



REGIONAL DISTRICT OF ALBERNI-CLAYOQUOT

STATEMENT OF FINANCIAL INFORMATION PERIOD ENDED DECEMBER 31, 2021

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Regional District of Alberni-Clayoquot
Financial Statements
Year Ended December 31, 2021

Regional District of Alberni-Clayoquot
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INDEPENDENT AUDITORS' REPORT

To Board of Directors of the Alberni-Clayoquot Regional District

Opinion

We have audited the financial statements of Alberni-Clayoquot Regional District (the District), which comprise:

- the statement of financial position as at December 31, 2021
- the statement of operations for the year then ended
- the statement of changes in accumulated surplus for the year then ended
- the statement of changes in net financial assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the “financial statements”).

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Alberni-Clayoquot Regional District as at December 31, 2021, and its results of operations, its changes in accumulated surplus, its changes in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the “Auditors’ Responsibilities for the Audit of the Financial Statements” section of our auditors’ report.

We are independent of the District in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the District's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the District or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the District's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control.



- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the District's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the District to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

KPMG LLP

Chartered Professional Accountants

Victoria, Canada
April 13, 2022

Regional District of Alberni-Clayoquot
Statement of Financial Position
Year Ended December 31, 2021

	2021	2020
FINANCIAL ASSETS		
Cash and cash equivalents	\$ 23,416,576	\$ 20,130,004
Portfolio investments (Note 2)	3,219	3,152
Accounts receivable (Note 3)	1,385,482	950,333
Term receivables from municipalities (Note 4)	15,793,939	16,420,277
Municipal Finance Authority debt reserve deposit (Note 5)	335,044	330,785
Inventories for resale	49,379	39,781
	40,983,639	37,874,332
FINANCIAL LIABILITIES		
Accounts payable and accrued liabilities	1,551,049	1,248,561
Deferred revenue	825,047	743,273
Deposits (Note 6)	5,050	15,050
Restricted revenues (Note 7)	551,939	513,485
Landfill closure liability (Note 9)	6,589,692	3,459,491
Municipal Finance Authority debt reserve	325,630	321,415
Debt (Note 10, Schedule 1)	22,255,624	23,085,266
	32,104,031	29,386,541
NET FINANCIAL ASSETS	8,879,608	8,487,791
NON-FINANCIAL ASSETS		
Tangible capital assets (Note 11, Schedule 2)	46,656,240	46,886,522
Inventories of supplies	90,092	89,899
Prepaid expenses	97,474	59,118
	46,843,806	47,035,539
ACCUMULATED SURPLUS	\$ 55,723,414	\$ 55,523,330

Contingent liabilities and commitments (Notes 4, 5, 14 and 16)

Contractual rights (Note 17)



Teri Fong, CPA, CGA
 Chief Financial Officer

The accompanying notes are an integral part of these financial statements.

Regional District of Alberni-Clayoquot

Statement of Operations

Year Ended December 31, 2021

	2021 Budget (Note 18)	2021 Actual	2020 Actual
REVENUE			
Tax requisitions	\$ 7,199,771	\$ 7,199,518	\$ 6,999,904
Grants in lieu of taxes	30,500	128,753	121,000
Services provided to other governments	77,300	90,919	51,319
Sales of services	4,449,600	5,487,129	4,985,262
Miscellaneous revenue	1,133,600	1,453,355	1,052,813
Government transfers			
Conditional	7,535,555	5,367,087	1,251,871
Unconditional	125,000	359,271	677,792
	20,551,326	20,086,032	15,139,961
EXPENSES			
General government services	2,211,984	1,874,603	1,596,604
Electoral area administration	242,912	36,097	84,264
Management of development - rural	620,500	552,083	539,458
Regional planning services	484,710	441,187	198,728
Building inspection services	277,700	253,810	236,591
Park services	354,485	250,725	215,818
Fire protection services	980,100	954,974	929,551
Landfill services	6,269,250	9,309,889	3,752,282
AV water study	6,000	-	-
Custom transit	603,700	464,927	423,178
Airport services	2,478,700	2,362,432	2,155,161
Street lighting	2,660	2,592	2,427
Emergency planning	575,050	460,319	340,592
E911 telephone services	356,100	351,404	324,983
Vancouver Island library services	506,700	505,063	493,307
South Long Beach bike path	7,317	7,100	7,100
Grant-in-aid	323,879	300,891	289,200
Noise control	16,600	26,520	8,511
Animal control	9,300	9,057	5,552
Multi-purpose arena contribution	35,097	5,143	179,070
Water systems	1,452,150	1,373,919	1,366,450
Salmon Beach	513,397	343,213	311,454
	18,328,291	19,885,948	13,460,281
ANNUAL SURPLUS	\$ 2,223,035	\$ 200,084	\$ 1,679,680

The accompanying notes are an integral part of these financial statements.

Regional District of Alberni-Clayoquot
Statement of Changes in Accumulated Surplus
Year Ended December 31, 2021

	2021 Budget (Note 18)	2021 Actual	2020 Actual
ACCUMULATED SURPLUS - BEGINNING OF YEAR	\$ 55,523,330	\$ 55,523,330	\$ 53,843,650
ANNUAL SURPLUS	2,223,035	200,084	1,679,680
ACCUMULATED SURPLUS - END OF YEAR	\$ 57,746,365	\$ 55,723,414	\$ 55,523,330

The accompanying notes are an integral part of these financial statements.

Regional District of Alberni-Clayoquot
Statement of Changes in Net Financial Assets
Year Ended December 31, 2021

	2021 Budget (Note 18)	2021 Actual	2020 Actual
ANNUAL SURPLUS	\$ 2,223,035	\$ 200,084	\$ 1,679,680
(Acquisition)/use of prepaids	-	(38,356)	12,429
Acquisition of inventory of supplies	-	(193)	(15,716)
Developer contributions of tangible capital assets	-	(248,000)	(10,676)
Loss on disposal of tangible capital assets	-	-	24,041
Acquisition of tangible capital assets	-	(1,830,351)	(2,444,052)
Amortization	2,199,100	2,308,633	2,201,060
	2,199,100	191,733	(232,914)
CHANGE IN NET FINANCIAL ASSETS	4,422,135	391,817	1,446,766
NET FINANCIAL ASSETS - BEGINNING OF YEAR	8,487,791	8,487,791	7,041,025
NET FINANCIAL ASSETS - END OF YEAR	\$ 12,909,926	\$ 8,879,608	\$ 8,487,791

The accompanying notes are an integral part of these financial statements.

Regional District of Alberni-Clayoquot

Statement of Cash Flows

Year Ended December 31, 2021

	2021	2020
OPERATING ACTIVITIES		
Annual surplus	\$ 200,084	\$ 1,679,680
Item not affecting cash:		
Amortization of tangible capital assets	2,308,633	2,201,060
Loss on disposal of tangible capital assets	-	24,041
Developer contributions of tangible capital assets	(248,000)	(10,676)
(Contribution to)/proceeds from Municipal Finance Authority debt reserve deposit	(44)	72,344
Landfill closure liability	3,130,201	273,199
Actuarial adjustments of debt	(27,309)	(21,381)
	5,363,565	4,218,267
Changes in non-cash working capital (Note 12)	(70,580)	460,826
	5,292,985	4,679,093
FINANCING ACTIVITIES		
Term receivables from municipalities	-	(4,450,000)
Proceeds from debt	-	4,450,000
Repayment of debt	(175,995)	(175,995)
	(175,995)	(175,995)
CAPITAL ACTIVITIES		
Purchase of tangible capital assets	(1,830,351)	(2,444,052)
INVESTING ACTIVITIES		
Addition to portfolio investments	(67)	(522)
INCREASE IN CASH FLOW	3,286,572	2,058,524
CASH AND CASH EQUIVALENTS - BEGINNING OF YEAR	20,130,004	18,071,480
CASH AND CASH EQUIVALENTS - END OF YEAR	23,416,576	20,130,004
CASH AND CASH EQUIVALENTS CONSISTS OF:		
Bank balances	\$ 23,416,576	\$ 20,130,004

The accompanying notes are an integral part of these financial statements.

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2021

1. Summary of Significant Accounting Policies

Basis of presentation

The financial statements of the Regional District of Alberni-Clayoquot (the "District") are prepared by management in accordance with Canadian generally accepted accounting principles for local governments as prescribed by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada.

Budget reporting

The budget information reported in the statement of operations, the statement of changes in accumulated surplus and the statement of changes in net financial assets represents the 2021 budget as adopted by the District's Board on March 24, 2021.

Investments

Investments are carried at cost which approximate market value.

Portfolio investments

Portfolio investments include investments in equity securities. Portfolio investments are reported using the cost method, a basis of accounting for portfolio investments whereby the investment is initially recorded at cost and the earnings from such investments are recognized only to the extent received or receivable.

Inventory

- (a) Inventories for resale - Fuel inventory is valued at the lower of cost or net realizable value.
- (b) Inventories of supplies - Supplies inventory is valued at the lower of cost and net realizable value with the cost being determined on a first in, first out basis.

Revenue and expenditure recognition

Revenue is recorded in the period in which the transactions or events that gave rise to the revenue occur, when earned and measureable. Amounts that have been received in advance of services being rendered are recorded as deferred revenue until the District discharges the obligations that led to the collection of funds.

Revenues from other levels of governments, classified as grants in lieu of taxes, are recorded in the District's records as they are received.

Each Municipality, Treaty First Nation and Electoral Area within the Regional District is requisitioned for their portion of each service in which they participate. These funds are then levied by the Municipalities, Treaty First Nations and the Province (for Electoral Areas) to individual taxpayers. Instead of levying individual taxpayers, the Treaty First Nations also have the option of paying for the requisition from their consolidated revenue fund. The requisitioned amounts are turned over to the District by August 1 of each year.

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2021

1. Summary of Significant Accounting Policies (continued)

Revenue and expenditure recognition (continued)

Expenditures are recorded on an accrual basis and are recognized in the period in which the goods and services are acquired and a liability is incurred or transfers are due. Expenditures include the accrued interest payable on debt to the end of the fiscal period.

Government transfers without stipulations are recognized in the financial statements as revenues in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made. Government transfers with stipulations restricting their use are recognized in the financial statements as revenues in the period in which the eligible expenditures are incurred, providing they are authorized and eligibility criteria are met.

Deferred and restricted revenues

- (a) Deferred revenue includes amounts received related to the curbside garbage program but not yet earned. These amounts will be recognized as revenue in the next fiscal year.
- (b) Restricted revenue include amounts received for specified projects that are unspent. These amounts will be recognized as revenue when the related expenditures are incurred, services performed or tangible capital assets acquired, thereby extinguishing the related liability.

Accrued Employee Benefits

Based on obligations as determined by collective agreements and contractual arrangements, employee benefit accruals, which include an allowance for vacation entitlement and overtime benefits, are recorded in the year in which they are earned.

Post Employment Benefits

Leave benefits such as vacation, along with retirement allowance benefits, are also available to the District's employees. The costs of these benefits are determined based on service and best estimates of retirement ages and expected future salary and benefit increases. The obligation under this benefit plan is accrued based on projected benefits as the employees render services necessary to earn the future benefits.

The District and its employees make contributions to the Municipal Pension Plan. These contributions are expensed as incurred. The costs of the plan are the employer's contributions due to the plan in the period.

Debt

Debt is recorded net of any related repayments and actuarial additions. Interest expense is recorded in the period incurred. The debt schedule indicates the amount of debt payable in accordance with schedules received from the Municipal Finance Authority.

Tangible capital assets

Tangible capital assets (TCAs) are recorded at cost and amortized on a straight-line basis, based on their expected useful life. The expected useful life of the District's TCAs are as follows:

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2021

1. Summary of Significant Accounting Policies (continued)

Tangible capital assets (continued)

Airport	10 to 50 years
Fire department	5 to 50 years
Office and administration	5 to 40 years
Land	not amortized
Landfills	Projected closures - 2070 and 2091, 10 to 40 years
Parks	5 to 25 years
Salmon beach	10 to 50 years
Water systems	25 years
Beaver Creek water system	5 to 60 years

Capital projects under construction are not amortized until the asset is put into use. TCA's contributed to the Regional District are recorded at fair value at the time of contribution.

TCA's are written down when conditions indicate that they no longer contribute to the District's ability to provide goods and services or when the value of the future economic benefits associated with the asset is less than the book value of the asset.

Landfill liability

The liability for closure of operational sites and post-closure care has been recognized based on the present value of estimated future expenses, estimated inflation and the usage of the site's capacity during the year. The change in liability during the year is recorded as a charge to operations.

Measurement uncertainty

The preparation of financial statements in conformity with Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenses, gains, and losses during the reporting period. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the period in which they became known. By their nature, these estimates are subject to measurement uncertainty and the effect on the financial statements of changes in such estimates in future periods could be significant. Since a precise determination of many assets and liabilities depends on future events, actual results may differ from such estimates and approximations. Key areas requiring the use of estimates include the amortization of tangible capital assets and landfill closure obligations.

Beginning March 2020, the outbreak of the novel strain of coronavirus, specifically identified as "COVID-19", has resulted in governments worldwide enacting emergency measures to contain the spread of the virus. Many governments have likewise declared that the COVID-19 outbreak in their jurisdictions constitutes an emergency. Reactions to the spread of COVID-19 have led to, among other things, significant restrictions on travel, business closures, quarantines and general reduction in operational activities. While these effects are expected to be temporary, the duration of the disruption and related financial impact cannot be reasonably estimated at this time. Given the unprecedented and pervasive impact of changing circumstances surrounding the COVID-19 pandemic, there is inherently more uncertainty as compared to prior periods.

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2021

2. Portfolio investments

	2021	2020
Alberni District Co-op Association equity shares	\$ 3,219	\$ 3,152

3. Accounts Receivable

	2021	2020
Trade and other receivables	\$ 428,453	\$ 525,137
Goods and services tax recoverable	218,779	3,906
Government of Canada	319,048	50,225
Province of British Columbia	282,449	314,400
Local governments	146,151	105,527
Subtotal	1,394,880	999,195
Less allowance for doubtful accounts	(9,398)	(48,862)
Accounts receivable - net	\$ 1,385,482	\$ 950,333

4. Term Receivables from Municipalities

Pursuant to the Local Government Act, the District acts as the agency through which its member municipalities borrow funds from the Municipal Finance Authority of British Columbia ("MFA"). The annual cost of servicing this municipal debt is recovered entirely from the borrowing member municipality. However, in the event of default the District is contingently liable to the MFA for this debt.

	2021	2020
City of Port Alberni	\$ 13,413,904	\$ 13,886,779
District of Tofino	632,132	685,566
District of Ucluelet	1,747,903	1,842,969
Multiplex Arena	-	4,963
	\$ 15,793,939	\$ 16,420,277

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2021

5. Municipal Finance Authority Debt Reserve Fund

MFA provides capital financing for Regional Districts and their member Municipalities. The MFA is required to establish a Debt Reserve Fund into which each Regional District and member Municipality, who share in the proceeds of a debt issue through the District, are required to pay certain amounts set out in the debt agreements. Interest earned on these funds (less administrative expenses) becomes an obligation of the MFA to the District. If at any time insufficient funds are provided by the District or member Municipalities, MFA will then use these funds to meet payments on its obligations. When this occurs, the District may be called upon to restore the fund. The balance of the District's Debt Reserve Fund deposits at December 31, 2021 is \$335,044 (2020 - \$330,785).

As a condition of the borrowing, the District is also obligated to lodge security by means of demand notes based on the amount of the borrowing. The notes, which are contingent in nature, are held by the MFA to act as security against the possibility of debt repayment default and are not recorded in the financial statements. Upon maturity of a debt issue, the demand notes are released. As of December 31, 2020, there are contingent demand notes of \$471,642 (2020 - \$473,950). Of these amounts, \$340,317 (2020 - \$342,625) relate to borrowing of member municipalities.

6. Deposits

Performance deposits are funds collected from various property developers and held as security to ensure the completion of specified agreed on works. These funds will be released once the related works are completed, or used by the District to complete the works for which they are held.

	2021	2020
Performance deposits	\$ 5,050	\$ 15,050

7. Restricted Revenues

	2021	2020
Development cost charges	\$ 175,395	\$ 139,322
Parkland deferred contributions	376,544	374,163
	\$ 551,939	\$ 513,485

- (a) The District receives contributions from developers for the development of the water and sewer infrastructure. These restricted contributions are recognized as revenue in the years in which the capital projects are undertaken. Developer contributions paid in advance of infrastructure works are recorded as restricted revenue. Developer contributions received during the year were \$35,161 (2020 - \$44,414). Interest earned on developer contributions is restricted and deferred; interest earned during the year was \$912 (2020 - \$737). Developer contributions expended on capital projects during the year was \$nil (2020 - \$nil).

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2021

7. Restricted Revenues (continued)

- (a) The District receives contributions from developers for the future acquisition of parkland. These restricted contributions are recognized as revenue in the years in which the parkland is subsequently acquired. Developer contributions received during the year were \$nil (2020 - \$nil). Interest earned on parkland contributions is restricted and deferred; interest earned during the year was \$2,381 (2020 - \$3,784). Parkland acquired during the year was \$nil (2020 - \$nil).

8. Community Works Funds

The Canada Community-Building Fund is provided by the Government of Canada. The Community Works Fund stream provides funding to local governments for eligible expenditures of eligible projects in accordance with an agreement between the Regional District and the Union of British Columbia Municipalities. The following amounts are unspent funds held within accumulated surplus of the District:

	2021	2020
Opening balance of unspent funds	\$ 3,091,774	\$ 3,106,645
Add amount received during the year	944,445	461,674
Add interest earned	21,216	30,840
Less eligible expenditures made during the year	(98,824)	(507,385)
Closing balance of unspent funds	\$ 3,958,611	\$ 3,091,774

9. Solid Waste Landfill Closure and Post Closure Liability

The District operates the Alberni Valley Landfill and the West Coast Landfill sites. The liability for closure of operational sites and post-closure care has been recognized based upon the usage of the site's capacity during the year. The Alberni Valley costs are based upon the 2021 budget prepared by an external specialist. The West Coast costs are based upon the 2020 budget prepared by an external specialist and inflation adjusted at 1.52% (2020 - 1.58%) per annum to the estimated year of closure. These costs were then discounted to December 31, 2021 using a discount rate of 2.73% (2020 - 2.29%). Post-closure care is estimated to be required for 200 years (2020 - 25 years) from the date of site closure for the Alberni Valley and for 100 years (2020 - 25 years) from the date of site closure for the West Coast.

The liability for closure and post-closure as at December 31, 2021 is \$6,589,692 (2020 - \$3,459,491). Estimated expenses for closure and post-closure care are \$31,451,067 (2020 - \$17,121,625). The liability remaining to be recognized is \$24,861,375 (2020 - \$13,662,134). It is estimated that the life of the Alberni Valley Landfill is 79 (2020 - 71) years and the West Coast Landfill is 44 (2020 - 50) years.

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2021

10. Debenture Debt

All borrowings for the District are with the MFA. Debt interest costs recognized as expense as incurred. The debenture debt "Schedule 1" reflects the amount of debenture debt payable.

Principal payments due within the next five years and thereafter are as follows:

2022	\$	840,736
2023		869,784
2024		899,877
2025		931,054
2026		963,353
Thereafter		<u>17,750,820</u>
	\$	<u>22,255,624</u>

Principal payments are invested by MFA and earn income which is expected to be sufficient to retire the debt at maturity.

11. Tangible Capital Assets

	Cost	Accumulated amortization	2021 Net book value	2020 Net book value
Airport	\$ 23,515,459	\$ 7,151,901	\$ 16,363,558	\$ 17,510,894
Fire department	6,754,436	3,314,112	3,440,324	3,543,705
Office and administration	2,366,349	1,779,961	586,388	619,124
Land	6,519,253	-	6,519,253	6,271,253
Landfills	12,924,116	2,818,032	10,106,084	9,113,230
Parks	803,497	315,213	488,284	412,714
Salmon beach	1,036,919	461,939	574,980	486,922
Water systems	5,227,863	2,349,137	2,878,726	3,000,287
Beaver Creek water system	9,193,345	4,041,502	5,151,843	5,372,113
Under construction	546,800	-	546,800	556,280
	<u>\$ 68,888,037</u>	<u>\$ 22,231,797</u>	<u>\$ 46,656,240</u>	<u>\$ 46,886,522</u>

Land includes a right of way value of \$16,300 that relates to the land where the Bamfield Fire Department building is situated. For additional information about tangible capital assets, see Schedule 2.

During 2021, the ACRD evaluated all sites for which an environmental standard exists and for which it is directly responsible, and has concluded that no contamination exists that exceeds an environmental standard. Accordingly, no amount has been accrued in the financial statements as a liability for contaminated sites.

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2021

12. Change in Non Cash Working Capital and Cash Flow Supplementary Information

	2021	2020
Accounts receivable	\$ (435,149)	\$ 449,864
Inventories for resale	(9,598)	25,231
Inventories of supplies	(193)	(15,716)
Accounts payable and accrued liabilities	302,488	(542,753)
Deferred revenue	81,774	482,836
Prepaid expenses	(38,356)	12,429
Deposits	(10,000)	-
Restricted revenues	38,454	48,935
	\$ (70,580)	\$ 460,826

13. Financial Instruments

For cash, accounts receivable, term receivables from municipalities, debt reserve deposits, accounts payable and accrued liabilities and deposits, the carrying value of these financial statements approximated their fair market values due to their short-term maturity or capacity for prompt liquidation. The District is exposed to credit risk on the receivables from its customers and municipalities. In order to reduce its credit risk, the District has adopted credit policies which include the analysis of the financial position of its customers and the regular review of their credit limits. The District does not have a significant exposure to any individual customer or counterpart. Unless otherwise noted, it is management's opinion that the District is not exposed to significant interest, currency, or credit risk arising from these financial instruments.

14. The North Island 9-1-1 Corporation

A 9-1-1 emergency dispatch service is provided by the North Island 9-1-1 Corporation, which is owned by the Regional Districts of Comox Valley, Strathcona, Mount Waddington, Alberni Clayoquot, Nanaimo and Powell River. The shares in the corporation are owned as follows:

Alberni-Clayoquot - 3 shares	Mount Waddington - 1 share
Comox Valley - 6 shares	Nanaimo - 5 shares
Strathcona - 4 shares	Powell River - 2 shares

The District's investment in shares of the North Island 9-1-1 Corporation is recorded at cost. The District, through approval of the annual budget, is responsible for its share in funding ongoing operations. The District's share of the corporation is equal to 14.3% and the degree of control is proportionate to the ownership share. As no benefits are expected from the ownership, it has not been accounted for as an equity investment.

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2021

15. Related Parties

The District is related to the Alberni Clayoquot Regional Hospital District (the "Hospital District"), as the same individuals are members of the Board of Directors of both organizations. As legislated by the Hospital District Act, the officers and employees of the District are the corresponding officers and employees of the Hospital District. Each of the District and the Hospital District are separate legal entities as defined by separate Letters Patent and authorized by separate legislation. During the year, the Alberni Clayoquot Regional Hospital District purchased, at cost, \$25,000 (2020 - \$25,000) of administrative support services from the District.

16. Contingent Liabilities and Commitments

a) CLAIMS

In the normal course of a year, the District is faced with lawsuits for damages of diverse natures. At year end the District's estimated exposure to each such liability is either not determinable or is not considered to be significant. Claims paid by the District as a result of litigation are reported as expenditures.

b) ENVIRONMENTAL REGULATIONS

The District is subject to environmental regulations which cover different aspects of its operations. These regulations may require future expenditures to meet applicable standards and subject the District to possible penalties for past violations. Any amounts required to meet obligations will be charged to operations or capitalized, as appropriate. No amounts can be estimated at this time and therefore no liabilities have been recorded at December 31, 2021.

c) PENSION LIABILITY

The District and its employees contribute to the Municipal Pension Plan (a jointly trustee pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The Plan is a multi-employer defined benefit pension plan. Basic pension benefits provided are based on a formula. As at December 31, 2020, the plan has about 220,000 active members and approximately 112,000 retired members. Active members include approximately 42,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent valuation for the Municipal Pension Plan as at December 31, 2018 indicated a \$2,866 million funding surplus for basic pension benefits on a going concern basis. The District paid \$269,411 for employer contributions to the plan in fiscal 2021 (2020 - \$238,521). Employees contributed \$240,620 to the plan in fiscal 2021 (2020 - \$214,212). The next valuation will be as at December 31, 2021 with results available in 2022.

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2021

16. Contingent Liabilities and Commitments (continued)

c) PENSION LIABILITY (continued)

Employers participating in the Plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the Plan records accrued liabilities and accrued assets for the Plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to the individual employers participating in the Plan.

d) SICK LEAVE ENTITLEMENTS

Based on obligations as determined by collective agreements and contractual arrangements for sick leave, employees' sick leave entitlements accumulate. However, as sick leave benefits are only payable for sick leave and are not payable upon leaving the District, the amounts are recognized as an expense only when a claim is made. As at December 31, 2021 accumulated sick leave amounted to \$637,862 (2020 - \$564,664).

e) CONTRACTUAL OBLIGATIONS FOR LEASED PREMISES

As a result of the conversion of the Beaver Creek Improvement District to an electoral area of the regional district, the District assumed the long-term lease previously entered into by the Beaver Creek Improvement District effective November 1, 1961 with respect to the land on which the Improvement District's Stamp River pump house facilities are located. The agreement has a 99-year term and provides for annual rent of \$1 per annum. In addition, as Lessee the District will pay all taxes, levies and assessments which may be assessed, charged or levied against the lands and leasehold improvements erected thereon.

f) COMMITMENTS

At December 31, 2021, the District has outstanding commitments to capital projects for \$771,563 and operating contracts as follows:

2022	\$	1,728,871
2023		1,427,780
2024		1,099,532
2025		687,040
		<hr/>
	\$	4,943,223

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2021

17. Contractual Rights

The District has entered into various contracts for rental revenue within the normal course of operations. The estimated contractual rights under these contracts are as follows:

2022	\$	178,353
2023		102,448
2024		61,163
2025		27,008
2026		27,548
Thereafter		<u>275,107</u>
	\$	<u>671,627</u>

18. Budget Reconciliation

Budget figures represent the Financial Plan Bylaw adopted by the Board on March 24, 2021. The financial plan budgeted for capital expenditures rather than amortization expense, and reflects the use of prior year operating surpluses as part of its annual budget. The carry forward of operating surpluses by department is a requirement under the Local Government Act of BC. The financial plan forms the basis for taxation and fees and charges rates which may be required for a particular year. The budget contains certain revenue and expense recognition principles that do not comply with Public Sector Accounting Standards, therefore, certain budget amounts have been restated to conform to the general purpose financial statement presentation.

Adjustments to the 2021 budgeted annual surplus

Consolidated financial plan balanced cash budget as approved March 24, 2021	\$	46,100
Add transfers to reserves		6,931,113
Add principal debt payments		203,100
Less surplus from prior years		(2,539,204)
Less committed surplus from prior years		(218,974)
Less amortization		<u>(2,199,100)</u>
Accrual budgeted annual surplus	\$	<u>2,223,035</u>

Regional District of Alberni-Clayoquot
Schedule of Debenture Debt
Year Ended December 31, 2021

(Schedule 1)

	By-law	MFA Issue	Maturity date	Term	Rate	Amount Borrowed	Total Instalments to date	Actuarial addition	2021 Balance	2020 Balance
Arena F1027	F1041	75	01 Dec 2021	20	1.75%	\$ 68,332	\$ 41,331	\$ 27,001	\$ -	\$ 4,963
Port Alberni F1062	1062	97	19 Apr 2031	25	1.53%	3,375,064	1,215,629	452,647	1,706,788	1,851,064
Port Alberni F1111	1111	130	14 Oct 2044	30	3.00%	5,750,000	717,661	99,018	4,933,321	5,064,154
Port Alberni F1114	F1114	131	08 Apr 2035	20	2.20%	912,000	193,495	23,151	695,354	734,636
Port Alberni F1114	F1114	131	08 Apr 2045	30	2.20%	2,000,000	232,456	27,812	1,739,732	1,786,925
Port Alberni F1143	F1143	150	09 Apr 2050	30	1.99%	4,450,000	109,692	1,599	4,338,709	4,450,000
Salmon Beach F1079	F1096	117	12 Oct 2031	20	1.47%	939,800	315,602	66,219	557,979	602,877
Tofino F1062	1062	97	19 Apr 2031	25	1.53%	1,250,000	450,224	167,643	632,133	685,567
Ucluelet F1074	F1095	117	12 Oct 2036	25	1.47%	1,948,000	467,753	98,145	1,382,102	1,448,646
Ucluelet F1130	F1130	141	07 Apr 2032	15	2.80%	475,000	102,157	7,043	365,800	394,322
AVRA F1120	F1120	142	04 Oct 2047	30	3.15%	6,000,000	504,462	26,975	5,468,563	5,607,370
BWS F1126	F1126	146	19 Sep 2038	20	3.20%	492,245	54,958	2,144	435,143	454,742
									\$ 22,255,624	\$ 23,085,266

The accompanying notes are an integral part of these financial statements.

Regional District of Alberni-Clayoquot
Schedule of Tangible Capital Assets
Year Ended December 31, 2021

(Schedule 2)

	Cost						Accumulated Amortization				2021	2020
	Opening Balance	Acquisitions	Transfers	Disposals	Closing Balance	Opening Balance	Amortization	Disposals	Closing Balance	Net Book Value	Net Book Value	
Airport	\$ 23,312,175	\$ 122,112	\$ 81,172	\$ -	\$ 23,515,459	\$ (5,801,281)	\$ (1,350,620)	\$ -	\$ (7,151,901)	\$ 16,363,558	\$ 17,510,894	
Fire department	6,637,198	315,431	(193,193)	(5,000)	6,754,436	(3,093,493)	(225,619)	5,000	(3,314,112)	3,440,324	3,543,705	
Office and administration	2,314,971	51,378	-	-	2,366,349	(1,695,847)	(84,114)	-	(1,779,961)	586,388	619,124	
Land	6,271,253	248,000	-	-	6,519,253	-	-	-	-	6,519,253	6,271,253	
Landfills	11,711,804	1,062,352	149,960	-	12,924,116	(2,598,574)	(219,458)	-	(2,818,032)	10,106,084	9,113,230	
Parks	700,380	144,346	(41,229)	-	803,497	(287,666)	(27,547)	-	(315,213)	488,284	412,714	
Salmon beach	909,612	110,636	16,671	-	1,036,919	(422,690)	(39,249)	-	(461,939)	574,980	486,922	
Water systems	5,208,749	19,114	-	-	5,227,863	(2,208,462)	(140,675)	-	(2,349,137)	2,878,726	3,000,287	
Beaver Creek water system	9,192,264	4,982	(3,901)	-	9,193,345	(3,820,151)	(221,351)	-	(4,041,502)	5,151,843	5,372,113	
Under construction	556,280	-	(9,480)	-	546,800	-	-	-	-	546,800	556,280	
	\$ 66,814,686	\$ 2,078,351	\$ -	\$ (5,000)	\$ 68,888,037	\$ (19,928,164)	\$ (2,308,633)	\$ 5,000	\$ (22,231,797)	\$ 46,656,240	\$ 46,886,522	

The accompanying notes are an integral part of these financial statements.

**Regional District of Alberni-Clayoquot
 Unaudited Schedule – COVID-19 Safe Restart Grant
 Year Ended December 31, 2021**

(Schedule 3)

In November 2020, the Province of British Columbia announced a funding stream called “COVID-19 Safe Restart Grants for Local Governments”. The District received \$485,000 of funds at that time and an additional \$166,000 in the spring of 2021 for a total of \$651,000. This funding was provided to assist with increased operating costs and lower revenue due to COVID-19. The following outlines how the funds were allocated during 2021 to various regional and local services during the year:

Safe Restart Grant balance December 31, 2020	\$264,200
Funding received during 2021	166,000
Eligible costs incurred:	
General administration services	(66,336)
Planning and development services	(6,540)
Protective services	(86,386)
Total eligible costs incurred during 2021	(159,262)
Balance, December 31, 2021	270,938

The accompanying notes are an integral part of these financial statements.



REGIONAL DISTRICT OF ALBERNI-CLAYOQUOT

Schedule of Guarantee and Indemnity Agreements

This organization has not given any guarantees or indemnities under the Guarantees and Indemnities Regulation.



REGIONAL DISTRICT OF ALBERNI-CLAYOQUOT
Schedule of Remuneration and Expenses

1. **Elected Officials**

Name	Position	Remuneration	Expenses
Beckett, Robert	Director	\$13,355	\$0
Bodnar, Dianne	Director	\$13,348	\$578
Cole, Rachelle	Director	\$12,234	\$865
Cootes, Wilfred	Director	\$0	\$0
Cote, Penny	Director	\$20,862	\$1,615
Jack, John	Chairperson	\$15,031	\$525
Johnsen, Kirsten	Director	\$10,938	\$104
McCarthy, Alan	Director	\$0	\$0
McNabb, John	Director/Vice-Chairperson	\$18,509	\$578
Minions, Sharie	Director	\$7,516	\$0
Paulson, Ronald	Director	\$7,516	\$0
Roberts, Kelvin	Director	\$14,984	\$499
Rymer, Sarah	Alternate Director	\$184	\$0
Shannon, Tanya	Director	\$12,971	\$603
Stere, Thomas	Director	\$10,209	\$204
Total Elected Officials		\$157,657	\$5,570



REGIONAL DISTRICT OF ALBERNI-CLAYOQUOT
Schedule of Remuneration and Expenses (Continued)

2. **Other Employees** (excluding those listed in Part 1 above)

Name	Position	Remuneration	Expenses
Brunn, Jennifer	General Manager of Community Services	\$132,825	\$2,665
Bryant, Tricia	Asset Management Coordinator / Acting CFO	\$82,315	\$1,699
Dyer, Alex	Planner / Planning Manager	\$92,732	\$678
Fong, Teri	Chief Financial Officer / Acting Chief Administrative Officer	\$147,845	\$3,791
Fortune, Mark	Airport Manager	\$103,893	\$860
Frank, Jodie	Organics Coordinator	\$79,660	\$4,076
Hill, Janice	Executive Assistant to the CAO	\$75,561	\$0
Holmes, Douglas	Chief Administrative Officer	\$128,802	\$3,002
Irg, Michael	General Manager of Planning & Development	\$143,209	\$940
Looker, Bryan K	Maintenance Technician	\$83,314	\$783
McGregor, Michael	Land & Resources Coordinator	\$79,686	\$1,548
McLeod, Matthew	Leadhand Maintenance Technician	\$85,925	\$2,538
Mortlock, Brett	Building Inspector	\$76,458	\$2,419
Rose, George	Manager of Information Technology	\$92,144	\$2,716
Sawkins, Scott	Accountant	\$78,392	\$2,563
Stefani, Luc	Building Inspector/Property Maintenance Coordinator	\$77,494	\$1,051
Thomson, Wendy	General Manager of Administrative Services	\$146,052	\$1,978
Zenner, Heather	Protective Services Manager	\$98,962	\$2,383
Consolidated total of other employees with remuneration of \$75,000.00 or less		\$1,129,370	\$20,774
Total Other Employees		\$2,934,636	\$56,465



**ALBERNI-CLAYOQUOT
REGIONAL DISTRICT**

3008 Fifth Avenue, Port Alberni, B.C. CANADA V9Y 2E3

Telephone (250) 720-2700 FAX: (250) 723-1327

3. Reconciliation

Total Remuneration – Elected Officials	\$157,656
Total Remuneration – Other Employees	\$2,934,636
Subtotal	\$3,092,292
Reconciling Items	\$0.00
Total per Statement of Revenue & Expenditures	*See note below
Variance	\$0.00

*The Financial Statements do not provide this information, they are prepared on a function basis rather than on an object basis. However, the amounts reported are included in the expenses stated in the financial statements.



REGIONAL DISTRICT OF ALBERNI-CLAYOQUOT

Statement of Severance Agreements

There were no severance agreements made between the Regional District of Alberni-Clayoquot and its non-unionized employees during the 2021 fiscal year.



REGIONAL DISTRICT OF ALBERNI-CLAYOQUOT

Schedule of Payments to Suppliers

1. Suppliers who received aggregate payments exceeding \$25,000.00

Supplier Name	Aggregate Amount Paid to Supplier
Agat Laboratories	\$39,500
Alberni District Co-op Association	\$27,174
Alberni Paving & Contracting Ltd.	\$88,287
Altus Group	\$50,837
Andrew Sheret Ltd	\$55,482
AON Reed Stenhouse Inc.	\$75,865
Associated Fire Safety Equipment	\$79,753
B.A. Blackwell & Associates Ltd	\$26,918
Bamfield Centennial Park	\$67,775
BC Conservation Foundation	\$44,000
BC Hydro	\$129,198
BC Transit	\$162,017
Berks Intertruck Ltd.	\$28,323
Berry & Vale Contracting Ltd	\$1,647,376
Black Press Group Ltd	\$33,842
Butler, Les	\$76,346
Calian Ltd.	\$48,684
CDW Canada Inc	\$46,726
Centralsquare Canada Software Inc.	\$29,274
City of Port Alberni	\$295,024
Clayoquot Biosphere Trust	\$30,000
CUPE – Local 118	\$31,643
Deer Bay Contracting	\$36,116
Denis Francoeur Backhoeing	\$116,288
District of Tofino	\$36,500
Duvall, Edith	\$25,400
Earth Land and Sea Compost Corp	\$64,577
Eden Tree Farm and Gardening	\$69,509
Enex Fuels	\$104,145
Fort Garry Fire Trucks Ltd	\$180,000
Fyfe Well & Water Services	\$125,003
INEO Employment Services	\$83,941
Insight Canada Inc.	\$49,274
J.W.Berry Trucking Ltd.	\$40,189
Koers & Associates Engineering Ltd.	\$81,571
KPMG LLP	\$31,290
Lady Rose Marine Services	\$33,820



REGIONAL DISTRICT OF ALBERNI-CLAYOQUOT

Schedule of Payments to Suppliers (Continued)

Suppliers who received aggregate payments exceeding \$25,000 (continued)

Supplier Name	Aggregate Amount Paid to Supplier
Lewis, Anna	\$44,682
Lidstone & Company	\$43,430
Marcie Dewitt	\$83,808
McElhanney Consoluting Services Ltd.	\$60,911
McGill & Associates Engineering	\$109,334
Minister of Finance	\$89,465
Municipal Finance Authority of BC	\$1,358,711
Municipal Insurance Association of B.C.	\$73,547
Municipal Pension Plan	\$510,106
North Island 911 Corporation	\$342,198
North Island College	\$72,825
Pacific Blue Cross	\$158,820
Paul Evans Consulting Ltd	\$67,197
Piteau Associates	\$94,105
Questica Software Inc.	\$38,976
Receiver General for Canada	\$861,400
RFT Planning and GIS Services	\$26,844
Rollins Machinery Ltd	\$1,968,939
Smith, Ryan	\$95,041
Sperling Hansen Associates	\$60,035
Sproat Lake Forestry Services Ltd.	\$25,733
Stewart McDannold Stuart – In Trust	\$100,000
Telus	\$55,841
Tetra Tech EBA Inc.	\$55,819
TMD Machinery	\$62,845
Ucluelet Rent-It Center	\$195,524
Upland Contracting Ltd.	\$700,452
Vancouver Island University	\$36,563
Vancouver Island Regional Library	\$501,694
Vancouver Island Tree Service	\$33,298
Waste Management of Canada	\$552,607
Worksafe BC	\$67,854
Zinc Strategies Inc.	\$74,831
Total Suppliers Equal & Over \$25,000	\$12,815,102
Total Suppliers Under \$25,000	\$1,805,650
Total Suppliers	\$14,620,752



REGIONAL DISTRICT OF ALBERNI-CLAYOQUOT

Schedule of Payments to Suppliers (Continued)

2. Suppliers who received payments for grants and contributions

Supplier Name	Aggregate Amount Paid to Supplier
Alberni Air Quality Society	\$10,000
Alberni Community and Women's Services Society	\$4,389
Alberni District Fall Fair Association	\$4,000
Alberni Farmers' Institute	\$1,200
Alberni Valley Chamber of Commerce	\$4,000
Alberni Valley Drag Race Association	\$5,000
Alberni Valley Fall Fair (In Kind)	\$1,000
Alberni Valley Hospice Society	\$7,500
Alberni Valley Rescue Society	\$12,096
Alberni Valley Transition Town Society	\$7,500
Arrowsmith Amateur Radio Club	\$5,950
Bamfield Community Affairs Society	\$10,000
Beaver Creek Community Club	\$6,157
Capital Region Food and Agriculture Initiative	\$7,050
Cherry Creek Recreation Commission	\$22,000
Cherry Creek Volunteer Fire Department	\$15,032
City of Port Alberni	\$116,347
Clayoquot Biosphere Trust	\$1,000
District A – Farmers' Institute	\$250
Kamloops Food Policy Council	\$250
Kootenay-Boundary Farm Advisors Program	\$250
Lillooet Agriculture and Food Society	\$250
Long Beach Farms	\$5,000
Music by the Sea	\$2,000
Nanaimo Foodshare	\$250
Navy League of Canada – Port Alberni	\$1,500
Port Alberni Association for Community Living	\$2,265
Port Alberni Marine Rescue	\$11,500
Port Alberni Shelter Society – Farm	\$5,000
Port Alberni Victim Services Society	\$26,000
Sproat Lake Community Association	\$11,900
Surfrider Foundation Pacific Rim Chapter	\$7,908
Thornton Creek Enhancement Society	\$7,624
Tofino Community Food Initiative / Ucluelet Local Food Society	\$14,200
Vancouver Island North Film Commission	\$5,000



REGIONAL DISTRICT OF ALBERNI-CLAYOQUOT

Schedule of Payments to Suppliers (Continued)

2. **Suppliers who received payments for grants and contributions (continued)**

West Coast Aquatic	\$12,000
West Coast Inland Search & Rescue Society	\$6,000
Total Grants and Contributions	\$359,368



REGIONAL DISTRICT OF ALBERNI-CLAYOQUOT

Schedule of Payments to Suppliers (Continued)

3. Reconciliation

Total of Aggregate Payments Equal to or Exceeding \$25,000.00	\$12,815,102
Consolidated Total of Payments Less Than \$25,000.00	\$1,805,650
Total of Aggregate Payments for Grants & Contributions	\$359,368
Subtotal	\$14,980,120
Reconciling Items	\$0.00
Total per Statement of Revenue & Expenditures	*See note below
Variance	\$0.00

*The Financial Statements do not provide this information, they are prepared on a function basis rather than on an object basis. However, the amounts reported are included in the expenses stated in the financial statements.



REGIONAL DISTRICT OF ALBERNI-CLAYOQUOT

Statement of Financial Information Approval

The undersigned, as authorized by the Financial Information Regulation, Schedule 1, subsection 9(2), approves all the statements and schedules included in this Statement of Financial Information, produced under the *Financial Information Act*.

John Jack, Chairperson
June 22, 2022

Teri Fong, CPA, CGA, Chief Financial Officer
June 14, 2022



REGIONAL DISTRICT OF ALBERNI-CLAYOQUOT

MANAGEMENT REPORT

The Financial Statements contained in this Statement of Financial Information under the Financial Information Act have been prepared by management in accordance with generally accepted accounting principles or stated accounting principles, and the integrity and objectivity of these statements are management's responsibility. Management is also responsible for all of the statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The Board of Directors is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control. The Board meets with management and the external auditors once per year.

The Chief Financial Officer has the responsibility for assessing the management systems and practices of the Regional District.

The external auditors, KPMG LLP, conduct an independent examination, in accordance with generally accepted auditing standards, and express their opinion on the financial statements. Their examination does not relate to the other schedules and statements required by the Act. Their examination includes a review and evaluation of the corporation's system of internal control and appropriate tests and procedures to provide reasonable assurance that the financial statements are presented fairly. The external auditors have full and free access to the Board of Directors and may meet with it as required.

On behalf of the Alberni-Clayoquot Regional District

Teri Fong, CPA, CGA
Chief Financial Officer
June 14, 2022