



**ALBERNI CLAYOQUOT REGIONAL DISTRICT**

---



## 2019-2023 FINANCIAL PLAN

*Schedule 'A' of Bylaw F1141*

*Draft for First Reading*

*On March 13, 2019*



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2019-2023 FINANCIAL PLAN  
SUMMARY OF REVENUE & EXPENDITURES**

Draft for First Reading  
on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
	<b>REVENUE</b>								
1	\$ 2,016,514	\$ 2,067,012	Surplus from prior years	\$ 2,209,989	\$ 0	\$ 0	\$ 0	\$ 0	1
2	2,607,896	2,681,228	Committed surplus from prior years	818,998	17,820	0	0	0	2
3	5,168,171	5,168,482	Tax requisition	5,820,838	6,635,987	6,766,047	6,936,412	7,058,112	3
4	964,671	856,914	Parcel taxes	916,952	979,166	787,666	783,366	786,366	4
5	100,046	30,500	Grants in lieu of taxes	30,500	30,500	30,500	30,500	30,500	5
6	2,487,572	2,306,515	Grants from other sources	13,934,779	1,447,206	1,612,910	1,067,063	1,051,510	6
7	33,680	39,000	Services to other governments	39,000	34,000	34,000	34,000	34,000	7
8	4,598,514	3,594,000	Sales of services	3,995,492	4,018,640	4,036,540	4,054,440	4,072,540	8
9	69,439	69,439	Transfers between services	69,358	69,801	7,174	5,500	5,600	9
10	368,960	370,000	Recycle BC funding	387,000	387,000	387,000	387,000	387,000	10
11	640,003	227,600	Other revenue	286,600	273,600	276,600	279,600	297,600	11
12	<u>\$ 19,055,465</u>	<u>\$ 17,410,690</u>		<u>\$ 28,509,506</u>	<u>\$ 13,893,720</u>	<u>\$ 13,938,437</u>	<u>\$ 13,577,882</u>	<u>\$ 13,723,229</u>	12
13	750,999	754,000	Transfers from Municipalities for MFA	754,000	754,000	754,000	754,000	754,000	13
14	<u>\$ 19,806,464</u>	<u>\$ 18,164,690</u>	Total Revenue	<u>\$ 29,263,506</u>	<u>\$ 14,647,720</u>	<u>\$ 14,692,437</u>	<u>\$ 14,331,882</u>	<u>\$ 14,477,229</u>	14



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2019-2023 FINANCIAL PLAN  
SUMMARY OF REVENUE & EXPENDITURES (continued)**

Draft for First Reading  
on March 13, 2019

Line	History		Page	Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
15									15
16	\$ 304,447	\$ 307,000	6	\$ 312,500	\$ 330,200	\$ 338,400	\$ 347,600	\$ 355,800	16
17	1,568,531	1,690,400	7	1,828,450	1,808,300	1,839,500	1,769,053	1,778,900	17
18	19,000	19,000	10	21,552	-	-	-	-	18
19	2,500	2,500	11	-	-	-	-	-	19
20	21,833	21,833	12	21,833	-	-	-	-	20
21	-	-	13	-	-	-	-	-	21
22	26,000	26,000	14	26,000	-	-	-	-	22
23	47,000	50,000	15	57,500	9,000	9,000	9,000	9,000	23
24	31,044	37,000	16	69,000	85,000	86,000	87,000	88,000	24
25	238,857	192,568	18	683,528	204,900	206,900	208,900	210,900	25
26									26
27	244,563	292,500	20	277,000	269,200	273,400	277,700	282,100	27
28	2,445,494	3,117,492	22	1,318,674	583,898	589,287	624,090	624,996	28
29	316,537	432,000	24	512,000	473,200	470,600	468,100	475,800	29
30	453,044	454,000	26	492,000	503,100	517,400	532,100	547,200	30
31									31
32	119,382	190,000	27	362,755	230,500	233,100	235,800	238,500	32
33	2,914,790	2,718,500	28	6,981,988	2,756,300	2,776,018	2,816,560	2,841,734	33
34	681,355	864,500	32	1,028,000	931,400	700,700	702,000	703,400	34
35	6,000	11,016	34	6,000	-	-	-	-	35
36	468,885	564,000	35	590,000	614,467	626,900	639,500	652,400	36
37	22,747	29,307	36	18,600	-	-	-	-	37
38	30,000	30,000	37	30,000	30,000	30,000	30,000	30,000	38
39	36,842	37,000	38	38,000	38,000	38,000	38,000	38,000	39
40									40
41	-	-	39	1,000	-	-	-	-	41
42	3,500	3,500	40	14,500	-	-	-	-	42
43	594,468	994,692	41	6,738,757	617,100	1,173,300	729,600	736,000	43
44	-	9,000	44	9,000	-	-	-	-	44
45	-	5,512	45	25,102	-	-	-	-	45
46	-	-	46	3,000	-	-	-	-	46
47	1,098,831	1,171,000	47	3,170,952	992,600	1,007,600	1,022,800	1,038,300	47





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2019-2023 FINANCIAL PLAN  
SUMMARY OF REVENUE & EXPENDITURES (continued)**

Draft for First Reading  
on March 13, 2019

Line	History		EXPENDITURES	Page	Budget					Line
	2018 ACTUAL	2018 PLAN			2019	2020	2021	2022	2023	
76	\$ 2,100	\$ 7,100	Sproat Lake Noise Control	80	\$ 8,100	\$ 8,200	\$ 8,300	\$ 8,400	\$ 8,500	76
77	457,123	408,950	Sproat Lake Volunteer Fire Department	81	493,200	419,700	426,400	433,200	440,100	77
78			<b>Beaver Creek</b>							78
79	1,483	1,550	Arvay Rd Street Lighting	83	1,600	1,600	1,600	1,600	1,600	79
80	1,451	3,000	Beaver Creek Animal Control	84	3,000	3,000	3,000	3,000	3,000	80
81	22,641	25,000	Beaver Creek Community Park	85	29,000	24,200	24,400	24,600	24,800	81
82	20,407	20,907	Beaver Creek Arena	86	20,826	20,920	1,159	-	-	82
83	1,100	2,100	Beaver Creek Noise Control	87	2,100	2,100	2,100	2,100	2,100	83
84	31,295	31,295	Beaver Creek Recreation	88	31,295	31,300	31,300	31,300	31,300	84
85	341,676	293,000	Beaver Creek Volunteer Fire Department	89	369,300	333,600	327,200	325,900	329,600	85
86	1,128,242	1,209,110	Beaver Creek Water System	91	1,156,414	974,406	984,406	994,406	1,004,406	86
87	1,000	6,000	Grants-in-aid Beaver Creek	94	10,000	-	-	-	-	87
88	1,792	1,792	Granville Rd Fire Protection	95	1,869	1,800	1,800	1,800	1,800	88
89			<b>Cherry Creek</b>							89
90	1,100	3,152	Cherry Creek Animal Control	96	3,000	3,000	3,000	3,000	3,000	90
91	16,925	17,425	Cherry Creek Arena	97	17,279	17,357	1,061	-	-	91
92	3,360	13,000	Cherry Creek Community Park	98	12,000	10,100	10,300	10,500	10,700	92
93	1,100	2,100	Cherry Creek Noise Control	99	2,100	2,100	2,100	2,100	2,100	93
94	23,509	25,009	Grants-in-aid Cherry Creek	100	41,509	24,009	24,009	24,009	24,009	94
95	<u>\$ 16,026,477</u>	<u>\$ 18,057,077</u>			<u>\$ 28,491,686</u>	<u>\$ 13,893,720</u>	<u>\$ 13,938,437</u>	<u>\$ 13,577,881</u>	<u>\$ 13,723,227</u>	95
96	750,999	754,000	Transfer to MFA for Municipalities		754,000	754,000	754,000	754,000	754,000	96
97	<u>\$ 16,777,476</u>	<u>\$ 18,811,077</u>	Total Expenditures		<u>\$ 29,245,686</u>	<u>\$ 14,647,720</u>	<u>\$ 14,692,437</u>	<u>\$ 14,331,881</u>	<u>\$ 14,477,227</u>	97
98	\$ 3,028,987	-\$ 646,387	<b>FINANCIAL PLAN BALANCE</b>		\$ 17,820	-\$ 0	-\$ 0	-\$ 0	0	98
99	5,774,308	6,276,741	Add: Transfer to reserves		15,353,269	2,669,092	2,820,076	2,365,476	2,365,776	99
100	152,275	278,891	Principal debt payments		297,291	297,291	178,643	176,576	176,576	100
101	1,566,818	1,551,750	Deduct: Estimated amortization not included		1,566,200	1,566,200	1,566,200	1,566,200	1,566,200	101
102	-	-	Loss on disposal assets		-	-	-	-	-	102
103	4,624,410	4,748,240	Surplus from previous year		3,028,987	17,820	0	0	0	103
104	<u>\$ 2,764,342</u>	<u>-\$ 390,744</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b>		<u>\$ 11,073,193</u>	<u>\$ 1,382,362</u>	<u>\$ 1,432,519</u>	<u>\$ 975,852</u>	<u>\$ 976,152</u>	104





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2019-2023 FINANCIAL PLAN  
GENERAL GOVERNMENT SERVICES  
PARTICIPANTS: ALL MEMBERS**

Draft for First Reading  
on March 13, 2019

Line	History		Budget					Line
	2018 ACTUAL	2018 PLAN	2019	2020	2021	2022	2023	
<b>REVENUE</b>								
1	\$ 179,941	\$ 215,623	\$ 182,417	\$ 0	\$ 0	\$ 0	\$ 0	1
2	81,560	154,893	52,320	17,820	0	0	-	2
3	1,120,527	1,120,527	1,201,883	1,480,800	1,512,000	1,543,900	1,575,900	3
4								4
<i>Government grants</i>								
5	35,596	14,750	116,650	-	-	-	-	5
6	80,000	90,000	90,000	106,680	124,500	22,153	-	6
7	192,213	125,000	125,000	125,000	125,000	125,000	125,000	7
8	307,809	229,750	331,650	231,680	249,500	147,153	125,000	8
9	15,991	8,000	8,000	8,000	8,000	8,000	8,000	9
10	97,439	70,000	70,000	70,000	70,000	70,000	70,000	10
11	<b>\$ 1,803,267</b>	<b>\$ 1,798,793</b>	<b>\$ 1,846,270</b>	<b>\$ 1,808,300</b>	<b>\$ 1,839,500</b>	<b>\$ 1,769,053</b>	<b>\$ 1,778,900</b>	11
<b>EXPENDITURES</b>								
12	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	12
13								13
<i>Health Network</i>								
14	80,000	80,000	80,000	80,000	80,000	-	-	14
15	15,000	15,000	10,000	10,000	10,000	-	-	15
16	14,240	41,500	34,500	34,500	34,500	22,153	-	16
17	109,240	136,500	124,500	124,500	124,500	22,153	-	17
18								18
<i>Labour &amp; related costs</i>								
19	27,719	15,000	23,000	23,500	24,000	24,500	25,000	19
20	1,267,641	1,376,000	1,553,600	1,584,700	1,616,400	1,648,700	1,681,700	20
21	19,719	15,000	15,000	-	-	-	-	21
22	8,113	10,000	10,000	10,000	10,000	10,000	10,000	22
23	15,953	20,000	3,000	3,000	3,000	3,000	3,000	23
24	1,339,145	1,436,000	1,604,600	1,621,200	1,653,400	1,686,200	1,719,700	24
25								25
<i>Legislative costs</i>								
26	-	750	500	500	500	500	-	26
27	-	5,000	5,000	-	-	-	-	27
28	150,672	150,000	170,000	173,400	176,900	180,500	184,200	28
29	9,437	5,000	8,000	8,200	8,400	8,600	8,800	29
30	31,710	33,000	33,000	33,700	34,400	35,100	35,900	30
31	4,648	6,500	9,000	9,200	9,400	9,600	9,800	31
32	196,466	200,250	225,500	225,000	229,600	234,300	238,700	32



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 GENERAL GOVERNMENT SERVICES (continued)  
 PARTICIPANTS: ALL MEMBERS

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
			<b>EXPENDITURES (continued)</b>						
33	\$ 233	\$ 5,000	Natural Resources Committee	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	33
34			<i>Office costs</i>						34
35	12,714	15,000	Building maintenance	15,000	15,300	15,700	16,100	16,500	35
36	27,626	26,000	Building utilities	29,000	30,000	31,000	32,000	33,000	36
37	77,996	70,000	Computer expenses	87,300	89,100	90,900	92,800	94,700	37
38	53,149	25,000	Contractor costs	10,000	10,000	10,000	10,000	10,000	38
39	23,925	23,000	Janitorial service	24,500	25,100	25,700	26,300	26,900	39
40	2,020	4,000	Office equipment	4,000	4,000	4,000	4,000	4,000	40
41	21,542	20,000	Office supplies - general	22,000	22,500	23,000	23,500	24,000	41
42	6,944	6,000	Office supplies - toner	7,000	7,200	7,400	7,600	7,800	42
43	2,092	8,500	Postage	4,000	4,000	4,000	4,000	4,000	43
44	16,393	17,000	Telephone	17,000	17,400	17,800	18,200	18,600	44
45	244,401	214,500	Total office costs	219,800	224,600	229,500	234,500	239,500	45
46			<i>Other costs</i>						46
47	6,224	4,000	Advertising & publicity	4,000	4,100	4,200	4,300	4,400	47
48	3,513	1,000	Bank interest & bad debts	1,000	1,000	1,000	1,000	1,000	48
49	3,909	6,000	Committee expenses	6,000	6,000	6,000	6,000	6,000	49
50	6,505	14,750	Woodstove rebate program	20,650	-	-	-	-	50
51	6,055	8,000	Memberships & subscriptions	9,000	9,200	9,400	9,600	9,800	51
52	5,310	4,000	Staff travel	5,000	5,100	5,300	5,500	5,700	52
53	5,996	5,000	Vehicle operation	6,000	6,200	6,400	6,600	6,800	53
54	37,512	42,750	Total other costs	51,650	31,600	32,300	33,000	33,700	54
55			<i>Professional fees &amp; insurance</i>						55
56	27,200	20,000	Audit fees	20,000	20,400	20,900	21,400	21,900	56
57	38,667	38,000	Insurance - liability	44,000	44,900	45,800	46,800	47,800	57
58	7,142	8,000	Insurance - property	8,000	8,000	8,000	8,000	8,000	58
59	12,723	30,000	Legal fees	40,000	30,000	30,000	30,000	30,000	59
60	85,732	96,000	Total professional fees & insurance	112,000	103,300	104,700	106,200	107,700	60
61	29,702	40,000	Studies & reports	40,000	40,000	40,000	40,000	40,000	61
62	- 533,900 -	540,600	Recovery of administration costs	- 614,600 -	- 626,900 -	- 639,500 -	- 652,300 -	- 665,400 -	62
63	<b>\$ 1,568,531</b>	<b>\$ 1,690,400</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,828,450</b>	<b>\$ 1,808,300</b>	<b>\$ 1,839,500</b>	<b>\$ 1,769,053</b>	<b>\$ 1,778,900</b>	63









ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 GRANT-IN-AID ECONOMIC DEVELOPMENT  
 PARTICIPANTS: TOFINO, Ucluelet, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

Draft for First Reading  
 on March 13, 2019

Line	History		Budget					Line
	2018 ACTUAL	2018 PLAN	2019	2020	2021	2022	2023	
			<b>REVENUE</b>					
1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1
			Surplus (deficit) from prior years					
2	21,833	21,833	21,833	-	-	-	-	2
			Tax requisition					
3	<b>\$ 21,833</b>	<b>\$ 21,833</b>	<b>\$ 21,833</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	3
			<b>TOTAL REVENUE</b>					
			<b>EXPENDITURES</b>					
4	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4
			Administration charge					
5	2,500	2,500	2,500	-	-	-	-	5
			Contribution from Area A - Bamfield					
6	2,000	2,000	2,000	-	-	-	-	6
			Contribution from Area B - Beaufort					
7	6,000	6,000	6,000	-	-	-	-	7
			Contribution from Area D - Sproat Lake					
8	6,000	6,000	6,000	-	-	-	-	8
			Contribution from Area E - Beaver Creek					
9	5,333	5,333	5,333	-	-	-	-	9
			Contribution from Area F - Cherry Creek					
10	<b>\$ 21,833</b>	<b>\$ 21,833</b>	<b>\$ 21,833</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10
			<b>TOTAL EXPENDITURES</b>					
11	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	11
			<b>FINANCIAL PLAN BALANCE</b>					
12	-	-	-	-	-	-	-	12
			Deduct: Surplus from previous year					
13	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	13
			<b>ANNUAL SURPLUS/(DEFICIT)</b>					



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 GRANT-IN-AID ISLAND CORRIDOR FOUNDATION  
 PARTICIPANTS: PORT ALBERNI, UCLUELET, ELECTORAL AREAS 'A', 'D', 'E', and 'F'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 44,929	\$ 44,929	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	- 44,929	- 44,929	Tax requisition	-	-	-	-	-	2
3	<u>\$ -</u>	<u>\$ -</u>	<b>TOTAL REVENUE</b>	<u>\$ -</u>	3				
<b>EXPENDITURES</b>									
4	\$ -	\$ -	Administration charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	-	-	Contribution from the City of Port Alberni	-	-	-	-	-	5
6	-	-	Contribution from the District of Ucluelet	-	-	-	-	-	6
7	-	-	Contribution from Area A - Bamfield	-	-	-	-	-	7
8	-	-	Contribution from Area D - Sproat Lake	-	-	-	-	-	8
9	-	-	Contribution from Area E - Beaver Creek	-	-	-	-	-	9
10	-	-	Contribution from Area F - Cherry Creek	-	-	-	-	-	10
11	<u>\$ -</u>	<u>\$ -</u>	<b>TOTAL EXPENDITURES</b>	<u>\$ -</u>	11				
12	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	44,929	44,929	Deduct: Surplus from previous year	-	-	-	-	-	13
14	<u>-\$ 44,929</u>	<u>-\$ 44,929</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<u>\$ -</u>	14				





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2019-2023 FINANCIAL PLAN  
GRANTS-IN-AID REGION WIDE  
PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ALL ELECTORAL AREAS**

Draft for First Reading  
on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 5,001	\$ 5,001	Surplus (deficit) from prior years	\$ 3,000	\$ -	\$ -	\$ -	\$ -	1
2	44,999	44,999	Tax requisition	54,100	9,000	9,000	9,000	9,000	2
3	-	-	Contribution from other governments	400	-	-	-	-	3
4	-	-	Miscellaneous revenue	-	-	-	-	-	4
5	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 57,500</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	5
<b>EXPENDITURES</b>									
6	\$ 4,000	\$ 4,000	Administration charge	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	6
7			<i>Grants in aid</i>						7
8	1,000	1,000	Alberni District Fall Fair	1,000	-	-	-	-	8
9	6,000	6,000	Alberni Valley Rescue Squad	6,000	-	-	-	-	9
10	1,500	1,500	Alberni Valley Wrestling Club	1,500	-	-	-	-	10
11	2,000	2,000	Music by the Sea	2,000	-	-	-	-	11
12	7,500	7,500	North Island Film Commission	10,000	-	-	-	-	12
13			Port Alberni Shelter Society	5,000	-	-	-	-	13
14	17,000	17,000	West Coast Aquatic Management Board	17,000	-	-	-	-	14
15	6,000	6,000	West Coast Inland Search & Rescue	6,000	-	-	-	-	15
16	41,000	41,000	Total grants in aid	48,500	-	-	-	-	16
17	2,000	5,000	Special Events	5,000	5,000	5,000	5,000	5,000	17
18	<b>\$ 47,000</b>	<b>\$ 50,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 57,500</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	18
19	\$ 3,000	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	19
20	5,001	5,001	Deduct: Surplus from previous year	3,000	-	-	-	-	20
21	<b>-\$ 2,001</b>	<b>-\$ 5,001</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 3,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	21



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 REGIONAL PARKS  
 PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 9,410	\$ 9,563	Surplus (deficit) from prior years	\$ 14,063	\$ -	\$ -	\$ -	\$ -	1
2	22,437	22,437	Tax requisition	48,937	79,000	80,000	81,000	82,000	2
3	378	-	Grants in lieu of taxes	-	-	-	-	-	3
4	3,000	-	Grants & other contributions	-	-	-	-	-	4
5	7,517	5,000	Licenses & fees	6,000	6,000	6,000	6,000	6,000	5
6	2,365	-	Other sources	-	-	-	-	-	6
7	<b>\$ 45,107</b>	<b>\$ 37,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 69,000</b>	<b>\$ 85,000</b>	<b>\$ 86,000</b>	<b>\$ 87,000</b>	<b>\$ 88,000</b>	7
<b>EXPENDITURES</b>									
8	\$ 14,000	\$ 14,000	Administration charge	\$ 17,000	\$ 17,400	\$ 17,800	\$ 18,200	\$ 18,600	8
9	2,201	-	Capital fund contribution from operating	-	-	-	-	-	9
10	11,611	13,000	Labour & benefits	27,000	27,600	28,200	28,800	29,400	10
11	3,232	10,000	Operating costs	25,000	40,000	40,000	40,000	40,000	11
12	<b>\$ 31,044</b>	<b>\$ 37,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 69,000</b>	<b>\$ 85,000</b>	<b>\$ 86,000</b>	<b>\$ 87,000</b>	<b>\$ 88,000</b>	12
13	\$ 14,063	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	13
14	2,201	-	Add: Transfer to reserves	-	-	-	-	-	14
15	8,134	2,000	Deduct: Estimated amortization not included	2,000	2,000	2,000	2,000	2,000	15
16	9,410	9,563	Surplus from previous year	14,063	-	-	-	-	16
17	<b>-\$ 1,280</b>	<b>-\$ 11,563</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 16,063</b>	<b>-\$ 2,000</b>	<b>-\$ 2,000</b>	<b>-\$ 2,000</b>	<b>-\$ 2,000</b>	17



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 REGIONAL PARKS (continued)  
 PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
			<b>CAPITAL FUND</b>						
18	\$ 118,851	\$ 118,851	Balance, beginning of year	\$ 121,052	\$ 93,852	\$ 94,552	\$ 95,252	\$ 95,952	18
19	-	-	Contribution from grants	-	-	-	-	-	19
20	2,201	900	Interest earnings	800	700	700	700	700	20
21			<i>Less - capital expenditures</i>						21
22	-	-	China Creek bridge	28,000	-	-	-	-	22
23	-	-	Regional trails & parks plan	-	-	-	-	-	23
24	-	-	Total capital expenditures	28,000	-	-	-	-	24
25	<b>\$ 121,052</b>	<b>\$ 119,751</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 93,852</b>	<b>\$ 94,552</b>	<b>\$ 95,252</b>	<b>\$ 95,952</b>	<b>\$ 96,652</b>	25



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2019-2023 FINANCIAL PLAN  
REGIONAL PLANNING  
PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'**

Draft for First Reading  
on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 44,808	\$ 45,146	Surplus (deficit) from prior years	\$ 70,913	\$ -	\$ -	\$ -	\$ -	1
2	145,423	145,422	Tax requisition	137,587	202,900	204,900	206,900	208,900	2
3	116,587	-	Conditional grant	473,028	-	-	-	-	3
4	1,668	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	4
5	300	1,000	Sales of services	1,000	1,000	1,000	1,000	1,000	5
6	984	-	Other sources	-	-	-	-	-	6
7	<b>\$ 309,770</b>	<b>\$ 192,568</b>	<b>TOTAL REVENUE</b>	<b>\$ 683,528</b>	<b>\$ 204,900</b>	<b>\$ 206,900</b>	<b>\$ 208,900</b>	<b>\$ 210,900</b>	7
<b>EXPENDITURES</b>									
8	\$ 28,000	\$ 28,000	Administration charge	\$ 36,000	\$ 36,800	\$ 37,600	\$ 38,400	\$ 39,200	8
9	8,731	8,000	Capital fund contribution	8,000	8,000	8,000	8,000	8,000	9
10			<i>Labour &amp; related costs</i>						10
11	248	2,000	Convention/professional development	2,000	2,000	2,000	2,000	2,000	11
12	47,129	52,000	Labour & benefits	57,000	58,100	59,300	60,500	61,700	12
13	-	500	Recruiting costs	500	500	500	500	500	13
14	47,377	54,500	Total labour & related costs	59,500	60,600	61,800	63,000	64,200	14
15			<i>Office costs</i>						15
16	1,671	5,000	Office operations	5,000	5,000	5,000	5,000	5,000	16
17	5,666	10,000	Computer operations	10,000	10,000	10,000	10,000	10,000	17
18	672	1,500	Memberships/subscriptions	1,500	1,500	1,500	1,500	1,500	18
19	8,009	16,500	Total office costs	16,500	16,500	16,500	16,500	16,500	19
20			<i>Other costs</i>						20
21	509	2,000	Agricultural Advisory Committee	2,000	2,000	2,000	2,000	2,000	21
22	45,443	50,000	Sustainability planning	65,000	65,000	65,000	65,000	65,000	22
23	10,068	10,068	Sustainability - grow local campaign	-	-	-	-	-	23
24	37	2,000	Island Agriculture Show costs	2,000	2,000	2,000	2,000	2,000	24
25		1,000	Travel & accommodation	1,000	1,000	1,000	1,000	1,000	25
26	56,057	65,068	Total other costs	70,000	70,000	70,000	70,000	70,000	26



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 REGIONAL PLANNING (continued)  
 PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
			<b>EXPENDITURES (continued)</b>						
27			<i>Professional fees</i>						27
28	\$ -	\$ 5,000	Consultant costs	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	28
29	-	1,000	Float homes	1,000	1,000	1,000	1,000	1,000	29
30	86,844	-	Somass flood mapping project	473,028	-	-	-	-	30
31	63	2,000	Legal costs	2,000	2,000	2,000	2,000	2,000	31
32	3,776	12,500	Mapping update	12,500	5,000	5,000	5,000	5,000	32
33	90,683	20,500	Total professional fees	493,528	13,000	13,000	13,000	13,000	33
34	<b>\$ 238,857</b>	<b>\$ 192,568</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 683,528</b>	<b>\$ 204,900</b>	<b>\$ 206,900</b>	<b>\$ 208,900</b>	<b>\$ 210,900</b>	34
35	\$ 70,913	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	35
36	8,731	8,000	Add: Transfer to reserves	8,000	8,000	8,000	8,000	8,000	36
37	3,736	4,000	Deduct: Estimated amortization not included	3,800	3,800	3,800	3,800	3,800	37
38	44,808	45,146	Surplus from previous year	70,913	-	-	-	-	38
39	<b>\$ 31,100</b>	<b>-\$ 41,146</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 66,713</b>	<b>\$ 4,200</b>	<b>\$ 4,200</b>	<b>\$ 4,200</b>	<b>\$ 4,200</b>	39
			<b>CAPITAL FUND</b>						
40	\$ 35,374	\$ 35,374	Balance, beginning of year	\$ 44,105	\$ 39,905	\$ 43,205	\$ 46,505	\$ 49,905	40
41	8,000	8,000	Contribution from operating fund	8,000	8,000	8,000	8,000	8,000	41
42	731	200	Interest earnings	300	300	300	400	400	42
43			<i>Less - capital expenditures</i>						43
44	-	5,000	Aerial photos^	5,000	5,000	5,000	5,000	5,000	44
45	-	7,500	Mapping software^	7,500	-	-	-	-	45
46	-	12,500	Total capital expenditures	12,500	5,000	5,000	5,000	5,000	46
47	<b>\$ 44,105</b>	<b>\$ 31,074</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 39,905</b>	<b>\$ 43,205</b>	<b>\$ 46,505</b>	<b>\$ 49,905</b>	<b>\$ 53,305</b>	47

^costs shared with Management of Development - Rural Areas



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2019-2023 FINANCIAL PLAN  
BUILDING INSPECTION  
PARTICIPANTS: ELECTORAL AREAS**

Draft for First Reading  
on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 110,240	\$ 110,401	Surplus (deficit) from prior years	\$ 78,220	\$ -	\$ -	\$ -	\$ -	1
2	116,099	116,099	Tax requisition	132,780	203,200	207,400	211,700	216,100	2
3	90,092	65,000	Sales of services	65,000	65,000	65,000	65,000	65,000	3
4	514	-	Contracts with Municipalities	-	-	-	-	-	4
5	3,055	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	5
6	2,783	-	Other sources	-	-	-	-	-	6
7	<b>\$ 322,783</b>	<b>\$ 292,500</b>	<b>TOTAL REVENUE</b>	<b>\$ 277,000</b>	<b>\$ 269,200</b>	<b>\$ 273,400</b>	<b>\$ 277,700</b>	<b>\$ 282,100</b>	7
<b>EXPENDITURES</b>									
8	\$ 20,000	\$ 20,000	Administration charge	\$ 25,000	25,500	26,000	26,500	27,000	8
9	36,311	35,000	Capital fund contribution	5,000	5,000	5,000	5,000	5,000	9
10			<i>Labour &amp; related costs</i>						10
11	3,670	3,000	Convention/professional development	4,000	4,000	4,000	4,000	4,000	11
12	1,747	3,000	Recruiting	2,000	-	-	-	-	12
13	155,157	174,000	Labour & benefits	183,000	186,700	190,400	194,200	198,100	13
14	160,574	180,000	Total labour & related costs	189,000	190,700	194,400	198,200	202,100	14
15			<i>Legal &amp; professional fees</i>						15
16	1,411	30,000	Legal fees	30,000	20,000	20,000	20,000	20,000	16
17	392	-	Contract services - City of Port Alberni	-	-	-	-	-	17
18	1,995	1,500	Professional fees	2,000	2,000	2,000	2,000	2,000	18
19	3,798	31,500	Total legal & professional fees	32,000	22,000	22,000	22,000	22,000	19
20	9,165	10,000	Office costs	10,000	10,000	10,000	10,000	10,000	20
21			<i>Travel costs</i>						21
22	14,704	15,000	Automobile expenses	15,000	15,000	15,000	15,000	15,000	22
23	11	1,000	Travel & accommodation	1,000	1,000	1,000	1,000	1,000	23
24	14,715	16,000	Total travel costs	16,000	16,000	16,000	16,000	16,000	24
25	<b>\$ 244,563</b>	<b>\$ 292,500</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 277,000</b>	<b>\$ 269,200</b>	<b>\$ 273,400</b>	<b>\$ 277,700</b>	<b>\$ 282,100</b>	25
<b>FINANCIAL PLAN BALANCE</b>									
26	\$ 78,220	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	26
27	36,311	35,000	Add: Transfer to reserves	5,000	5,000	5,000	5,000	5,000	27
28	6,544	7,000	Deduct: Estimated amortization not included	7,000	7,000	7,000	7,000	7,000	28
29	110,240	110,401	Surplus from previous year	78,220	-	-	-	-	29
30	<b>-\$ 2,253</b>	<b>-\$ 82,401</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 80,220</b>	<b>-\$ 2,000</b>	<b>-\$ 2,000</b>	<b>-\$ 2,000</b>	<b>-\$ 2,000</b>	30



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 BUILDING INSPECTION (continued)  
 PARTICIPANTS: ELECTORAL AREAS

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>CAPITAL FUND</b>									
31	\$ 55,414	\$ 55,414	Balance, beginning of year	\$ 91,725	\$ 97,425	\$ 53,025	\$ 58,425	\$ 63,925	31
32	35,000	35,000	Contribution from operating fund	5,000	5,000	5,000	5,000	5,000	32
33	1,311	500	Interest earnings	700	600	400	500	500	33
34			<i>Less - capital expenditures</i>						34
35	-	-	Cityview software	-	-	-	-	-	35
36	-	-	Vehicle	-	50,000	-	-	-	36
37	-	-	Total capital expenditures	-	50,000	-	-	-	37
38	<b>\$ 91,725</b>	<b>\$ 90,914</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 97,425</b>	<b>\$ 53,025</b>	<b>\$ 58,425</b>	<b>\$ 63,925</b>	<b>\$ 69,425</b>	38



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 ELECTORAL AREA ADMINISTRATION  
 PARTICIPANTS: ELECTORAL AREAS

Draft for First Reading  
 on March 13, 2019

Line	History		REVENUE	Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
1	\$ 17,939	\$ 17,957	Surplus (deficit) from prior years	\$ 1,541	-\$ 0	-\$ 0	-\$ 0	0	1
2	2,494,682	2,494,682	Committed surplus from prior year	725,864	0	0	0	0	2
3	92,043	92,043	Tax requisition	78,458	86,088	91,477	126,280	112,186	3
4	2,462	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	4
5	488,809	488,810	Federal government grant	488,810	488,810	488,810	488,810	488,810	5
6	28,258	15,000	Other sources	15,000	-	-	-	15,000	6
7	48,706	8,000	Interest revenue	8,000	8,000	8,000	8,000	8,000	7
8	<b>\$ 3,172,899</b>	<b>\$ 3,117,492</b>	<b>TOTAL REVENUE</b>	<b>\$ 1,318,674</b>	<b>\$ 583,898</b>	<b>\$ 589,287</b>	<b>\$ 624,090</b>	<b>\$ 624,996</b>	8
<b>EXPENDITURES</b>									
9	\$ 40,000	\$ 40,000	Administration charge	\$ 24,000	\$ 15,000	\$ 15,300	\$ 40,000	\$ 40,800	9
10	63,855	35,000	Elections & referenda	20,000	20,000	25,000	35,000	35,000	10
11	-	1,000	Area 'A' - Bamfield administration	1,000	1,000	1,000	1,000	1,000	11
12	16	1,000	Area 'B' - Beaufort administration	1,000	1,000	1,000	1,000	1,000	12
13	-	1,000	Area 'C' - Long Beach administration	1,000	1,000	1,000	1,000	1,000	13
14	2,068	3,000	Area 'D' - Sproat Lake administration	3,000	3,000	3,000	3,000	3,000	14
15	-	1,000	Area 'E' - Beaver Creek administration	1,000	1,000	1,000	1,000	1,000	15
16	650	2,000	Area 'F' - Cherry Creek administration	2,000	2,000	2,000	2,000	2,000	16
17	7,592	10,000	AVICC dues & convention expenses	10,000	10,000	10,000	10,000	10,000	17
18	21,083	28,000	UBCM dues & convention expenses	28,000	28,000	28,000	28,000	28,000	18
19	3,897	4,000	Labour & benefits	5,000	5,088	5,177	5,280	5,386	19
20	2,277,241	2,236,536	Contribution to CWF reserve	496,810	496,810	496,810	496,810	496,810	20
21			<i>CWF grants to outside organizations</i>						21
22	21,504	29,956	Beaver Creek Community Club playground	8,452	-	-	-	-	22
23	-	625,000	Cherry Creek Waterworks District	625,000	-	-	-	-	23
24	7,588	100,000	Sproat Lake Community Association	92,412	-	-	-	-	24
25	29,092	754,956	Total CWF grants to outside organizations	725,864	-	-	-	-	25
26	<b>\$ 2,445,494</b>	<b>\$ 3,117,492</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,318,674</b>	<b>\$ 583,898</b>	<b>\$ 589,287</b>	<b>\$ 624,090</b>	<b>\$ 624,996</b>	26



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 ELECTORAL AREA ADMINISTRATION (continued)  
 PARTICIPANTS: ELECTORAL AREAS

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018	2018		2019	2020	2021	2022	2023	
27	\$ 727,405	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	27
28	2,277,241	2,236,536	Add: Transfer to reserves	496,810	496,810	496,810	496,810	496,810	28
29	2,512,621	2,512,638	Deduct: Surplus from previous year	727,405	-	-	-	-	29
30	\$ 492,025	-\$ 276,102	<b>ANNUAL SURPLUS/(DEFICIT)</b>	-\$ 727,405	\$ -	\$ -	\$ -	\$ -	30
<b>COMMUNITY WORKS FUND RESERVE</b>									
31	\$ -	\$ -	Balance, beginning of year	\$ 2,169,967	\$ 1,952,810	\$ 1,992,320	\$ 2,497,930	\$ 3,007,340	31
32	2,228,535	2,228,535	Contribution from operating fund	488,810	488,810	488,810	488,810	488,810	32
33	48,706	8,000	Interest earnings	15,400	14,700	16,800	20,600	24,400	33
34	<i>Less - capital expenditures</i>								
35	-	30,000	Alberni Valley Regional Airport upgrades	30,000	-	-	-	-	35
36	-	400,000	Bamfield Water System upgrades	400,000	-	-	-	-	36
37	-	-	Bell Road/Stuart Avenue water system	-	414,000	-	-	-	37
38	-	154,140	Long Beach Airport water system upgrades	154,140	-	-	-	-	38
39	14,739	94,501	Millstream Water System upgrades	79,762	-	-	-	-	39
40	-	50,000	Salmon Beach Water well development	50,000	50,000	-	-	-	40
41	92,535	100,000	Sproat Lake Community Park trail	7,465	-	-	-	-	41
42	107,274	828,641	Total capital expenditures	721,367	464,000	-	-	-	42
43	\$ 2,169,967	\$ 1,407,894	<b>BALANCE, END OF YEAR</b>	\$ 1,952,810	\$ 1,992,320	\$ 2,497,930	\$ 3,007,340	\$ 3,520,550	43



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 MANAGEMENT OF DEVELOPMENT - RURAL AREAS  
 PARTICIPANTS: ELECTORAL AREAS

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
1			<b>REVENUE</b>						
2	\$ 119,745	\$ 120,083	Surplus (deficit) from prior years	\$ 132,273	\$ -	\$ -	\$ -	\$ -	1
3	276,917	276,917	Tax requisition	344,727	438,200	435,600	433,100	440,800	2
4	7,000	7,000	Contracts with Municipalities	7,000	7,000	7,000	7,000	7,000	3
5	7,697	3,000	Grant in lieu of taxes	3,000	3,000	3,000	3,000	3,000	4
6	35,197	25,000	Sales of services	25,000	25,000	25,000	25,000	25,000	5
7	2,254	-	Other sources	-	-	-	-	-	6
	<b>\$ 448,810</b>	<b>\$ 432,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 512,000</b>	<b>\$ 473,200</b>	<b>\$ 470,600</b>	<b>\$ 468,100</b>	<b>\$ 475,800</b>	7
8			<b>EXPENDITURES</b>						
9	\$ 63,000	\$ 63,000	Administration charge	\$ 78,000	79,600	81,200	82,800	84,500	8
10	6,373	5,000	Capital fund contribution	5,000	5,000	5,000	5,000	5,000	9
11			<i>Labour &amp; related costs</i>						10
12	2,331	4,000	Convention/professional development	4,000	4,000	4,000	4,000	4,000	11
13	201,800	228,000	Labour & benefits	323,000	290,100	295,900	301,800	307,800	12
14	-	500	Recruiting costs	500	500	500	500	500	13
15	204,131	232,500	Total labour & related costs	327,500	294,600	300,400	306,300	312,300	14
16			<i>Office costs</i>						15
17	5,063	7,000	Office operations	7,000	7,000	7,000	7,000	7,000	16
18	5,961	8,000	Computer operations	8,000	8,000	8,000	8,000	8,000	17
19	788	1,500	Memberships/subscriptions	1,500	1,500	1,500	1,500	1,500	18
20	11,812	16,500	Total office costs	16,500	16,500	16,500	16,500	16,500	19
21			<i>Other costs</i>						20
22	4,931	8,000	Advertising & publicity	8,000	8,000	8,000	8,000	8,000	21
23	224	2,000	APC costs	2,000	2,000	2,000	2,000	2,000	22
24	-	5,000	Board of variance costs	5,000	5,000	5,000	5,000	5,000	23
25	3,317	2,500	Travel & accomodation	2,500	2,500	2,500	2,500	2,500	24
	8,472	17,500	Total other costs	17,500	17,500	17,500	17,500	17,500	25



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 MANAGEMENT OF DEVELOPMENT - RURAL AREAS (continued)  
 PARTICIPANTS: ELECTORAL AREAS

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
26			<b>EXPENDITURES (continued)</b>						26
27			<i>Professional fees</i>						27
28	-	10,000	Consultant costs	10,000	10,000	10,000	10,000	10,000	27
29	19,459	20,000	Legal costs	20,000	15,000	15,000	15,000	15,000	28
30	2,909	12,500	Mapping update	12,500	5,000	5,000	5,000	5,000	29
31	-	10,000	Stream assessments	10,000	10,000	10,000	10,000	10,000	30
32	-	5,000	OCP rewrites	10,000	-	10,000	-	-	31
33	-	20,000	Subdivision servicing bylaw	-	20,000	-	-	-	32
34	381	20,000	Zoning bylaw rewrite	5,000	-	-	-	-	33
35	22,749	97,500	Total professional fees	67,500	60,000	50,000	40,000	40,000	34
	<b>\$ 316,537</b>	<b>\$ 432,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 512,000</b>	<b>\$ 473,200</b>	<b>\$ 470,600</b>	<b>\$ 468,100</b>	<b>\$ 475,800</b>	35
36			<b>FINANCIAL PLAN BALANCE</b>						36
	\$ 132,273	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	36
37									
38	6,373	5,000	Add: Transfer to reserves	5,000	5,000	5,000	5,000	5,000	37
39	5,662	4,000	Deduct: Estimated amortization not included	5,700	5,700	5,700	5,700	5,700	38
40	119,745	120,083	Surplus from previous year	132,273	-	-	-	-	39
	<b>\$ 13,239</b>	<b>-\$ 119,083</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 132,973</b>	<b>-\$ 700</b>	<b>-\$ 700</b>	<b>-\$ 700</b>	<b>-\$ 700</b>	40
			(for Financial Reporting purposes)						
41			<b>CAPITAL FUND</b>						
42	\$ 71,343	\$ 71,342	Balance, beginning of year	\$ 77,715	\$ 70,815	\$ 71,315	\$ 71,815	\$ 32,215	41
43	5,000	5,000	Contribution from operating fund	5,000	5,000	5,000	5,000	5,000	42
44	1,372	500	Interest earnings	600	500	500	400	200	43
45			<i>Less - capital expenditures</i>						44
46	-	5,000	Aerial photos/LiDAR^	5,000	5,000	5,000	5,000	5,000	45
47	-	7,500	Mapping software^	7,500	-	-	-	-	46
48	-	-	Vehicle (shared with Gen Gov)	-	-	-	40,000	-	47
49	-	12,500	Total capital expenditures	12,500	5,000	5,000	45,000	5,000	48
	<b>\$ 77,715</b>	<b>\$ 64,342</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 70,815</b>	<b>\$ 71,315</b>	<b>\$ 71,815</b>	<b>\$ 32,215</b>	<b>\$ 32,415</b>	49

^costs shared with Regional Planning



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 VANCOUVER ISLAND REGIONAL LIBRARY  
 PARTICIPANTS: ELECTORAL AREAS

Draft for First Reading  
 on March 13, 2019

Line	History		Budget					Line
	2018 ACTUAL	2018 PLAN	2019	2020	2021	2022	2023	
1			<b>REVENUE</b>					
2	\$ 7,451	\$ 7,451	\$ 7,650	\$ -	\$ -	\$ -	\$ -	1
3	441,549	441,549	479,350	498,100	512,400	527,100	542,200	2
4	11,694	5,000	5,000	5,000	5,000	5,000	5,000	3
	<b>\$ 460,694</b>	<b>\$ 454,000</b>	<b>\$ 492,000</b>	<b>\$ 503,100</b>	<b>\$ 517,400</b>	<b>\$ 532,100</b>	<b>\$ 547,200</b>	4
5			<b>EXPENDITURES</b>					
6	\$ 3,000	\$ 3,000	\$ 4,000	\$ 4,100	\$ 4,200	\$ 4,300	\$ 4,400	5
7	450,044	451,000	488,000	499,000	513,200	527,800	542,800	6
	<b>\$ 453,044</b>	<b>\$ 454,000</b>	<b>\$ 492,000</b>	<b>\$ 503,100</b>	<b>\$ 517,400</b>	<b>\$ 532,100</b>	<b>\$ 547,200</b>	7
8	\$ 7,650		<b>FINANCIAL PLAN BALANCE</b>					
9	7,451	7,451	\$ -	\$ -	\$ -	\$ -	\$ -	8
10	\$ 199	-\$ 7,451	7,650	-	-	-	-	9
			<b>-\$ 7,650</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 ALBERNI VALLEY EMERGENCY PLANNING  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 73,220	\$ 73,235	Surplus (deficit) from prior years	\$ 77,571	\$ -	\$ -	\$ -	\$ -	1
2	116,264	116,265	Tax requisition	173,378	230,000	232,600	235,300	238,000	2
3	1,359	-	EMBC funding - response & recovery	-	-	-	-	-	3
4	4,909	-	Government grants	111,306	-	-	-	-	4
5	1,201	500	Grant in lieu of taxes	500	500	500	500	500	5
6	<b>\$ 196,953</b>	<b>\$ 190,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 362,755</b>	<b>\$ 230,500</b>	<b>\$ 233,100</b>	<b>\$ 235,800</b>	<b>\$ 238,500</b>	6
<b>EXPENDITURES</b>									
7	\$ 26,000	\$ 26,000	Administrative charge	\$ 49,000	\$ 50,000	\$ 51,000	\$ 52,100	\$ 53,200	7
8	-	-	Community Wildfire Protection Plan update	89,755	-	-	-	-	8
9	17,444	77,000	Emergency planning costs	60,000	60,000	60,000	60,000	60,000	9
10	3,559	-	Emergency response & recovery	-	-	-	-	-	10
11	30,000	30,000	ESS capacity building	75,000	30,000	30,000	30,000	30,000	11
12	10,000	10,000	Facility rent	10,000	10,000	10,000	10,000	10,000	12
13	31,423	45,000	Labour & benefits	77,000	78,500	80,100	81,700	83,300	13
14	955	2,000	Generator for EOC maintenance	2,000	2,000	2,000	2,000	2,000	14
15	<b>\$ 119,382</b>	<b>\$ 190,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 362,755</b>	<b>\$ 230,500</b>	<b>\$ 233,100</b>	<b>\$ 235,800</b>	<b>\$ 238,500</b>	15
16	\$ 77,571	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	16
17	9,730	10,000	Deduct: Estimated amortization not included	9,800	9,800	9,800	9,800	9,800	17
18	73,220	73,235	Surplus from previous year	77,571	-	-	-	-	18
19	<b>-\$ 5,379</b>	<b>-\$ 83,235</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 87,371</b>	<b>-\$ 9,800</b>	<b>-\$ 9,800</b>	<b>-\$ 9,800</b>	<b>-\$ 9,800</b>	19

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2019-2023 FINANCIAL PLAN  
ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT  
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'**

Draft for First Reading  
on March 13, 2019

Line	History		Budget					Line
	2018 ACTUAL	2018 PLAN	2019	2020	2021	2022	2023	
<b>REVENUE</b>								
1	\$ 383,913	\$ 383,992	\$ 263,948	\$ -	\$ -	\$ -	\$ -	1
2	79,868	79,868	188,412	386,660	406,378	446,920	472,094	2
3								3
4	8,640	8,640	8,640	8,640	8,640	8,640	8,640	4
5	2,211,755	1,900,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	5
6	2,220,395	1,708,000	2,008,640	2,008,640	2,008,640	2,008,640	2,008,640	6
7	3,709	1,000	1,000	1,000	1,000	1,000	1,000	7
8	324,914	320,000	335,000	335,000	335,000	335,000	335,000	8
9	40,012	-	4,159,988	-	-	-	-	9
10	125,928	25,000	25,000	25,000	25,000	25,000	25,000	10
11	<b>\$ 3,178,738</b>	<b>\$ 2,718,500</b>	<b>\$ 6,981,988</b>	<b>\$ 2,756,300</b>	<b>\$ 2,776,018</b>	<b>\$ 2,816,560</b>	<b>\$ 2,841,734</b>	11
<b>EXPENDITURES</b>								
12	\$ 64,000	\$ 64,000	\$ 71,000	\$ 72,500	\$ 74,000	\$ 75,500	\$ 77,100	12
13								13
14	101,007	75,000	75,000	76,500	78,000	79,600	81,200	14
15	3,000	5,000	5,000	5,100	5,200	5,300	5,400	15
16	104,007	80,000	80,000	81,600	83,200	84,900	86,600	16
17	726,212	650,000	650,000	650,000	650,000	650,000	650,000	17
18	40,012	-	4,159,988	-	-	-	-	18
19	120,000	120,000	120,000	120,000	120,000	120,000	120,000	19
20								20
21	2,102	5,000	8,000	8,000	8,000	8,000	8,000	21
22	111,035	131,000	151,000	154,100	157,200	160,300	163,500	22
23	1,660	2,000	2,000	2,000	2,000	2,000	2,000	23
24	114,797	138,000	161,000	164,100	167,200	170,300	173,500	24
25								25
26	21,614	30,000	30,000	30,000	30,000	30,000	30,000	26
27	-	2,500	-	-	-	-	-	27
28	-	-	38,000	8,000	8,000	8,000	8,000	28
29	1,985	20,000	20,000	20,000	20,000	20,000	20,000	29
30	-	10,000	15,000	15,000	15,000	15,000	15,000	30
31	23,599	62,500	103,000	73,000	73,000	73,000	73,000	31



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT (continued)  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
			<b>EXPENDITURES (continued)</b>						
			<i>Recycle, reduce, reuse</i>						
32									32
33	\$ -	\$ -	Backyard composting program (offset)	\$ -	\$ 8,000	\$ -	\$ 8,000	\$ -	33
34	-	10,000	Disposal bans	5,000	5,000	5,000	5,000	5,000	34
35	78,847	85,000	Recycling depots - Alberni Valley	85,000	86,700	88,400	90,200	92,000	35
36	224,773	221,000	Residential recycling pickup	227,000	231,500	236,100	240,800	245,600	36
37	-	-	Share sheds	-	5,000	1,000	1,000	1,000	37
38	223,714	130,000	SWMP initiatives	180,000	130,000	130,000	130,000	130,000	38
39	600	30,000	Yard waste depot	-	-	-	-	-	39
40	527,934	476,000	Total recycle, reduce & reuse	497,000	466,200	460,500	475,000	473,600	40
41			<i>Residual waste management</i>						41
42	182,296	75,000	Cover material sourcing	75,000	75,000	75,000	75,000	75,000	42
43	779,364	780,000	Operations contract	795,000	810,900	827,118	843,660	860,534	43
44	60,300	100,000	Other operating costs	100,000	102,000	104,000	106,100	108,200	44
45	53,929	30,000	Professional fees	60,000	30,000	30,000	30,000	30,000	45
46	24,690	18,000	Utilities	25,000	26,000	27,000	28,100	29,200	46
47	39,637	45,000	Water monitoring	45,000	45,000	45,000	45,000	45,000	47
48	54,013	80,000	Wood waste grinding/handling	40,000	40,000	40,000	40,000	40,000	48
49	1,194,229	1,128,000	Total residual waste management	1,140,000	1,128,900	1,148,118	1,167,860	1,187,934	49
50	<b>\$ 2,914,790</b>	<b>\$ 2,718,500</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 6,981,988</b>	<b>\$ 2,756,300</b>	<b>\$ 2,776,018</b>	<b>\$ 2,816,560</b>	<b>\$ 2,841,734</b>	50
51	\$ 263,948	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	51
52	846,212	770,000	Add: Transfer to reserves	4,929,988	770,000	770,000	770,000	770,000	52
53	142,084	140,000	Deduct: Estimated amortization not included	143,000	143,000	143,000	143,000	143,000	53
54	383,913	383,992	Surplus from previous year	263,948	-	-	-	-	54
55	<b>\$ 584,163</b>	<b>\$ 246,008</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 4,523,040</b>	<b>\$ 627,000</b>	<b>\$ 627,000</b>	<b>\$ 627,000</b>	<b>\$ 627,000</b>	55

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2019-2023 FINANCIAL PLAN  
ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT (continued)  
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'**

Draft for First Reading  
on March 13, 2019

Line	History		Budget					Line
	2018 ACTUAL	2018 PLAN	2019	2020	2021	2022	2023	
	<b>CAPITAL FUND</b>							
56	\$ 3,891,085	\$ 3,892,505	\$ 4,357,092	\$ 4,031,892	\$ 4,278,892	\$ 3,949,592	\$ 3,627,892	56
57	650,000	650,000	650,000	650,000	650,000	650,000	650,000	57
58	40,012	-	4,159,988	-	-	-	-	58
59	76,212	25,200	15,800	31,000	30,700	28,300	25,900	59
60			<i>Less - capital expenditures</i>					60
61	-	-	10,000	-	10,000	-	10,000	61
62	-	107,000	-	-	-	-	-	62
63	-	-	-	-	-	-	-	63
64	-	-	380,000	200,000	1,000,000	1,000,000	1,000,000	64
65	69,833	115,000	-	-	-	-	-	65
66	-	94,000	-	94,000	-	-	-	66
67	-	10,000	-	-	-	-	-	67
68	-	220,000	-	-	-	-	-	68
69	-	135,000	-	-	-	-	-	69
70	-	200,000	-	-	-	-	-	70
71	5,873	54,000	54,000	-	-	-	-	71
72	-	103,000	103,000	-	-	-	-	72
73	-	-	-	-	-	-	-	73
74	40,012	-	4,159,988	-	-	-	-	74
75	6,294	25,000	35,000	20,000	-	-	-	75
76	74,795	82,000	31,000	-	-	-	-	76
77	-	250,000	250,000	-	-	-	-	77
78	-	20,000	20,000	-	-	-	-	78
79	4,043	18,500	33,000	-	-	-	-	79
80	99,368	193,000	-	-	-	-	-	80
81	-	-	75,000	20,000	-	-	-	81
82	-	90,000	-	100,000	-	-	-	82
83	300,217	1,716,500	5,150,988	434,000	1,010,000	1,000,000	1,010,000	83
84	<b>\$ 4,357,092</b>	<b>\$ 2,851,205</b>	<b>\$ 4,031,892</b>	<b>\$ 4,278,892</b>	<b>\$ 3,949,592</b>	<b>\$ 3,627,892</b>	<b>\$ 3,293,792</b>	84



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT (continued)  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

Draft for First Reading  
 on March 13, 2019

**CLOSURE & POST CLOSURE FUND**

85	\$	1,999,346	\$	1,999,346	Balance, beginning of year	\$	2,157,659	\$	2,294,259	\$	2,431,959	\$	2,570,659	\$	2,710,359	85
86		120,000		120,000	Contribution from operating fund		120,000		120,000		120,000		120,000		120,000	86
87		38,313		15,100	Interest earnings		16,600		17,700		18,700		19,700		20,800	87
88		-		100,000	Less - closure costs		-		-		-		-		-	88
89	\$	<u>2,157,659</u>	\$	<u>2,034,446</u>	<b>BALANCE, END OF YEAR</b>	\$	<u>2,294,259</u>	\$	<u>2,431,959</u>	\$	<u>2,570,659</u>	\$	<u>2,710,359</u>	\$	<u>2,851,159</u>	89



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 ALBERNI VALLEY REGIONAL AIRPORT  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 30,026	\$ 30,115	Surplus (deficit) from prior years	\$ 97,431	\$ -	\$ -	\$ -	\$ -	1
2	557,385	557,385	Tax requisition	643,069	556,400	575,700	577,000	578,400	2
3	4,517	160,000	Government and other grants	162,500	250,000	-	-	-	3
4	5,760	-	Grant in lieu of taxes	-	-	-	-	-	4
5	125,321	80,000	Fuel sales	80,000	80,000	80,000	80,000	80,000	5
6	55,777	37,000	Leases and other sources	45,000	45,000	45,000	45,000	45,000	6
7	<b>\$ 778,786</b>	<b>\$ 864,500</b>	<b>TOTAL REVENUE</b>	<b>\$ 1,028,000</b>	<b>\$ 931,400</b>	<b>\$ 700,700</b>	<b>\$ 702,000</b>	<b>\$ 703,400</b>	7
<b>EXPENDITURES</b>									
8	\$ 29,000	\$ 29,000	Administration charge	\$ 31,000	\$ 31,700	\$ 32,400	\$ 33,100	\$ 33,800	8
9	-	3,000	Airfield lighting maintenance	3,000	8,000	8,000	8,000	8,000	9
10	314,990	316,000	Debt repayment	316,000	316,000	316,000	316,000	316,000	10
11	9,103	15,000	Consulting, legal & legislation costs	15,000	10,000	10,000	10,000	10,000	11
12	396	15,000	Environmental monitoring	5,000	4,000	3,000	2,000	1,000	12
13	94,105	70,000	Fuel system operation	70,000	70,000	70,000	70,000	70,000	13
14	-	7,000	GPS maintenance/weather station	7,000	7,000	7,000	7,000	7,000	14
15	3,364	3,500	Insurance	3,500	3,500	3,500	3,500	3,500	15
16	87,230	95,000	Labour & benefits	84,000	70,000	71,400	72,800	74,300	16
17	12,000	14,000	Operation contracts	14,000	14,000	14,000	14,000	14,000	17
18	8,411	10,000	Other operating	10,000	10,000	10,000	10,000	10,000	18
19	3,112	18,000	Repairs & maintenance	18,000	18,000	18,000	18,000	18,000	19
20	5,751	3,000	Travel & accommodation	5,000	5,000	5,000	5,000	5,000	20
21	7,703	13,000	Utilities	11,000	11,200	11,400	11,600	11,800	21
22	2,582	3,000	Water system operation	3,000	3,000	3,000	3,000	3,000	22
23	103,608	250,000	Capital fund contribution	432,500	350,000	118,000	118,000	118,000	23
24	<b>\$ 681,355</b>	<b>\$ 864,500</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,028,000</b>	<b>\$ 931,400</b>	<b>\$ 700,700</b>	<b>\$ 702,000</b>	<b>\$ 703,400</b>	24
<b>FINANCIAL PLAN BALANCE</b>									
25	\$ 97,431	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	25
26	103,608	250,000	Add: Transfer to reserves	432,500	350,000	118,000	118,000	118,000	26
27	-	126,616	Principal debt payments	126,616	126,616	126,616	126,616	126,616	27
28	488,691	490,000	Deduct: Estimated amortization not included	490,000	490,000	490,000	490,000	490,000	28
29	30,026	30,115	Surplus from previous year	97,431	-	-	-	-	29
30	<b>-\$ 415,109</b>	<b>-\$ 270,115</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 154,931</b>	<b>-\$ 140,000</b>	<b>-\$ 372,000</b>	<b>-\$ 372,000</b>	<b>-\$ 372,000</b>	30



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 ALBERNI VALLEY REGIONAL AIRPORT (continued)  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>CAPITAL FUND</b>									
31	\$ 534,340	\$ 531,862	Balance, beginning of year	\$ 463,252	\$ 85,752	\$ 185,752	\$ 287,752	\$ 310,752	31
32	90,000	90,000	Contribution from operating fund	270,000	350,000	118,000	118,000	118,000	32
33	4,517	130,000	Grants and other contributions	162,500	250,000	-	-	-	33
34	-	30,000	Community Works Fund transfer	30,000	-	-	-	-	34
35	9,091	-	Interest earnings	-	-	-	-	-	35
36			<i>Less - capital expenditures</i>						36
37	-	-	Drainage improvements & ditching	-	-	-	5,000	5,000	37
38	-	-	Equipment shelter	-	-	6,000	-	-	38
39	-	-	Fencing & access	15,000	-	-	50,000	5,000	39
40	-	-	GPS system	-	-	-	-	10,000	40
41	-	-	Instrument approach design and clearing^	225,000	-	-	-	-	41
42	-	-	Landscaping	-	-	-	15,000	-	42
43	-	-	Line painting & crack sealing	-	-	-	5,000	5,000	43
44	-	-	Nahmint Forest Service Road lowering^	-	500,000	-	-	-	44
45	-	-	North West Industrial Road relocation	500,000	-	-	-	-	45
46	174,696	781,862	Runway extension project	-	-	-	-	-	46
47	-	-	Signage improvements	-	-	-	-	-	47
48	-	-	Sweeper	-	-	-	-	4,000	48
49	-	-	Tree clearing/brushing	-	-	10,000	20,000	10,000	49
50	-	-	Weather station upgrade^	100,000	-	-	-	-	50
51	174,696	781,862	Total capital expenditures	840,000	500,000	16,000	95,000	39,000	51
52	<b>\$ 463,252</b>	<b>\$ 0</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 85,752</b>	<b>\$ 185,752</b>	<b>\$ 287,752</b>	<b>\$ 310,752</b>	<b>\$ 389,752</b>	52

^eligible for 50% BCAAP funding



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 ALBERNI VALLEY REGIONAL WATER - PROPOSED SERVICE  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'E', and 'F'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 11,016	\$ 11,016	Surplus (deficit) from prior years	\$ 5,016	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	984	-	-	-	-	2
3	<b>\$ 11,016</b>	<b>\$ 11,016</b>	<b>TOTAL REVENUE</b>	<b>\$ 6,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	3
<b>EXPENDITURES</b>									
4	\$ 6,000	\$ 6,000	Administrative charge	\$ 6,000	\$ -	\$ -	\$ -	\$ -	4
5	-	-	Alberni Valley Water Study	-	-	-	-	-	5
6	-	-	Labour & benefits	-	-	-	-	-	6
7	-	5,016	Operating costs	-	-	-	-	-	7
8	<b>\$ 6,000</b>	<b>\$ 11,016</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 6,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	8
9	\$ 5,016	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	11,016	11,016	Deduct: Surplus from previous year	5,016	-	-	-	-	10
11	<b>-\$ 6,000</b>	<b>-\$ 11,016</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 5,016</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 CUSTOM TRANSIT  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Draft for First Reading  
 on March 13, 2019

Line	History		Budget					Line
	2018 ACTUAL	2018 PLAN	2019	2020	2021	2022	2023	
<b>REVENUE</b>								
1	\$ 21,275	\$ 21,275	\$ 35,221	\$ -	\$ -	\$ -	\$ -	1
2	196,725	196,725	208,779	262,267	268,300	274,400	280,700	2
3	2,033	1,000	1,000	1,000	1,000	1,000	1,000	3
4	30,848	33,000	33,000	33,000	33,000	33,000	33,000	4
5	253,225	312,000	312,000	318,200	324,600	331,100	337,700	5
6	<b>\$ 504,106</b>	<b>\$ 564,000</b>	<b>\$ 590,000</b>	<b>\$ 614,467</b>	<b>\$ 626,900</b>	<b>\$ 639,500</b>	<b>\$ 652,400</b>	6
<b>EXPENDITURES</b>								
7	\$ 1,000	\$ 1,000	\$ 5,000	\$ 5,100	\$ 5,300	\$ 5,500	\$ 5,700	7
8	467,885	563,000	585,000	609,367	621,600	634,000	646,700	8
9	<b>\$ 468,885</b>	<b>\$ 564,000</b>	<b>\$ 590,000</b>	<b>\$ 614,467</b>	<b>\$ 626,900</b>	<b>\$ 639,500</b>	<b>\$ 652,400</b>	9
10	\$ 35,221	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	21,275	21,275	35,221	-	-	-	-	11
12	<b>\$ 13,946</b>	<b>-\$ 21,275</b>	<b>-\$ 35,221</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	12

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2019-2023 FINANCIAL PLAN  
GRANTS-IN-AID ALBERNI VALLEY  
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'**

Draft for First Reading  
on March 13, 2019

Line	History		Budget					Line
	2018 ACTUAL	2018 PLAN	2019	2020	2021	2022	2023	
<b>REVENUE</b>								
1	\$ 137	\$ 136	\$ 8,257	\$ -	\$ -	\$ -	\$ -	1
2	29,171	29,171	10,343	-	-	-	-	2
3	1,696	-	-	-	-	-	-	3
4	<b>\$ 31,004</b>	<b>\$ 29,307</b>	<b>\$ 18,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	4
<b>EXPENDITURES</b>								
5	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	2,000	2,000	-	-	-	-	-	6
7	5,307	5,307	4,000	-	-	-	-	7
8	9,440	16,000	-	-	-	-	-	8
9	-	-	3,600	-	-	-	-	9
10	-	-	5,000	-	-	-	-	10
11	6,000	6,000	6,000	-	-	-	-	11
12	-	-	-	-	-	-	-	12
13	<b>\$ 22,747</b>	<b>\$ 29,307</b>	<b>\$ 18,600</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	13
14	\$ 8,257	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	14
15	137	136	8,257	-	-	-	-	15
16	<b>\$ 8,120</b>	<b>-\$ 136</b>	<b>-\$ 8,257</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	16

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 GRANT-IN-AID MCLEAN MILL  
 PARTICIPANTS: ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	30,000	30,000	Tax requisition	30,000	30,000	30,000	30,000	30,000	2
3	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 30,000</b>	3				
<b>EXPENDITURES</b>									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	29,900	29,900	Grant-in-aid McLean Mill	29,900	29,900	29,900	29,900	29,900	5
6	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 30,000</b>	6				
7	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	Deduct: Surplus from previous year	-	-	-	-	-	8
9	<b>\$ -</b>	<b>\$ -</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>\$ -</b>	9				



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 SPROAT LAKE MARINE PATROL  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 89	\$ 89	Surplus (deficit) from prior years	\$ 988	\$ -	\$ -	\$ -	\$ -	1
2	36,911	36,911	Tax requisition	37,012	38,000	38,000	38,000	38,001	2
3	381	-	Grant in lieu of taxes	-	-	-	-	-	3
4	449	-	Other revenue	-	-	-	-	-	4
5	<b>\$ 37,830</b>	<b>\$ 37,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 38,000</b>	<b>\$ 38,000</b>	<b>\$ 38,000</b>	<b>\$ 38,000</b>	<b>\$ 38,001</b>	5
<b>EXPENDITURES</b>									
6	\$ 3,000	\$ 3,000	Administrative charge	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	6
7	1,922	3,000	Boat operations	3,000	3,000	3,000	3,000	3,000	7
8	449	-	Capital fund contribution	1,000	1,000	1,000	1,000	1,000	8
9	28,812	27,000	Labour & benefits	27,000	27,000	27,000	27,000	27,000	9
10	2,660	4,000	Other operating costs	4,000	4,000	4,000	4,000	4,000	10
11	<b>\$ 36,842</b>	<b>\$ 37,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 38,000</b>	11				
12	\$ 988	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ 1	12
13	449	-	Add: Transfer to reserves	1,000	1,000	1,000	1,000	1,000	13
14	566	500	Deduct: Estimated amortization not included	600	600	600	600	600	14
15	89	89	Surplus from previous year	988	-	-	-	-	15
16	<b>\$ 782</b>	<b>-\$ 589</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 588</b>	<b>\$ 400</b>	<b>\$ 400</b>	<b>\$ 400</b>	<b>\$ 401</b>	16
(for Financial Reporting purposes)									
<b>CAPITAL FUND</b>									
17									
18	\$ 24,031	\$ 24,031	Balance, beginning of year	\$ 23,303	\$ 4,303	\$ 5,303	\$ 6,303	\$ 7,403	18
19	-	-	Contribution from operating fund	1,000	1,000	1,000	1,000	1,000	19
20	449	-	Interest earnings	-	-	-	100	100	20
21			<i>Less - capital expenditures</i>						21
22	-	20,000	Patrol boat	20,000	-	-	-	-	22
23	1,177	1,300	Boat cover	-	-	-	-	-	23
24	1,177	21,300	Total capital expenditures	20,000	-	-	-	-	24
25	<b>\$ 23,303</b>	<b>\$ 2,731</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 4,303</b>	<b>\$ 5,303</b>	<b>\$ 6,303</b>	<b>\$ 7,403</b>	<b>\$ 8,503</b>	25



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 GRANT-IN-AID CLAYOQUOT BIOSPHERE TRUST  
 PARTICIPANTS: UCLUELET and ELECTORAL AREA 'C'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
			<b>REVENUE</b>						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	1,000	-	-	-	-	2
3	\$ -	\$ -	<b>TOTAL REVENUE</b>	\$ 1,000	\$ -	\$ -	\$ -	\$ -	3
			<b>EXPENDITURES</b>						
4	\$ -	\$ -	Administration charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5			Clayoquot Biosphere Trust -						5
6	-	-	Leadership Vancouver Island WC Chapter	1,000	-	-	-	-	6
7	\$ -	\$ -	<b>TOTAL EXPENDITURES</b>	\$ 1,000	\$ -	\$ -	\$ -	\$ -	7
8	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	-	-	-	-	-	9
10	\$ -	\$ -	<b>ANNUAL SURPLUS/(DEFICIT)</b>	\$ -	\$ -	\$ -	\$ -	\$ -	10





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2019-2023 FINANCIAL PLAN  
LONG BEACH AIRPORT  
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'**

Draft for First Reading  
on March 13, 2019

Line	History		Budget					Line
	2018 ACTUAL	2018 PLAN	2019	2020	2021	2022	2023	
<b>REVENUE</b>								
1	\$ 101,532	\$ 101,335	\$ 164,084	\$ -	\$ -	\$ -	\$ -	1
2	26,552	26,552	35,712	-	-	-	-	2
3	356,665	356,665	375,916	412,100	412,300	412,600	413,000	3
4	120,028	150,000	100,000	102,000	105,000	108,000	111,000	4
5	80,000	155,000	5,962,045	-	550,000	100,000	100,000	5
6	6,674	1,000	1,000	1,000	1,000	1,000	1,000	6
7	102,813	50,000	100,000	102,000	105,000	108,000	111,000	7
8	<b>\$ 794,265</b>	<b>\$ 840,552</b>	<b>\$ 6,738,757</b>	<b>\$ 617,100</b>	<b>\$ 1,173,300</b>	<b>\$ 729,600</b>	<b>\$ 736,000</b>	8
<b>EXPENDITURES</b>								
9	\$ 18,000	\$ 18,000	\$ 30,000	30,600	31,200	31,800	32,400	9
10	840	36,552	35,712	10,000	10,000	10,000	10,000	10
11	<b>Airport operation</b>							
12	1,630	5,000	5,000	5,000	5,000	5,000	5,000	12
13	1,195	6,000	7,000	7,000	7,000	7,000	7,000	13
14	9,642	12,000	12,000	12,000	12,000	12,000	12,000	14
15	19,906	45,000	45,000	10,000	10,000	10,000	10,000	15
16	1,000	6,000	9,000	9,000	9,000	9,000	9,000	16
17	297	10,000	10,000	5,000	5,000	5,000	5,000	17
18	2,599	5,000	5,000	5,000	5,000	5,000	5,000	18
19	11,351	13,000	13,000	13,000	13,000	13,000	13,000	19
20	141,138	185,000	189,000	192,800	196,700	200,600	204,600	20
21	19,668	20,000	35,000	35,000	35,000	35,000	35,000	21
22	29,131	32,000	32,000	32,000	32,000	32,000	32,000	22
23	14,192	17,000	17,000	17,300	17,600	18,000	18,400	23
24	8,487	9,000	9,000	9,000	9,000	9,000	9,000	24
25	415	3,000	3,000	3,000	3,000	3,000	3,000	25
26	260,651	368,000	391,000	355,100	359,300	363,600	368,000	26



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 LONG BEACH AIRPORT (continued)  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>EXPENDITURES (continued)</b>									
27	\$ 209,157	\$ 200,000	Capital fund contribution from operating	\$ 250,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	27
28	80,000	309,140	Capital fund contribution from grants	5,962,045	-	550,000	100,000	100,000	28
29			<b>Water system operation</b>						29
30	18,000	18,000	Labour & related costs	25,000	25,500	26,000	26,500	27,000	30
31	6,127	40,000	Operating	40,000	40,800	41,600	42,400	43,200	31
32	1,693	5,000	Utilities	5,000	5,100	5,200	5,300	5,400	32
33	25,820	63,000	Total water system operation	70,000	71,400	72,800	74,200	75,600	33
34	<b>\$ 594,468</b>	<b>\$ 994,692</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 6,738,757</b>	<b>\$ 617,100</b>	<b>\$ 1,173,300</b>	<b>\$ 729,600</b>	<b>\$ 736,000</b>	34
35	\$ 199,796	-\$ 154,140	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	35
36	289,157	509,140	Add: Transfer to reserves	6,212,045	150,000	700,000	250,000	250,000	36
37	11,679	-	Principal debt payments	-	-	-	-	-	37
38	358,124	340,000	Deduct: Estimated amortization not included	359,000	359,000	359,000	359,000	359,000	38
39	101,532	127,887	Surplus from previous year	199,796	-	-	-	-	39
40	<b>\$ 40,976</b>	<b>-\$ 112,887</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 5,653,249</b>	<b>-\$ 209,000</b>	<b>\$ 341,000</b>	<b>-\$ 109,000</b>	<b>-\$ 109,000</b>	40
(for Financial Reporting purposes)									
<b>CAPITAL FUND</b>									
41	\$ 454,127	\$ 454,125	Balance, beginning of year	\$ 425,571	\$ 1,166	\$ 13,266	\$ 33,466	\$ 48,766	41
42	200,000	200,000	Contribution from operating fund	250,000	150,000	150,000	150,000	150,000	42
43	-	309,140	Grants & other contributions	5,962,045	-	550,000	100,000	100,000	43
44	-	154,140	Community Works Fund transfer	154,140	-	-	-	-	44
45	9,157	2,100	Interest earnings	1,000	100	200	300	500	45
46			<i>Less - capital expenditures</i>						46
47	-	3,500	Access road signage	-	-	-	-	-	47
48	-	8,000	Access road upgrade	8,000	10,000	10,000	10,000	10,000	48
49	80,000	90,000	Apron II & taxiway foxtrot upgrade*	5,429,640	-	-	-	-	49
50	-	30,000	Building assessment / abatement	30,000	-	-	-	-	50
51	-	-	Chemical applicator*	165,000	-	-	-	-	51
52	-	30,000	Drainage culvert repairs	30,000	20,000	10,000	10,000	5,000	52



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 LONG BEACH AIRPORT (continued)  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>CAPITAL FUND (continued)</b>									
53	\$ 11,860	\$ 11,000	Fire suppression upgrade^	\$ 500,000	\$ 11,000	\$ 5,000	\$ 5,000	\$ 5,000	53
54	-	40,000	Flightway clearing	50,000	20,000	10,000	10,000	10,000	54
55	-	35,000	House renovation	35,000	25,000	10,000	-	-	55
56	-	12,000	Infrastructure report - obstacle limitations	12,000	12,000	-	10,000	-	56
57	17,572	6,000	Maintenance building upgrades*	3,000	-	450,000	-	-	57
58	9,126	-	Navigational aids	-	-	-	-	-	58
59	9,948	40,000	Parking lot upgrades	40,000	-	-	-	-	59
60	39,396	70,000	Perimeter fencing (2021-2023*)	20,000	-	100,000	100,000	100,000	60
61	-	-	Runway 16/34 cracksealing & panel repair	-	-	80,000	-	80,000	61
62	32,825	25,000	Runway painting & signs	65,000	10,000	-	5,000	-	62
63	-	130,000	Terminal apron safety upgrade^	134,810	-	-	-	-	63
64	36,986	30,000	Terminal building upgrade	20,000	-	-	-	-	64
65	-	15,000	Urgent infrastructure repairs	15,000	-	-	-	-	65
66	-	50,000	Vegetation management - outside boundary	50,000	20,000	5,000	5,000	10,000	66
67	-	215,000	Water - system upgrades	154,140	-	-	80,000	-	67
68	-	30,000	Weather station upgrades	30,000	10,000	-	-	-	68
69	237,713	870,500	Total capital expenditures	6,791,590	138,000	680,000	235,000	220,000	69
70	<b>\$ 425,571</b>	<b>\$ 249,005</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 1,166</b>	<b>\$ 13,266</b>	<b>\$ 33,466</b>	<b>\$ 48,766</b>	<b>\$ 79,266</b>	70

\*eligible for 100% ACAP funding

^eligible for 50% BCAAP funding



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 WEST COAST EMERGENCY COORDINATION - PROPOSED SERVICE  
 PARTICIPANTS: ELECTORAL AREA 'C'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
			<b>REVENUE</b>						
1	\$ 4,000	\$ 4,000	Surplus (deficit) from prior years	\$ 4,000	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	-	-	-	-	-	2
3	-	5,000	Contributions from other governments	5,000	-	-	-	-	3
4	<b>\$ 4,000</b>	<b>\$ 9,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 9,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	4
			<b>EXPENDITURES</b>						
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	-	9,000	Service delivery investigation	9,000	-	-	-	-	6
7	<b>\$ -</b>	<b>\$ 9,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 9,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	7
8	\$ 4,000	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	4,000	4,000	Deduct: Surplus from previous year	4,000	-	-	-	-	9
10	<b>\$ -</b>	<b>-\$ 4,000</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 4,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 WEST COAST TRANSIT - PROPOSED SERVICE  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
			<b>REVENUE</b>						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	3,000	-	-	-	-	2
3	<u>\$ -</u>	<u>\$ -</u>	<b>TOTAL REVENUE</b>	<u>\$ 3,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	3
			<b>EXPENDITURES</b>						
4	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	-	-	Alternate approval process	3,000	-	-	-	-	5
6	<u>\$ -</u>	<u>\$ -</u>	<b>TOTAL EXPENDITURES</b>	<u>\$ 3,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	6
7	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	Deduct: Surplus from previous year	-	-	-	-	-	8
9	<u>\$ -</u>	<u>\$ -</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	9



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2019-2023 FINANCIAL PLAN  
WEST COAST WASTE MANAGEMENT  
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'**

Draft for First Reading  
on March 13, 2019

Line	History		Budget					Line
	2018 ACTUAL	2018 PLAN	2019	2020	2021	2022	2023	
<b>REVENUE</b>								
1	\$ 393,992	\$ 394,045	\$ 491,554	\$ -	\$ -	\$ -	\$ -	1
2	114,955	114,955	102,546	198,600	213,600	228,800	244,300	2
3								3
4	142,832	120,000	140,000	140,000	140,000	140,000	140,000	4
5	830,384	490,000	600,000	600,000	600,000	600,000	600,000	5
6	973,216	610,000	740,000	740,000	740,000	740,000	740,000	6
7	2,151	2,000	2,000	2,000	2,000	2,000	2,000	7
8	17,148	-	1,782,852	-	-	-	-	8
9	44,046	50,000	52,000	52,000	52,000	52,000	52,000	9
10	44,877	-	-	-	-	-	-	10
11	<b>\$ 1,590,384</b>	<b>\$ 1,171,000</b>	<b>\$ 3,170,952</b>	<b>\$ 992,600</b>	<b>\$ 1,007,600</b>	<b>\$ 1,022,800</b>	<b>\$ 1,038,300</b>	11
<b>EXPENDITURES</b>								
12	\$ 29,000	\$ 29,000	\$ 30,000	30,600	31,200	31,800	32,400	12
13	120,621	110,000	275,000	30,000	30,000	30,000	30,000	13
14	17,148	-	1,782,852	-	-	-	-	14
15	92,000	92,000	120,000	92,000	92,000	92,000	92,000	15
16								16
17	1,533	2,000	2,500	2,500	2,500	2,500	2,500	17
18	27,343	34,000	47,000	47,900	48,900	49,900	50,900	18
19	1,488	2,000	2,000	2,000	2,000	2,000	2,000	19
20	30,364	38,000	51,500	52,400	53,400	54,400	55,400	20
21								21
22	643	10,000	10,000	6,000	6,000	6,000	6,000	22
23	3,500	5,000	5,000	5,000	5,000	5,000	5,000	23
24	-	5,000	10,000	5,000	5,000	5,000	5,000	24
25	4,143	20,000	25,000	16,000	16,000	16,000	16,000	25



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 WEST COAST WASTE MANAGEMENT (continued)  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
			<b>EXPENDITURES (continued)</b>						
26			<i>Recycle, reduce, reuse</i>						26
27	\$ -	\$ 8,000	Disposal bans	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	27
28	-	20,000	Organics composting investigation	-	-	-	-	-	28
29	44,023	46,000	Residential recycling pickup	47,000	47,900	48,900	49,900	50,900	29
30	-	10,000	Share sheds	-	-	-	-	-	30
31	75,743	100,000	SWMP plan & initiatives	100,000	20,000	20,000	20,000	20,000	31
32	119,766	184,000	Total recycle, reduce & reuse	152,000	72,900	73,900	74,900	75,900	32
33			<i>Residual waste management</i>						33
34	-	-	Computer expense	2,000	2,000	2,000	2,000	2,000	34
35	430,426	428,000	Operations contract	436,600	445,300	454,200	463,300	472,600	35
36	43,769	40,000	Other operating costs	40,000	25,000	25,000	25,000	25,000	36
37	27,176	22,000	Professional fees	45,000	12,000	12,000	12,000	12,000	37
38	146,733	148,000	Residential garbage pickup	151,000	154,000	157,100	160,200	163,400	38
39	5,669	10,000	Utilities	10,000	10,400	10,800	11,200	11,600	39
40	32,016	40,000	Water monitoring	40,000	40,000	40,000	40,000	40,000	40
41	-	10,000	Wood waste grinding	10,000	10,000	10,000	10,000	10,000	41
42	685,789	698,000	Total residual waste management	734,600	698,700	711,100	723,700	736,600	42
43	<b>\$ 1,098,831</b>	<b>\$ 1,171,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 3,170,952</b>	<b>\$ 992,600</b>	<b>\$ 1,007,600</b>	<b>\$ 1,022,800</b>	<b>\$ 1,038,300</b>	43
44	\$ 491,554	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	44
45	212,621	202,000	Add: Transfer to reserves	2,177,852	122,000	122,000	122,000	122,000	45
46	17,259	18,000	Deduct: Estimated amortization not included	17,500	17,500	17,500	17,500	17,500	46
47	393,992	394,045	Surplus from previous year	491,554	-	-	-	-	47
48	<b>\$ 292,924</b>	<b>-\$ 210,045</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 1,668,798</b>	<b>\$ 104,500</b>	<b>\$ 104,500</b>	<b>\$ 104,500</b>	<b>\$ 104,500</b>	48

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 WEST COAST WASTE MANAGEMENT (continued)  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>CAPITAL FUND</b>									
49	\$ 535,392	\$ 535,393	Balance, beginning of year	\$ 628,087	\$ 729,187	\$ 651,387	\$ 653,287	\$ 655,187	49
50	110,000	110,000	Contribution from operating fund	275,000	30,000	30,000	30,000	30,000	50
51	17,148	-	Contribution from grants	1,782,852	-	-	-	-	51
52	10,621	3,800	Interest earnings	5,100	5,200	4,900	4,900	4,900	52
53	<b>Less - capital expenditures</b>								53
54	-	5,000	Clearing for fire set back	5,000	5,000	5,000	5,000	5,000	54
55	-	5,000	Design Criteria - MOE	-	-	-	-	-	55
56	15,939	45,000	Leachate remediation	45,000	10,000	10,000	10,000	10,000	56
57	17,148	-	Organics diversion project	1,782,852	-	-	-	-	57
58	-	-	Power line improvements	-	10,000	-	-	-	58
59	-	5,000	Landfill gas management plan	-	-	-	-	-	59
60	-	70,000	Pump station upgrade	-	70,000	-	-	-	60
61	10,779	10,000	Service improvements	10,000	10,000	10,000	10,000	10,000	61
62	1,208	5,500	Software upgrade	11,000	-	-	-	-	62
63	-	-	Stormwater diversion	100,000	-	-	-	-	63
64	-	20,000	Vegetation treatment & enhancement	8,000	8,000	8,000	8,000	8,000	64
65	45,074	165,500	Total capital expenditures	1,961,852	113,000	33,000	33,000	33,000	65
66	<b>\$ 628,087</b>	<b>\$ 483,693</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 729,187</b>	<b>\$ 651,387</b>	<b>\$ 653,287</b>	<b>\$ 655,187</b>	<b>\$ 657,087</b>	66
<b>CLOSURE &amp; POST CLOSURE FUND</b>									
67	\$ 618,678	\$ 618,678	Balance, beginning of year	\$ 722,965	\$ 848,865	\$ 947,565	\$ 1,047,065	\$ 1,147,265	67
68	92,000	92,000	Contribution from operating fund	120,000	92,000	92,000	92,000	92,000	68
69	12,287	5,000	Interest earnings	5,900	6,700	7,500	8,200	8,900	69
70	-	-	Less - closure costs	-	-	-	-	-	70
71	<b>\$ 722,965</b>	<b>\$ 715,678</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 848,865</b>	<b>\$ 947,565</b>	<b>\$ 1,047,065</b>	<b>\$ 1,147,265</b>	<b>\$ 1,248,165</b>	71



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 CITY OF PORT ALBERNI MULTI-PURPOSE ARENA CONTRIBUTION  
 PARTICIPANTS: PORT ALBERNI

Draft for First Reading  
 on March 13, 2019

Line	History		Budget					Line
	2018 ACTUAL	2018 PLAN	2019	2020	2021	2022	2023	
			<b>REVENUE</b>					
1	\$ 927	\$ 926	\$ 927	\$ 0	\$ 0	\$ 0	\$ 0	1
2	133,692	133,692	134,871	135,499	3,726	-	-	2
3	27,250	27,250	27,297	27,424	754	-	-	3
4	20,307	20,307	20,226	20,320	559	-	-	4
5	16,825	16,825	16,679	16,757	461	-	-	5
6	<b>\$ 199,001</b>	<b>\$ 199,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 5,500</b>	<b>\$ 0</b>	<b>\$ 0</b>	6
			<b>EXPENDITURES</b>					
7	\$ 1,000	\$ 1,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	\$ -	7
8	197,074	198,000	198,000	198,000	3,500	-	-	8
9	-	-	-	-	-	-	-	9
10	<b>\$ 198,074</b>	<b>\$ 199,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>\$ 5,500</b>	<b>\$ -</b>	<b>\$ -</b>	10
11	\$ 927	\$ -	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	11
12	120,715	120,715	120,715	120,715	2,067	-	-	12
13	927	926	927	0	0	0	0	13
14	<b>\$ 120,715</b>	<b>\$ 119,789</b>	<b>\$ 119,788</b>	<b>\$ 120,715</b>	<b>\$ 2,067</b>	<b>\$ -</b>	<b>\$ -</b>	14

(for Financial Reporting purposes)





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 BAMFIELD EMERGENCY PLANNING  
 PARTICIPANTS: ELECTORAL AREA 'A'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 796	\$ 795	Surplus (deficit) from prior years	\$ 7,381	\$ -	\$ -	\$ -	\$ -	1
2	13,205	13,205	Tax requisition	15,819	19,900	20,100	20,300	20,500	2
3	771	-	Grant in lieu of taxes	-	-	-	-	-	3
4	2,000	-	Government grants	-	-	-	-	-	4
5	5,200	-	Other sources	-	-	-	-	-	5
6	<b>\$ 21,972</b>	<b>\$ 14,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 23,200</b>	<b>\$ 19,900</b>	<b>\$ 20,100</b>	<b>\$ 20,300</b>	<b>\$ 20,500</b>	6
<b>EXPENDITURES</b>									
7	\$ 1,500	\$ 1,500	Administrative charge	\$ 2,000	\$ 2,100	\$ 2,200	\$ 2,300	\$ 2,400	7
8	13,091	12,500	Emergency planning costs	20,000	16,500	16,500	16,500	16,500	8
9	-	-	Labour & benefits	1,200	1,300	1,400	1,500	1,600	9
10	<b>\$ 14,591</b>	<b>\$ 14,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 23,200</b>	<b>\$ 19,900</b>	<b>\$ 20,100</b>	<b>\$ 20,300</b>	<b>\$ 20,500</b>	10
11	\$ 7,381	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	796	795	Deduct: Surplus from previous year	7,381	-	-	-	-	12
13	<b>\$ 6,585</b>	<b>-\$ 795</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 7,381</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	13

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 BAMFIELD VOLUNTEER FIRE DEPARTMENT  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 198	\$ 198	Surplus (deficit) from prior years	\$ 44,349	\$ -	\$ -	\$ -	\$ -	1
2	108,302	108,302	Tax requisition	108,751	103,900	104,400	104,900	105,400	2
3	24,470	23,000	Contracts with other governments	23,000	23,000	23,000	23,000	23,000	3
4	5,000	-	Gain on disposal of assets	-	-	-	-	-	4
5	7,659	500	Grants in lieu of taxes	500	500	500	500	500	5
6	640	-	Other sources	-	-	-	-	-	6
7	<b>\$ 146,269</b>	<b>\$ 132,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 176,600</b>	<b>\$ 127,400</b>	<b>\$ 127,900</b>	<b>\$ 128,400</b>	<b>\$ 128,900</b>	7
<b>EXPENDITURES</b>									
8	\$ 6,000	\$ 6,000	Administrative charge	\$ 5,000	\$ 5,100	\$ 5,300	\$ 5,500	\$ 5,700	8
9	29,640	24,000	Capital fund contribution	60,000	40,000	40,000	40,000	40,000	9
10	4,812	7,000	Labour & benefits	13,000	13,300	13,600	13,900	14,200	10
11	8,065	9,000	Insurance	9,000	9,000	9,000	9,000	9,000	11
12	53,403	76,000	Operating costs	79,600	60,000	60,000	60,000	60,000	12
13	-	10,000	First responder investigation	10,000	-	-	-	-	13
14	<b>\$ 101,920</b>	<b>\$ 132,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 176,600</b>	<b>\$ 127,400</b>	<b>\$ 127,900</b>	<b>\$ 128,400</b>	<b>\$ 128,900</b>	14
<b>FINANCIAL PLAN BALANCE</b>									
15	\$ 44,349	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	15
16	29,640	24,000	Add: Transfer to reserves	60,000	40,000	40,000	40,000	40,000	16
17	25,759	25,000	Deduct: Estimated amortization not included	25,800	25,800	25,800	25,800	25,800	17
18	198	198	Surplus from previous year	44,349	-	-	-	-	18
19	<b>\$ 48,032</b>	<b>-\$ 1,198</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 10,149</b>	<b>\$ 14,200</b>	<b>\$ 14,200</b>	<b>\$ 14,200</b>	<b>\$ 14,200</b>	19
<b>CAPITAL FUND</b>									
20	\$ 17,178	\$ 12,178	Balance, beginning of year	\$ 32,380	\$ 92,880	\$ 133,680	\$ 174,880	\$ 216,380	20
21	24,000	24,000	Contribution from operating fund	60,000	40,000	40,000	40,000	40,000	21
22	5,000	-	Grants and other contributions	-	-	-	-	-	22
23	640	200	Interest earnings	500	800	1,200	1,500	1,800	23
24			<i>Less - capital expenditures</i>						24
25	-	-	Sign project	-	-	-	-	-	25
26	-	-	Fire truck	-	-	-	-	-	26
27	14,438	-	Fire boat	-	-	-	-	-	27
28	14,438	-	Total capital expenditures	-	-	-	-	-	28
29	<b>\$ 32,380</b>	<b>\$ 36,378</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 92,880</b>	<b>\$ 133,680</b>	<b>\$ 174,880</b>	<b>\$ 216,380</b>	<b>\$ 258,180</b>	29



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 BAMFIELD WATER SYSTEM  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ESTIMATE	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 7,607	\$ 7,674	Surplus (deficit) from prior years	\$ 13,386	\$ 0	\$ 0	\$ 0	\$ 0	1
2	58,160	58,160	Parcel tax	58,160	58,160	58,160	58,160	58,160	2
3	107,756	-	Parcel tax - treatment plant borrowing	34,100	34,100	34,100	34,100	34,100	3
4	179,990	170,000	Sale of service	175,614	192,900	196,800	200,700	204,800	4
5	960,955	960,955	Grants and other contributions	150,000	158,516	-	-	-	5
6	10,584	-	South Bamfield Road hydrant contribution	-	-	-	-	-	6
7	3,935	-	Other revenue	-	-	-	-	-	7
8	931	500	Grants in lieu of taxes	500	500	500	500	500	8
9	<b>\$ 1,329,917</b>	<b>\$ 1,197,289</b>	<b>TOTAL REVENUE</b>	<b>\$ 431,760</b>	<b>\$ 444,176</b>	<b>\$ 289,560</b>	<b>\$ 293,460</b>	<b>\$ 297,560</b>	9
<b>EXPENDITURES</b>									
10	\$ 22,000	\$ 22,000	Administrative charge	\$ 17,000	\$ 17,400	\$ 17,800	\$ 18,200	\$ 18,600	10
11	181,187	60,000	Capital fund contribution from operating	58,160	58,160	58,160	58,160	58,160	11
12	960,955	1,360,955	Capital fund contribution from grants	150,000	158,516	-	-	-	12
13	4,482	6,000	Debt repayment	34,100	34,100	34,100	34,100	34,100	13
14	-	3,000	Engineering & consulting	5,000	5,000	5,000	5,000	5,000	14
15	8,428	6,400	Insurance	11,000	11,200	11,400	11,600	11,800	15
16	13,039	26,000	Labour & benefits	31,000	31,600	32,200	32,800	33,500	16
17	27,257	47,934	Materials & repairs/maintenance	28,000	28,600	29,200	29,800	30,400	17
18	65,120	49,000	Operation contracts	76,500	78,100	79,700	81,300	83,000	18
19	7,599	4,000	Other operating costs	8,000	8,200	8,400	8,600	8,800	19
20	9,786	9,000	Utilities	9,000	9,200	9,400	9,600	9,800	20
21	16,677	3,000	Water monitoring	4,000	4,100	4,200	4,300	4,400	21
22	<b>\$ 1,316,531</b>	<b>\$ 1,597,289</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 431,760</b>	<b>\$ 444,176</b>	<b>\$ 289,560</b>	<b>\$ 293,460</b>	<b>\$ 297,560</b>	22
23	\$ 13,386	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	23
24	1,142,142	1,420,955	Add: Transfer to reserves	208,160	216,676	58,160	58,160	58,160	24
25	-	-	Principal debt payments	18,400	18,400	18,400	18,400	18,400	25
26	79,758	79,000	Deduct: Estimated amortization not included	80,000	80,000	80,000	80,000	80,000	26
27	7,607	7,674	Surplus from previous year	13,386	0	0	0	0	27
28	<b>\$ 1,068,164</b>	<b>\$ 1,334,281</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 133,174</b>	<b>\$ 155,076</b>	<b>-\$ 3,440</b>	<b>-\$ 3,440</b>	<b>-\$ 3,440</b>	28



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 BAMFIELD WATER SYSTEM (continued)  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ESTIMATE	2018 PLAN		2019	2020	2021	2022	2023	
			<b>CAPITAL FUND</b>						
29	\$ 406,840	\$ 417,524	Balance, beginning of year	\$ 84,174	\$ 101,834	\$ 66,985	\$ 90,745	\$ 114,705	29
30	178,339	60,000	Contribution from operating fund	58,160	58,160	58,160	58,160	58,160	30
31	487,323	600,000	Water treatment plant debt	-	-	-	-	-	31
32	960,955	960,955	Grants and other contributions	150,000	158,516	-	-	-	32
33	-	400,000	Community Works Fund transfer	400,000	-	-	-	-	33
34	2,848	1,600	Interest earnings	-	600	600	800	1,000	34
35			<i>Less - capital expenditures</i>						35
36	-	400,000	Upgrades - gas tax funding	400,000	-	-	-	-	36
37	-	-	Miscellaneous works	-	20,000	20,000	20,000	20,000	37
38	1,945,247	2,039,337	Water treatment plant	-	-	-	-	-	38
39			Effluent project	190,500	232,125				39
40	-	-	Infrastructure assessment	-	-	15,000	-	-	40
41	-	-	Development Cost Charge update	-	-	-	15,000	-	41
42	6,884	-	South Bamfield Road - hydrant install	-	-	-	-	-	42
43	1,952,131	2,439,337	Total capital expenditures	590,500	252,125	35,000	35,000	20,000	43
44	<b>\$ 84,174</b>	<b>\$ 742</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 101,834</b>	<b>\$ 66,985</b>	<b>\$ 90,745</b>	<b>\$ 114,705</b>	<b>\$ 153,865</b>	44



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 GRANTS-IN-AID BAMFIELD  
 PARTICIPANTS: ELECTORAL AREA 'A'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
			<b>REVENUE</b>						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	11,000	11,000	Tax requisition	11,000	10,000	10,000	10,000	10,000	2
3	<b>\$ 11,000</b>	<b>\$ 11,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 11,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	3
			<b>EXPENDITURES</b>						
4	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	5
6	10,000	10,000	Bamfield Community Affairs Society	10,000	10,000	10,000	10,000	10,000	6
7	<b>\$ 11,000</b>	<b>\$ 11,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 11,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	7
8	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	-	-	-	-	-	9
10	<b>\$ -</b>	<b>\$ -</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>\$ -</b>	10				







ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 GRANTS-IN-AID LONG BEACH  
 PARTICIPANTS: ELECTORAL AREA 'C'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 2,000	\$ 2,000	Surplus (deficit) from prior years	\$ 2,000	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	-	-	-	-	-	2
3	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 2,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	3
<b>EXPENDITURES</b>									
4	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	-	2,000	Unallocated	2,000	-	-	-	-	5
6	<b>\$ -</b>	<b>\$ 2,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 2,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	6
7	\$ 2,000	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	2,000	2,000	Deduct: Surplus from previous year	2,000	-	-	-	-	8
9	<b>\$ -</b>	<b>-\$ 2,000</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 2,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	9



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 LONG BEACH EMERGENCY PLANNING  
 PARTICIPANTS: ELECTORAL AREA 'C'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
			<b>REVENUE</b>						
1	\$ 7,285	\$ 7,285	Surplus (deficit) from prior years	\$ 7,117	\$ -	\$ -	\$ -	\$ -	1
2	3,215	3,215	Tax requisition	10,483	8,800	9,000	9,200	9,400	2
3	149	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 10,649</b>	<b>\$ 10,500</b>	<b>TOTAL REVENUE</b>	<b>\$ 17,600</b>	<b>\$ 8,800</b>	<b>\$ 9,000</b>	<b>\$ 9,200</b>	<b>\$ 9,400</b>	4
			<b>EXPENDITURES</b>						
5	\$ 1,500	\$ 1,500	Administrative charge	\$ 2,000	\$ 2,100	\$ 2,200	\$ 2,300	\$ 2,400	5
6	2,032	9,000	Emergency planning costs	12,000	3,000	3,000	3,000	3,000	6
7	-	-	Labour & benefits	3,600	3,700	3,800	3,900	4,000	7
8	<b>\$ 3,532</b>	<b>\$ 10,500</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 17,600</b>	<b>\$ 8,800</b>	<b>\$ 9,000</b>	<b>\$ 9,200</b>	<b>\$ 9,400</b>	8
9	\$ 7,117	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	7,285	7,285	Deduct: Surplus from previous year	7,117	-	-	-	-	10
11	<b>-\$ 168</b>	<b>-\$ 7,285</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 7,117</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 MILLSTREAM WATER SYSTEM  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 2,073	\$ 2,095	Surplus (deficit) from prior years	\$ 2,862	\$ -	\$ -	\$ -	\$ -	1
2	31,175	33,000	Sale of service	37,238	41,100	42,100	43,100	44,100	2
3	1,625	-	Other sources	-	-	-	-	-	3
4	<b>\$ 34,873</b>	<b>\$ 35,095</b>	<b>TOTAL REVENUE</b>	<b>\$ 40,100</b>	<b>\$ 41,100</b>	<b>\$ 42,100</b>	<b>\$ 43,100</b>	<b>\$ 44,100</b>	4
<b>EXPENDITURES</b>									
5	\$ 5,000	\$ 5,000	Administrative charge	\$ 3,000	\$ 3,100	\$ 3,200	\$ 3,300	\$ 3,400	5
6	1,625	-	Capital fund contribution from operating	-	-	-	-	-	6
7	2,213	2,200	Insurance	2,300	2,400	2,500	2,600	2,700	7
8	13,748	23,000	Labour and related costs	29,000	29,600	30,200	30,800	31,400	8
9	7,712	3,495	Materials & repairs/maintenance	4,000	4,100	4,200	4,300	4,400	9
10	1,713	1,400	Utilities	1,800	1,900	2,000	2,100	2,200	10
11	<b>\$ 32,011</b>	<b>\$ 35,095</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 40,100</b>	<b>\$ 41,100</b>	<b>\$ 42,100</b>	<b>\$ 43,100</b>	<b>\$ 44,100</b>	11
12	\$ 2,862	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	1,625	-	Add: Transfer to reserves	-	-	-	-	-	13
14	24,914	34,000	Deduct: Estimated amortization not included	25,000	25,000	25,000	25,000	25,000	14
15	2,073	2,095	Surplus from previous year	2,862	-	-	-	-	15
16	<b>-\$ 22,500</b>	<b>-\$ 36,095</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 27,862</b>	<b>-\$ 25,000</b>	<b>-\$ 25,000</b>	<b>-\$ 25,000</b>	<b>-\$ 25,000</b>	16



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 MILLSTREAM WATER SYSTEM (continued)  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
			<b>CAPITAL FUND</b>						
17	\$ 90,631	\$ 90,631	Balance, beginning of year	\$ 91,445	\$ 71,507	\$ 72,007	\$ 72,507	\$ 73,007	17
18	-	-	Contribution from operating fund	-	-	-	-	-	18
19	14,739	94,501	Community Works Fund transfer	79,762	-	-	-	-	19
20	1,625	300	Interest earnings	300	500	500	500	500	20
21			<i>Less - capital expenditures</i>						21
22	811	3,500	Infrastructure assessment	-	-	-	-	-	22
23	-	-	Reservoir cleaning	-	-	-	-	-	23
24	14,739	100,000	Water system upgrades	100,000	-	-	-	-	24
25	15,550	103,500	Total capital expenditures	100,000	-	-	-	-	25
26	<b>\$ 91,445</b>	<b>\$ 81,932</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 71,507</b>	<b>\$ 72,007</b>	<b>\$ 72,507</b>	<b>\$ 73,007</b>	<b>\$ 73,507</b>	26



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2019-2023 FINANCIAL PLAN  
SALMON BEACH GARBAGE  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for First Reading  
on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 615	\$ 615	Surplus (deficit) from prior years	-\$ 5,051	\$ -	\$ -	\$ -	\$ -	1
2	23,385	23,385	Parcel tax	36,051	33,700	34,400	35,100	35,800	2
3	166	-	Other sources	-	-	-	-	-	3
4	<b>\$ 24,166</b>	<b>\$ 24,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 31,000</b>	<b>\$ 33,700</b>	<b>\$ 34,400</b>	<b>\$ 35,100</b>	<b>\$ 35,800</b>	4
<b>EXPENDITURES</b>									
5	\$ 3,000	\$ 3,000	Administrative charge	\$ 3,000	\$ 3,100	\$ 3,200	\$ 3,300	\$ 3,400	5
6	166	-	Capital fund contribution	-	2,000	2,000	2,000	2,000	6
7	3,000	3,000	Maintenance contract	3,000	3,000	3,000	3,000	3,000	7
8	1,804	2,000	Labour & benefits	3,000	3,100	3,200	3,300	3,400	8
9	21,247	16,000	Operating costs	22,000	22,500	23,000	23,500	24,000	9
10	<b>\$ 29,217</b>	<b>\$ 24,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 31,000</b>	<b>\$ 33,700</b>	<b>\$ 34,400</b>	<b>\$ 35,100</b>	<b>\$ 35,800</b>	10
11	-\$ 5,051	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	166	-	Add: Transfer to reserves	-	2,000	2,000	2,000	2,000	12
13	1,607	2,000	Deduct: Estimated amortization not included	1,700	1,700	1,700	1,700	1,700	13
14	615	615	Surplus from previous year	- 5,051	-	-	-	-	14
15	<b>-\$ 7,107</b>	<b>-\$ 2,615</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 3,351</b>	<b>\$ 300</b>	<b>\$ 300</b>	<b>\$ 300</b>	<b>\$ 300</b>	15
<b>CAPITAL FUND</b>									
16	\$ 8,877	\$ 8,877	Balance, beginning of year	\$ 9,043	\$ 43	\$ 2,043	\$ 4,043	\$ 6,043	16
17	-	-	Contribution from operating fund	-	2,000	2,000	2,000	2,000	17
18	166	-	Interest earnings	-	-	-	-	-	18
19			<i>Less - capital expenditures</i>						19
20	-	8,000	New Garbage bins	9,000	-	-	-	8,000	20
21	-	8,000	Total capital expenditures	9,000	-	-	-	8,000	21
22	<b>\$ 9,043</b>	<b>\$ 877</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 43</b>	<b>\$ 2,043</b>	<b>\$ 4,043</b>	<b>\$ 6,043</b>	<b>\$ 43</b>	22



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 SALMON BEACH POWER DISTRIBUTION  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Draft for First Reading  
 on March 13, 2019

		History		Budget						
		2018	2018	2019	2020	2021	2022	2023		
Line		<b>REVENUE</b>							Line	
1	\$ 27,895	\$ 44,034	Surplus (deficit) from prior years	\$ 31,757	\$ -	\$ -	\$ -	\$ -	1	
2	66,066	66,066	Parcel tax	65,343	66,600	66,600	66,600	66,600	2	
3	<b>\$ 93,961</b>	<b>\$ 110,100</b>	<b>TOTAL REVENUE</b>	<b>\$ 97,100</b>	<b>\$ 66,600</b>	<b>\$ 66,600</b>	<b>\$ 66,600</b>	<b>\$ 66,600</b>	3	
		<b>EXPENDITURES</b>								
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4	
5	62,104	110,000	Debt repayment	97,000	66,500	66,500	66,500	66,500	5	
6	<b>\$ 62,204</b>	<b>\$ 110,100</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 97,100</b>	<b>\$ 66,600</b>	<b>\$ 66,600</b>	<b>\$ 66,600</b>	<b>\$ 66,600</b>	6	
7	\$ 31,757	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7	
8	31,560	31,560	Add: Principal debt payments	31,560	31,560	31,560	31,560	31,560	8	
9	27,895	44,034	Deduct: Surplus from previous year	31,757	-	-	-	-	9	
10	<b>\$ 35,422</b>	<b>-\$ 12,474</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 197</b>	<b>\$ 31,560</b>	<b>\$ 31,560</b>	<b>\$ 31,560</b>	<b>\$ 31,560</b>	10	



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2019-2023 FINANCIAL PLAN  
SALMON BEACH RECREATION  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for First Reading  
on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 1,220	\$ 1,220	Surplus (deficit) from prior years	\$ 119	\$ -	\$ -	\$ -	\$ -	1
2	31,180	31,180	Parcel tax	52,381	53,200	53,900	54,600	55,300	2
3	1,131	-	Other sources	-	-	-	-	-	3
4	<b>\$ 33,531</b>	<b>\$ 32,400</b>	<b>TOTAL REVENUE</b>	<b>\$ 52,500</b>	<b>\$ 53,200</b>	<b>\$ 53,900</b>	<b>\$ 54,600</b>	<b>\$ 55,300</b>	4
<b>EXPENDITURES</b>									
5	\$ 5,000	\$ 5,000	Administrative charge	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	5
6	11,131	10,000	Capital fund contribution	10,000	10,000	10,000	10,000	10,000	6
7	2,203	3,000	Labour & benefits	9,000	9,200	9,400	9,600	9,800	7
8	6,000	6,000	Maintenance contract	6,000	6,000	6,000	6,000	6,000	8
9	9,078	8,400	Operating costs	22,500	23,000	23,500	24,000	24,500	9
10	<b>\$ 33,412</b>	<b>\$ 32,400</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 52,500</b>	<b>\$ 53,200</b>	<b>\$ 53,900</b>	<b>\$ 54,600</b>	<b>\$ 55,300</b>	10
11	\$ 119	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	11,131	10,000	Add: Transfer to reserves	10,000	10,000	10,000	10,000	10,000	12
13	4,811	12,000	Deduct: Estimated amortization not included	5,000	5,000	5,000	5,000	5,000	13
14	1,220	1,220	Surplus from previous year	119	-	-	-	-	14
15	<b>\$ 5,219</b>	<b>-\$ 3,220</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 4,881</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	15
<b>CAPITAL FUND</b>									
16	\$ 57,654	\$ 57,654	Balance, beginning of year	\$ 65,655	\$ 16,155	\$ 26,355	\$ 36,555	\$ 46,855	16
17	10,000	10,000	Contribution from operating fund	10,000	10,000	10,000	10,000	10,000	17
18	1,131	500	Interest earnings	500	200	200	300	400	18
19			<i>Less - capital expenditures</i>						19
20	125	10,000	Boat ramp	-	-	-	-	-	20
21	-	10,000	Stair and gazebo upgrades	30,000	-	-	-	-	21
22	3,005	4,000	Storage containers	-	-	-	-	-	22
23	-	-	Tennis court upgrades	30,000	-	-	-	-	23
24	3,130	24,000	Total capital expenditures	60,000	-	-	-	-	24
25	<b>\$ 65,655</b>	<b>\$ 44,154</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 16,155</b>	<b>\$ 26,355</b>	<b>\$ 36,555</b>	<b>\$ 46,855</b>	<b>\$ 57,255</b>	25



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2019-2023 FINANCIAL PLAN  
SALMON BEACH SECURITY  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for First Reading  
on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 15,711	\$ 15,713	Surplus (deficit) from prior years	\$ 13,705	\$ -	\$ -	\$ -	\$ -	1
2	35,137	35,137	Parcel tax	8,295	22,200	22,400	22,600	22,800	2
3	608	-	Other sources	-	-	-	-	-	3
4	<b>\$ 51,456</b>	<b>\$ 50,850</b>	<b>TOTAL REVENUE</b>	<b>\$ 22,000</b>	<b>\$ 22,200</b>	<b>\$ 22,400</b>	<b>\$ 22,600</b>	<b>\$ 22,800</b>	4
<b>EXPENDITURES</b>									
5	\$ 2,000	\$ 2,000	Administrative charge	\$ 2,000	\$ 2,100	\$ 2,200	\$ 2,300	\$ 2,400	5
6	25,608	25,000	Capital fund contribution	-	-	-	-	-	6
7	2,000	2,000	Labour & benefits	3,000	3,100	3,200	3,300	3,400	7
8	3,000	3,000	Maintenance contract	3,000	3,000	3,000	3,000	3,000	8
9	5,143	18,850	Operating costs	14,000	14,000	14,000	14,000	14,000	9
10	<b>\$ 37,751</b>	<b>\$ 50,850</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 22,000</b>	<b>\$ 22,200</b>	<b>\$ 22,400</b>	<b>\$ 22,600</b>	<b>\$ 22,800</b>	10
11	\$ 13,705	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	25,608	25,000	Add: Transfer to reserves	-	-	-	-	-	12
13	993	1,000	Deduct: Estimated amortization not included	1,000	1,000	1,000	1,000	1,000	13
14	15,711	15,713	Surplus from previous year	13,705	-	-	-	-	14
15	<b>\$ 22,609</b>	<b>\$ 8,287</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 14,705</b>	<b>-\$ 1,000</b>	<b>-\$ 1,000</b>	<b>-\$ 1,000</b>	<b>-\$ 1,000</b>	15
<b>CAPITAL FUND</b>									
16	\$ 31,317	\$ 31,317	Balance, beginning of year	\$ 34,942	\$ 35,242	\$ 35,542	\$ 35,842	\$ 36,142	16
17	25,000	25,000	Contribution from operating fund	-	-	-	-	-	17
18	-	-	Grants and other contributions	-	-	-	-	-	18
19	608	200	Interest earnings	300	300	300	300	300	19
20			<i>Less - capital expenditures</i>						20
21	21,983	35,000	Admin Building	-	-	-	-	-	21
22	21,983	35,000	Total capital expenditures	-	-	-	-	-	22
23	<b>\$ 34,942</b>	<b>\$ 21,517</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 35,242</b>	<b>\$ 35,542</b>	<b>\$ 35,842</b>	<b>\$ 36,142</b>	<b>\$ 36,442</b>	23



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 SALMON BEACH SEWAGE  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 5,665	\$ 5,667	Surplus (deficit) from prior years	\$ 6,604	\$ -	\$ -	\$ -	\$ -	1
2	47,983	47,983	Parcel tax	51,346	60,700	61,200	61,700	62,200	2
3	28,320	19,000	Sale of services	20,000	20,000	20,000	20,000	20,000	3
4	2,824	-	Other sources	-	-	-	-	-	4
5	<b>\$ 84,792</b>	<b>\$ 72,650</b>	<b>TOTAL REVENUE</b>	<b>\$ 77,950</b>	<b>\$ 80,700</b>	<b>\$ 81,200</b>	<b>\$ 81,700</b>	<b>\$ 82,200</b>	5
<b>EXPENDITURES</b>									
6	\$ 12,000	\$ 12,000	Administrative charge	\$ 14,000	\$ 14,300	\$ 14,600	\$ 14,900	\$ 15,200	6
7	26,824	24,000	Capital fund contribution	24,000	25,000	25,000	25,000	25,000	7
8	1,000	1,000	Labour & benefits	2,000	2,000	2,000	2,000	2,000	8
9	29,563	28,000	Maintenance contract	28,750	30,000	30,000	30,000	30,000	9
10	8,801	7,650	Operating costs	9,200	9,400	9,600	9,800	10,000	10
11	<b>\$ 78,188</b>	<b>\$ 72,650</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 77,950</b>	<b>\$ 80,700</b>	<b>\$ 81,200</b>	<b>\$ 81,700</b>	<b>\$ 82,200</b>	11
<b>FINANCIAL PLAN BALANCE</b>									
12	\$ 6,604	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	12
13	26,824	24,000	Add: Transfer to reserves	24,000	25,000	25,000	25,000	25,000	13
14	14,788	14,750	Deduct: Estimated amortization not included	14,800	14,800	14,800	14,800	14,800	14
15	5,665	5,667	Surplus from previous year	6,604	-	-	-	-	15
16	<b>\$ 12,975</b>	<b>\$ 3,583</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 2,596</b>	<b>\$ 10,200</b>	<b>\$ 10,200</b>	<b>\$ 10,200</b>	<b>\$ 10,200</b>	16
<b>CAPITAL FUND</b>									
17	\$ 144,814	\$ 144,814	Balance, beginning of year	\$ 162,733	\$ 62,533	\$ 88,133	\$ 113,933	\$ 139,833	17
18	24,000	24,000	Contribution from operating fund	24,000	25,000	25,000	25,000	25,000	18
19			Grants and other contributions						19
20	2,824	1,100	Interest earnings	800	600	800	900	1,100	20
21			<i>Less - capital expenditures</i>						21
22	5,900	10,000	Professional Evaluation of system	-	-	-	-	-	22
23	-	-	Pumper Truck Roof	25,000	-	-	-	-	23
24	-	-	Sani-field upgrade	100,000	-	-	-	-	24
25	3,005	4,000	Storage container	-	-	-	-	-	25
26	8,905	14,000	Total capital expenditures	125,000	-	-	-	-	26
27	<b>\$ 162,733</b>	<b>\$ 155,914</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 62,533</b>	<b>\$ 88,133</b>	<b>\$ 113,933</b>	<b>\$ 139,833</b>	<b>\$ 165,933</b>	27



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 SALMON BEACH TRANSPORTATION  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 61,273	\$ 61,292	Surplus (deficit) from prior years	\$ 41,530	\$ -	\$ -	\$ -	\$ -	1
2	112,708	112,708	Parcel tax	132,220	156,300	156,700	157,100	157,500	2
3	2,239	-	Other sources	-	-	-	-	-	3
4	<b>\$ 176,220</b>	<b>\$ 174,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 173,750</b>	<b>\$ 156,300</b>	<b>\$ 156,700</b>	<b>\$ 157,100</b>	<b>\$ 157,500</b>	4
<b>EXPENDITURES</b>									
5	\$ 9,000	\$ 9,000	Administrative charge	\$ 10,000	\$ 10,200	\$ 10,500	\$ 10,800	\$ 11,100	5
6	31,239	29,000	Capital fund contribution	29,000	10,000	10,000	10,000	10,000	6
7	6,000	6,000	Labour & benefits	4,000	4,100	4,200	4,300	4,400	7
8	29,652	28,000	Maintenance contract	28,750	30,000	30,000	30,000	30,000	8
9	58,799	102,000	Operating costs	102,000	102,000	102,000	102,000	102,000	9
10	<b>\$ 134,690</b>	<b>\$ 174,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 173,750</b>	<b>\$ 156,300</b>	<b>\$ 156,700</b>	<b>\$ 157,100</b>	<b>\$ 157,500</b>	10
11	\$ 41,530	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	31,239	29,000	Add: Transfer to reserves	29,000	10,000	10,000	10,000	10,000	12
13	2,370	2,400	Deduct: Estimated amortization not included	2,400	2,400	2,400	2,400	2,400	13
14	61,273	61,292	Surplus from previous year	41,530	-	-	-	-	14
15	<b>\$ 9,126</b>	<b>-\$ 34,692</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 14,930</b>	<b>\$ 7,600</b>	<b>\$ 7,600</b>	<b>\$ 7,600</b>	<b>\$ 7,600</b>	15
<b>CAPITAL FUND</b>									
16	\$ 107,615	\$ 107,614	Balance, beginning of year	\$ 138,854	\$ 139,854	\$ 150,954	\$ 162,154	\$ 173,454	16
17	29,000	29,000	Contribution from operating fund	29,000	10,000	10,000	10,000	10,000	17
18	-	-	Grants and other contributions	-	-	-	-	-	18
19	2,239	800	Interest earnings	1,000	1,100	1,200	1,300	1,300	19
20			<i>Less - capital expenditures</i>						20
21	-	-	Infrastructure assessment	-	-	-	-	-	21
22	-	29,000	Paving of sensitive areas	29,000	-	-	-	-	22
23	-	29,000	Total capital expenditures	29,000	-	-	-	-	23
24	<b>\$ 138,854</b>	<b>\$ 108,414</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 139,854</b>	<b>\$ 150,954</b>	<b>\$ 162,154</b>	<b>\$ 173,454</b>	<b>\$ 184,754</b>	24



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2019-2023 FINANCIAL PLAN  
SALMON BEACH WATER  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for First Reading  
on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 298	\$ 303	Surplus (deficit) from prior years	\$ 5,303	\$ -	\$ -	\$ -	\$ -	1
2	19,247	19,247	Parcel tax	14,897	26,400	26,900	27,400	27,900	2
3	1,404	-	Other sources	-	-	-	-	-	3
4	<b>\$ 20,949</b>	<b>\$ 19,550</b>	<b>TOTAL REVENUE</b>	<b>\$ 20,200</b>	<b>\$ 26,400</b>	<b>\$ 26,900</b>	<b>\$ 27,400</b>	<b>\$ 27,900</b>	4
<b>EXPENDITURES</b>									
5	\$ 9,000	\$ 9,000	Administrative charge	\$ 10,000	\$ 10,200	\$ 10,500	\$ 10,800	\$ 11,100	5
6	1,404	-	Capital fund contribution	-	-	-	-	-	6
7	3,197	8,000	Labour & benefits	8,000	8,200	8,400	8,600	8,800	7
8	2,045	1,000	Maintenance contract	1,000	1,000	1,000	1,000	1,000	8
9	-	1,550	Operating costs	1,200	7,000	7,000	7,000	7,000	9
10	<b>\$ 15,646</b>	<b>\$ 19,550</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 20,200</b>	<b>\$ 26,400</b>	<b>\$ 26,900</b>	<b>\$ 27,400</b>	<b>\$ 27,900</b>	10
11	\$ 5,303	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	1,404	50,000	Add: Transfer to reserves	-	-	-	-	-	12
13	1,551	2,500	Deduct: Estimated amortization not included	1,600	1,600	1,600	1,600	1,600	13
14	298	303	Surplus from previous year	5,303	-	-	-	-	14
15	<b>\$ 4,858</b>	<b>\$ 47,197</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 6,903</b>	<b>-\$ 1,600</b>	<b>-\$ 1,600</b>	<b>-\$ 1,600</b>	<b>-\$ 1,600</b>	15
<b>CAPITAL FUND</b>									
16	\$ 40,760	\$ 40,760	Balance, beginning of year	\$ 42,164	\$ 22,364	\$ 22,564	\$ 22,764	\$ 22,964	16
17	-	-	Contribution from operating fund	-	-	-	-	-	17
18	-	50,000	Community Works Fund transfer	50,000	50,000	-	-	-	18
19	1,404	300	Interest earnings	200	200	200	200	200	19
20			<i>Less - capital expenditures</i>						20
21	-	-	Storage container	10,000	-	-	-	-	21
22	-	-	Water infrastructure	10,000	-	-	-	-	22
23	-	50,000	Well development	50,000	50,000	-	-	-	23
24	-	50,000	Total capital expenditures	70,000	50,000	-	-	-	24
25	<b>\$ 42,164</b>	<b>\$ 41,060</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 22,364</b>	<b>\$ 22,564</b>	<b>\$ 22,764</b>	<b>\$ 22,964</b>	<b>\$ 23,164</b>	25



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 SOUTH LONG BEACH COMMUNITY PARK  
 PARTICIPANTS: PART OF ELECTORAL AREA 'C'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 7,500	\$ 7,500	Surplus (deficit) from prior years	\$ 7,500	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	-	-	-	-	-	2
3	<b>\$ 7,500</b>	<b>\$ 7,500</b>	<b>TOTAL REVENUE</b>	<b>\$ 7,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	3
<b>EXPENDITURES</b>									
4	-	-	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	-	-	Labour & benefits	2,000	-	-	-	-	5
6	-	7,500	Operating costs	5,500	-	-	-	-	6
7	<b>\$ -</b>	<b>\$ 7,500</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 7,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	7
8	\$ 7,500	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	7,500	7,500	Deduct: Surplus from previous year	7,500	-	-	-	-	9
10	<b>\$ -</b>	<b>-\$ 7,500</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 7,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10
<b>PARKLAND RESERVE FUND</b>									
11	\$ 146,434	\$ 146,434	Balance, beginning of year	\$ 149,171	\$ 150,271	\$ 151,371	\$ 152,471	\$ 153,571	11
12	-	-	Developer contributions	-	-	-	-	-	12
13	2,737	-	Interest earnings	1,100	1,100	1,100	1,100	100	13
14	-	-	Less - parkland purchases	-	-	-	-	-	14
15	<b>\$ 149,171</b>	<b>\$ 146,434</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 150,271</b>	<b>\$ 151,371</b>	<b>\$ 152,471</b>	<b>\$ 153,571</b>	<b>\$ 153,671</b>	15



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2019-2023 FINANCIAL PLAN  
SOUTH LONG BEACH FIRE DEPARTMENT  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for First Reading  
on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 302	\$ 302	Surplus (deficit) from prior years	\$ 324	\$ -	\$ -	\$ -	\$ -	1
2	13,698	13,698	Tax requisition	15,676	16,000	16,000	16,000	16,000	2
3	324	-	Grant in lieu of taxes	-	-	-	-	-	3
4	157	-	Other sources	-	-	-	-	-	4
5	<b>\$ 14,481</b>	<b>\$ 14,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 16,000</b>	5				
<b>EXPENDITURES</b>									
6	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	6
7	157	-	Capital fund contribution	-	-	-	-	-	7
8	-	-	Labour & benefits	2,000	2,000	2,000	2,000	2,000	8
9	13,900	13,900	Operating costs	13,900	13,900	13,900	13,900	13,900	9
10	<b>\$ 14,157</b>	<b>\$ 14,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 16,000</b>	10				
11	\$ 324	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	157	-	Add: Transfer to reserves	-	-	-	-	-	12
13	-	-	Deduct: Estimated amortization not included	-	-	-	-	-	13
14	302	302	Surplus from previous year	324	-	-	-	-	14
15	<b>\$ 179</b>	<b>-\$ 302</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 324</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	15
<b>CAPITAL FUND</b>									
16	\$ 8,396	\$ 8,396	Balance, beginning of year	\$ 8,553	\$ 8,653	\$ 8,753	\$ 8,853	\$ 8,953	16
17	-	-	Contribution from operating fund	-	-	-	-	-	17
18	-	-	Grants and other contributions	-	-	-	-	-	18
19	157	100	Interest earnings	100	100	100	100	100	19
20			<i>Less - capital expenditures</i>						20
21			Equipment	-	-	-	-	-	21
22	-	-	Total capital expenditures	-	-	-	-	-	22
23	<b>\$ 8,553</b>	<b>\$ 8,496</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 8,653</b>	<b>\$ 8,753</b>	<b>\$ 8,853</b>	<b>\$ 8,953</b>	<b>\$ 9,053</b>	23



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 SOUTH LONG BEACH MULTI-PURPOSE PATH CONTRIBUTION  
 PARTICIPANTS: PART OF ELECTORAL AREA 'C'

Draft for First Reading  
 on March 13, 2019

Line	History		Budget					Line
	2018 ACTUAL	2018 PLAN	2019	2020	2021	2022	2023	
			<b>REVENUE</b>					
1	\$ 253	\$ 253	\$ 186	\$ -	\$ -	\$ -	\$ -	1
2	6,947	6,947	7,014	7,200	7,200	7,200	7,200	2
3	165	-	-	-	-	-	-	3
4	<b>\$ 7,365</b>	<b>\$ 7,200</b>	<b>\$ 7,200</b>	<b>\$ 7,200</b>	<b>\$ 7,200</b>	<b>\$ 7,200</b>	<b>\$ 7,200</b>	4
			<b>EXPENDITURES</b>					
5	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	7,000	7,000	7,000	7,000	7,000	7,000	7,000	6
7	79	100	100	100	100	100	100	7
8	<b>\$ 7,179</b>	<b>\$ 7,200</b>	<b>\$ 7,200</b>	<b>\$ 7,200</b>	<b>\$ 7,200</b>	<b>\$ 7,200</b>	<b>\$ 7,200</b>	8
9	\$ 186	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	253	253	186	-	-	-	-	10
11	<b>-\$ 67</b>	<b>-\$ 253</b>	<b>-\$ 186</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 SOUTH LONG BEACH STREET LIGHTING  
 PARTICIPANTS: PART OF ELECTORAL AREA 'C'

Draft for First Reading  
 on March 13, 2019

Line	History		Budget					Line
	2018 ACTUAL	2018 PLAN	2019	2020	2021	2022	2023	
<b>REVENUE</b>								
1	\$ 26	\$ 26	\$ 67	\$ -	\$ -	\$ -	\$ -	1
2	949	949	933	1,020	1,040	1,060	1,080	2
3	22	-	-	-	-	-	-	3
4	<b>\$ 997</b>	<b>\$ 975</b>	<b>\$ 1,000</b>	<b>\$ 1,020</b>	<b>\$ 1,040</b>	<b>\$ 1,060</b>	<b>\$ 1,080</b>	4
<b>EXPENDITURES</b>								
5	\$ 100	100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	830	875	900	920	940	960	980	6
7	<b>\$ 930</b>	<b>\$ 975</b>	<b>\$ 1,000</b>	<b>\$ 1,020</b>	<b>\$ 1,040</b>	<b>\$ 1,060</b>	<b>\$ 1,080</b>	7
8	\$ 67	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	26	26	67	-	-	-	-	9
10	<b>\$ 41</b>	<b>-\$ 26</b>	<b>-\$ 67</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 GRANTS-IN-AID SPROAT LAKE  
 PARTICIPANTS: ELECTORAL AREA 'D'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 14,559	\$ 14,559	Surplus (deficit) from prior years	\$ 14,446	\$ -	\$ -	\$ -	\$ -	1
2	25,684	25,684	Tax requisition	25,797	34,243	34,243	34,243	34,243	2
3	<b>\$ 40,243</b>	<b>\$ 40,243</b>	<b>TOTAL REVENUE</b>	<b>\$ 40,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	3
<b>EXPENDITURES</b>									
4	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	5
6			Contribution to Port Alberni to eliminate						6
7	24,243	24,243	non City resident rate fees	24,243	24,243	24,243	24,243	24,243	7
8	554	10,000	Special events	10,000	10,000	10,000	10,000	10,000	8
9	-	5,000	Sproat Lake Community Association	5,000	-	-	-	-	9
10	<b>\$ 25,797</b>	<b>\$ 40,243</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 40,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	10
11	\$ 14,446	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	14,559	14,559	Deduct: Surplus from previous year	14,446	-	-	-	-	12
13	<b>-\$ 113</b>	<b>-\$ 14,559</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 14,446</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	13

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 SPROAT LAKE ANIMAL CONTROL  
 PARTICIPANTS: ELECTORAL AREA 'D'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
			<b>REVENUE</b>						
1	\$ 1,668	\$ 1,668	Surplus (deficit) from prior years	\$ 2,055	\$ -	\$ -	\$ -	\$ -	1
2	1,432	1,432	Tax requisition	1,045	3,100	3,100	3,100	3,100	2
3	55	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 3,155</b>	<b>\$ 3,100</b>	<b>TOTAL REVENUE</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	4
			<b>EXPENDITURES</b>						
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	-	2,000	Enforcement costs	2,000	2,000	2,000	2,000	2,000	6
7	1,000	1,000	Labour & related costs	1,000	1,000	1,000	1,000	1,000	7
8	<b>\$ 1,100</b>	<b>\$ 3,100</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	8
9	\$ 2,055	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	1,668	1,668	Deduct: Surplus from previous year	2,055	-	-	-	-	10
11	<b>\$ 387</b>	<b>-\$ 1,668</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 2,055</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 SPROAT LAKE MULTI-PURPOSE ARENA CONTRIBUTION  
 PARTICIPANTS: ELECTORAL AREA 'D'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 1,535	\$ 1,535	Surplus (deficit) from prior years	\$ 1,513	\$ -	\$ -	\$ -	\$ -	1
2	26,315	26,315	Parcel taxes	26,384	28,024	1,354	-	-	2
3	1,013	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 28,863</b>	<b>\$ 27,850</b>	<b>TOTAL REVENUE</b>	<b>\$ 27,897</b>	<b>\$ 28,024</b>	<b>\$ 1,354</b>	<b>\$ -</b>	<b>\$ -</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ -	\$ -	5
6	27,250	27,250	Contribution to Port Alberni Arena	27,297	27,424	754	-	-	6
7	-	500	Other costs	500	500	500	-	-	7
8	<b>\$ 27,350</b>	<b>\$ 27,850</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 27,897</b>	<b>\$ 28,024</b>	<b>\$ 1,354</b>	<b>\$ -</b>	<b>\$ -</b>	8
9	\$ 1,513	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	1,535	1,535	Deduct: Surplus from previous year	1,513	-	-	-	-	10
11	<b>-\$ 22</b>	<b>-\$ 1,535</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,513</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 SPROAT LAKE COMMUNITY ASSOCIATION GRANT  
 PARTICIPANTS: PART OF ELECTORAL AREA 'D'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
			<b>REVENUE</b>						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	12,000	12,000	Parcel tax	12,000	12,000	12,000	12,000	12,000	2
3	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 12,000</b>	3				
			<b>EXPENDITURES</b>						
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	11,900	11,900	Grant to Community Association	11,900	11,900	11,900	11,900	11,900	5
6	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 12,000</b>	6				
7	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	Deduct: Surplus from previous year	-	-	-	-	-	8
9	<b>\$ -</b>	<b>\$ -</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>\$ -</b>	9				



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 SPROAT LAKE COMMUNITY PARK  
 PARTICIPANTS: PART OF ELECTORAL AREA 'D'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 9,560	\$ 9,616	Surplus (deficit) from prior years	\$ 12,389	\$ -	\$ -	\$ -	\$ -	1
2	91,384	91,384	Tax requisition	110,361	124,300	125,800	127,400	129,000	2
3	3,576	-	Grant in lieu of taxes	-	-	-	-	-	3
4	8,028	-	Other income	-	-	-	-	-	4
5	<b>\$ 112,548</b>	<b>\$ 101,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 122,750</b>	<b>\$ 124,300</b>	<b>\$ 125,800</b>	<b>\$ 127,400</b>	<b>\$ 129,000</b>	5
<b>EXPENDITURES</b>									
6	\$ 7,000	\$ 7,000	Administrative charge	\$ 8,000	\$ 8,200	\$ 8,400	\$ 8,600	\$ 8,800	6
7	53,424	50,000	Capital fund contribution from operating	50,000	50,000	50,000	50,000	50,000	7
8	5,227	6,000	Labour & related costs	16,000	16,300	16,600	16,900	17,200	8
9	34,508	38,000	Operating costs	48,750	49,800	50,800	51,900	53,000	9
10	<b>\$ 100,159</b>	<b>\$ 101,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 122,750</b>	<b>\$ 124,300</b>	<b>\$ 125,800</b>	<b>\$ 127,400</b>	<b>\$ 129,000</b>	10
11	\$ 12,389	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	53,424	50,000	Add: Transfer to reserves	50,000	50,000	50,000	50,000	50,000	12
13	21,859	21,000	Deduct: Estimated amortization not included	22,000	22,000	22,000	22,000	22,000	13
14	-	-	Loss on disposal of assets	-	-	-	-	-	14
15	9,560	9,616	Surplus from previous year	12,389	-	-	-	-	15
16	<b>\$ 34,395</b>	<b>\$ 19,384</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 15,611</b>	<b>\$ 28,000</b>	<b>\$ 28,000</b>	<b>\$ 28,000</b>	<b>\$ 28,000</b>	16



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 SPROAT LAKE COMMUNITY PARK (continued)  
 PARTICIPANTS: PART OF ELECTORAL AREA 'D'

Draft for First Reading  
 on March 13, 2019

		History							Budget	
		2018	2018	2019	2020	2021	2022	2023		
		ACTUAL	PLAN							
<b>CAPITAL FUND</b>										
17	\$	138,467	\$ 138,467	\$ 182,091	\$ 95,556	\$ 106,356	\$ 117,156	\$ 128,056		17
			Balance, beginning of year							
18		50,000	50,000	50,000	50,000	50,000	50,000	50,000		18
			Contribution from operating fund							
19		92,535	100,000	7,465	-	-	-	-		19
			Community Works Fund transfer							
20		3,424	700	1,000	800	800	900	1,000		20
			Interest earnings							
21										21
			<i>Less - capital expenditures</i>							
22		5,600	2,000	2,000	-	-	-	-		22
			Bike park upgrades							
23		-	2,000	2,000	-	-	-	-		23
			Cougar Smith Park infrastructure upgrades							
24		-	1,000	1,000	-	-	-	-		24
			Dickson Park dock							
25		96,735	240,000	140,000	40,000	40,000	40,000	40,000		25
			Trail upgrades							
26		102,335	245,000	145,000	40,000	40,000	40,000	40,000		26
			Total capital expenditures							
27	<b>\$</b>	<b>182,091</b>	<b>\$ 44,167</b>	<b>\$ 95,556</b>	<b>\$ 106,356</b>	<b>\$ 117,156</b>	<b>\$ 128,056</b>	<b>\$ 139,056</b>		27
			<b>BALANCE, END OF YEAR</b>							
<b>PARKLAND RESERVE FUND</b>										
28	\$	143,878	\$ 143,878	\$ 146,567	\$ 147,667	\$ 148,767	\$ 149,867	\$ 150,967		28
			Balance, beginning of year							
29		-	-	-	-	-	-	-		29
			Developer contributions							
30		2,689	-	1,100	1,100	1,100	1,100	100		30
			Interest earnings							
31		-	-	-	-	-	-	-		31
			Less - parkland purchases							
32	<b>\$</b>	<b>146,567</b>	<b>\$ 143,878</b>	<b>\$ 147,667</b>	<b>\$ 148,767</b>	<b>\$ 149,867</b>	<b>\$ 150,967</b>	<b>\$ 151,067</b>		32
			<b>BALANCE, END OF YEAR</b>							



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2019-2023 FINANCIAL PLAN  
SPROAT LAKE NOISE CONTROL  
PARTICIPANTS: ELECTORAL AREA 'D'**

Draft for First Reading  
on March 13, 2019

Line	History		Budget					Line
	2018 ACTUAL	2018 PLAN	2019	2020	2021	2022	2023	
			<b>REVENUE</b>					
1	\$ 5,088	\$ 5,088	\$ 5,074	\$ -	\$ -	\$ -	\$ -	1
2	2,012	2,012	3,026	8,200	8,300	8,400	8,500	2
3	74	-	-	-	-	-	-	3
4	<b>\$ 7,174</b>	<b>\$ 7,100</b>	<b>\$ 8,100</b>	<b>\$ 8,200</b>	<b>\$ 8,300</b>	<b>\$ 8,400</b>	<b>\$ 8,500</b>	4
			<b>EXPENDITURES</b>					
5	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	-	5,000	5,000	5,000	5,000	5,000	5,000	6
7	2,000	2,000	3,000	3,100	3,200	3,300	3,400	7
8	<b>\$ 2,100</b>	<b>\$ 7,100</b>	<b>\$ 8,100</b>	<b>\$ 8,200</b>	<b>\$ 8,300</b>	<b>\$ 8,400</b>	<b>\$ 8,500</b>	8
9	\$ 5,074	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	5,088	5,088	5,074	-	-	-	-	10
11	<b>-\$ 14</b>	<b>-\$ 5,088</b>	<b>-\$ 5,074</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 SPROAT LAKE VOLUNTEER FIRE DEPARTMENT  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'D'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 7,960	\$ 5,187	Surplus (deficit) from prior years	\$ 66,993	\$ -	\$ -	\$ -	\$ -	1
2	394,763	394,763	Tax requisition	417,207	410,700	417,400	424,200	431,100	2
3	1,696	4,000	Contracts with other governments	4,000	4,000	4,000	4,000	4,000	3
4	91,594	-	EMBC funding - response & recovery	-	-	-	-	-	4
5	15,448	5,000	Grants in lieu of taxes	5,000	5,000	5,000	5,000	5,000	5
6	12,655	-	Other sources	-	-	-	-	-	6
7	<b>\$ 524,116</b>	<b>\$ 408,950</b>	<b>TOTAL REVENUE</b>	<b>\$ 493,200</b>	<b>\$ 419,700</b>	<b>\$ 426,400</b>	<b>\$ 433,200</b>	<b>\$ 440,100</b>	7
<b>EXPENDITURES</b>									
8	\$ 8,000	\$ 8,000	Administrative charge	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	8
9	104,652	90,000	Capital fund contribution from operating	160,000	80,000	80,000	80,000	80,000	9
10	12,604	18,000	Labour & related costs	16,000	16,300	16,600	16,900	17,200	10
11	331,867	292,950	Operating costs	309,200	315,400	321,800	328,300	334,900	11
12	<b>\$ 457,123</b>	<b>\$ 408,950</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 493,200</b>	<b>\$ 419,700</b>	<b>\$ 426,400</b>	<b>\$ 433,200</b>	<b>\$ 440,100</b>	12
13	\$ 66,993	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	13
14	104,652	90,000	Add: Transfer to reserves	160,000	80,000	80,000	80,000	80,000	14
15	84,890	90,000	Deduct: Estimated amortization not included	85,000	85,000	85,000	85,000	85,000	15
16	7,960	5,187	Surplus from previous year	66,993	-	-	-	-	16
17	<b>\$ 78,795</b>	<b>-\$ 5,187</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 8,007</b>	<b>-\$ 5,000</b>	<b>-\$ 5,000</b>	<b>-\$ 5,000</b>	<b>-\$ 5,000</b>	17



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 SPROAT LAKE VOLUNTEER FIRE DEPARTMENT (continued)  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'D'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
			<b>CAPITAL FUND</b>						
18	\$ 537,725	\$ 537,725	Balance, beginning of year	\$ 628,023	\$ 110,423	\$ 191,523	\$ 273,223	\$ 355,523	18
19	90,000	90,000	Contribution from operating fund	160,000	80,000	80,000	80,000	80,000	19
20	10,822	2,100	Interest earnings	2,800	1,100	1,700	2,300	3,000	20
21			<i>Less - capital expenditures</i>						21
22		-	Truck #41 upgrade	5,400	-	-	-	-	22
23		-	Dry hydrant	20,000	-	-	-	-	23
24	-	500,000	Fire Engine #42	599,000	-	-	-	-	24
25	1,839	14,000	Firehall upgrades #1	10,000	-	-	-	-	25
26	4,462	10,000	Firehall upgrades #2	-	-	-	-	-	26
27	1,778	25,000	Firehall upgrades #3	16,000	-	-	-	-	27
28	2,445	7,000	SCBA bottles	-	-	-	-	-	28
29	-	7,000	Thermal imaging camera	-	-	-	-	-	29
30	-	30,000	Waterline extension	30,000	-	-	-	-	30
31	10,524	593,000	Total capital expenditures	680,400	-	-	-	-	31
32	<b>\$ 628,023</b>	<b>\$ 36,825</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 110,423</b>	<b>\$ 191,523</b>	<b>\$ 273,223</b>	<b>\$ 355,523</b>	<b>\$ 438,523</b>	32





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 BEAVER CREEK ANIMAL CONTROL  
 PARTICIPANTS: ELECTORAL AREA 'E'

Draft for First Reading  
 on March 13, 2019

Line	History		Budget					Line
	2018 ACTUAL	2018 PLAN	2019	2020	2021	2022	2023	
<b>REVENUE</b>								
1	\$ 1,741	\$ 1,740	\$ 1,550	\$ -	\$ -	\$ -	\$ -	1
2	1,260	1,260	1,450	3,000	3,000	3,000	3,000	2
3	<b>\$ 3,001</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	3
<b>EXPENDITURES</b>								
4	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	350	1,900	1,900	1,900	1,900	1,900	1,900	5
6	1,001	1,000	1,000	1,000	1,000	1,000	1,000	6
7	<b>\$ 1,451</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	7
8	\$ 1,550	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	1,741	1,740	1,550	-	-	-	-	9
10	<b>-\$ 191</b>	<b>-\$ 1,740</b>	<b>-\$ 1,550</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 BEAVER CREEK COMMUNITY PARK  
 PARTICIPANTS: ELECTORAL AREA 'E'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	\$ 11,285	\$ 11,285	Surplus (deficit) from prior years	\$ 2,359	\$ -	\$ -	\$ -	\$ -	1
2	13,715	13,715	Tax requisition	26,641	24,200	24,400	24,600	24,800	2
3	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 29,000</b>	<b>\$ 24,200</b>	<b>\$ 24,400</b>	<b>\$ 24,600</b>	<b>\$ 24,800</b>	3
<b>EXPENDITURES</b>									
4	\$ 3,000	\$ 3,000	Administrative charge	\$ 2,000	\$ 2,100	\$ 2,200	\$ 2,300	\$ 2,400	4
5	-	-	Contribution to capital fund	-	-	-	-	-	5
6	3,342	1,000	Labour & benefits	7,000	7,100	7,200	7,300	7,400	6
7	16,299	21,000	Operating costs	20,000	15,000	15,000	15,000	15,000	7
8	<b>\$ 22,641</b>	<b>\$ 25,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 29,000</b>	<b>\$ 24,200</b>	<b>\$ 24,400</b>	<b>\$ 24,600</b>	<b>\$ 24,800</b>	8
9	\$ 2,359	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	11,285	11,285	Deduct: Surplus from previous year	2,359	-	-	-	-	10
11	<b>-\$ 8,926</b>	<b>-\$ 11,285</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 2,359</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11
<b>CAPITAL FUND</b>									
12	\$ 5,013	\$ 5,013	Balance, beginning of year	\$ 5,013	\$ 5,013	\$ 5,013	\$ 5,013	\$ 5,013	12
13	-	-	Contribution from operating fund	-	-	-	-	-	13
14	-	-	Interest earnings	-	-	-	-	-	14
15	-	-	<i>Less - capital expenditures</i>	-	-	-	-	-	15
16	-	-	Playground development	-	-	-	-	-	16
17	-	-	Total capital expenditures	-	-	-	-	-	17
18	<b>\$ 5,013</b>	<b>\$ 5,013</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 5,013</b>	18				
<b>PARKLAND RESERVE FUND</b>									
19	\$ 7,249	\$ 7,249	Balance, beginning of year	\$ 7,384	\$ 7,484	\$ 7,584	\$ 7,684	\$ 7,784	19
20	-	-	Developer contributions	-	-	-	-	-	20
21	135	-	Interest earnings	100	100	100	100	100	21
22	-	-	Less - parkland purchases	-	-	-	-	-	22
23	<b>\$ 7,384</b>	<b>\$ 7,249</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 7,484</b>	<b>\$ 7,584</b>	<b>\$ 7,684</b>	<b>\$ 7,784</b>	<b>\$ 7,884</b>	23



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 BEAVER CREEK MULTI-PURPOSE ARENA CONTRIBUTION  
 PARTICIPANTS: ELECTORAL AREA 'E'

Draft for First Reading  
 on March 13, 2019

Line	History		Budget					Line
	2018 ACTUAL	2018 PLAN	2019	2020	2021	2022	2023	
			<b>REVENUE</b>					
1	\$ 523	\$ 523	\$ 500	\$ -	\$ -	\$ -	\$ -	1
2	20,384	20,384	20,326	20,920	1,159	-	-	2
3	<u>\$ 20,907</u>	<u>\$ 20,907</u>	<u>\$ 20,826</u>	<u>\$ 20,920</u>	<u>\$ 1,159</u>	<u>\$ -</u>	<u>\$ -</u>	3
			<b>EXPENDITURES</b>					
4	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ -	\$ -	4
5	20,307	20,307	20,226	20,320	559	-	-	5
6	-	500	500	500	500	-	-	6
7	<u>\$ 20,407</u>	<u>\$ 20,907</u>	<u>\$ 20,826</u>	<u>\$ 20,920</u>	<u>\$ 1,159</u>	<u>\$ -</u>	<u>\$ -</u>	7
8	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	523	523	500	-	-	-	-	9
10	<u>-\$ 23</u>	<u>-\$ 523</u>	<u>-\$ 500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	10

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 BEAVER CREEK NOISE CONTROL  
 PARTICIPANTS: ELECTORAL AREA 'E'

Draft for First Reading  
 on March 13, 2019

Line	History		Budget					Line
	2018 ACTUAL	2018 PLAN	2019	2020	2021	2022	2023	
			<b>REVENUE</b>					
1	\$ 1,115	\$ 1,115	\$ 1,000	\$ -	\$ -	\$ -	\$ -	1
			Surplus (deficit) from prior years					
2	985	985	1,100	2,100	2,100	2,100	2,100	2
			Tax requisition					
3	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	3
			<b>TOTAL REVENUE</b>					
			<b>EXPENDITURES</b>					
4	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
			Administrative charge					
5	-	1,000	1,000	1,000	1,000	1,000	1,000	5
			Enforcement costs					
6	1,000	1,000	1,000	1,000	1,000	1,000	1,000	6
			Labour & related costs					
7	<b>\$ 1,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	7
			<b>TOTAL EXPENDITURES</b>					
8	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8
			<b>FINANCIAL PLAN BALANCE</b>					
9	1,115	1,115	1,000	-	-	-	-	9
			Deduct: Surplus from previous year					
10	<b>-\$ 115</b>	<b>-\$ 1,115</b>	<b>-\$ 1,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10
			<b>ANNUAL SURPLUS/(DEFICIT)</b>					
			(for Financial Reporting purposes)					





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2019-2023 FINANCIAL PLAN  
BEAVER CREEK VOLUNTEER FIRE DEPARTMENT  
PARTICIPANTS: PART OF ELECTORAL AREA 'E'**

Draft for First Reading  
on March 13, 2019

Line	History		Budget					Line
	2018 ACTUAL	2018 PLAN	2019	2020	2021	2022	2023	
<b>REVENUE</b>								
1	\$ 332	\$ 354	\$ 73,677	\$ -	\$ -	\$ -	\$ -	1
2	287,589	287,589	290,467	328,300	321,800	320,400	324,000	2
3	5,057	5,057	5,156	5,300	5,400	5,500	5,600	3
4	115,648	-	-	-	-	-	-	4
5	6,727	-	-	-	-	-	-	5
6	<b>\$ 415,353</b>	<b>\$ 293,000</b>	<b>\$ 369,300</b>	<b>\$ 333,600</b>	<b>\$ 327,200</b>	<b>\$ 325,900</b>	<b>\$ 329,600</b>	6
<b>EXPENDITURES</b>								
7	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	7
8	19,809	18,000	22,000	22,400	22,800	23,300	23,800	8
9	96,605	90,000	140,000	100,000	90,000	85,000	85,000	9
10	29,172	-	-	-	-	-	-	10
11	48,316	41,700	44,200	45,000	45,000	45,000	45,000	11
12	79,985	68,000	82,100	83,700	85,400	87,100	88,800	12
13	9,714	14,000	15,000	15,300	15,600	15,900	16,200	13
14	45,966	50,800	54,000	55,100	56,200	57,300	58,400	14
15	5,109	3,500	5,000	5,100	5,200	5,300	5,400	15
16	<b>\$ 341,676</b>	<b>\$ 293,000</b>	<b>\$ 369,300</b>	<b>\$ 333,600</b>	<b>\$ 327,200</b>	<b>\$ 325,900</b>	<b>\$ 329,600</b>	16
<b>FINANCIAL PLAN BALANCE</b>								
17	\$ 73,677	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	17
18	96,605	90,000	140,000	100,000	90,000	85,000	85,000	18
19	54,698	55,000	55,000	55,000	55,000	55,000	55,000	19
20	332	354	73,677	-	-	-	-	20
21	<b>\$ 115,252</b>	<b>\$ 34,646</b>	<b>\$ 11,323</b>	<b>\$ 45,000</b>	<b>\$ 35,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	21



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 BEAVER CREEK VOLUNTEER FIRE DEPARTMENT (continued)  
 PARTICIPANTS: PART OF ELECTORAL AREA 'E'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
			<b>CAPITAL FUND</b>						
22	\$ 318,235	\$ 318,234	Balance, beginning of year	\$ 404,270	\$ 770	\$ 770	\$ 91,070	\$ 177,070	22
23	90,000	90,000	Contribution from operating fund	140,000	100,000	90,000	85,000	85,000	23
24	6,605	2,600	Interest earnings	1,500	-	300	1,000	1,600	24
25			<i>Less - capital expenditures</i>						25
26	10,570	20,000	Compound & building upgrades	-	-	-	-	-	26
27	-	-	Parking lot improvements	-	-	-	-	-	27
28	-	-	Replace truck #53	545,000	100,000	-	-	-	28
29	10,570	20,000	Total capital expenditures	545,000	100,000	-	-	-	29
30	<b>\$ 404,270</b>	<b>\$ 390,834</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 770</b>	<b>\$ 770</b>	<b>\$ 91,070</b>	<b>\$ 177,070</b>	<b>\$ 263,670</b>	30





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 BEAVER CREEK WATER SYSTEM (continued)  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>EXPENDITURES (continued)</b>									
30	\$ 6,609	\$ 4,000	Office	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	30
31	2,492	3,000	Telephone	3,000	3,000	3,000	3,000	3,000	31
32	38,265	46,000	Utilities	47,000	47,000	49,000	52,000	55,000	32
33	19,082	18,000	Vehicle operation	18,000	18,000	18,000	18,000	18,000	33
34	<b>\$ 1,128,242</b>	<b>\$ 1,209,110</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,156,414</b>	<b>\$ 974,406</b>	<b>\$ 984,406</b>	<b>\$ 994,406</b>	<b>\$ 1,004,406</b>	34
35	\$ 182,008	\$ -	<b>FINANCIAL PLAN BALANCE</b>	-\$ 0	-\$ 0	-\$ 0	-\$ 0	-\$ 0	35
36	406,784	388,110	Add: Transfer to reserves	343,914	167,606	169,106	169,506	169,806	36
37	166,984	155,000	Deduct: Estimated amortization not included	167,000	167,000	167,000	167,000	167,000	37
38	244,579	244,704	Surplus from previous year	182,008	-	0	0	0	38
39	<b>\$ 177,228</b>	<b>-\$ 11,594</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 5,094</b>	<b>\$ 606</b>	<b>\$ 2,106</b>	<b>\$ 2,506</b>	<b>\$ 2,806</b>	39
(for Financial Reporting purposes)									
<b>CAPITAL DEVELOPMENT FUND</b>									
40	\$ 545,236	\$ 545,237	Balance, beginning of year	\$ 602,180	\$ 288,370	\$ 114,452	\$ 269,934	\$ 89,716	40
41	373,086	373,086	Contribution from operating fund	328,890	152,582	154,082	154,482	154,782	41
42	4,000	-	Capital cost charge contribution	-	-	-	-	-	42
43	-	-	Contribution from grants	-	-	-	-	-	43
44	12,882	4,000	Interest earnings	3,300	1,500	1,400	1,300	1,300	44
45	<i>Less - capital expenditures</i>								45
46	-	-	Shop & compound upgrade	-	-	-	-	-	46
47	-	-	Development Cost Charge review	-	-	-	-	-	47
48	-	-	Water infrastructure update	-	-	-	-	-	48
49	333,024	410,000	Water system upgrades	646,000	328,000	-	336,000	-	49
50	333,024	410,000	Total capital expenditures	646,000	328,000	-	336,000	-	50
51	<b>\$ 602,180</b>	<b>\$ 512,323</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 288,370</b>	<b>\$ 114,452</b>	<b>\$ 269,934</b>	<b>\$ 89,716</b>	<b>\$ 245,798</b>	51



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 BEAVER CREEK WATER SYSTEM (continued)  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>RENEWAL RESERVE FUND</b>									
52	\$ 2,906	\$ 2,906	Balance, beginning of year	\$ 2,960	\$ 2,980	\$ 3,000	\$ 3,020	\$ 3,040	52
53	-	-	Contribution from operating fund	-	-	-	-	-	53
54	54	20	Interest earnings	20	20	20	20	20	54
55	-	-	Less - capital expenditures	-	-	-	-	-	55
56	<u>\$ 2,960</u>	<u>\$ 2,926</u>	<b>BALANCE, END OF YEAR</b>	<u>\$ 2,980</u>	<u>\$ 3,000</u>	<u>\$ 3,020</u>	<u>\$ 3,040</u>	<u>\$ 3,060</u>	56
<b>EMPLOYEES SICK LEAVE FUND</b>									
57	\$ 1,428	\$ 1,428	Balance, beginning of year	\$ 1,479	\$ 1,513	\$ 1,547	\$ 1,581	\$ 1,615	57
58	24	24	Contribution from operating fund	24	24	24	24	24	58
59	27	10	Interest earnings	10	10	10	10	10	59
60	-	-	Less - sick leave payout	-	-	-	-	-	60
61	<u>\$ 1,479</u>	<u>\$ 1,462</u>	<b>BALANCE, END OF YEAR</b>	<u>\$ 1,513</u>	<u>\$ 1,547</u>	<u>\$ 1,581</u>	<u>\$ 1,615</u>	<u>\$ 1,649</u>	61
<b>MOTOR VEHICLE REPLACEMENT FUND</b>									
62	\$ 25,899	\$ 25,899	Balance, beginning of year	\$ 18,395	\$ 33,585	\$ 48,895	\$ 14,135	\$ 29,295	62
63	16,400	15,000	Contribution from operating fund	15,000	15,000	15,000	15,000	15,000	63
64	311	160	Interest earnings	190	310	240	160	280	64
65	24,215	25,000	Less - capital expenditures	-	-	50,000	-	-	65
66	<u>\$ 18,395</u>	<u>\$ 16,059</u>	<b>BALANCE, END OF YEAR</b>	<u>\$ 33,585</u>	<u>\$ 48,895</u>	<u>\$ 14,135</u>	<u>\$ 29,295</u>	<u>\$ 44,575</u>	66



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 GRANTS-IN-AID BEAVER CREEK  
 PARTICIPANTS: ELECTORAL AREA 'E'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
			<b>REVENUE</b>						
1	\$ 5,000	\$ 5,000	Surplus (deficit) from prior years	\$ 5,000	\$ -	\$ -	\$ -	\$ -	1
2	1,000	1,000	Tax requisition	5,000	-	-	-	-	2
3	<b>\$ 6,000</b>	<b>\$ 6,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	3
			<b>EXPENDITURES</b>						
4	\$ -	-	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	-	-	Beaver Creek Community Club	2,000	-	-	-	-	5
6	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	6
7	-	-	Cherry Creek Community Rec. Commission	2,000	-	-	-	-	7
8	-	5,000	Special events	5,000	-	-	-	-	8
9	<b>\$ 1,000</b>	<b>\$ 6,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	9
10	\$ 5,000	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	5,000	5,000	Deduct: Surplus from previous year	5,000	-	-	-	-	11
12	<b>\$ -</b>	<b>-\$ 5,000</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	12





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 CHERRY CREEK ANIMAL CONTROL  
 PARTICIPANTS: ELECTORAL AREA 'F'

Draft for First Reading  
 on March 13, 2019

Line	History		Budget					Line
	2018 ACTUAL	2018 PLAN	2019	2020	2021	2022	2023	
<b>REVENUE</b>								
1	\$ 3,152	\$ 3,152	\$ 2,052	\$ -	\$ -	\$ -	\$ -	1
2	-	0	948	3,000	3,000	3,000	3,000	2
3	<b>\$ 3,152</b>	<b>\$ 3,152</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	3
<b>EXPENDITURES</b>								
4	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	-	2,052	1,900	1,900	1,900	1,900	1,900	5
6	1,000	1,000	1,000	1,000	1,000	1,000	1,000	6
7	<b>\$ 1,100</b>	<b>\$ 3,152</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	7
8	\$ 2,052	-	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	3,152	3,152	2,052	-	-	-	-	9
10	<b>-\$ 1,100</b>	<b>-\$ 3,152</b>	<b>-\$ 2,052</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10

(for Financial Reporting purposes)





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 CHERRY CREEK COMMUNITY PARK  
 PARTICIPANTS: ELECTORAL AREA 'F'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
<b>REVENUE</b>									
1	-\$ 5,612	-\$ 5,612	Surplus (deficit) from prior years	\$ 9,662	\$ -	\$ -	\$ -	\$ -	1
2	18,612	18,612	Tax requisition	2,338	10,100	10,300	10,500	10,700	2
3	22	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 13,022</b>	<b>\$ 13,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 12,000</b>	<b>\$ 10,100</b>	<b>\$ 10,300</b>	<b>\$ 10,500</b>	<b>\$ 10,700</b>	4
<b>EXPENDITURES</b>									
5	\$ 2,000	\$ 2,000	Administrative charge	\$ 2,000	\$ 2,100	\$ 2,200	\$ 2,300	\$ 2,400	5
6	1,084	1,000	Labour & benefits	5,000	3,000	3,100	3,200	3,300	6
7	275	10,000	Trail development & operating costs	5,000	5,000	5,000	5,000	5,000	7
8	<b>\$ 3,360</b>	<b>\$ 13,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 12,000</b>	<b>\$ 10,100</b>	<b>\$ 10,300</b>	<b>\$ 10,500</b>	<b>\$ 10,700</b>	8
9	\$ 9,662	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	-	5,612	Deduct: Surplus from previous year	9,662	-	-	-	-	10
11	<b>\$ 15,274</b>	<b>\$ 5,612</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 9,662</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11
<b>PARKLAND RESERVE FUND</b>									
12	\$ 34,813	\$ 34,813	Balance, beginning of year	\$ 35,463	\$ 35,763	\$ 36,063	\$ 36,363	\$ 36,663	12
13	-	-	Developer contributions	-	-	-	-	-	13
14	650	-	Interest earnings	300	300	300	300	300	14
15	-	-	Less - parkland purchases	-	-	-	-	-	15
16	<b>\$ 35,463</b>	<b>\$ 34,813</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 35,763</b>	<b>\$ 36,063</b>	<b>\$ 36,363</b>	<b>\$ 36,663</b>	<b>\$ 36,963</b>	16



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 CHERRY CREEK NOISE CONTROL  
 PARTICIPANTS: ELECTORAL AREA 'F'

Draft for First Reading  
 on March 13, 2019

Line	History		Budget					Line
	2018 ACTUAL	2018 PLAN	2019	2020	2021	2022	2023	
<b>REVENUE</b>								
1	\$ 1,135	\$ 1,135	\$ 1,000	\$ -	\$ -	\$ -	\$ -	1
2	965	965	1,100	2,100	2,100	2,100	2,100	2
3	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	3
<b>EXPENDITURES</b>								
4	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	-	1,000	1,000	1,000	1,000	1,000	1,000	5
6	1,000	1,000	1,000	1,000	1,000	1,000	1,000	6
7	<b>\$ 1,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	7
8	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	1,135	1,135	1,000	-	-	-	-	9
10	<b>-\$ 135</b>	<b>-\$ 1,135</b>	<b>-\$ 1,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2019-2023 FINANCIAL PLAN  
 GRANTS-IN-AID CHERRY CREEK  
 PARTICIPANTS: ELECTORAL AREA 'F'

Draft for First Reading  
 on March 13, 2019

Line	History			Budget					Line
	2018 ACTUAL	2018 PLAN		2019	2020	2021	2022	2023	
			<b>REVENUE</b>						
1	\$ 1,500	\$ 1,500	Surplus (deficit) from prior years	\$ 1,500	\$ -	\$ -	\$ -	\$ -	1
2	23,509	23,509	Tax requisition	40,009	24,009	24,009	24,009	24,009	2
3	<b>\$ 25,009</b>	<b>\$ 25,009</b>	<b>TOTAL REVENUE</b>	<b>\$ 41,509</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	3
			<b>EXPENDITURES</b>						
4	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	5
6	-	-	Cherry Creek Recreation Commission	18,000	-	-	-	-	6
7			Contribution to Port Alberni to eliminate						7
8	22,509	22,509	non City resident rate fees	22,509	22,509	22,509	22,509	22,509	8
9	-	1,500	Unallocated	-	1,500	1,500	1,500	1,500	9
10	<b>\$ 23,509</b>	<b>\$ 25,009</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 41,509</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	10
11	\$ 1,500	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	1,500	1,500	Deduct: Surplus from previous year	1,500	-	-	-	-	12
13	<b>\$ -</b>	<b>-\$ 1,500</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	13

(for Financial Reporting purposes)