



REGIONAL DISTRICT OF ALBERNI-CLAYOQUOT

**STATEMENT OF FINANCIAL INFORMATION
PERIOD ENDED DECEMBER 31, 2025**

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Regional District of Alberni-Clayoquot

Financial Statements

Year Ended December 31, 2025

Regional District of Alberni-Clayoquot

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Year Ended December 31, 2025

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Alberni-Clayoquot Regional District

Opinion

We have audited the financial statements of Alberni-Clayoquot Regional District (the "District"), which comprise:

- the statement of financial position as at December 31, 2025
- the statement of operations for the year then ended
- the statement of changes in accumulated surplus for the year then ended
- the statement of changes in net financial assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the District as at December 31, 2025, and its results of operations, its changes in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditor's Responsibilities for the Audit of the Financial Statements***" section of our auditor's report.

We are independent of the District in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the District's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the District or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the District's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the District's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the District to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

KPMG LLP

Chartered Professional Accountants

Victoria, Canada
April 8, 2026

Regional District of Alberni-Clayoquot

Statement of Financial Position

Year Ended December 31, 2025

	2025	2024
FINANCIAL ASSETS		
Cash and cash equivalents	\$ 24,630,592	\$ 20,771,949
Short term investments (Note 2)	7,075,972	8,536,659
Accounts receivable (Note 3)	3,417,033	2,581,685
Term receivables from municipalities (Note 4)	31,028,248	32,121,571
Municipal Finance Authority debt reserve deposit (Note 5)	572,876	556,220
Inventories for resale	66,249	64,819
	66,790,970	64,632,903
FINANCIAL LIABILITIES		
Accounts payable and accrued liabilities	2,176,044	2,289,427
Short term borrowing	83,799	110,810
Deferred revenue	2,823,185	2,005,519
Deposits (Note 6)	5,050	5,050
Restricted revenues (Note 7)	950,758	738,823
Asset retirement obligation (Note 9)	16,208,401	16,392,335
Municipal Finance Authority debt reserve	553,208	539,265
Other liability (Note 20)	791,889	868,121
Debt (Note 10, Schedule 1)	36,604,275	37,929,300
	60,196,609	60,878,650
NET FINANCIAL ASSETS	6,594,361	3,754,253
NON-FINANCIAL ASSETS		
Tangible capital assets (Note 11, Schedule 2)	49,963,028	50,927,365
Inventories of supplies	131,119	127,850
Deposit security	10,000	10,000
Prepaid expenses	165,539	158,013
	50,269,686	51,223,228
ACCUMULATED SURPLUS	\$ 56,864,047	\$ 54,977,481

Contingent liabilities and commitments (Notes 4, 5, 14 and 16)

Contractual rights (Note 17)

Shane Koren

Shane Koren, CPA

Acting Chief Financial Officer

The accompanying notes are an integral part of these financial statements.

Regional District of Alberni-Clayoquot

Statement of Operations

Year Ended December 31, 2025

	2025 Budget (Note 18)	2025 Actual	2024 Actual
REVENUE (Note 19)			
Tax requisitions	\$ 10,849,710	\$ 10,849,709	\$ 10,008,223
Grants in lieu of taxes	80,585	162,559	180,476
Services provided to other governments	114,303	145,354	130,697
Sales of services	6,325,994	7,089,923	6,658,207
Miscellaneous revenue	1,669,526	2,390,612	2,381,705
Government transfers			
Conditional	7,612,533	4,439,561	3,697,040
Unconditional	190,000	190,000	210,100
	26,842,651	25,267,718	23,266,448
EXPENSES (Note 19)			
Administrative services	4,939,668	4,016,494	3,534,998
Planning & development services	2,718,315	2,050,485	1,827,829
Recreational & cultural services	1,516,596	1,229,010	1,183,913
Solid waste services	5,311,159	5,362,230	5,733,650
Transportation Services	6,011,862	5,040,922	4,352,913
Water & sewer services	1,995,726	1,866,207	1,767,249
Protective services	4,219,827	3,471,312	2,843,594
Grant-in-aids	347,438	326,380	307,357
Other services	31,016	18,112	19,074
	27,091,607	23,381,152	21,570,577
ANNUAL SURPLUS/(DEFICIT)	\$ (248,956)	\$ 1,886,566	\$ 1,695,871

The accompanying notes are an integral part of these financial statements.

Regional District of Alberni-Clayoquot

Statement of Changes in Accumulated Surplus

Year Ended December 31, 2025

	2025 Budget (Note 18)	2025 Actual	2024 Actual
ACCUMULATED SURPLUS - BEGINNING OF YEAR	\$ 54,977,481	\$ 54,977,481	\$ 53,281,610
ANNUAL SURPLUS/(DEFICIT)	(248,956)	1,886,566	1,695,871
ACCUMULATED SURPLUS - END OF YEAR	\$ 54,728,525	\$ 56,864,047	\$ 54,977,481

The accompanying notes are an integral part of these financial statements.

Regional District of Alberni-Clayoquot
Statement of Changes in Net Financial Assets
Year Ended December 31, 2025

	2025 Budge (Note 18)	2025 Actual	2024 Actual
ANNUAL SURPLUS	\$ (248,956)	\$ 1,886,566	\$ 1,695,871
Acquisition of prepaids	-	(7,526)	(41,692)
Acquisition of inventory of supplies	-	(3,269)	(24,711)
Reduction in ARO asset change in estimate	-	873,873	2,920,437
Addition of assets held in trust	-	-	(10,000)
Loss on disposal of tangible capital assets	-	34,751	10,662
Acquisition of tangible capital assets	-	(3,269,148)	(3,912,403)
Contributed tangible capital assets	-	-	(965,843)
Amortization	3,176,950	3,324,861	3,178,519
	3,176,950	953,542	1,154,969
CHANGE IN NET FINANCIAL ASSETS	2,927,994	2,840,108	2,850,840
NET FINANCIAL ASSETS - BEGINNING OF YEAR	3,754,253	3,754,253	903,413
NET FINANCIAL ASSETS - END OF YEAR	\$ 6,682,247	\$ 6,594,361	\$ 3,754,253

The accompanying notes are an integral part of these financial statements.

Regional District of Alberni-Clayoquot

Statement of Cash Flows

Year Ended December 31, 2025

	2025	2024
OPERATING ACTIVITIES		
Annual surplus	\$ 1,886,566	\$ 1,695,871
Item not affecting cash:		
Amortization of tangible capital assets	3,324,861	3,178,519
Loss on disposal of tangible capital assets	34,751	10,662
Contributed tangible capital asset	-	(965,843)
Leaseholder rent-credit/(payment)	(76,232)	868,121
Contribution to Municipal Finance Authority debt reserve deposit	(2,713)	(3,047)
Accretion expense	689,939	754,709
Actuarial adjustments of debt	(52,719)	(45,748)
	5,804,453	5,493,244
Changes in non-cash working capital (Note 12)	68,645	(627,213)
	5,873,098	4,866,031
FINANCING ACTIVITIES		
Proceeds (conversion) of short-term debt financing	(27,011)	110,810
Repayment of debt	(178,983)	(178,983)
	(205,994)	(68,173)
CAPITAL ACTIVITIES		
Purchase of tangible capital assets	(3,269,148)	(3,912,403)
INVESTING ACTIVITIES		
Disposal (purchase) of short-term investments	1,492,756	(5,500,105)
Proceeds on short-term investment	(32,069)	(32,785)
	1,460,687	(5,532,890)
INCREASE/(DECREASE) IN CASH FLOW	3,858,643	(4,647,435)
CASH AND CASH EQUIVALENTS - BEGINNING OF YEAR	20,771,949	25,419,384
CASH AND CASH EQUIVALENTS - END OF YEAR	24,630,592	20,771,949
CASH AND CASH EQUIVALENTS CONSISTS OF:		
Bank balances	\$ 24,630,592	\$ 20,771,949

The accompanying notes are an integral part of these financial statements.

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2025

1. Summary of Significant Accounting Policies

Basis of presentation

The financial statements of the Regional District of Alberni-Clayoquot (the "District") are prepared by management in accordance with Canadian generally accepted accounting principles for local governments as prescribed by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada.

Budget reporting

The budget information reported in the statement of operations, the statement of changes in accumulated surplus and the statement of changes in net financial assets represents the 2025 budget as adopted by the District's Board on March 26, 2025.

Inventory

- a) Inventories for resale - Fuel inventory is valued at the lower of cost or net realizable value.
- b) Inventories of supplies - Supplies inventory is valued at the lower of cost and net realizable value with the cost being determined on a first in, first out basis.

Revenue and expenditure recognition

Revenue from unilateral transactions is recognized when the District has the ability to claim or retain an inflow of economic resources and a past transaction or event giving rise to the asset has occurred. Revenue from an exchange transaction is recognized when the District has satisfied applicable performance obligation.

Amounts that have been received in advance of services being rendered or performance obligations being met are recorded as deferred revenue until the District discharges the obligations that led to the collection of funds.

Revenues from other levels of governments, classified as grants in lieu of taxes, are recorded in the District's records when amounts are known and collectability is reasonably assured.

Each Municipality, Treaty First Nation and Electoral Area within the Regional District is requisitioned for their portion of each service in which they participate. These funds are then levied by the Municipalities, Treaty First Nations and the Province (for Electoral Areas) to individual taxpayers. Instead of levying individual taxpayers, the Treaty First Nations also have the option of paying for the requisition from their consolidated revenue fund. The requisitioned amounts are turned over to the District by August 1 of each year.

Expenditures are recorded on an accrual basis and are recognized in the period in which the goods and services are acquired and a liability is incurred or transfers are due. Expenditures include the accrued interest payable on debt to the end of the fiscal period.

Government transfers without stipulations are recognized in the financial statements as revenues in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made. Government transfers with stipulations restricting their use are recognized in the financial statements as revenues in the period in which the eligible expenditures are incurred, providing they are authorized and eligibility criteria are met.

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2025

1. Summary of Significant Accounting Policies (continued)

Deferred and restricted revenues

- a) Deferred revenue includes amounts received related to grants for projects in progress, lease revenue, building permits, rezoning applications, transit passes, parking passes, and to the curbside garbage program but not yet earned. These amounts will be recognized as revenue in the next or future fiscal year.
- b) Restricted revenue include amounts received for specified projects that are unspent. These amounts will be recognized as revenue when stipulations are met and the related expenditures are incurred, services performed or tangible capital assets acquired, thereby extinguishing the related liability.

Financial instruments

Financial instruments are designated at cost. Financial instruments are adjusted by transaction costs incurred on acquisition and amortized using the effective interest rate method. Financial assets are assessed for impairment on an annual basis. If there is an indicator of impairment, the District determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the District expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

Accrued Employee Benefits

Based on obligations as determined by collective agreements and contractual arrangements, employee benefit accruals, which include an allowance for vacation entitlement and overtime benefits, are recorded in the year in which they are earned.

Post Employment Benefits

Leave benefits such as vacation, along with retirement allowance benefits, are also available to the District's employees. The costs of these benefits are determined based on service and best estimates of retirement ages and expected future salary and benefit increases. The obligation under this benefit plan is accrued based on projected benefits as the employees render services necessary to earn the future benefits. The District and its employees make contributions to the Municipal Pension Plan. These contributions are expensed as incurred. The costs of the plan are the employer's contributions due to the plan in the period.

Debt

Debt is recorded net of any related repayments and actuarial additions. Interest expense is recorded in the period incurred. The debt schedule indicates the amount of debt payable in accordance with schedules received from the Municipal Finance Authority.

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2025

1. Summary of Significant Accounting Policies (continued)

Tangible capital assets

Tangible capital assets (TCAs) are recorded at cost and amortized on a straight-line basis, based on their expected useful life. The expected useful life of the District's TCAs are as follows:

Airport	10 to 50 years
Fire department	5 to 50 years
Office and administration	5 to 40 years
Land	not amortized
Landfills	Projected closures - 2070 and 2091, 10 to 40 years
Parks	5 to 25 years
Salmon beach	10 to 50 years
Water systems	25 years
Beaver Creek water system	5 to 60 years

Capital projects under construction are not amortized until the asset is put into use. TCA's contributed to the Regional District are recorded at fair value at the time of contribution.

TCA's are written down when conditions indicate that they no longer contribute to the District's ability to provide goods and services or when the value of the future economic benefits associated with the asset is less than the book value of the asset.

Asset retirement obligation

An asset retirement obligation is recognized when, as at the financial reporting date, all of the following criteria are met: 1) There is a legal obligation to incur retirement costs in relation to tangible capital assets 2) The past transaction or event giving rise to the liability has occurred 3) It is expected that the future economic benefit will be given up 4) A reasonable estimate of the amount can be made. The liability for closure of operational sites and post-closure care relating to landfill sites has been recognized based on estimated future expenses. An additional liability for the removal of asbestos and septic tank remediation in several locations owned by the ACRD has also been recognized based on estimated future expenses on closure of the site and post closure care. The liability is discounted using a present value calculation, and adjusted yearly for accretion expense. The recognition of a liability resulted in an accompanying increase to the respective tangible capital assets. The increase to the tangible capital assets is being amortized in accordance with the associated asset retirement obligation policy and remaining useful life of the related tangible capital asset.

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2025

1. Summary of Significant Accounting Policies (continued)

Measurement uncertainty

The preparation of financial statements in conformity with Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenses, gains, and losses during the reporting period. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the period in which they became known. By their nature, these estimates are subject to measurement uncertainty and the effect on the financial statements of changes in such estimates in future periods could be significant. Since a precise determination of many assets and liabilities depends on future events, actual results may differ from such estimates and approximations. Key areas requiring the use of estimates include the amortization of tangible capital assets, asset retirement obligation, expected retirement costs, as well as the timing and duration of retirement costs.

Segmented reporting

A segment is designated as a distinguishable activity or group of activities of the District for which it is appropriate to separately report financial information. The District has provided definitions of the District's segments as well as presented financial information in segmented format in Note 19.

2. Short Term Investments

The guaranteed investment certificates balance is inclusive of \$2,350,000 at 5.65% maturing on February 13, 2026, \$1,000,000 at 3.40% maturing on December 14, 2026, \$656,900 at 3.28% maturing on October 14, 2027, and \$1,500,000 at 3.15% maturing on December 7, 2026.

	2025	2024
Alberni District Co-op Association equity shares	\$ 4,218	\$ 3,874
Guaranteed investment certificates	5,506,900	7,500,000
MFA - Money Market Fund Investments	1,564,854	1,032,785
	\$ 7,075,972	\$ 8,536,659

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2025

3. Accounts Receivable

	2025	2024
Trade and other receivables	\$ 1,708,660	\$ 1,651,955
Goods and services tax recoverable	125,343	138,492
Government of Canada	61,434	115,279
Province of British Columbia	1,187,065	136,742
Local governments	368,651	546,434
Subtotal	3,451,153	2,588,902
Less allowance for doubtful accounts	(34,120)	(7,217)
Accounts receivable - net	\$ 3,417,033	\$ 2,581,685

4. Term Receivables from Municipalities

Pursuant to the Local Government Act, the District acts as the agency through which its member municipalities borrow funds from the Municipal Finance Authority of British Columbia ("MFA"). The annual cost of servicing this municipal debt is recovered entirely from the borrowing member municipality. However, in the event of default the District is contingently liable to the MFA for this debt.

	2025	2024
City of Port Alberni	\$ 19,507,750	\$ 20,230,709
District of Tofino	10,200,671	10,458,659
District of Ucluelet	1,319,827	1,432,203
	\$ 31,028,248	\$ 32,121,571

5. Municipal Finance Authority Debt Reserve Fund

MFA provides capital financing for Regional Districts and their member Municipalities. The MFA is required to establish a Debt Reserve Fund into which each Regional District and member Municipality, who share in the proceeds of a debt issue through the District, are required to pay certain amounts set out in the debt agreements. Interest earned on these funds (less administrative expenses) becomes an obligation of the MFA to the District. If at any time insufficient funds are provided by the District or member Municipalities, MFA will then use these funds to meet payments on its obligations. When this occurs, the District may be called upon to restore the fund. The balance of the District's Debt Reserve Fund deposits at December 31, 2025 is \$572,876 (2024 - \$556,220).

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2025

5. Municipal Finance Authority Debt Reserve Fund (continued)

As a condition of the borrowing, the District is also obligated to lodge security by means of demand notes based on the amount of the borrowing. The notes, which are contingent in nature, are held by the MFA to act as security against the possibility of debt repayment default and are not recorded in the financial statements. Upon maturity of a debt issue, the demand notes are released. As of December 31, 2025, there are contingent demand notes of \$832,356 (2024 - \$832,356). Of these amounts, \$701,031 (2024 - \$701,031) relate to borrowing of member municipalities.

6. Deposits

Performance deposits are funds collected from various property developers and held as security to ensure the completion of specified agreed on works. These funds will be released once the related works are completed, or used by the District to complete the works for which they are held.

	2025	2024
Performance deposits	\$ 5,050	\$ 5,050

7. Restricted Revenues

	2025	2024
Development cost charges	\$ 476,239	\$ 279,208
Parkland deferred contributions	474,519	459,615
	\$ 950,758	\$ 738,823

- a) The regional district receives contributions from developers for the development of the water and sewer infrastructure. These restricted contributions are recognized as revenue in the years in which the capital projects are undertaken. Developer contributions paid in advance of infrastructure works are recorded as restricted revenue. Developer contributions received during the year were \$190,355 (2024 - \$145,676). Interest earned on developer contributions is restricted and deferred; interest earned during the year was \$6,676 (2024 - \$12,612). Developer contributions expended on capital projects during the year was \$nil (2024 - \$131,670).
- b) The District receives contributions from developers for the future acquisition of parkland. These restricted contributions are recognized as revenue in the years in which the parkland is subsequently acquired. Developer contributions received during the year were \$nil (2024 - \$26,700). Interest earned on parkland contributions is restricted and deferred; interest earned during the year was \$14,904 (2024 - \$20,114). Parkland acquired during the year was \$nil (2024 - \$nil).

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2025

8. Community Works Funds

The Canada Community-Building Fund is provided by the Government of Canada. The Community Works Fund stream provides funding to local governments for eligible expenditures of eligible projects in accordance with an agreement between the Regional District and the Union of British Columbia Municipalities. The following amounts are unspent funds held within accumulated surplus of the District:

	2025	2024
Opening balance of unspent funds	\$ 4,384,571	\$ 4,029,309
Add amount received during the year	549,713	549,713
Add interest earned	137,187	216,973
Less eligible expenditures made during the year	(823,049)	(411,424)
Closing balance of unspent funds	\$ 4,248,422	\$ 4,384,571

9. Asset Retirement Obligation

The asset retirement obligation consists of several obligations as follows:

a) Landfill Obligation

The District operates the Alberni Valley Landfill and the West Coast Landfill sites. The liability for the closure of operational sites and post-closure care has been recognized under *PS 3280 – Asset Retirement Obligation*. The costs were based upon the presently known obligations that will exist at the estimated year of closure of the sites. This obligation has been discounted to the present value using 4.53% in 2024 and 4.76% in 2025. Post closure care is estimated to be required for 200 years from the date of site closure for the Alberni Valley and for 100 years from the date of site closure for the West Coast. It is estimated that the life of the Alberni Valley Landfill is 64 (2024 - 64) years and the West Coast Landfill is 45 (2024 - 46) years.

b) Building Obligation

The ACRD owns and operates several buildings that are known to have asbestos and lead paint, which represents a health hazard upon demolition of the building and there is a legal obligation to remove it. Following the adoption of *PS3280 – Asset retirement obligations*, the District recognized an obligation relating to the removal and post-removal care of the asbestos and paint in these building as estimated at December 31, 2025.

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2025

9. Asset Retirement Obligation (continued)

In accordance with the provisions of this standard, the District reflected the following adjustments at December 31, 2025:

a) Landfill Obligation Adjustments

- i.) A accretion expense increase to the landfill asset retirement obligation liability of \$689,939 and estimated liability decrease to the landfill asset retirement obligation liability of \$873,873 has been recorded in 2025. This obligation has been discounted to the present value using 4.76% (2024 – 4.53%)
- ii.) A reduction in asset estimation has reduced the landfill asset retirement obligation asset by \$873,873.

b) Building Obligation Adjustment

- i.) Amortization of \$11,568 has been recorded to building asset retirement obligation accumulated amortization and there has been no change to the estimated liability or asset value.

	2024	ARO Additions	ARO Settlements	Revisions to Estimates	Accretion Expense	2025
Hazardous materials	\$ 1,897,817	\$ -	\$ -	\$ -	\$ -	\$ 1,897,817
Landfill closure and post-closure costs	14,494,518	-	-	(873,873)	689,939	14,310,584
	\$ 16,392,335	\$ -	\$ -	\$ (873,873)	\$ 689,939	\$ 16,208,401

10. Debenture Debt

All borrowings for the District are with the MFA. Debt interest costs recognized as expense as incurred. The debenture debt "Schedule 1" reflects the amount of debenture debt payable.

Principal payments due within the next five years and thereafter are as follows:

2026	\$ 1,321,578
2027	1,368,508
2028	1,417,116
2029	1,467,464
2030	1,519,612
Thereafter	29,509,997
	<u>\$ 36,604,275</u>

Principal payments are invested by MFA and earn income which is expected to be sufficient to retire the debt at maturity.

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2025

11. Tangible Capital Assets

	Cost	Accumulated amortization	2025 Net book value	2024 Net book value
Airport	\$ 32,034,037	\$ 13,960,271	\$ 18,073,766	\$ 17,646,282
Fire department	8,593,341	4,702,192	3,891,149	4,065,512
Office and administration	2,810,016	2,364,822	445,194	494,320
Land	6,618,082	-	6,618,082	6,519,253
Landfills	14,544,937	7,187,081	7,357,856	8,756,353
Parks	2,749,092	612,275	2,136,817	2,223,954
Salmon beach	1,475,139	543,289	931,850	688,917
Water systems	5,383,010	2,934,218	2,448,792	2,543,421
Beaver Creek water system	11,446,506	5,181,473	6,265,033	5,751,373
Under construction	1,794,489	-	1,794,489	2,237,980
	\$ 87,448,649	\$ 37,485,621	\$ 49,963,028	\$ 50,927,365

Land includes a right of way value of \$16,300 that relates to the land where the Bamfield Fire Department building is situated. For additional information about tangible capital assets, see Schedule 2.

During 2025, the ACRD evaluated all sites for which an environmental standard exists and for which it is directly responsible, and has concluded that no contamination exists that exceeds an environmental standard. Accordingly, no amount has been accrued in the financial statements as a liability for contaminated sites.

12. Change in Non Cash Working Capital and Cash Flow Supplementary Information

	2025	2024
Accounts receivable	\$ (835,348)	\$ (548,272)
Inventories for resale	(1,430)	17,532
Inventories of supplies	(3,269)	(24,711)
Accounts payable and accrued liabilities	(113,383)	38,563
Deferred revenue	817,666	(132,064)
Prepaid expenses	(7,526)	(41,692)
Assets held in trust	-	(10,000)
Restricted revenues	211,935	73,431
	\$ 68,645	\$ (627,213)

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2025

13. Financial Risk and Concentration of Risk

a) Credit risk:

Credit risk refers to the risk that a counter party may default on its contractual obligations resulting in a financial loss. The District is subject to credit risk with respect to the accounts receivable, cash and cash equivalents, and short-term investments. The exposure is limited to their carrying amounts at the date of the statement of financial position.

Accounts receivable primarily consist of amounts receivable from government organizations, residents and financial institutions. To reduce the risk, the District regularly reviews the collectability of its accounts receivable and if needed, will establish an allowance based on its best estimate of potentially uncollectible amounts. As at December 31, 2025 the amount of allowance for doubtful debts was \$34,120 (2024 – \$7,217). The District historically has not had difficulty collecting receivables, nor have counterparties defaulted on any payments.

b) Liquidity risk:

Liquidity risk is the risk that the Hospital District will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The District manages its liquidity risk by monitoring its operating requirements; preparing budget and cash forecast to ensure it has sufficient funds to fulfill its obligations.

c) Market risk:

Market risk is the risk that changes in market prices, such as foreign exchange rates or interest rates will affect the District's income or the value of its holdings. The objective of market risk management is to control risk exposures within acceptable parameters while optimizing return on investment. The District manages its market risk by holding cash balances with top rated Canadian Schedule I financial institutions. The District periodically reviews its investments and is satisfied that the portfolio investments are being managed in accordance with the investment policy.

i.) Foreign exchange risk

The District does not enter into foreign exchange transactions and therefore is not exposed to foreign exchange risk.

ii.) Interest rate risk

The District is exposed to interest rate risk through its investments and debt instruments. The District's investments are disclosed in Note 2. It is management's opinion that the District is not exposed to significant interest rate risk due to size of its investment portfolio.

The District's exposure to interest rate risk in relation to debt instruments is limited to long-term debt and short-term financing. The risk applies only to long-term debt when amortization periods exceed the initial locked-in term. Short-term financing is subject to daily float rates, which can result in variability over the course of short-term financing. Interest rate risk related to debt instruments is managed through budget and cash forecasts.

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2025

14. The North Island 9-1-1 Corporation

A 9-1-1 emergency dispatch service is provided by the North Island 9-1-1 Corporation, which is owned by the Regional Districts of Comox Valley, Strathcona, Mount Waddington, Alberni Clayoquot, Nanaimo and Powell River. The shares in the corporation are owned as follows:

Alberni-Clayoquot - 3 shares	Mount Waddington - 1 share
Comox Valley - 6 shares	Nanaimo - 5 shares
Strathcona - 4 shares	qathet - 2 shares

The District's investment in shares of the North Island 9-1-1 Corporation is recorded at cost. The District, through approval of the annual budget, is responsible for its share in funding ongoing operations. The District's share of the corporation is equal to 13.64% and the degree of control is proportionate to the ownership share. As no benefits are expected from the ownership, it has not been accounted for as an equity investment.

15. Due to/from Alberni-Clayoquot Regional Hospital District

The District is related to the Alberni Clayoquot Regional Hospital District (the "Hospital District"), as the same individuals are members of the Board of Directors of both organizations. As legislated by the Hospital District Act, the officers and employees of the District are the corresponding officers and employees of the Hospital District. Each of the District and the Hospital District are separate legal entities as defined by separate Letters Patent and authorized by separate legislation. During the year, the Alberni Clayoquot Regional Hospital District purchased, at cost, \$45,250 (2024 - \$46,200) of administrative support services from the District.

At December 31, 2025, the Hospital District owes the District \$nil (2024 - \$15,154) related to these administrative support services.

16. Contingent Liabilities and Commitments

a) Claims

In the normal course of a year, the District is faced with lawsuits for damages of diverse natures. At year end the District's estimated exposure to each such liability is either not determinable or is not considered to be significant. Claims paid by the District as a result of litigation are reported as expenditures.

b) Environmental regulations

The District is subject to environmental regulations which cover different aspects of its operations. These regulations may require future expenditures to meet applicable standards and subject the District to possible penalties for past violations. Any amounts required to meet obligations will be charged to operations or capitalized, as appropriate. No amounts can be estimated at this time and therefore no liabilities have been recorded at December 31, 2025.

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2025

16. Contingent Liabilities and Commitments (continued)

c) Pension liability

The District and its employees contribute to the Municipal Pension Plan (a jointly trustee pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The Plan is a multi-employer defined benefit pension plan. Basic pension benefits provided are based on a formula. As at December 31, 2024, the plan has about 273,000 active members and approximately - retired members. Active members include approximately 47,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent valuation for the Municipal Pension Plan as at December 31, 2024 indicated a \$2,675 million funding surplus for basic pension benefits on a going concern basis. The District paid \$401,408 for employer contributions to the plan in fiscal 2025 (2024 - \$398,072). Employees contributed \$371,227 to the plan in fiscal 2025 (2024 - \$368,142). The next valuation will be as at December 31, 2027 with results available in 2028.

Employers participating in the Plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the Plan records accrued liabilities and accrued assets for the Plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to the individual employers participating in the Plan.

d) Sick leave entitlements

Based on obligations as determined by collective agreements and contractual arrangements for sick leave, employees' sick leave entitlements accumulate. However, as sick leave benefits are only payable for sick leave and are not payable upon leaving the District, the amounts are recognized as an expense only when a claim is made. As at December 31, 2025 accumulated sick leave amounted to \$906,097 (2024 - \$833,849).

e) Contractual obligations for leased premises

As a result of the conversion of the Beaver Creek Improvement District to an electoral area of the regional district, the District assumed the long-term lease previously entered into by the Beaver Creek Improvement District effective November 1, 1961 with respect to the land on which the Improvement District's Stamp River pump house facilities are located. The agreement has a 99-year term and provides for annual rent of \$1 per annum. In addition, as Lessee the District will pay all taxes, levies and assessments which may be assessed, charged or levied against the lands and leasehold improvements erected thereon.

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2025

16. Contingent Liabilities and Commitments (continued)

f) Commitments

At December 31, 2025, the District has outstanding commitments to capital projects for \$929,031 and operating contracts as follows:

2026	\$	2,950,989
2027		2,630,453
2028		2,367,539
2029		1,607,597
2030		975,388
		<u>10,531,966</u>
	\$	<u>10,531,966</u>

17. Contractual Rights

The District has entered into various contracts for rental revenue within the normal course of operations. The estimated contractual rights under these contracts are as follows:

2026	\$	525,223
2027		395,938
2028		343,970
2029		271,500
2030		248,482
Thereafter		5,361,580
		<u>7,146,693</u>
	\$	<u>7,146,693</u>

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2025

18. Budget Reconciliation

Budget figures represent the Financial Plan Bylaw adopted by the Board on March 26, 2025. The financial plan budgeted for capital expenditures rather than amortization expense, and reflects the use of prior year operating surpluses as part of its annual budget. The carry forward of operating surpluses by department is a requirement under the Local Government Act of BC. The financial plan forms the basis for taxation and fees and charges rates which may be required for a particular year. The budget contains certain revenue and expense recognition principles that do not comply with Public Sector Accounting Standards, therefore, a reconciliation of the approved budget is presented below to conform to the general purpose financial statement presentation.

Adjustments to the 2025 budgeted annual surplus

Consolidated financial plan balanced cash budget as adopted March 26, 2025	\$	-
Add transfers to reserves		6,656,743
Add rent credit for infrastructure		70,000
Add principal debt payments		205,550
Less surplus from prior years		(2,744,358)
Less committed surplus from prior years		(636,020)
Less transfers from reserves		(623,921)
Less amortization		(3,176,950)
Accrual budgeted annual surplus	\$	(248,956)

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2025

19. Segmented Reporting

The District provides a range of services. Each segment has been created to record specific activities and achieve particular objectives in accordance with applicable regulations, restrictions, and service mandates.

District services are delivered through various departments, and their activities are reported within these service segments. The nature of each service segment and the activities they encompass are outlined as follows:

- a) Administrative Services which includes corporate administration, finance, information technology, and other centralized support functions.
- b) Planning & Development Services which covers land-use planning, development review, building inspection, and bylaw enforcement.
- c) Recreational & Cultural Services which provides parks, trails, recreation facilities, community programs, and cultural services.
- d) Solid Waste Services which is responsible for waste collection, disposal, recycling, organics management, and related environmental monitoring.
- e) Transportation Services which includes airports, road maintenance of roads not maintained by the Province, transit, and active transportation infrastructure.
- f) Water & Sewer Services which provides potable water supply, distribution, wastewater collection, and treatment services.
- g) Protective Services which covers fire protection, emergency management, and emergency 911 telephone system.
- h) Grant-in-Aids which represents financial contributions to community organizations and nonprofit groups.
- i) Other Services which includes additional programs and activities not included in the above segments.

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2025

19. Segmented Reporting (continued)

	Administrative services	Planning & development services	Recreational & cultural services	Solid waste services	Transportation services	Water & sewer services	Protective services	Grant-in-aid	Other services	2025
Revenue										
Tax Requisition	\$ 2,444,649	\$ 1,084,397	\$ 1,184,225	\$ 403,522	\$ 2,218,564	\$ 511,506	\$ 2,628,781	\$ 329,337	\$ 44,728	\$ 10,849,709
Grants in lieu of taxes	28,785	23,427	23,820	7,023	29,085	2,351	47,944	-	124	162,559
Services provided to other governments	1,121	7,078	-	45,037	5,478	-	86,640	-	-	145,354
Sales of service	-	108,540	10	4,870,354	807,606	1,303,412	1	-	-	7,089,923
Miscellaneous revenue	339,239	265,010	143,873	1,008,023	378,660	74,192	162,346	-	19,269	2,390,612
Government transfers	1,151,537	560,624	83,972	-	1,071,511	792,753	969,164	-	-	4,629,561
	3,965,331	2,049,076	1,435,900	6,333,959	4,510,904	2,684,214	3,894,876	329,337	64,121	25,267,718
Expenses										
Salaries, wages and benefits	1,886,361	1,401,826	227,079	530,391	728,562	514,457	1,202,467	3,995	-	6,495,138
Board remuneration	240,465	-	-	-	-	-	-	-	-	240,465
Operating goods and services	1,154,895	635,205	906,304	3,607,017	2,393,737	834,072	1,911,854	300	4,297	11,447,681
Grants to outside organizations	630,757	-	-	-	-	-	8,800	322,085	-	961,642
Interest on debt	-	-	-	-	189,000	18,611	-	-	13,815	221,426
Accretion of landfill asset retirement obligation	-	-	-	689,939	-	-	-	-	-	689,939
Amortization on tangible capital assets	104,016	13,454	95,627	534,883	1,729,623	499,067	348,191	-	-	3,324,861
	4,016,494	2,050,485	1,229,010	5,362,230	5,040,922	1,866,207	3,471,312	326,380	18,112	23,381,152
Annual Surplus (Deficit)	\$ (51,163)	\$ (1,409)	\$ 206,890	\$ 971,729	\$ (530,018)	\$ 818,007	\$ 423,564	\$ 2,957	\$ 46,009	\$ 1,886,566

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2025

19. Segmented Reporting (continued)

	Administrative services	Planning & development services	Recreational & cultural services	Solid waste services	Transportation services	Water & sewer services	Protective services	Grant-in-aid	Other services	2024
Revenue										
Tax Requisition	\$ 2,305,657	\$ 1,068,044	\$ 1,108,308	\$ 398,176	\$ 1,998,203	\$ 461,312	\$ 2,320,191	\$ 303,015	\$ 45,317	\$ 10,008,223
Grants in lieu of taxes	41,015	24,627	23,766	8,006	31,281	2,322	49,288	-	171	180,476
Services provided to other governments	-	7,000	-	44,755	-	-	77,942	1,000	-	130,697
Sales of service	-	93,382	7	4,517,056	774,500	1,273,261	1	-	-	6,658,207
Miscellaneous revenue	556,829	207,885	46,108	998,605	217,941	206,206	130,608	-	17,523	2,381,705
Government transfers	1,353,062	397,223	85,203	-	1,498,334	70,434	502,884	-	-	3,907,140
	4,256,563	1,798,161	1,263,392	5,966,598	4,520,259	2,013,535	3,080,914	304,015	63,011	23,266,448
Expenses										
Salaries, wages and benefits	1,754,818	1,278,782	233,663	692,434	665,903	492,928	1,074,877	4,142	-	6,197,547
Board remuneration	244,569	-	-	-	-	-	-	-	-	244,569
Operating goods and services	1,367,223	535,593	859,133	3,749,108	1,872,620	788,833	1,414,310	306	5,259	10,592,385
Grants to outside organizations	65,968	-	-	-	-	-	9,343	302,909	-	378,220
Interest on debt	-	-	-	-	189,000	21,813	-	-	13,815	224,628
Accretion of landfill asset retirement obligation	-	-	-	754,709	-	-	-	-	-	754,709
Amortization on tangible capital assets	102,420	13,454	91,117	537,399	1,625,390	463,675	345,064	-	-	3,178,519
	3,534,998	1,827,829	1,183,913	5,733,650	4,352,913	1,767,249	2,843,594	307,357	19,074	21,570,577
Annual Surplus (Deficit)	\$ 721,565	\$ (29,668)	\$ 79,479	\$ 232,948	\$ 167,346	\$ 246,286	\$ 237,320	\$ (3,342)	\$ 43,937	\$ 1,695,871

Regional District of Alberni-Clayoquot

Notes to Financial Statements

Year Ended December 31, 2025

20. Other Liability

The District has entered into rent credit lease agreements with a lessee at the Tofino Long Beach Airport. As the lessor of the airport lands, the District has agreed to compensate the lessee for the costs incurred of approved capital projects which vest in the District at the time of completion by giving the lessee an annual rent credit. Rent credits are only applied to the annual invoices as they come due. The rent credit owed at December 31, 2025 is \$791,889 (2024 - \$868,121). The rent credit will automatically terminate in 15 years and may also be further reduced within 15 years if the lessee is reimbursed for capital project costs by future lessees.

21. Tariff Implications

Tariffs can impact the District in the following ways:

a) Revenue Generation

Tariffs can affect the number of grant opportunities offered due to economic pressures, consequently, increasing the tax revenue collected by the District or service level reduction.

b) Expenditure and Infrastructure Increases

The District may face higher costs for goods and services due to tariffs, leading to increased expenditures. This can impact budget allocations and financial planning. Higher costs due to tariffs may lead to reduced investment in infrastructure projects and other public services, as costs increase.

c) Economic Development

Tariffs can influence local economic development by affecting the competitiveness of local businesses. This can impact employment rates and overall economic growth within the District's jurisdiction

The District continuously evaluates these potential impacts and options to mitigate the risk arising from tariffs.

Regional District of Alberni-Clayoquot

Schedule of Debenture Debt

Year Ended December 31, 2025

(Schedule 1)

	By-law	MFA Issue	Maturity date	Term	Rate	Amount Borrowed	Total Instalments to date	Actuarial addition	2025 Balance	2024 Balance
Port Alberni F1062	1062	97	19 Apr 2031	25	1.53%	\$ 3,375,064	\$ 1,539,796	\$ 765,647	\$ 1,069,621	\$ 1,238,404
Port Alberni F1111	1111	130	14 Oct 2044	30	4.10%	5,750,000	1,134,809	262,944	4,352,247	4,509,233
Port Alberni F1114	F1114	131	08 Apr 2035	20	4.10%	912,000	322,492	65,523	523,985	569,062
Port Alberni F1114	F1114	131	08 Apr 2045	30	4.10%	2,000,000	387,426	78,716	1,533,858	1,588,012
Port Alberni F1143	F1143	150	09 Apr 2050	30	3.03%	4,450,000	548,461	36,942	3,864,597	3,991,302
Port Alberni F1158	F1158	159	05 Jun 2053	30	4.15%	8,500,000	323,930	12,628	8,163,442	8,334,696
Tofino F1167	F1167	162	27 Sep 2054	30	3.83%	10,000,000	193,713	1,765	9,804,522	10,000,000
Tofino F1062	1062	97	19 Apr 2031	25	1.53%	1,250,000	570,284	283,566	396,149	458,660
Ucluelet F1074	F1095	117	12 Oct 2036	25	1.47%	1,948,000	676,534	194,534	1,076,932	1,157,205
Ucluelet F1130	F1130	141	07 Apr 2032	15	2.80%	475,000	204,313	27,792	242,895	274,997
Salmon Beach F1079	F1096	117	12 Oct 2031	20	1.47%	939,800	453,796	131,090	354,914	408,329
AVRA F1120	F1120	142	04 Oct 2047	30	3.15%	6,000,000	1,008,924	120,649	4,870,427	5,026,655
BWS F1126	F1126	146	19 Sep 2038	20	3.20%	492,245	128,235	13,324	350,686	372,745
									\$ 36,604,275	\$ 37,929,300

The accompanying notes are an integral part of these financial statements.

Regional District of Alberni-Clayoquot

Schedule of Tangible Capital Assets

Year Ended December 31, 2025

(Schedule 2)

	Cost					Accumulated Amortization					2025	2024
	Opening Balance	Change in ARO Estimate	Acquisitions	Transfers	Disposals	Closing Balance	Opening Balance	Amortization	Disposals	Closing Balance	Net Book Value	Net Book Value
Airport	\$ 29,878,290	\$ -	\$ 771,489	\$ 1,384,258	\$ -	\$ 32,034,037	\$ (12,232,008)	\$ (1,728,263)	\$ -	\$ (13,960,271)	\$ 18,073,766	\$ 17,646,282
Fire department	8,430,861	-	365,628	(203,148)	-	8,593,341	(4,365,349)	(336,843)	-	(4,702,192)	3,891,149	4,065,512
Office and administration	2,731,942	-	78,074	-	-	2,810,016	(2,237,622)	(127,200)	-	(2,364,822)	445,194	494,320
Land	6,519,253	-	98,829	-	-	6,618,082	-	-	-	-	6,618,082	6,519,253
Landfills	15,411,171	(873,873)	7,639	-	-	14,544,937	(6,654,818)	(532,263)	-	(7,187,081)	7,357,856	8,756,353
Parks	2,749,092	-	846	(846)	-	2,749,092	(525,139)	(87,136)	-	(612,275)	2,136,817	2,223,954
West coast transit	-	-	1,935	(1,935)	-	-	-	-	-	-	-	-
Salmon beach	1,277,953	-	31,500	289,796	(124,110)	1,475,139	(589,036)	(43,612)	89,359	(543,289)	931,850	688,917
Water systems	5,321,248	-	1,094,102	(1,032,340)	-	5,383,010	(2,777,826)	(156,392)	-	(2,934,218)	2,448,792	2,543,421
Beaver Creek water system	10,619,694	-	819,106	7,706	-	11,446,506	(4,868,321)	(313,152)	-	(5,181,473)	6,265,033	5,751,373
Under construction	2,237,980	-	-	(443,491)	-	1,794,489	-	-	-	-	1,794,489	2,237,980
	\$ 85,177,484	\$ (873,873)	\$ 3,269,148	\$ -	\$ (124,110)	\$ 87,448,649	\$ (34,250,118)	\$ (3,324,861)	\$ 89,359	\$ (37,485,620)	\$ 49,963,028	\$ 50,927,365

The accompanying notes are an integral part of these financial statements.

Regional District of Alberni-Clayoquot
Unaudited Schedule - Growing Communities Fund Grant
Year Ended December 31, 2025

(Schedule 3)

The Province of British Columbia distributed conditional Growing Communities Fund grants to communities at the end of March 2023 to help local governments build community infrastructure and amenities to meet the demands of population growth. The Growing Communities fund provided a one-time total of \$1 billion in grants to all 161 municipalities and 27 regional districts in British Columbia. The District received \$1,833,000 in funding and the following outlines how the funds were spent during 2025 to various regional and local services during the year:

Growing Communities Fund	2025
Balance, December 31, 2024	\$ 1,731,361
Interest earned during year	63,909
Eligible costs incurred:	
Beaver Creek Water System - watermain upgrades	(450,000)
Long Beach Airport - wastewater replacement and expansion	(120,688)
General Government - ACRD office building feasibility study	(10,346)
South Long Beach Fire Protection - fire hydrant installation project engineering	(5,200)
West Coast Transit - bus stop and shelter construction project	(1,935)
Balance, December 31, 2025	\$ 1,207,101

The accompanying notes are an integral part of these financial statements.

REGIONAL DISTRICT OF ALBERNI-CLAYOQUOT

Schedule of Guarantee and Indemnity Agreements

This organization has not given any guarantees or indemnities under the Guarantees and Indemnities Regulation.

REGIONAL DISTRICT OF ALBERNI-CLAYOQUOT
Schedule of Remuneration and Expenses

1. **Elected Officials**

Name	Position	Remuneration	Expenses
Beckett, Robert	Director	\$14,777	\$1,877
Boyko, Fred	Director	\$15,331	\$2,588
Cote, Penny	Director	\$22,620	\$8,103
Cootes, Moriah	Director	\$0	\$2,746
Haggard, Deborah	Vice-Chairperson	\$12,395	\$753
Jack, John	Chairperson	\$18,302	\$4,008
Johnsen, Kirsten	Director	\$12,464	\$7,742
Lacoursiere, Rene	Alternate Director	\$1,257	\$0
Law, Daniel	Alternate Director	\$198	\$0
Mastrangelo, Levana	Director	\$9,885	\$303
McEwen, Marilyn	Director	\$10,822	\$490
McLeman, Jack W	Alternate Director	\$990	\$0
Minions, Sharie	Director	\$10,429	\$0
Patola, Todd	Alternate Director	\$768	\$0
Roberts, Kelvin J	Alternate Director	\$578	\$0
Roth, Susan	Director	\$15,807	\$5,486
Schmitt, Robert	Alternative Director	\$396	\$180
Siga, Vaida	Director	\$16,757	\$6,003
Solda, Cindy	Director	\$1,789	\$0
Sparrow, Mike	Director	\$17,318	\$4,385
Stere, Thomas	Director	\$11,019	\$1,778
Wylie, Harley	Alternative Director	\$0	\$872
Total Elected Officials		\$193,904	\$47,316

REGIONAL DISTRICT OF ALBERNI-CLAYOQUOT
Schedule of Remuneration and Expenses (Continued)

2. **Other Employees** (excluding those listed in Part 1 above)

Name	Position	Remuneration	Expenses
Brunn, Jennifer	General Manager of Community Services	\$160,374	\$12,484
Cann, Mike	Sproat Lake Fire Department Chief	\$95,308	\$4,455
Creighton, Kerri	Planning Assistant	\$76,511	\$6,989
Dick, Cynthia	General Manager of Administrative Services	\$148,065	\$5,556
Dyer, Alex	General Manager of Planning	\$137,997	\$2,800
Eschuk, Brooke	Planner 1	\$84,275	\$2,699
Fong, Teri	Chief Financial Officer	\$164,707	\$5,100
Fortune, Mark	Airport Manager	\$124,784	\$3,319
Frank, Jodie	Solid Waste Project Coordinator	\$100,899	\$1,876
Freethy, Karen	Protective Services Manager	\$123,974	\$9,896
Hallberg Dodds, Charity	Planning Technician/Bylaw Enforcement Officer	\$77,252	164
Hill, Janice	Executive Assistant	\$84,279	\$1,112
Hrad, Mercy	Accountant	\$93,145	\$1,964
Irg, Michael	Special Event Manager	\$131,765	\$1,778
Johnson, Madison	Assistant Accountant	\$79,316	\$4,863
Kevis, Jason	Bylaw Enforcement Officer	\$76,828	\$115
Kobus, Mike	Beaver Creek Fire Department Chief	\$99,782	\$12,182
Koren, Shane	Manager of Financial Services	\$115,260	\$7,848
Kunderman, Edward	Operations Manager	\$124,008	\$3,773
Looker, Bryan K	Maintenance Technician	\$94,987	\$1,342
Manhas, Serena	Planner 1	\$83,191	\$2,660
Mayo, Amy	Asset Management and Grant Coordinator	\$75,493	\$786
McArthur, Katherine	Protective Services Coordinator	\$98,271	\$3,806
McGregor, Michael	Land & Resources Coordinator	\$92,292	\$2,443
McLeod, Matthew	Water Utilities Lead hand	\$101,455	\$2,839
Mortlock, Brett	Building & Plumbing Inspector/Building Bylaw Enforcement Officer	\$95,501	\$10,926
Needham, Amy	Sustainability Planner	\$98,627	\$8,080
Page, Lyndsey	Community Service Coordinator	\$75,458	\$1,586
Sailland, Daniel	Chief Administrative Officer	\$229,023	\$7,577
Sauve, Brenda	Solid Waste Coordinator	\$76,206	\$2,405
Starratt, Charlie	Fire Services Manager	\$119,671	\$2,025
Stefani, Luc	Building Inspector & Property Maintenance Coordinator	\$93,336	\$3,619
Taliunas, Richard	Manager of Information Technology	\$102,673	\$501
Thomson, Heather	Communications Coordinator	\$88,888	\$2,370

REGIONAL DISTRICT OF ALBERNI-CLAYOQUOT
Schedule of Remuneration and Expenses (Continued)

Other Employees (excluding those listed in Part 1 above) (continued)

Wilson, Amy	GIS Analyst	\$92,797	\$887
Zenner, Heather	Manager of Administrative Services	\$122,681	\$4,543
Consolidated total of other employees with remuneration of \$75,000.00 or less		\$984,006	\$28,756
Total Other Employees		\$4,823,083	\$176,442

3. **Reconciliation**

Total Remuneration – Elected Officials	\$193,904
Total Remuneration – Other Employees	\$4,823,083
Subtotal	\$5,016,987
Reconciling Items	\$0.00
Total per Statement of Revenue & Expenditures	*See note below
Variance	\$0.00

*The Financial Statements do not provide this information; they are prepared on a function basis rather than on an object basis. However, the amounts reported are included in the expenses stated in the financial statements.

REGIONAL DISTRICT OF ALBERNI-CLAYOQUOT

Statement of Severance Agreements

There was no severance agreement made between the Regional District of Alberni-Clayoquot and its non-unionized employees during the 2025 fiscal year

REGIONAL DISTRICT OF ALBERNI-CLAYOQUOT
Schedule of Payments to Suppliers

1. **Suppliers who received aggregate payments exceeding \$25,000.00**

Supplier Name	Aggregate Amount Paid to Supplier
1188827 BC Ltd.	\$114,894
Adriane Brown Group Inc.	\$75,929
Al Romuld Excavating	\$74,010
Alberni Chrysler Ltd	\$28,184
Alberni District Co-op Association	\$29,073
Alberni Toyota	\$46,296
Amp Timber Rigging Ltd	\$42,735
Andrew Sheret Ltd	\$59,828
Aon reed Stenhouse Inc.	\$81,843
Associated Fire Safety Equipment	\$26,432
BC Hydro	\$154,228
BC Transit	\$728,666
Berks Intertruck Ltd.	\$28,747
Berry & Vale Contracting Ltd	\$1,998,578
Black Press Group Ltd.	\$32,853
Bowerman Construction Ltd.	\$627,871
Brogan Fire & Safety	\$62,716
Caslys Consulting Ltd.	\$161,138
CDW Canada Inc.	\$49,550
CentralSquare Canada Software Inc.	\$30,406
CISAA Forestry LLP	\$107,800
City of Port Alberni	\$247,230
Cleartech Industries Inc.	\$31,205
Coastal Bridge & Construction	\$31,269
Coastal Concept Developments	\$40,658
Coastal Resource Mapping Ltd.	\$47,214
CUPE - local 118	\$49,710
Denis Francoeur Backhoeing	\$146,706
Earth Land and Sea Compost Corp	\$303,472
Enex Fuels	\$95,032
Flowsystems Distribution Inc.	\$48,234
Fraser Burrard Diving Ltd	\$718,297
Fyfe well and Water Services Division of Fyfe	\$29,382
Getset Solutions Ltd.	\$83,523
Goldstone Enterprises	\$108,481
Great Pacific Consulting Ltd.	\$149,718

REGIONAL DISTRICT OF ALBERNI-CLAYOQUOT

Schedule of Payments to Suppliers (Continued)

Suppliers who received aggregate payments exceeding \$25,000 (continued)

Supplier Name	Aggregate Amount Paid to Supplier
HCMA Architecture + Design	\$27,397
HDR Corporation	\$220,395
Hub Fire Engines & Equipment Ltd.	\$197,228
Imagination FX	\$30,341
Ineo Employment Services	\$245,639
Insight Canada Inc.	\$173,825
Insurance Corporation of BC	\$29,468
Island Corridor Foundation	\$137,900
J.W. Berry Trucking Ltd.	\$34,800
Koers & Associates Engineering Ltd.	\$118,741
KPMG LLP	\$53,300
Lady Rose Marine Services	\$67,276
Let's Talk Trash	\$55,653
M'akola Development Services	\$41,431
Marcie Dewitt	\$114,377
McElhanney Consulting Services Ltd.	\$207,262
McNamara Patrick	\$30,660
Minister of Finance	\$155,849
MLG Law Corporation	\$28,507
Municipal Finance Authority of BC	\$2,547,285
Municipal Insurance Association of BC	\$69,412
Municipal Pension Plan	\$773,339
Nicklin Waste Disposal	\$192,045
North Island 911 Corporation	\$452,158
North Island College	\$102,169
OCR Canada Ltd	\$56,182
Ozzard Environmental Inc.	\$319,909
Pacific Blue Cross	\$290,583
Pacific Chevrolet	\$69,490
Piteau Associates	\$90,246
PW Transit Canada Ltd	\$219,722
Quattro Seasons Maintenance Inc.	\$33,626
Receiver General for Canada	\$1,438,033
Ridgeline Mechanical Ltd	\$661,032
Rocky Mountain Phoenix	\$108,817
Sproat Lake Contracting	\$42,129

REGIONAL DISTRICT OF ALBERNI-CLAYOQUOT

Schedule of Payments to Suppliers (Continued)

Suppliers who received aggregate payments exceeding \$25,000 (continued)

Supplier Name	Aggregate Amount Paid to Supplier
Tall Cedars Search and Recruitment	\$27,300
Telus Mobility BC	\$48,354
The Starboard Grill	\$30,640
Tla-o-qui-aht First Nation	\$28,589
Tranquil Contracting Ltd.	\$44,644
Tuff City Cleaning Company	\$29,396
Ucluelet Consumers Co-op Assn	\$25,870
Upland Consulting	\$230,626
Urban Systems Ltd.	\$90,710
Vancouver Island Regional Library	\$694,921
Waymark Architecture	\$48,014
WFR Wholesale Fire & Rescue Ltd.	\$38,881
White Pacific Automation Electrical	\$125,280
WorkSafe BC	\$106,640
Supplier Name	Aggregate Amount Paid to Supplier
Total Suppliers Equal & Over \$25,000	\$18,831,105
Total Suppliers Under \$25,000	\$2,293,577
Total Suppliers	\$21,124,682

REGIONAL DISTRICT OF ALBERNI-CLAYOQUOT
Schedule of Payments to Suppliers (Continued)

2. **Suppliers who received payments for grants and contributions**

Supplier Name	Aggregate Amount Paid to Supplier
ADAPS Youth and Family Services	\$12,284
Alberni District Fall Fair	\$2,500
Alberni Valley Chamber of Commerce	\$30,900
Alberni Valley Enhancement Society	\$500
Alberni Valley Hospice Society	\$1,420
Alberni Valley Makerspace	\$5,000
Alberni Valley Food Security Society	\$4,200
Alberni Valley Rescue Squad	\$6,000
Bamfield Community Affairs	\$10,000
Beaver Creek Community Club	\$17,652
Broombusters Invasive Plant Society	\$1,100
Canadian Council of the Blind	\$3,000
Cherry Creek Waterworks District	\$600,000
Cherry Creek Community Recreation Commission	\$22,000
City of Port Alberni – McLean Mill	\$29,900
City of Port Alberni – McLean Mill – GIA Parks & Rec Contribution	\$77,947
City of Port Alberni – Economic Development	\$10,000
Pacific Rim Arts Society	\$1,000
Port Alberni Backpack Program Society	\$7,500
Port Alberni Community Action Team	\$450
Port Alberni Marine Rescue Society	\$12,821
Port Alberni Salmon Festival Society	\$5,000
Port Alberni Shelter Society	\$5,500
Port Alberni Victim Services	\$26,000
Tofino Arts Council	\$2,000
Ucluelet and Area Historical Society	\$2,000
Ucluelet Aquarium	\$2,000
Sproat Lake Community Hall Association	\$1,200
Tofino Chamber of Commerce	\$1,000
Vancouver Island North Film Commission	\$5,000
West Coast Aquatic	\$10,000
Westcoast Inland Search and Rescue	\$6,000
West Coast Multiplex	\$2,000
Wholesome Meals on Wheels Association of Port Alberni	\$3,324
Total Grants and Contributions	\$927,198

REGIONAL DISTRICT OF ALBERNI-CLAYOQUOT
Schedule of Payments to Suppliers (Continued)

3. **Reconciliation**

Total of Aggregate Payments Equal to or Exceeding \$25,000.00	\$18,831,105
Consolidated Total of Payments Less Than \$25,000.00	\$2,293,577
Total of Aggregate Payments for Grants & Contributions	\$927,198
Subtotal	\$22,051,880
Reconciling Items	\$0.00
Total per Statement of Revenue & Expenditures	*See note below
Variance	\$0.00

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REGIONAL DISTRICT OF ALBERNI-CLAYOQUOT

Statement of Financial Information Approval

The undersigned, as authorized by the Financial Information Regulation, Schedule 1, subsection 9(2), approves all the statements and schedules included in this Statement of Financial Information, produced under the *Financial Information Act*.

Debbie Haggard

Debbie Haggard, Vice-Chairperson
June 24, 2026

Shane Koren

Shane Koren, CPA, Acting Chief Financial Officer
June 17, 2026

REGIONAL DISTRICT OF ALBERNI-CLAYOQUOT

MANAGEMENT REPORT

The Financial Statements contained in this Statement of Financial Information under the Financial Information Act have been prepared by management in accordance with generally accepted accounting principles or stated accounting principles, and the integrity and objectivity of these statements are management's responsibility. Management is also responsible for all of the statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The Board of Directors is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control. The Board meets with management and the external auditors once per year.

The Chief Financial Officer has the responsibility for assessing the management systems and practices of the Regional District.

The external auditors, KPMG LLP, conduct an independent examination, in accordance with generally accepted auditing standards, and express their opinion on the financial statements. Their examination does not relate to the other schedules and statements required by the Act. Their examination includes a review and evaluation of the corporation's system of internal control and appropriate tests and procedures to provide reasonable assurance that the financial statements are presented fairly. The external auditors have full and free access to the Board of Directors and may meet with it as required.

On behalf of the Alberni-Clayoquot Regional District

Shane Koren

Shane Koren, CPA
Acting Chief Financial Officer
June 17, 2026