

ACRD: Agricultural Plan Implementation Project Strategic Plan, 2019 – 2021

Visions (Alberni Agriculture Plan, 2011):

“The community in the Alberni Valley will create a positive environment for agriculture by recognizing the requirements of agriculture and encouraging new and established farms to participate in a supportive agricultural framework.

“The Alberni Valley is a place where farmers thrive because of their contribution to the economy, environment, character and health of the community and its people”.

Mission (Alberni Agriculture Plan, 2011):

The mission is to develop the capacity of the resources (land, people and capital) to allow the community to produce 40% of the food consumed locally. The mission that flows out of this plan is to build the capacity to vastly increase the food self-sufficiency of the Alberni Valley. While some in the community wanted to aim higher, the consensus was to target 40%. This plan is based on a 20 year target that would develop the resources (land, labour, capital and management ability) to achieve 40% food self-sufficiency.

2019-2021 Strategic Plan, Summary

The ACRD’s Agricultural Plan Implementation Project was launched in 2014 with the hiring of contracted ‘Agricultural Support Workers’ working on a part-time and seasonal basis. Significant process has been made in meeting the goals of the 2011 Agricultural Plan (see Appendix 1). The project has garnered attention from Provincial representatives and has successfully secured additional funding for many agricultural initiatives within the region. It has also increased public and producer engagement in local food initiatives and supported the efforts of regional food-related businesses and non-profit organizations.

The 2019-2012 Strategic Plan is based on the recommendations outlined in the *2018 Agricultural Support Workers Final Report* and endorsed by the ACRD’s Agricultural Development Committee (ADC).

This Work Plan outlines 4 Fundamental Goals for the current stage of the Project: 1) Support Community Agricultural Events; 2) Support of Producers and Related Organizations: Communications and Relationships; 3) Programme Support, and; 4) Administration, Long Term Viability, and Succession Planning. Corresponding objectives, activities, timelines, resources, expected outcomes/deliverables, and monitoring/evaluation components are indicated.

ACRD: Agricultural Plan Implementation Project

Strategic Plan, 2019 – 2021

Fundamental Goals and Primary Objectives

Fundamental #1: Support Community Agricultural Events

Primary Objectives:

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|-----|---|-------|----------------------------------|
| 1.1 | Island Agriculture Show, various Vancouver Island Communities | 1.7 | Alberni Fall Fair, Port Alberni |
| 1.2 | West Coast Farm and Garden Show, Tofino | 1.8 | Family Farms Day, Alberni Valley |
| 1.3 | Seedy Saturday, Port Alberni | 1.9 | Harvest Event, Port Alberni |
| 1.4 | Community Health Fair, Echo Center | 1.101 | Other |
| 1.5 | Spring Fling, Beaver Creek Community Hall | 1.11 | West Coast Events, Various |
| 1.6 | Seedling Sale, Echo Center | | |

Fundamental #2: Support of Producer and Related Organizations: Communications and Relationships

Primary Objectives:

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|-----|---|-------|--|
| 2.1 | Increase public and producer education and awareness about agriculture | 2.6 | Support agricultural education at Alberni Fall Fair |
| 2.2 | Maintain strong social media presence through What's on Your Fork FB page | 2.7 | Network/build relationships with producer-related community groups |
| 2.3 | Maintain productive relationship with ADC member organizations | 2.8 | Network/build relationships with primary producers and processors |
| 2.4 | Liaise with AVTTS Food Group | 2.9 | Increase collaboration with Provincial Government |
| 2.5 | Support Growth of AFI | 2.101 | Increase First Nation involvement in agricultural programs |

Fundamental #3: Programme Support

Primary Objectives:

- | | | | |
|-----|---|-------|--|
| 3.1 | Continue with a limited Grow Local Program supportive of backyard growers | 3.7 | Complete a review of Alberni Agricultural Plan |
| 3.2 | Lobby for Regional Designation under Provincial Meat Inspection Regulations | 3.8 | Study impact/feasibility of expansion of Regional Agricultural Support |
| 3.3 | Continued Armyworm monitoring program and outreach within Alberni Valley | 3.9 | Support the production of quality humus through Organic Waste Initiative |
| 3.4 | Agriculture inclusion in Regional Emergency Operations Procedures | 3.101 | Ensure Agricultural input in Water Planning initiatives |
| 3.5 | Support implementation of Coastal Addendum | 3.11 | Annual publication of West Coast Growers' Guide |
| 3.6 | Collect Comprehensive producer data | | |

Fundamental #4: Administration, Long Term Viability, and Succession Planning

Primary Objectives:

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|-----|--|-----|---------------------------------------|
| 4.1 | Assist with development of supportive Municipal, Regional, and Provincial Policies | 4.4 | Secure grant funding |
| 4.2 | Ensure functional ADC operations | 4.5 | Ensure clear budgeting and accounting |
| 4.3 | Draft and update Strategic plans and associate workplans where required | | |

**ACRD: Agricultural Plan Implementation Project
Strategic Plan, 2019 – 2021**

Fundamental Goal #1: Support Community Agricultural Events

Fundamental Goal #1: Support Community Agricultural Events			
	Objective/Event	Primary Activities/Outcomes 2019/2020	Potential Next Steps and Primary Partners
1.1	Island Agriculture Show, various Vancouver Island Communities	<ul style="list-style-type: none"> • ACRD Booth at both 2019 and 2020 IAS, with participation/support of AFI and other members • Hosted special event (System Change) at 2020 IAS 	<ul style="list-style-type: none"> • Continue to host booth (no show in 2021) • Continue to host special events in conjunction with show, where funding allows • Host IAS in Port Alberni 2023 or 2024 • AFI/AFH
1.2	West Coast Farm and Garden Show, Tofino	<ul style="list-style-type: none"> • Facilitated Alberni Cooperative Farmers' Market table in 2019 and 2020, about \$2500 of Alberni product sold/year (supported by AFH) • Facilitated workshops in 2020 • CAR held in conjunction with 2020 WCFGs 	<ul style="list-style-type: none"> • Continue to facilitate Cooperative Market table • AFH, TCFI
1.3	Seedy Saturday, Port Alberni	Assisted with promo of 2019 event; worked with AFH to highlight Farmers' Markets in 2020 but event was cancelled due to Covid	Continue to support and engage public at event, with AFH and WFWI
1.4	Community Health Fair, Echo Center	Personned booth at Health fair in 2019	Continue to engage in Health Fair-like activities, with AFH, NTC
1.5	Spring Fling, Beaver Creek Community Hall	Assisted with promo in 2019	Continue to assist with promo and consider PR activities in conjunction with event, with AFI/AFH
1.6	Seedling Sale, Echo Center	Assisted with promo and event facilitation in 2019, with AFH	<ul style="list-style-type: none"> • Continue to support and engage more producers in an expanded event • W/ Rollin Art Centre's Annual Book Sale, AFI, producers, Chamber
1.7	Alberni Fall Fair, Port Alberni	<ul style="list-style-type: none"> • Hosted ACRD education and information booth in 2019 • Helped to develop and facilitate the Home Grown Grocery Event in 2019 and virtually in 2020 • Helped to promote and support the 2020 Virtual Fair • Hosted ACRD and Family Farm Day Virtual Booths in 2020 	<ul style="list-style-type: none"> • Continue to support ADFF and create activities for public engagement and education in conjunction with the Fair • With AFI/AFH/producers, Chamber
1.8	Family Farms Day, Alberni Valley	<ul style="list-style-type: none"> • Facilitated 2019 Family Farms Day event • Created a virtual Family Farms Day event in 2020 	Continue to host a Family Farms Day event annually, with AFI, AFH, producers, Chamber
1.9	Harvest Event, Port Alberni		Consider development of an annual Fall Harvest event, with AFI, AFH, Chamber
1.10	Other	Hosted informational table at Family Food Fest in June 2019	Consider other events where agri/food could be highlighted
1.11	West Coast Events, Various		Ensure ADC and Alberni Valley products are highlighted in WC events

**ACRD: Agricultural Plan Implementation Project
Strategic Plan, 2019 – 2021**

Fundamental Goal #2: Support Producers and Related Organizations: Communications and Relations

Fundamental Goal #2: Communications, Relationships, and Support of Producers and Related Organizations

	Objective	Related Activities/Outcomes 2019/2020	Potential Next Steps and Primary Partners
2.1	Increase public and producer education and awareness about agriculture	<ul style="list-style-type: none"> • Participation in events listed under Fundamental Goal #1 • Responded to inquiries via social media, phone calls, and emails • Managed 2 e-newsletters, delivered to subscribers approx monthly - 1) commercial agricultural focus and 2) Grow Local focus • Hosted an accessible virtual Family Farms Day event, highlighting local producers and production methods • Continue to populate ACRD Website's Agricultural pages with relevant documents and information 	<ul style="list-style-type: none"> • Work with Chamber to develop marketing and PR initiatives • Continue to support Grow Local programming • Engage or support AFI, Farmers' Market, and City of Port Alberni in public education opportunities • Support continuation of the Food Rx program and related local agriculture promotion
2.2	Maintain strong social media presence through What's on Your Fork FB page	<ul style="list-style-type: none"> • Managed Facebook Page throughout 2019 and 2020, sharing info relating to Alberni, West Coast, and Provincial/Federal initiatives • As of Dec 1, 2020 there are 690 page 'Followers', only 1 person 'unliked' the page in the past year • Also launched 'Grow Local Alberni Valley' (GLAV) Facebook page in April 2020; 576 'Followers' as of Dec 1, 2020 	<ul style="list-style-type: none"> • Continue to manage ACRD Whats' on Your Fork page • Support AFH/AFI to take on management of GLAV
2.3	Maintain productive relationship with ADC member organizations	<ul style="list-style-type: none"> • Held about 10 ADC meetings annually • Drafted monthly reports, distributed minutes • Engaged with Members individually and encouraged collaboration and partnerships within emerging initiatives • Participated in steering committee for the Dock+'s development • Reviewed and provided feedback for terrestrial equipment lists and kitchen design at the Dock+ • Wrote and shared project reports and updates 	<ul style="list-style-type: none"> • Continue to build a strong collaborative ADC table • Encourage Members to take on leadership roles in table processes • Ensure Member equity by reducing volunteerism and ensuring all members are compensated for their time and efforts
2.4	Liaise with AVTTS Food Group	<ul style="list-style-type: none"> • Worked with AVTTS Food Group (now Alberni Food Hub-AFH) to support and promote agri and food security related programming • Partnered strongly with AFH in Grow Local programming, particularly in 2020 with Garden Starter Packs and educational e-newsletters • Support AFH in new 'Hospital to Community Nutrition Security Coalition' 	<ul style="list-style-type: none"> • Work more closely to mentor and support AFH coordinator • Work with IH to stimulate increased organizational capacity • Provide core funding where resources are available
2.5	Support Growth of AFI	<ul style="list-style-type: none"> • Drafted successful application to BC Rural Dividend Fund for Fire Mitigation and Field Trials Project • Attended AFI meetings to solicit member feedback and share ACRD Program updates • Supported AFI lobby for Regional Designation • Engaged with AFI on land use and regulatory issues 	<ul style="list-style-type: none"> • Continue to participate in AFI events and meetings • Support implementation of Fire Mitigation and Field Trials Project • Provide mentorship to AFI to increase capacity, employ student, stimulate increased capacity and programming • Provide core funding where resources are available
2.6	Support agricultural education at Alberni Fall Fair	<ul style="list-style-type: none"> • Hosted ACRD education and information booth in 2019 • Helped to develop and facilitate the Home Grown Grocery Event in 2019 and virtually in 2020 • Helped to promote and support the 2020 Virtual Fair • Hosted ACRD and Family Farm Day Virtual Booths in 2020 	<ul style="list-style-type: none"> • Continue to develop new ways of engaging public in agriculture during the annual Fall Fair • Continue to support and improve delivery of the Home Grown Grocery Event

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Fundamental Goal #2: Communications, Relationships, and Support of Producers and Related Organizations

	Objective	Related Activities/Outcomes 2019/2020	Potential Next Steps and Primary Partners
2.7	Network/build relationships with producer-related community groups	<ul style="list-style-type: none"> • Participate on BC Agriculture and Food Climate Action Initiative Advisory Council and Working Group • Developed relationship with producer organizations across the Province • Shared info about and supported grant applications as requested • Support Farmers' Market to join online sales platform 	<ul style="list-style-type: none"> • Where resources allow, make presentations to various groups annually to allow direct engagement and inquiry • Support development of a network of agricultural support programs across the Province
2.8	Network/build relationships with primary producers and processors	<ul style="list-style-type: none"> • Shared info about and supported grant applications as requested • Shared info and expertise where requested • Referred producers to available supports and references • Supported producers with purchases of local products through the Food RX program • Collected and shared feedback from stakeholders concerning community and producer needs at the Dock+ • Conducted outreach and engagement with interested processing businesses and potential users of the Dock+ 	<ul style="list-style-type: none"> • Where resources allow, increase 1-1 meetings and support of individual producers • Seek to develop technical extension programs for producer support, partnering with academia, the Province, and Kootenay-Boundary Farm Advisors Program
2.9	Increase collaboration with Provincial Government	<ul style="list-style-type: none"> • Met with MLA regarding Meat Inspection Regulations • Communicated and shared local info with Regional Agrologist, sought advice when needed • Engaged in meetings with AGRI Staff, including Manager of Food Processing, Indigenous Projects Analyst, and others via the System Change, Meat Regulations, Dock+, and Armyworm monitoring projects • Engaged with Ministry of Health and Island Health staff • Made submissions to Province relating to Meat Regulations, ALC regulations, and Covid-19 response • Worked with Island Health in launching and managing the Food RX program (distribution of \$30,000 of local food products to vulnerable hospital discharges in Fall 2020) 	<ul style="list-style-type: none"> • Continue to meet with MLA at least once/year • Continue to solicit project engagement with AGRI and Ministry of Health staff • Consider invitation of Regional Agrologist and/or other Provincial staff to ADC and CAR tables, particularly if online meetings continue
2.101	Increase First Nation involvement in agricultural programs	<ul style="list-style-type: none"> • Developed new relationships with various NTC staff • Included funding for Indigenous participation in food/ag planning initiatives within grant applications • Met with Tseshah and Uchucklesaht representatives to provide consultative support to agricultural developments in 2020 • Invited First Nations to ADC and CAR tables • Engaged with various coastal First Nation representatives to offer support to projects 	<ul style="list-style-type: none"> • Continue to develop relationships with Indigenous stakeholders, including NTC • Distribute core funding, where available, to support participation in food and agri planning initiatives • Incorporate Indigenous perspectives and ideas into programming, as requested or identified

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Fundamental Goal #3: Programme Support

Fundamental Goal #3: Programme Support			
	Objective	Related Activities/Outcomes 2019/2020	Potential Next Steps and Primary Partners
3.1	Continue with a limited Grow Local Program supportive of backyard growers	<ul style="list-style-type: none"> • Continued distribution of gardening education e-newsletters throughout 2019 and 2020 • Promoted related educational events • Developed, with AFI and AFH, a Garden Starter Pack program in 2020, purchasing plants and seeds from local producers for distribution to the public • Supported development and promotion of a series of educational gardening videos in 2020, with Shaw TV and AFH • Supported TCFI to manage Grow Local programming in coastal communities 	<ul style="list-style-type: none"> • Continue to support Garden Starter Pack Program annually • Support AFH to take on management of GL e-newsletters and Facebook page • Assist AFH and TCFI to seek longer-term funding for GL programming • Offer garden consulting to residents and small farms, where resources available • Support educational workshops, where resources available
3.2	Lobby for Regional Designation under Provincial Meat Inspection Regulations	<ul style="list-style-type: none"> • Met with MLA Scott Fraser • Engaged in discussions with Small Scale Meat Producers' Association, Alberni Farmers' Institute, Ministry of Agriculture staff, local veterinarians, potential Class D/E processors, and North Island College • Developed and submitted a response to the Province's Request for Feedback about the Meat Inspection Regulations; update that response after deadline extended. • Received Regional Designation in June 2020 • 1 local farm received a Class D license for on-farm slaughter in 2020 	<ul style="list-style-type: none"> • Follow-up with North Island College and the Dock+ regarding educational opportunities and cut/wrap infrastructure • Continue to share info with producers as regulatory authority transfers to Ministry of Agriculture • Support AFI to support producers in developing on-farm or other facilities
3.3	Continued Armyworm monitoring program and outreach within Alberni Valley	<ul style="list-style-type: none"> • Conducted pheromone trapping program with support from Ministry of Agriculture and a local student: 11 traps set up across the Alberni Valley and monitored weekly/bi-weekly in 2019 and 2020 • Conducted outreach and information sharing with producers, the public, and Ministry of Agriculture Entomologist 	<ul style="list-style-type: none"> • Continue working with CAI to ensure an ongoing trapping program is included in their current and future Pest and Pollinator Projects • Continue engagement and info sharing with Ministry of Agriculture Entomologist and local producers
3.4	Agriculture is appropriately included in Regional Emergency Operations Procedures	<ul style="list-style-type: none"> • Facilitated event Jan 2019 with funding and participation from Ministry of Agriculture • Supported collection and dissemination of local data (livestock #s, related resources-trailers, muster stations for livestock, etc) • Shared information about the Premises ID program and responding to emergencies from an agricultural perspective • Discussed how emergency planning could be incorporated into Regional Emergency Operations protocols • Developed MAP-A (Mitigation and Action Plan for Agriculture) • Contributed to Covid-19 Community Stakeholder Group 	<ul style="list-style-type: none"> • Ensure Agriculture has formal representation within ACRD Emergency Planning and/or related Committee/s • Ensure relevant information is shared with producers and with EOC • Continue to amend and implement the Covid-19 MAP-A as indicated

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Fundamental Goal #3: Programme Support

	Objective	Related Activities/Outcomes 2019/2020	Potential Next Steps and Primary Partners
3.5	Support implementation of Coastal Addendum	<ul style="list-style-type: none"> Secured additional ACRD funding for Coastal initiatives, via engagement with West Coast Directors CAR formally adopted as an ACRD Committee; 3 meetings held in 2019/2020 Oversaw direct funding opportunities for coastal initiatives in 2019 and 2020 Applied to and received \$20,000 grant from Clayoquot Biosphere Trust for a 2-stream project: Coastal Food Policy/Emergency Planning and Support for Coastal Food Project Development Coastal Food Policy event held via Zoom in July 2020, with facilitation and follow-up report from Kwantlum Polytechnic University's Institute for Sustainable Food Systems Project Development support ongoing via education and outreach initiative, in partnership with Hannah Roessler, Professional Agrologist Received grant funding from Plan H for Coastal Community Garden Connectedness project (project being led by TCFI) 	<ul style="list-style-type: none"> Complete Vital Grant project Support Coastal Community Garden Project Continue to Implement CAR Strategic Plan Continue to bridge coastal and Alberni Valley initiatives where possible and appropriate Provide core funding, where available, to Eat West Coast and TCFI
3.6	Collect Comprehensive producer data	<ul style="list-style-type: none"> Worked with UBC student to support an academic data-collection project 	<ul style="list-style-type: none"> Continue with data collection and UBC project where possible
3.7	Complete a review of Alberni Agricultural Plan	<ul style="list-style-type: none"> Reviewed ACRD Agricultural Plan Implementation Program's history, activities, strengths, weaknesses, and outcomes, as part of System Change project 	<ul style="list-style-type: none"> Consider a full AAP review once Covid-19 recovery is well underway
3.8	Study impact and feasibility of expansion of Regional Agricultural Support in Province	<ul style="list-style-type: none"> Completed a comprehensive project with funding from Vancouver Foundation Developed a project plan and applied for second stage funding for a 3-year project 	<ul style="list-style-type: none"> Adapt ACRD programs as indicated in the System Change final report, as possible with available funding Continue to engage with other Regional Agricultural Support initiatives across the Province Continue to engage with Province
3.9	Support the production of quality humus through Organic Waste Initiative	<ul style="list-style-type: none"> Provided feedback to ACRD Organics Programs as requested Share information with stakeholders, including within coastal community 	<ul style="list-style-type: none"> Ensure agricultural representation and engagement in organic waste management projects

**ACRD: Agricultural Plan Implementation Project
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Fundamental Goal #3: Programme Support

	Objective	Related Activities/Outcomes 2019/2020	Potential Next Steps and Primary Partners
3.101	Ensure Agricultural input in Water Planning initiatives	<ul style="list-style-type: none"> • Applied to and received funding from the Real Estate Foundation of BC for an ACRD Council for Agricultural Water Supply • Organized and met with a Steering Committee to develop project and application • Organized on-farm event for ACRD Board and other stakeholders to witness the Climate Change impacts to a local farm • Engaged with CAI to secure additional funding for a Producer-Led monitoring component (pending) 	<ul style="list-style-type: none"> • Finalize relationship and funding with CAI • Finalize and publish RFP for coordinator in early 2021 • Initiate project in Feb/Mar 2021 • With funding from REFBC and CAI and participation of AFI and individual producers
3.11	Annual publication of West Coast Growers' Guide	<ul style="list-style-type: none"> • Supported AVNews to publish a West Coast Growers Guide in 2019 and 2020 in a 'Wrap' format 	<ul style="list-style-type: none"> • Continue to support publication of West Coast Growers guide, biannually at a minimum • With AVNews, AFH, AFI, Chamber
3.12	Ag First' project: water/irrigation support, drought management, other	<ul style="list-style-type: none"> • Completed success grant applications for the ACRD Council for Agricultural Water Supply and Fire Mitigation and Field Trials projects • Support City's Application to Province for Food Processing and Innovation Hub Infrastructure 	<ul style="list-style-type: none"> • Continue to work with AFI and producers to identify other projects that would support producers directly • Support AFI to launch Fire Mitigation project • Continue to work with CAI to ensure producers are supported and involved within their pending projects • Continue to support producer access to technical agricultural extension services and pilot projects

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Fundamental Goal #4: Administration, Long Term Viability, and Succession Planning

Fundamental Goal #4: Administration, Long Term Viability, and Succession Planning			
	Objective	Related Activities/Outcomes 2019/2020	Potential Next Steps and Primary Partners
4.1	Assist with development of supportive Municipal, Regional, and Provincial Policies	<ul style="list-style-type: none"> • Lobbied successfully to changes to the Meat Inspection Regulations • Participated in the CAI Advisory Committee and Working Groups • Supported ACRD staff to solicit feedback and review bylaws, concerns, and options relating to cannabis production and changes to the Agriculture Land Commission. • Drafted recommendations and content for ACRD’s Submission to Province RE: Agricultural Land Commission and Supporting Producers • Draft resolution for 2019 UBCM - Provincial Support of Regional Agricultural Support Services • Draft Agricultural Vision/Background for Regional Food Processing Hub Facility • Developed “What Can You Do?” Series of posters for coastal agriculture, offering policy and other suggestions • Engaged external and Provincial stakeholders in System Change project • Contributed to ACRD/PA Covid-19 Community Stakeholder Group • Submitted letter to Ministry of Agriculture sharing local feedback and making requests for Covid-19 supports • Worked with Staff to ensure supportive bylaws for agricultural buildings and within burning bylaws 	<ul style="list-style-type: none"> • Develop related policy recommendations within Council for Agricultural Water Supply project • Continue to solicit feedback from producers and organizations about regulatory or policy concerns and solutions • Continue to draft agri-related Resolutions to UBCM annually • Continue to respond to Ministry of Agriculture Requests for Input
4.2	Ensure functional ADC operations	<ul style="list-style-type: none"> • Drafted agendas and minutes • Ensured regular meetings • Shared information with ACRD Staff and Board of Directors • Updated ADC Terms of Reference • Wrote and shared project reports and updates 	<ul style="list-style-type: none"> • Invite new members • Encourage more Member involvement in Committee processes • Share information about regional agricultural planning processes with members • Ensure equity at tables by eliminating requirement for volunteerism in order to participate • Improve structural linkages between ADC and AAC
4.3	Draft and update Strategic Plans and associate workplans where required	<ul style="list-style-type: none"> • Drafted CAR and ADC Strategic Plans • Updated Plans with Activities and Outcomes at year end 	<ul style="list-style-type: none"> • Continue to adapt, amend, populate, and share Plans

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Fundamental Goal #4: Administration, Long Term Viability, and Succession Planning

	Objective	Related Activities/Outcomes 2019/2020	Potential Next Steps and Primary Partners
4.4	Secure grant funding	<ul style="list-style-type: none"> Secured or helped to secure grants and funding for: Emergency Planning Support for Agriculture, West Coast Farm and Garden Show, West Coast Growers' Guide, Armyworm Monitoring program, Coastal Food Policy Event, Coastal Food Production Project Development Support, ACRD Council for Agricultural Water Supply/Producer Led Monitoring, Fire Mitigation and Field Trials project, Port Alberni Food Processing Hub (the Dock+), Public Scholars' Institute, Shelter Farm, Home Grown Grocery Event, System Change project, 4 additional Summer Student jobs for Covid-19 mitigation efforts, Food Rx/Hospital-Community Nutrition Security Coalition, and Fostering Collaboration Amongst Coastal Community Gardens 	<ul style="list-style-type: none"> Seek multi-year funding for agricultural events, public education, and Grow Local programming Seek funding for market development and agri-tourism initiatives Seek increased core funding for agricultural support organizations Support organizations to find and apply for anticipated Covid-19 Recovery funding and other grant opportunities
4.5	Ensure clear budgeting and accounting	<ul style="list-style-type: none"> Tracked various project budgets Ensured funding resources allocated appropriately as available 	<ul style="list-style-type: none"> Work with ACRD staff to streamline and simplify budgets and tracking processes