




# 2024 - 2027 STRATEGIC PLAN STRATEGIES AND OBJECTIVES OVERVIEW

 <b>1.0 PLANNING FOR A RESILIENT AND LIVEABLE REGION</b>	
STRATEGIES	OBJECTIVES
1.1 Enhanced indoor/outdoor recreation facilities and services	<p>Complete the governance review of the Alberni Valley Aquatic Centre</p> <p>Engage with citizens to develop plans for recreation and trail services to ensure we are meeting community expectations for service levels</p>
1.2 Sustainable land use planning and growth	<p>Undertake a comprehensive review and revision of the electoral area Official Community Plans (OCPs) and zoning bylaws</p> <p>Work with regional agricultural producers toward identifying and addressing challenges faced by regulations and climate change</p> <p>Work with Huu-ay-aht First Nations and the Bamfield community on the exploration of a joint community master planning initiative</p>
1.3 Viable and responsive	<p>Complete the West Coast and Regional Transit service reviews</p> <p>Coordinate with adjacent regional districts to assess the future of the Island Rail Corridor rail service</p> <p>Develop airport development plans in collaboration and/or partnership with First Nations whose land the airports operate on</p>
1.4 Support our volunteers	Explore opportunities to support and strengthen our volunteer-based programs
1.5 Leverage grants toward creating regional and community benefit	Actively pursue grants that align with or advance the regions' strategic and operational needs

To create liveable, resilient and engaged communities through informed, effective planning.

 <b>2.0 MANAGING OUR ASSETS AND INFRASTRUCTURE</b>	
STRATEGIES	OBJECTIVES
2.1 Advance the development of an asset management program	<p>Ensure sustainable funding for infrastructure repair and replacement through:</p> <ul style="list-style-type: none"> <li>» Development of a long-term financial plan</li> <li>» Establishment of a capital reserve policy</li> </ul>
2.2 Solid waste management plan (SWMP)	Undertake comprehensive SWMP review process
2.3 Infrastructure climate resiliency	<p>Establish policies that provide criteria and process for regional collaboration that fosters the development, effective use of, or climate related upgrades, to new or existing water/sewer utilities</p> <p>A review and further study options available for the Beaver Creek Water System</p> <p>A review of options available for maintaining the long-term security of public water sources and watersheds (e.g., Cherry Creek watershed)</p>
2.4 Emergency management and climate adaptation	<p>Including the examination of the impacts of drought on the security of our water systems</p> <p>Identify and consider the impacts of climate change as it relates to hazard and risk assessments</p>

To effectively manage our infrastructure to ensure that we are able to maintain high levels of service and to mitigate future costs.



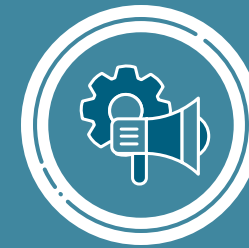


### 3.0

#### PARTNERSHIPS AND COMMUNICATIONS

To achieve mutual benefits from partnering with First Nations, municipal governments and community partners by sharing and leveraging our resources, developing and implementing effective communication practices, and aligning our efforts towards common goals.

STRATEGIES	OBJECTIVES
3.1 First Nations protocol agreements	Develop protocol agreements with regional First Nations communities to support reconciliation and partnering efforts
3.2 Regional governance alignment	Advance shared service initiatives between regional jurisdictions as informed by regional CAO/ED dialogue, regional strategic plan reviews and government to government meetings
	Advance options for legislative change that facilitate the option for adding non-treaty nations to the regional Board in accordance with Declaration on the Rights of Indigenous Peoples Act (DRIPA) legislation
3.3 Optimize communication platforms and practices	Explore an audio-visual strategy for informing the community regarding key policy and activities of the region
	Explore opportunities for improved joint communications and collaborative engagement with other agencies operating within the region
	Develop and implement efficient mechanisms for consultation and cooperation with neighbouring Indigenous governing bodies during all phases of emergency management
	Develop a business continuity plan to ensure the continuation of essential services during all four phases of emergency management (preparedness, mitigation, response and recovery)
	The creation of an online dashboard that actively communicates key aspects and status of specific development variance/permit, building permit and zoning applications, etc., being processed by the ACRD to allow applicants to see where their application process is at
	The provision of quarterly Board updates on these applications until the dashboard is fully functional
	The examination and possible implementation of physical and/or policy options that help increase public access to ACRD meetings (e.g., mobile recording and streaming hardware through to provision of child-minding for parents that wish to attend meetings)



### 4.0

#### ADVOCACY AND SERVICE

To represent and advance the interest of the region with other levels of government and agencies responsible for providing governance and services in our region. Where collaboration creates possible solutions, explore possible service models.

STRATEGIES	OBJECTIVES
4.1 Strategic advocacy	<p>Develop individual strategies for effective advocacy on important issues facing the ACRD including:</p> <ul style="list-style-type: none"> <li>» Broadband connectivity for under-served communities and along key transportation corridors</li> <li>» Agricultural Land Reserve policies that limit housing opportunities on agricultural lands</li> <li>» The growing cost of insurance for agricultural producers</li> <li>» Availability of health services</li> <li>» Housing accessibility</li> <li>» Tofino Health Services</li> <li>» Cherry Creek Water</li> <li>» Alternative and emergency routes including but not limited to Highway 4</li> <li>» Explore collaborative service options in:               <ul style="list-style-type: none"> <li>· Aquatics services</li> <li>· Market housing rentals and workforce housing, including the exploration of options for reduced administrative and regulatory redundancies/inefficiencies</li> <li>· Enhanced support and collaboration for the provision of all aspects of primary healthcare services from preventative to acute</li> <li>· Explore the options for collaboration and development of a new park service to include areas such as Hole in the Wall and Cathedral Grove</li> </ul> </li> </ul>

