



Alberni-Clayoquot Regional District

WEST COAST COMMITTEE – FINANCIAL PLANNING MEETING

JANUARY 23, 2013, 10:00 AM

Regional District Board Room, 3008 Fifth Avenue, Port Alberni, BC

AGENDA

	PAGE #
1. <u>CALL TO ORDER</u>	
2. <u>APPROVAL OF AGENDA</u> <i>(motion to approve, including late items requires 2/3 majority vote)</i>	
3. <u>ADOPTION OF MINUTES</u>	
a. West Coast Committee Meeting – January 8, 2013	3-4
<i>THAT the minutes of the West Coast Committee meeting held on January 8, 2013 be received.</i>	
4. <u>PETITIONS, DELEGATIONS & PRESENTATIONS</u>	
a. Ms. Jessica Hutchinson, Strawberry Isle regarding update on activities (GIA Application)	
<i>THAT Ms. Jessica Hutchinson, Strawberry Isle be invited to address the West Coast Committee.</i>	
5. <u>CORRESPONDENCE</u>	
6. <u>2013-2017 FINANCIAL PLAN – WEST COAST SERVICES:</u>	
a. REQUEST FOR DECISION South Long Beach Multi-Purpose Path Contribution	5-7
<i>THAT the Director of Area 'C' - Long Beach review the request from the District of Ucluelet to increase the contribution for the operation of the multi-purpose path and to provide staff with direction as to how to proceed.</i>	
b. REQUEST FOR DECISION Long Beach Airport	8-12
<i>THAT the West Coast Committee review the Long Beach Airport proposed budget, make amendments if required, and approve for consideration by the Board of Directors.</i>	

c. **REQUEST FOR DECISION**
West Coast Waste Management

13-17

THAT the West Coast Committee review the West Coast Waste Management proposed budget, make amendments if required, and approve for consideration by the Board of Directors.

7. **REPORTS**

8. **UNFINISHED BUSINESS**

9. **LATE BUSINESS**

10. **IN CAMERA**

Motion to close the meeting to discuss matters relating to
i. negotiations and related discussions respecting the proposed provision of a Regional District service that are at their preliminary stages, disclosure of which the Board considers could reasonably be expected to harm the interests of the Regional District if they were held in public.

11. **RECOMMENDATIONS TO THE BOARD FROM IN-CAMERA**

12. **ADJOURN**



Alberni-Clayoquot Regional District

MINUTES OF THE WEST COAST COMMITTEE MEETING HELD ON TUESDAY, JANUARY 8, 2013

Ucluelet Community Centre, Activity Room #1, 500 Matterson Drive, Ucluelet, BC

- DIRECTORS** Bill Irving, Chairperson, Mayor, District of Ucluelet
- PRESENT:** Tony Bennett, Electoral Area "C" (Long Beach), Via Teleconference
Alan McCarthy, Yuułuʔiłʔatḥ Government
- STAFF PRESENT:** Russell Dyson, Chief Administrative Officer, Via Teleconference
Wendy Thomson, Manager of Administrative Services, Via Teleconference
- OTHERS** Chris Bird, Sitting President, Long Beach Recreation Cooperative,
- PRESENT:** Walter McBrine, Director, Al Trodden, Director, John Bird, Consultant

1. CALL TO ORDER

The Chairperson called the meeting to order at 1:15 pm.

2. APPROVAL OF AGENDA

MOVED: Director Bennett

SECONDED: Director McCarthy

THAT the agenda be approved as circulated.

CARRIED

3. RECESS TO IN-CAMERA

MOVED: Director Bennett

SECONDED: Director McCarthy

THAT the meeting be closed to the public to discuss matters relating to negotiations and related discussions respecting the proposed provision of a Regional District service that are at their preliminary stages, disclosure of which the board considers could reasonably be expected to harm the interests of the Regional District if they were held in public.

CARRIED

The meeting was closed to the public at 1:16 pm.

The meeting was re-opened to the public at 1:45 pm.

4. **ADJOURN**

MOVED: Director McCarthy

SECONDED: Director Bennett

THAT this meeting be adjourned 1:45 pm.

CARRIED

Certified Correct:

Bill Irving,
Chairperson

Russell Dyson,
Chief Administrative Officer



REQUEST FOR DECISION

To: West Coast Committee

From: Teri Fong, CGA, Manager of Finance

Meeting Date: January 23, 2013

Subject: South Long Beach Multi-Purpose Path Contribution

Recommendation:

That the Director of Area 'C' - Long Beach review the request from the District of Ucluelet to increase the contribution for the operation of the multi-purpose path and to provide staff with direction as to how to proceed.

Desired Outcome:

The District of Ucluelet requests that the annual contribution be increased from \$3,600 to \$7,000.

Summary:

The District of Ucluelet's letter states that the costs to operate the multi-purpose path have more than tripled over the last thirteen years and therefore they would like this reflected in the contribution from the South Long Beach area. The District of Ucluelet 2013 budget for the path maintenance is \$25,000. The annual work plan for the maintenance is as follows:

- Salting and sanding 3 months (Nov-Jan)
- Garbage pickup monthly (4 hours per month in winter and 8 hours in summer)
- Sweeping monthly (Mar-Sep)
- Cutting 4 times annually
- Miscellaneous repairs approximately 20 hours per year

The District of Ucluelet estimates that they spend approximately 800 man hours per year maintaining the path.

Background:

The South Long Beach Multi-purpose Path Contribution service was created in 1999.

Time Requirements – Staff & Elected Officials:

Minimal Regional District staff time is used to operate this service as it is maintained by the District of Ucluelet.

Financial:

There are 99 parcels in the service area and the current parcel tax amount is \$36.36 per year. If the amendment to the bylaw is made the new parcel tax rate will be \$70.71.

Policy or Legislation:

Establishing Bylaw No. E1011 and Parcel Tax Bylaw F1032 will need to be amended to allow for any increase. In order to amend the bylaw the Electoral Area Director would need to consent to the amendment and the Inspector of Municipalities would need to approve it. If direction is provided at the January 23, 2013 West Coast Committee meeting then staff will work with the Province to try to have the amendment completed in time for this year.

Submitted by: 

Teri Fong, CGA, Manager of Finance

Approved by: 

Russell Dyson, Chief Administrative Officer

January 15, 2013

Ms. Teri Fong
Manager of Finance
Alberni-Clayoquot Regional District
3008 5th Avenue
Port Alberni, BC
V9Y 2E3

Dear Ms. Fong,

The District of Ucluelet is requesting an increase of ACRD's contribution to the District's costs of operating a multi-purpose path. The multi-purpose path runs within a part of Electoral Area "C" (Long Beach).

The District of Ucluelet has been receiving a \$3,400.00 per year contribution towards the costs of operating a multi-purpose path since the year 2000. A recent analysis shows the cost of works and services we perform operating the multi-purpose path have more than tripled in the past thirteen years. Based on these increased costs the District of Ucluelet respectfully requests an increase of \$3,600 (total contribution \$7,000) per year to help offset the maintenance costs incurred by us in maintaining the multi-purpose path.

Please don't hesitate to call me at 250-726-4771 or email me at joconnor@ucluelet.ca if you wish to discuss this request in more detail. Thank you for your assistance in this matter.

Sincerely,



Jeanette O'Connor
Chief Financial Officer



REQUEST FOR DECISION

To: West Coast Committee

From: Teri Fong, CGA, Manager of Finance

Meeting Date: January 23, 2013

Subject: Long Beach Airport

Recommendation:

That the West Coast Committee review the Long Beach Airport proposed budget, make amendments if required, and approve for consideration by the Board of Directors.

2012 Highlights:

The Long Beach Airport was an extremely busy service in 2012 with many improvements being made to the airport. The projects completed during the year included:

- The Runway 11-29 Pavement Rehabilitation Project being completed with funding provided by Transport Canada.
- The implementation of Phase 4 of the Safety Management System which is necessary to conform to Transport Canada's requirements.
- The main culvert on the access road being replaced.
- The purchase of a Kubota Tractor with leasing from the Municipal Finance Authority.
- The creation of terms of reference for the Airport Advisory Committee with the first meeting held in January 2013.

Upcoming for 2013:

The following items are to be noted when reviewing the budget:

- The operating budget is very tight this year, as it has been in the past few years, and staff is going to work with the newly formed advisory committee to determine some additional ways for the airport to earn revenue. Since the requisition amount is at its maximum staff will try to offset the rising costs of operating an airport under Transport Canada's requirements with these new revenue streams.
- Line 56 & 63 – The Regional District is in the process of applying to Transport Canada for grants for perimeter fencing and a runway sweeper. If awarded, these grants will cover 100% of the project costs.
- Line 60 – Although Runway 11/29 is operational again after its resurfacing in the summer of 2012 the project will not be completed until August 2013 when the one year warranty inspection is conducted.
- A number of other capital projects are also planned this year including a water system upgrade and the purchase of a brush cutter.

Background:

This budget was developed with input from the following people:

- The ACRD Environmental Services department and CAO
- Long Beach Airport contractor – Mark Fortune (Tofino Air)
- Long Beach Airport engineer – McGill and Associates Engineering

Financial:

The 2013 residential tax rate is \$0.171 per \$1,000 of assessed value which is lower than the previous year's rate of \$0.181. This reduction in the residential rate is required as the assessed values in the other assessment classes dropped this year and therefore the total converted amount also is down causing a reduction in the maximum amount. As a result, the maximum tax requisition is \$299,205 based on the 2013 completed roll.

Policy or Legislation:

Transport Canada sets the safety regulations for the airport.

Disclosure:

The prior year actual balances may yet change as 2012 invoices are still trickling in.



Submitted by: _____
Teri Fong, CGA, Manager of Finance



Approved by: _____
Russell Dyson, Chief Administrative Officer



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 LONG BEACH AIRPORT
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Draft for Discussion
 Purposes

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	-\$ 5,918	-\$ 5,918	Surplus (deficit) from prior years	\$ 24,184	\$ -	\$ -	\$ -	\$ -	1
2	319,818	319,818	Tax requisition	299,116	323,800	324,300	324,900	318,400	2
3	93,152	60,000	Sale of services	85,000	85,000	85,000	85,000	85,000	3
4	40,708	61,600	Contracts with other Governments	261,200	158,500	79,800	81,000	82,400	4
5	3,486,953	4,015,008	Government grants	1,190,734	100,000	100,000	-	-	5
6	9,097	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	6
7	\$ 3,943,810	\$ 4,451,508	TOTAL REVENUE	\$ 1,861,234	\$ 668,300	\$ 590,100	\$ 491,900	\$ 486,800	7
EXPENDITURES									
8	\$ 10,000	\$ 10,000	Administration charge	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000	8
9			<i>Airport operation</i>						9
10	-	10,000	Access road maintenance	10,000	10,000	10,000	10,000	10,000	10
11	11,447	6,000	Consulting & legal	8,000	8,000	8,000	8,000	8,000	11
12	-	1,500	Convention/professional development	1,000	1,000	1,000	1,000	1,000	12
13	10,622	10,000	Insurance	11,000	11,000	11,000	11,000	11,000	13
14	19,737	13,000	Labour & related costs	9,000	9,200	9,400	9,600	9,800	14
15	11,475	9,000	Office and terminal building	12,000	12,000	12,000	12,000	12,000	15
16	83,943	42,000	Operation contracts	50,000	50,000	50,000	50,000	50,000	16
17	19,347	50,000	Other operating	40,000	40,000	40,000	40,000	40,000	17
18	-	-	Tractor lease	19,000	19,000	19,000	19,000	12,000	18
19	10,704	8,000	Utilities	11,000	11,000	11,000	11,000	11,000	19
20	167,275	149,500	Total airport operation	171,000	171,200	171,400	171,600	164,800	20
21	200,000	200,000	Capital fund contribution from operating	400,000	296,000	216,000	216,000	216,000	21
22	3,486,953	4,015,008	Capital fund contribution from grants	1,190,734	100,000	100,000	-	-	22
23			<i>Water system operation</i>						23
24	16,560	12,000	Contractor	18,000	18,400	18,800	19,200	19,600	24
25	9,677	17,000	Labour & related costs	10,000	10,200	10,400	10,600	10,800	25
26	26,285	45,000	Operating	45,000	45,900	46,800	47,700	48,700	26
27	2,876	3,000	Utilities	3,500	3,600	3,700	3,800	3,900	27
28	55,398	77,000	Total water system operation	76,500	78,100	79,700	81,300	83,000	28
29	\$ 3,919,626	\$ 4,451,508	TOTAL EXPENDITURES	\$ 1,861,234	\$ 668,300	\$ 590,100	\$ 491,900	\$ 486,800	29

ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 LONG BEACH AIRPORT (continued)
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Draft for Discussion
 Purposes

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
30	\$ 24,184	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	30
31	3,686,953	4,215,008	Add: Transfer to reserves	1,590,734	396,000	316,000	216,000	216,000	31
32	6,705	-	Principal debt payments	16,500	16,500	16,500	16,500	16,500	32
33	65,000	65,000	Deduct: Estimated amortization not included	65,000	65,000	65,000	65,000	65,000	33
34	- 5,918	- 5,918	Surplus from previous year	24,184	-	-	-	-	34
35	<u>\$ 3,658,760</u>	<u>\$ 4,155,926</u>	ANNUAL SURPLUS/(DEFICIT)	<u>\$ 1,518,050</u>	<u>\$ 347,500</u>	<u>\$ 267,500</u>	<u>\$ 167,500</u>	<u>\$ 167,500</u>	35
			(for Financial Reporting purposes)						
			CAPITAL FUND						
36	\$ 460,009	\$ 460,009	Balance, beginning of year	\$ 513,279	\$ 86,979	\$ 123,779	\$ 131,379	\$ 155,179	36
37	200,000	200,000	Contribution from operating fund	400,000	296,000	216,000	216,000	216,000	37
38	3,486,953	4,015,008	Grants & other contributions	1,190,734	100,000	100,000	-	-	38
39	5,085	2,900	Interest earnings	3,700	1,300	1,600	1,800	1,900	39
40			<i>Less - capital expenditures</i>						40
41	-	-	Access road signage	-	2,500	-	-	-	41
42	-	-	Access road upgrade	-	50,000	150,000	150,000	150,000	42
43	10,931	20,000	Airport tractor	-	-	-	-	-	43
44	-	-	Apron III crack sealing	-	25,000	-	-	-	44
45	-	5,000	Apron III panel repair	-	-	-	-	-	45
46	-	-	Brush cutter	46,000	-	-	-	-	46
47	94,593	125,000	Drainage culvert repairs	20,000	5,000	5,000	5,000	5,000	47
48	-	2,000	Fire suppression upgrade	2,000	2,000	20,000	5,000	-	48
49	-	-	Flightway clearing	-	10,000	10,000	10,000	10,000	49
50	11,280	-	Groundwater evaluation	-	-	-	-	-	50
51	2,688	-	House renovation	2,000	-	-	-	-	51
52	1,223	10,000	Infrastructure report - site services	10,000	-	-	-	-	52
53	-	-	Maintenance building	2,000	-	-	-	-	53
54	-	-	Navigational aids^	-	-	-	-	-	54
55	-	3,000	Parking lot & access road paving	1,000	1,000	1,000	4,000	1,000	55

ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 LONG BEACH AIRPORT (continued)
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Draft for Discussion
 Purposes

Line	History		EXPENDITURES (continued)	Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
56	\$ -	-	Perimeter fencing*	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	56
57	25,544	40,000	Rehabilitation of foxtrot gravel	-	-	-	-	-	57
58	-	-	Reservoir maintenance	-	30,000	-	-	-	58
59	-	507,000	Runway 11/29 PAPI^	507,000	-	-	-	-	59
60	3,465,750	3,621,008	Runway 11/29 resurfacing*	546,734	-	-	-	-	60
61	-	-	Runway 16/34 cracksealing	25,000	-	-	-	-	61
62	-	20,000	Runway painting & signs	28,000	-	-	-	25,000	62
63	-	225,000	Runway sweeper*	225,000	-	-	-	-	63
64	-	-	Runway grooving*	150,000	-	-	-	-	64
65	-	-	Truck	-	15,000	-	-	-	65
66	26,759	50,000	Urgent infrastructure repairs	50,000	-	-	-	-	66
67	-	-	Vegetation management	16,000	-	4,000	-	4,000	67
68	-	40,000	Water system upgrades~	150,000	120,000	20,000	20,000	20,000	68
69	-	-	Water treatment system~	100,000	-	-	-	-	69
70	-	5,000	Well development	40,000	-	-	-	-	70
71	3,638,768	4,673,008	Total capital expenditures	2,020,734	360,500	310,000	194,000	215,000	71
72	\$ 513,279	\$ 4,909	BALANCE, END OF YEAR	\$ 86,979	\$ 123,779	\$ 131,379	\$ 155,179	\$ 158,079	72

*eligible for 100% ACAP funding

^eligible for 1/3rd ICET funding

~80% to be paid by water users



REQUEST FOR DECISION

To: West Coast Committee
From: Teri Fong, CGA, Manager of Finance
Meeting Date: January 23, 2013
Subject: West Coast Waste Management

Recommendation:

That the West Coast Committee review the West Coast Waste Management proposed budget, make amendments if required, and approve for consideration by the Board of Directors.

2012 Highlights:

The West Coast Waste Management service was very much business as usual in 2012 after the significant remediation that occurred at the landfill in 2011. The projects completed during the year included:

- Leachate investigation and remediation
- Power line trimming of the access road

Upcoming for 2013:

The following items are to be noted when reviewing the budget:

- Line 13 – The closure and post closure fund contribution has been increased by \$50,000 to \$70,000 to comply with the closure plan that has been submitted to the Ministry of Environment for review.
- Line 28 & 35 – The Environmental Services department plans to implement disposal bans and a yard waste/composting depot as recommended in the previous Solid Waste Management Plan.
- Line 60 - The Solid Waste Management Plan expired in 2012 and the Ministry of Environment requires that the plan be updated.
- A number of capital projects are also planned this year including performing some clearing for the fire setbacks and tipping bin safety rails.
- The Ministry of Environment recently conducted an inspection of the facility and while improvements were noted by the Ministry the ACRD will work through a number of items and bring forward a plan of action in 2013.

Background:

This budget was developed with input from the following people:

- The ACRD Environmental Services department and CAO
- West Coast Landfill contractor – Berry and Vale Contracting Ltd
- West Coast Landfill engineer – McGill and Associates Engineering

Financial:

The residential tax rate is the same as the previous year at \$0.080 per \$1,000 of assessed value.

Policy or Legislation:

The Ministry of Environment sets the regulations for items such as closure/post closure plans, solid waste management plans and annual reporting requirements.

Disclosure:

The prior year actual balances may still change as 2012 invoices are still trickling in.

Submitted by: 
Teri Fong, CGA, Manager of Finance

Approved by: 
Russell Dyson, Chief Administrative Officer



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
WEST COAST WASTE MANAGEMENT
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'**

Draft for Discussion
Purposes

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 11,463	\$ 11,462	Surplus (deficit) from prior years	\$ 91,044	\$ -	\$ -	\$ -	\$ -	1
2	141,038	141,038	Tax requisition	139,156	241,900	230,900	238,400	246,200	2
3			<i>Fees & charges</i>						3
4	119,616	105,000	Curbside garbage	116,000	118,300	120,700	123,100	125,600	4
5	71,519	62,000	Curbside recycling	70,000	71,400	72,800	74,300	75,800	5
6	522,794	480,000	Tipping fees	490,000	490,000	490,000	490,000	490,000	6
7	713,929	647,000	Total fees & charges	676,000	679,700	683,500	687,400	691,400	7
8	4,168	2,000	Grant in lieu of taxes	2,000	2,000	2,000	2,000	2,000	8
9	263	-	Other sources	-	-	-	-	-	9
10	\$ 870,861	\$ 801,500	TOTAL REVENUE	\$ 908,200	\$ 923,600	\$ 916,400	\$ 927,800	\$ 939,600	10
EXPENDITURES									
11	\$ 20,000	\$ 20,000	Administration charge	\$ 34,000	\$ 34,000	\$ 34,000	\$ 34,000	\$ 34,000	11
12	20,000	20,000	Capital fund contribution	20,000	20,000	20,000	20,000	20,000	12
13	20,000	20,000	Closure & post closure fund contribution	70,000	70,000	70,000	70,000	70,000	13
14			<i>Labour & related costs</i>						14
15	276	1,500	Convention/professional development	1,500	1,500	1,500	1,500	1,500	15
16	43,095	56,000	Labour & benefits	26,000	26,500	27,000	27,500	28,100	16
17	492	5,000	Vehicle operation	5,000	5,000	5,000	5,000	5,000	17
18	43,863	62,500	Total labour & related costs	32,500	33,000	33,500	34,000	34,600	18
19			<i>Promotion & education</i>						19
20	513	2,000	Advertising & promotion	5,000	5,000	5,000	5,000	5,000	20
21	-	100	Bear-human conflict management	100	100	100	100	100	21
22	2,605	3,000	Illegal dumping prevention	5,000	5,000	5,000	5,000	5,000	22
23	-	200	Recycling hotline	200	200	200	200	200	23
24	300	1,000	School program	2,500	2,500	2,500	2,500	2,500	24
25	3,418	6,300	Total promotion & education	12,800	12,800	12,800	12,800	12,800	25

**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
WEST COAST WASTE MANAGEMENT (continued)
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'**

Draft for Discussion
Purposes

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
			EXPENDITURES (continued)						
26			<i>Recycle, reduce, reuse</i>						26
27	\$ -	\$ -	Backyard composting program	\$ -	\$ 2,000	\$ -	\$ 2,000	\$ -	27
28	-	-	Disposal bans	4,000	500	500	500	500	28
29	-	-	Feasibility study - food waste composting	-	14,000	-	-	-	29
30	-	-	Green business campaign	-	-	4,600	600	600	30
31	32,741	33,000	Recycling depots - Tofino, Ucluelet	33,700	34,400	35,100	35,800	36,500	31
32	66,645	62,000	Residential recycling pickup	70,000	71,400	72,800	74,300	75,800	32
33	-	-	Share sheds	-	10,000	1,000	1,000	1,000	33
34	-	200	Tourism campaign	200	200	200	200	200	34
35	-	-	Yard waste depot & composting facility	25,000	5,000	5,000	5,000	5,000	35
36	99,386	95,200	Total recycle, reduce & reuse	132,900	137,500	119,200	119,400	119,600	36
37			<i>Residual waste management</i>						37
38	393,022	400,000	Operating costs	400,000	408,000	416,200	424,500	433,000	38
39	5,075	2,500	Operations & closure plan	5,000	5,000	5,000	5,000	5,000	39
40	32,026	30,000	Other operating costs	40,000	40,000	40,000	40,000	40,000	40
41	111,698	105,000	Residential garbage pickup	116,000	118,300	120,700	123,100	125,600	41
42	31,329	35,000	Water monitoring	35,000	35,000	35,000	35,000	35,000	42
43	-	5,000	Wood waste grinding	10,000	10,000	10,000	10,000	10,000	43
44	573,150	577,500	Total residual waste management	606,000	616,300	626,900	637,600	648,600	44
45	\$ 779,817	\$ 801,500	TOTAL EXPENDITURES	\$ 908,200	\$ 923,600	\$ 916,400	\$ 927,800	\$ 939,600	45
46	\$ 91,044	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	46
47	40,000	40,000	Add: Transfer to reserves	90,000	90,000	90,000	90,000	90,000	47
48	16,000	16,000	Deduct: Estimated amortization not included	16,000	16,000	16,000	16,000	16,000	48
49	11,463	11,462	Surplus from previous year	91,044	-	-	-	-	49
50	\$ 103,581	\$ 12,538	ANNUAL SURPLUS/(DEFICIT)	-\$ 17,044	\$ 74,000	\$ 74,000	\$ 74,000	\$ 74,000	50

(for Financial Reporting purposes)

ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 WEST COAST WASTE MANAGEMENT (continued)
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Draft for Discussion
 Purposes

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
CAPITAL FUND									
51	\$ 373,944	\$ 373,944	Balance, beginning of year	\$ 375,409	\$ 286,509	\$ 290,109	\$ 293,709	\$ 297,409	51
52	20,000	20,000	Contribution from operating fund	20,000	20,000	20,000	20,000	20,000	52
53	4,706	4,400	Interest earnings	4,100	3,600	3,600	3,700	3,700	53
54			<i>Less - capital expenditures</i>						54
55	-	-	Clearing for fire set back	25,000	-	-	-	-	55
56	11,030	20,000	Leachate investigation & remediation	10,000	5,000	5,000	5,000	5,000	56
57	7,614	8,000	Power line improvements	-	-	-	-	-	57
58	100	-	Landfill gas management plan	-	-	-	-	5,000	58
59	4,497	10,000	Service improvements	10,000	10,000	10,000	10,000	10,000	59
60	-	-	Solid waste management plan	40,000	-	-	-	-	60
61	-	-	Access road upgrade	8,000	-	-	-	-	61
62	-	20,000	Tipping bins safety rail	15,000	-	-	-	-	62
63	-	5,000	Vegetation treatment & enhancement	5,000	5,000	5,000	5,000	5,000	63
64	23,241	63,000	Total capital expenditures	113,000	20,000	20,000	20,000	25,000	64
65	\$ 375,409	\$ 335,344	BALANCE, END OF YEAR	\$ 286,509	\$ 290,109	\$ 293,709	\$ 297,409	\$ 296,109	65
CLOSURE & POST CLOSURE FUND									
66	\$ 222,483	\$ 222,482	Balance, beginning of year	\$ 245,363	\$ 318,863	\$ 393,263	\$ 468,663	\$ 544,963	66
67	20,000	20,000	Contribution from operating fund	70,000	70,000	70,000	70,000	70,000	67
68	2,880	2,900	Interest earnings	3,500	4,400	5,400	6,300	7,200	68
69	-	-	Less - closure costs	-	-	-	-	-	69
70	\$ 245,363	\$ 245,382	BALANCE, END OF YEAR	\$ 318,863	\$ 393,263	\$ 468,663	\$ 544,963	\$ 622,163	70