



Hospital District Board of Directors Meeting  
Wednesday, November 19, 2025, 1:30 pm  
Zoom/Board Room (Hybrid) – 3008 Fifth Avenue, Port Alberni, BC  
Immediately following the Board of Directors Meeting

## Regular Agenda

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Watch the meeting live at <https://www.acrd.bc.ca/events/19-11-2025/>

Register to participate via Zoom Webinar at: [https://acrd-bc-ca.zoom.us/webinar/register/WN\\_cb15xZwbT2OyrJWEBqALDA#/registration](https://acrd-bc-ca.zoom.us/webinar/register/WN_cb15xZwbT2OyrJWEBqALDA#/registration)

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### PAGE #

1. **CALL TO ORDER**

*(immediately following the ACRD Board Meeting)*

**Recognition of Territories.**

Notice to attendees and delegates that this meeting is being recorded and livestreamed to YouTube on the Regional District Website.

2. **APPROVAL OF AGENDA**

*(motion to approve, including late items requires 2/3 majority vote)*

3. **DECLARATIONS**

*(conflict of interest)*

4. **ADOPTION OF MINUTES**

a. **Board of Directors Meeting – October 22, 2025**

3-6

*THAT the minutes of the Alberni-Clayoquot Regional Hospital District Board of Directors held on October 22, 2025 be adopted.*

5. **PRESENTATIONS**

a. **Kim Kerrone, Vice President, Support Services & Chief Financial Officer, Island Health regarding Tofino General Hospital and new role of the Ministry of Infrastructure.**

6. **CORRESPONDENCE FOR ACTION**

**7. CORRESPONDENCE FOR INFORMATION**

- a. **Island Health** **7-8**  
News Release – New Report highlights health gains and inequities in the Island Health region.

*THAT this correspondence be received for information.*

**8. REQUEST FOR DECISIONS & BYLAWS**

**9. REPORTS**

- a. Bamfield Health Centre – B. Beckett  
b. Alberni-Clayoquot Continuing Care Society – V. Siga  
c. West Coast Native Health Care Society – P. Cote  
d. Tofino General Hospital – West Coast Directors  
e. Alberni-Clayoquot Health Network – P. Cote/V Siga  
f. West Coast General Hospital – Alberni Valley Directors  
g. Other Reports

*THAT the Regional Hospital Board of Directors receives reports a-g.*

**10. UNFINISHED BUSINESS**

**11. LATE BUSINESS**

**12. QUESTION PERIOD**

**Questions/Comments from the public:**

- Participating in Person in the Board Room
- Participating in the Zoom meeting
- Emailed to the ACRD at [responses@acrd.bc.ca](mailto:responses@acrd.bc.ca)

**13. ADJOURN**



# Alberni-Clayoquot Regional Hospital District

## MINUTES OF THE BOARD OF DIRECTORS MEETING HELD ON WEDNESDAY, October 22, 2025

Hybrid - Zoom/Board Room, 3008 Fifth Avenue, Port Alberni, BC

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- DIRECTORS PRESENT:** Debbie Haggard, Chair, Councillor, City of Port Alberni  
Bob Beckett, Director, Electoral Area “A” (Bamfield)  
Fred Boyko, Director, Electoral Area “B” (Beaufort)  
Vaida Siga, Director, Electoral Area “C” (Long Beach)  
Penny Cote, Director, Electoral Area “D” (Sproat Lake)  
Mike Sparrow, Director, Electoral Area “F” (Cherry Creek)  
Cindy Solda, Councillor, City of Port Alberni  
Marilyn McEwen, Mayor, District of Ucluelet  
Moriah Cootes, Councillor, Uchucklesaht Tribe Government  
John Jack, Vice-Chairperson, Chief Councillor, Huu-ay-aht First Nations
- REGRETS:** Sharie Minions, Mayor, City of Port Alberni  
Susan Roth, Director, Electoral Area “E” (Beaver Creek)  
Tom Stere, Councillor, District of Tofino  
Kirsten Johnsen, Councillor, Toquaht Nation  
Levana Mastrangelo, Executive Legislator, Yuułu?it?ath Government
- STAFF PRESENT:** Daniel Sailland, Chief Administrative Officer  
Teri Fong, Chief Financial Officer  
Alex Dyer, General Manager of Planning & Development  
Cynthia Dick, General Manager of Administrative Services  
Heather Zenner, Manager of Administrative Services  
Charlie Starratt, Regional Fire Services Manager  
Mark Fortune, Airport Manager  
Eddie Kunderman, Operations Manager  
Michael McGregor, Lands and Resources Coordinator  
Janice Hill, Executive Assistant

The meeting can be viewed on the Alberni-Clayoquot Regional District website at:  
<https://www.acrd.bc.ca/events/22-10-2025/>

### 1. **CALL TO ORDER**

The Chairperson called the meeting to order at 3:12 pm.

The Chairperson recognized this meeting is being held throughout the Nuu-chah-nulth territories.

The Chairperson reported this meeting is being recorded and livestreamed to YouTube on the Regional District website.

**2. APPROVAL OF AGENDA**

*MOVED: Director Solda*

*SECONDED: Director Sparrow*

*THAT the agenda be approved as circulated.*

**CARRIED**

**3. DECLARATIONS**

**4. ADOPTION OF MINUTES**

**a. Board of Directors Meeting – September 10, 2025**

*MOVED: Director Jack*

*SECONDED: Director Sparrow*

*THAT the minutes of the Alberni-Clayoquot Regional Hospital District meeting held on September 10, 2025 be adopted.*

**CARRIED**

**5. PETITIONS, DELEGATIONS & PRESENTATIONS**

**6. CORRESPONDENCE FOR ACTION**

**7. CORRESPONDENCE FOR INFORMATION**

**a. Island Health**

- **From silence to support – starting the conversation about suicide**
- **Island Health encourages healthy habits for a strong start to the school year**

*MOVED: Director Cootes*

*SECONDED: Director Solda*

*THAT this correspondence a be received for information.*

**CARRIED**

**8. REQUEST FOR DECISIONS & BYLAWS**

**9. REPORTS**

- a. **Bamfield Health Centre – B. Beckett.** No report.
- b. **Alberni-Clayoquot Continuing Care Society – V. Siga.** Attended a strategic planning session recently.
- c. **West Coast Native Health Care Society – P. Cote.** No report.
- d. **Tofino General Hospital – West Coast Directors.** Director McEwen spoke about the opening of the Ucluelet Medical Clinic.
- e. **Alberni-Clayoquot Health Network – P. Cote/V. Siga.** ACHN is canvassing for new members. Vital Signs survey is open. Acknowledged the death of Ellen Froid and her contribution to the community.
- f. **West Coast General Hospital – Alberni Valley Directors.**
- g. **Other Reports**  
Community Health Panel Discussion – Verbal Update – D. Haggard had a call with Ministry of Infrastructure and Minister of Health on September 2<sup>nd</sup> to understand the role and responsibilities of this new Ministry. The Ministry is responsible for capital infrastructure for health care facilities and schools. Theme at UBCM was the challenges in health care. Participated in a panel discussion on ‘Health Care – The Heart of the Community’, along with the Minister of Health, the President and CEO of Northern Health and Island Health, a councillor from the City of Oliver and Mayor from Burns Lake. The session explored the challenges and opportunities for improving health care in rural and remote communities of the province.  
Recently met with doctors and school district officials. Lack of housing has been identified as an issue for new medical staff. Attended a meeting at UBCM with the District of Tofino and Island Health to show support for their proposed hospital, sobering and assessment centre and staff housing. Attended a meeting last night at the Port Alberni Health Summit. This group continue to advocate for the health needs of our community. There has been some success in hiring some medical professionals, but unfortunately no family doctors.

*MOVED: Director Cote*

*SECONDED: Director Solda*

*THAT the Alberni Clayoquot Regional District Hospital Board of Directors request that staff organize a meeting between the ACRD staff, Mayor of Port Alberni, Tseshaht, Hupacasath, Uchucklesaht, Ucluelet, Toquaht, Huu-ay-aht, MLA Osborne, and MP Johns, to voice the healthcare needs of our communities.*

**CARRIED**

*MOVED: Director Cote*  
*SECONDED: Director Solda*

*THAT the Regional Hospital Board of Directors receives reports a-g.*

**CARRIED**

**10. UNFINISHED BUSINESS**

**11. LATE BUSINESS**

**12. QUESTION PERIOD**

Questions/Comments from the public. The Manager of Administrative Services advised there were no questions or comments respecting an agenda topic from public:

- Participating in Person in the ACRD Board Room
- Participating in the Zoom webinar
- Submissions received by email at [responses@acrd.bc.ca](mailto:responses@acrd.bc.ca).

**13. ADJOURN**

*MOVED: Director Sparrow*  
*SECONDED: Director Solda*

*THAT this meeting be adjourned at 3:23pm.*

**CARRIED**

Certified Correct:

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Debbie Haggard,  
Chairperson

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Heather Zenner,  
Manager of Administrative Services

**From:** [Island Health Communication \[ISLH\]](#)  
**To:** [Island Health Communication \[ISLH\]](#)  
**Subject:** Island Health release: New report highlights health gains and inequities in the Island Health region  
**Date:** November 13, 2025 10:06:13 AM  
**Attachments:** [image003.wmz](#)  
[image005.png](#)  
[image001.png](#)

[CAUTION] This email originated from outside of the ACRD



FOR IMMEDIATE RELEASE  
November 13, 2025

### **New report highlights health gains and inequities in the Island Health region**

**VICTORIA** – Island Health’s Chief Medical Health Officer has released her 2025 Population Health Status Report, offering an in-depth look at the health of people across the region with a focus on children and youth.

Among the positive trends, the report notes a 41 per cent drop in child and youth poverty between 2016 and 2021, childhood immunization rates that now exceed the provincial average, and declining rates of substance use and self-harm among youth.

“This report shows that progress is possible, and already happening,” said Dr. Réka Gustafson, Island Health’s Chief Medical Health Officer and Vice President of Population and Public Health. “From decreasing child poverty rates to improved youth mental health, we’re seeing positive shifts that reflect the strength and resilience of our communities.”

The report also notes declining life expectancy and differences in health outcomes driven by social determinants of health including geography and income. Life expectancy varies by up to eight years depending on where people live within the region, with men disproportionately affected by premature mortality, largely due to unregulated drug poisonings. Residents continue to use more tobacco, cannabis, and alcohol compared to the rest of the province despite an overall decline in use. The region has also seen increased cases of communicable diseases including syphilis and tuberculosis, with housing insecurity being a risk factor.

“Substance use continues to be elevated in the Island Health region, leading to avoidable harms like injury, illness and death,” said Dr. Gustafson. “We must continue investing in upstream prevention, develop a comprehensive system of care, and address the root causes of health inequities. By equipping communities with evidence to shape policy and promoting healthier public attitudes and policies around substance use, we can begin to shift the culture.”

The report also highlights ongoing mental health challenges among youth, including a notable decline in their sense of community connection since 2018. While some indicators are trending in a positive direction, overall youth mental health has yet to rebound to pre-pandemic levels.

Dr. Gustafson says sustained health promotion and prevention activities are key. “To make a real difference, we must intervene early, work collaboratively across sectors, and focus on the social conditions that shape health,” said Dr. Gustafson. “These are not just health system issues—they are community-wide challenges.”

The report is intended to serve as an engagement tool to support dialogue among public health staff, clinicians, local governments, and community organizations across the Island Health region.

In British Columbia, medical health officers have the statutory responsibility to monitor and report on the health of the population, providing advice on public health issues and the implementation of relevant health promotion and protection policies.

To read the full report visit [Population Health Statistics & Publications | Island Health](#)

To read other Population and Public Health reports including last year’s CMHO report, visit [Population Health Statistics & Publications | Island Health](#)

To learn more about Dr. Gustafson, read her bio [Dr. Réka Gustafson | Island Health](#)

#### About Island Health:

*Island Health provides health and care services to more than 933,000 people across Vancouver Island, the islands in the Salish Sea and Johnstone Strait, and mainland communities north of Powell River. Our team includes more than 32,500 health care professionals, including nearly 3,200 doctors, nurse practitioners, midwives and dentists who make up our Medical Staff. We are also supported by more than 1,500 adult and youth volunteers who contribute more than 70,000 hours of service annually, as well as 12 foundations and 19 active auxiliaries. Together, we deliver a wide range of health services across a large and geographically diverse region — including public health, primary*

care, home and community care, mental health and substance use services, acute hospital care and much more.

-30-

**Central/North Island media inquiries**

Dominic Abassi

250-755-7966

[Dominic.Abassi@islandhealth.ca](mailto:Dominic.Abassi@islandhealth.ca)

**Cowichan/South Island media inquiries:**

Andrew Leyne

250-370-8908

[Andrew.Leyne@islandhealth.ca](mailto:Andrew.Leyne@islandhealth.ca)

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