	48,000	48,000	48,000	48,000	48,000	23



ALBERNI-CLAYOQUOT REGIONAL DISTRICT

2014-2018 FINANCIAL PLAN

REGIONAL PLANNING (continued)

PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

Draft for third reading  
on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
	<b>EXPENDITURES (continued)</b>								
24	<i>Professional fees</i>								24
25	\$ -	\$ 5,000	Aerial photos	\$ -	\$ -	\$ -	\$ -	\$ -	25
26	-	2,000	Consultant costs	2,000	2,000	2,000	2,000	2,000	26
27	-	1,000	Float homes	1,000	1,000	1,000	1,000	1,000	27
28	717	2,000	Legal costs	2,000	2,000	2,000	2,000	2,000	28
29	-	12,500	Mapping update	12,500	5,000	5,000	5,000	5,000	29
30	717	22,500	Total professional fees	17,500	10,000	10,000	10,000	10,000	30
31	<b>\$ 91,634</b>	<b>\$ 156,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 174,000</b>	<b>\$ 166,900</b>	<b>\$ 168,300</b>	<b>\$ 169,700</b>	<b>\$ 171,100</b>	31
32	\$ 65,385	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	32
33	4,189	4,000	Add: Transfer to reserves	8,000	7,000	7,000	7,000	7,000	33
34	3,537	3,500	Deduct: Estimated amortization not included	3,500	3,500	3,500	3,500	3,500	34
35	25,745	26,217	Surplus from previous year	65,385	-	-	-	-	35
36	<b>\$ 40,292</b>	<b>-\$ 25,717</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 60,885</b>	<b>\$ 3,500</b>	<b>\$ 3,500</b>	<b>\$ 3,500</b>	<b>\$ 3,500</b>	36
	<b>CAPITAL FUND</b>								
37	\$ 15,379	\$ 15,379	Balance, beginning of year	\$ 19,590	\$ 9,290	\$ 16,490	\$ 23,690	\$ 890	37
38	4,000	4,000	Contribution from operating fund	8,000	7,000	7,000	7,000	7,000	38
39	211	100	Interest earnings	200	200	200	200	100	39
40	<i>Less - capital expenditures</i>								40
41	-	-	Aerial photos^	-	-	-	30,000	-	41
42	-	2,500	Color printer^	2,500	-	-	-	-	42
43	-	7,500	Mapping software^	7,500	-	-	-	-	43
44	-	8,500	Plotter^	8,500	-	-	-	-	44
45	-	18,500	Total capital expenditures	18,500	-	-	30,000	-	45
46	<b>\$ 19,590</b>	<b>\$ 979</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 9,290</b>	<b>\$ 16,490</b>	<b>\$ 23,690</b>	<b>\$ 890</b>	<b>\$ 7,990</b>	46

^costs shared with Management of Development - Rural Areas



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2014-2018 FINANCIAL PLAN  
BUILDING INSPECTION  
PARTICIPANTS: ELECTORAL AREAS**

Draft for third reading  
on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 21,132	\$ 21,132	Surplus (deficit) from prior years	-\$ 2,752	\$ -	\$ -	\$ -	\$ -	1
2	162,868	162,868	Tax requisition	171,752	162,200	165,400	168,700	172,100	2
3	76,972	75,000	Sales of services	75,000	75,000	75,000	75,000	75,000	3
4	1,304	-	Contracts with Municipalities	-	-	-	-	-	4
5	5,076	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	5
6	430	-	Other sources	-	-	-	-	-	6
7	<b>\$ 267,782</b>	<b>\$ 260,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 245,000</b>	<b>\$ 238,200</b>	<b>\$ 241,400</b>	<b>\$ 244,700</b>	<b>\$ 248,100</b>	7
<b>EXPENDITURES</b>									
8	\$ 18,000	\$ 18,000	Administration charge	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	8
9	429	-	Capital fund contribution	10,000	10,000	10,000	10,000	10,000	9
10			<i>Labour &amp; related costs</i>						10
11	1,053	2,000	Convention/professional development	2,000	2,000	2,000	2,000	2,000	11
12	156,656	154,000	Labour & benefits	159,000	162,200	165,400	168,700	172,100	12
13	157,709	156,000	Total labour & related costs	161,000	164,200	167,400	170,700	174,100	13
14			<i>Legal &amp; professional fees</i>						14
15	77,038	60,000	Legal fees	30,000	20,000	20,000	20,000	20,000	15
16	1,060	1,500	Professional fees	1,500	1,500	1,500	1,500	1,500	16
17	78,098	61,500	Total legal & professional fees	31,500	21,500	21,500	21,500	21,500	17
18	5,689	8,500	Office costs	8,500	8,500	8,500	8,500	8,500	18
19			<i>Travel costs</i>						19
20	10,230	15,000	Automobile expenses	15,000	15,000	15,000	15,000	15,000	20
21	379	1,000	Travel & accomodation	1,000	1,000	1,000	1,000	1,000	21
22	10,609	16,000	Total travel costs	16,000	16,000	16,000	16,000	16,000	22
23	<b>\$ 270,534</b>	<b>\$ 260,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 245,000</b>	<b>\$ 238,200</b>	<b>\$ 241,400</b>	<b>\$ 244,700</b>	<b>\$ 248,100</b>	23
24	-\$ 2,752	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	24
25	429	-	Add: Transfer to reserves	10,000	10,000	10,000	10,000	10,000	25
26	7,045	7,000	Deduct: Estimated amortization not included	7,000	7,000	7,000	7,000	7,000	26
27	21,132	21,132	Surplus from previous year	- 2,752	-	-	-	-	27
28	<b>-\$ 30,500</b>	<b>-\$ 28,132</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 5,752</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	28





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 ELECTORAL AREA ADMINISTRATION  
 PARTICIPANTS: ELECTORAL AREAS

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 18,656	\$ 18,701	Surplus (deficit) from prior years	\$ 13,560	\$ -	\$ -	\$ -	\$ -	1
2	2,027,487	2,028,436	Committed surplus from prior year	1,684,151	283,730	27,730	-	-	2
3	73,299	73,299	Tax requisition	101,940	89,600	89,700	114,800	89,900	3
4	2,298	500	Grant in lieu of taxes	500	500	500	500	500	4
5	451,882	452,069	Federal government grant	-	-	-	-	-	5
6	25,812	10,000	Other sources	10,000	8,000	4,000	-	-	6
7	<b>\$ 2,599,434</b>	<b>\$ 2,583,005</b>	<b>TOTAL REVENUE</b>	<b>\$ 1,810,151</b>	<b>\$ 381,830</b>	<b>\$ 121,930</b>	<b>\$ 115,300</b>	<b>\$ 90,400</b>	7
<b>EXPENDITURES</b>									
8	\$ 35,000	\$ 35,000	Administration charge	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	8
9	5,024	7,500	Elections & referenda	30,000	5,000	5,000	30,000	5,000	9
10	461	1,000	Area 'A' - Bamfield administration	1,000	1,000	1,000	1,000	1,000	10
11	92	1,000	Area 'B' - Beaufort administration	1,000	1,000	1,000	1,000	1,000	11
12	-	1,000	Area 'C' - Long Beach administration	1,000	1,000	1,000	1,000	1,000	12
13	1,213	2,000	Area 'D' - Sproat Lake administration	2,000	2,000	2,000	2,000	2,000	13
14	124	1,000	Area 'E' - Beaver Creek administration	1,000	1,000	1,000	1,000	1,000	14
15	328	2,000	Area 'F' - Cherry Creek administration	3,000	2,000	2,000	2,000	2,000	15
16	10,673	10,000	AVICC dues & convention expenses	10,000	10,000	10,000	10,000	10,000	16
17	24,158	28,000	UBCM dues & convention expenses	28,000	28,000	28,000	28,000	28,000	17
18	3,620	4,000	Labour & benefits	4,000	4,100	4,200	4,300	4,400	18
19			<i>Gas tax initiatives</i>						19
20	38,107	482,851	Bamfield water system upgrades	444,744	-	-	-	-	20
21	12,693	25,000	Beaver Creek Community Club	12,307	-	-	-	-	21
22	753,874	967,600	Beaver Creek water system upgrades	213,726	-	-	-	-	22
23	-	-	Bell Road/Stuart Avenue water system	-	264,000	-	-	-	23
24	-	45,000	Cherry Creek Waterworks District	385,000	-	-	-	-	24
25	-	250,000	Long Beach Airport water system upgrades	250,000	-	-	-	-	25
26	16,356	121,000	Millstream Water System	104,644	-	-	-	-	26
27	-	-	Other gas tax rebate initiatives	-	-	31,730	-	-	27
28	821,030	1,891,451	Total gas tax initiatives	1,410,421	264,000	31,730	-	-	28
29	<b>\$ 901,723</b>	<b>\$ 1,983,951</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,526,421</b>	<b>\$ 354,100</b>	<b>\$ 121,930</b>	<b>\$ 115,300</b>	<b>\$ 90,400</b>	29



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 ELECTORAL AREA ADMINISTRATION (continued)  
 PARTICIPANTS: ELECTORAL AREAS

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013	2013		2014	2015	2016	2017	2018	
30	\$ 1,697,711	\$ 599,054	<b>FINANCIAL PLAN BALANCE</b>	\$ 283,730	\$ 27,730	\$ -	\$ -	\$ -	30
31	<u>2,046,143</u>	<u>2,047,137</u>	Deduct: Surplus from previous year	<u>1,697,711</u>	<u>283,730</u>	<u>27,730</u>	-	-	31
32	<u><u>-\$ 348,432</u></u>	<u><u>-\$ 1,448,083</u></u>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<u><u>-\$ 1,413,981</u></u>	<u><u>-\$ 256,000</u></u>	<u><u>-\$ 27,730</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	32



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 MANAGEMENT OF DEVELOPMENT - RURAL AREAS  
 PARTICIPANTS: ELECTORAL AREAS

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 32,563	\$ 33,035	Surplus (deficit) from prior years	\$ 135,038	\$ -	\$ -	\$ -	\$ -	1
2	293,965	293,965	Tax requisition	215,962	281,800	275,200	278,600	292,100	2
3	7,000	7,000	Contracts with Municipalities	7,000	7,000	7,000	7,000	7,000	3
4	9,746	3,000	Grant in lieu of taxes	3,000	3,000	3,000	3,000	3,000	4
5	64,439	35,000	Sales of services	35,000	35,000	35,000	35,000	35,000	5
6	3,955	-	Other sources	-	-	-	-	-	6
7	<b>\$ 411,668</b>	<b>\$ 372,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 396,000</b>	<b>\$ 326,800</b>	<b>\$ 320,200</b>	<b>\$ 323,600</b>	<b>\$ 337,100</b>	7
<b>EXPENDITURES</b>									
8	\$ 79,000	\$ 79,000	Administration charge	\$ 66,000	\$ 66,000	\$ 66,000	\$ 66,000	\$ 66,000	8
9	13,956	10,000	Capital fund contribution	35,000	15,000	15,000	15,000	15,000	9
10			<i>Labour &amp; related costs</i>						10
11	2,620	3,000	Convention/professional development	3,000	3,000	3,000	3,000	3,000	11
12	142,688	158,000	Labour & benefits	165,000	168,300	171,700	175,100	178,600	12
13	-	500	Recruiting costs	500	500	500	500	500	13
14	145,308	161,500	Total labour & related costs	168,500	171,800	175,200	178,600	182,100	14
15			<i>Office costs</i>						15
16	4,737	7,000	Office operations	7,000	7,000	7,000	7,000	7,000	16
17	4,024	8,000	Computer operations	8,000	8,000	8,000	8,000	8,000	17
18	1,164	1,500	Memberships/subscriptions	1,500	1,500	1,500	1,500	1,500	18
19	9,925	16,500	Total office costs	16,500	16,500	16,500	16,500	16,500	19
20			<i>Other costs</i>						20
21	6,197	8,000	Advertising & publicity	8,000	8,000	8,000	8,000	8,000	21
22	50	2,000	APC costs	2,000	2,000	2,000	2,000	2,000	22
23	-	5,000	Board of variance costs	5,000	5,000	5,000	5,000	5,000	23
24	493	2,500	Travel & accomodation	2,500	2,500	2,500	2,500	2,500	24
25	6,740	17,500	Total other costs	17,500	17,500	17,500	17,500	17,500	25



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 MANAGEMENT OF DEVELOPMENT - RURAL AREAS (continued)  
 PARTICIPANTS: ELECTORAL AREAS

Draft for third reading  
 on March 26, 2014

Line	History		EXPENDITURES (continued)	Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
26			<i>Professional fees</i>						26
27	\$ -	\$ 5,000	Aerial photos	\$ -	\$ -	\$ -	\$ -	\$ -	27
28	1,000	10,000	Consultant costs	15,000	10,000	10,000	10,000	10,000	28
29	11,174	15,000	Legal costs	20,000	15,000	15,000	15,000	15,000	29
30	-	12,500	Mapping update	12,500	5,000	5,000	5,000	5,000	30
31	8,649	10,000	OCP rewrites	5,000	10,000	-	-	10,000	31
32	878	35,000	Zoning bylaw rewrite	40,000	-	-	-	-	32
33	21,701	87,500	Total professional fees	92,500	40,000	30,000	30,000	40,000	33
34	<b>\$ 276,630</b>	<b>\$ 372,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 396,000</b>	<b>\$ 326,800</b>	<b>\$ 320,200</b>	<b>\$ 323,600</b>	<b>\$ 337,100</b>	34
35	\$ 135,038	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	35
36	13,956	10,000	Add: Transfer to reserves	35,000	15,000	15,000	15,000	15,000	36
37	2,952	2,900	Deduct: Estimated amortization not included	2,900	2,900	2,900	2,900	2,900	37
38	32,563	33,035	Surplus from previous year	135,038	-	-	-	-	38
39	<b>\$ 113,479</b>	<b>-\$ 25,935</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 102,938</b>	<b>\$ 12,100</b>	<b>\$ 12,100</b>	<b>\$ 12,100</b>	<b>\$ 12,100</b>	39
			(for Financial Reporting purposes)						
			<b>CAPITAL FUND</b>						
40	\$ 36,707	\$ 36,708	Balance, beginning of year	\$ 47,212	\$ 64,412	\$ 80,312	\$ 96,412	\$ 82,512	40
41	10,000	10,000	Contribution from operating fund	35,000	15,000	15,000	15,000	15,000	41
42	505	400	Interest earnings	700	900	1,100	1,100	1,100	42
43			<i>Less - capital expenditures</i>						43
44	-	-	Aerial photos	-	-	-	30,000	-	44
45	-	2,500	Color printer^	2,500	-	-	-	-	45
46	-	7,500	Mapping software^	7,500	-	-	-	-	46
47	-	8,500	Plotter^	8,500	-	-	-	-	47
48	-	18,500	Total capital expenditures	18,500	-	-	30,000	-	48
49	<b>\$ 47,212</b>	<b>\$ 28,608</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 64,412</b>	<b>\$ 80,312</b>	<b>\$ 96,412</b>	<b>\$ 82,512</b>	<b>\$ 98,612</b>	49

^costs shared with Regional Planning



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 VANCOUVER ISLAND REGIONAL LIBRARY  
 PARTICIPANTS: ELECTORAL AREAS

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 6,213	\$ 6,212	Surplus (deficit) from prior years	\$ 6,812	\$ -	\$ -	\$ -	\$ -	1
2	366,788	366,788	Tax requisition	391,188	422,100	441,500	461,900	484,200	2
3	11,431	5,000	Grant in lieu of taxes	5,000	5,000	5,000	5,000	5,000	3
4	<b>\$ 384,432</b>	<b>\$ 378,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 403,000</b>	<b>\$ 427,100</b>	<b>\$ 446,500</b>	<b>\$ 466,900</b>	<b>\$ 489,200</b>	4
<b>EXPENDITURES</b>									
5	\$ 3,000	\$ 3,000	Administrative charge	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	5
6	374,620	375,000	Operating costs	400,000	424,100	443,500	463,900	486,200	6
7	<b>\$ 377,620</b>	<b>\$ 378,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 403,000</b>	<b>\$ 427,100</b>	<b>\$ 446,500</b>	<b>\$ 466,900</b>	<b>\$ 489,200</b>	7
8	\$ 6,812	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	6,213	6,212	Deduct: Surplus from previous year	6,812	-	-	-	-	9
10	<b>\$ 599</b>	<b>-\$ 6,212</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 6,812</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT**  
**2014-2018 FINANCIAL PLAN**  
**ALBERNI VALLEY EMERGENCY PLANNING**  
**PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'**

Draft for third reading  
on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 9,831	\$ 9,831	Surplus (deficit) from prior years	\$ 31,017	\$ -	\$ -	\$ -	\$ -	1
2	101,869	101,869	Tax requisition	102,508	109,400	110,300	111,200	112,100	2
3	1,552	500	Grant in lieu of taxes	500	500	500	500	500	3
4	<b>\$ 113,252</b>	<b>\$ 112,200</b>	<b>TOTAL REVENUE</b>	<b>\$ 134,025</b>	<b>\$ 109,900</b>	<b>\$ 110,800</b>	<b>\$ 111,700</b>	<b>\$ 112,600</b>	4
<b>EXPENDITURES</b>									
5	\$ 9,000	\$ 9,000	Administrative charge	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	5
6	12,607	26,200	Emergency planning costs	25,025	25,000	25,000	25,000	25,000	6
7	-	-	ESS capacity building	30,000	20,000	20,000	20,000	20,000	7
8	10,000	10,000	Facility rent	10,000	10,000	10,000	10,000	10,000	8
9	40,296	42,000	Labour & benefits	44,000	44,900	45,800	46,700	47,600	9
10	10,332	10,000	Studies & reports	-	-	-	-	-	10
11	-	15,000	Generator for EOC	15,000	-	-	-	-	11
12	<b>\$ 82,235</b>	<b>\$ 112,200</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 134,025</b>	<b>\$ 109,900</b>	<b>\$ 110,800</b>	<b>\$ 111,700</b>	<b>\$ 112,600</b>	12
13	\$ 31,017	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	13
14	9,831	9,831	Deduct: Surplus from previous year	31,017	-	-	-	-	14
15	<b>\$ 21,186</b>	<b>-\$ 9,831</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 31,017</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	15

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT**  
**2014-2018 FINANCIAL PLAN**  
**ALBERNI VALLEY GRANTS-IN-AID**  
**PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'**

Draft for third reading  
on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 8,332	\$ 8,332	Surplus (deficit) from prior years	\$ 9,893	\$ -	\$ -	\$ -	\$ -	1
2	34,168	34,168	Tax requisition	11,607	8,000	8,000	8,000	8,000	2
3	1,893	-	Conditional donation	-	-	-	-	-	3
4	-	-	Grant in lieu of taxes	-	-	-	-	-	4
5	-	-	Miscellaneous revenue	-	-	-	-	-	5
6	<b>\$ 44,393</b>	<b>\$ 42,500</b>	<b>TOTAL REVENUE</b>	<b>\$ 21,500</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>	6
<b>EXPENDITURES</b>									
7	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	Alberni District 4-H Senior Council	1,500	-	-	-	-	8
9	10,000	10,000	Alberni Valley Hospice Society	10,000	-	-	-	-	9
10	-	-	Alberni Valley Regatta Association	2,000	-	-	-	-	10
11	500	500	Eighth Avenue School Backpack Club	-	-	-	-	-	11
12	-	8,000	Log Train Trail	8,000	8,000	8,000	8,000	8,000	12
13	-	-	Sani-station Great Central Lake Rd (note 1)	-	-	-	-	-	13
14	24,000	24,000	Sproat Lake Marine Patrol	-	-	-	-	-	14
15	<b>\$ 34,500</b>	<b>\$ 42,500</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 21,500</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>	15
16	\$ 9,893	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	16
17	8,332	8,332	Deduct: Surplus from previous year	9,893	-	-	-	-	17
18	<b>\$ 1,561</b>	<b>-\$ 8,332</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 9,893</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	18

(for Financial Reporting purposes)

Note 1 - The Sani-station fund has a balance at December 31, 2012 of \$28,850.71.  
The total build cost is estimated in the \$60,000 range.



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT**  
**2014-2018 FINANCIAL PLAN**  
**ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT**  
**PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'**

Draft for third reading  
on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
			<b>REVENUE</b>						
1	\$ 561,406	\$ 562,189	Surplus (deficit) from prior years	\$ 517,831	\$ -	\$ -	\$ -	\$ -	1
2	84,012	84,011	Tax requisition	59,069	755,300	975,300	998,700	1,026,700	2
3			<i>Fees &amp; charges</i>						3
4	252,669	240,000	Curbside recycling	127,000	-	-	-	-	4
5	1,579,568	1,585,000	Tipping fees	1,585,000	1,450,000	1,450,000	1,450,000	1,450,000	5
6	1,832,237	1,825,000	Total fees & charges	1,712,000	1,450,000	1,450,000	1,450,000	1,450,000	6
7	1,984	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	7
8	-	-	Multi Materials BC funding	157,000	270,000	270,000	270,000	270,000	8
9	97,886	10,000	Other sources	10,000	10,000	10,000	10,000	10,000	9
10	<b>\$ 2,577,525</b>	<b>\$ 2,482,200</b>	<b>TOTAL REVENUE</b>	<b>\$ 2,456,900</b>	<b>\$ 2,486,300</b>	<b>\$ 2,706,300</b>	<b>\$ 2,729,700</b>	<b>\$ 2,757,700</b>	10
			<b>EXPENDITURES</b>						
11	\$ 69,000	\$ 69,000	Administration charge	\$ 72,000	\$ 72,000	\$ 72,000	\$ 72,000	\$ 72,000	11
12			<i>Bamfield transfer station</i>						12
13	55,177	52,000	Garbage - hauling & tipping fees	57,000	58,100	59,300	60,500	61,700	13
14	14,582	11,000	Recycling - hauling	16,000	16,300	16,600	16,900	17,200	14
15	69,759	63,000	Total Bamfield transfer station	73,000	74,400	75,900	77,400	78,900	15
16	589,157	545,000	Capital fund contribution	480,000	480,000	480,000	480,000	480,000	16
17	136,969	120,000	Closure & post closure fund contribution	120,000	120,000	120,000	120,000	120,000	17
18			<i>Labour &amp; related costs</i>						18
19	2,128	5,000	Convention/professional development	5,000	5,000	5,000	5,000	5,000	19
20	47,746	51,000	Labour & benefits	50,000	51,000	52,000	53,000	54,100	20
21	705	3,000	Vehicle operation	2,000	2,000	2,000	2,000	2,000	21
22	50,579	59,000	Total labour & related costs	57,000	58,000	59,000	60,000	61,100	22
23			<i>Promotion &amp; education</i>						23
24	4,467	10,800	Advertising & promotion	10,000	10,000	10,000	10,000	10,000	24
25	-	2,500	Bear-human conflict management	2,500	2,500	2,500	2,500	2,500	25
26	42	12,000	Illegal dumping prevention/waived tipping	12,000	12,000	12,000	12,000	12,000	26
27	9,000	10,000	School program	10,000	10,000	10,000	10,000	10,000	27
28	13,509	35,300	Total promotion & education	34,500	34,500	34,500	34,500	34,500	28



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT (continued)  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
			<b>EXPENDITURES (continued)</b>						
29			<i>Recycle, reduce, reuse</i>						29
30	\$ 7,500	\$ -	Backyard composting program (offset)	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	30
31	-	50,500	Onsite composting program	-	-	-	-	-	31
32	-	8,000	Disposal bans	15,000	8,000	8,000	8,000	8,000	32
33	-	2,400	Green business campaign	2,400	2,400	2,400	2,400	2,400	33
34		-	Recycling attendant - AVLF	80,000	80,000	80,000	80,000	80,000	34
35	31,159	35,000	Recycling depots - Alberni Valley	35,000	35,700	36,400	37,100	37,800	35
36	227,532	240,000	Residential recycling pickup	240,000	244,800	249,700	254,700	259,800	36
37	-	-	Share sheds	-	20,000	5,000	1,000	1,000	37
38	808	30,000	Yard waste depot	15,000	15,000	15,000	15,000	15,000	38
39	266,999	365,900	Total recycle, reduce & reuse	395,400	413,900	404,500	406,200	412,000	39
40			<i>Residual waste management</i>						40
41	24,781	200,000	Cover material sourcing	200,000	200,000	408,000	408,000	408,000	41
42	743,585	750,000	Operating costs	750,000	765,000	780,300	795,900	811,800	42
43	43,579	175,000	Other operating costs	175,000	178,500	182,100	185,700	189,400	43
44	10,738	17,000	Professional fees	27,000	17,000	17,000	17,000	17,000	44
45	13,608	18,000	Utilities	18,000	18,000	18,000	18,000	18,000	45
46	27,431	35,000	Water monitoring	35,000	35,000	35,000	35,000	35,000	46
47	-	30,000	Wood waste grinding	20,000	20,000	20,000	20,000	20,000	47
48	863,722	1,225,000	Total residual waste management	1,225,000	1,233,500	1,460,400	1,479,600	1,499,200	48
49	<b>\$ 2,059,694</b>	<b>\$ 2,482,200</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 2,456,900</b>	<b>\$ 2,486,300</b>	<b>\$ 2,706,300</b>	<b>\$ 2,729,700</b>	<b>\$ 2,757,700</b>	49
50	\$ 517,831	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	50
51	726,126	665,000	Add: Transfer to reserves	600,000	600,000	600,000	600,000	600,000	51
52	99,564	95,000	Deduct: Estimated amortization not included	99,000	99,000	99,000	99,000	99,000	52
53	561,406	562,189	Surplus from previous year	517,831	-	-	-	-	53
54	<b>\$ 582,987</b>	<b>\$ 7,811</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 16,831</b>	<b>\$ 501,000</b>	<b>\$ 501,000</b>	<b>\$ 501,000</b>	<b>\$ 501,000</b>	54

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT (continued)  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>CAPITAL FUND</b>									
55	\$ 3,398,620	\$ 3,398,621	Balance, beginning of year	\$ 3,602,504	\$ 3,051,804	\$ 2,164,204	\$ 1,919,604	\$ 2,426,604	55
56	545,000	545,000	Contribution from operating fund	480,000	480,000	480,000	480,000	480,000	56
57	44,157	38,900	Interest earnings	41,300	32,400	25,400	27,000	32,400	57
58			<i>Less - capital expenditures</i>						58
59	-	5,000	Alternate energy options	5,000	-	-	-	-	59
60	-	-	Bamfield transfer station	5,000	-	-	-	-	60
61	2,671	25,000	Extending & shortening of wells	-	-	-	-	-	61
62	-	-	Fencing repairs	70,000	-	-	-	-	62
63	-	-	Interception well by lagoon	100,000	-	-	-	-	63
64	2,192	75,000	Landfill gas management	75,000	500,000	-	-	-	64
65	225	50,000	Leachate interception	50,000	500,000	750,000	-	-	65
66	180,882	300,000	North-east expansion	100,000	-	-	-	-	66
67	188,018	-	Recycling depot - 3620 3rd avenue	142,000	-	-	-	-	67
68	-	50,000	SCADA control system	50,000	-	-	-	-	68
69	-	315,000	Site security & sustainable development	250,000	-	-	-	-	69
70	-	70,000	Solid waste management plan & initiatives	70,000	-	-	-	-	70
71	10,331	50,000	Transfer station expansion	80,000	400,000	-	-	-	71
72	954	175,000	Water pumphouse upgrade	75,000	-	-	-	150,000	72
73	385,273	1,115,000	Total capital expenditures	1,072,000	1,400,000	750,000	-	150,000	73
74	<b>\$ 3,602,504</b>	<b>\$ 2,867,521</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 3,051,804</b>	<b>\$ 2,164,204</b>	<b>\$ 1,919,604</b>	<b>\$ 2,426,604</b>	<b>\$ 2,789,004</b>	74
<b>CLOSURE &amp; POST CLOSURE FUND</b>									
75	\$ 1,307,908	\$ 1,307,908	Balance, beginning of year	\$ 1,444,877	\$ 1,583,677	\$ 1,724,177	\$ 1,866,477	\$ 2,010,577	75
76	120,000	120,000	Contribution from operating fund	120,000	120,000	120,000	120,000	120,000	76
77	16,969	17,100	Interest earnings	18,800	20,500	22,300	24,100	25,900	77
78	-	-	Less - closure costs	-	-	-	-	-	78
79	<b>\$ 1,444,877</b>	<b>\$ 1,445,008</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 1,583,677</b>	<b>\$ 1,724,177</b>	<b>\$ 1,866,477</b>	<b>\$ 2,010,577</b>	<b>\$ 2,156,477</b>	79



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 ALBERNI VALLEY REGIONAL AIRPORT  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 34,115	\$ 34,072	Surplus (deficit) from prior years	\$ 15,026	\$ -	\$ -	\$ -	\$ -	1
2	30,427	30,428	Tax requisition	49,474	49,280	49,566	49,857	50,154	2
3	464	500	Grant in lieu of taxes	-	-	-	-	-	3
4	71,289	60,000	Sales of services	63,000	63,000	63,000	63,000	63,000	4
5	36,539	30,000	Other sources	30,000	30,000	30,000	30,000	30,000	5
6	<b>\$ 172,834</b>	<b>\$ 155,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 157,500</b>	<b>\$ 142,280</b>	<b>\$ 142,566</b>	<b>\$ 142,857</b>	<b>\$ 143,154</b>	6
<b>EXPENDITURES</b>									
7	\$ 10,000	\$ 10,000	Administration charge	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	7
8			<i>Airport operation</i>						8
9	-	5,000	Consulting & legal	1,000	1,000	1,000	1,000	1,000	9
10	62,875	56,000	Fuel system operation	56,000	56,000	56,000	56,000	56,000	10
11	-	-	GPS maintenance	-	5,000	5,000	5,000	5,000	11
12	3,359	4,000	Insurance	4,000	4,000	4,000	4,000	4,000	12
13	10,179	7,000	Labour & benefits	11,000	11,220	11,444	11,673	11,907	13
14	1,910	4,000	Office & weather station	3,000	3,060	3,121	3,184	3,247	14
15	12,900	14,000	Operation contracts	14,000	13,500	13,500	13,500	13,500	15
16	18,902	20,000	Repairs & maintenance	20,000	10,000	10,000	10,000	10,000	16
17	3,995	3,000	Utilities	4,500	4,500	4,500	4,500	4,500	17
18	50	2,000	Water system operation	2,000	2,000	2,000	2,000	2,000	18
19	114,170	115,000	Total airport operation	115,500	110,280	110,566	110,857	111,154	19
20	33,638	30,000	Capital fund contribution	30,000	20,000	20,000	20,000	20,000	20
21	<b>\$ 157,808</b>	<b>\$ 155,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 157,500</b>	<b>\$ 142,280</b>	<b>\$ 142,566</b>	<b>\$ 142,857</b>	<b>\$ 143,154</b>	21
22	\$ 15,026	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	22
23	33,638	30,000	Add: Transfer to reserves	30,000	20,000	20,000	20,000	20,000	23
24	18,468	16,000	Deduct: Estimated amortization not included	16,000	16,000	16,000	16,000	16,000	24
25	34,115	34,072	Surplus from previous year	15,026	-	-	-	-	25
26	<b>-\$ 3,919</b>	<b>-\$ 20,072</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,026</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>	26



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 ALBERNI VALLEY REGIONAL AIRPORT (continued)  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
			<b>CAPITAL FUND</b>						
27	\$ 314,266	\$ 314,266	Balance, beginning of year	\$ 315,148	\$ 215,948	\$ 193,448	\$ 170,748	\$ 147,748	27
28	30,000	30,000	Contribution from operating fund	30,000	20,000	20,000	20,000	20,000	28
29	3,652	3,600	Interest earnings	3,300	2,500	2,300	2,000	1,600	29
30			<i>Less - capital expenditures</i>						30
31	-	7,500	Line painting & crack sealing	7,500	5,000	5,000	5,000	5,000	31
32	6,267	10,000	Drainage improvements & ditching	10,000	-	-	-	-	32
33	2,018	10,000	Fencing & access	30,000	-	-	-	-	33
34	-	-	GPS system	50,000	-	-	-	10,000	34
35	-	-	Infrastructure	-	40,000	40,000	40,000	40,000	35
36	15,297	30,000	Road construction	10,000	-	-	-	-	36
37	4,299	5,000	Signage improvements	5,000	-	-	-	-	37
38	4,889	20,000	Tree clearing/brushing	20,000	-	-	-	-	38
39	32,770	82,500	Total capital expenditures	132,500	45,000	45,000	45,000	55,000	39
40	<b>\$ 315,148</b>	<b>\$ 265,366</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 215,948</b>	<b>\$ 193,448</b>	<b>\$ 170,748</b>	<b>\$ 147,748</b>	<b>\$ 114,348</b>	40



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 ALBERNI VALLEY REGIONAL WATER - PROPOSED SERVICE  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'E', and 'F'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
			<b>REVENUE</b>						
1	\$ 10,750	\$ 10,750	Surplus (deficit) from prior years	\$ 19,790	\$ -	\$ -	\$ -	\$ -	1
2	10,000	-	Grants and other contributions	-	-	-	-	-	2
3		-	Tax requisition	40,210	-	-	-	-	3
4		-	Grant in lieu of taxes	-	-	-	-	-	4
5	<b>\$ 20,750</b>	<b>\$ 10,750</b>	<b>TOTAL REVENUE</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	5
			<b>EXPENDITURES</b>						
6	\$ -	\$ -	Administrative charge	\$ 10,000	\$ -	\$ -	\$ -	\$ -	6
7	960	10,750	Alberni Valley Water Study	-	-	-	-	-	7
8	-	-	Labour & benefits	20,000					8
9	-	-	Operating costs	30,000					9
10	<b>\$ 960</b>	<b>\$ 10,750</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10
11	\$ 19,790	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	10,750	10,750	Deduct: Surplus from previous year	19,790	-	-	-	-	12
13	<b>\$ 9,040</b>	<b>-\$ 10,750</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 19,790</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	13

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 CUSTOM TRANSIT  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 18,042	\$ 18,042	Surplus (deficit) from prior years	\$ 1,346	\$ -	\$ -	\$ -	\$ -	1
2	103,958	103,958	Tax requisition	108,654	129,000	130,000	140,280	150,800	2
3	1,584	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	3
4	36,879	37,000	Sales of services	36,000	36,000	36,000	36,000	36,000	4
5	289,380	283,000	Provincial Government grant	305,000	343,000	349,000	349,000	349,000	5
6	<b>\$ 449,843</b>	<b>\$ 443,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 452,000</b>	<b>\$ 509,000</b>	<b>\$ 516,000</b>	<b>\$ 526,280</b>	<b>\$ 536,800</b>	6
<b>EXPENDITURES</b>									
7	\$ 3,000	\$ 3,000	Administrative charge	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	7
8	445,497	440,000	Operating costs	450,000	507,000	514,000	524,280	534,800	8
9	<b>\$ 448,497</b>	<b>\$ 443,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 452,000</b>	<b>\$ 509,000</b>	<b>\$ 516,000</b>	<b>\$ 526,280</b>	<b>\$ 536,800</b>	9
10	\$ 1,346	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	18,042	18,042	Deduct: Surplus from previous year	1,346	-	-	-	-	11
12	<b>-\$ 16,696</b>	<b>-\$ 18,042</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,346</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	12

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 MCLEAN MILL GRANT-IN-AID  
 PARTICIPANTS: ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 69	\$ 69	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	29,931	29,931	Tax requisition	27,100	30,000	30,000	30,000	30,000	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 27,100</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	29,900	29,900	Grant-in-aid McLean Mill	27,000	29,900	29,900	29,900	29,900	6
7	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 27,100</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	7
8	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	69	69	Deduct: Surplus from previous year	-	-	-	-	-	9
10	<b>-\$ 69</b>	<b>-\$ 69</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>\$ -</b>	10				



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 SPROAT LAKE MARINE PATROL - PROPOSED SERVICE  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
			<b>REVENUE</b>						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2			Tax requisition	10,000	-	-	-	-	2
3	<u>\$ -</u>	<u>\$ -</u>	<b>TOTAL REVENUE</b>	<u>\$ 10,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	3
			<b>EXPENDITURES</b>						
4	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5			Referendum	10,000	-	-	-	-	5
6	<u>\$ -</u>	<u>\$ -</u>	<b>TOTAL EXPENDITURES</b>	<u>\$ 10,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	6
7	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8			Deduct: Surplus from previous year	-	-	-	-	-	8
9	<u>\$ -</u>	<u>\$ -</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	9



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT**  
**2014-2018 FINANCIAL PLAN**  
**LONG BEACH AIRPORT**  
**PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'**

Draft for third reading  
on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 26,658	\$ 26,355	Surplus (deficit) from prior years	\$ 79,679	\$ -	\$ -	\$ -	\$ -	1
2	296,945	296,945	Tax requisition	275,621	357,300	359,400	353,500	344,600	2
3	113,129	85,000	Sale of services	95,000	95,000	95,000	95,000	95,000	3
4	41,522	261,200	Contracts with other Governments	75,279	58,400	59,600	60,800	62,100	4
5	255,327	1,190,734	Government grants	40,000	390,000	100,000	100,000	-	5
6	9,396	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	6
7	8,541	-	Other revenue	-	-	-	-	-	7
8	-	-	Transfer of Gas Tax	250,000	-	-	-	-	8
9	<b>\$ 751,518</b>	<b>\$ 1,861,234</b>	<b>TOTAL REVENUE</b>	<b>\$ 816,579</b>	<b>\$ 901,700</b>	<b>\$ 615,000</b>	<b>\$ 610,300</b>	<b>\$ 502,700</b>	9
<b>EXPENDITURES</b>									
10	\$ 23,000	\$ 23,000	Administration charge	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	10
11	-	-	Airport advisory initiatives	10,000	10,000	10,000	10,000	10,000	11
12			<i>Airport operation</i>						12
13	8,580	10,000	Access road maintenance	10,000	10,000	10,000	10,000	10,000	13
14	7,278	8,000	Consulting & legal	8,000	8,000	8,000	8,000	8,000	14
15	295	1,000	Convention/professional development	3,000	3,000	3,000	3,000	3,000	15
16	10,406	11,000	Insurance	11,000	11,000	11,000	11,000	11,000	16
17	27,135	9,000	Labour & related costs	87,000	88,700	90,500	92,300	94,100	17
18	11,706	12,000	Office and terminal building	13,000	13,000	13,000	13,000	13,000	18
19	22,569	50,000	Operation contracts	5,000	5,000	5,000	5,000	5,000	19
20	23,456	40,000	Other operating	40,000	40,000	40,000	40,000	40,000	20
21	18,836	19,000	Tractor lease	19,000	19,000	19,000	11,000	-	21
22	7,034	11,000	Utilities	11,000	11,000	11,000	11,000	11,000	22
23	137,295	171,000	Total airport operation	207,000	208,700	210,500	204,300	195,100	23
24	207,106	400,000	Capital fund contribution from operating	200,000	200,000	200,000	200,000	200,000	24
25	255,327	1,190,734	Capital fund contribution from grants	290,000	390,000	100,000	100,000	-	25
26	-	-	Decommissioning of septic field	18,079	-	-	-	-	26



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 LONG BEACH AIRPORT (continued)  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Draft for third reading  
 on March 26, 2014

Line	History		EXPENDITURES (continued)	Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
27			<i>Water system operation</i>						27
28	\$ 9,435	\$ 18,000	Contractor	\$ 18,000	\$ 18,400	\$ 18,800	\$ 19,200	\$ 19,600	28
29	4,382	10,000	Labour & related costs	5,000	5,100	5,200	5,300	5,400	29
30	33,132	45,000	Operating	45,000	45,900	46,800	47,700	48,700	30
31	2,162	3,500	Utilities	3,500	3,600	3,700	3,800	3,900	31
32	49,111	76,500	Total water system operation	71,500	73,000	74,500	76,000	77,600	32
33	<b>\$ 671,839</b>	<b>\$ 1,861,234</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 816,579</b>	<b>\$ 901,700</b>	<b>\$ 615,000</b>	<b>\$ 610,300</b>	<b>\$ 502,700</b>	33
34	\$ 79,679	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	34
35	462,433	1,590,734	Add: Transfer to reserves	490,000	590,000	300,000	300,000	200,000	35
36	16,322	16,500	Principal debt payments	16,500	16,500	16,500	9,500	-	36
37	181,102	155,000	Deduct: Estimated amortization not included	180,000	180,000	180,000	180,000	180,000	37
38	26,658	26,355	Surplus from previous year	79,679	-	-	-	-	38
39	<b>\$ 350,674</b>	<b>\$ 1,425,879</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 246,821</b>	<b>\$ 426,500</b>	<b>\$ 136,500</b>	<b>\$ 129,500</b>	<b>\$ 20,000</b>	39
			(for Financial Reporting purposes)						
			<b>CAPITAL FUND</b>						
40	\$ 491,888	\$ 491,886	Balance, beginning of year	\$ 598,226	\$ 340,526	\$ 1,626	\$ 6,726	\$ 15,826	40
41	200,000	400,000	Contribution from operating fund	200,000	200,000	200,000	200,000	200,000	41
42	255,327	1,190,734	Grants & other contributions	290,000	390,000	100,000	100,000	-	42
43	7,105	3,500	Interest earnings	5,800	2,100	100	100	500	43
44			<i>Less - capital expenditures</i>						44
45	-	-	Access road signage	2,500	-	-	-	-	45
46	-	-	Access road upgrade	50,000	75,000	150,000	150,000	75,000	46
47	-	-	Apron II & taxiway foxtrot upgrade	15,000	-	-	-	-	47
48	-	-	Apron III crack sealing	30,000	-	-	-	-	48
49	41,409	46,000	Brush cutter	-	-	-	-	-	49
50	-	20,000	Drainage culvert repairs	20,000	5,000	5,000	5,000	5,000	50
51	-	2,000	Fire suppression upgrade	15,000	20,000	5,000	5,000	5,000	51
52	-	-	Flightway clearing	10,000	10,000	10,000	10,000	10,000	52



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 LONG BEACH AIRPORT (continued)  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Draft for third reading  
 on March 26, 2014

Line	History		CAPITAL FUND (continued)	Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
53	\$ -	\$ -	GPS upgrades	\$ 50,000	\$ -	\$ -	\$ -	\$ -	53
54	558	2,000	House renovation	2,000	-	-	-	-	54
55	-	10,000	Infrastructure report - obstacle limitations	10,000	10,000	-	-	-	55
56	-	2,000	Maintenance building	-	-	-	-	-	56
57	-	-	Navigational aids	30,000	300,000	-	-	-	57
58	-	1,000	Parking lot & access road paving	1,000	1,000	1,000	1,000	1,000	58
59	-	100,000	Perimeter fencing*	-	100,000	100,000	100,000	-	59
60	-	-	Runway friction*	40,000	-	-	-	-	60
61	-	507,000	Runway 11/29 PAPI	-	-	-	-	-	61
62	7,146	546,734	Runway 11/29 resurfacing*	-	-	-	-	-	62
63	-	25,000	Runway 16/34 cracksealing	30,000	-	-	-	-	63
64	27,910	28,000	Runway painting & signs	10,000	-	-	-	25,000	64
65	248,579	225,000	Runway sweeper*	-	-	-	-	-	65
66	-	150,000	Runway grooving*	-	-	-	-	-	66
67	-	-	Snow plough & plough truck*	-	290,000	-	-	-	67
68	-	-	Truck	28,000	-	-	-	-	68
69	3,143	50,000	Urgent infrastructure repairs	50,000	-	-	-	-	69
70	-	16,000	Vegetation management - outside boundary	40,000	-	4,000	-	4,000	70
71	-	-	Water - reservoir maintenance	30,000	-	-	-	-	71
72	6,369	150,000	Water - system upgrades	150,000	120,000	20,000	20,000	20,000	72
73	-	100,000	Water - treatment system	100,000	-	-	-	-	73
74	20,980	40,000	Water - well development	40,000	-	-	-	-	74
75	356,094	2,020,734	Total capital expenditures	753,500	931,000	295,000	291,000	145,000	75
76	<b>\$ 598,226</b>	<b>\$ 65,386</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 340,526</b>	<b>\$ 1,626</b>	<b>\$ 6,726</b>	<b>\$ 15,826</b>	<b>\$ 71,326</b>	76

\*eligible for 100% ACAP funding



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 WEST COAST EMERGENCY PLANNING  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'A' & 'C'

Draft for third reading  
 on March 26, 2014

Line	History		Budget					Line
	2013 ACTUAL	2013 PLAN	2014	2015	2016	2017	2018	
<b>REVENUE</b>								
1			<i>Surplus (deficit) from prior years</i>					1
2	\$ 5,021	\$ 5,021	\$ 1,643	\$ -	\$ -	\$ -	\$ -	2
3	67	67	217	-	-	-	-	3
4	<i>Tax requisition</i>							
5	7,250	7,250	9,857	7,500	7,500	7,500	7,500	5
6	2,433	2,433	2,283	2,500	2,500	2,500	2,500	6
7	<i>Grant in lieu of taxes</i>							
8	196	-	-	-	-	-	-	8
9	217	-	-	-	-	-	-	9
10	<b>\$ 15,184</b>	<b>\$ 14,771</b>	<b>\$ 14,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	10
<b>TOTAL REVENUE</b>								
<b>EXPENDITURES</b>								
11	<i>Administration charge</i>							
12	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	12
13	500	500	500	500	500	500	500	13
14	<i>Emergency planning costs</i>							
15	9,324	10,771	10,000	6,000	6,000	6,000	6,000	15
16	2,000	2,000	2,000	2,000	2,000	2,000	2,000	16
17	<b>\$ 13,324</b>	<b>\$ 14,771</b>	<b>\$ 14,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	17
<b>TOTAL EXPENDITURES</b>								
18	\$ 1,860	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	18
<b>FINANCIAL PLAN BALANCE</b>								
19	5,088	5,088	1,860	-	-	-	-	19
20	<b>-\$ 3,228</b>	<b>-\$ 5,088</b>	<b>-\$ 1,860</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	20
<b>ANNUAL SURPLUS/(DEFICIT)</b>								
(for Financial Reporting purposes)								



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 WEST COAST GRANTS-IN-AID  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 13	\$ 13	Surplus (deficit) from prior years	\$ 5,787	\$ -	\$ -	\$ -	\$ -	1
2	5,986	5,987	Tax requisition	213	-	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 5,999</b>	<b>\$ 6,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 6,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	4
<b>EXPENDITURES</b>									
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	-	-	West Coast Community Resources	-	-	-	-	-	6
7	212	6,000	West Coast Multiplex Society	6,000	-	-	-	-	7
8	<b>\$ 212</b>	<b>\$ 6,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 6,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	8
9	\$ 5,787	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	13	13	Deduct: Surplus from previous year	5,787	-	-	-	-	10
11	<b>\$ 5,774</b>	<b>-\$ 13</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 5,787</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT**  
**2014-2018 FINANCIAL PLAN**  
**WEST COAST WASTE MANAGEMENT**  
**PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'**

Draft for third reading  
on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 87,973	\$ 88,287	Surplus (deficit) from prior years	\$ 144,369	\$ -	\$ -	\$ -	\$ -	1
2	141,913	141,913	Tax requisition	83,131	225,600	216,000	220,900	230,100	2
3			<i>Fees &amp; charges</i>						3
4	121,340	116,000	Curbside garbage	116,000	118,300	120,700	123,100	125,600	4
5	72,190	70,000	Curbside recycling	36,000	-	-	-	-	5
6	543,160	490,000	Tipping fees	490,000	490,000	490,000	490,000	490,000	6
7	736,690	676,000	Total fees & charges	642,000	608,300	610,700	613,100	615,600	7
8	4,490	2,000	Grant in lieu of taxes	2,000	2,000	2,000	2,000	2,000	8
9	-	-	Multi Materials BC funding	22,000	40,000	40,800	41,600	42,400	9
10	9,675	-	Other sources	-	-	-	-	-	10
11	<b>\$ 980,741</b>	<b>\$ 908,200</b>	<b>TOTAL REVENUE</b>	<b>\$ 893,500</b>	<b>\$ 875,900</b>	<b>\$ 869,500</b>	<b>\$ 877,600</b>	<b>\$ 890,100</b>	11
<b>EXPENDITURES</b>									
12	\$ 34,000	\$ 34,000	Administration charge	\$ 36,000	\$ 36,000	\$ 36,000	\$ 36,000	\$ 36,000	12
13	24,713	20,000	Capital fund contribution	20,000	20,000	20,000	20,000	20,000	13
14	73,392	70,000	Closure & post closure fund contribution	70,000	70,000	70,000	70,000	70,000	14
15			<i>Labour &amp; related costs</i>						15
16	747	1,500	Convention/professional development	1,500	1,500	1,500	1,500	1,500	16
17	23,939	26,000	Labour & benefits	26,000	26,500	27,000	27,500	28,100	17
18	564	5,000	Vehicle operation	3,000	3,000	3,000	3,000	3,000	18
19	25,250	32,500	Total labour & related costs	30,500	31,000	31,500	32,000	32,600	19
20			<i>Promotion &amp; education</i>						20
21	2,771	5,500	Advertising & public education	6,000	6,000	6,000	6,000	6,000	21
22	3,512	5,000	Illegal dumping prevention	5,000	5,000	5,000	5,000	5,000	22
23	-	2,500	School program	5,000	5,000	5,000	5,000	5,000	23
24	6,283	13,000	Total promotion & education	16,000	16,000	16,000	16,000	16,000	24



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 WEST COAST WASTE MANAGEMENT (continued)  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
			<b>EXPENDITURES (continued)</b>						
25			<i>Recycle, reduce, reuse</i>						25
26	\$ -	\$ -	Backyard composting program	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	26
27	-	4,000	Disposal bans	8,000	500	500	500	500	27
28	-	-	Feasibility study - food waste composting	-	14,000	-	-	-	28
29	-	-	Green business campaign	-	-	4,600	600	600	29
30	32,180	33,700	Recycling depots - Tofino, Ucluelet	22,000	-	-	-	-	30
31	69,167	70,000	Residential recycling pickup	63,000	40,000	40,800	41,600	42,400	31
32	-	-	Share sheds	-	10,000	1,000	1,000	1,000	32
33	-	25,000	Yard waste depot & composting facility	5,000	5,000	5,000	5,000	5,000	33
34	101,347	132,700	Total recycle, reduce & reuse	100,000	71,500	53,900	50,700	51,500	34
35			<i>Residual waste management</i>						35
36	390,406	400,000	Operating costs	405,000	413,100	421,400	429,800	438,400	36
38	16,437	33,000	Other operating costs	38,000	38,000	38,000	38,000	38,000	38
37	8,898	5,000	Professional fees	10,000	10,000	10,000	10,000	10,000	37
39	115,864	116,000	Residential garbage pickup	116,000	118,300	120,700	123,100	125,600	39
38	5,112	7,000	Utilities	7,000	7,000	7,000	7,000	7,000	38
40	34,670	35,000	Water monitoring	35,000	35,000	35,000	35,000	35,000	40
39	-	10,000	Wood waste grinding	10,000	10,000	10,000	10,000	10,000	39
41	571,387	606,000	Total residual waste management	621,000	631,400	642,100	652,900	664,000	41
42	<b>\$ 836,372</b>	<b>\$ 908,200</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 893,500</b>	<b>\$ 875,900</b>	<b>\$ 869,500</b>	<b>\$ 877,600</b>	<b>\$ 890,100</b>	42
43	\$ 144,369	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	43
44	98,105	90,000	Add: Transfer to reserves	90,000	90,000	90,000	90,000	90,000	44
45	18,111	17,000	Deduct: Estimated amortization not included	18,000	18,000	18,000	18,000	18,000	45
46	87,973	88,287	Surplus from previous year	144,369	-	-	-	-	46
47	<b>\$ 136,390</b>	<b>-\$ 15,287</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 72,369</b>	<b>\$ 72,000</b>	<b>\$ 72,000</b>	<b>\$ 72,000</b>	<b>\$ 72,000</b>	47

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 WEST COAST WASTE MANAGEMENT (continued)  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>CAPITAL FUND</b>									
48	\$ 375,409	\$ 375,409	Balance, beginning of year	\$ 378,753	\$ 287,853	\$ 276,353	\$ 274,753	\$ 273,153	48
49	20,000	20,000	Contribution from operating fund	20,000	20,000	20,000	20,000	20,000	49
50	4,713	4,100	Interest earnings	4,100	3,500	3,400	3,400	3,400	50
51			<i>Less - capital expenditures</i>						51
52	14,710	25,000	Clearing for fire set back	20,000	5,000	5,000	5,000	5,000	52
53	-	10,000	Leachate investigation & remediation	15,000	5,000	5,000	5,000	5,000	53
54	-	-	Power line improvements	-	10,000	-	-	-	54
55	-	-	Landfill gas management plan	-	-	-	-	5,000	55
56	-	10,000	Service improvements	10,000	10,000	10,000	10,000	10,000	56
57	-	40,000	Solid waste management plan & initiatives	40,000	-	-	-	-	57
58	6,659	8,000	Access road upgrade	-	-	-	-	-	58
59	-	15,000	Tipping bins safety rail	15,000	-	-	-	-	59
60	-	5,000	Vegetation treatment & enhancement	15,000	5,000	5,000	5,000	5,000	60
61	21,369	113,000	Total capital expenditures	115,000	35,000	25,000	25,000	30,000	61
62	<b>\$ 378,753</b>	<b>\$ 286,509</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 287,853</b>	<b>\$ 276,353</b>	<b>\$ 274,753</b>	<b>\$ 273,153</b>	<b>\$ 266,553</b>	62
<b>CLOSURE &amp; POST CLOSURE FUND</b>									
63	\$ 245,363	\$ 245,363	Balance, beginning of year	\$ 318,755	\$ 393,155	\$ 468,555	\$ 544,855	\$ 622,055	63
64	70,000	70,000	Contribution from operating fund	70,000	70,000	70,000	70,000	70,000	64
65	3,392	3,500	Interest earnings	4,400	5,400	6,300	7,200	8,200	65
66	-	-	Less - closure costs	-	-	-	-	-	66
67	<b>\$ 318,755</b>	<b>\$ 318,863</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 393,155</b>	<b>\$ 468,555</b>	<b>\$ 544,855</b>	<b>\$ 622,055</b>	<b>\$ 700,255</b>	67



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 CITY OF PORT ALBERNI MULTI-PURPOSE ARENA CONTRIBUTION  
 PARTICIPANTS: PORT ALBERNI

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 1,804	\$ 1,804	Surplus (deficit) from prior years	\$ 6	\$ -	\$ -	\$ -	\$ -	1
2	160,021	160,021	Parcel taxes - City of Port Alberni	160,992	161,819	161,819	161,819	161,819	2
3	31,536	31,536	Contribution from Sproat Lake	32,507	31,536	31,536	31,536	31,536	3
4	24,135	24,135	Contribution from Beaver Creek	24,022	24,135	24,135	24,135	24,135	4
5	20,054	20,054	Contribution from Cherry Creek	20,023	20,054	20,054	20,054	20,054	5
6	<b>\$ 237,550</b>	<b>\$ 237,550</b>	<b>TOTAL REVENUE</b>	<b>\$ 237,550</b>	<b>\$ 237,544</b>	<b>\$ 237,544</b>	<b>\$ 237,544</b>	<b>\$ 237,544</b>	6
<b>EXPENDITURES</b>									
7	\$ 2,000	\$ 2,000	Administrative charge	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	7
8	235,544	235,550	Debt repayment	235,550	235,544	235,544	235,544	235,544	8
9	-	-	Other costs	-	-	-	-	-	9
10	<b>\$ 237,544</b>	<b>\$ 237,550</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 237,550</b>	<b>\$ 237,544</b>	<b>\$ 237,544</b>	<b>\$ 237,544</b>	<b>\$ 237,544</b>	10
11	\$ 6	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	120,715	120,715	Add: Principal debt payments	120,715	120,715	120,715	120,715	120,715	12
13	1,804	1,804	Deduct: Surplus from previous year	6	-	-	-	-	13
14	<b>\$ 118,917</b>	<b>\$ 118,911</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 120,709</b>	<b>\$ 120,715</b>	<b>\$ 120,715</b>	<b>\$ 120,715</b>	<b>\$ 120,715</b>	14

(for Financial Reporting purposes)





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2014-2018 FINANCIAL PLAN  
BAMFIELD GRANTS-IN-AID  
PARTICIPANTS: ELECTORAL AREA 'A'**

Draft for third reading  
on March 26, 2014

		History		Budget					
		2013	2013	2014	2015	2016	2017	2018	
Line		ACTUAL	PLAN						Line
<b>REVENUE</b>									
1	\$	267	\$ 267	\$ -	\$ -	\$ -	\$ -	\$ -	1
									Surplus (deficit) from prior years
2		10,733	10,733	11,000	10,000	10,000	10,000	10,000	2
									Tax requisition
3		-	-	-	-	-	-	-	3
									Grant in lieu of taxes
4	<b>\$</b>	<b>11,000</b>	<b>\$ 11,000</b>	<b>\$ 11,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>4</b>
									<b>TOTAL REVENUE</b>
<b>EXPENDITURES</b>									
5	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5
									Administrative charge
6		1,000	1,000	1,000	-	-	-	-	6
									Chamber of Commerce
7		10,000	10,000	10,000	10,000	10,000	10,000	10,000	7
									Community affairs
8		-	-	-	-	-	-	-	8
									Unallocated
9	<b>\$</b>	<b>11,000</b>	<b>\$ 11,000</b>	<b>\$ 11,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>9</b>
									<b>TOTAL EXPENDITURES</b>
10	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10
									<b>FINANCIAL PLAN BALANCE</b>
11		267	267	-	-	-	-	-	11
									Deduct: Surplus from previous year
12	<b>-\$</b>	<b>267</b>	<b>-\$ 267</b>	<b>\$ -</b>	<b>12</b>				
									<b>ANNUAL SURPLUS/(DEFICIT)</b>

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2014-2018 FINANCIAL PLAN  
BAMFIELD VOLUNTEER FIRE DEPARTMENT  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'**

Draft for third reading  
on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 4,341	\$ 4,287	Surplus (deficit) from prior years	\$ 3,509	\$ -	\$ -	\$ -	\$ -	1
2	89,213	89,213	Tax requisition	89,491	93,000	81,000	63,000	63,000	2
3	24,293	24,293	Contracts with other governments	24,369	-	-	-	-	3
4	1,825	500	Grants in lieu of taxes	500	500	500	500	500	4
5	384	-	Other sources	-	-	-	-	-	5
6	<b>\$ 120,056</b>	<b>\$ 118,293</b>	<b>TOTAL REVENUE</b>	<b>\$ 117,869</b>	<b>\$ 93,500</b>	<b>\$ 81,500</b>	<b>\$ 63,500</b>	<b>\$ 63,500</b>	6
<b>EXPENDITURES</b>									
7	\$ 5,000	\$ 5,000	Administrative charge	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	7
8	384	-	Capital fund contribution	-	-	-	-	-	8
9	3,004	4,500	Insurance	4,000	4,000	4,000	4,000	4,000	9
10	29,316	30,000	Lease payment	30,000	30,000	18,000	-	-	10
11	78,843	78,793	Operating costs	78,869	54,500	54,500	54,500	54,500	11
12	<b>\$ 116,547</b>	<b>\$ 118,293</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 117,869</b>	<b>\$ 93,500</b>	<b>\$ 81,500</b>	<b>\$ 63,500</b>	<b>\$ 63,500</b>	12
13	\$ 3,509	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	13
14	384	-	Add: Transfer to reserves	-	-	-	-	-	14
15	27,422	27,000	Principal debt payments	27,000	27,000	27,000	27,000	27,000	15
16	15,302	15,000	Deduct: Estimated amortization not included	15,000	15,000	15,000	15,000	15,000	16
17	4,341	4,287	Surplus from previous year	3,509	-	-	-	-	17
18	<b>\$ 11,672</b>	<b>\$ 7,713</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 8,491</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	18
<b>CAPITAL FUND</b>									
19	\$ 30,533	\$ 30,533	Balance, beginning of year	\$ 30,950	\$ 31,350	\$ 31,750	\$ 32,150	\$ 32,550	19
20	-	-	Contribution from operating fund	-	-	-	-	-	20
21	-	-	Grants and other contributions	-	-	-	-	-	21
22	417	400	Interest earnings	400	400	400	400	400	22
23	-	-	Less - capital expenditures	-	-	-	-	-	23
24	<b>\$ 30,950</b>	<b>\$ 30,933</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 31,350</b>	<b>\$ 31,750</b>	<b>\$ 32,150</b>	<b>\$ 32,550</b>	<b>\$ 32,950</b>	24



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2014-2018 FINANCIAL PLAN  
BAMFIELD WATER SYSTEM  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'**

Draft for third reading  
on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 25,266	\$ 26,000	Surplus (deficit) from prior years	\$ 47,284	\$ -	\$ -	\$ -	\$ -	1
2	56,261	56,261	Parcel tax	56,261	56,261	56,261	56,261	56,261	2
3	117,577	110,000	Sale of service	110,000	112,200	114,400	116,700	119,000	3
4	38,107	482,851	Transfer of Gas Tax	444,744	-	-	-	-	4
5	4,950	-	Connection fees	-	-	-	-	-	5
6	3,048	-	Other revenue	-	-	-	-	-	6
7	934	400	Grants in lieu of taxes	400	400	400	400	400	7
8	<b>\$ 246,143</b>	<b>\$ 675,512</b>	<b>TOTAL REVENUE</b>	<b>\$ 658,689</b>	<b>\$ 168,861</b>	<b>\$ 171,061</b>	<b>\$ 173,361</b>	<b>\$ 175,661</b>	8
<b>EXPENDITURES</b>									
9	\$ 17,000	\$ 17,000	Administrative charge	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	9
10	56,261	56,261	Capital fund contribution from operating	56,261	56,261	56,261	56,261	56,261	10
11	40,684	482,851	Capital fund contribution from grants	444,744	-	-	-	-	11
12	4,193	4,000	Engineering & consulting	5,000	5,000	5,000	5,000	5,000	12
13	6,104	6,000	Insurance	6,400	6,400	6,400	6,400	6,400	13
14	14,191	16,000	Labour & benefits	23,000	23,500	24,000	24,500	25,000	14
15	19,478	41,400	Materials & repairs/maintenance	57,284	11,700	13,400	15,200	17,000	15
16	34,755	40,000	Operation contracts	40,000	40,000	40,000	40,000	40,000	16
17	1,940	6,500	Other operating costs	6,500	6,500	6,500	6,500	6,500	17
18	4,253	5,500	Utilities	5,500	5,500	5,500	5,500	5,500	18
19	<b>\$ 198,859</b>	<b>\$ 675,512</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 658,689</b>	<b>\$ 168,861</b>	<b>\$ 171,061</b>	<b>\$ 173,361</b>	<b>\$ 175,661</b>	19
20	\$ 47,284	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	20
21	96,945	56,261	Add: Transfer to reserves	56,261	56,261	56,261	56,261	56,261	21
22	68,664	66,000	Deduct: Estimated amortization not included	68,000	68,000	68,000	68,000	68,000	22
23	25,266	26,000	Surplus from previous year	47,284	-	-	-	-	23
24	<b>\$ 50,299</b>	<b>-\$ 35,739</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 59,023</b>	<b>-\$ 11,739</b>	<b>-\$ 11,739</b>	<b>-\$ 11,739</b>	<b>-\$ 11,739</b>	24



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 BAMFIELD WATER SYSTEM (continued)  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
			<b>CAPITAL FUND</b>						
25	\$ 190,215	\$ 190,215	Balance, beginning of year	\$ 241,521	\$ 301,182	\$ 331,343	\$ 361,904	\$ 392,865	25
26	56,261	56,261	Contribution from operating fund	56,261	56,261	56,261	56,261	56,261	26
27	38,107	482,851	Grants and other contributions	444,744	-	-	-	-	27
28	2,566	2,700	Interest earnings	3,400	3,900	4,300	4,700	5,100	28
29			<i>Less - capital expenditures</i>						29
30	38,107	482,851	Miscellaneous works	444,744	30,000	30,000	30,000	30,000	30
31	7,521	7,354	Watersystem review	-	-	-	-	-	31
32	45,628	490,205	Total capital expenditures	444,744	30,000	30,000	30,000	30,000	32
33	<b>\$ 241,521</b>	<b>\$ 241,822</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 301,182</b>	<b>\$ 331,343</b>	<b>\$ 361,904</b>	<b>\$ 392,865</b>	<b>\$ 424,226</b>	33



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2014-2018 FINANCIAL PLAN  
BEAUFORT GRANTS-IN-AID  
PARTICIPANTS: ELECTORAL AREA 'B'**

Draft for third reading  
on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
			<b>REVENUE</b>						
1	\$ 1,000	\$ 1,000	Surplus (deficit) from prior years	\$ 1,000	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	-	1,000	1,000	1,000	1,000	2
3	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	3
			<b>EXPENDITURES</b>						
4	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	-	1,000	Unallocated	1,000	1,000	1,000	1,000	1,000	5
6	<b>\$ -</b>	<b>\$ 1,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	6
7	\$ 1,000	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	1,000	1,000	Deduct: Surplus from previous year	1,000	-	-	-	-	8
9	<b>\$ -</b>	<b>-\$ 1,000</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	9

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 MOUNTAIN RANCH ROAD FIRE PROTECTION  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'B'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	2,617	2,617	Tax requisition	2,603	2,600	2,600	2,600	2,600	2
3	<u>\$ 2,617</u>	<u>\$ 2,617</u>	<b>TOTAL REVENUE</b>	<u>\$ 2,603</u>	<u>\$ 2,600</u>	<u>\$ 2,600</u>	<u>\$ 2,600</u>	<u>\$ 2,600</u>	3
<b>EXPENDITURES</b>									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	2,517	2,517	Operating costs	2,503	2,500	2,500	2,500	2,500	5
6	<u>\$ 2,617</u>	<u>\$ 2,617</u>	<b>TOTAL EXPENDITURES</b>	<u>\$ 2,603</u>	<u>\$ 2,600</u>	<u>\$ 2,600</u>	<u>\$ 2,600</u>	<u>\$ 2,600</u>	6
7	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	Deduct: Surplus from previous year	-	-	-	-	-	8
9	<u>\$ -</u>	<u>\$ -</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<u>\$ -</u>	9				



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2014-2018 FINANCIAL PLAN  
LONG BEACH GRANTS-IN-AID  
PARTICIPANTS: ELECTORAL AREA 'C'**

Draft for third reading  
on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
			<b>REVENUE</b>						
1	\$ 500	\$ 500	Surplus (deficit) from prior years	\$ 500	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	-	-	-	-	-	2
3	<b>\$ 500</b>	<b>\$ 500</b>	<b>TOTAL REVENUE</b>	<b>\$ 500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	3
			<b>EXPENDITURES</b>						
4	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	-	500	Unallocated	500	-	-	-	-	5
6	<b>\$ -</b>	<b>\$ 500</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	6
7	\$ 500	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	500	500	Deduct: Surplus from previous year	500	-	-	-	-	8
9	<b>\$ -</b>	<b>-\$ 500</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	9

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 MILLSTREAM WATER SYSTEM  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 904	-\$ 140	Surplus (deficit) from prior years	-\$ 496	\$ -	\$ -	\$ -	\$ -	1
2	31,175	31,000	Sale of service	31,000	31,000	31,000	31,000	31,000	2
3	16,356	121,000	Transfer of Gas Tax	104,644	-	-	-	-	3
4	1,336	-	Other sources	-	-	-	-	-	4
5	<b>\$ 49,771</b>	<b>\$ 151,860</b>	<b>TOTAL REVENUE</b>	<b>\$ 135,148</b>	<b>\$ 31,000</b>	<b>\$ 31,000</b>	<b>\$ 31,000</b>	<b>\$ 31,000</b>	5
<b>EXPENDITURES</b>									
6	\$ 5,000	\$ 5,000	Administrative charge	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	6
7	5,836	4,500	Capital fund contribution from operating	1,000	4,500	4,500	4,500	4,500	7
8	16,356	121,000	Capital fund contribution from grants	104,644	-	-	-	-	8
9	-	-	Insurance	2,200	2,200	2,200	2,200	2,200	9
10	5,315	6,000	Labour and related costs	7,000	7,100	7,200	7,300	7,400	10
11	-	-	Materials & repairs/maintenance	4,304	1,200	1,100	1,000	900	11
12	17,760	15,360	Operating costs	-	-	-	-	-	12
13	-	-	Operations contract	11,000	11,000	11,000	11,000	11,000	13
14	-	-	Utilities	1,000	1,000	1,000	1,000	1,000	14
15	<b>\$ 50,267</b>	<b>\$ 151,860</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 135,148</b>	<b>\$ 31,000</b>	<b>\$ 31,000</b>	<b>\$ 31,000</b>	<b>\$ 31,000</b>	15
16	-\$ 496	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	16
17	22,192	4,500	Add: Transfer to reserves	1,000	4,500	4,500	4,500	4,500	17
18	16,478	16,000	Deduct: Estimated amortization not included	16,000	16,000	16,000	16,000	16,000	18
19	904	- 140	Surplus from previous year	- 496	-	-	-	-	19
20	<b>\$ 4,314</b>	<b>-\$ 11,360</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 14,504</b>	<b>-\$ 11,500</b>	<b>-\$ 11,500</b>	<b>-\$ 11,500</b>	<b>-\$ 11,500</b>	20



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 MILLSTREAM WATER SYSTEM (continued)  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
	<b>CAPITAL FUND</b>								
21	\$ 132,905	\$ 132,905	Balance, beginning of year	\$ 139,099	\$ 100,899	\$ 96,599	\$ 92,299	\$ 87,899	21
22	4,500	4,500	Contribution from operating fund	1,000	4,500	4,500	4,500	4,500	22
23	16,356	121,000	Contribution from grants	104,644	-	-	-	-	23
24	1,694	600	Interest earnings	800	1,200	1,200	1,100	1,100	24
25			<i>Less - capital expenditures</i>						25
26	-	53,000	Reservoir cleaning	40,000	-	-	-	-	26
27	16,356	121,000	Supply and distribution system upgrades	104,644	10,000	10,000	10,000	10,000	27
28	-	-	Water study	-	-	-	-	-	28
29	16,356	174,000	Total capital expenditures	144,644	10,000	10,000	10,000	10,000	29
30	<b>\$ 139,099</b>	<b>\$ 85,005</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 100,899</b>	<b>\$ 96,599</b>	<b>\$ 92,299</b>	<b>\$ 87,899</b>	<b>\$ 83,499</b>	30





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 SALMON BEACH POWER DISTRIBUTION  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Draft for third reading  
 on March 26, 2014

		History							Budget		
		2013	2013	2014	2015	2016	2017	2018			
Line		<b>REVENUE</b>								Line	
1	\$ 8,857	\$ 8,857	Surplus (deficit) from prior years	\$ 12,292	\$ -	\$ -	\$ -	\$ -		1	
2	65,639	65,639	Parcel tax	64,808	66,600	66,600	66,600	66,600		2	
3	<b>\$ 74,496</b>	<b>\$ 74,496</b>	<b>TOTAL REVENUE</b>	<b>\$ 77,100</b>	<b>\$ 66,600</b>	<b>\$ 66,600</b>	<b>\$ 66,600</b>	<b>\$ 66,600</b>		3	
		<b>EXPENDITURES</b>									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100		4	
5	62,104	74,396	Debt repayment	77,000	66,500	66,500	66,500	66,500		5	
6	<b>\$ 62,204</b>	<b>\$ 74,496</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 77,100</b>	<b>\$ 66,600</b>	<b>\$ 66,600</b>	<b>\$ 66,600</b>	<b>\$ 66,600</b>		6	
7	\$ 12,292	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -		7	
8	31,560	31,560	Add: Principal debt payments	31,560	31,560	31,560	31,560	31,560		8	
9	8,857	8,857	Deduct: Surplus from previous year	12,292	-	-	-	-		9	
10	<b>\$ 34,995</b>	<b>\$ 22,703</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 19,268</b>	<b>\$ 31,560</b>	<b>\$ 31,560</b>	<b>\$ 31,560</b>	<b>\$ 31,560</b>		10	





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2014-2018 FINANCIAL PLAN  
SALMON BEACH SECURITY  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for third reading  
on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 15,579	\$ 15,579	Surplus (deficit) from prior years	\$ 20,939	\$ -	\$ -	\$ -	\$ -	1
2	38,171	38,171	Parcel tax	27,111	48,050	48,050	48,050	48,050	2
3	208	-	Other sources	-	-	-	-	-	3
4	<b>\$ 53,958</b>	<b>\$ 53,750</b>	<b>TOTAL REVENUE</b>	<b>\$ 48,050</b>	<b>\$ 48,050</b>	<b>\$ 48,050</b>	<b>\$ 48,050</b>	<b>\$ 48,050</b>	4
<b>EXPENDITURES</b>									
5	\$ 5,000	\$ 5,000	Administrative charge	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	5
6	208	-	Capital fund contribution	-	-	-	-	-	6
7	707	1,000	Labour & benefits	1,000	1,000	1,000	1,000	1,000	7
8	27,104	47,750	Operating costs	42,050	42,050	42,050	42,050	42,050	8
9	<b>\$ 33,019</b>	<b>\$ 53,750</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 48,050</b>	<b>\$ 48,050</b>	<b>\$ 48,050</b>	<b>\$ 48,050</b>	<b>\$ 48,050</b>	9
10	\$ 20,939	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	208	-	Add: Transfer to reserves	-	-	-	-	-	11
12	993	1,000	Deduct: Estimated amortization not included	1,000	1,000	1,000	1,000	1,000	12
13	15,579	15,579	Surplus from previous year	20,939	-	-	-	-	13
14	<b>\$ 4,575</b>	<b>-\$ 16,579</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 21,939</b>	<b>-\$ 1,000</b>	<b>-\$ 1,000</b>	<b>-\$ 1,000</b>	<b>-\$ 1,000</b>	14
<b>CAPITAL FUND</b>									
15	\$ 18,094	\$ 18,094	Balance, beginning of year	\$ 18,321	\$ 18,521	\$ 18,721	\$ 18,921	\$ 19,121	15
16	-	-	Contribution from operating fund	-	-	-	-	-	16
17	-	-	Grants and other contributions	-	-	-	-	-	17
18	227	200	Interest earnings	200	200	200	200	200	18
19	-	-	<i>Less - capital expenditures</i>	-	-	-	-	-	19
20	-	-	Electric gate	-	-	-	-	-	20
21	-	-	Total capital expenditures	-	-	-	-	-	21
22	<b>\$ 18,321</b>	<b>\$ 18,294</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 18,521</b>	<b>\$ 18,721</b>	<b>\$ 18,921</b>	<b>\$ 19,121</b>	<b>\$ 19,321</b>	22



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2014-2018 FINANCIAL PLAN  
SALMON BEACH SEWAGE  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for third reading  
on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 1,156	\$ 1,157	Surplus (deficit) from prior years	\$ 12	\$ -	\$ -	\$ -	\$ -	1
2	51,693	51,693	Parcel tax	53,738	50,400	51,000	51,700	52,400	2
3	19,262	10,000	Sale of services	10,000	10,000	10,000	10,000	10,000	3
4	380	-	Other sources	-	-	-	-	-	4
5	<b>\$ 72,491</b>	<b>\$ 62,850</b>	<b>TOTAL REVENUE</b>	<b>\$ 63,750</b>	<b>\$ 60,400</b>	<b>\$ 61,000</b>	<b>\$ 61,700</b>	<b>\$ 62,400</b>	5
<b>EXPENDITURES</b>									
6	\$ 6,000	\$ 6,000	Administrative charge	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	6
7	17,880	25,000	Capital fund contribution	24,000	20,000	20,000	20,000	20,000	7
8	1,367	2,000	Labour & benefits	2,000	2,000	2,000	2,000	2,000	8
9	47,232	29,850	Operating costs	31,750	32,400	33,000	33,700	34,400	9
10	<b>\$ 72,479</b>	<b>\$ 62,850</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 63,750</b>	<b>\$ 60,400</b>	<b>\$ 61,000</b>	<b>\$ 61,700</b>	<b>\$ 62,400</b>	10
11	\$ 12	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	17,880	25,000	Add: Transfer to reserves	24,000	20,000	20,000	20,000	20,000	12
13	14,304	14,000	Deduct: Estimated amortization not included	14,000	14,000	14,000	14,000	14,000	13
14	1,156	1,157	Surplus from previous year	12	-	-	-	-	14
15	<b>\$ 2,432</b>	<b>\$ 9,843</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 9,988</b>	<b>\$ 6,000</b>	<b>\$ 6,000</b>	<b>\$ 6,000</b>	<b>\$ 6,000</b>	15
<b>CAPITAL FUND</b>									
16	\$ 9,546	\$ 9,545	Balance, beginning of year	\$ 27,426	\$ 51,926	\$ 72,726	\$ 93,726	\$ 115,026	16
17	17,500	25,000	Contribution from operating fund	24,000	20,000	20,000	20,000	20,000	17
18	-	-	Grants and other contributions	-	-	-	-	-	18
19	380	300	Interest earnings	500	800	1,000	1,300	1,600	19
20	-	-	<i>Less - capital expenditures</i>	-	-	-	-	-	20
21	-	-	Sani-field upgrades	-	-	-	-	-	21
22	-	-	Total capital expenditures	-	-	-	-	-	22
23	<b>\$ 27,426</b>	<b>\$ 34,845</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 51,926</b>	<b>\$ 72,726</b>	<b>\$ 93,726</b>	<b>\$ 115,026</b>	<b>\$ 136,626</b>	23



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2014-2018 FINANCIAL PLAN  
SALMON BEACH TRANSPORTATION  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for third reading  
on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 30,807	\$ 30,807	Surplus (deficit) from prior years	\$ 49,911	\$ -	\$ -	\$ -	\$ -	1
2	123,793	123,793	Parcel tax	129,689	123,000	123,000	123,000	123,000	2
3	432	-	Other sources	-	-	-	-	-	3
4	<b>\$ 155,032</b>	<b>\$ 154,600</b>	<b>TOTAL REVENUE</b>	<b>\$ 179,600</b>	<b>\$ 123,000</b>	<b>\$ 123,000</b>	<b>\$ 123,000</b>	<b>\$ 123,000</b>	4
<b>EXPENDITURES</b>									
5	\$ 5,000	\$ 5,000	Administrative charge	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	5
6	432	-	Capital fund contribution	5,000	-	-	-	-	6
7	13,664	14,000	Debt repayment	-	-	-	-	-	7
8	707	1,000	Labour & benefits	2,000	2,000	2,000	2,000	2,000	8
9	85,318	134,600	Operating costs	168,600	117,000	117,000	117,000	117,000	9
10	<b>\$ 105,121</b>	<b>\$ 154,600</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 179,600</b>	<b>\$ 123,000</b>	<b>\$ 123,000</b>	<b>\$ 123,000</b>	<b>\$ 123,000</b>	10
11	\$ 49,911	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	432	-	Add: Transfer to reserves	5,000	-	-	-	-	12
13	13,500	13,500	Principal debt payments	13,500	-	-	-	-	13
14	2,370	2,300	Deduct: Estimated amortization not included	2,300	2,300	2,300	2,300	2,300	14
15	30,807	30,807	Surplus from previous year	49,911	-	-	-	-	15
16	<b>\$ 30,666</b>	<b>-\$ 19,607</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 33,711</b>	<b>-\$ 2,300</b>	<b>-\$ 2,300</b>	<b>-\$ 2,300</b>	<b>-\$ 2,300</b>	16
<b>CAPITAL FUND</b>									
17	\$ 30,800	\$ 30,801	Balance, beginning of year	\$ 31,187	\$ 36,587	\$ 37,087	\$ 37,587	\$ 38,087	17
18	-	-	Contribution from operating fund	5,000	-	-	-	-	18
19	-	-	Grants and other contributions	-	-	-	-	-	19
20	387	400	Interest earnings	400	500	500	500	500	20
21			<i>Less - capital expenditures</i>						21
22	-	-	Road improvements	-	-	-	-	-	22
23	-	-	Total capital expenditures	-	-	-	-	-	23
24	<b>\$ 31,187</b>	<b>\$ 31,201</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 36,587</b>	<b>\$ 37,087</b>	<b>\$ 37,587</b>	<b>\$ 38,087</b>	<b>\$ 38,587</b>	24



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2014-2018 FINANCIAL PLAN  
SALMON BEACH WATER  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for third reading  
on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 2,274	\$ 2,274	Surplus (deficit) from prior years	\$ 4,038	\$ -	\$ -	\$ -	\$ -	1
2	11,776	11,776	Parcel tax	12,012	14,550	14,550	14,550	14,550	2
3	609	-	Other sources	-	-	-	-	-	3
4	<b>\$ 14,659</b>	<b>\$ 14,050</b>	<b>TOTAL REVENUE</b>	<b>\$ 16,050</b>	<b>\$ 14,550</b>	<b>\$ 14,550</b>	<b>\$ 14,550</b>	<b>\$ 14,550</b>	4
<b>EXPENDITURES</b>									
5	\$ 4,000	\$ 4,000	Administrative charge	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	5
6	609	-	Capital fund contribution	-	-	-	-	-	6
7	726	1,000	Labour & benefits	1,000	1,000	1,000	1,000	1,000	7
8	5,286	9,050	Operating costs	11,050	9,550	9,550	9,550	9,550	8
9	<b>\$ 10,621</b>	<b>\$ 14,050</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 16,050</b>	<b>\$ 14,550</b>	<b>\$ 14,550</b>	<b>\$ 14,550</b>	<b>\$ 14,550</b>	9
10	\$ 4,038	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	609	-	Add: Transfer to reserves	-	-	-	-	-	11
12	1,033	3,300	Deduct: Estimated amortization not included	3,300	3,300	3,300	3,300	3,300	12
13	2,274	2,274	Surplus from previous year	4,038	-	-	-	-	13
14	<b>\$ 1,340</b>	<b>-\$ 5,574</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 7,338</b>	<b>-\$ 3,300</b>	<b>-\$ 3,300</b>	<b>-\$ 3,300</b>	<b>-\$ 3,300</b>	14
<b>CAPITAL FUND</b>									
15	\$ 52,818	\$ 52,819	Balance, beginning of year	\$ 44,640	\$ 19,040	\$ 19,240	\$ 19,440	\$ 19,640	15
16	-	-	Contribution from operating fund	-	-	-	-	-	16
17	-	-	Grants and other contributions	-	-	-	-	-	17
18	639	500	Interest earnings	400	200	200	200	200	18
19			<i>Less - capital expenditures</i>						19
20	8,817	26,000	Pressure well	26,000	-	-	-	-	20
21	8,817	26,000	Total capital expenditures	26,000	-	-	-	-	21
22	<b>\$ 44,640</b>	<b>\$ 27,319</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 19,040</b>	<b>\$ 19,240</b>	<b>\$ 19,440</b>	<b>\$ 19,640</b>	<b>\$ 19,840</b>	22



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 SOUTH LONG BEACH MULTI-PURPOSE PATH CONTRIBUTION  
 PARTICIPANTS: PART OF ELECTORAL AREA 'C'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 341	\$ 341	Surplus (deficit) from prior years	\$ 582	\$ -	\$ -	\$ -	\$ -	1
2	6,859	6,859	Parcel taxes	6,618	7,200	7,200	7,200	7,200	2
3	482	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 7,682</b>	<b>\$ 7,200</b>	<b>TOTAL REVENUE</b>	<b>\$ 7,200</b>	4				
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	7,000	7,000	Contribution to Ucluelet	7,000	7,000	7,000	7,000	7,000	6
7	-	100	Other costs	100	100	100	100	100	7
8	<b>\$ 7,100</b>	<b>\$ 7,200</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 7,200</b>	8				
9	\$ 582	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	341	341	Deduct: Surplus from previous year	582	-	-	-	-	10
11	<b>\$ 241</b>	<b>-\$ 341</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 582</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 SOUTH LONG BEACH COMMUNITY PARK  
 PARTICIPANTS: PART OF ELECTORAL AREA 'C'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line	
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018		
			<b>REVENUE</b>							
1	\$ 7,500	\$ 7,500	Surplus (deficit) from prior years	\$ 7,500	\$ -	\$ -	\$ -	\$ -		1
2	-	-	Tax requisition	-	-	-	-	-		2
3	<u>\$ 7,500</u>	<u>\$ 7,500</u>	<b>TOTAL REVENUE</b>	<u>\$ 7,500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>		3
			<b>EXPENDITURES</b>							
4	\$ -	-	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -		4
5	-	7,500	Operating costs	7,500	-	-	-	-		5
6	<u>\$ -</u>	<u>\$ 7,500</u>	<b>TOTAL EXPENDITURES</b>	<u>\$ 7,500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>		6
7	\$ 7,500	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -		7
8	7,500	7,500	Deduct: Surplus from previous year	7,500	-	-	-	-		8
9	<u>\$ -</u>	<u>-\$ 7,500</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<u>-\$ 7,500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>		9

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 SOUTH LONG BEACH FIRE DEPARTMENT  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	14,000	14,000	Tax requisition	14,000	14,000	14,000	14,000	14,000	2
3	100	-	Other sources	-	-	-	-	-	3
4	<b>\$ 14,100</b>	<b>\$ 14,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 14,000</b>	4				
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	100	-	Capital fund contribution	-	-	-	-	-	6
7	13,900	13,900	Operating costs	13,900	13,900	13,900	13,900	13,900	7
8	<b>\$ 14,100</b>	<b>\$ 14,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 14,000</b>	8				
9	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	100	-	Add: Transfer to reserves	-	-	-	-	-	10
11	-	-	Deduct: Estimated amortization not included	-	-	-	-	-	11
12	-	-	Surplus from previous year	-	-	-	-	-	12
13	<b>\$ 100</b>	<b>\$ -</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ -</b>	13				
<b>CAPITAL FUND</b>									
14	\$ 7,936	\$ 7,936	Balance, beginning of year	\$ 8,036	\$ 8,136	\$ 8,236	\$ 8,336	\$ 8,436	14
15	-	-	Contribution from operating fund	-	-	-	-	-	15
16	-	-	Grants and other contributions	-	-	-	-	-	16
17	100	100	Interest earnings	100	100	100	100	100	17
18			<i>Less - capital expenditures</i>						18
19	-	-	Equipment	-	-	-	-	-	19
20	-	-	Total capital expenditures	-	-	-	-	-	20
21	<b>\$ 8,036</b>	<b>\$ 8,036</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 8,136</b>	<b>\$ 8,236</b>	<b>\$ 8,336</b>	<b>\$ 8,436</b>	<b>\$ 8,536</b>	21



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 SOUTH LONG BEACH STREET LIGHTING  
 PARTICIPANTS: PART OF ELECTORAL AREA 'C'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
			<b>REVENUE</b>						
1	\$ 8	\$ 8	Surplus (deficit) from prior years	\$ 144	\$ -	\$ -	\$ -	\$ -	1
2	802	802	Tax requisition	666	830	850	870	890	2
3	56	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 866</b>	<b>\$ 810</b>	<b>TOTAL REVENUE</b>	<b>\$ 810</b>	<b>\$ 830</b>	<b>\$ 850</b>	<b>\$ 870</b>	<b>\$ 890</b>	4
			<b>EXPENDITURES</b>						
5	\$ 100	100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	622	710	Operating costs	710	730	750	770	790	6
7	<b>\$ 722</b>	<b>\$ 810</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 810</b>	<b>\$ 830</b>	<b>\$ 850</b>	<b>\$ 870</b>	<b>\$ 890</b>	7
8	\$ 144	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	8	8	Deduct: Surplus from previous year	144	-	-	-	-	9
10	<b>\$ 136</b>	<b>-\$ 8</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 144</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 SPROAT LAKE ANIMAL CONTROL  
 PARTICIPANTS: ELECTORAL AREA 'D'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 2,969	\$ 2,969	Surplus (deficit) from prior years	\$ 2,628	\$ -	\$ -	\$ -	\$ -	1
2	131	131	Tax requisition	472	3,100	3,100	3,100	3,100	2
3	3	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 3,103</b>	<b>\$ 3,100</b>	<b>TOTAL REVENUE</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	-	2,000	Enforcement costs	2,000	2,000	2,000	2,000	2,000	6
7	375	1,000	Labour & related costs	1,000	1,000	1,000	1,000	1,000	7
8	<b>\$ 475</b>	<b>\$ 3,100</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	8
9	\$ 2,628	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	2,969	2,969	Deduct: Surplus from previous year	2,628	-	-	-	-	10
11	<b>-\$ 341</b>	<b>-\$ 2,969</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 2,628</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 SPROAT LAKE MULTI-PURPOSE ARENA CONTRIBUTION  
 PARTICIPANTS: ELECTORAL AREA 'D'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 561	\$ 561	Surplus (deficit) from prior years	\$ 588	\$ -	\$ -	\$ -	\$ -	1
2	31,575	31,575	Parcel taxes	32,519	33,107	33,107	33,107	33,107	2
3	88	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 32,224</b>	<b>\$ 32,136</b>	<b>TOTAL REVENUE</b>	<b>\$ 33,107</b>	4				
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	31,536	31,536	Contribution to Port Alberni Arena	32,507	32,507	32,507	32,507	32,507	6
7	-	500	Other costs	500	500	500	500	500	7
8	<b>\$ 31,636</b>	<b>\$ 32,136</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 33,107</b>	8				
9	\$ 588	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	561	561	Deduct: Surplus from previous year	588	-	-	-	-	10
11	<b>\$ 27</b>	<b>-\$ 561</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 588</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 SPROAT LAKE COMMUNITY ASSOCIATION GRANT  
 PARTICIPANTS: PART OF ELECTORAL AREA 'D'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 1,000	\$ 1,000	Surplus (deficit) from prior years	\$ 900	\$ -	\$ -	\$ -	\$ -	1
2	12,000	12,000	Parcel tax	12,000	12,000	12,000	12,000	12,000	2
3	<b>\$ 13,000</b>	<b>\$ 13,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 12,900</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	3
<b>EXPENDITURES</b>									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	12,000	12,900	Grant to Community Association	12,800	11,900	11,900	11,900	11,900	5
6	<b>\$ 12,100</b>	<b>\$ 13,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 12,900</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	6
7	\$ 900	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	1,000	1,000	Deduct: Surplus from previous year	900	-	-	-	-	8
9	<b>-\$ 100</b>	<b>-\$ 1,000</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 900</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	9



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 SPROAT LAKE COMMUNITY PARK  
 PARTICIPANTS: PART OF ELECTORAL AREA 'D'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 71,086	\$ 71,078	Surplus (deficit) from prior years	\$ 67,897	\$ -	\$ -	\$ -	\$ -	1
2	54,756	54,756	Tax requisition	57,266	83,100	83,200	83,300	83,400	2
3	1,320	-	Grant in lieu of taxes	-	-	-	-	-	3
4	32,937	17,029	Federal government grant	30,931	-	-	-	-	4
5	24,288	24,000	Other income	-	-	-	-	-	5
6	<b>\$ 184,387</b>	<b>\$ 166,863</b>	<b>TOTAL REVENUE</b>	<b>\$ 156,094</b>	<b>\$ 83,100</b>	<b>\$ 83,200</b>	<b>\$ 83,300</b>	<b>\$ 83,400</b>	6
<b>EXPENDITURES</b>									
7	\$ 7,000	\$ 7,000	Administrative charge	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	7
8	36,121	35,834	Capital fund contribution from operating	10,000	10,000	10,000	10,000	10,000	8
9	10,886	17,029	Capital fund contribution from grants	6,144	-	-	-	-	9
10	3,503	7,000	Labour & related costs	5,000	5,100	5,200	5,300	5,400	10
11	22,751	30,000	Operating costs	42,000	30,000	30,000	30,000	30,000	11
12	31,889	30,000	Sproat Lake Marine Patrol	44,950	-	-	-	-	12
13	4,340	40,000	Trail improvements	40,000	30,000	30,000	30,000	30,000	13
14	<b>\$ 116,490</b>	<b>\$ 166,863</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 156,094</b>	<b>\$ 83,100</b>	<b>\$ 83,200</b>	<b>\$ 83,300</b>	<b>\$ 83,400</b>	14
15	\$ 67,897	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	15
16	36,121	35,834	Add: Transfer to reserves	10,000	10,000	10,000	10,000	10,000	16
17	14,834	-	Deduct: Estimated amortization not included	-	-	-	-	-	17
18	3,300	-	Loss on disposal of assets	-	-	-	-	-	18
19	71,086	71,078	Surplus from previous year	67,897	-	-	-	-	19
20	<b>\$ 14,798</b>	<b>-\$ 35,244</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 57,897</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	20



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 SPROAT LAKE COMMUNITY PARK (continued)  
 PARTICIPANTS: PART OF ELECTORAL AREA 'D'

Draft for third reading  
 on March 26, 2014

		History							Budget						
		2013	2013						2014	2015	2016	2017	2018		
		ACTUAL	PLAN												
<b>CAPITAL FUND</b>															
21	\$	18,562	\$ 18,563	Balance, beginning of year	\$	34,751	\$	24,551	\$	34,951	\$	45,451	\$	56,051	21
22		35,834	35,834	Contribution from operating fund		10,000		10,000		10,000		10,000		10,000	22
23		10,886	17,029	Contribution from grants		6,144		-		-		-		-	23
24		288	100	Interest earnings		300		400		500		600		800	24
25				<i>Less - capital expenditures</i>											25
26		-	19,644	SLMP boat		19,644		-		-		-		-	26
27		26,787	34,057	Cougar Smith Park infrastructure upgrades		7,000		-		-		-		-	27
28		4,032	-	Dickson Park dock replacement		-		-		-		-		-	28
29		30,819	53,701	Total capital expenditures		26,644		-		-		-		-	29
30	\$	<b>34,751</b>	\$ <b>17,825</b>	<b>BALANCE, END OF YEAR</b>	\$	<b>24,551</b>	\$	<b>34,951</b>	\$	<b>45,451</b>	\$	<b>56,051</b>	\$	<b>66,851</b>	30



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2014-2018 FINANCIAL PLAN  
SPROAT LAKE GRANTS-IN-AID  
PARTICIPANTS: ELECTORAL AREA 'D'**

Draft for third reading  
on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 10,074	\$ 10,074	Surplus (deficit) from prior years	\$ 10,000	\$ -	\$ -	\$ -	\$ -	1
2	25,169	25,169	Tax requisition	25,243	34,243	34,243	34,243	34,243	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 35,243</b>	<b>\$ 35,243</b>	<b>TOTAL REVENUE</b>	<b>\$ 35,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	4
<b>EXPENDITURES</b>									
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	6
7			Contribution to Port Alberni to eliminate						7
8	24,243	24,243	non City resident rate fees	24,243	24,243	24,243	24,243	24,243	8
9	-	10,000	Special events	10,000	10,000	10,000	10,000	10,000	9
10	<b>\$ 25,243</b>	<b>\$ 35,243</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 35,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	10
11	\$ 10,000	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	10,074	10,074	Deduct: Surplus from previous year	10,000	-	-	-	-	12
13	<b>-\$ 74</b>	<b>-\$ 10,074</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	13

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 SPROAT LAKE NOISE CONTROL  
 PARTICIPANTS: ELECTORAL AREA 'D'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	-\$ 5,140	-\$ 5,140	Surplus (deficit) from prior years	-\$ 671	\$ -	\$ -	\$ -	\$ -	1
2	38,140	38,140	Tax requisition	6,771	6,100	6,100	6,100	6,100	2
3	894	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 33,894</b>	<b>\$ 33,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 6,100</b>	4				
<b>EXPENDITURES</b>									
5	\$ 2,000	\$ 2,000	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	32,190	30,000	Enforcement costs	5,000	5,000	5,000	5,000	5,000	6
7	375	1,000	Labour & related costs	1,000	1,000	1,000	1,000	1,000	7
8	<b>\$ 34,565</b>	<b>\$ 33,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 6,100</b>	8				
9	-\$ 671	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	- 5,140	- 5,140	Deduct: Surplus from previous year	- 671	-	-	-	-	10
11	<b>\$ 4,469</b>	<b>\$ 5,140</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 671</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 SPROAT LAKE VOLUNTEER FIRE DEPARTMENT  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'D'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 201,999	\$ 4,334	Surplus (deficit) from prior years	\$ 75,812	\$ -	\$ -	\$ -	\$ -	1
2	333,666	333,666	Tax requisition	304,188	334,100	334,200	334,300	334,400	2
3	84,466	84,466	Provincial government grant	-	-	-	-	-	3
4	4,428	-	Contracts with other governments	4,000	4,000	4,000	4,000	4,000	4
5	8,044	5,000	Grants in lieu of taxes	5,000	5,000	5,000	5,000	5,000	5
6	8,925	-	Other sources	-	-	-	-	-	6
7	<b>\$ 641,528</b>	<b>\$ 427,466</b>	<b>TOTAL REVENUE</b>	<b>\$ 389,000</b>	<b>\$ 343,100</b>	<b>\$ 343,200</b>	<b>\$ 343,300</b>	<b>\$ 343,400</b>	7
<b>EXPENDITURES</b>									
8	\$ 6,000	\$ 6,000	Administrative charge	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	8
9	282,071	80,000	Capital fund contribution from operating	80,000	80,000	80,000	80,000	80,000	9
10	84,466	84,466	Capital fund contribution from grants	-	-	-	-	-	10
11	2,226	3,000	Labour & related costs	3,000	3,100	3,200	3,300	3,400	11
12	190,953	254,000	Operating costs	300,000	254,000	254,000	254,000	254,000	12
13	<b>\$ 565,716</b>	<b>\$ 427,466</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 389,000</b>	<b>\$ 343,100</b>	<b>\$ 343,200</b>	<b>\$ 343,300</b>	<b>\$ 343,400</b>	13
14	\$ 75,812	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	14
15	366,537	164,466	Add: Transfer to reserves	80,000	80,000	80,000	80,000	80,000	15
16	66,456	87,000	Deduct: Estimated amortization not included	66,000	66,000	66,000	66,000	66,000	16
17	201,999	4,334	Surplus from previous year	75,812	-	-	-	-	17
18	<b>\$ 173,894</b>	<b>\$ 73,132</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 61,812</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	18



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 SPROAT LAKE VOLUNTEER FIRE DEPARTMENT (continued)  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'D'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
	<b>CAPITAL FUND</b>								
19	\$ 511,001	\$ 511,002	Balance, beginning of year	\$ 657,162	\$ 681,462	\$ 750,362	\$ 820,162	\$ 890,762	19
20	277,666	80,000	Contribution from operating fund	80,000	80,000	80,000	80,000	80,000	20
21	4,405	4,600	Interest earnings	8,300	8,900	9,800	10,600	11,500	21
22	84,466	84,466	Grants and other contributions	-	-	-	-	-	22
23	<i>Less - capital expenditures</i>								23
24	-	10,000	Dry hydrants	30,000	10,000	10,000	10,000	10,000	24
25	220,376	340,000	Seismic upgrades	14,000	-	-	-	-	25
26	-	10,000	Training site upgrades	20,000	10,000	10,000	10,000	10,000	26
27	-	-	Waterline extension	-	-	-	-	-	27
28	220,376	360,000	Total capital expenditures	64,000	20,000	20,000	20,000	20,000	28
29	<b>\$ 657,162</b>	<b>\$ 320,068</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 681,462</b>	<b>\$ 750,362</b>	<b>\$ 820,162</b>	<b>\$ 890,762</b>	<b>\$ 962,262</b>	29



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 ARVAY ROAD STREET LIGHTING  
 PARTICIPANTS: PART OF ELECTORAL AREA 'E'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	-\$ 97	-\$ 97	Surplus (deficit) from prior years	\$ 163	\$ -	\$ -	\$ -	\$ -	1
2	1,397	1,397	Tax requisition	1,137	1,300	1,300	1,300	1,300	2
3	<b>\$ 1,300</b>	<b>\$ 1,300</b>	<b>TOTAL REVENUE</b>	<b>\$ 1,300</b>	3				
<b>EXPENDITURES</b>									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	1,037	1,200	Operating costs	1,200	1,200	1,200	1,200	1,200	5
6	<b>\$ 1,137</b>	<b>\$ 1,300</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,300</b>	6				
7	\$ 163	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	- 97	- 97	Deduct: Surplus from previous year	163	-	-	-	-	8
9	<b>\$ 260</b>	<b>\$ 97</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 163</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	9

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2014-2018 FINANCIAL PLAN  
BEAVER CREEK ANIMAL CONTROL  
PARTICIPANTS: ELECTORAL AREA 'E'**

Draft for third reading  
on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 2,845	\$ 2,845	Surplus (deficit) from prior years	\$ 2,525	\$ -	\$ -	\$ -	\$ -	1
2	155	155	Tax requisition	475	3,000	3,000	3,000	3,000	2
3	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	3
<b>EXPENDITURES</b>									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	-	1,900	Enforcement costs	1,900	1,900	1,900	1,900	1,900	5
6	375	1,000	Labour & related costs	1,000	1,000	1,000	1,000	1,000	6
7	<b>\$ 475</b>	<b>\$ 3,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	7
8	\$ 2,525	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	2,845	2,845	Deduct: Surplus from previous year	2,525	-	-	-	-	9
10	<b>-\$ 320</b>	<b>-\$ 2,845</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 2,525</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 BEAVER CREEK COMMUNITY PARK  
 PARTICIPANTS: ELECTORAL AREA 'E'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ 6,046	\$ -	\$ -	\$ -	\$ -	1
2	10,100	10,100	Tax requisition	54	6,100	6,100	6,100	6,100	2
3	6	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 10,106</b>	<b>\$ 10,100</b>	<b>TOTAL REVENUE</b>	<b>\$ 6,100</b>	<b>\$ 6,100</b>	<b>\$ 6,100</b>	<b>\$ 6,100</b>	<b>\$ 6,100</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	3,960	10,000	Operating costs	6,000	6,000	6,000	6,000	6,000	6
7	<b>\$ 4,060</b>	<b>\$ 10,100</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 6,100</b>	<b>\$ 6,100</b>	<b>\$ 6,100</b>	<b>\$ 6,100</b>	<b>\$ 6,100</b>	7
8	\$ 6,046	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	6,046	-	-	-	-	9
10	<b>\$ 6,046</b>	<b>\$ -</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 6,046</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 BEAVER CREEK MULTI-PURPOSE ARENA CONTRIBUTION  
 PARTICIPANTS: ELECTORAL AREA 'E'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 499	\$ 499	Surplus (deficit) from prior years	\$ 531	\$ -	\$ -	\$ -	\$ -	1
2	24,236	24,236	Parcel taxes	24,091	24,622	24,622	24,622	24,622	2
3	31	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 24,766</b>	<b>\$ 24,735</b>	<b>TOTAL REVENUE</b>	<b>\$ 24,622</b>	4				
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	24,135	24,135	Contribution to Port Alberni Arena	24,022	24,022	24,022	24,022	24,022	6
7	-	500	Other costs	500	500	500	500	500	7
8	<b>\$ 24,235</b>	<b>\$ 24,735</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 24,622</b>	8				
9	\$ 531	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	499	499	Deduct: Surplus from previous year	531	-	-	-	-	10
11	<b>\$ 32</b>	<b>-\$ 499</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 531</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2014-2018 FINANCIAL PLAN  
BEAVER CREEK GRANTS-IN-AID  
PARTICIPANTS: ELECTORAL AREA 'E'**

Draft for third reading  
on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 1,005	\$ -	Surplus (deficit) from prior years	\$ 1,005					1
2	-	-	Tax requisition	1,000	2,000	2,000	2,000	2,000	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 1,005</b>	<b>\$ -</b>	<b>TOTAL REVENUE</b>	<b>\$ 2,005</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	4
<b>EXPENDITURES</b>									
5	\$ -	-	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	-	-	Chamber of Commerce	1,000	-	-	-	-	6
7	-	1,005	Unallocated	1,005	2,000	2,000	2,000	2,000	7
8	<b>\$ -</b>	<b>\$ 1,005</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 2,005</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	8
9	\$ 1,005	-\$ 1,005	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	-	-	Deduct: Surplus from previous year	-	-	-	-	-	10
11	<b>\$ 1,005</b>	<b>-\$ 1,005</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ -</b>	11				

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 BEAVER CREEK NOISE CONTROL  
 PARTICIPANTS: ELECTORAL AREA 'E'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 947	\$ 947	Surplus (deficit) from prior years	\$ 1,625	\$ -	\$ -	\$ -	\$ -	1
2	1,153	1,153	Tax requisition	475	2,100	2,100	2,100	2,100	2
3	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>TOTAL REVENUE</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	3
<b>EXPENDITURES</b>									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	-	1,000	Enforcement costs	1,000	1,000	1,000	1,000	1,000	5
6	375	1,000	Labour & related costs	1,000	1,000	1,000	1,000	1,000	6
7	<b>\$ 475</b>	<b>\$ 2,100</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	7
8	\$ 1,625	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	947	947	Deduct: Surplus from previous year	1,625	-	-	-	-	9
10	<b>\$ 678</b>	<b>-\$ 947</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,625</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2014-2018 FINANCIAL PLAN  
BEAVER CREEK RECREATION GRANT  
PARTICIPANTS: ELECTORAL AREA 'E'**

Draft for third reading  
on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 19	\$ 19	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	31,276	31,276	Tax requisition	31,295	31,300	31,300	31,300	31,300	2
3		-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 31,295</b>	<b>\$ 31,295</b>	<b>TOTAL REVENUE</b>	<b>\$ 31,295</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	31,195	31,195	Recreation grant to Port Alberni	31,195	31,200	31,200	31,200	31,200	6
7	<b>\$ 31,295</b>	<b>\$ 31,295</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 31,295</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>	7
8	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	19	19	Deduct: Surplus from previous year	-	-	-	-	-	9
10	<b>-\$ 19</b>	<b>-\$ 19</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ -</b>	10				

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 BEAVER CREEK VOLUNTEER FIRE DEPARTMENT  
 PARTICIPANTS: PART OF ELECTORAL AREA 'E'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 18,784	\$ 8,806	Surplus (deficit) from prior years	\$ 11,819	\$ -	\$ -	\$ -	\$ -	1
2	235,336	235,336	Tax requisition	238,779	215,530	216,725	217,825	218,925	2
3	3,658	3,658	Contracts with other governments	3,632	3,600	3,505	3,505	3,505	3
4	140	-	Grant in lieu of taxes	-	-	-	-	-	4
5	6,023	-	Other sources	-	-	-	-	-	5
6	<b>\$ 263,941</b>	<b>\$ 247,800</b>	<b>TOTAL REVENUE</b>	<b>\$ 254,230</b>	<b>\$ 219,130</b>	<b>\$ 220,230</b>	<b>\$ 221,330</b>	<b>\$ 222,430</b>	6
<b>EXPENDITURES</b>									
7	\$ 6,000	\$ 6,000	Administrative charge	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	7
8	-	-	Automobile expenses	14,500	14,500	14,500	14,500	14,500	8
9	86,004	80,000	Capital fund contribution	81,000	82,000	83,000	84,000	85,000	9
10	-	-	Equipment	48,330	48,330	48,330	48,330	48,330	10
11	-	-	Firefighter expenses	64,200	64,200	64,200	64,200	64,200	11
12	2,661	3,000	Labour & related costs	3,000	3,100	3,200	3,300	3,400	12
13	157,457	158,800	Operating costs	-	-	-	-	-	13
14	-	-	Other operating	28,000	28,000	28,000	28,000	28,000	14
15	-	-	Utilities	8,200	8,200	8,200	8,200	8,200	15
16	<b>\$ 252,122</b>	<b>\$ 247,800</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 254,230</b>	<b>\$ 219,130</b>	<b>\$ 220,230</b>	<b>\$ 221,330</b>	<b>\$ 222,430</b>	16
17	\$ 11,819	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	17
18	86,004	80,000	Add: Transfer to reserves	81,000	82,000	83,000	84,000	85,000	18
19	42,430	34,000	Deduct: Estimated amortization not included	42,000	42,000	42,000	42,000	42,000	19
20	18,784	8,806	Surplus from previous year	11,819	-	-	-	-	20
21	<b>\$ 36,609</b>	<b>\$ 37,194</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 27,181</b>	<b>\$ 40,000</b>	<b>\$ 41,000</b>	<b>\$ 42,000</b>	<b>\$ 43,000</b>	21



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 BEAVER CREEK VOLUNTEER FIRE DEPARTMENT (continued)  
 PARTICIPANTS: PART OF ELECTORAL AREA 'E'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
	<b>CAPITAL FUND</b>								
22	\$ 475,175	\$ 475,174	Balance, beginning of year	\$ 297,611	\$ 364,711	\$ 401,511	\$ 490,011	\$ 480,011	22
23	80,000	80,000	Contribution from operating fund	81,000	82,000	83,000	84,000	85,000	23
24	6,004	5,500	Interest earnings	4,100	4,800	5,500	6,000	6,500	24
25			<i>Less - capital expenditures</i>						25
26	245,415	150,000	Siding & seismic upgrades	18,000	-	-	-	-	26
27	-	-	Replace truck #54	-	50,000	-	-	-	27
28	-	-	Replace truck #50	-	-	-	100,000	-	28
29	9,098	-	Thermal imaging camera	-	-	-	-	-	29
30	9,055	-	Truck #51 tank	-	-	-	-	-	30
31	<u>263,568</u>	<u>150,000</u>	Total capital expenditures	<u>18,000</u>	<u>50,000</u>	<u>-</u>	<u>100,000</u>	<u>-</u>	31
32	<u><b>\$ 297,611</b></u>	<u><b>\$ 410,674</b></u>	<b>BALANCE, END OF YEAR</b>	<u><b>\$ 364,711</b></u>	<u><b>\$ 401,511</b></u>	<u><b>\$ 490,011</b></u>	<u><b>\$ 480,011</b></u>	<u><b>\$ 571,511</b></u>	32



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2014-2018 FINANCIAL PLAN  
BEAVER CREEK WATER SYSTEM  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'**

Draft for third reading  
on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 313,581	\$ 310,448	Surplus (deficit) from prior years	\$ 188,695	\$ -	\$ -	\$ -	\$ -	1
2	231,324	232,050	Parcel tax	232,050	233,000	233,000	233,000	233,000	2
3	3,000	1,000	Capital levy deposit	1,000	1,000	1,000	1,000	1,000	3
4	16,100	7,600	Connection fees	7,600	7,600	7,600	7,600	7,600	4
5	13,561	5,000	Interest & penalties	5,000	5,000	5,000	5,000	5,000	5
6	69,032	1,800	Miscellaneous revenue	2,000	2,000	2,000	2,000	2,000	6
7	6,000	1,500	Subdivision application fees	1,500	1,500	1,500	1,500	1,500	7
8	753,873	1,012,576	Transfer of Gas Tax	213,726	-	-	-	-	8
9	494,663	445,000	Water tolls	550,000	550,000	550,000	550,000	550,000	9
10	<b>\$ 1,901,134</b>	<b>\$ 2,016,974</b>	<b>TOTAL REVENUE</b>	<b>\$ 1,201,571</b>	<b>\$ 800,100</b>	<b>\$ 800,100</b>	<b>\$ 800,100</b>	<b>\$ 800,100</b>	10
<b>EXPENDITURES</b>									
11	\$ 69,000	\$ 69,000	Administration charge	\$ 66,000	\$ 66,000	\$ 66,000	\$ 66,000	\$ 66,000	11
12	418,716	347,818	Capital fund contribution from operating	242,050	92,400	87,600	82,700	77,700	12
13	753,873	1,012,576	Capital fund contribution from grants	213,726	-	-	-	-	13
14	635	2,400	Advertising	1,000	1,000	1,000	1,000	1,000	14
15	3,219	4,000	Bank charges	4,000	4,000	4,000	4,000	4,000	15
16	-	-	Bulk water purchase	80,000	140,000	140,000	140,000	140,000	16
17	15,446	7,000	Computer & controls	25,000	15,000	15,000	15,000	15,000	17
18	4,848	5,000	Education	5,000	5,000	5,000	5,000	5,000	18
19	10,704	40,000	Engineering & consulting	40,000	40,000	40,000	40,000	40,000	19
20	6,289	11,000	Insurance	11,000	11,000	11,000	11,000	11,000	20
21	196,067	242,000	Labour & benefits	231,000	235,700	240,500	245,400	250,400	21
22	9,998	20,000	Legal fees	60,000	10,000	10,000	10,000	10,000	22
23	2,276	1,000	Licenses & permits	2,500	2,500	2,500	2,500	2,500	23



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2014-2018 FINANCIAL PLAN  
BEAVER CREEK WATER SYSTEM (continued)  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'**

Draft for third reading  
on March 26, 2014

Line	History		EXPENDITURES (continued)	Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
24			<i>Materials &amp; repairs/maintenance</i>						24
25	\$ 18,069	\$ 26,000	Pumphouse maintenance	\$ 20,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	25
26	75,078	81,180	Repairs & maintenance	115,295	80,500	80,500	80,500	80,500	26
27	67,167	55,000	Meter exchange program	-	-	-	-	-	27
28	4,467	4,000	Small tools & supplies	10,000	5,000	5,000	5,000	5,000	28
29	2,908	10,000	Maintenance building repairs	5,000	5,000	5,000	5,000	5,000	29
30	2,149	10,000	Fire hydrant maintenance	10,000	10,000	10,000	10,000	10,000	30
31	169,838	186,180	Total materials & repairs/maintenance	160,295	108,500	108,500	108,500	108,500	31
32	698	10,000	Office	1,000	10,000	10,000	10,000	10,000	32
33	5,559	7,000	Telephone and pager	7,000	7,000	7,000	7,000	7,000	33
34	32,253	40,000	Utilities	40,000	40,000	40,000	40,000	40,000	34
35	13,020	12,000	Vehicle operation	12,000	12,000	12,000	12,000	12,000	35
36	<b>\$ 1,712,439</b>	<b>\$ 2,016,974</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,201,571</b>	<b>\$ 800,100</b>	<b>\$ 800,100</b>	<b>\$ 800,100</b>	<b>\$ 800,100</b>	36
37	\$ 188,695	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	37
38	1,172,589	1,360,394	Add: Transfer to reserves	455,776	92,400	87,600	82,700	77,700	38
39	104,071	85,000	Deduct: Estimated amortization not included	104,000	104,000	104,000	104,000	104,000	39
40	313,581	310,448	Surplus from previous year	188,695	-	-	-	-	40
41	<b>\$ 943,632</b>	<b>\$ 964,946</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 163,081</b>	<b>-\$ 11,600</b>	<b>-\$ 16,400</b>	<b>-\$ 21,300</b>	<b>-\$ 26,300</b>	41

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 BEAVER CREEK WATER SYSTEM (continued)  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>CAPITAL DEVELOPMENT FUND</b>									
42	\$ 146,143	\$ 146,143	Balance, beginning of year	\$ 462,781	\$ 157,457	\$ 31,057	\$ 13,957	\$ 47,057	42
43	415,133	347,818	Contribution from operating fund	232,050	92,400	87,600	82,700	77,700	43
44	753,875	1,012,576	Contribution from grants	213,726	-	-	-	-	44
45	3,261	2,500	Interest earnings	3,900	1,200	300	400	800	45
46			<i>Less - capital expenditures</i>						46
47	241,242	307,076	Kitsukis reservoir project	-	-	-	-	-	47
48	537,521	800,000	Strick Rd pump station & watermain	500,000	-	-	-	-	48
49	-	-	Meter exchange program	80,000	55,000	55,000	-	-	49
50	-	50,000	Old Kitsukis reservoir repair	40,000	-	-	-	-	50
51	1,292	-	Shop upgrade	60,000	-	-	-	-	51
52	-	-	Water model update	-	15,000	-	-	-	52
53	75,576	90,000	Water system upgrades	75,000	150,000	50,000	50,000	50,000	53
54	855,631	1,247,076	Total capital expenditures	755,000	220,000	105,000	50,000	50,000	54
55	<b>\$ 462,781</b>	<b>\$ 261,961</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 157,457</b>	<b>\$ 31,057</b>	<b>\$ 13,957</b>	<b>\$ 47,057</b>	<b>\$ 75,557</b>	55
<b>RENEWAL RESERVE FUND</b>									
56	\$ 2,747	\$ 2,748	Balance, beginning of year	\$ 2,779	\$ 2,809	\$ 2,849	\$ 2,889	\$ 2,929	56
57	-	-	Contribution from operating fund	-	-	-	-	-	57
58	32	-	Interest earnings	30	40	40	40	40	58
59	-	-	<i>Less - capital expenditures</i>	-	-	-	-	-	59
60	<b>\$ 2,779</b>	<b>\$ 2,748</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 2,809</b>	<b>\$ 2,849</b>	<b>\$ 2,889</b>	<b>\$ 2,929</b>	<b>\$ 2,969</b>	60
<b>EMPLOYEES SICK LEAVE FUND</b>									
61	\$ 1,039	\$ 1,039	Balance, beginning of year	\$ 1,345	\$ 1,365	\$ 1,385	\$ 1,405	\$ 1,425	61
62	269	-	Contribution from operating fund	-	-	-	-	-	62
63	37	-	Interest earnings	20	20	20	20	20	63
64	-	-	<i>Less - sick leave payout</i>	-	-	-	-	-	64
65	<b>\$ 1,345</b>	<b>\$ 1,039</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 1,365</b>	<b>\$ 1,385</b>	<b>\$ 1,405</b>	<b>\$ 1,425</b>	<b>\$ 1,445</b>	65



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 BEAVER CREEK WATER SYSTEM (continued)  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
			<b>MOTOR VEHICLE REPLACEMENT FUND</b>						
66	\$ 20,590	\$ 20,590	Balance, beginning of year	\$ 20,827	\$ 967	\$ 977	\$ 987	\$ 997	66
67	-	-	Contribution from operating fund	10,000	-	-	-	-	67
68	237	200	Interest earnings	140	10	10	10	10	68
69	-	15,000	Less - capital expenditures	30,000	-	-	-	-	69
70	<u>\$ 20,827</u>	<u>\$ 5,790</u>	<b>BALANCE, END OF YEAR</b>	<u>\$ 967</u>	<u>\$ 977</u>	<u>\$ 987</u>	<u>\$ 997</u>	<u>\$ 1,007</u>	70



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 GRANVILLE ROAD FIRE PROTECTION  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	1,241	1,241	Tax requisition	1,229	1,200	1,105	1,105	1,105	2
3	<b>\$ 1,241</b>	<b>\$ 1,241</b>	<b>TOTAL REVENUE</b>	<b>\$ 1,229</b>	<b>\$ 1,200</b>	<b>\$ 1,105</b>	<b>\$ 1,105</b>	<b>\$ 1,105</b>	3
<b>EXPENDITURES</b>									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	1,141	1,141	Operating costs	1,129	1,100	1,005	1,005	1,005	5
6	<b>\$ 1,241</b>	<b>\$ 1,241</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,229</b>	<b>\$ 1,200</b>	<b>\$ 1,105</b>	<b>\$ 1,105</b>	<b>\$ 1,105</b>	6
7	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	Deduct: Surplus from previous year	-	-	-	-	-	8
9	<b>\$ -</b>	<b>\$ -</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>\$ -</b>	9				



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 CHERRY CREEK ANIMAL CONTROL  
 PARTICIPANTS: ELECTORAL AREA 'F'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
			<b>REVENUE</b>						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	3,000	3,000	3,000	3,000	3,000	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<u>\$ -</u>	<u>\$ -</u>	<b>TOTAL REVENUE</b>	<u>\$ 3,000</u>	4				
			<b>EXPENDITURES</b>						
5	\$ -	\$ -	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	-	-	Enforcement costs	1,900	1,900	1,900	1,900	1,900	6
7	-	-	Labour & related costs	1,000	1,000	1,000	1,000	1,000	7
8	<u>\$ -</u>	<u>\$ -</u>	<b>TOTAL EXPENDITURES</b>	<u>\$ 3,000</u>	8				
9	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	-	-	Deduct: Surplus from previous year	-	-	-	-	-	10
11	<u>\$ -</u>	<u>\$ -</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<u>\$ -</u>	11				

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 CHERRY CREEK MULTI-PURPOSE ARENA CONTRIBUTION  
 PARTICIPANTS: ELECTORAL AREA 'F'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 500	\$ 500	Surplus (deficit) from prior years	\$ 624	\$ -	\$ -	\$ -	\$ -	1
2	20,154	20,154	Parcel taxes	19,999	20,623	20,623	20,623	20,623	2
3	124	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 20,778</b>	<b>\$ 20,654</b>	<b>TOTAL REVENUE</b>	<b>\$ 20,623</b>	4				
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	20,054	20,054	Contribution to Port Alberni Arena	20,023	20,023	20,023	20,023	20,023	6
7	-	500	Other costs	500	500	500	500	500	7
8	<b>\$ 20,154</b>	<b>\$ 20,654</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 20,623</b>	8				
9	\$ 624	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	500	500	Deduct: Surplus from previous year	624	-	-	-	-	10
11	<b>\$ 124</b>	<b>-\$ 500</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 624</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2014-2018 FINANCIAL PLAN  
CHERRY CREEK GRANTS-IN-AID  
PARTICIPANTS: ELECTORAL AREA 'F'**

Draft for third reading  
on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
			<b>REVENUE</b>						
1	\$ 1,616	\$ 1,616	Surplus (deficit) from prior years	\$ 1,500	\$ -	\$ -	\$ -	\$ -	1
2	23,393	23,393	Tax requisition	43,509	24,009	24,009	24,009	24,009	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 25,009</b>	<b>\$ 25,009</b>	<b>TOTAL REVENUE</b>	<b>\$ 45,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	4
			<b>EXPENDITURES</b>						
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	6
7	-	-	Cherry Creek Recreation Commission	20,000	-	-	-	-	7
8			Contribution to Port Alberni to eliminate						8
9	22,509	22,509	non City resident rate fees	22,509	22,509	22,509	22,509	22,509	9
10	-	1,500	Unallocated	1,500	1,500	1,500	1,500	1,500	10
11	<b>\$ 23,509</b>	<b>\$ 25,009</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 45,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	11
12	\$ 1,500	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	1,616	1,616	Deduct: Surplus from previous year	1,500	-	-	-	-	13
14	<b>-\$ 116</b>	<b>-\$ 1,616</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	14

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 CHERRY CREEK NOISE CONTROL  
 PARTICIPANTS: ELECTORAL AREA 'F'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 965	\$ 965	Surplus (deficit) from prior years	\$ 1,652	\$ -	\$ -	\$ -	\$ -	1
2	1,135	1,135	Tax requisition	448	2,100	2,100	2,100	2,100	2
3	44	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 2,144</b>	<b>\$ 2,100</b>	<b>TOTAL REVENUE</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	18	1,000	Enforcement costs	1,000	1,000	1,000	1,000	1,000	6
7	374	1,000	Labour & related costs	1,000	1,000	1,000	1,000	1,000	7
8	<b>\$ 492</b>	<b>\$ 2,100</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	8
9	\$ 1,652	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	965	965	Deduct: Surplus from previous year	1,652	-	-	-	-	10
11	<b>\$ 687</b>	<b>-\$ 965</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,652</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2014-2018 FINANCIAL PLAN  
 FRANKLIN RIVER ROAD FIRE PROTECTION  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'F'

Draft for third reading  
 on March 26, 2014

Line	History			Budget					Line
	2013 ACTUAL	2013 PLAN		2014	2015	2016	2017	2018	
<b>REVENUE</b>									
1	\$ 4,496	\$ 4,496	Surplus (deficit) from prior years	\$ 4,037	\$ -	\$ -	\$ -	\$ -	1
2	6,604	6,604	Tax requisition	6,663	10,900	11,100	11,300	11,500	2
3	<b>\$ 11,100</b>	<b>\$ 11,100</b>	<b>TOTAL REVENUE</b>	<b>\$ 10,700</b>	<b>\$ 10,900</b>	<b>\$ 11,100</b>	<b>\$ 11,300</b>	<b>\$ 11,500</b>	3
<b>EXPENDITURES</b>									
4	\$ 100	100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	6,963	\$ 11,000	Operating costs	10,600	10,800	11,000	11,200	11,400	5
6	<b>\$ 7,063</b>	<b>\$ 11,100</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 10,700</b>	<b>\$ 10,900</b>	<b>\$ 11,100</b>	<b>\$ 11,300</b>	<b>\$ 11,500</b>	6
7	\$ 4,037	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	4,496	4,496	Deduct: Surplus from previous year	4,037	-	-	-	-	8
9	<b>-\$ 459</b>	<b>-\$ 4,496</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 4,037</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	9