



**ALBERNI CLAYOQUOT REGIONAL DISTRICT**

---



## 2017-2021 FINANCIAL PLAN

As adopted by the Board of Directors  
March 22, 2017



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 SUMMARY OF REVENUE & EXPENDITURES

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 1,929,883	\$ 1,935,072	Surplus from prior years	\$ 1,936,046	\$ -	\$ -	\$ 0	-\$ 0	1
2	2,016,589	2,016,589	Committed surplus from prior years	2,404,402	1,162,452	1,168,262	1,638,072	2,042,581	2
3	4,733,752	4,733,745	Tax requisition	4,843,721	5,710,594	5,698,266	5,733,201	5,826,560	3
4	863,491	858,821	Parcel taxes	849,047	929,424	930,524	931,624	738,724	4
5	95,536	30,500	Grants in lieu of taxes	30,500	30,500	30,500	30,500	30,500	5
6	2,723,734	4,163,083	Grants from other sources	1,997,117	1,200,010	1,296,310	1,042,810	1,049,410	6
7	138,682	78,954	Services to other governments	62,584	38,900	39,000	39,100	39,200	7
8	3,727,552	3,502,000	Sales of services	3,592,640	3,806,740	3,826,840	3,847,640	3,868,640	8
9	64,911	645,723	Transfers between services	1,475,645	114,890	64,890	64,890	1,630	9
10	387,644	350,000	Multi Material British Columbia funding	350,000	350,000	350,000	350,000	350,000	10
11	277,750	138,600	Other revenue	215,600	138,600	152,600	152,600	152,600	11
12	<u>\$ 16,959,523</u>	<u>\$ 18,453,087</u>		<u>\$ 17,757,302</u>	<u>\$ 13,482,110</u>	<u>\$ 13,557,192</u>	<u>\$ 13,830,437</u>	<u>\$ 14,099,845</u>	12
13	844,445	937,500	Transfers from Municipalities for MFA	715,000	715,000	715,000	715,000	715,000	13
14	<u>\$ 17,803,968</u>	<u>\$ 19,390,587</u>	Total Revenue	<u>\$ 18,472,302</u>	<u>\$ 14,197,110</u>	<u>\$ 14,272,192</u>	<u>\$ 14,545,437</u>	<u>\$ 14,814,845</u>	14



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2017-2021 FINANCIAL PLAN  
SUMMARY OF REVENUE & EXPENDITURES (continued)**

As adopted by the Board of Directors  
on March 22, 2017

Line	History		Page	Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
15									15
16	\$ 298,399	\$ 299,151	6	\$ 307,000	\$ 310,100	\$ 318,300	\$ 322,500	\$ 325,700	16
17	1,304,459	1,396,000	7	1,505,250	1,452,200	1,460,900	1,440,401	1,372,700	17
18	5,000	5,000	10	18,500	-	-	-	-	18
19	-	-	11	1,853	-	-	-	-	19
20	28,833	28,833	12	21,833	-	-	-	-	20
21	-	44,929	13	44,929	44,924	-	-	-	21
22	26,000	26,000	14	26,000	-	-	-	-	22
23	66,672	80,172	15	59,448	9,000	9,000	9,000	9,000	23
24	36,940	42,000	16	42,000	37,400	37,800	38,200	38,600	24
25	166,633	187,500	18	188,500	171,000	170,100	171,200	172,300	25
26									26
27	226,000	249,000	20	283,500	246,800	250,200	253,700	257,200	27
28	214,586	1,111,812	22	1,633,812	572,158	73,318	73,504	73,694	28
29	308,780	372,000	24	372,000	315,800	319,200	332,700	326,200	29
30	450,088	450,090	26	465,500	486,400	511,000	544,900	578,700	30
31									31
32	278,758	292,400	27	181,000	174,100	171,200	177,300	167,400	32
33	2,341,235	2,658,374	28	2,565,000	2,525,610	2,541,626	2,578,455	2,599,802	33
34	587,207	2,030,750	32	1,310,565	620,900	622,400	623,900	625,400	34
35	32,798	44,000	34	21,000	-	-	-	-	35
36	469,881	555,000	35	547,000	557,900	569,000	580,400	592,000	36
37	36,321	46,328	36	29,000	16,000	16,000	16,000	16,000	37
38	-	-	37	-	-	-	-	-	38
39	1,600	1,600	38	-	-	-	-	-	39
40	30,000	30,000	39	30,000	30,000	30,000	30,000	30,000	40
41	37,131	36,500	40	33,000	33,000	33,000	33,000	33,000	41
42									42
43	3,500	3,500	41	8,500	-	-	-	-	43
44	2,006,927	2,327,280	42	866,106	621,200	719,400	582,700	591,000	44
45	-	-	45	9,000	-	-	-	-	45
46	19,512	24,315	46	27,000	10,000	10,000	10,000	10,000	46
47	28,261	20,000	47	107,563	-	-	-	-	47
48	813,762	896,000	48	1,015,000	900,700	913,600	926,700	940,200	48



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 SUMMARY OF REVENUE & EXPENDITURES (continued)

As adopted by the Board of Directors  
 on March 22, 2017

Line	History		Page	Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
49									49
				<b>EXPENDITURES</b>					
				<b>City of Port Alberni</b>					
50	\$ 199,301	\$ 199,475	51	\$ 199,000	\$ 199,000	\$ 199,000	\$ 199,000	\$ 5,000	50
51				<b>Bamfield</b>					51
52	13,676	12,500	52	13,500	12,500	12,500	12,500	12,500	52
53	146,118	185,198	53	164,000	117,000	117,000	117,000	117,000	53
54	177,396	615,342	54	1,294,631	270,236	270,236	270,236	270,236	54
55	11,000	11,000	56	8,000	10,000	10,000	10,000	10,000	55
56				<b>Beaufort</b>					56
57	3,400	5,000	57	2,600	1,000	1,000	1,000	1,000	57
58	3,187	3,187	58	3,152	3,100	3,100	3,100	3,100	58
59				<b>Long Beach</b>					59
60	2,850	3,000	59	2,150	-	-	-	-	60
61	34,782	36,450	60	140,718	33,100	33,200	34,000	35,000	61
62	26,857	26,971	62	23,080	22,900	22,900	22,900	22,900	62
63	62,204	85,800	63	99,400	66,600	66,600	66,600	66,600	63
64	29,449	39,632	64	57,300	29,600	29,900	30,200	30,500	64
65	31,483	46,000	65	29,850	31,100	31,200	31,300	31,400	65
66	91,762	94,000	66	69,650	70,900	71,200	71,500	71,800	66
67	147,690	198,000	67	168,000	149,200	149,400	149,600	149,800	67
68	24,146	28,500	68	69,550	69,200	19,400	19,600	19,800	68
69	-	7,500	69	7,500	-	-	-	-	69
70	14,079	14,000	70	14,000	14,000	14,000	14,000	14,000	70
71	7,100	7,200	71	7,200	7,200	7,200	7,200	7,200	71
72	882	920	72	920	940	960	980	1,000	72
73				<b>Sproat Lake</b>					73
74	25,935	35,243	73	40,243	34,243	34,243	34,243	34,243	74
75	729	3,100	74	3,100	3,100	3,100	3,100	3,100	75
76	27,741	28,159	75	28,054	28,078	28,078	28,078	1,290	76
77	12,000	12,000	76	12,000	12,000	12,000	12,000	12,000	77
78	92,729	96,000	77	199,000	99,100	99,200	99,300	99,400	78



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 SUMMARY OF REVENUE & EXPENDITURES (continued)

As adopted by the Board of Directors  
 on March 22, 2017

Line	History		EXPENDITURES	Page	Budget					Line
	2016 ACTUAL	2016 PLAN			2017	2018	2019	2020	2021	
75	\$ 3,027	\$ 7,100	Sproat Lake Noise Control	79	\$ 7,100	\$ 7,100	\$ 7,100	\$ 7,100	\$ 7,100	75
76	389,897	381,400	Sproat Lake Volunteer Fire Department	80	393,150	393,250	393,350	393,450	393,550	76
77			<b>Beaver Creek</b>							77
78	1,408	1,420	Arvay Rd Street Lighting	82	1,500	1,500	1,500	1,500	1,500	78
79	745	3,000	Beaver Creek Animal Control	83	3,000	3,000	3,000	3,000	3,000	79
80	10,963	10,000	Beaver Creek Community Park	84	20,000	10,000	10,000	10,000	10,000	80
81	20,480	21,316	Beaver Creek Arena	85	21,065	21,083	21,083	21,083	1,115	81
82	735	2,100	Beaver Creek Noise Control	86	2,100	2,100	2,100	2,100	2,100	82
83	31,295	31,295	Beaver Creek Recreation	87	31,295	31,300	31,300	31,300	31,300	83
84	269,799	272,261	Beaver Creek Volunteer Fire Department	88	277,500	285,000	288,000	286,100	289,300	84
85	1,056,198	1,139,277	Beaver Creek Water System	90	1,246,966	971,788	981,788	991,788	1,001,788	85
86	5,250	7,005	Grants-in-aid Beaver Creek	93	9,750	-	-	-	-	86
87	1,967	1,967	Granville Rd Fire Protection	94	1,832	1,800	1,800	1,800	1,800	87
88			<b>Cherry Creek</b>							88
89	960	4,972	Cherry Creek Animal Control	95	4,012	3,000	3,000	3,000	3,000	89
90	17,189	17,636	Cherry Creek Arena	96	17,514	17,529	17,529	17,529	1,025	90
91	6,663	20,000	Cherry Creek Community Park	97	138,500	10,000	10,000	10,000	10,000	91
92	672	2,100	Cherry Creek Noise Control	98	2,100	2,100	2,100	2,100	2,100	92
93	100	100	Franklin River Rd Fire Protection	99	-	-	-	-	-	93
94	43,509	45,009	Grants-in-aid Cherry Creek	100	41,009	24,009	24,009	24,009	24,009	94
95	<u>\$ 12,866,636</u>	<u>\$ 17,020,669</u>			<u>\$ 16,594,850</u>	<u>\$ 12,203,848</u>	<u>\$ 11,809,120</u>	<u>\$ 11,787,856</u>	<u>\$ 11,560,452</u>	95
96	844,445	937,500	Transfer to MFA for Municipalities		715,000	715,000	715,000	715,000	715,000	96
97	<u>\$ 13,711,081</u>	<u>\$ 17,958,169</u>	Total Expenditures		<u>\$ 17,309,850</u>	<u>\$ 12,918,848</u>	<u>\$ 12,524,120</u>	<u>\$ 12,502,856</u>	<u>\$ 12,275,452</u>	97
98	\$ 4,092,888	\$ 1,432,418	<b>FINANCIAL PLAN BALANCE</b>		\$ 1,162,452	\$ 1,278,262	\$ 1,748,072	\$ 2,042,581	\$ 2,539,393	98
99	4,100,234	11,566,249	Add: Transfer to reserves		3,677,411	2,006,684	2,061,345	1,918,406	1,921,063	99
100	185,051	195,775	Principal debt payments		163,975	152,275	152,275	152,275	152,275	100
101	939,565	901,250	Deduct: Estimated amortization not included		963,450	963,450	963,450	963,450	963,450	101
102	-	-	Loss on disposal assets		-	-	-	-	-	102
103	3,935,140	3,940,329	Surplus from previous year		4,234,333	1,162,452	1,168,262	1,638,072	2,042,581	103
104	<u>\$ 3,503,468</u>	<u>\$ 8,352,863</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b>		<u>-\$ 193,944</u>	<u>\$ 1,311,319</u>	<u>\$ 1,829,980</u>	<u>\$ 1,511,739</u>	<u>\$ 1,606,700</u>	104



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 E 911 EMERGENCY TELEPHONE SYSTEM  
 PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, YUUŪU?H?ATH, & ALL ELECTORAL AREAS

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 7,985	\$ 7,984	Surplus (deficit) from prior years	\$ 5,941	\$ -	\$ -	\$ -	\$ -	1
2	291,167	291,167	Tax requisition	301,059	310,100	318,300	322,500	325,700	2
3	5,188	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 304,340</b>	<b>\$ 299,151</b>	<b>TOTAL REVENUE</b>	<b>\$ 307,000</b>	<b>\$ 310,100</b>	<b>\$ 318,300</b>	<b>\$ 322,500</b>	<b>\$ 325,700</b>	4
<b>EXPENDITURES</b>									
5	\$ 4,000	\$ 4,000	Administrative charge	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	5
6	4,248	5,000	Labour & benefits	5,000	5,100	5,300	5,500	5,700	6
7	290,151	290,151	Operating costs	298,000	301,000	309,000	313,000	316,000	7
8	<b>\$ 298,399</b>	<b>\$ 299,151</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 307,000</b>	<b>\$ 310,100</b>	<b>\$ 318,300</b>	<b>\$ 322,500</b>	<b>\$ 325,700</b>	8
9	\$ 5,941	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	7,985	7,984	Deduct: Surplus from previous year	5,941	-	-	-	-	10
11	<b>-\$ 2,044</b>	<b>-\$ 7,984</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 5,941</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2017-2021 FINANCIAL PLAN  
GENERAL GOVERNMENT SERVICES  
PARTICIPANTS: ALL MEMBERS**

As adopted by the Board of Directors  
on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 178,506	\$ 178,506	Surplus (deficit) from prior years	\$ 248,008	\$ -	\$ -	\$ -	\$ -	1
2	236,656	236,656	Committed funds - ACRD Health Network	205,801	146,301	119,301	92,301	-	2
3	924,049	924,044	Tax requisition	889,142	1,222,200	1,230,900	1,145,100	1,169,702	3
4			<i>Government grants</i>						4
5	29,600	10,450	Conditional	15,600	-	-	-	-	5
6	115,733	80,000	Conditional - ACRD Health Network	90,000	110,000	110,000	-	-	6
7	187,763	125,000	Unconditional	125,000	125,000	125,000	125,000	125,000	7
8	217,363	215,450	Total government grants	230,600	235,000	235,000	125,000	125,000	8
9	16,487	8,000	Grant in lieu of taxes	8,000	8,000	8,000	8,000	8,000	9
10	69,474	70,000	Other sources	70,000	70,000	70,000	70,000	70,000	10
11	<b>\$ 1,758,268</b>	<b>\$ 1,632,656</b>	<b>TOTAL REVENUE</b>	<b>\$ 1,651,551</b>	<b>\$ 1,681,501</b>	<b>\$ 1,663,201</b>	<b>\$ 1,440,401</b>	<b>\$ 1,372,702</b>	11
<b>EXPENDITURES</b>									
12	\$ 50,000	\$ 50,000	Capital fund contribution	\$ 60,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	12
13			<i>Health Network</i>						13
14	81,244	80,000	Coordinator	80,000	80,000	80,000	64,000	-	14
15	13,142	15,000	Labour & benefits	15,000	15,000	15,000	12,000	-	15
16	52,202	65,000	Operating	54,500	42,000	42,000	16,301	-	16
17	146,588	160,000	Total Health Network costs	149,500	137,000	137,000	92,301	-	17
18			<i>Labour &amp; related costs</i>						18
19	10,471	15,000	Convention/professional development	15,000	15,000	15,000	15,000	15,000	19
20	1,005,871	1,005,000	Labour & benefits	1,108,000	1,130,200	1,152,800	1,175,900	1,199,400	20
21		-	Labour negotiations	-	15,000	-	-	-	21
22	4,870	5,000	Occupational health & safety committee	10,000	5,000	5,000	5,000	5,000	22
23	1,194	1,000	Recruiting	40,000	1,000	1,000	1,000	1,000	23
24	1,022,406	1,026,000	Total labour & related costs	1,173,000	1,166,200	1,173,800	1,196,900	1,220,400	24
25			<i>Legislative costs</i>						25
26	750	750	Coastal Communities Network	750	-	-	-	-	26
27	1,702	5,000	Reconciliation initiatives	5,000	-	-	-	-	27
28	139,033	140,000	Directors indemnities	140,000	140,000	140,000	140,000	140,000	28
29	4,693	5,000	Directors education	5,000	5,000	5,000	5,000	5,000	29
30	31,075	33,000	Directors travel	33,000	33,000	33,000	33,000	33,000	30
31	4,448	6,500	FCM convention & membership	6,500	6,600	6,700	6,800	6,900	31
32	181,701	190,250	Total legislative costs	190,250	184,600	184,700	184,800	184,900	32



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 GENERAL GOVERNMENT SERVICES (continued)  
 PARTICIPANTS: ALL MEMBERS

As adopted by the Board of Directors  
 on March 22, 2017

Line	History		EXPENDITURES (continued)	Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
33	\$ 763	\$ 5,000	Natural Resources Committee	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	33
34			<i>Office costs</i>						34
35	19,774	10,000	Building maintenance	15,000	15,000	15,000	15,000	15,000	35
36	20,999	21,000	Building utilities	23,000	24,000	25,000	26,000	27,000	36
37	62,707	61,000	Computer expenses	69,000	65,000	65,000	65,000	65,000	37
38	58,475	75,000	IT contractor	75,000	75,000	75,000	75,000	75,000	38
39	20,817	22,000	Janitorial service	22,000	22,500	22,500	22,500	22,500	39
40	3,580	3,000	Office equipment	4,000	4,000	4,000	4,000	4,000	40
41	17,550	20,000	Office supplies - general	20,000	20,000	20,000	20,000	20,000	41
42	2,994	7,000	Office supplies - toner	6,000	6,000	6,000	6,000	6,000	42
43	7,329	8,500	Postage	8,500	8,500	8,500	8,500	8,500	43
44	13,784	16,000	Telephone	16,000	16,000	16,000	16,000	16,000	44
45	228,009	243,500	Total office costs	258,500	256,000	257,000	258,000	259,000	45
46			<i>Other costs</i>						46
47	2,881	4,000	Advertising & publicity	4,000	4,000	4,000	4,000	4,000	47
48	3,287	5,000	50th anniversary costs	-	-	-	-	-	48
49	607	1,000	Bank interest & bad debts	1,000	1,000	1,000	1,000	1,000	49
50	5,683	6,000	Committee expenses	6,000	6,000	6,000	6,000	6,000	50
51	10,200	10,450	Woodstove rebate program	15,600	-	-	-	-	51
52	7,457	7,000	Memberships & subscriptions	8,000	8,000	8,000	8,000	8,000	52
53	5,564	4,000	Staff travel	4,000	4,000	4,000	4,000	4,000	53
54	2,894	5,000	Vehicle operation	5,000	5,000	5,000	5,000	5,000	54
55	38,573	42,450	Total other costs	43,600	28,000	28,000	28,000	28,000	55
56			<i>Professional fees &amp; insurance</i>						56
57	20,920	22,000	Audit fees	22,000	22,000	22,000	22,000	22,000	57
58	35,506	33,500	Insurance - liability	37,000	37,000	37,000	37,000	37,000	58
59	6,874	8,000	Insurance - property	8,000	8,000	8,000	8,000	8,000	59
60	23,881	30,000	Legal fees	30,000	30,000	30,000	30,000	30,000	60
61	87,181	93,500	Total professional fees & insurance	97,000	97,000	97,000	97,000	97,000	61
62	15,238	40,000	Studies & reports	40,000	40,000	40,000	40,000	40,000	62
63	- 466,000 -	- 454,700 -	Recovery of administration costs	- 511,600 -	- 511,600 -	- 511,600 -	- 511,600 -	- 511,600 -	63
64	<b>\$ 1,304,459</b>	<b>\$ 1,396,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,505,250</b>	<b>\$ 1,452,200</b>	<b>\$ 1,460,900</b>	<b>\$ 1,440,401</b>	<b>\$ 1,372,700</b>	64





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 GENERAL GOVERNMENT SERVICES (continued)  
 PARTICIPANTS: ALL MEMBERS

As adopted by the Board of Directors  
 on March 22, 2017

		History							Budget					
		2016	2016						2021					
		ACTUAL	PLAN	2017	2018	2019	2020							
65	\$	453,809	\$ 236,656	\$	146,301	\$	229,301	\$	202,301	\$	-	\$	2	65
		<b>FINANCIAL PLAN BALANCE</b>												
66		50,000	50,000		60,000		50,000		50,000		50,000		50,000	66
67		41,444	52,000		42,000		42,000		42,000		42,000		42,000	67
68		415,162	415,162		453,809		146,301		119,301		92,301		-	68
69	\$	47,203	-\$ 180,506	-\$	289,508	\$	91,000	\$	91,000	-\$	84,301	\$	8,002	69
		<b>ANNUAL SURPLUS/(DEFICIT)</b>												
		(for Financial Reporting purposes)												
<b>CAPITAL FUND</b>														
70	\$	34,521	\$ 35,607	\$	63,088	\$	67,088	\$	70,088	\$	90,088	\$	130,088	70
71		50,000	50,000		60,000		50,000		50,000		50,000		50,000	71
72			-		-		-		-		-		-	72
73														73
		<i>Less - capital expenditures</i>												
74		-	-		16,000		-		-		-		-	74
75		17,481	65,000		30,000		47,000		30,000		10,000		10,000	75
76		3,952	-		-		-		-		-		-	76
77		-	-		10,000		-		-		-		-	77
78		21,433	65,000		56,000		47,000		30,000		10,000		10,000	78
79	\$	63,088	\$ 20,607	\$	67,088	\$	70,088	\$	90,088	\$	130,088	\$	170,088	79
		<b>BALANCE, END OF YEAR</b>												





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 GRANT-IN-AID CARVING ON THE EDGE FESTIVAL SOCIETY  
 PARTICIPANTS: PORT ALBERNI & ALL ELECTORAL AREAS

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	1,853	-	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<u>\$ -</u>	<u>\$ -</u>	<b>TOTAL REVENUE</b>	<u>\$ 1,853</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	4
<b>EXPENDITURES</b>									
5	\$ -	\$ -	Administration charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	-	-	Carving on the Edge Festival Society	1,853	-	-	-	-	6
7	<u>\$ -</u>	<u>\$ -</u>	<b>TOTAL EXPENDITURES</b>	<u>\$ 1,853</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	7
8	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	-	-	-	-	-	9
10	<u>\$ -</u>	<u>\$ -</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	10





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 GRANT-IN-AID ISLAND CORRIDOR FOUNDATION  
 PARTICIPANTS: PORT ALBERNI, UCLUELET, ELECTORAL AREAS 'A', 'D', 'E', and 'F'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 44,929	\$ 44,929	Surplus (deficit) from prior years	\$ 44,929	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	-	44,924	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<u>\$ 44,929</u>	<u>\$ 44,929</u>	<b>TOTAL REVENUE</b>	<u>\$ 44,929</u>	<u>\$ 44,924</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	4
<b>EXPENDITURES</b>									
5	\$ -	\$ -	Administration charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	-	22,711	Contribution from the City of Port Alberni	22,711	22,710	-	-	-	6
7	-	5,498	Contribution from the District of Ucluelet	5,498	5,497	-	-	-	7
8	-	2,732	Contribution from Area A - Bamfield	2,732	2,732	-	-	-	8
9	-	7,423	Contribution from Area D - Sproat Lake	7,423	7,422	-	-	-	9
10	-	3,126	Contribution from Area E - Beaver Creek	3,126	3,125	-	-	-	10
11	-	3,439	Contribution from Area F - Cherry Creek	3,439	3,438	-	-	-	11
12	<u>\$ -</u>	<u>\$ 44,929</u>	<b>TOTAL EXPENDITURES</b>	<u>\$ 44,929</u>	<u>\$ 44,924</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	12
13	\$ 44,929	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	13
14	44,929	44,929	Deduct: Surplus from previous year	44,929	-	-	-	-	14
15	<u>\$ -</u>	<u>-\$ 44,929</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<u>-\$ 44,929</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	15





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2017-2021 FINANCIAL PLAN  
GRANTS-IN-AID REGION WIDE  
PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ALL ELECTORAL AREAS**

As adopted by the Board of Directors  
on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 1,200	\$ 1,200	Surplus (deficit) from prior years	\$ 13,500	\$ -	\$ -	\$ -	\$ -	1
2	78,972	78,972	Tax requisition	45,548	9,000	9,000	9,000	9,000	2
3	-	-	Contribution from other governments	400	-	-	-	-	3
4	-	-	Grant in lieu of taxes	-	-	-	-	-	4
5	<b>\$ 80,172</b>	<b>\$ 80,172</b>	<b>TOTAL REVENUE</b>	<b>\$ 59,448</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	5
<b>EXPENDITURES</b>									
6	\$ 4,000	\$ 4,000	Administration charge	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	6
7			<i>Grants in aid</i>						7
8	1,000	1,000	Alberni District Fall Fair	1,000	-	-	-	-	8
9	6,000	6,000	Alberni Valley Rescue Squad	6,000	-	-	-	-	9
10	120	2,272	Alberni Valley Transition Towns Society	-	-	-	-	-	10
11	11,552	20,000	AV Stakeholders Init. to End Homelessness	8,448	-	-	-	-	11
12	1,500	1,500	Alberni Valley Wrestling Club	1,500	-	-	-	-	12
13	17,000	17,000	Aquatic Management Board	17,000	-	-	-	-	13
14	2,000	2,000	Music by the Sea	2,000	-	-	-	-	14
15	7,500	7,500	North Island Film Commission	7,500	-	-	-	-	15
16	500	700	Port Alberni Jr. Hockey Society	-	-	-	-	-	16
17	1,000	1,000	Strawberry Isle Research	1,000	-	-	-	-	17
18	6,000	6,000	West Coast Inland Search & Rescue	6,000	-	-	-	-	18
19	-	1,200	West Coast Multiplex Society	-	-	-	-	-	19
20	54,172	66,172	Total grants in aid	50,448	-	-	-	-	20
21	5,000	5,000	BCFTOA 2016 conference	-	-	-	-	-	21
22	3,500	5,000	Special Events	5,000	5,000	5,000	5,000	5,000	22
23	<b>\$ 66,672</b>	<b>\$ 80,172</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 59,448</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	23
24	\$ 13,500	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	24
25	1,200	1,200	Deduct: Surplus from previous year	13,500	-	-	-	-	25
26	<b>\$ 12,300</b>	<b>-\$ 1,200</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 13,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	26



ALBERNI-CLAYOQUOT REGIONAL DISTRICT

2017-2021 FINANCIAL PLAN

REGIONAL PARKS

PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

As adopted by the Board of Directors  
on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 3,889	\$ 3,889	Surplus (deficit) from prior years	\$ 6,869	\$ -	\$ -	\$ -	\$ -	1
2	32,431	32,431	Tax requisition	29,451	32,400	32,800	33,200	33,600	2
3	566	-	Grants in lieu of taxes	-	-	-	-	-	3
4	-	680	Grants & other contributions	680	-	-	-	-	4
5	5,844	5,000	Licenses & fees	5,000	5,000	5,000	5,000	5,000	5
6	1,079	-	Other sources	-	-	-	-	-	6
7	<b>\$ 43,809</b>	<b>\$ 42,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 42,000</b>	<b>\$ 37,400</b>	<b>\$ 37,800</b>	<b>\$ 38,200</b>	<b>\$ 38,600</b>	7
<b>EXPENDITURES</b>									
8	\$ 11,000	\$ 11,000	Administration charge	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	8
9	1,079	-	Capital fund contribution from operating	-	-	-	-	-	9
10	16,192	21,000	Labour & benefits	18,000	18,400	18,800	19,200	19,600	10
11	8,669	10,000	Operating costs	10,000	5,000	5,000	5,000	5,000	11
12	<b>\$ 36,940</b>	<b>\$ 42,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 42,000</b>	<b>\$ 37,400</b>	<b>\$ 37,800</b>	<b>\$ 38,200</b>	<b>\$ 38,600</b>	12
13	\$ 6,869	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	13
14	1,079	-	Add: Transfer to reserves	-	-	-	-	-	14
15	1,714	2,000	Deduct: Estimated amortization not included	2,000	2,000	2,000	2,000	2,000	15
16	3,889	3,889	Surplus from previous year	6,869	-	-	-	-	16
17	<b>\$ 2,345</b>	<b>-\$ 5,889</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 8,869</b>	<b>-\$ 2,000</b>	<b>-\$ 2,000</b>	<b>-\$ 2,000</b>	<b>-\$ 2,000</b>	17





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 REGIONAL PARKS (continued)  
 PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History		Budget					Line
	2016 ACTUAL	2016 PLAN	2017	2018	2019	2020	2021	
	<b>CAPITAL FUND</b>							
18	\$ 114,313	\$ 114,313	\$ 115,392	\$ 116,292	\$ 117,192	\$ 118,092	\$ 118,992	18
19	-	-	-	-	-	-	-	19
20	1,079	900	900	900	900	900	900	20
21								21
	<i>Less - capital expenditures</i>							
22	-	-	-	-	-	-	-	22
23	-	-	-	-	-	-	-	23
24	-	-	-	-	-	-	-	24
25	<b>\$ 115,392</b>	<b>\$ 115,213</b>	<b>\$ 116,292</b>	<b>\$ 117,192</b>	<b>\$ 118,092</b>	<b>\$ 118,992</b>	<b>\$ 119,892</b>	25



ALBERNI-CLAYOQUOT REGIONAL DISTRICT

2017-2021 FINANCIAL PLAN

REGIONAL PLANNING

PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

As adopted by the Board of Directors

on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 22,455	\$ 22,454	Surplus (deficit) from prior years	\$ 30,046	\$ -	\$ -	\$ -	\$ -	1
2	163,046	163,046	Tax requisition	156,454	169,000	168,100	169,200	170,300	2
3	4,688	-	Conditional grant	-	-	-	-	-	3
4	2,674	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	4
5	3,600	1,000	Sales of services	1,000	1,000	1,000	1,000	1,000	5
6	216	-	Other sources	-	-	-	-	-	6
7	<b>\$ 196,679</b>	<b>\$ 187,500</b>	<b>TOTAL REVENUE</b>	<b>\$ 188,500</b>	<b>\$ 171,000</b>	<b>\$ 170,100</b>	<b>\$ 171,200</b>	<b>\$ 172,300</b>	7
<b>EXPENDITURES</b>									
8	\$ 28,000	\$ 28,000	Administration charge	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	8
9	8,216	8,000	Capital fund contribution	8,000	8,000	8,000	8,000	8,000	9
10			<i>Labour &amp; related costs</i>						10
11	1,378	2,000	Convention/professional development	2,000	2,000	2,000	2,000	2,000	11
12	55,283	56,000	Labour & benefits	52,000	53,000	54,100	55,200	56,300	12
13	-	500	Recruiting costs	500	500	500	500	500	13
14	56,661	58,500	Total labour & related costs	54,500	55,500	56,600	57,700	58,800	14
15			<i>Office costs</i>						15
16	2,603	5,000	Office operations	5,000	5,000	5,000	5,000	5,000	16
17	5,815	10,000	Computer operations	10,000	10,000	10,000	10,000	10,000	17
18	159	1,500	Memberships/subscriptions	1,500	1,500	1,500	1,500	1,500	18
19	8,577	16,500	Total office costs	16,500	16,500	16,500	16,500	16,500	19
20			<i>Other costs</i>						20
21	-	2,000	Agricultural Advisory Committee	2,000	2,000	2,000	2,000	2,000	21
22	47,213	45,000	Sustainability Planning (Ag. Plan Init. 2016 & 17)	50,000	45,000	45,000	45,000	45,000	22
23	5,950	8,000	2017 Ag Show hosting costs	8,000	2,000	-	-	-	23
24	-	1,000	Travel & accomodation	1,000	1,000	1,000	1,000	1,000	24
25	53,163	56,000	Total other costs	61,000	50,000	48,000	48,000	48,000	25



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 REGIONAL PLANNING (continued)  
 PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			<b>EXPENDITURES (continued)</b>						
26			<i>Professional fees</i>						26
27	\$ -	\$ 5,000	Consultant costs	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	27
28	-	1,000	Float homes	1,000	1,000	1,000	1,000	1,000	28
29	137	2,000	Legal costs	2,000	2,000	2,000	2,000	2,000	29
30	11,880	12,500	Mapping update	12,500	5,000	5,000	5,000	5,000	30
31	12,017	20,500	Total professional fees	20,500	13,000	13,000	13,000	13,000	31
32	<b>\$ 166,633</b>	<b>\$ 187,500</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 188,500</b>	<b>\$ 171,000</b>	<b>\$ 170,100</b>	<b>\$ 171,200</b>	<b>\$ 172,300</b>	32
33	\$ 30,046	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	33
34	8,216	8,000	Add: Transfer to reserves	8,000	8,000	8,000	8,000	8,000	34
35	3,736	6,000	Deduct: Estimated amortization not included	4,000	4,000	4,000	4,000	4,000	35
36	22,455	22,454	Surplus from previous year	30,046	-	-	-	-	36
37	<b>\$ 12,071</b>	<b>-\$ 20,454</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 26,046</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>	<b>\$ 4,000</b>	37
			<b>CAPITAL FUND</b>						
38	\$ 18,805	\$ 18,804	Balance, beginning of year	\$ 27,021	\$ 22,721	\$ 25,921	\$ 29,121	\$ 32,321	38
39	8,000	8,000	Contribution from operating fund	8,000	8,000	8,000	8,000	8,000	39
40	216	200	Interest earnings	200	200	200	200	300	40
41			<i>Less - capital expenditures</i>						41
42	-	5,000	Aerial photos^	5,000	5,000	5,000	5,000	5,000	42
43	-	7,500	Mapping software^	7,500	-	-	-	-	43
44	-	12,500	Total capital expenditures	12,500	5,000	5,000	5,000	5,000	44
45	<b>\$ 27,021</b>	<b>\$ 14,504</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 22,721</b>	<b>\$ 25,921</b>	<b>\$ 29,121</b>	<b>\$ 32,321</b>	<b>\$ 35,621</b>	45

^costs shared with Management of Development - Rural Areas



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2017-2021 FINANCIAL PLAN  
BUILDING INSPECTION  
PARTICIPANTS: ELECTORAL AREAS**

As adopted by the Board of Directors  
on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 59,462	\$ 59,462	Surplus (deficit) from prior years	\$ 94,947	\$ -	\$ -	\$ -	\$ -	1
2	123,538	123,538	Tax requisition	122,553	180,800	184,200	187,700	191,200	2
3	77,846	65,000	Sales of services	65,000	65,000	65,000	65,000	65,000	3
4	56,476	-	Contracts with Municipalities	-	-	-	-	-	4
5	3,501	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	5
6	124	-	Other sources	-	-	-	-	-	6
7	<b>\$ 320,947</b>	<b>\$ 249,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 283,500</b>	<b>\$ 246,800</b>	<b>\$ 250,200</b>	<b>\$ 253,700</b>	<b>\$ 257,200</b>	7
<b>EXPENDITURES</b>									
8	\$ 19,000	\$ 19,000	Administration charge	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	8
9	10,124	10,000	Capital fund contribution	35,000	5,000	5,000	5,000	5,000	9
10			<i>Labour &amp; related costs</i>						10
11	385	3,000	Convention/professional development	3,000	3,000	3,000	3,000	3,000	11
12	2,510	-	Recruiting	-	-	-	-	-	12
13	167,532	161,000	Labour & benefits	167,000	170,300	173,700	177,200	180,700	13
14	170,427	164,000	Total labour & related costs	170,000	173,300	176,700	180,200	183,700	14
15			<i>Legal &amp; professional fees</i>						15
16	1,125	30,000	Legal fees	30,000	20,000	20,000	20,000	20,000	16
17	2,747	-	Contract services - City of Port Alberni	-	-	-	-	-	17
18	720	1,500	Professional fees	1,500	1,500	1,500	1,500	1,500	18
19	4,592	31,500	Total legal & professional fees	31,500	21,500	21,500	21,500	21,500	19
20	10,047	8,500	Office costs	10,000	10,000	10,000	10,000	10,000	20
21			<i>Travel costs</i>						21
22	11,694	15,000	Automobile expenses	15,000	15,000	15,000	15,000	15,000	22
23	116	1,000	Travel & accomodation	1,000	1,000	1,000	1,000	1,000	23
24	11,810	16,000	Total travel costs	16,000	16,000	16,000	16,000	16,000	24
25	<b>\$ 226,000</b>	<b>\$ 249,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 283,500</b>	<b>\$ 246,800</b>	<b>\$ 250,200</b>	<b>\$ 253,700</b>	<b>\$ 257,200</b>	25
26	\$ 94,947	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	26
27	10,124	10,000	Add: Transfer to reserves	35,000	5,000	5,000	5,000	5,000	27
28	6,544	7,000	Deduct: Estimated amortization not included	7,000	7,000	7,000	7,000	7,000	28
29	59,462	59,462	Surplus from previous year	94,947	-	-	-	-	29
30	<b>\$ 39,065</b>	<b>-\$ 56,462</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 66,947</b>	<b>-\$ 2,000</b>	<b>-\$ 2,000</b>	<b>-\$ 2,000</b>	<b>-\$ 2,000</b>	30



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 BUILDING INSPECTION (continued)  
 PARTICIPANTS: ELECTORAL AREAS

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			<b>CAPITAL FUND</b>						
31	\$ 9,878	\$ 9,878	Balance, beginning of year	\$ 20,002	\$ 55,302	\$ 60,702	\$ 66,202	\$ 41,602	31
32	10,000	10,000	Contribution from operating fund	35,000	5,000	5,000	5,000	5,000	32
33	124	100	Interest earnings	300	400	500	400	300	33
34			<i>Less - capital expenditures</i>						34
35	-	-	Cityview software	-	-	-	-	-	35
36	-	-	Vehicle	-	-	-	30,000	-	36
37	-	-	Total capital expenditures	-	-	-	30,000	-	37
38	<b>\$ 20,002</b>	<b>\$ 19,978</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 55,302</b>	<b>\$ 60,702</b>	<b>\$ 66,202</b>	<b>\$ 41,602</b>	<b>\$ 46,902</b>	38



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2017-2021 FINANCIAL PLAN  
ELECTORAL AREA ADMINISTRATION  
PARTICIPANTS: ELECTORAL AREAS**

As adopted by the Board of Directors  
on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 19,185	\$ 19,185	Surplus (deficit) from prior years	\$ 13,026	\$ -	\$ -	\$ -	\$ -	1
2	1,768,601	1,768,601	Committed surplus from prior year	2,102,421	1,016,151	1,048,961	1,545,771	2,042,581	2
3	56,815	56,815	Tax requisition	58,974	107,158	72,318	72,504	72,694	3
4	1,612	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	4
5	466,542	451,343	Federal government grant	466,542	488,810	488,810	488,810	488,810	5
6	17,278	8,000	Interest revenue	8,000	8,000	8,000	8,000	8,000	6
7	<b>\$ 2,330,033</b>	<b>\$ 2,304,944</b>	<b>TOTAL REVENUE</b>	<b>\$ 2,649,963</b>	<b>\$ 1,621,119</b>	<b>\$ 1,619,089</b>	<b>\$ 2,116,085</b>	<b>\$ 2,613,085</b>	7
<b>EXPENDITURES</b>									
8	\$ 17,000	\$ 17,000	Administration charge	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	8
9	-	-	Elections & referenda	-	35,000	-	-	-	9
10	53	1,000	Area 'A' - Bamfield administration	1,000	1,000	1,000	1,000	1,000	10
11	-	1,000	Area 'B' - Beaufort administration	1,000	1,000	1,000	1,000	1,000	11
12	287	1,000	Area 'C' - Long Beach administration	1,000	1,000	1,000	1,000	1,000	12
13	1,866	3,000	Area 'D' - Sproat Lake administration	3,000	3,000	3,000	3,000	3,000	13
14	-	1,000	Area 'E' - Beaver Creek administration	1,000	1,000	1,000	1,000	1,000	14
15	-	2,000	Area 'F' - Cherry Creek administration	2,000	2,000	2,000	2,000	2,000	15
16	9,834	10,000	AVICC dues & convention expenses	10,000	10,000	10,000	10,000	10,000	16
17	24,269	28,000	UBCM dues & convention expenses	28,000	28,000	28,000	28,000	28,000	17
18	11,277	13,000	Labour & benefits	9,000	9,158	9,318	9,504	9,694	18
19	<i>Gas tax initiatives</i>								19
20	-	426,672	Bamfield Water System upgrades	1,026,672	-	-	-	-	20
21	-	40,000	Beaver Creek Community Club playground	50,000	-	-	-	-	21
22	150,000	150,000	Beaver Creek Water System upgrades	-	-	-	-	-	22
23	-	264,000	Bell Road/Stuart Avenue water system	-	414,000	-	-	-	23
24	-	-	Cherry Creek Community Park trail	80,000	-	-	-	-	24
25	-	154,140	Long Beach Airport water system upgrades	154,140	-	-	-	-	25
26	-	-	Millstream Water System upgrades	100,000	-	-	-	-	26
27	-	-	Salmon Beach Water well development	50,000	50,000	-	-	-	27
28	-	-	Sproat Lake Community Park trail	100,000	-	-	-	-	28
29	-	-	Other gas tax rebate initiatives	-	-	-	-	-	29
30	150,000	1,034,812	Total gas tax initiatives	1,560,812	464,000	-	-	-	30
31	<b>\$ 214,586</b>	<b>\$ 1,111,812</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,633,812</b>	<b>\$ 572,158</b>	<b>\$ 73,318</b>	<b>\$ 73,504</b>	<b>\$ 73,694</b>	31



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 ELECTORAL AREA ADMINISTRATION (continued)  
 PARTICIPANTS: ELECTORAL AREAS

As adopted by the Board of Directors  
 on March 22, 2017

Line	History		Budget					Line
	2016	2016	2017	2018	2019	2020	2021	
32	\$ 2,115,447	\$ 1,383,132	\$ 1,016,151	\$ 1,048,961	\$ 1,545,771	\$ 2,042,581	\$ 2,539,391	32
33	1,787,786	1,787,786	2,115,447	1,016,151	1,048,961	1,545,771	2,042,581	33
34	\$ 327,661	-\$ 404,654	-\$ 1,099,296	\$ 32,810	\$ 496,810	\$ 496,810	\$ 496,810	34

**FINANCIAL PLAN BALANCE**

Deduct: Surplus from previous year

**ANNUAL SURPLUS/(DEFICIT)**



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 MANAGEMENT OF DEVELOPMENT - RURAL AREAS  
 PARTICIPANTS: ELECTORAL AREAS

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 76,758	\$ 76,758	Surplus (deficit) from prior years	\$ 74,422	\$ -	\$ -	\$ -	\$ -	1
2	270,242	270,242	Tax requisition	272,578	290,800	294,200	307,700	301,200	2
3	7,000	7,000	Contracts with Municipalities	7,000	7,000	7,000	7,000	7,000	3
4	7,843	3,000	Grant in lieu of taxes	3,000	3,000	3,000	3,000	3,000	4
5	19,495	15,000	Sales of services	15,000	15,000	15,000	15,000	15,000	5
6	1,864	-	Other sources	-	-	-	-	-	6
7	<b>\$ 383,202</b>	<b>\$ 372,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 372,000</b>	<b>\$ 315,800</b>	<b>\$ 319,200</b>	<b>\$ 332,700</b>	<b>\$ 326,200</b>	7
<b>EXPENDITURES</b>									
8	\$ 62,000	\$ 62,000	Administration charge	\$ 62,000	\$ 62,000	\$ 62,000	\$ 62,000	\$ 62,000	8
9	6,864	5,000	Capital fund contribution	5,000	5,000	5,000	5,000	5,000	9
10			<i>Labour &amp; related costs</i>						10
11	2,806	4,000	Convention/professional development	4,000	4,000	4,000	4,000	4,000	11
12	164,797	167,000	Labour & benefits	167,000	170,300	173,700	177,200	180,700	12
13	-	500	Recruiting costs	500	500	500	500	500	13
14	167,603	171,500	Total labour & related costs	171,500	174,800	178,200	181,700	185,200	14
15			<i>Office costs</i>						15
16	4,864	7,000	Office operations	7,000	7,000	7,000	7,000	7,000	16
17	4,935	8,000	Computer operations	8,000	8,000	8,000	8,000	8,000	17
18	533	1,500	Memberships/subscriptions	1,500	1,500	1,500	1,500	1,500	18
19	10,332	16,500	Total office costs	16,500	16,500	16,500	16,500	16,500	19
20			<i>Other costs</i>						20
21	2,132	8,000	Advertising & publicity	8,000	8,000	8,000	8,000	8,000	21
22	231	2,000	APC costs	2,000	2,000	2,000	2,000	2,000	22
23	-	5,000	Board of variance costs	5,000	5,000	5,000	5,000	5,000	23
24	773	2,500	Travel & accomodation	2,500	2,500	2,500	2,500	2,500	24
25	3,136	17,500	Total other costs	17,500	17,500	17,500	17,500	17,500	25





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 MANAGEMENT OF DEVELOPMENT - RURAL AREAS (continued)  
 PARTICIPANTS: ELECTORAL AREAS

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			<b>EXPENDITURES (continued)</b>						
26			<i>Professional fees</i>						26
27	-	10,000	Consultant costs	10,000	10,000	10,000	10,000	10,000	27
28	10,462	20,000	Legal costs	20,000	15,000	15,000	15,000	15,000	28
29	11,880	12,500	Mapping update	12,500	5,000	5,000	5,000	5,000	29
30	9,524	10,000	Stream assessments	10,000	10,000	10,000	10,000	10,000	30
31	-	2,000	Vacation rentals	2,000	-	-	-	-	31
32	4,688	5,000	OCP rewrites	5,000	-	-	10,000	-	32
33	-	20,000	Subdivision servicing bylaw	20,000	-	-	-	-	33
34	22,290	20,000	Zoning bylaw rewrite	20,000	-	-	-	-	34
35	58,844	99,500	Total professional fees	99,500	40,000	40,000	50,000	40,000	35
36	<b>\$ 308,780</b>	<b>\$ 372,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 372,000</b>	<b>\$ 315,800</b>	<b>\$ 319,200</b>	<b>\$ 332,700</b>	<b>\$ 326,200</b>	36
37	\$ 74,422	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	37
38	6,864	5,000	Add: Transfer to reserves	5,000	5,000	5,000	5,000	5,000	38
39	3,736	7,000	Deduct: Estimated amortization not included	4,000	4,000	4,000	4,000	4,000	39
40	76,758	76,758	Surplus from previous year	74,422	-	-	-	-	40
41	<b>\$ 792</b>	<b>-\$ 78,758</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 73,422</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	41
			(for Financial Reporting purposes)						
			<b>CAPITAL FUND</b>						
42	\$ 72,107	\$ 72,107	Balance, beginning of year	\$ 78,971	\$ 51,971	\$ 52,371	\$ 52,771	\$ 53,171	42
43	5,000	5,000	Contribution from operating fund	5,000	5,000	5,000	5,000	5,000	43
44	1,864	500	Interest earnings	500	400	400	400	400	44
45			<i>Less - capital expenditures</i>						45
46	-	4,266	Aerial photos/LiDAR^	5,000	5,000	5,000	5,000	5,000	46
47	-	7,500	Mapping software^	7,500	-	-	-	-	47
48	-	-	Vehicle (shared with Gen Gov)	20,000	-	-	-	-	48
49	-	11,766	Total capital expenditures	32,500	5,000	5,000	5,000	5,000	49
50	<b>\$ 78,971</b>	<b>\$ 65,841</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 51,971</b>	<b>\$ 52,371</b>	<b>\$ 52,771</b>	<b>\$ 53,171</b>	<b>\$ 53,571</b>	50

^costs shared with Regional Planning



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 VANCOUVER ISLAND REGIONAL LIBRARY  
 PARTICIPANTS: ELECTORAL AREAS

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 8,333	\$ 8,333	Surplus (deficit) from prior years	\$ 7,137	\$ -	\$ -	\$ -	\$ -	1
2	436,757	436,757	Tax requisition	453,363	481,400	506,000	539,900	573,700	2
3	12,135	5,000	Grant in lieu of taxes	5,000	5,000	5,000	5,000	5,000	3
4	<b>\$ 457,225</b>	<b>\$ 450,090</b>	<b>TOTAL REVENUE</b>	<b>\$ 465,500</b>	<b>\$ 486,400</b>	<b>\$ 511,000</b>	<b>\$ 544,900</b>	<b>\$ 578,700</b>	4
<b>EXPENDITURES</b>									
5	\$ 3,000	\$ 3,000	Administrative charge	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	5
6	447,088	447,090	Operating costs	462,500	483,400	508,000	541,900	575,700	6
7	<b>\$ 450,088</b>	<b>\$ 450,090</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 465,500</b>	<b>\$ 486,400</b>	<b>\$ 511,000</b>	<b>\$ 544,900</b>	<b>\$ 578,700</b>	7
8	\$ 7,137		<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	8,333	8,333	Deduct: Surplus from previous year	7,137	-	-	-	-	9
10	<b>-\$ 1,196</b>	<b>-\$ 8,333</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 7,137</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2017-2021 FINANCIAL PLAN  
ALBERNI VALLEY EMERGENCY PLANNING  
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'**

As adopted by the Board of Directors  
on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 108,006	\$ 108,006	Surplus (deficit) from prior years	\$ 51,225	\$ -	\$ -	\$ -	\$ -	1
2	153,894	153,894	Tax requisition	129,275	173,600	170,700	176,800	166,900	2
3	4,354	-	EMBC funding - response & recovery	-	-	-	-	-	3
4	60,000	30,000	Provincial grant - Exercise Coastal Response	-	-	-	-	-	4
5	2,705	-	Other sources	-	-	-	-	-	5
6	1,024	500	Grant in lieu of taxes	500	500	500	500	500	6
7	<b>\$ 329,983</b>	<b>\$ 292,400</b>	<b>TOTAL REVENUE</b>	<b>\$ 181,000</b>	<b>\$ 174,100</b>	<b>\$ 171,200</b>	<b>\$ 177,300</b>	<b>\$ 167,400</b>	7
<b>EXPENDITURES</b>									
8	\$ 17,000	\$ 17,000	Administrative charge	\$ 26,000	\$ 26,000	\$ 26,000	\$ 26,000	\$ 26,000	8
9	41,890	42,000	Emergency planning coordinator	42,000	42,000	42,000	42,000	42,000	9
10	24,266	30,000	Emergency planning costs	67,000	60,000	57,000	63,000	53,000	10
11	60,000	60,000	Exercise - Coastal Response costs	-	-	-	-	-	11
12	4,354	-	Emergency response & recovery	-	-	-	-	-	12
13	21,667	30,000	ESS capacity building	30,000	30,000	30,000	30,000	30,000	13
14	10,000	10,000	Facility rent	10,000	10,000	10,000	10,000	10,000	14
15	2,279	5,000	Labour & benefits	6,000	6,100	6,200	6,300	6,400	15
16	97,302	98,400	Generator for EOC	-	-	-	-	-	16
17	<b>\$ 278,758</b>	<b>\$ 292,400</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 181,000</b>	<b>\$ 174,100</b>	<b>\$ 171,200</b>	<b>\$ 177,300</b>	<b>\$ 167,400</b>	17
18	\$ 51,225	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	18
19	9,730	-	Deduct: Estimated amortization not included	10,000	10,000	10,000	10,000	10,000	19
20	108,006	108,006	Surplus from previous year	51,225	-	-	-	-	20
21	<b>-\$ 66,511</b>	<b>-\$ 108,006</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 61,225</b>	<b>-\$ 10,000</b>	<b>-\$ 10,000</b>	<b>-\$ 10,000</b>	<b>-\$ 10,000</b>	21

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2017-2021 FINANCIAL PLAN  
ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT  
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'**

As adopted by the Board of Directors  
on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 517,609	\$ 524,275	Surplus (deficit) from prior years	\$ 382,143	\$ -	\$ -	\$ -	\$ -	1
2	60,000	60,000	Tax requisition	76,217	405,970	421,986	458,815	480,162	2
3			<i>Fees &amp; charges</i>						3
4	8,640	8,000	Curbside recycling	8,640	8,640	8,640	8,640	8,640	4
5	1,688,261	1,700,000	Tipping fees	1,765,000	1,800,000	1,800,000	1,800,000	1,800,000	5
6	1,696,901	1,708,000	Total fees & charges	1,773,640	1,808,640	1,808,640	1,808,640	1,808,640	6
7	2,864	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	7
8	336,914	300,000	Multi Materials BC funding	310,000	300,000	300,000	300,000	300,000	8
9	45,100	55,100	Federal grant - conditional	10,000	-	-	-	-	9
10	63,991	10,000	Other sources	12,000	10,000	10,000	10,000	10,000	10
11	<b>\$ 2,723,378</b>	<b>\$ 2,658,374</b>	<b>TOTAL REVENUE</b>	<b>\$ 2,565,000</b>	<b>\$ 2,525,610</b>	<b>\$ 2,541,626</b>	<b>\$ 2,578,455</b>	<b>\$ 2,599,802</b>	11
<b>EXPENDITURES</b>									
12	\$ 60,000	\$ 60,000	Administration charge	\$ 62,000	\$ 62,000	\$ 62,000	\$ 62,000	\$ 62,000	12
13			<i>Bamfield transfer station</i>						13
14	74,509	63,000	Garbage - hauling & tipping fees	75,000	76,500	78,000	79,600	81,200	14
15	4,817	10,000	Recycling - depot operations	5,000	5,100	5,200	5,300	5,400	15
16	79,326	73,000	Total Bamfield transfer station	80,000	81,600	83,200	84,900	86,600	16
17	738,915	720,874	Capital fund contribution	660,000	650,000	650,000	650,000	650,000	17
18	136,812	120,000	Closure & post closure fund contribution	120,000	120,000	120,000	120,000	120,000	18
19			<i>Labour &amp; related costs</i>						19
20	2,966	5,000	Convention/professional development	5,000	5,000	5,000	5,000	5,000	20
21	59,126	66,000	Labour & benefits	69,000	70,400	71,800	73,200	74,700	21
22	579	2,000	Vehicle operation	2,000	2,000	2,000	2,000	2,000	22
23	62,671	73,000	Total labour & related costs	76,000	77,400	78,800	80,200	81,700	23
24			<i>Promotion &amp; education</i>						24
25	25,809	33,000	Advertising & promotion	30,000	30,000	30,000	30,000	30,000	25
26	-	2,500	Bear-human conflict management	2,500	2,500	2,500	2,500	2,500	26
27	450	20,000	Illegal dumping prevention/waived tipping	20,000	20,000	20,000	20,000	20,000	27
28	4,877	10,000	School program	10,000	10,000	10,000	10,000	10,000	28
29	31,136	65,500	Total promotion & education	62,500	62,500	62,500	62,500	62,500	29



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT (continued)  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			<b>EXPENDITURES (continued)</b>						
30			<i>Recycle, reduce, reuse</i>						30
31	\$ 8,100	\$ 8,000	Backyard composting program (offset)	\$ -	\$ 8,000	\$ -	\$ 8,000	\$ -	31
32	-	20,000	Disposal bans	20,000	20,000	20,000	20,000	20,000	32
33	82,955	85,000	Recycling depots - Alberni Valley	85,000	86,700	88,400	90,200	92,000	33
34	208,363	212,000	Residential recycling pickup	216,000	220,300	224,700	229,200	233,800	34
35	-	-	Share sheds	-	5,000	1,000	1,000	1,000	35
36	2,940	100,000	SWMP initiatives	100,000	30,000	30,000	30,000	30,000	36
37	-	30,000	Yard waste depot	30,000	30,600	31,200	31,800	32,400	37
38	302,358	455,000	Total recycle, reduce & reuse	451,000	400,600	395,300	410,200	409,200	38
39			<i>Residual waste management</i>						39
40	55,669	75,000	Cover material sourcing	75,000	75,000	75,000	75,000	75,000	40
41	756,418	758,000	Operations contract	765,500	780,810	796,426	812,355	828,602	41
42	45,146	150,000	Other operating costs	100,000	102,000	104,000	106,100	108,200	42
43	13,960	30,000	Professional fees	30,000	30,000	30,000	30,000	30,000	43
44	14,003	18,000	Utilities	18,000	18,700	19,400	20,200	21,000	44
45	44,821	40,000	Water monitoring	45,000	45,000	45,000	45,000	45,000	45
46	-	20,000	Wood waste grinding/handling	20,000	20,000	20,000	20,000	20,000	46
47	930,017	1,091,000	Total residual waste management	1,053,500	1,071,510	1,089,826	1,108,655	1,127,802	47
48	<b>\$ 2,341,235</b>	<b>\$ 2,658,374</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 2,565,000</b>	<b>\$ 2,525,610</b>	<b>\$ 2,541,626</b>	<b>\$ 2,578,455</b>	<b>\$ 2,599,802</b>	48
49	\$ 382,143	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	49
50	875,727	840,874	Add: Transfer to reserves	780,000	770,000	770,000	770,000	770,000	50
51	135,181	115,000	Deduct: Estimated amortization not included	140,000	140,000	140,000	140,000	140,000	51
52	517,609	524,275	Surplus from previous year	382,143	-	-	-	-	52
53	<b>\$ 605,080</b>	<b>\$ 201,600</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 257,857</b>	<b>\$ 630,000</b>	<b>\$ 630,000</b>	<b>\$ 630,000</b>	<b>\$ 630,000</b>	53

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2017-2021 FINANCIAL PLAN  
ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT (continued)  
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'**

As adopted by the Board of Directors  
on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>CAPITAL FUND</b>									
54	\$ 3,427,821	\$ 3,427,821	Balance, beginning of year	\$ 3,624,594	\$ 2,610,394	\$ 1,199,594	\$ 1,813,894	\$ 2,379,594	54
55	660,874	665,774	Contribution from operating fund	660,000	650,000	650,000	650,000	650,000	55
56	45,100	55,100	Grants & other contributions		-	-	-	-	56
57	32,941	21,800	Interest earnings	23,300	14,200	11,300	15,700	12,800	57
58			<i>Less - capital expenditures</i>						58
59	276,387	325,000	Access road upgrade	10,000	-	-	-	-	59
60	-	5,000	Compliance to new landfill criteria	5,000	-	-	-	-	60
61	-	5,000	Fencing repairs	-	-	-	-	-	61
62	5,736	115,000	Gyproc Recycling	115,000	-	-	-	-	62
63	5,789	93,725	Interception well by lagoon	94,000	-	-	-	-	63
64	1,639	25,000	Landfill gas management	25,000	25,000	25,000	100,000	2,000,000	64
65	9,703	100,000	Leachate interception	200,000	2,000,000	-	-	-	65
66	1,181	50,000	Leachate line maintenance	55,000	50,000	22,000	-	-	66
67	933	35,000	Lot 105 - Land purchase/development	200,000	-	-	-	-	67
68	18,175	54,000	Metering leachate discharge	54,000	-	-	-	-	68
69	-	102,700	Monitoring & observation well drilling	103,000	-	-	-	-	69
70	51,402	250,000	North-east expansion	206,000	-	-	-	-	70
71	141,482	160,000	Recycling depot - 3620 3rd avenue	160,000	-	-	-	-	71
72	29,715	70,000	SCADA control system	82,000	-	-	-	-	72
73	-	20,000	Scale shack expansion	-	-	-	-	-	73
74	-	250,000	Site security & sustainable development	250,000	-	-	-	-	74
75	-	20,000	Site signage improvement/standardization	20,000	-	-	-	-	75
76	-	-	Software upgrade	18,500	-	-	-	-	76
77	-	88,000	Water pumphouse upgrade	100,000	-	-	-	-	77
78	542,142	1,768,425	Total capital expenditures	1,697,500	2,075,000	47,000	100,000	2,000,000	78
79	<b>\$ 3,624,594</b>	<b>\$ 2,402,070</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 2,610,394</b>	<b>\$ 1,199,594</b>	<b>\$ 1,813,894</b>	<b>\$ 2,379,594</b>	<b>\$ 1,042,394</b>	79



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT (continued)  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

As adopted by the Board of Directors  
 on March 22, 2017

		<b>CLOSURE &amp; POST CLOSURE FUND</b>							
80	\$ 1,720,495	\$ 1,583,618	Balance, beginning of year	\$ 1,857,307	\$ 1,991,707	\$ 2,127,107	\$ 2,263,507	\$ 2,400,907	80
81	120,000	120,000	Contribution from operating fund	120,000	120,000	120,000	120,000	120,000	81
82	16,812	12,300	Interest earnings	14,400	15,400	16,400	17,400	18,500	82
83	-	-	Less - closure costs	-	-	-	-	-	83
84	<u>\$ 1,857,307</u>	<u>\$ 1,715,918</u>	<b>BALANCE, END OF YEAR</b>	<u>\$ 1,991,707</u>	<u>\$ 2,127,107</u>	<u>\$ 2,263,507</u>	<u>\$ 2,400,907</u>	<u>\$ 2,539,407</u>	84



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2017-2021 FINANCIAL PLAN  
ALBERNI VALLEY REGIONAL AIRPORT  
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'**

As adopted by the Board of Directors  
on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 2,763	\$ 2,763	Surplus (deficit) from prior years	\$ 18,321	\$ -	\$ -	\$ -	\$ -	1
2	449,987	449,987	Tax requisition	480,179	512,900	500,400	501,900	503,400	2
3	62,300	1,500,000	Government and other grants	704,065	-	-	-	-	3
4	5,165	-	Grant in lieu of taxes	-	-	-	-	-	4
5	52,824	50,000	Fuel sales	80,000	80,000	80,000	80,000	80,000	5
6	32,489	28,000	Leases and other sources	28,000	28,000	42,000	42,000	42,000	6
7	<b>\$ 605,528</b>	<b>\$ 2,030,750</b>	<b>TOTAL REVENUE</b>	<b>\$ 1,310,565</b>	<b>\$ 620,900</b>	<b>\$ 622,400</b>	<b>\$ 623,900</b>	<b>\$ 625,400</b>	7
<b>EXPENDITURES</b>									
8	\$ 15,000	\$ 15,000	Administration charge	\$ 19,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	8
9	8,091	-	Debt repayment	90,000	327,000	327,000	327,000	327,000	9
10	21,712	15,000	Consulting, legal & legislation costs	15,000	3,000	3,000	3,000	3,000	10
11	47,657	42,250	Fuel system operation	70,000	70,000	70,000	70,000	70,000	11
12	-	5,000	GPS maintenance/weather station	7,000	7,000	7,000	7,000	7,000	12
13	2,799	3,500	Insurance	3,500	3,500	3,500	3,500	3,500	13
14	44,888	45,000	Labour & benefits	67,000	68,300	69,700	71,100	72,500	14
15	12,000	14,000	Operation contracts	14,000	14,000	14,000	14,000	14,000	15
16	3,298	10,000	Other operating	10,000	10,000	10,000	10,000	10,000	16
17	7,357	20,000	Repairs & maintenance	18,000	10,000	10,000	10,000	10,000	17
18	2,385	1,000	Travel & accomodation	3,000	3,000	3,000	3,000	3,000	18
19	6,495	7,000	Utilities	7,000	7,100	7,200	7,300	7,400	19
20	1,657	3,000	Water system operation	3,000	3,000	3,000	3,000	3,000	20
21	413,868	1,850,000	Capital fund contribution	984,065	80,000	80,000	80,000	80,000	21
22	<b>\$ 587,207</b>	<b>\$ 2,030,750</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,310,565</b>	<b>\$ 620,900</b>	<b>\$ 622,400</b>	<b>\$ 623,900</b>	<b>\$ 625,400</b>	22
23	\$ 18,321	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	23
24	413,868	7,850,000	Add: Transfer to reserves	984,065	80,000	80,000	80,000	80,000	24
25	22,568	30,000	Deduct: Estimated amortization not included	30,000	30,000	30,000	30,000	30,000	25
26	2,763	2,763	Surplus from previous year	18,321	-	-	-	-	26
27	<b>\$ 388,537</b>	<b>\$ 7,817,237</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 935,744</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	27





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 ALBERNI VALLEY REGIONAL AIRPORT (continued)  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>CAPITAL FUND</b>									
28	\$ 225,842	\$ 225,842	Balance, beginning of year	\$ 127,813	\$ 805,583	\$ 570,683	\$ 601,083	\$ 620,683	28
29	350,000	350,000	Contribution from operating fund	280,000	80,000	80,000	80,000	80,000	29
30	3,000,742	6,000,000	MFA Borrowing	2,999,258	-	-	-	-	30
31	62,300	1,500,000	Grants and other contributions	704,065	-	-	-	-	31
32	1,568	-	Interest earnings	-	5,100	4,400	4,600	4,800	32
33	<i>Less - capital expenditures</i>								33
34	-	10,000	Drainage improvements & ditching	10,000	5,000	5,000	5,000	5,000	34
35	-	6,000	Equipment shelter	6,000	200,000	-	-	-	35
36	3,692	30,000	Fencing & access	30,000	50,000	-	5,000	-	36
37	-	-	GPS system	20,000	-	-	-	10,000	37
38	-	10,000	Infrastructure	10,000	30,000	20,000	20,000	20,000	38
39	-	20,000	Landscaping	-	20,000	-	20,000	-	39
40	-	8,500	Line painting & crack sealing	8,500	5,000	5,000	5,000	5,000	40
41	58,994	1,500,000	Navigational aids*	1,141,006	-	-	-	-	41
42	-	60,000	Road construction	-	-	-	-	-	42
43	3,449,953	6,000,000	Runway extension	2,060,047	-	-	-	-	43
44	-	-	Runway extension study and design	-	-	-	-	-	44
45	-	5,000	Signage improvements	20,000	-	-	-	-	45
46	-	1,000	Sweeper	-	-	4,000	-	4,000	46
47	-	-	Tree clearing/brushing*	-	10,000	20,000	10,000	10,000	47
48	3,512,639	7,650,500	Total capital expenditures	3,305,553	320,000	54,000	65,000	54,000	48
49	<b>\$ 127,813</b>	<b>\$ 425,342</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 805,583</b>	<b>\$ 570,683</b>	<b>\$ 601,083</b>	<b>\$ 620,683</b>	<b>\$ 651,483</b>	49

*\*Must be from grant funding or others sources*



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 ALBERNI VALLEY REGIONAL WATER - PROPOSED SERVICE  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'E', and 'F'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 1,822	\$ 1,822	Surplus (deficit) from prior years	\$ 11,202	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Grants and other contributions	-	-	-	-	-	2
3	42,178	42,178	Tax requisition	9,798	-	-	-	-	3
4	-	-	Grant in lieu of taxes	-	-	-	-	-	4
5	<b>\$ 44,000</b>	<b>\$ 44,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 21,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	5
<b>EXPENDITURES</b>									
6	\$ 15,000	\$ 15,000	Administrative charge	\$ 9,000	\$ -	\$ -	\$ -	\$ -	6
7	-	-	Alberni Valley Water Study	-	-	-	-	-	7
8	10,296	17,000	Labour & benefits	-	-	-	-	-	8
9	7,502	12,000	Operating costs	12,000	-	-	-	-	9
10	<b>\$ 32,798</b>	<b>\$ 44,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 21,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10
11	\$ 11,202	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	1,822	1,822	Deduct: Surplus from previous year	11,202	-	-	-	-	12
13	<b>\$ 9,380</b>	<b>\$ 1,822</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 11,202</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	13

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 CUSTOM TRANSIT  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 31,896	\$ 31,896	Surplus (deficit) from prior years	\$ 14,974	\$ -	\$ -	\$ -	\$ -	1
2	162,104	162,104	Tax requisition	186,026	205,700	210,500	215,400	220,400	2
3	1,079	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	3
4	32,412	35,000	Sales of services	35,000	35,000	35,000	35,000	35,000	4
5	257,364	325,000	Provincial Government grant	310,000	316,200	322,500	329,000	335,600	5
6	<b>\$ 484,855</b>	<b>\$ 555,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 547,000</b>	<b>\$ 557,900</b>	<b>\$ 569,000</b>	<b>\$ 580,400</b>	<b>\$ 592,000</b>	6
<b>EXPENDITURES</b>									
7	\$ 1,000	\$ 1,000	Administrative charge	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	7
8	468,881	554,000	Operating costs	546,000	556,900	568,000	579,400	591,000	8
9	<b>\$ 469,881</b>	<b>\$ 555,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 547,000</b>	<b>\$ 557,900</b>	<b>\$ 569,000</b>	<b>\$ 580,400</b>	<b>\$ 592,000</b>	9
10	\$ 14,974	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	31,896	31,896	Deduct: Surplus from previous year	14,974	-	-	-	-	11
12	<b>-\$ 16,922</b>	<b>-\$ 31,896</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 14,974</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	12



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 GRANTS-IN-AID ALBERNI VALLEY  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 9,169	\$ 9,170	Surplus (deficit) from prior years	\$ 10,006	\$ -	\$ -	\$ -	\$ -	1
2	37,158	37,158	Tax requisition	18,994	16,000	16,000	16,000	16,000	2
3	-	-	Miscellaneous revenue	-	-	-	-	-	3
4	<b>\$ 46,327</b>	<b>\$ 46,328</b>	<b>TOTAL REVENUE</b>	<b>\$ 29,000</b>	<b>\$ 16,000</b>	<b>\$ 16,000</b>	<b>\$ 16,000</b>	<b>\$ 16,000</b>	4
<b>EXPENDITURES</b>									
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	10,000.00	10,000	Alberni Valley Hospice Society	-	-	-	-	-	6
7	-	-	Alberni Valley Transition Towns Society	2,000	-	-	-	-	7
8	9,329	9,328	Arrowsmith Amateur Radio Club	-	-	-	-	-	8
9	5,992	16,000	Log Train Trail	16,000	16,000	16,000	16,000	16,000	9
10	5,000	5,000	Port Alberni Maritime Heritage Society	5,000	-	-	-	-	10
11	6,000	6,000	Port Alberni Marine Rescue Society	6,000	-	-	-	-	11
12	-	-	Sani-station Great Central Lake Rd (note 1)	-	-	-	-	-	12
13	<b>\$ 36,321</b>	<b>\$ 46,328</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 29,000</b>	<b>\$ 16,000</b>	<b>\$ 16,000</b>	<b>\$ 16,000</b>	<b>\$ 16,000</b>	13
14	\$ 10,006	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	14
15	9,169	9,170	Deduct: Surplus from previous year	10,006	-	-	-	-	15
16	<b>\$ 837</b>	<b>-\$ 9,170</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 10,006</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	16

(for Financial Reporting purposes)

**Note 1 - The Sani-station fund has a balance at December 31, 2016 of \$28,850.71.**







ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 GRANT-IN-AID MCLEAN MILL  
 PARTICIPANTS: ELECTORAL AREAS 'B', 'D', 'E', and 'F'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History		Budget					Line
	2016 ACTUAL	2016 PLAN	2017	2018	2019	2020	2021	
<b>REVENUE</b>								
1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	30,000	30,000	30,000	30,000	30,000	30,000	30,000	2
3	-	-	-	-	-	-	-	3
4	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	4
<b>EXPENDITURES</b>								
5	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	29,900	29,900	29,900	29,900	29,900	29,900	29,900	6
7	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	7
8	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	-	-	-	-	-	9
10	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2017-2021 FINANCIAL PLAN  
SPROAT LAKE MARINE PATROL  
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'**

As adopted by the Board of Directors  
on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 14,130	\$ 14,130	Surplus (deficit) from prior years	\$ 749	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	32,251	33,000	33,000	33,000	33,000	2
3	22,675	22,370	Government grants	-	-	-	-	-	3
4	1,075	-	Other revenue	-	-	-	-	-	4
5	<b>\$ 37,880</b>	<b>\$ -</b>	<b>TOTAL REVENUE</b>	<b>\$ 33,000</b>	<b>\$ 33,000</b>	<b>\$ 33,000</b>	<b>\$ 33,000</b>	<b>\$ 33,000</b>	5
<b>EXPENDITURES</b>									
6	\$ 500	\$ 500	Administrative charge	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	6
7	3,071	3,000	Boat operations	3,000	3,000	3,000	3,000	3,000	7
8	1,075	-	Capital fund contribution	-	1,000	1,000	1,000	1,000	8
9	27,703	28,000	Labour & benefits	23,000	22,000	22,000	22,000	22,000	9
10	4,782	5,000	Other operating costs	4,000	4,000	4,000	4,000	4,000	10
11	<b>\$ 37,131</b>	<b>\$ 36,500</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 33,000</b>	<b>\$ 33,000</b>	<b>\$ 33,000</b>	<b>\$ 33,000</b>	<b>\$ 33,000</b>	11
12	\$ 749	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	1,075	-	Add: Transfer to reserves	-	1,000	1,000	1,000	1,000	13
14	488	-	Deduct: Estimated amortization not included	500	500	500	500	500	14
15	14,130	14,130	Surplus from previous year	749	-	-	-	-	15
16	<b>-\$ 12,794</b>	<b>-\$ 14,130</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 1,249</b>	<b>\$ 500</b>	<b>\$ 500</b>	<b>\$ 500</b>	<b>\$ 500</b>	16
<b>CAPITAL FUND</b>									
17									
18	\$ 30,000	\$ 30,000	Balance, beginning of year	\$ 23,755	\$ 3,755	\$ 4,755	\$ 5,755	\$ 6,755	18
19	1,004	-	Contribution from operating fund	-	1,000	1,000	1,000	1,000	19
20	71	-	Interest earnings	-	-	-	-	100	20
21			<i>Less - capital expenditures</i>						21
22	7,320	20,000	Patrol boat	20,000	-	-	-	-	22
23	7,320	20,000	Total capital expenditures	20,000	-	-	-	-	23
24	<b>\$ 23,755</b>	<b>\$ 10,000</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 3,755</b>	<b>\$ 4,755</b>	<b>\$ 5,755</b>	<b>\$ 6,755</b>	<b>\$ 7,855</b>	24





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 GRANTS-IN-AID WEST COAST  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	3,500	3,500	Tax requisition	8,100	-	-	-	-	2
3	-	-	Contribution from other governments	400	-	-	-	-	3
4	-	-	Grant in lieu of taxes	-	-	-	-	-	4
5	<u>\$ 3,500</u>	<u>\$ 3,500</u>	<b>TOTAL REVENUE</b>	<u>\$ 8,500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	5
<b>EXPENDITURES</b>									
6	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	6
7	3,500	3,500	Central Westcoast Forest Society	3,500	-	-	-	-	7
8	-	-	Westcoast Community Resources	5,000	-	-	-	-	8
9	<u>\$ 3,500</u>	<u>\$ 3,500</u>	<b>TOTAL EXPENDITURES</b>	<u>\$ 8,500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	9
10	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	-	-	Deduct: Surplus from previous year	-	-	-	-	-	11
12	<u>\$ -</u>	<u>\$ -</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	12



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2017-2021 FINANCIAL PLAN  
LONG BEACH AIRPORT  
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'**

As adopted by the Board of Directors  
on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 139,801	\$ 139,921	Surplus (deficit) from prior years	\$ 111,635	\$ -	\$ -	\$ -	\$ -	1
2	10,000	10,000	Committed surplus from prior year	14,285	-	-	-	-	
3	289,080	289,079	Tax requisition	310,365	310,200	308,400	311,700	310,000	3
4	164,991	130,000	Sale of services	130,000	150,000	160,000	170,000	180,000	4
5	44,624	40,000	Contracts with other Governments	15,000	-	-	-	-	5
6	1,471,969	1,563,140	Government grants	129,681	160,000	250,000	100,000	100,000	6
7	9,299	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	7
8	3,083	-	Other revenue	-	-	-	-	-	8
9	-	154,140	Transfer of Gas Tax	154,140	-	-	-	-	9
10	<b>\$ 2,132,847</b>	<b>\$ 2,327,280</b>	<b>TOTAL REVENUE</b>	<b>\$ 866,106</b>	<b>\$ 621,200</b>	<b>\$ 719,400</b>	<b>\$ 582,700</b>	<b>\$ 591,000</b>	10
<b>EXPENDITURES</b>									
11	\$ 13,000	\$ 13,000	Administration charge	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	11
12	5,715	20,000	Airport advisory initiatives	34,285	10,000	10,000	10,000	10,000	12
13			<b>Airport operation</b>						13
14	-	5,000	Access road & parking lot maintenance	5,000	5,000	5,000	5,000	5,000	14
15	11,086	12,000	Building repair and maintenance	12,000	12,000	12,000	12,000	12,000	15
16	6,600	10,000	Consulting & legal	10,000	10,000	10,000	10,000	10,000	16
17	2,468	3,000	Convention/professional development	3,000	3,000	3,000	3,000	3,000	17
18	5,129	16,000	Emergency services training	10,000	5,000	5,000	5,000	5,000	18
19	1,664	5,000	Equipment	5,000	5,000	5,000	5,000	5,000	19
20	12,863	13,000	Insurance	13,000	13,000	13,000	13,000	13,000	20
21	96,782	101,000	Labour & related costs	89,000	90,800	92,600	94,500	96,400	21
22	3,986	4,000	Office operations	5,000	4,000	4,000	4,000	4,000	22
23	-	5,000	Operation contracts	5,000	-	-	-	-	23
24	17,073	32,000	Other operating	32,000	32,000	32,000	32,000	32,000	24
25	16,736	19,000	Tractor lease	12,000	-	-	-	-	25
26	10,137	11,000	Utilities	14,000	14,300	14,600	14,900	15,200	26
27	7,539	9,000	Vehicle operation	9,000	9,000	9,000	9,000	9,000	27
28	-	3,000	Weather station	3,000	3,000	3,000	3,000	3,000	28
29	192,063	248,000	Total airport operation	227,000	206,100	208,200	210,400	212,600	29



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 LONG BEACH AIRPORT (continued)  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			<b>EXPENDITURES (continued)</b>						
30	\$ 268,083	\$ 265,000	Capital fund contribution from operating	\$ 245,000	\$ 180,000	\$ 185,000	\$ 195,000	\$ 200,000	30
31	1,471,969	1,717,280	Capital fund contribution from grants	283,821	160,000	250,000	100,000	100,000	31
32			<b>Water system operation</b>						32
33	12,983	18,000	Contractor	12,000	-	-	-	-	33
34	6,708	7,000	Labour & related costs	13,000	13,300	13,600	13,900	14,200	34
35	32,383	35,000	Operating	35,000	35,700	36,400	37,100	37,800	35
36	4,023	4,000	Utilities	5,000	5,100	5,200	5,300	5,400	36
37	56,097	64,000	Total water system operation	65,000	54,100	55,200	56,300	57,400	37
38	<b>\$ 2,006,927</b>	<b>\$ 2,327,280</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 866,106</b>	<b>\$ 621,200</b>	<b>\$ 719,400</b>	<b>\$ 582,700</b>	<b>\$ 591,000</b>	38
39	\$ 125,920	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	39
40	1,740,052	1,982,280	Add: Transfer to reserves	528,821	340,000	435,000	295,000	300,000	40
41	15,909	16,500	Principal debt payments	11,700	-	-	-	-	41
42	225,155	210,000	Deduct: Estimated amortization not included	230,000	230,000	230,000	230,000	230,000	42
43	139,801	139,921	Surplus from previous year	125,920	-	-	-	-	43
44	<b>\$ 1,516,925</b>	<b>\$ 1,648,859</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>\$ 184,601</b>	<b>\$ 110,000</b>	<b>\$ 205,000</b>	<b>\$ 65,000</b>	<b>\$ 70,000</b>	44
			<b>CAPITAL FUND</b>						
45	\$ 552,792	\$ 649,655	Balance, beginning of year	\$ 409,638	\$ 165,651	\$ 19,851	\$ 59,151	\$ 174,051	45
46	265,000	265,000	Contribution from operating fund	245,000	180,000	185,000	195,000	200,000	46
47	1,471,969	1,717,280	Grants & other contributions	283,821	160,000	250,000	100,000	100,000	47
48	3,083	2,500	Interest earnings	2,100	700	300	900	1,900	48
49			<i>Less - capital expenditures</i>						49
50	-	3,500	Access road signage	3,500	-	-	-	-	50
51	-	5,000	Access road upgrade	5,000	10,000	10,000	10,000	10,000	51
52	-	15,000	Apron II & taxiway foxtrot upgrade	-	-	-	-	-	52
53	9,623	30,000	Building assessment / abatement	30,000	-	-	-	-	53
54	-	-	Chemical applicator*	-	160,000	-	-	-	54
55	-	20,000	Drainage culvert repairs	30,000	20,000	20,000	10,000	5,000	55



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 LONG BEACH AIRPORT (continued)  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>CAPITAL FUND (continued)</b>									
56	\$ -	\$ 70,000	Fire suppression upgrade	\$ 7,500	\$ 7,500	\$ 5,000	\$ 5,000	\$ 5,000	56
57	975	60,000	Flightway clearing	80,000	30,000	10,000	10,000	10,000	57
58	-	15,000	House renovation	25,000	10,000	10,000	-	-	58
59	5,150	10,000	Infrastructure report - obstacle limitations	12,000	12,000	-	10,000	-	59
60	11,367	15,000	LiDAR survey	-	-	-	-	-	60
61	-	7,000	Maintenance & terminal building upgrades	21,000	-	-	-	-	61
62	1,524,612	1,697,520	Navigational aids^	172,908	5,000	5,000	5,000	5,000	62
63	-	5,000	Parking lot upgrades	15,000	15,000	1,000	1,000	1,000	63
64	-	-	Perimeter fencing*	3,000	-	100,000	100,000	100,000	64
65	-	40,000	Runway 11/29 strip rehabilitation	-	-	-	-	-	65
66	-	45,000	Runway 16/34 cracksealing & panel repair	-	80,000	80,000	-	-	66
67	-	10,000	Runway painting & signs	20,000	-	-	25,000	-	67
68	289,165	290,000	Snow plough & plough truck setup*	-	-	-	-	-	68
69	-	6,000	Snow plough & plough truck	-	-	-	-	-	69
70	-	-	Taxiway H, C, F upgrade*	40,000	-	150,000	-	-	70
71	-	15,000	Urgent infrastructure repairs	15,000	-	-	-	-	71
72	17,065	70,000	Vegetation management - outside boundary	80,000	30,000	5,000	5,000	10,000	72
73	25,249	30,000	Water system - maintenance	-	-	-	-	-	73
74	-	154,140	Water - system upgrades	215,000	80,000	-	-	-	74
75	-	-	Weather station upgrades	-	27,000	-	-	-	75
76	1,883,206	2,613,160	Total capital expenditures	774,908	486,500	396,000	181,000	146,000	76
77	<b>\$ 409,638</b>	<b>\$ 21,275</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 165,651</b>	<b>\$ 19,851</b>	<b>\$ 59,151</b>	<b>\$ 174,051</b>	<b>\$ 329,951</b>	77

\*eligible for 100% ACAP funding  
 ^75% BCAAP funding confirmed



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 WEST COAST EMERGENCY COORDINATION - PROPOSED SERVICE  
 PARTICIPANTS: ELECTORAL AREA 'C'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	1,000	-	-	-	-	2
3	-	-	Contributions from other governments	8,000	-	-	-	-	3
4	<u>\$ -</u>	<u>\$ -</u>	<b>TOTAL REVENUE</b>	<u>\$ 9,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	4
<b>EXPENDITURES</b>									
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	-	-	Operating costs	9,000	-	-	-	-	6
7	<u>\$ -</u>	<u>\$ -</u>	<b>TOTAL EXPENDITURES</b>	<u>\$ 9,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	7
8	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	-	-	-	-	-	9
10	<u>\$ -</u>	<u>\$ -</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	10

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 WEST COAST EMERGENCY PLANNING  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'A' & 'C'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History		Budget					Line
	2016 ACTUAL	2016 PLAN	2017	2018	2019	2020	2021	
	<b>REVENUE</b>							
1			<i>Surplus (deficit) from prior years</i>					1
2	\$ 1,803	\$ 1,803	\$ 1,567	\$ -	\$ -	\$ -	\$ -	2
3	178	178	4,645	-	-	-	-	3
4			<i>Tax requisition</i>					4
5	16,012	16,012	14,933	7,500	7,500	7,500	7,500	5
6	6,322	6,322	5,855	2,500	2,500	2,500	2,500	6
7			<i>Grant in lieu of taxes</i>					7
8	764	-	-	-	-	-	-	8
9	645	-	-	-	-	-	-	9
10	-	-	<i>Other sources - Area A - Bamfield</i>					10
11	<b>\$ 25,724</b>	<b>\$ 24,315</b>	<b>\$ 27,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	11
	<b>EXPENDITURES</b>							
12			<i>Administration charge</i>					12
13	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	13
14	500	500	1,500	500	500	500	500	14
15			<i>Emergency planning costs</i>					15
16	15,512	16,315	15,000	6,000	6,000	6,000	6,000	16
17	2,000	6,000	9,000	2,000	2,000	2,000	2,000	17
18	<b>\$ 19,512</b>	<b>\$ 24,315</b>	<b>\$ 27,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	18
19	\$ 6,212	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	19
20	1,981	1,981	<i>Deduct: Surplus from previous year</i>					20
21	<b>\$ 4,231</b>	<b>-\$ 1,981</b>	<b>-\$ 6,212</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	21

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 WEST COAST MULTIPLEX SERVICE  
 PARTICIPANTS: TOFINO, UCLUELET and ELECTORAL AREA 'C'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ 10,805	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Committed surplus from prior years	81,563	-	-	-	-	2
3	20,000	20,000	Tax requisition	15,196	-	-	-	-	3
4	100,000	-	Conditional grant	-	-	-	-	-	4
5	628	-	Grant in lieu of taxes	-	-	-	-	-	5
6	<b>\$ 120,628</b>	<b>\$ 20,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 107,563</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	6
<b>EXPENDITURES</b>									
7	\$ -	\$ -	Administrative charge	\$ 6,000	\$ -	\$ -	\$ -	\$ -	7
8	18,438	-	Feasibility study & design	81,563	-	-	-	-	8
9	9,823	20,000	Operating costs	20,000	-	-	-	-	9
10	<b>\$ 28,261</b>	<b>\$ 20,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 107,563</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10
11	\$ 92,367	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	-	-	Deduct: Surplus from previous year	92,367	-	-	-	-	12
13	<b>\$ 92,367</b>	<b>\$ -</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 92,367</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	13

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2017-2021 FINANCIAL PLAN  
WEST COAST WASTE MANAGEMENT  
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'**

As adopted by the Board of Directors  
on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 116,134	\$ 116,134	Surplus (deficit) from prior years	\$ 250,659	\$ -	\$ -	\$ -	\$ -	1
2	110,866	110,866	Tax requisition	112,341	133,700	146,600	159,700	173,200	2
3			<i>Fees &amp; charges</i>						3
4	124,116	127,000	Curbside garbage	120,000	120,000	120,000	120,000	120,000	4
5	649,542	490,000	Tipping fees	490,000	595,000	595,000	595,000	595,000	5
6	773,658	617,000	Total fees & charges	610,000	715,000	715,000	715,000	715,000	6
7	4,484	2,000	Grant in lieu of taxes	2,000	2,000	2,000	2,000	2,000	7
8	50,730	50,000	Multi Materials BC funding	40,000	50,000	50,000	50,000	50,000	8
9	8,548	-	Other sources	-	-	-	-	-	9
10	<b>\$ 1,064,420</b>	<b>\$ 896,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 1,015,000</b>	<b>\$ 900,700</b>	<b>\$ 913,600</b>	<b>\$ 926,700</b>	<b>\$ 940,200</b>	10
<b>EXPENDITURES</b>									
11	\$ 29,000	\$ 29,000	Administration charge	\$ 32,000	\$ 32,000	\$ 32,000	\$ 32,000	\$ 32,000	11
12	33,842	30,000	Capital fund contribution	110,000	30,000	30,000	30,000	30,000	12
13	74,706	70,000	Closure & post closure fund contribution	70,000	70,000	70,000	70,000	70,000	13
14			<i>Labour &amp; related costs</i>						14
15	856	1,000	Convention/professional development	2,000	1,000	1,000	1,000	1,000	15
16	31,673	33,000	Labour & benefits	31,000	31,600	32,200	32,800	33,500	16
17	880	2,000	Vehicle operation	2,000	2,000	2,000	2,000	2,000	17
18	33,409	36,000	Total labour & related costs	35,000	34,600	35,200	35,800	36,500	18
19			<i>Promotion &amp; education</i>						19
20	469	6,000	Advertising & public education	10,000	6,000	6,000	6,000	6,000	20
21	3,500	5,000	Illegal dumping prevention	5,000	5,000	5,000	5,000	5,000	21
22	-	5,000	School program	5,000	5,000	5,000	5,000	5,000	22
23	3,969	16,000	Total promotion & education	20,000	16,000	16,000	16,000	16,000	23





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 WEST COAST WASTE MANAGEMENT (continued)  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			<b>EXPENDITURES (continued)</b>						
24			<i>Recycle, reduce, reuse</i>						24
25	\$ -	\$ 8,000	Disposal bans	\$ 8,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	25
26	-	15,000	Feasibility study - food waste composting	20,000	-	-	-	-	26
27	37,871	39,000	Residential recycling pickup	39,500	40,300	41,100	41,900	42,700	27
28	-	10,000	Share sheds	10,000	1,000	1,000	1,000	1,000	28
29	5,405	20,000	SWMP plan & implementation	20,000	20,000	20,000	20,000	20,000	29
30	43,276	92,000	Total recycle, reduce & reuse	97,500	66,300	67,100	67,900	68,700	30
31			<i>Residual waste management</i>						31
32	416,444	412,000	Operations contract	423,000	431,500	440,100	448,900	457,900	32
33	21,945	25,000	Other operating costs	25,000	25,000	25,000	25,000	25,000	33
34	3,287	12,000	Professional fees	22,000	12,000	12,000	12,000	12,000	34
35	116,618	117,000	Residential garbage pickup	120,500	122,900	125,400	127,900	130,500	35
36	6,300	10,000	Utilities	10,000	10,400	10,800	11,200	11,600	36
37	30,966	37,000	Water monitoring	40,000	40,000	40,000	40,000	40,000	37
38	-	10,000	Wood waste grinding	10,000	10,000	10,000	10,000	10,000	38
39	595,560	623,000	Total residual waste management	650,500	651,800	663,300	675,000	687,000	39
40	<b>\$ 813,762</b>	<b>\$ 896,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,015,000</b>	<b>\$ 900,700</b>	<b>\$ 913,600</b>	<b>\$ 926,700</b>	<b>\$ 940,200</b>	40
41	\$ 250,659	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	41
42	108,548	100,000	Add: Transfer to reserves	180,000	100,000	100,000	100,000	100,000	42
43	17,724	18,750	Deduct: Estimated amortization not included	18,000	18,000	18,000	18,000	18,000	43
44	116,134	116,134	Surplus from previous year	250,659	-	-	-	-	44
45	<b>\$ 225,349</b>	<b>-\$ 34,884</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 88,659</b>	<b>\$ 82,000</b>	<b>\$ 82,000</b>	<b>\$ 82,000</b>	<b>\$ 82,000</b>	45

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 WEST COAST WASTE MANAGEMENT (continued)  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>CAPITAL FUND</b>									
46	\$ 398,647	\$ 398,647	Balance, beginning of year	\$ 424,565	\$ 377,065	\$ 266,465	\$ 265,465	\$ 264,465	46
47	30,000	30,000	Contribution from operating fund	110,000	30,000	30,000	30,000	30,000	47
48	3,842	2,800	Interest earnings	3,000	2,400	2,000	2,000	2,000	48
49	<i>Less - capital expenditures</i>								49
50	-	5,000	Clearing for fire set back	5,000	5,000	5,000	5,000	5,000	50
51	-	5,000	Design Criteria - MOE	5,000	100,000	-	-	-	51
52	555	32,000	Leachate remediation	45,000	10,000	10,000	10,000	10,000	52
53	-	-	Power line improvements	-	10,000	-	-	-	53
54	-	-	Landfill gas management plan	-	-	-	-	5,000	54
55	-	-	Pump station upgrade	70,000	-	-	-	-	55
56	7,369	10,000	Service improvements	10,000	10,000	10,000	10,000	10,000	56
57	-	-	Software upgrade	5,500	-	-	-	-	57
58	-	20,000	Vegetation treatment & enhancement	20,000	8,000	8,000	8,000	8,000	58
59	7,924	72,000	Total capital expenditures	160,500	143,000	33,000	33,000	38,000	59
60	<b>\$ 424,565</b>	<b>\$ 359,447</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 377,065</b>	<b>\$ 266,465</b>	<b>\$ 265,465</b>	<b>\$ 264,465</b>	<b>\$ 258,465</b>	60
<b>CLOSURE &amp; POST CLOSURE FUND</b>									
61	\$ 467,358	\$ 467,359	Balance, beginning of year	\$ 542,064	\$ 616,364	\$ 691,264	\$ 766,664	\$ 842,664	61
62	70,000	70,000	Contribution from operating fund	70,000	70,000	70,000	70,000	70,000	62
63	4,706	3,800	Interest earnings	4,300	4,900	5,400	6,000	6,600	63
64	-	-	Less - closure costs	-	-	-	-	-	64
65	<b>\$ 542,064</b>	<b>\$ 541,159</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 616,364</b>	<b>\$ 691,264</b>	<b>\$ 766,664</b>	<b>\$ 842,664</b>	<b>\$ 919,264</b>	65



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 CITY OF PORT ALBERNI MULTI-PURPOSE ARENA CONTRIBUTION  
 PARTICIPANTS: PORT ALBERNI

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 756	\$ 756	Surplus (deficit) from prior years	\$ 174	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Grant in lieu of taxes	-	-	-	-	-	2
3	133,808	133,808	Parcel taxes - City of Port Alberni	133,993	134,110	134,110	134,110	3,370	3
4	27,559	27,559	Contribution from Sproat Lake	27,454	27,478	27,478	27,478	690	4
5	20,316	20,316	Contribution from Beaver Creek	20,465	20,483	20,483	20,483	515	5
6	17,036	17,036	Contribution from Cherry Creek	16,914	16,929	16,929	16,929	425	6
7	<b>\$ 199,475</b>	<b>\$ 199,475</b>	<b>TOTAL REVENUE</b>	<b>\$ 199,000</b>	<b>\$ 199,000</b>	<b>\$ 199,000</b>	<b>\$ 199,000</b>	<b>\$ 5,000</b>	7
<b>EXPENDITURES</b>									
8	\$ 1,000	\$ 1,000	Administrative charge	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	8
9	197,889	198,475	Debt repayment	198,000	198,000	198,000	198,000	4,000	9
10	412	-	Other costs	-	-	-	-	-	10
11	<b>\$ 199,301</b>	<b>\$ 199,475</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 199,000</b>	<b>\$ 199,000</b>	<b>\$ 199,000</b>	<b>\$ 199,000</b>	<b>\$ 5,000</b>	11
12	\$ 174	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	120,715	120,715	Add: Principal debt payments	120,715	120,715	120,715	120,715	120,715	13
14	756	756	Deduct: Surplus from previous year	174	-	-	-	-	14
15	<b>\$ 120,133</b>	<b>\$ 119,959</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 120,541</b>	<b>\$ 120,715</b>	<b>\$ 120,715</b>	<b>\$ 120,715</b>	<b>\$ 120,715</b>	15

(for Financial Reporting purposes)





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 BAMFIELD VOLUNTEER FIRE DEPARTMENT  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 68,811	\$ 68,811	Surplus (deficit) from prior years	\$ 48,713	\$ -	\$ -	\$ -	\$ -	1
2	92,887	92,887	Tax requisition	91,787	93,500	93,500	93,500	93,500	2
3	23,944	23,000	Contracts with other governments	23,000	23,000	23,000	23,000	23,000	3
4	3,900	-	Conditional donation	-	-	-	-	-	4
5	5,112	500	Grants in lieu of taxes	500	500	500	500	500	5
6	177	-	Other sources	-	-	-	-	-	6
7	<b>\$ 194,831</b>	<b>\$ 185,198</b>	<b>TOTAL REVENUE</b>	<b>\$ 164,000</b>	<b>\$ 117,000</b>	<b>\$ 117,000</b>	<b>\$ 117,000</b>	<b>\$ 117,000</b>	7
<b>EXPENDITURES</b>									
8	\$ 6,000	\$ 6,000	Administrative charge	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	8
9	69,077	65,000	Capital fund contribution	65,000	40,000	40,000	40,000	40,000	9
10	-	-	Labour & benefits	1,000	1,000	1,000	1,000	1,000	10
11	8,795	4,500	Insurance	9,000	9,000	9,000	9,000	9,000	11
12	16,962	30,000	Lease payment	-	-	-	-	-	12
13	45,284	79,698	Operating costs	82,000	60,000	60,000	60,000	60,000	13
14	<b>\$ 146,118</b>	<b>\$ 185,198</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 164,000</b>	<b>\$ 117,000</b>	<b>\$ 117,000</b>	<b>\$ 117,000</b>	<b>\$ 117,000</b>	14
15	\$ 48,713	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	15
16	69,077	65,000	Add: Transfer to reserves	65,000	40,000	40,000	40,000	40,000	16
17	16,867	27,000	Principal debt payments	-	-	-	-	-	17
18	16,451	16,500	Deduct: Estimated amortization not included	16,500	16,500	16,500	16,500	16,500	18
19	68,811	68,811	Surplus from previous year	48,713	-	-	-	-	19
20	<b>\$ 49,395</b>	<b>\$ 6,689</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 213</b>	<b>\$ 23,500</b>	<b>\$ 23,500</b>	<b>\$ 23,500</b>	<b>\$ 23,500</b>	20
<b>CAPITAL FUND</b>									
21	\$ 8,687	\$ 8,687	Balance, beginning of year	\$ 68,427	\$ 134,227	\$ 175,427	\$ 216,927	\$ 258,727	21
22	65,000	65,000	Contribution from operating fund	65,000	40,000	40,000	40,000	40,000	22
23	3,900	-	Grants and other contributions	-	-	-	-	-	23
24	177	300	Interest earnings	800	1,200	1,500	1,800	2,100	24
25			<i>Less - capital expenditures</i>						25
26	9,337	-	Sign project	-	-	-	-	-	26
27	-	-	Fire boat	70,000	-	-	-	-	27
28	9,337	-	Total capital expenditures	70,000	-	-	-	-	28
29	<b>\$ 68,427</b>	<b>\$ 73,987</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 134,227</b>	<b>\$ 175,427</b>	<b>\$ 216,927</b>	<b>\$ 258,727</b>	<b>\$ 300,827</b>	29



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2017-2021 FINANCIAL PLAN  
BAMFIELD WATER SYSTEM  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'**

As adopted by the Board of Directors  
on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 3,224	\$ 1,621	Surplus (deficit) from prior years	\$ 587	\$ -	\$ -	\$ -	\$ -	1
2	55,074	55,549	Parcel tax	58,872	94,736	94,736	94,736	94,736	2
3	116,138	131,000	Sale of service	133,000	175,000	175,000	175,000	175,000	3
4	-	426,672	Transfer of Gas Tax	1,026,672	-	-	-	-	4
5	-	-	South Bamfield Road hydrant contribution	75,000	-	-	-	-	5
6	2,600	-	Other revenue	-	-	-	-	-	6
7	947	500	Grants in lieu of taxes	500	500	500	500	500	7
8	<b>\$ 177,983</b>	<b>\$ 615,342</b>	<b>TOTAL REVENUE</b>	<b>\$ 1,294,631</b>	<b>\$ 270,236</b>	<b>\$ 270,236</b>	<b>\$ 270,236</b>	<b>\$ 270,236</b>	8
<b>EXPENDITURES</b>									
9	\$ 14,000	\$ 14,000	Administrative charge	\$ 24,000	\$ 18,000	\$ 14,000	\$ 14,000	\$ 14,000	9
10	57,933	55,549	Capital fund contribution from operating	128,059	60,236	66,936	66,436	65,636	10
11	-	426,672	Capital fund contribution from grants	1,026,672	-	-	-	-	11
12	-	-	Debt repayment	6,000	35,700	35,700	35,700	35,700	12
13	8,929	-	Election/Asset voting process	-	-	-	-	-	13
14	2,131	5,000	Engineering & consulting	3,000	5,000	5,000	5,000	5,000	14
15	6,198	6,400	Insurance	6,400	6,400	6,400	6,800	7,000	15
16	19,464	22,000	Labour & benefits	21,000	21,400	18,000	18,400	18,800	16
17	19,750	25,721	Materials & repairs/maintenance	23,000	55,500	55,500	55,500	55,500	17
18	36,575	40,000	Operation contracts	40,000	49,000	49,000	49,000	49,000	18
19	3,775	6,500	Other operating costs	7,000	7,000	7,000	7,000	7,000	19
20	5,749	7,500	Utilities	6,500	9,000	9,200	9,400	9,600	20
21	2,892	6,000	Water monitoring	3,000	3,000	3,500	3,000	3,000	21
22	<b>\$ 177,396</b>	<b>\$ 615,342</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,294,631</b>	<b>\$ 270,236</b>	<b>\$ 270,236</b>	<b>\$ 270,236</b>	<b>\$ 270,236</b>	22
23	\$ 587	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	23
24	57,933	55,549	Add: Transfer to reserves	128,059	60,236	66,936	66,436	65,636	24
25	78,518	75,750	Deduct: Estimated amortization not included	79,000	79,000	79,000	79,000	79,000	25
26	3,224	1,621	Surplus from previous year	587	-	-	-	-	26
27	<b>-\$ 23,222</b>	<b>-\$ 21,822</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 48,472</b>	<b>-\$ 18,764</b>	<b>-\$ 12,064</b>	<b>-\$ 12,564</b>	<b>-\$ 13,364</b>	27



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 BAMFIELD WATER SYSTEM (continued)  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
	<b>CAPITAL FUND</b>								
28	\$ 254,059	\$ 254,059	Balance, beginning of year	\$ 243,674	\$ 302,381	\$ 324,917	\$ 339,353	\$ 353,389	28
29	55,549	55,549	Contribution from operating fund	128,059	60,236	66,936	66,436	65,636	29
30	-	-	Water treatment plant debt	600,000	-	-	-	-	30
31	-	426,672	Grants and other contributions	1,026,672	-	-	-	-	31
32	2,383	1,900	Interest earnings	2,000	2,300	2,500	2,600	2,700	32
33			<i>Less - capital expenditures</i>						33
34	-	426,672	Upgrades - gas tax funding	-	-	-	-	-	34
35	23,315	50,000	Miscellaneous works	40,000	40,000	40,000	40,000	40,000	35
36	41,648	-	Water treatment plant - Gas Tax project	1,585,024	-	-	-	-	36
37	-	-	Infrastructure assessment	-	-	15,000	-	-	37
38	-	-	Development Cost Charge update	-	-	-	15,000	-	38
39	3,354	-	South Bamfield Road - hydrant install	73,000	-	-	-	-	39
40	68,317	476,672	Total capital expenditures	1,698,024	40,000	55,000	55,000	40,000	40
41	<b>\$ 243,674</b>	<b>\$ 261,508</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 302,381</b>	<b>\$ 324,917</b>	<b>\$ 339,353</b>	<b>\$ 353,389</b>	<b>\$ 381,725</b>	41



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 GRANTS-IN-AID BAMFIELD  
 PARTICIPANTS: ELECTORAL AREA 'A'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	11,000	11,000	Tax requisition	8,000	10,000	10,000	10,000	10,000	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 11,000</b>	<b>\$ 11,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 8,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	4
<b>EXPENDITURES</b>									
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	6
7	10,000	10,000	Bamfield Community Affairs Society	7,000	10,000	10,000	10,000	10,000	7
8	<b>\$ 11,000</b>	<b>\$ 11,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 8,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	8
9	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	-	-	Deduct: Surplus from previous year	-	-	-	-	-	10
11	<b>\$ -</b>	<b>\$ -</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2017-2021 FINANCIAL PLAN  
GRANTS-IN-AID BEAUFORT  
PARTICIPANTS: ELECTORAL AREA 'B'**

As adopted by the Board of Directors  
on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 5,000	\$ 5,000	Surplus (deficit) from prior years	\$ 1,600	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	1,000	1,000	1,000	1,000	1,000	2
3	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 2,600</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	3
<b>EXPENDITURES</b>									
4	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	3,400	4,000	Beaver Creek Community Club	600	-	-	-	-	5
6	-	-	Cherry Creek Community Rec. Commission	1,000	-	-	-	-	6
7	-	1,000	Unallocated	1,000	1,000	1,000	1,000	1,000	7
8	<b>\$ 3,400</b>	<b>\$ 5,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 2,600</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	8
9	\$ 1,600	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	5,000	5,000	Deduct: Surplus from previous year	1,600	-	-	-	-	10
11	<b>-\$ 3,400</b>	<b>-\$ 5,000</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 MOUNTAIN RANCH ROAD FIRE PROTECTION  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'B'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History		Budget					Line
	2016 ACTUAL	2016 PLAN	2017	2018	2019	2020	2021	
<b>REVENUE</b>								
1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	3,187	3,187	3,152	3,100	3,100	3,100	3,100	2
3	<b>\$ 3,187</b>	<b>\$ 3,187</b>	<b>\$ 3,152</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	3
<b>EXPENDITURES</b>								
4	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	3,087	3,087	3,052	3,000	3,000	3,000	3,000	5
6	<b>\$ 3,187</b>	<b>\$ 3,187</b>	<b>\$ 3,152</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	6
7	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	-	-	-	-	-	8
9	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	9

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 GRANTS-IN-AID LONG BEACH  
 PARTICIPANTS: ELECTORAL AREA 'C'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 1,000	\$ 1,000	Surplus (deficit) from prior years	\$ 150	\$ -	\$ -	\$ -	\$ -	1
2	2,000	2,000	Tax requisition	2,000	-	-	-	-	2
3	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 2,150</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	3
<b>EXPENDITURES</b>									
4	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	850	1,000	Beaver Creek Community Club	150	-	-	-	-	5
6	2,000	2,000	Wheels for Wellness	2,000	-	-	-	-	6
7	<b>\$ 2,850</b>	<b>\$ 3,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 2,150</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	7
8	\$ 150	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	1,000	1,000	Deduct: Surplus from previous year	150	-	-	-	-	9
10	<b>-\$ 850</b>	<b>-\$ 1,000</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 150</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2017-2021 FINANCIAL PLAN  
MILLSTREAM WATER SYSTEM  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

As adopted by the Board of Directors  
on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 5,450	\$ 5,450	Surplus (deficit) from prior years	\$ 2,718	\$ -	\$ -	\$ -	\$ -	1
2	31,175	31,000	Sale of service	31,000	33,100	33,200	34,000	35,000	2
3	-	-	Grants & other contributions	107,000					3
4	875	-	Other sources	-	-	-	-	-	4
5	<b>\$ 37,500</b>	<b>\$ 36,450</b>	<b>TOTAL REVENUE</b>	<b>\$ 140,718</b>	<b>\$ 33,100</b>	<b>\$ 33,200</b>	<b>\$ 34,000</b>	<b>\$ 35,000</b>	5
<b>EXPENDITURES</b>									
6	\$ 5,000	\$ 5,000	Administrative charge	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	6
7	8,684	7,809	Capital fund contribution from operating	-	7,100	7,100	7,800	4,500	7
8	-	-	Capital fund contribution from grants	107,000	-	-	-	-	8
9	2,130	2,200	Insurance	2,200	2,200	2,200	2,200	2,200	9
10	3,922	5,000	Labour and related costs	14,000	14,300	14,600	14,900	15,200	10
11	2,935	4,028	Materials & repairs/maintenance	3,818	2,000	1,700	1,400	5,300	11
12	11,042	11,000	Operations contract	8,300	2,000	2,000	2,000	2,000	12
13	1,069	1,413	Utilities	1,400	1,500	1,600	1,700	1,800	13
14	<b>\$ 34,782</b>	<b>\$ 36,450</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 140,718</b>	<b>\$ 33,100</b>	<b>\$ 33,200</b>	<b>\$ 34,000</b>	<b>\$ 35,000</b>	14
15	\$ 2,718	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	15
16	8,684	7,809	Add: Transfer to reserves	-	7,100	7,100	7,800	4,500	16
17	33,792	30,000	Deduct: Estimated amortization not included	34,000	34,000	34,000	34,000	34,000	17
18	5,450	5,450	Surplus from previous year	2,718	-	-	-	-	18
19	<b>-\$ 27,840</b>	<b>-\$ 27,641</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 36,718</b>	<b>-\$ 26,900</b>	<b>-\$ 26,900</b>	<b>-\$ 26,200</b>	<b>-\$ 29,500</b>	19



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 MILLSTREAM WATER SYSTEM (continued)  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History		Budget					Line
	2016 ACTUAL	2016 PLAN	2017	2018	2019	2020	2021	
	<b>CAPITAL FUND</b>							
20	\$ 96,613	\$ 96,613	\$ 92,361	\$ 90,661	\$ 98,461	\$ 106,361	\$ 114,961	20
21	7,809	7,809	-	7,100	7,100	7,800	4,500	21
22	-	-	107,000	-	-	-	-	22
23	875	500	300	700	800	800	900	23
24				<i>Less - capital expenditures</i>				24
25		-	9,000	-	-	-	-	25
26	12,936	80,000	-	-	-	-	-	26
27		-	100,000	-	-	-	-	27
28	12,936	80,000	109,000	-	-	-	-	28
29	<b>\$ 92,361</b>	<b>\$ 24,922</b>	<b>\$ 90,661</b>	<b>\$ 98,461</b>	<b>\$ 106,361</b>	<b>\$ 114,961</b>	<b>\$ 120,361</b>	29



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2017-2021 FINANCIAL PLAN  
SALMON BEACH GARBAGE  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

As adopted by the Board of Directors  
on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 390	\$ 390	Surplus (deficit) from prior years	\$ 177	\$ -	\$ -	\$ -	\$ -	1
2	26,581	26,581	Parcel tax	22,903	22,900	22,900	22,900	22,900	2
3	63	-	Other sources	-	-	-	-	-	3
4	<b>\$ 27,034</b>	<b>\$ 26,971</b>	<b>TOTAL REVENUE</b>	<b>\$ 23,080</b>	<b>\$ 22,900</b>	<b>\$ 22,900</b>	<b>\$ 22,900</b>	<b>\$ 22,900</b>	4
<b>EXPENDITURES</b>									
5	\$ 2,000	\$ 2,000	Administrative charge	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	5
6	2,063	2,000	Capital fund contribution	-	2,000	2,000	2,000	2,000	6
7	3,171	3,000	Maintenance contract	3,000	3,000	3,000	3,000	3,000	7
8	4,926	5,000	Labour & benefits	3,000	5,000	5,000	5,000	5,000	8
9	14,697	14,971	Operating costs	15,080	10,900	10,900	10,900	10,900	9
10	<b>\$ 26,857</b>	<b>\$ 26,971</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 23,080</b>	<b>\$ 22,900</b>	<b>\$ 22,900</b>	<b>\$ 22,900</b>	<b>\$ 22,900</b>	10
11	\$ 177	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	2,063	2,000	Add: Transfer to reserves	-	2,000	2,000	2,000	2,000	12
13	2,609	2,700	Deduct: Estimated amortization not included	2,700	2,700	2,700	2,700	2,700	13
14	390	390	Surplus from previous year	177	-	-	-	-	14
15	<b>-\$ 759</b>	<b>-\$ 1,090</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 2,877</b>	<b>-\$ 700</b>	<b>-\$ 700</b>	<b>-\$ 700</b>	<b>-\$ 700</b>	15
<b>CAPITAL FUND</b>									
16	\$ 6,713	\$ 6,708	Balance, beginning of year	\$ 8,776	\$ 776	\$ 2,776	\$ 4,776	\$ 6,776	16
17	2,000	2,000	Contribution from operating fund	-	2,000	2,000	2,000	2,000	17
18	63	-	Interest earnings	-	-	-	-	-	18
19			<i>Less - capital expenditures</i>						19
20	-	-	New Garbage bins	8,000	-	-	-	8,000	20
21	-	-	Total capital expenditures	8,000	-	-	-	8,000	21
22	<b>\$ 8,776</b>	<b>\$ 8,708</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 776</b>	<b>\$ 2,776</b>	<b>\$ 4,776</b>	<b>\$ 6,776</b>	<b>\$ 776</b>	22



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 SALMON BEACH POWER DISTRIBUTION  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016	2016		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 23,138	\$ 23,138	Surplus (deficit) from prior years	\$ 32,898	\$ -	\$ -	\$ -	\$ -	1
2	5,361	-	MFA Actuarial Gain	-	-	-	-	-	2
3	66,603	62,662	Parcel tax	66,502	66,600	66,600	66,600	66,600	3
4	<b>\$ 95,102</b>	<b>\$ 85,800</b>	<b>TOTAL REVENUE</b>	<b>\$ 99,400</b>	<b>\$ 66,600</b>	<b>\$ 66,600</b>	<b>\$ 66,600</b>	<b>\$ 66,600</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	62,104	85,700	Debt repayment	99,300	66,500	66,500	66,500	66,500	6
7	<b>\$ 62,204</b>	<b>\$ 85,800</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 99,400</b>	<b>\$ 66,600</b>	<b>\$ 66,600</b>	<b>\$ 66,600</b>	<b>\$ 66,600</b>	7
8	\$ 32,898	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	31,560	31,560	Add: Principal debt payments	31,560	31,560	31,560	31,560	31,560	9
10	23,138	23,138	Deduct: Surplus from previous year	32,898	-	-	-	-	10
11	<b>\$ 41,320</b>	<b>\$ 8,422</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,338</b>	<b>\$ 31,560</b>	<b>\$ 31,560</b>	<b>\$ 31,560</b>	<b>\$ 31,560</b>	11



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2017-2021 FINANCIAL PLAN  
SALMON BEACH RECREATION  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

As adopted by the Board of Directors  
on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 6,015	\$ 6,021	Surplus (deficit) from prior years	\$ 9,928	\$ -	\$ -	\$ -	\$ -	1
2	1,332	1,332	Committed surplus from prior years	332	-	-	-	-	2
3	32,293	32,279	Parcel tax	47,040	29,600	29,900	30,200	30,500	3
4	69	-	Other sources	-	-	-	-	-	4
5	<b>\$ 39,709</b>	<b>\$ 39,632</b>	<b>TOTAL REVENUE</b>	<b>\$ 57,300</b>	<b>\$ 29,600</b>	<b>\$ 29,900</b>	<b>\$ 30,200</b>	<b>\$ 30,500</b>	5
<b>EXPENDITURES</b>									
6	\$ 3,000	\$ 3,000	Administrative charge	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	6
7	15,069	15,000	Capital fund contribution	38,000	10,000	10,000	10,000	10,000	7
8	5,262	8,000	Labour & benefits	4,000	4,100	4,200	4,300	4,400	8
9	3,425	1,500	Maintenance contract	2,900	2,900	2,900	2,900	2,900	9
10	2,693	12,132	Operating costs	8,400	8,600	8,800	9,000	9,200	10
11	<b>\$ 29,449</b>	<b>\$ 39,632</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 57,300</b>	<b>\$ 29,600</b>	<b>\$ 29,900</b>	<b>\$ 30,200</b>	<b>\$ 30,500</b>	11
12	\$ 10,260	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	15,069	15,000	Add: Transfer to reserves	38,000	10,000	10,000	10,000	10,000	13
14	11,556	8,500	Deduct: Estimated amortization not included	12,000	12,000	12,000	12,000	12,000	14
15	6,015	6,021	Surplus from previous year	9,928	-	-	-	-	15
16	<b>\$ 7,758</b>	<b>\$ 479</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 16,072</b>	<b>-\$ 2,000</b>	<b>-\$ 2,000</b>	<b>-\$ 2,000</b>	<b>-\$ 2,000</b>	16
<b>CAPITAL FUND</b>									
17	\$ 7,355	\$ 7,354	Balance, beginning of year	\$ 19,235	\$ 47,535	\$ 57,935	\$ 68,435	\$ 79,035	17
18	15,000	15,000	Contribution from operating fund	38,000	10,000	10,000	10,000	10,000	18
19	69	100	Interest earnings	300	400	500	600	600	19
20			<i>Less - capital expenditures</i>						20
21	3,189	10,000	Boat ramp	10,000	-	-	-	-	21
22	<b>\$ 19,235</b>	<b>\$ 12,454</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 47,535</b>	<b>\$ 57,935</b>	<b>\$ 68,435</b>	<b>\$ 79,035</b>	<b>\$ 89,635</b>	22





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 SALMON BEACH SECURITY  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 19,718	\$ 19,718	Surplus (deficit) from prior years	\$ 14,710	\$ -	\$ -	\$ -	\$ -	1
2	26,282	26,282	Parcel tax	15,140	31,100	31,200	31,300	31,400	2
3	193	-	Other sources	-	-	-	-	-	3
4	<b>\$ 46,193</b>	<b>\$ 46,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 29,850</b>	<b>\$ 31,100</b>	<b>\$ 31,200</b>	<b>\$ 31,300</b>	<b>\$ 31,400</b>	4
<b>EXPENDITURES</b>									
5	\$ 5,000	\$ 5,000	Administrative charge	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	5
6	12,193	12,000	Capital fund contribution	-	-	-	-	-	6
7	5,843	6,000	Labour & benefits	5,000	5,100	5,200	5,300	5,400	7
8	3,171	3,000	Maintenance contract	3,000	3,000	3,000	3,000	3,000	8
9	5,276	20,000	Operating costs	18,850	20,000	20,000	20,000	20,000	9
10	<b>\$ 31,483</b>	<b>\$ 46,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 29,850</b>	<b>\$ 31,100</b>	<b>\$ 31,200</b>	<b>\$ 31,300</b>	<b>\$ 31,400</b>	10
11	\$ 14,710	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	12,193	12,000	Add: Transfer to reserves	-	-	-	-	-	12
13	993	1,000	Deduct: Estimated amortization not included	1,000	1,000	1,000	1,000	1,000	13
14	19,718	19,718	Surplus from previous year	14,710	-	-	-	-	14
15	<b>\$ 6,192</b>	<b>-\$ 8,718</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 15,710</b>	<b>-\$ 1,000</b>	<b>-\$ 1,000</b>	<b>-\$ 1,000</b>	<b>-\$ 1,000</b>	15
<b>CAPITAL FUND</b>									
16	\$ 18,768	\$ 18,768	Balance, beginning of year	\$ 30,961	\$ 21,161	\$ 21,361	\$ 21,561	\$ 21,761	16
17	12,000	12,000	Contribution from operating fund	-	-	-	-	-	17
18	-	-	Grants and other contributions	-	-	-	-	-	18
19	193	100	Interest earnings	200	200	200	200	200	19
20			<i>Less - capital expenditures</i>						20
21	-	25,000	Admin Building	10,000	-	-	-	-	21
22	-	25,000	Total capital expenditures	10,000	-	-	-	-	22
23	<b>\$ 30,961</b>	<b>\$ 5,868</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 21,161</b>	<b>\$ 21,361</b>	<b>\$ 21,561</b>	<b>\$ 21,761</b>	<b>\$ 21,961</b>	23



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 SALMON BEACH SEWAGE  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 24,973	\$ 24,972	Surplus (deficit) from prior years	\$ 4,983	\$ -	\$ -	\$ -	\$ -	1
2	50,028	50,028	Parcel tax	45,667	51,900	52,200	52,500	52,800	2
3	20,906	19,000	Sale of services	19,000	19,000	19,000	19,000	19,000	3
4	838	-	Other sources	-	-	-	-	-	4
5	<b>\$ 96,745</b>	<b>\$ 94,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 69,650</b>	<b>\$ 70,900</b>	<b>\$ 71,200</b>	<b>\$ 71,500</b>	<b>\$ 71,800</b>	5
<b>EXPENDITURES</b>									
6	\$ 8,000	\$ 8,000	Administrative charge	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	6
7	45,838	45,000	Capital fund contribution	24,000	25,000	25,000	25,000	25,000	7
8	3,827	4,000	Labour & benefits	4,000	4,100	4,200	4,300	4,400	8
9	24,958	25,000	Maintenance contract	25,000	25,000	25,000	25,000	25,000	9
10	9,139	12,000	Operating costs	7,650	7,800	8,000	8,200	8,400	10
11	<b>\$ 91,762</b>	<b>\$ 94,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 69,650</b>	<b>\$ 70,900</b>	<b>\$ 71,200</b>	<b>\$ 71,500</b>	<b>\$ 71,800</b>	11
<b>FINANCIAL PLAN BALANCE</b>									
12	\$ 4,983	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	45,838	45,000	Add: Transfer to reserves	24,000	25,000	25,000	25,000	25,000	13
14	14,668	14,750	Deduct: Estimated amortization not included	14,750	14,750	14,750	14,750	14,750	14
15	24,973	24,972	Surplus from previous year	4,983	-	-	-	-	15
16	<b>\$ 11,180</b>	<b>\$ 5,278</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 4,267</b>	<b>\$ 10,250</b>	<b>\$ 10,250</b>	<b>\$ 10,250</b>	<b>\$ 10,250</b>	16
<b>CAPITAL FUND</b>									
17	\$ 73,477	\$ 73,477	Balance, beginning of year	\$ 119,315	\$ 134,215	\$ 160,315	\$ 186,615	\$ 213,115	17
18	45,000	45,000	Contribution from operating fund	24,000	25,000	25,000	25,000	25,000	18
19			Grants and other contributions						19
20	838	700	Interest earnings	900	1,100	1,300	1,500	1,700	20
21			<i>Less - capital expenditures</i>						21
22	-	10,000	Professional Evaluation of system	10,000	-	-	-	-	22
23			Sani-field upgrades						23
24	-	10,000	Total capital expenditures	10,000	-	-	-	-	24
25	<b>\$ 119,315</b>	<b>\$ 109,177</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 134,215</b>	<b>\$ 160,315</b>	<b>\$ 186,615</b>	<b>\$ 213,115</b>	<b>\$ 239,815</b>	25



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2017-2021 FINANCIAL PLAN  
SALMON BEACH TRANSPORTATION  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

As adopted by the Board of Directors  
on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 73,373	\$ 73,373	Surplus (deficit) from prior years	\$ 50,814	\$ -	\$ -	\$ -	\$ -	1
2	124,627	124,627	Parcel tax	117,186	149,200	149,400	149,600	149,800	2
3	504	-	Other sources	-	-	-	-	-	3
4	<b>\$ 198,504</b>	<b>\$ 198,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 168,000</b>	<b>\$ 149,200</b>	<b>\$ 149,400</b>	<b>\$ 149,600</b>	<b>\$ 149,800</b>	4
<b>EXPENDITURES</b>									
5	\$ 4,000	\$ 4,000	Administrative charge	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	5
6	40,504	40,000	Capital fund contribution	29,000	10,000	10,000	10,000	10,000	6
7	11,539	14,000	Labour & benefits	10,000	10,200	10,400	10,600	10,800	7
8	29,347	30,000	Maintenance contract	30,000	30,000	30,000	30,000	30,000	8
9	62,300	110,000	Operating costs	92,000	92,000	92,000	92,000	92,000	9
10	<b>\$ 147,690</b>	<b>\$ 198,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 168,000</b>	<b>\$ 149,200</b>	<b>\$ 149,400</b>	<b>\$ 149,600</b>	<b>\$ 149,800</b>	10
11	\$ 50,814	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	40,504	40,000	Add: Transfer to reserves	29,000	10,000	10,000	10,000	10,000	12
13	7,300	2,400	Deduct: Estimated amortization not included	2,400	2,400	2,400	2,400	2,400	13
14	73,373	73,373	Surplus from previous year	50,814	-	-	-	-	14
15	<b>\$ 10,645</b>	<b>-\$ 35,773</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 24,214</b>	<b>\$ 7,600</b>	<b>\$ 7,600</b>	<b>\$ 7,600</b>	<b>\$ 7,600</b>	15
<b>CAPITAL FUND</b>									
16	\$ 41,996	\$ 41,995	Balance, beginning of year	\$ 77,569	\$ 107,269	\$ 118,069	\$ 128,969	\$ 139,969	16
17	40,000	40,000	Contribution from operating fund	29,000	10,000	10,000	10,000	10,000	17
18			Grants and other contributions	-	-	-	-	-	18
19	504	400	Interest earnings	700	800	900	1,000	1,100	19
20			<i>Less - capital expenditures</i>						20
21	4,931	15,000	Infrastructure assessment	-	-	-	-	-	21
22	-	-	Paving of sensitive areas	29,000	-	-	-	-	22
23	4,931	15,000	Total capital expenditures	-	-	-	-	-	23
24	<b>\$ 77,569</b>	<b>\$ 67,395</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 107,269</b>	<b>\$ 118,069</b>	<b>\$ 128,969</b>	<b>\$ 139,969</b>	<b>\$ 151,069</b>	24



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2017-2021 FINANCIAL PLAN  
SALMON BEACH WATER  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

As adopted by the Board of Directors  
on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 4,342	\$ 4,342	Surplus (deficit) from prior years	\$ 4,760	\$ -	\$ -	\$ -	\$ -	1
2	24,158	24,158	Parcel tax	14,790	19,200	19,400	19,600	19,800	2
3	-	-	Transfer of Gas Tax	50,000	50,000	-	-	-	3
4	406	-	Other sources	-	-	-	-	-	4
5	<b>\$ 28,906</b>	<b>\$ 28,500</b>	<b>TOTAL REVENUE</b>	<b>\$ 69,550</b>	<b>\$ 69,200</b>	<b>\$ 19,400</b>	<b>\$ 19,600</b>	<b>\$ 19,800</b>	5
<b>EXPENDITURES</b>									
6	\$ 6,000	\$ 6,000	Administrative charge	\$ 8,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	6
7	6,906	6,500	Capital fund contribution	50,000	50,000	-	-	-	7
8	7,246	8,000	Labour & benefits	9,000	9,200	9,400	9,600	9,800	8
9	1,269	1,000	Maintenance contract	1,000	1,000	1,000	1,000	1,000	9
10	2,725	7,000	Operating costs	1,550	7,000	7,000	7,000	7,000	10
11	<b>\$ 24,146</b>	<b>\$ 28,500</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 69,550</b>	<b>\$ 69,200</b>	<b>\$ 19,400</b>	<b>\$ 19,600</b>	<b>\$ 19,800</b>	11
12	\$ 4,760	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	6,906	6,500	Add: Transfer to reserves	50,000	50,000	-	-	-	13
14	1,153	3,300	Deduct: Estimated amortization not included	2,500	2,500	2,500	2,500	2,500	14
15	4,342	4,342	Surplus from previous year	4,760	-	-	-	-	15
16	<b>\$ 6,171</b>	<b>-\$ 1,142</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 42,740</b>	<b>\$ 47,500</b>	<b>-\$ 2,500</b>	<b>-\$ 2,500</b>	<b>-\$ 2,500</b>	16
<b>CAPITAL FUND</b>									
17	\$ 43,092	\$ 43,091	Balance, beginning of year	\$ 40,039	\$ 40,339	\$ 40,639	\$ 40,939	\$ 41,239	17
18	6,500	6,500	Contribution from operating fund	50,000	50,000	-	-	-	18
19	-	-	Grants and other contributions	-	-	-	-	-	19
20	406	300	Interest earnings	300	300	300	300	300	20
21	<i>Less - capital expenditures</i>								21
22	9,959	10,000	Pressure well - feasibility study	-	-	-	-	-	22
23	-	-	Well development	50,000	50,000	-	-	-	23
24	9,959	10,000	Total capital expenditures	50,000	50,000	-	-	-	24
25	<b>\$ 40,039</b>	<b>\$ 39,891</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 40,339</b>	<b>\$ 40,639</b>	<b>\$ 40,939</b>	<b>\$ 41,239</b>	<b>\$ 41,539</b>	25



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 SOUTH LONG BEACH COMMUNITY PARK  
 PARTICIPANTS: PART OF ELECTORAL AREA 'C'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 7,500	\$ 7,500	Surplus (deficit) from prior years	\$ 7,500	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	-	-	-	-	-	2
3	<b>\$ 7,500</b>	<b>\$ 7,500</b>	<b>TOTAL REVENUE</b>	<b>\$ 7,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	3
<b>EXPENDITURES</b>									
4	\$ -	-	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	-	7,500	Operating costs	7,500	-	-	-	-	5
6	<b>\$ -</b>	<b>\$ 7,500</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 7,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	6
7	\$ 7,500	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	7,500	7,500	Deduct: Surplus from previous year	7,500	-	-	-	-	8
9	<b>\$ -</b>	<b>-\$ 7,500</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 7,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	9



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 SOUTH LONG BEACH FIRE DEPARTMENT  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 1,317	\$ 1,317	Surplus (deficit) from prior years	\$ 1,000	\$ -	\$ -	\$ -	\$ -	1
2	12,683	12,683	Tax requisition	13,000	14,000	14,000	14,000	14,000	2
3	1,000	-	Grant in lieu of taxes	-	-	-	-	-	3
4	79	-	Other sources	-	-	-	-	-	4
5	<b>\$ 15,079</b>	<b>\$ 14,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	5
<b>EXPENDITURES</b>									
6	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	6
7	79	-	Capital fund contribution	-	-	-	-	-	7
8	13,900	13,900	Operating costs	13,900	13,900	13,900	13,900	13,900	8
9	<b>\$ 14,079</b>	<b>\$ 14,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	9
10	\$ 1,000	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	79	-	Add: Transfer to reserves	-	-	-	-	-	11
12	-	-	Deduct: Estimated amortization not included	-	-	-	-	-	12
13	1,317	1,317	Surplus from previous year	1,000	-	-	-	-	13
14	<b>-\$ 238</b>	<b>-\$ 1,317</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	14
<b>CAPITAL FUND</b>									
15	\$ 8,222	\$ 8,222	Balance, beginning of year	\$ 8,301	\$ 8,401	\$ 8,501	\$ 8,601	\$ 8,701	15
16	-	-	Contribution from operating fund	-	-	-	-	-	16
17	-	-	Grants and other contributions	-	-	-	-	-	17
18	79	100	Interest earnings	100	100	100	100	100	18
19			<i>Less - capital expenditures</i>						19
20	-	-	Equipment	-	-	-	-	-	20
21	-	-	Total capital expenditures	-	-	-	-	-	21
22	<b>\$ 8,301</b>	<b>\$ 8,322</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 8,401</b>	<b>\$ 8,501</b>	<b>\$ 8,601</b>	<b>\$ 8,701</b>	<b>\$ 8,801</b>	22



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 SOUTH LONG BEACH MULTI-PURPOSE PATH CONTRIBUTION  
 PARTICIPANTS: PART OF ELECTORAL AREA 'C'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	-\$ 4,525	-\$ 4,525	Surplus (deficit) from prior years	\$ 607	\$ -	\$ -	\$ -	\$ -	1
2	6,427	6,427	Parcel taxes	6,593	7,200	7,200	7,200	7,200	2
3	5,298	5,298	Contribution from other service	-	-	-	-	-	3
4	507	-	Grant in lieu of taxes	-	-	-	-	-	4
5	<b>\$ 7,707</b>	<b>\$ 7,200</b>	<b>TOTAL REVENUE</b>	<b>\$ 7,200</b>	<b>\$ 7,200</b>	<b>\$ 7,200</b>	<b>\$ 7,200</b>	<b>\$ 7,200</b>	5
<b>EXPENDITURES</b>									
6	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	6
7	7,000	7,000	Contribution to Ucluelet	7,000	7,000	7,000	7,000	7,000	7
8	-	100	Other costs	100	100	100	100	100	8
9	<b>\$ 7,100</b>	<b>\$ 7,200</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 7,200</b>	<b>\$ 7,200</b>	<b>\$ 7,200</b>	<b>\$ 7,200</b>	<b>\$ 7,200</b>	9
10	\$ 607	-	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	- 4,525	- 4,525	Deduct: Surplus from previous year	607	-	-	-	-	11
12	<b>\$ 5,132</b>	<b>\$ 4,525</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 607</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	12

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 SOUTH LONG BEACH STREET LIGHTING  
 PARTICIPANTS: PART OF ELECTORAL AREA 'C'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line	
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021		
<b>REVENUE</b>										
1	\$ 129	\$ 129	Surplus (deficit) from prior years	\$ 100	\$ -	\$ -	\$ -	\$ -	-	1
2	791	791	Tax requisition	820	940	960	980	1,000		2
3	62	-	Grant in lieu of taxes	-	-	-	-	-		3
4	<b>\$ 982</b>	<b>\$ 920</b>	<b>TOTAL REVENUE</b>	<b>\$ 920</b>	<b>\$ 940</b>	<b>\$ 960</b>	<b>\$ 980</b>	<b>\$ 1,000</b>		4
<b>EXPENDITURES</b>										
5	\$ 100	100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100		5
6	782	820	Operating costs	820	840	860	880	900		6
7	<b>\$ 882</b>	<b>\$ 920</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 920</b>	<b>\$ 940</b>	<b>\$ 960</b>	<b>\$ 980</b>	<b>\$ 1,000</b>		7
8	\$ 100	-	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -		8
9	129	129	Deduct: Surplus from previous year	100	-	-	-	-		9
10	<b>-\$ 29</b>	<b>-\$ 129</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>		10

(for Financial Reporting purposes)





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 GRANTS-IN-AID SPROAT LAKE  
 PARTICIPANTS: ELECTORAL AREA 'D'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 10,000	\$ 10,000	Surplus (deficit) from prior years	\$ 9,308	\$ -	\$ -	\$ -	\$ -	1
2	25,243	25,243	Tax requisition	30,935	34,243	34,243	34,243	34,243	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 35,243</b>	<b>\$ 35,243</b>	<b>TOTAL REVENUE</b>	<b>\$ 40,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	4
<b>EXPENDITURES</b>									
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	6
7			Contribution to Port Alberni to eliminate						7
8	24,243	24,243	non City resident rate fees	24,243	24,243	24,243	24,243	24,243	8
9	692	10,000	Special events	10,000	10,000	10,000	10,000	10,000	9
10	-	-	Sproat Lake Community Association	5,000	-	-	-	-	10
11	<b>\$ 25,935</b>	<b>\$ 35,243</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 40,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	11
12	\$ 9,308	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	10,000	10,000	Deduct: Surplus from previous year	9,308	-	-	-	-	13
14	<b>-\$ 692</b>	<b>-\$ 10,000</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 9,308</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	14



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 SPROAT LAKE ANIMAL CONTROL  
 PARTICIPANTS: ELECTORAL AREA 'D'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 2,306	\$ 2,306	Surplus (deficit) from prior years	\$ 2,393	\$ -	\$ -	\$ -	\$ -	1
2	794	794	Tax requisition	707	3,100	3,100	3,100	3,100	2
3	22	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 3,122</b>	<b>\$ 3,100</b>	<b>TOTAL REVENUE</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	-	2,000	Enforcement costs	2,000	2,000	2,000	2,000	2,000	6
7	629	1,000	Labour & related costs	1,000	1,000	1,000	1,000	1,000	7
8	<b>\$ 729</b>	<b>\$ 3,100</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	8
9	\$ 2,393	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	2,306	2,306	Deduct: Surplus from previous year	2,393	-	-	-	-	10
11	<b>\$ 87</b>	<b>-\$ 2,306</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 2,393</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 SPROAT LAKE MULTI-PURPOSE ARENA CONTRIBUTION  
 PARTICIPANTS: ELECTORAL AREA 'D'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 3,248	\$ 3,248	Surplus (deficit) from prior years	\$ 1,113	\$ -	\$ -	\$ -	\$ -	1
2	24,911	24,911	Parcel taxes	26,941	28,078	28,078	28,078	1,290	2
3	695	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 28,854</b>	<b>\$ 28,159</b>	<b>TOTAL REVENUE</b>	<b>\$ 28,054</b>	<b>\$ 28,078</b>	<b>\$ 28,078</b>	<b>\$ 28,078</b>	<b>\$ 1,290</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	27,559	27,559	Contribution to Port Alberni Arena	27,454	27,478	27,478	27,478	690	6
7	82	500	Other costs	500	500	500	500	500	7
8	<b>\$ 27,741</b>	<b>\$ 28,159</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 28,054</b>	<b>\$ 28,078</b>	<b>\$ 28,078</b>	<b>\$ 28,078</b>	<b>\$ 1,290</b>	8
9	\$ 1,113	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	3,248	3,248	Deduct: Surplus from previous year	1,113	-	-	-	-	10
11	<b>-\$ 2,135</b>	<b>-\$ 3,248</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,113</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 SPROAT LAKE COMMUNITY ASSOCIATION GRANT  
 PARTICIPANTS: PART OF ELECTORAL AREA 'D'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	12,000	12,000	Parcel tax	12,000	12,000	12,000	12,000	12,000	2
3	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	3
<b>EXPENDITURES</b>									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	11,900	11,900	Grant to Community Association	11,900	11,900	11,900	11,900	11,900	5
6	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	6
7	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	Deduct: Surplus from previous year	-	-	-	-	-	8
9	<b>\$ -</b>	<b>\$ -</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	9



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 SPROAT LAKE COMMUNITY PARK  
 PARTICIPANTS: PART OF ELECTORAL AREA 'D'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 5,578	\$ 5,578	Surplus (deficit) from prior years	\$ 6,681	\$ -	\$ -	\$ -	\$ -	1
2	90,422	90,422	Tax requisition	92,319	99,100	99,200	99,300	99,400	2
3	-	-	Transfer of Gas Tax	100,000	-	-	-	-	3
4	2,572	-	Grant in lieu of taxes	-	-	-	-	-	4
5	838	-	Other income	-	-	-	-	-	5
6	<b>\$ 99,410</b>	<b>\$ 96,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 199,000</b>	<b>\$ 99,100</b>	<b>\$ 99,200</b>	<b>\$ 99,300</b>	<b>\$ 99,400</b>	6
<b>EXPENDITURES</b>									
7	\$ 5,000	\$ 5,000	Administrative charge	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	7
8	50,838	50,000	Capital fund contribution from operating	148,000	50,000	50,000	50,000	50,000	8
9	4,942	5,000	Labour & related costs	7,000	7,100	7,200	7,300	7,400	9
10	31,949	36,000	Operating costs	38,000	36,000	36,000	36,000	36,000	10
11	<b>\$ 92,729</b>	<b>\$ 96,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 199,000</b>	<b>\$ 99,100</b>	<b>\$ 99,200</b>	<b>\$ 99,300</b>	<b>\$ 99,400</b>	11
12	\$ 6,681	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	50,838	50,000	Add: Transfer to reserves	148,000	50,000	50,000	50,000	50,000	13
14	20,720	20,000	Deduct: Estimated amortization not included	21,000	21,000	21,000	21,000	21,000	14
15	-	-	Loss on disposal of assets	-	-	-	-	-	15
16	5,578	5,578	Surplus from previous year	6,681	-	-	-	-	16
17	<b>\$ 31,221</b>	<b>\$ 24,422</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 120,319</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>	17



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 SPROAT LAKE COMMUNITY PARK (continued)  
 PARTICIPANTS: PART OF ELECTORAL AREA 'D'

As adopted by the Board of Directors  
 on March 22, 2017

		History							Budget	
		2016	2016	2017	2018	2019	2020	2021		
		ACTUAL	PLAN							
<b>CAPITAL FUND</b>										
18	\$	61,011	\$ 61,011	\$ 106,238	\$ 54,838	\$ 65,238	\$ 75,738	\$ 86,338	18	
19		50,000	50,000	148,000	50,000	50,000	50,000	50,000	19	
20		838	500	600	400	500	600	700	20	
21									21	
<i>Less - capital expenditures</i>										
22		-	-	7,000	-	-	-	-	22	
23		1,540	-	2,000	-	-	-	-	23	
24		-	-	1,000					24	
25		4,071	40,000	190,000	40,000	40,000	40,000	40,000	25	
26		5,611	40,000	200,000	40,000	40,000	40,000	40,000	26	
27	\$	<b>106,238</b>	\$ <b>71,511</b>	\$ <b>54,838</b>	\$ <b>65,238</b>	\$ <b>75,738</b>	\$ <b>86,338</b>	\$ <b>97,038</b>	27	
<b>BALANCE, END OF YEAR</b>										



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2017-2021 FINANCIAL PLAN  
SPROAT LAKE NOISE CONTROL  
PARTICIPANTS: ELECTORAL AREA 'D'**

As adopted by the Board of Directors  
on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 5,041	\$ 5,042	Surplus (deficit) from prior years	\$ 4,130	\$ -	\$ -	\$ -	\$ -	1
2	2,058	2,058	Tax requisition	2,970	7,100	7,100	7,100	7,100	2
3	58	-	Grant in lieu of taxes	-	-	-	-	-	3
4		-	Other sources	-	-	-	-	-	4
5	<b>\$ 7,157</b>	<b>\$ 7,100</b>	<b>TOTAL REVENUE</b>	<b>\$ 7,100</b>	<b>\$ 7,100</b>	<b>\$ 7,100</b>	<b>\$ 7,100</b>	<b>\$ 7,100</b>	5
<b>EXPENDITURES</b>									
6	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	6
7	969	5,000	Enforcement costs	5,000	5,000	5,000	5,000	5,000	7
8	1,958	2,000	Labour & related costs	2,000	2,000	2,000	2,000	2,000	8
9	<b>\$ 3,027</b>	<b>\$ 7,100</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 7,100</b>	<b>\$ 7,100</b>	<b>\$ 7,100</b>	<b>\$ 7,100</b>	<b>\$ 7,100</b>	9
10	\$ 4,130	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	5,041	5,042	Deduct: Surplus from previous year	4,130	-	-	-	-	11
12	<b>-\$ 911</b>	<b>-\$ 5,042</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 4,130</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	12



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 SPROAT LAKE VOLUNTEER FIRE DEPARTMENT  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'D'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 74,644	\$ 74,644	Surplus (deficit) from prior years	\$ 59	\$ -	\$ -	\$ -	\$ -	1
2	297,756	297,756	Tax requisition	384,091	384,250	384,350	384,450	384,550	2
3	1,684	4,000	Contracts with other governments	4,000	4,000	4,000	4,000	4,000	3
4	8,468	5,000	Grants in lieu of taxes	5,000	5,000	5,000	5,000	5,000	4
5	7,404	-	Other sources	-	-	-	-	-	5
6	<b>\$ 389,956</b>	<b>\$ 381,400</b>	<b>TOTAL REVENUE</b>	<b>\$ 393,150</b>	<b>\$ 393,250</b>	<b>\$ 393,350</b>	<b>\$ 393,450</b>	<b>\$ 393,550</b>	6
<b>EXPENDITURES</b>									
7	\$ 7,000	\$ 7,000	Administrative charge	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	7
8	63,993	70,000	Capital fund contribution from operating	80,000	80,000	80,000	80,000	80,000	8
9	3,375	5,000	Labour & related costs	4,000	4,100	4,200	4,300	4,400	9
10	315,529	299,400	Operating costs	301,150	301,150	301,150	301,150	301,150	10
11	<b>\$ 389,897</b>	<b>\$ 381,400</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 393,150</b>	<b>\$ 393,250</b>	<b>\$ 393,350</b>	<b>\$ 393,450</b>	<b>\$ 393,550</b>	11
12	\$ 59	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	63,993	70,000	Add: Transfer to reserves	80,000	80,000	80,000	80,000	80,000	13
14	86,794	90,000	Deduct: Estimated amortization not included	90,000	90,000	90,000	90,000	90,000	14
15	74,644	74,644	Surplus from previous year	59	-	-	-	-	15
16	<b>-\$ 97,386</b>	<b>-\$ 94,644</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 10,059</b>	<b>-\$ 10,000</b>	<b>-\$ 10,000</b>	<b>-\$ 10,000</b>	<b>-\$ 10,000</b>	16





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 SPROAT LAKE VOLUNTEER FIRE DEPARTMENT (continued)  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'D'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
	<b>CAPITAL FUND</b>								
17	\$ 561,177	\$ 668,850	Balance, beginning of year	\$ 515,654	\$ 487,354	\$ 571,354	\$ 655,954	\$ 741,154	17
18	58,000	70,000	Contribution from operating fund	80,000	80,000	80,000	80,000	80,000	18
19	5,992	4,900	Interest earnings	3,700	4,000	4,600	5,200	5,900	19
20			<i>Less - capital expenditures</i>						20
21	-	-	Auto external defibrillator	3,000	-	-	-	-	21
22	10,460	-	Training site upgrades	-	-	-	-	-	22
23	-	-	Engine #40 - upgrades	5,000					23
24	11,856	10,000	Engine #46 - paint & new tank	-	-	-	-	-	24
25	2,903	15,000	Firehall upgrades #1	15,000	-	-	-	-	25
26	8,376	15,000	Firehall upgrades #2	15,000	-	-	-	-	26
27	64,710	30,000	Firehall upgrades #3	15,000	-	-	-	-	27
28	-	-	SCBA bottles	22,000					28
29	3,426	-	Service Review	-	-	-	-	-	29
30	-	-	Thermal imaging camera	7,000	-	-	-	-	30
31	7,784	6,000	Tic camera	-	-	-	-	-	31
32	-	30,000	Waterline extension	30,000	-	-	-	-	32
33	109,515	106,000	Total capital expenditures	112,000	-	-	-	-	33
34	<b>\$ 515,654</b>	<b>\$ 637,750</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 487,354</b>	<b>\$ 571,354</b>	<b>\$ 655,954</b>	<b>\$ 741,154</b>	<b>\$ 827,054</b>	34



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 ARVAY ROAD STREET LIGHTING  
 PARTICIPANTS: PART OF ELECTORAL AREA 'E'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 37	\$ 37	Surplus (deficit) from prior years	\$ 12	\$ -	\$ -	\$ -	\$ -	1
2	1,383	1,383	Tax requisition	1,488	1,500	1,500	1,500	1,500	2
3	<u>\$ 1,420</u>	<u>\$ 1,420</u>	<b>TOTAL REVENUE</b>	<u>\$ 1,500</u>	<u>\$ 1,500</u>	<u>\$ 1,500</u>	<u>\$ 1,500</u>	<u>\$ 1,500</u>	3
<b>EXPENDITURES</b>									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	1,308	1,320	Operating costs	1,400	1,400	1,400	1,400	1,400	5
6	<u>\$ 1,408</u>	<u>\$ 1,420</u>	<b>TOTAL EXPENDITURES</b>	<u>\$ 1,500</u>	<u>\$ 1,500</u>	<u>\$ 1,500</u>	<u>\$ 1,500</u>	<u>\$ 1,500</u>	6
7	\$ 12	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	37	37	Deduct: Surplus from previous year	12	-	-	-	-	8
9	<u>-\$ 25</u>	<u>-\$ 37</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<u>-\$ 12</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	9

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 BEAVER CREEK ANIMAL CONTROL  
 PARTICIPANTS: ELECTORAL AREA 'E'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 1,476	\$ 1,476	Surplus (deficit) from prior years	\$ 2,255	\$ -	\$ -	\$ -	\$ -	1
2	1,524	1,524	Tax requisition	745	3,000	3,000	3,000	3,000	2
3	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	3
<b>EXPENDITURES</b>									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	10	1,900	Enforcement costs	1,900	1,900	1,900	1,900	1,900	5
6	635	1,000	Labour & related costs	1,000	1,000	1,000	1,000	1,000	6
7	<b>\$ 745</b>	<b>\$ 3,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	7
8	\$ 2,255	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	1,476	1,476	Deduct: Surplus from previous year	2,255	-	-	-	-	9
10	<b>\$ 779</b>	<b>\$ 1,476</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 2,255</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10

(for Financial Reporting purposes)





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 BEAVER CREEK MULTI-PURPOSE ARENA CONTRIBUTION  
 PARTICIPANTS: ELECTORAL AREA 'E'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 1,000	\$ 1,000	Surplus (deficit) from prior years	\$ 836	\$ -	\$ -	\$ -	\$ -	1
2	20,316	20,316	Parcel taxes	20,229	21,083	21,083	21,083	1,115	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 21,316</b>	<b>\$ 21,316</b>	<b>TOTAL REVENUE</b>	<b>\$ 21,065</b>	<b>\$ 21,083</b>	<b>\$ 21,083</b>	<b>\$ 21,083</b>	<b>\$ 1,115</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	20,316	20,716	Contribution to Port Alberni Arena	20,465	20,483	20,483	20,483	515	6
7	64	500	Other costs	500	500	500	500	500	7
8	<b>\$ 20,480</b>	<b>\$ 21,316</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 21,065</b>	<b>\$ 21,083</b>	<b>\$ 21,083</b>	<b>\$ 21,083</b>	<b>\$ 1,115</b>	8
9	\$ 836	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	1,000	1,000	Deduct: Surplus from previous year	836	-	-	-	-	10
11	<b>-\$ 164</b>	<b>-\$ 1,000</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 836</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 BEAVER CREEK NOISE CONTROL  
 PARTICIPANTS: ELECTORAL AREA 'E'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 1,450	\$ 1,450	Surplus (deficit) from prior years	\$ 1,365	\$ -	\$ -	\$ -	\$ -	1
2	650	650	Tax requisition	735	2,100	2,100	2,100	2,100	2
3	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>TOTAL REVENUE</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	3
<b>EXPENDITURES</b>									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	-	1,000	Enforcement costs	1,000	1,000	1,000	1,000	1,000	5
6	635	1,000	Labour & related costs	1,000	1,000	1,000	1,000	1,000	6
7	<b>\$ 735</b>	<b>\$ 2,100</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	7
8	\$ 1,365	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	1,450	1,450	Deduct: Surplus from previous year	1,365	-	-	-	-	9
10	<b>-\$ 85</b>	<b>-\$ 1,450</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,365</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 BEAVER CREEK RECREATION GRANT  
 PARTICIPANTS: ELECTORAL AREA 'E'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	31,295	31,295	Tax requisition	31,295	31,300	31,300	31,300	31,300	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 31,295</b>	<b>\$ 31,295</b>	<b>TOTAL REVENUE</b>	<b>\$ 31,295</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	31,195	31,195	Recreation grant to Port Alberni	31,195	31,200	31,200	31,200	31,200	6
7	<b>\$ 31,295</b>	<b>\$ 31,295</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 31,295</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>	7
8	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	-	-	-	-	-	9
10	<b>\$ -</b>	<b>\$ -</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 BEAVER CREEK VOLUNTEER FIRE DEPARTMENT  
 PARTICIPANTS: PART OF ELECTORAL AREA 'E'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 1,056	\$ 1,057	Surplus (deficit) from prior years	\$ 5,945	\$ -	\$ -	\$ -	\$ -	1
2	266,250	266,250	Tax requisition	266,771	280,100	283,000	281,000	284,100	2
3	4,954	4,954	Contracts with other governments	4,784	4,900	5,000	5,100	5,200	3
4	142	-	Grant in lieu of taxes	-	-	-	-	-	4
5	3,342	-	Other sources	-	-	-	-	-	5
6	<b>\$ 275,744</b>	<b>\$ 272,261</b>	<b>TOTAL REVENUE</b>	<b>\$ 277,500</b>	<b>\$ 285,000</b>	<b>\$ 288,000</b>	<b>\$ 286,100</b>	<b>\$ 289,300</b>	6
<b>EXPENDITURES</b>									
7	\$ 7,000	\$ 7,000	Administrative charge	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	7
8	16,343	18,000	Automobile expenses	18,000	18,400	18,800	19,200	19,600	8
9	83,124	80,000	Capital fund contribution	85,000	90,000	90,000	85,000	85,000	9
10	56,384	38,500	Equipment	39,000	38,500	38,500	38,500	38,500	10
11	52,062	64,800	Firefighter expenses	69,000	70,400	71,800	73,200	74,700	11
12	2,144	3,000	Labour & related costs	3,000	3,100	3,200	3,300	3,400	12
13	47,843	50,161	Other operating	51,000	52,000	53,000	54,100	55,200	13
14	4,899	10,800	Utilities	5,500	5,600	5,700	5,800	5,900	14
15	<b>\$ 269,799</b>	<b>\$ 272,261</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 277,500</b>	<b>\$ 285,000</b>	<b>\$ 288,000</b>	<b>\$ 286,100</b>	<b>\$ 289,300</b>	15
16	\$ 5,945	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	16
17	83,124	80,000	Add: Transfer to reserves	85,000	90,000	90,000	85,000	85,000	17
18	54,515	48,000	Deduct: Estimated amortization not included	55,000	55,000	55,000	55,000	55,000	18
19	1,056	1,057	Surplus from previous year	5,945	-	-	-	-	19
20	<b>\$ 33,498</b>	<b>\$ 30,943</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 24,055</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	20





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 BEAVER CREEK VOLUNTEER FIRE DEPARTMENT (continued)  
 PARTICIPANTS: PART OF ELECTORAL AREA 'E'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
	<b>CAPITAL FUND</b>								
21	\$ 333,694	\$ 256,358	Balance, beginning of year	\$ 298,599	\$ 300,799	\$ 393,399	\$ 34,999	\$ 120,599	21
22	80,000	80,000	Contribution from operating fund	85,000	90,000	90,000	85,000	85,000	22
23	3,124	1,600	Interest earnings	2,200	2,600	1,600	600	1,200	23
24			<i>Less - capital expenditures</i>						24
25	1,140	20,000	Compound & building upgrades	40,000	-	-	-	-	25
26	5,774	40,000	Parking lot improvements	45,000	-	-	-	-	26
27	111,305	115,000	Replace truck #50	-	-	-	-	-	27
28	-	-	Replace truck #53	-	-	450,000	-	-	28
29	118,219	175,000	Total capital expenditures	85,000	-	450,000	-	-	29
30	<b>\$ 298,599</b>	<b>\$ 162,958</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 300,799</b>	<b>\$ 393,399</b>	<b>\$ 34,999</b>	<b>\$ 120,599</b>	<b>\$ 206,799</b>	30



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2017-2021 FINANCIAL PLAN  
BEAVER CREEK WATER SYSTEM  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'**

As adopted by the Board of Directors  
on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 178,679	\$ 178,679	Surplus (deficit) from prior years	\$ 285,178	\$ -	\$ -	\$ 0	-\$ 0	1
2	244,188	242,998	Parcel tax	244,188	244,188	244,188	244,188	244,188	2
3	5,000	1,000	Capital levy deposit	1,000	1,000	1,000	1,000	1,000	3
4	19,000	7,600	Connection fees	7,600	7,600	7,600	7,600	7,600	4
5	2,262	2,500	Interest & penalties	2,500	2,500	2,500	2,500	2,500	5
6	4,641	5,000	Miscellaneous revenue	5,000	5,000	5,000	5,000	5,000	6
7	-	1,500	Subdivision application fees	1,500	1,500	1,500	1,500	1,500	7
8	150,000	-	Transfer of Gas Tax	-	-	-	-	-	8
9	737,606	700,000	Water tolls	700,000	710,000	720,000	730,000	740,000	9
10	<b>\$ 1,341,376</b>	<b>\$ 1,139,277</b>	<b>TOTAL REVENUE</b>	<b>\$ 1,246,966</b>	<b>\$ 971,788</b>	<b>\$ 981,788</b>	<b>\$ 991,788</b>	<b>\$ 1,001,788</b>	10
<b>EXPENDITURES</b>									
11	\$ 66,000	\$ 66,000	Administration charge	\$ 48,000	\$ 48,000	\$ 48,000	\$ 48,000	\$ 48,000	11
12	429,453	271,237	Capital fund contribution from operating	449,466	224,348	227,309	229,170	230,927	12
13	279	1,000	Advertising	1,000	1,000	1,000	1,000	1,000	13
14	3,792	5,000	Bank charges	5,000	4,000	4,000	4,000	4,000	14
15	122,001	165,000	Bulk water purchase	160,000	160,000	160,000	160,000	160,000	15
16	8,933	25,000	Computer & controls	25,000	15,000	15,000	15,000	15,000	16
17	2,290	5,000	Education	5,000	5,000	5,000	5,000	5,000	17
18	5,435	25,000	Engineering & consulting	25,000	25,000	25,000	25,000	25,000	18
19	8,229	8,000	Insurance	8,500	8,500	8,500	8,500	8,500	19
20	236,840	240,720	Labour & benefits	247,000	251,940	256,979	262,118	267,361	20
21	3,876	50,000	Legal fees	50,000	10,000	10,000	10,000	10,000	21
22	1,203	2,500	Licenses & permits	2,500	2,500	2,500	2,500	2,500	22
23			<i>Materials &amp; repairs/maintenance</i>						23
24	10,152	30,000	Pumphouse maintenance	15,000	15,000	15,000	15,000	15,000	24
25	71,958	135,000	Repairs & maintenance	100,000	100,000	100,000	100,000	100,000	25
26	8,195	-	Water Monitoring	9,000	9,000	9,000	9,000	9,000	26
27	7,364	20,000	Small tools & supplies	10,000	5,000	5,000	5,000	5,000	27
28	3,564	9,320	Maintenance building repairs	6,000	6,000	6,000	6,000	6,000	28
29	3,857	10,000	Fire hydrant maintenance	10,000	10,000	10,000	10,000	10,000	29
30	105,090	204,320	Total materials & repairs/maintenance	150,000	145,000	145,000	145,000	145,000	30



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 BEAVER CREEK WATER SYSTEM (continued)  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			<b>EXPENDITURES (continued)</b>						
31	\$ 3,098	\$ 1,500	Office	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	31
32	2,883	5,000	Telephone	3,000	3,000	3,000	3,000	3,000	32
33	41,262	46,000	Utilities	46,000	47,000	49,000	52,000	55,000	33
34	15,534	18,000	Vehicle operation	18,000	18,000	18,000	18,000	18,000	34
35	<b>\$ 1,056,198</b>	<b>\$ 1,139,277</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,246,966</b>	<b>\$ 971,788</b>	<b>\$ 981,788</b>	<b>\$ 991,788</b>	<b>\$ 1,001,788</b>	35
36	\$ 285,178	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ 0	-\$ 0	\$ 0	36
37	429,453	271,237	Add: Transfer to reserves	449,466	224,348	227,309	229,170	230,927	37
38	152,101	140,000	Deduct: Estimated amortization not included	155,000	155,000	155,000	155,000	155,000	38
39	178,679	178,679	Surplus from previous year	285,178	-	-	0	0	39
40	<b>\$ 383,851</b>	<b>-\$ 47,442</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 9,288</b>	<b>\$ 69,348</b>	<b>\$ 72,309</b>	<b>\$ 74,170</b>	<b>\$ 75,927</b>	40
			(for Financial Reporting purposes)						
			<b>CAPITAL DEVELOPMENT FUND</b>						
41	\$ 236,826	\$ 236,828	Balance, beginning of year	\$ 149,922	\$ 483,867	\$ 396,491	\$ 311,376	\$ 227,522	41
42	261,213	261,213	Contribution from operating fund	434,442	209,324	212,285	214,146	215,903	42
43	5,000	-	Capital cost charge contribution	-	-	-	-	-	43
44	150,000	-	Contribution from grants	-	-	-	-	-	44
45	3,140	1,200	Interest earnings	2,400	3,300	2,600	2,000	1,400	45
46			<i>Less - capital expenditures</i>						46
47	57,107	90,000	Meter exchange program	-	-	-	-	-	47
48	33,474	40,000	Shop upgrade	40,000	-	-	-	-	48
49	-	15,000	Development Cost Charge review	15,000	-	-	-	-	49
50	7,103	15,000	Water infrastructure update	7,897	-	-	-	-	50
51	408,573	250,000	Water system upgrades	40,000	300,000	300,000	300,000	300,000	51
52	506,257	410,000	Total capital expenditures	102,897	300,000	300,000	300,000	300,000	52
53	<b>\$ 149,922</b>	<b>\$ 89,241</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 483,867</b>	<b>\$ 396,491</b>	<b>\$ 311,376</b>	<b>\$ 227,522</b>	<b>\$ 144,825</b>	53



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 BEAVER CREEK WATER SYSTEM (continued)  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History		Budget					Line
	2016 ACTUAL	2016 PLAN	2017	2018	2019	2020	2021	
<b>RENEWAL RESERVE FUND</b>								
54	\$ 2,845	\$ 2,845	\$ 2,873	\$ 2,893	\$ 2,913	\$ 2,933	\$ 2,953	54
55		-	-	-	-	-	-	55
56	28	20	20	20	20	20	20	56
57		-	-	-	-	-	-	57
58	<u>\$ 2,873</u>	<u>\$ 2,865</u>	<u>\$ 2,893</u>	<u>\$ 2,913</u>	<u>\$ 2,933</u>	<u>\$ 2,953</u>	<u>\$ 2,973</u>	58
<b>EMPLOYEES SICK LEAVE FUND</b>								
59	\$ 1,351	\$ 1,351	\$ 1,388	\$ 1,422	\$ 1,456	\$ 1,490	\$ 1,524	59
60	24	24	24	24	24	24	24	60
61	13	10	10	10	10	10	10	61
62		-	-	-	-	-	-	62
63	<u>\$ 1,388</u>	<u>\$ 1,385</u>	<u>\$ 1,422</u>	<u>\$ 1,456</u>	<u>\$ 1,490</u>	<u>\$ 1,524</u>	<u>\$ 1,558</u>	63
<b>MOTOR VEHICLE REPLACEMENT FUND</b>								
64	\$ 662	\$ 662	\$ 10,698	\$ 25,838	\$ 10,978	\$ 26,118	\$ 41,368	64
65	10,000	10,000	15,000	15,000	15,000	15,000	15,000	65
66	36	40	140	140	140	250	250	66
67		-	-	30,000	-	-	30,000	67
68	<u>\$ 10,698</u>	<u>\$ 10,702</u>	<u>\$ 25,838</u>	<u>\$ 10,978</u>	<u>\$ 26,118</u>	<u>\$ 41,368</u>	<u>\$ 26,618</u>	68



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2017-2021 FINANCIAL PLAN  
GRANTS-IN-AID BEAVER CREEK  
PARTICIPANTS: ELECTORAL AREA 'E'**

As adopted by the Board of Directors  
on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 6,005	\$ 6,005	Surplus (deficit) from prior years	\$ 1,755	\$ -	\$ -	\$ -	\$ -	1
2	1,000	1,000	Tax requisition	7,995	-	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 7,005</b>	<b>\$ 7,005</b>	<b>TOTAL REVENUE</b>	<b>\$ 9,750</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	4
<b>EXPENDITURES</b>									
5	\$ -	-	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	4,250	5,000	Beaver Creek Community Club	750	-	-	-	-	6
7	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	7
8	-	-	Cherry Creek Community Rec. Commission	3,000	-	-	-	-	8
9	-	1,005	Special events	5,000	-	-	-	-	9
10	<b>\$ 5,250</b>	<b>\$ 7,005</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 9,750</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10
11	\$ 1,755	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	6,005	6,005	Deduct: Surplus from previous year	1,755	-	-	-	-	12
13	<b>-\$ 4,250</b>	<b>-\$ 6,005</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,755</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	13

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 GRANVILLE ROAD FIRE PROTECTION  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History		Budget					Line
	2016 ACTUAL	2016 PLAN	2017	2018	2019	2020	2021	
<b>REVENUE</b>								
1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	1,967	1,967	1,832	1,800	1,800	1,800	1,800	2
3	<u>\$ 1,967</u>	<u>\$ 1,967</u>	<u>\$ 1,832</u>	<u>\$ 1,800</u>	<u>\$ 1,800</u>	<u>\$ 1,800</u>	<u>\$ 1,800</u>	3
<b>EXPENDITURES</b>								
4	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	1,867	1,867	1,732	1,700	1,700	1,700	1,700	5
6	<u>\$ 1,967</u>	<u>\$ 1,967</u>	<u>\$ 1,832</u>	<u>\$ 1,800</u>	<u>\$ 1,800</u>	<u>\$ 1,800</u>	<u>\$ 1,800</u>	6
7	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	-	-	-	-	-	8
9	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	9

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 CHERRY CREEK ANIMAL CONTROL  
 PARTICIPANTS: ELECTORAL AREA 'F'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 4,972	\$ 4,972	Surplus (deficit) from prior years	\$ 4,012	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	-	3,000	3,000	3,000	3,000	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 4,972</b>	<b>\$ 4,972</b>	<b>TOTAL REVENUE</b>	<b>\$ 4,012</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	250	3,872	Enforcement costs	2,912	1,900	1,900	1,900	1,900	6
7	610	1,000	Labour & related costs	1,000	1,000	1,000	1,000	1,000	7
8	<b>\$ 960</b>	<b>\$ 4,972</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 4,012</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	8
9	\$ 4,012	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	4,972	4,972	Deduct: Surplus from previous year	4,012	-	-	-	-	10
11	<b>-\$ 960</b>	<b>-\$ 4,972</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 4,012</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 CHERRY CREEK MULTI-PURPOSE ARENA CONTRIBUTION  
 PARTICIPANTS: ELECTORAL AREA 'F'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 1,441	\$ 1,441	Surplus (deficit) from prior years	\$ 511	\$ -	\$ -	\$ -	\$ -	1
2	16,195	16,195	Parcel taxes	17,003	17,529	17,529	17,529	1,025	2
3	64	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 17,700</b>	<b>\$ 17,636</b>	<b>TOTAL REVENUE</b>	<b>\$ 17,514</b>	<b>\$ 17,529</b>	<b>\$ 17,529</b>	<b>\$ 17,529</b>	<b>\$ 1,025</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	17,036	17,036	Contribution to Port Alberni Arena	16,914	16,929	16,929	16,929	425	6
7	53	500	Other costs	500	500	500	500	500	7
8	<b>\$ 17,189</b>	<b>\$ 17,636</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 17,514</b>	<b>\$ 17,529</b>	<b>\$ 17,529</b>	<b>\$ 17,529</b>	<b>\$ 1,025</b>	8
9	\$ 511	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	1,441	1,441	Deduct: Surplus from previous year	511	-	-	-	-	10
11	<b>-\$ 930</b>	<b>-\$ 1,441</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 511</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11

(for Financial Reporting purposes)





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 CHERRY CREEK COMMUNITY PARK  
 PARTICIPANTS: ELECTORAL AREA 'F'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ 13,416	\$ -	\$ -	\$ -	\$ -	1
2	20,000	20,000	Tax requisition	6,535	10,000	10,000	10,000	10,000	2
3	-	-	Grants and other contributions	38,549	-	-	-	-	3
4	-	-	Transfer of Gas Tax	80,000	-	-	-	-	4
5	79	-	Grant in lieu of taxes	-	-	-	-	-	5
6	<b>\$ 20,079</b>	<b>\$ 20,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 138,500</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	6
<b>EXPENDITURES</b>									
7	\$ 500	500	Administrative charge	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	7
8	-	-	Labour & benefits	1,000	1,000	1,000	1,000	1,000	8
9	6,163	\$ 19,500	Trail development & operating costs	135,500	7,000	7,000	7,000	7,000	9
10	<b>\$ 6,663</b>	<b>\$ 20,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 138,500</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	10
11	\$ 13,416	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	-	-	Deduct: Surplus from previous year	13,416	-	-	-	-	12
13	<b>\$ 13,416</b>	\$ -	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 13,416</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	13

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 CHERRY CREEK NOISE CONTROL  
 PARTICIPANTS: ELECTORAL AREA 'F'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 1,042	\$ 1,042	Surplus (deficit) from prior years	\$ 1,432	\$ -	\$ -	\$ -	\$ -	1
2	1,058	1,058	Tax requisition	668	2,100	2,100	2,100	2,100	2
3	4	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 2,104</b>	<b>\$ 2,100</b>	<b>TOTAL REVENUE</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	-	1,000	Enforcement costs	1,000	1,000	1,000	1,000	1,000	6
7	572	1,000	Labour & related costs	1,000	1,000	1,000	1,000	1,000	7
8	<b>\$ 672</b>	<b>\$ 2,100</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	8
9	\$ 1,432	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	1,042	1,042	Deduct: Surplus from previous year	1,432	-	-	-	-	10
11	<b>\$ 390</b>	<b>-\$ 1,042</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,432</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 FRANKLIN RIVER ROAD FIRE PROTECTION  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'F'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 2,577	\$ 2,577	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	- 2,477	- 2,477	Tax requisition	-	-	-	-	-	2
3	<b>\$ 100</b>	<b>\$ 100</b>	<b>TOTAL REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	3
<b>EXPENDITURES</b>									
4	\$ 100	100	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	-	-	Operating costs	-	-	-	-	-	5
6	<b>\$ 100</b>	<b>\$ 100</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	6
7	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	2,577	2,577	Deduct: Surplus from previous year	-	-	-	-	-	8
9	<b>-\$ 2,577</b>	<b>-\$ 2,577</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	9

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2017-2021 FINANCIAL PLAN  
 GRANTS-IN-AID CHERRY CREEK  
 PARTICIPANTS: ELECTORAL AREA 'F'

As adopted by the Board of Directors  
 on March 22, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
<b>REVENUE</b>									
1	\$ 21,500	\$ 21,500	Surplus (deficit) from prior years	\$ 1,500	\$ -	\$ -	\$ -	\$ -	1
2	23,509	23,509	Tax requisition	39,509	24,009	24,009	24,009	24,009	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 45,009</b>	<b>\$ 45,009</b>	<b>TOTAL REVENUE</b>	<b>\$ 41,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	4
<b>EXPENDITURES</b>									
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	6
7	20,000	20,000	Cherry Creek Recreation Commission	16,000	-	-	-	-	7
8			Contribution to Port Alberni to eliminate						8
9	22,509	22,509	non City resident rate fees	22,509	22,509	22,509	22,509	22,509	9
10	-	1,500	Unallocated	1,500	1,500	1,500	1,500	1,500	10
11	<b>\$ 43,509</b>	<b>\$ 45,009</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 41,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	11
12	\$ 1,500	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	21,500	21,500	Deduct: Surplus from previous year	1,500	-	-	-	-	13
14	<b>-\$ 20,000</b>	<b>-\$ 21,500</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 1,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	14