



Alberni-Clayoquot Regional District

Bylaw No. F1170

A bylaw to adopt the 2025 to 2029 Financial Plan

The Board of Directors for the Alberni-Clayoquot Regional District in open meeting assembled enacts as follows:

1. This Bylaw may be cited as ***“Bylaw F1170, 2025 to 2029 Alberni-Clayoquot Regional District Financial Plan”***.
2. Schedule “A” attached hereto and forming part of this Bylaw is the 2025 to 2029 Alberni-Clayoquot Regional District Financial Plan.

Read a first time this day of , 2025.

Read a second time this day of , 2025.

Read a third time this day of , 2025.

Adopted this day of , 2025.

Chairperson

Corporate Officer



ALBERNI CLAYOQUOT REGIONAL DISTRICT



2025-2029 FINANCIAL PLAN

Schedule 'A' of Bylaw F1170

*For consideration of first reading by the
Board of Directors on March 12, 2025*

SUMMARY OF REVENUES	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Appropriated Surplus from Prior Years	654,016	654,016	636,021	-	-	-	-
Conditional Grant	4,014,717	7,189,871	7,584,702	9,756,294	3,320,995	3,382,978	1,331,795
Contracts with Other Governments	134,862	424,255	500,138	128,352	135,403	144,456	153,510
Other Sources	1,904,632	1,169,172	1,107,654	897,075	873,702	824,765	854,921
Parcel Tax	796,050	796,050	869,818	923,298	944,343	966,570	986,019
Fees & Charges	7,094,079	6,487,118	6,760,703	7,071,460	7,348,119	7,591,443	7,846,005
Surplus from Prior Years	2,677,961	2,677,859	2,744,349	-	-	-	-
Tax Requisition	9,212,173	9,212,172	9,966,365	11,180,295	11,582,489	12,021,661	12,370,582
Unconditional Grant	210,100	190,000	190,000	190,000	190,000	190,000	190,000
Transfer from Stabilization Reserve	68,221	68,221	11,553	-	-	-	-
Transfer from Community Works or Growing Community Fund Reserve	238,352	629,132	612,367	533,000	410,000	370,000	380,000
Total	27,005,163	29,497,866	30,983,670	30,679,774	24,805,051	25,491,873	24,112,832
Transfer from Municipalities for MFA	1,424,531	1,437,000	2,099,000	2,169,000	2,169,000	2,169,000	2,169,000
Total Revenue	28,429,694	30,934,866	33,082,670	32,848,774	26,974,051	27,660,873	26,281,832

SUMMARY OF EXPENDITURES	Page	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
All Members								
E911 Emergency Telephone System	8	437,896	792,216	732,951	492,360	516,404	541,634	568,110
General Government Services	9	3,412,884	4,054,031	4,154,541	3,412,060	3,419,254	3,326,637	3,408,135
A, B, D, E, F Grants-in-aid	12	-	-	-	-	-	-	-
Port Alberni & F Grants-in-aid	13	1,000	1,000	-	-	-	-	-
Regional Grants-in-aid	14	34,229	39,701	39,891	41,078	42,292	43,542	44,829
Regional Parks	15	142,399	259,997	291,626	186,672	838,561	190,679	193,224
Regional Planning	17	533,627	803,631	681,166	408,674	356,124	367,161	379,095

SUMMARY OF EXPENDITURES	Page	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Electoral Area's								
Building Inspection	19	322,751	352,645	360,409	370,226	381,172	392,637	404,455
Economic Development Grant-in-aid	21	10,500	10,500	10,000	-	-	-	-
Electoral Area Administration	22	853,897	957,542	1,353,298	776,715	690,975	690,219	114,834
Mgmt of Development - Rural Areas	25	953,622	1,235,380	1,648,912	1,343,713	1,316,054	1,291,272	1,308,115
Vancouver Island Regional Library	27	660,033	660,585	699,728	734,593	771,198	809,630	849,981
Alberni Valley								
Alberni Valley Aquatics Facility - Proposed	28	16,358	112,289	91,543	-	-	-	-
Alberni Valley Emergency Planning	29	697,153	1,134,536	1,159,421	391,058	401,291	412,455	415,837
Alberni Valley & Bamfield Grants-in-aid	30	59,412	59,412	78,000	80,340	82,750	85,233	87,790
Alberni Valley Grants-in-aid	31	19,500	19,500	-	-	-	-	-
Alberni Valley & Bamfield Waste Mgmt	32	4,105,698	3,946,622	4,146,301	3,744,711	3,858,644	3,972,428	4,113,555
Alberni Valley Regional Airport	34	996,113	1,688,510	1,403,792	883,500	883,326	887,482	893,411
Alberni Valley Regional Water-Proposed	36	-	6,000	-	-	-	-	-
Custom Transit	37	617,936	727,714	882,210	959,596	1,005,172	1,017,363	1,017,559
McLean Mill Grant-in-aid	39	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Sproat Lake Marine Patrol	40	110,530	109,810	106,738	80,947	80,355	80,152	80,090
West Coast								
Long Beach Airport	42	2,274,603	3,522,903	2,949,007	8,433,943	1,875,046	2,774,341	1,317,898
West Coast Emergency Coord. - Proposed	44	-	9,400	-	-	-	-	-
West Coast Grants-in-aid	45	27,300	27,300	27,000	27,810	28,644	29,504	30,389
West Coast Multiplex Service	46	-	21,389	50,000	-	-	-	-
West Coast Transit	47	609,613	649,975	1,682,950	1,694,313	1,337,495	1,339,835	1,342,134
West Coast Waste Mgmt	49	1,743,939	1,772,196	1,943,443	1,824,721	1,899,565	1,945,577	1,987,622

SUMMARY OF EXPENDITURES	Page	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Bamfield								
Bamfield Community Park	51	34,963	191,309	46,242	24,272	24,721	25,189	25,672
Bamfield Emergency Planning	53	52,351	123,184	120,147	41,705	42,784	43,983	46,961
Bamfield Grants-in-aid	54	11,000	11,000	11,000	11,330	11,670	12,020	12,381
Bamfield Liquid Waste Management - Proposed	55	62,982	88,863	-	-	-	-	-
Bamfield Volunteer Fire Dept	56	355,267	432,907	485,317	386,700	414,500	457,600	505,115
Bamfield Water System	58	481,190	1,383,747	1,315,460	380,481	389,727	399,977	421,381
Beaufort								
Beaufort Grants-in-aid	60	-	-	1,000	1,030	1,061	1,093	1,126
Mountain Ranch Rd Fire Protection	61	6,259	6,259	6,477	6,890	7,229	7,586	7,810
Long Beach								
Long Beach Emergency Planning	62	46,510	88,276	265,333	36,910	37,847	38,886	42,542
Long Beach Grants-in-aid	63	-	2,000	2,000	2,060	2,122	2,186	2,251
Millstream Water System	64	84,238	86,464	69,248	69,100	73,300	75,500	77,700
Salmon Beach Garbage	66	67,769	67,375	75,727	77,808	79,747	81,748	82,798
Salmon Beach Power Distribution	68	48,464	68,427	60,416	48,800	48,800	48,800	48,800
Salmon Beach Recreation	69	65,672	76,541	73,060	60,752	62,255	64,443	61,943
Salmon Beach Security	71	13,077	12,984	13,673	14,025	14,387	14,759	14,879
Salmon Beach Sewage	73	125,395	130,602	134,559	122,550	123,677	124,732	126,215
Salmon Beach Transportation	75	171,607	180,876	161,929	176,700	182,650	188,058	193,727
Salmon Beach Water	77	3,898	6,994	5,050	4,110	4,272	4,335	4,412
South Long Beach Community Park	79	-	7,135	7,135	-	-	-	-
South Long Beach Fire Protection	81	63,682	59,983	93,402	96,122	98,923	101,806	104,774
South Long Beach Multi-Purpose Path	83	7,100	7,507	7,621	7,100	7,100	7,100	7,100
South Long Beach Street Lighting	84	2,591	2,780	2,800	2,881	2,964	3,050	3,139

SUMMARY OF EXPENDITURES	Page	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Sproat Lake								
Sproat Lake Animal Control	85	1,792	3,968	4,005	4,098	4,193	4,322	4,521
Sproat Lake Community Association	86	12,000	12,000	12,000	12,000	12,000	12,000	12,000
Sproat Lake Community Park	87	204,073	215,235	153,566	132,337	134,746	137,266	139,901
Sproat Lake Grants-in-aid	89	26,149	35,779	35,443	35,479	35,516	35,554	35,594
Sproat Lake Noise Control	90	5,381	6,837	4,073	4,205	4,341	4,481	4,626
Sproat Lake Volunteer Fire Department	91	812,496	829,901	988,719	950,731	1,044,875	1,148,401	1,263,811
Beaver Creek								
Arvay Rd Street Lighting	93	2,568	2,780	2,500	2,572	2,646	2,723	2,801
Beaver Creek Animal Control	94	6,065	3,968	6,005	6,188	6,376	6,571	6,771
Beaver Creek Community Park	95	34,916	46,782	55,707	33,092	33,446	34,101	35,540
Beaver Creek Grants-in-aid	97	1,244	2,243	2,300	2,369	2,440	2,513	2,589
Beaver Creek Noise Control	98	3,365	3,901	4,073	4,205	4,341	4,481	4,626
Beaver Creek Recreation	99	31,295	31,295	31,295	31,295	31,295	31,295	31,295
Beaver Creek Volunteer Fire Department	100	585,357	666,548	778,447	622,008	653,736	702,828	706,547
Beaver Creek Water System	102	1,456,362	1,516,260	1,336,096	1,274,572	1,313,152	1,355,244	1,403,301
Granville Rd Fire Protection	105	2,865	2,865	3,081	3,149	3,301	3,461	3,562
Cherry Creek								
Cherry Creek Animal Control	106	3,011	3,968	3,905	2,938	2,972	2,907	2,944
Cherry Creek Community Park	107	14,784	26,876	34,353	21,845	22,497	23,169	23,861
Cherry Creek Grants-in-aid	109	43,729	43,729	44,509	45,169	45,849	46,549	47,270
Cherry Creek Noise Control	110	2,336	2,933	3,069	3,167	3,269	3,374	3,483
Total		23,624,793	29,497,866	30,983,670	30,679,774	24,805,051	25,491,873	24,112,832
Transfer to MFA for Municipalities		1,424,531	1,437,000	2,099,000	2,169,000	2,169,000	2,169,000	2,169,000
Total Expenditures		25,049,324	30,934,866	33,082,670	32,848,774	26,974,051	27,660,873	26,281,832

PSAB RECONCILIATION	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Financial Plan Balance	3,380,370	0	0	0	0	0	0
Add: Transfer to reserves	5,010,235	6,327,209	6,239,601	9,649,223	3,419,334	3,878,992	2,002,893
Principal debt payments	198,173	207,250	205,550	292,250	375,350	403,850	441,350
Deduct: Estimated amortization not included	- 3,178,519	- 2,685,700	- 3,176,950	- 3,176,950	- 3,176,950	- 3,176,950	- 3,176,950
Transfers from reserves	- 306,573	- 697,353	- 623,920	- 533,000	- 410,000	- 370,000	- 380,000
Surplus from previous year	- 3,331,977	- 3,331,875	- 3,380,370	-	-	-	-
ANNUAL SURPLUS/(DEFICIT)	35,444,936	37,857,044	40,469,460	36,850,974	30,936,351	31,611,673	30,280,132

Operating Budget

038 - Emergency 911- Telephone

PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, YUUŪUŪŪŪATH, & ALL ELECTORAL AREAS

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$9,741)	(\$45,000)	(\$42,713)				
	106 - Contracts with Other Governments	(\$4,165)	(\$315,000)	(\$220,835)				
	126 - Surplus (Deficit) from Prior Years	(\$7,943)	(\$7,943)	(\$8,228)				
	127 - Tax Requisition	(\$424,274)	(\$424,273)	(\$461,175)	(\$492,360)	(\$516,404)	(\$541,634)	(\$568,110)
	Total	(\$446,124)	(\$792,216)	(\$732,951)	(\$492,360)	(\$516,404)	(\$541,634)	(\$568,110)
Expenses	247 - Labour & Benefits	\$20,579	\$21,216	\$25,303	\$26,057	\$26,788	\$27,539	\$28,312
	257 - Operating Costs	\$410,866	\$411,000	\$444,100	\$466,303	\$489,616	\$514,095	\$539,797
	260 - Project Expenses	\$6,452	\$360,000	\$263,548				
	Total	\$437,896	\$792,216	\$732,951	\$492,360	\$516,404	\$541,634	\$568,110
Total		(\$8,228)						

PSAB Reconciliation	Financial Plan Balance	\$8,228						
	Deduct: Surplus from Previous Year	(\$7,943)	(\$7,943)	(\$8,228)				
	PSAB Annual Surplus/(Deficit)	\$284	(\$7,943)	(\$8,228)				

Operating Budget

020 - General Government Services

PARTICIPANTS: ALL MEMBERS

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$435,278)	(\$796,044)	(\$730,396)	(\$114,100)	(\$112,100)	(\$30,000)	(\$30,000)
	121 - Other Sources	(\$337,130)	(\$145,700)	(\$139,000)	(\$114,828)	(\$115,185)	(\$117,413)	(\$119,708)
	126 - Surplus (Deficit) from Prior Years	(\$366,432)	(\$366,432)	(\$479,524)				
	127 - Tax Requisition	(\$2,236,796)	(\$2,236,797)	(\$2,381,699)	(\$2,811,865)	(\$2,870,478)	(\$2,989,224)	(\$3,068,426)
	130 - Unconditional Grant	(\$210,100)	(\$190,000)	(\$190,000)	(\$190,000)	(\$190,000)	(\$190,000)	(\$190,000)
	136 - Transfer from Community-Building Fund Reserve	(\$24,592)	(\$29,525)	(\$15,676)	(\$20,000)			
	137 - Transfer from Growing Communities Fund Reserve	(\$34,950)	(\$75,000)	(\$40,050)				
	Total		(\$3,645,278)	(\$3,839,498)	(\$3,976,346)	(\$3,250,793)	(\$3,287,762)	(\$3,326,637)
Expenses	202 - Engagement	\$14,526	\$76,200	\$75,300	\$77,406	\$80,215	\$82,622	\$85,100
	216 - Committee Expenses	\$6,321	\$5,100	\$7,000	\$7,210	\$7,426	\$7,649	\$7,879
	218 - Consultant Costs	\$7,268	\$40,000	\$65,000	\$20,400	\$20,808	\$21,432	\$22,517
	220 - Contribution to Capital Fund	\$147,755	\$94,800	\$96,700	\$81,100	\$90,000	\$100,000	\$110,000
	224 - Elected Official's Costs	\$236,141	\$225,668	\$246,800	\$254,204	\$261,830	\$269,685	\$277,776
	245 - Insurance	\$79,727	\$80,582	\$88,574	\$88,405	\$90,802	\$93,526	\$96,331
	247 - Labour & Benefits	\$1,697,012	\$1,694,673	\$1,915,307	\$2,030,143	\$2,081,003	\$2,076,675	\$2,113,533
	250 - Legal Costs	\$12,891	\$30,000	\$30,000	\$30,900	\$31,827	\$32,782	\$33,765
	256 - Office Operations	\$273,747	\$333,086	\$325,500	\$335,265	\$345,323	\$355,683	\$366,353
	257 - Operating Costs	\$147,930	\$176,820	\$204,242	\$167,960	\$172,644	\$177,523	\$182,549
	259 - Professional Fees	\$58,736	\$35,000	\$40,000	\$41,000	\$42,230	\$43,497	\$44,802
	260 - Project Expenses	\$423,080	\$992,569	\$821,922	\$55,000			
	266 - Repairs & Maintenance	\$60,619	\$55,000	\$60,000	\$61,800	\$63,654	\$65,564	\$67,531
	Total		\$3,165,754	\$3,839,498	\$3,976,346	\$3,250,793	\$3,287,762	\$3,326,637
Total		(\$479,524)						

Part of General Government -Operating Budget

128 - Alberni Clayoquot Health Network

PARTICIPANTS: ALL MEMBERS

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	101 - Appropriated Surplus from Prior Years	(\$35)	(\$35)	(\$8)				
	103 - Conditional Grant	(\$247,103)	(\$214,498)	(\$178,187)	(\$161,267)	(\$131,492)		
	Total	(\$247,138)	(\$214,533)	(\$178,196)	(\$161,267)	(\$131,492)		
Expenses	218 - Consultant Costs	\$85,765	\$90,000	\$110,000	\$112,750	\$115,500		
	247 - Labour & Benefits	\$8,749	\$9,690	\$10,196	\$10,517	\$992		
	257 - Operating Costs	\$9,628	\$32,000	\$43,000	\$23,000			
	260 - Project Expenses	\$142,988	\$82,843	\$15,000	\$15,000	\$15,000		
	Total	\$247,130	\$214,533	\$178,196	\$161,267	\$131,492		
Total		(\$8)						

PSAB Reconciliation	Financial Plan Balance	\$479,532						
	Add: Transfers to reserves	\$147,755	\$94,800	\$96,700	\$81,100	\$90,000	\$100,000	\$110,000
	Deduct: Estimated Amortization not Included	(\$102,420)	(\$94,300)	(\$102,000)	(\$102,000)	(\$102,000)	(\$102,000)	(\$102,000)
	Deduct: Transfers from reserves	(\$59,542)	(\$104,525)	(\$55,726)	(\$20,000)			
	Deduct: Surplus from Previous Year	(\$366,467)	(\$366,468)	(\$479,532)				
	PSAB Annual Surplus/(Deficit)	\$98,858	(\$470,493)	(\$540,558)	(\$40,900)	(\$12,000)	(\$2,000)	\$8,000

020 - General Government Services

CAPITAL FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 153,698	\$ 153,698	\$ 189,752	\$ 134,752	\$ 184,752	\$ 244,752	\$ 314,752
Contribution from operating fund	60,000	60,000	70,000	80,000	90,000	100,000	110,000
<i>Less - capital expenditures</i>							
Alberni Valley Welcomes You sign upgrade	-	-	10,000	-	-	-	-
CityView software upgrade	3,850	5,950	-	-	-	-	-
Remote/hybrid meeting equipment	10,962	15,000	-	-	-	-	-
Office renovation/upgrades	9,135	30,000	40,000	30,000	30,000	30,000	30,000
Plotter and printer replacements	-	-	25,000	-	-	-	-
Vehicle purchase	-	50,000	50,000	-	-	-	-
Total capital expenditures	23,947	100,950	125,000	30,000	30,000	30,000	30,000
BALANCE, END OF YEAR	\$ 189,752	\$ 112,748	\$ 134,752	\$ 184,752	\$ 244,752	\$ 314,752	\$ 394,752

GROWING COMMUNITIES FUND RESERVE	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 1,810,791	\$ 1,810,791	\$ 1,731,361	\$ 74,723	\$ 823	\$ 823	\$ 823
Grant & other contributions	-	-	-	-	-	-	-
Interest earnings	87,755	64,800	26,700	1,100	-	-	-
<i>Less - project allocations</i>							
Alberni Valley Aquatics Facility Feasibility Study	15,523	19,912	-	-	-	-	-
Bamfield Volunteer Fire Department west side fire hall replacement	-	100,000	-	-	-	-	-
Beaver Creek Volunteer Fire Department fire hall feasibility study	-	50,000	100,000	-	-	-	-
Beaver Creek Water System capital upgrades	-	-	450,000	-	-	-	-
General Government - ACRD office building feasibility study	34,950	75,000	40,050	-	-	-	-
Long Beach Airport waste water system upgrade	116,712	260,000	143,288	-	-	-	-
South Long Beach Fire Protection - hydrant installation	-	-	200,000	-	-	-	-
Sproat Lake Volunteer Fire Dept hall #3 upgrade	-	700,000	650,000	-	-	-	-
West Coast Transit bus stop & shelter construction	-	175,000	100,000	75,000	-	-	-
Total capital expenditures	167,185	1,379,912	1,683,338	75,000	-	-	-
BALANCE, END OF YEAR	\$ 1,731,361	\$ 495,679	\$ 74,723	\$ 823	\$ 823	\$ 823	\$ 823

Operating Budget

104 - Grants-in-Aid - A, B, D, E, F

PARTICIPANTS: ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

Account Type	GLCategory	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	126 - Surplus (Deficit) from Prior Years	(\$5,000)	(\$5,000)					
	127 - Tax Requisition	\$5,000	\$5,000					
	Total							
Total								
PSAB Reconciliation	Financial Plan Balance							
	Deduct: Surplus from Previous Year	(\$5,000)	(\$5,000)					
	PSAB Annual Surplus/(Deficit)	(\$5,000)	(\$5,000)					

Operating Budget

097 - Regional Grants-in-Aid

PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ALL ELECTORAL AREAS

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	106 - Contracts with Other Governments	(\$300)	(\$300)					
	126 - Surplus (Deficit) from Prior Years	(\$4,774)	(\$4,774)	(\$5,472)				
	127 - Tax Requisition	(\$34,627)	(\$34,627)	(\$34,419)	(\$41,078)	(\$42,292)	(\$43,542)	(\$44,829)
	Total	(\$39,701)	(\$39,701)	(\$39,891)	(\$41,078)	(\$42,292)	(\$43,542)	(\$44,829)
Expenses	202 - Engagement	\$80	\$5,000					
	240 - Grants-in-Aid	\$30,000	\$30,000	\$35,000	\$36,050	\$37,132	\$38,245	\$39,393
	247 - Labour & Benefits	\$4,148	\$4,701	\$4,891	\$5,028	\$5,161	\$5,296	\$5,436
	Total	\$34,229	\$39,701	\$39,891	\$41,078	\$42,292	\$43,542	\$44,829
PSAB Reconciliation	Financial Plan Balance	\$5,472						
	Deduct: Surplus from Previous Year	(\$4,774)	(\$4,774)	(\$5,472)				
	PSAB Annual Surplus/(Deficit)	\$698	(\$4,774)	(\$5,472)				

Operating Budget

087 - Regional Parks

PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$4,524)	(\$9,786)	(\$24,111)		(\$600,000)		
	121 - Other Sources	(\$7,349)	(\$7,000)	(\$8,000)	(\$8,400)	(\$8,400)	(\$8,500)	(\$9,000)
	124 - Fees & Charges	(\$11,025)	(\$10,200)	(\$10,404)	(\$10,612)	(\$10,824)	(\$11,149)	(\$11,484)
	126 - Surplus (Deficit) from Prior Years	(\$18,523)	(\$18,523)	(\$68,895)				
	127 - Tax Requisition	(\$166,000)	(\$166,000)	(\$166,000)	(\$167,660)	(\$169,337)	(\$171,030)	(\$172,740)
	136 - Transfer from Community-Building Fund Reserve	(\$3,873)	(\$48,488)	(\$14,216)		(\$50,000)		
	Total		(\$211,294)	(\$259,997)	(\$291,626)	(\$186,672)	(\$838,561)	(\$190,679)
Expenses	220 - Contribution to Capital Fund	\$49,026	\$49,944	\$25,028	\$30,184	\$631,029	\$24,824	\$25,514
	247 - Labour & Benefits	\$69,570	\$83,965	\$83,544	\$85,974	\$88,481	\$91,067	\$93,734
	257 - Operating Costs	\$20,503	\$101,304	\$148,368	\$70,515	\$69,051	\$74,788	\$73,976
	260 - Project Expenses	\$3,299	\$15,000	\$24,901				
	269 - Operational Planning		\$9,786	\$9,786		\$50,000		
	Total		\$142,399	\$259,997	\$291,626	\$186,672	\$838,561	\$190,679
Total		(\$68,895)						

PSAB Reconciliation	Financial Plan Balance	\$68,895						
	Add: Transfers to reserves	\$49,026	\$49,944	\$25,028	\$30,184	\$631,029	\$24,824	\$25,514
	Deduct: Estimated Amortization not Included	(\$37,105)	(\$36,800)	(\$37,100)	(\$37,100)	(\$37,100)	(\$37,100)	(\$37,100)
	Deduct: Transfers from reserves	(\$3,873)	(\$48,488)	(\$14,216)		(\$50,000)		
	Deduct: Surplus from Previous Year	(\$18,523)	(\$18,523)	(\$68,895)				
	PSAB Annual Surplus/(Deficit)	\$58,420	(\$53,868)	(\$95,183)	(\$6,916)	\$543,929	(\$12,276)	(\$11,586)

087 - Regional Parks

CAPITAL FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 212,844	\$ 212,844	\$ 257,686	\$ 282,714	\$ 282,897	\$ 285,337	\$ 290,161
Community Works Fund transfer	10,377	10,377	-	-	-	-	-
Grants & other contributions	-	-	-	-	600,000	-	-
Contribution from operating fund	42,944	42,944	17,028	21,784	22,629	16,324	16,514
Interest earnings	6,083	7,000	8,000	8,400	8,400	8,500	9,000
<i>Less - capital expenditures</i>							
Inlet Trail upgrades - donation from AVEA	-	-	-	-	8,589	-	-
Log Train Trail E&N crossing design	-	-	-	-	-	20,000	-
Log Train Trail Hal Creek crossing design & construction	-	-	-	-	20,000	-	-
Log Train Trail access parking design & construction	-	-	-	30,000	600,000	-	-
West Coast Multi Use Pathway	14,562	10,377	-	-	-	-	-
Total capital expenditures	14,562	10,377	-	30,000	628,589	20,000	-
BALANCE, END OF YEAR	\$ 257,686	\$ 262,788	\$ 282,714	\$ 282,897	\$ 285,337	\$ 290,161	\$ 315,675

Operating Budget

081 - Regional Planning Services

PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$301,375)	(\$453,629)	(\$406,322)	(\$63,000)	(\$53,216)	(\$1,000)	(\$1,000)
	121 - Other Sources	(\$3,189)	(\$1,900)	(\$1,800)	(\$1,600)	(\$1,700)	(\$1,800)	(\$1,900)
	124 - Fees & Charges	(\$1,950)	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)
	126 - Surplus (Deficit) from Prior Years	(\$76,378)	(\$76,378)	(\$56,989)				
	127 - Tax Requisition	(\$207,724)	(\$207,724)	(\$215,055)	(\$280,074)	(\$300,208)	(\$363,361)	(\$375,195)
	136 - Transfer from Community-Building Fund Reserve		(\$63,000)		(\$63,000)			
	Total		(\$590,616)	(\$803,631)	(\$681,166)	(\$408,674)	(\$356,124)	(\$367,161)
Expenses	202 - Engagement	\$39	\$2,000	\$2,000	\$2,060	\$2,122	\$2,185	\$2,251
	216 - Committee Expenses	\$15,037	\$27,000	\$27,000	\$27,560	\$28,132	\$28,976	\$30,397
	218 - Consultant Costs		\$5,202	\$10,000	\$10,300	\$10,609	\$10,927	\$11,255
	220 - Contribution to Capital Fund	\$5,189	\$3,900	\$2,800	\$2,630	\$2,761	\$2,893	\$3,026
	247 - Labour & Benefits	\$258,051	\$262,746	\$261,844	\$269,958	\$278,340	\$286,994	\$295,926
	250 - Legal Costs		\$2,000	\$2,000	\$2,060	\$2,122	\$2,185	\$2,251
	256 - Office Operations	\$9,807	\$17,687	\$17,000	\$17,510	\$18,035	\$18,576	\$19,134
	257 - Operating Costs	\$4,641	\$12,162	\$13,200	\$13,596	\$14,004	\$14,424	\$14,857
	260 - Project Expenses	\$240,863	\$470,934	\$345,322	\$63,000			
	Total		\$533,627	\$803,631	\$681,166	\$408,674	\$356,124	\$367,161
Total		(\$56,989)						

PSAB Reconciliation	Financial Plan Balance	\$56,989						
	Add: Transfers to reserves	\$5,189	\$3,900	\$2,800	\$2,630	\$2,761	\$2,893	\$3,026
	Deduct: Transfers from reserves		(\$63,000)		(\$63,000)			
	Deduct: Estimated Amortization not Included	(\$2,490)	(\$200)	(\$2,400)	(\$2,400)	(\$2,400)	(\$2,400)	(\$2,400)
	Deduct: Surplus from Previous Year	(\$76,378)	(\$76,378)	(\$56,989)				
	PSAB Annual Surplus/(Deficit)	(\$16,691)	(\$135,678)	(\$56,589)	(\$62,770)	\$361	\$493	\$626

081 - Regional Planning Services

CAPITAL FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 67,263	\$ 67,263	\$ 65,373	\$ 54,173	\$ 56,803	\$ 59,564	\$ 62,457
Contribution from operating fund	2,000	2,000	1,000	1,030	1,061	1,093	1,126
Interest earnings	3,188	1,900	1,800	1,600	1,700	1,800	1,900
<i>Less - capital expenditures</i>							
CityView software upgrade	7,078	10,940	-	-	-	-	-
Vehicle (shared with Rural Planning)	-	-	14,000	-	-	-	-
Total capital expenditures	7,078	10,940	14,000	-	-	-	-
BALANCE, END OF YEAR	\$ 65,373	\$ 60,223	\$ 54,173	\$ 56,803	\$ 59,564	\$ 62,457	\$ 65,482

Operating Budget

040 - Building Inspection Services

PARTICIPANTS: ELECTORAL AREAS

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$3,969)	(\$1,020)	(\$1,000)	(\$1,030)	(\$1,061)	(\$1,093)	(\$1,126)
	121 - Other Sources	(\$3,662)	(\$2,100)	(\$1,400)	(\$600)	(\$700)	(\$800)	(\$900)
	124 - Fees & Charges	(\$132,661)	(\$140,000)	(\$160,000)	(\$164,800)	(\$169,744)	(\$174,836)	(\$180,081)
	126 - Surplus (Deficit) from Prior Years	(\$48,902)	(\$48,902)	(\$27,066)				
	127 - Tax Requisition	(\$160,623)	(\$160,623)	(\$170,943)	(\$203,796)	(\$209,667)	(\$215,908)	(\$222,348)
	Total	(\$349,818)	(\$352,645)	(\$360,409)	(\$370,226)	(\$381,172)	(\$392,637)	(\$404,455)
Expenses	202 - Engagement		\$2,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,030
	220 - Contribution to Capital Fund	\$5,662	\$4,100	\$3,400	\$2,660	\$2,822	\$2,985	\$3,151
	247 - Labour & Benefits	\$289,653	\$297,425	\$307,009	\$316,774	\$326,822	\$337,208	\$347,935
	250 - Legal Costs	\$1,766	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,600
	256 - Office Operations	\$13,538	\$14,120	\$15,000	\$15,300	\$15,606	\$16,074	\$15,897
	257 - Operating Costs	\$12,132	\$15,000	\$14,000	\$14,492	\$14,922	\$15,370	\$15,842
	Total	\$322,751	\$352,645	\$360,409	\$370,226	\$381,172	\$392,637	\$404,455
Total		(\$27,066)						

PSAB Reconciliation	Financial Plan Balance	\$27,066						
	Add: Transfers to reserves	\$5,662	\$4,100	\$3,400	\$2,660	\$2,822	\$2,985	\$3,151
	Deduct: Estimated Amortization not Included	(\$8,192)	(\$5,500)	(\$8,100)	(\$8,100)	(\$8,100)	(\$8,100)	(\$8,100)
	Deduct: Surplus from Previous Year	(\$48,902)	(\$48,902)	(\$27,066)				
	PSAB Annual Surplus/(Deficit)	(\$24,365)	(\$50,302)	(\$31,766)	(\$5,440)	(\$5,278)	(\$5,115)	(\$4,949)

040 - Building Inspection Services

CAPITAL FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 74,786	\$ 74,786	\$ 71,952	\$ 20,352	\$ 23,012	\$ 25,834	\$ 28,819
Contribution from operating fund	2,000	2,000	2,000	2,060	2,122	2,185	2,251
Interest earnings	3,662	2,100	1,400	600	700	800	900
<i>Less - capital expenditures</i>							
CityView software upgrade	8,496	13,130	-	-	-	-	-
Vehicle	-	-	55,000	-	-	-	-
Total capital expenditures	8,496	13,130	55,000	-	-	-	-
BALANCE, END OF YEAR	\$ 71,952	\$ 65,756	\$ 20,352	\$ 23,012	\$ 25,834	\$ 28,819	\$ 31,970

Operating Budget

015 - Electoral Area Administration

PARTICIPANTS: ELECTORAL AREAS

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	101 - Appropriated Surplus from Prior Years	(\$653,981)	(\$653,981)	(\$636,012)				
	103 - Conditional Grant	(\$551,406)	(\$1,000)	(\$550,713)	(\$550,713)	(\$572,702)	(\$572,702)	(\$1,000)
	121 - Other Sources	(\$216,973)	(\$163,900)	(\$73,400)	(\$50,400)	(\$20,200)	(\$16,900)	(\$10,600)
	126 - Surplus (Deficit) from Prior Years	(\$21,902)	(\$21,800)	(\$23,213)				
	127 - Tax Requisition	(\$68,861)	(\$68,861)	(\$69,960)	(\$175,602)	(\$98,073)	(\$100,617)	(\$103,234)
	136 - Transfer from Community-Building Fund Reserve		(\$48,000)					
	Total		(\$1,513,123)	(\$957,542)	(\$1,353,298)	(\$776,715)	(\$690,975)	(\$690,219)
Expenses	206 - Area 'A' - Bamfield Administration		\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
	207 - Area 'B' - Beaufort Administration	\$114	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
	208 - Area 'D' - Sproat Lake Administration	\$1,526	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
	209 - Area 'F' - Cherry Creek Administration	\$114	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
	210 - Area 'C' - Long Beach Administration		\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
	211 - Area 'E' - Beaver Creek Administration	\$114	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
	220 - Contribution to Capital Fund	\$718,687	\$163,900	\$623,113	\$580,113	\$591,902	\$588,602	\$10,600
	224 - Elected Official's Costs	\$24,125	\$37,740	\$38,500	\$39,655	\$40,845	\$42,070	\$43,332
	226 - Elections/Referenda				\$100,000			
	240 - Grants-in-Aid	\$65,968	\$701,981	\$636,012				
	247 - Labour & Benefits	\$43,155	\$44,921	\$46,553	\$47,823	\$49,101	\$50,416	\$51,767
	257 - Operating Costs	\$95		\$120	\$124	\$127	\$131	\$135
	Total		\$853,897	\$957,542	\$1,353,298	\$776,715	\$690,975	\$690,219
Total		(\$659,226)						

Operating Budget

015 - Electoral Area Administration

PARTICIPANTS: ELECTORAL AREAS

Account Type	GLCategory	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
PSAB Reconciliation	Financial Plan Balance	\$659,226						
	Add: Transfers to reserves	\$718,687	\$163,900	\$623,113	\$580,113	\$591,902	\$588,602	\$10,600
	Deduct: Transfers from reserves		(\$48,000)					
	Deduct: Surplus from Previous Year	(\$675,882)	(\$675,781)	(\$659,226)				
	PSAB Annual Surplus/(Deficit)	\$702,030	(\$559,881)	(\$36,113)	\$580,113	\$591,902	\$588,602	\$10,600

015 - Electoral Area Administration

CANADA COMMUNITY-BUILDING FUND RESERVE	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 3,375,320	\$ 3,375,320	\$ 3,748,551	\$ 1,220,912	\$ 836,025	\$ 532,927	\$ 613,529
Contribution from operating fund	501,714	-	549,713	549,713	571,702	571,702	-
Contribution to operating fund	-	47,006	-	-	-	-	-
Interest earnings	216,973	163,100	73,400	30,400	20,200	16,900	10,600
<i>Less - project allocations</i>							
Alberni Valley Electoral Areas flood plain bylaw	-	-	100,000	-	-	-	-
Bamfield Centennial Park playground upgrade	-	5,300	-	-	-	-	-
Bamfield Integrated Regional Plan	-	100,000	-	100,000	-	-	-
Bamfield Liquid Waste Management Plan	62,982	88,862	-	-	-	-	-
Bamfield Water System upgrades	-	359,967	359,967	-	-	-	-
Bamfield westside fire hall upgrade	-	400,000	518,000	-	-	-	-
Beaver Creek Community Park - Nordstrom park development	-	-	-	100,000	-	-	-
Beaver Creek Volunteer Fire Dept fire truck	-	350,000	-	-	350,000	-	-
Beaver Creek Water System - North Reservoir Replacement	-	-	-	-	-	-	-
Broadband connectivity study	-	-	-	20,000	-	-	-
Capital Project Manager	-	-	-	132,000	135,000	138,000	142,000
Cherry Creek Maplehurst access development	-	240,468	240,468	-	-	-	-
Climate Action Plan development	-	63,000	-	63,000	-	-	-
Electoral Areas Official Community Plan development	65,227	72,370	320,000	350,000	360,000	370,000	380,000
GIS system for asset management - capacity building	31,858	62,534	30,676	-	-	-	-
Great Central Lake boat launch & parking	-	-	-	200,000	-	-	-
Long Beach Airport water system upgrades	107,963	107,963	210,000	-	-	-	-
Millstream Water System upgrades	39,237	-	-	-	-	-	-
Parks and trails signage	11,847	33,488	21,641	-	-	-	-
Parks management plans	15,965	15,965	-	-	50,000	-	-
Sproat Lake Volunteer Fire Dept hall #3 upgrade	-	500,000	1,350,000	-	-	-	-
West Coast Multi Use Path	10,377	10,377	-	-	-	-	-
Total capital expenditures	345,456	2,410,294	3,150,752	965,000	895,000	508,000	522,000
BALANCE, END OF YEAR	\$ 3,748,551	\$ 1,081,120	\$ 1,220,912	\$ 836,025	\$ 532,927	\$ 613,529	\$ 102,129

Operating Budget

080 - Development- Rural Areas

PARTICIPANTS: ELECTORAL AREAS

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$179,940)	(\$324,770)	(\$415,364)	(\$58,240)	(\$8,487)	(\$8,742)	(\$9,004)
	106 - Contracts with Other Governments	(\$7,000)	(\$7,000)	(\$7,000)	(\$7,000)	(\$7,000)	(\$7,000)	(\$7,000)
	121 - Other Sources	(\$4,725)	(\$2,800)	(\$2,300)	(\$1,800)	(\$1,900)	(\$2,100)	(\$2,200)
	124 - Fees & Charges	(\$91,603)	(\$51,000)	(\$55,000)	(\$56,650)	(\$58,350)	(\$60,100)	(\$61,903)
	126 - Surplus (Deficit) from Prior Years	\$10,006	\$10,006	(\$72,312)				
	127 - Tax Requisition	(\$687,446)	(\$687,446)	(\$676,937)	(\$770,023)	(\$880,318)	(\$843,330)	(\$848,008)
	136 - Transfer from Community-Building Fund Reserve	(\$65,227)	(\$172,370)	(\$420,000)	(\$450,000)	(\$360,000)	(\$370,000)	(\$380,000)
	Total	(\$1,025,934)	(\$1,235,380)	(\$1,648,912)	(\$1,343,713)	(\$1,316,054)	(\$1,291,272)	(\$1,308,115)
Expenses	202 - Engagement	\$18,517	\$11,220	\$25,000	\$25,750	\$26,523	\$27,318	\$28,138
	216 - Committee Expenses	\$2,961	\$2,550	\$4,000	\$4,120	\$4,244	\$4,371	\$4,502
	218 - Consultant Costs		\$5,100	\$5,000	\$5,150	\$5,305	\$5,464	\$5,628
	220 - Contribution to Capital Fund	\$6,725	\$4,800	\$4,300	\$3,800	\$3,900	\$4,100	\$4,200
	247 - Labour & Benefits	\$719,252	\$650,009	\$1,052,549	\$1,132,072	\$1,166,078	\$1,137,764	\$1,151,074
	250 - Legal Costs	\$9,697	\$25,500	\$25,000	\$25,750	\$26,523	\$27,318	\$28,138
	256 - Office Operations	\$19,927	\$23,460	\$25,500	\$26,265	\$27,053	\$27,865	\$28,700
	257 - Operating Costs	\$7,472	\$22,741	\$25,200	\$25,806	\$26,430	\$27,073	\$27,735
	260 - Project Expenses	\$169,071	\$490,000	\$482,364	\$95,000	\$30,000	\$30,000	\$30,000
	Total	\$953,622	\$1,235,380	\$1,648,912	\$1,343,713	\$1,316,054	\$1,291,272	\$1,308,115
Total		(\$72,312)						

PSAB Reconciliation	Financial Plan Balance	\$72,312						
	Add: Transfers to reserves	\$6,725	\$4,800	\$4,300	\$3,800	\$3,900	\$4,100	\$4,200
	Deduct: Transfers from reserves	(\$65,227)	(\$172,370)	(\$420,000)	(\$450,000)	(\$360,000)	(\$370,000)	(\$380,000)
	Deduct: Estimated Amortization not Included	(\$2,773)	(\$200)	(\$2,700)	(\$2,700)	(\$2,700)	(\$2,700)	(\$2,700)
	Deduct: Surplus from Previous Year	\$10,006	\$10,006	(\$72,312)				
	PSAB Annual Surplus/(Deficit)	\$21,043	(\$157,764)	(\$490,712)	(\$448,900)	(\$358,800)	(\$368,600)	(\$378,500)

080 - Development- Rural Areas

CAPITAL FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 97,802	\$ 97,802	\$ 96,451	\$ 59,751	\$ 63,551	\$ 67,451	\$ 71,551
Contribution from operating fund	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Interest earnings	4,725	2,800	2,300	1,800	1,900	2,100	2,200
<i>Less - capital expenditures</i>							
CityView software upgrade	8,076	12,480	-	-	-	-	-
Vehicle (shared with Regional Planning)	-	-	41,000	-	-	-	-
Total capital expenditures	8,076	12,480	41,000	-	-	-	-
BALANCE, END OF YEAR	\$ 96,451	\$ 90,122	\$ 59,751	\$ 63,551	\$ 67,451	\$ 71,551	\$ 75,751

Operating Budget

083 - Vancouver Island Library Service

PARTICIPANTS: ELECTORAL AREAS

Account Type	GLCategory	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$15,278)	(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)
	126 - Surplus (Deficit) from Prior Years	(\$9,822)	(\$9,822)	(\$10,831)				
	127 - Tax Requisition	(\$645,763)	(\$645,763)	(\$683,897)	(\$729,593)	(\$766,198)	(\$804,630)	(\$844,981)
	Total	(\$670,864)	(\$660,585)	(\$699,728)	(\$734,593)	(\$771,198)	(\$809,630)	(\$849,981)
Expenses	247 - Labour & Benefits	\$4,290	\$4,585	\$4,728	\$4,843	\$4,960	\$5,081	\$5,205
	257 - Operating Costs	\$655,743	\$656,000	\$695,000	\$729,750	\$766,238	\$804,549	\$844,777
	Total	\$660,033	\$660,585	\$699,728	\$734,593	\$771,198	\$809,630	\$849,981
Total		(\$10,831)						
PSAB Reconciliation	Financial Plan Balance	\$10,831						
	Deduct: Surplus from Previous Year	(\$9,822)	(\$9,822)	(\$10,831)				
	PSAB Annual Surplus/(Deficit)	\$1,009	(\$9,822)	(\$10,831)				

Operating Budget

139 - AV Aquatics Facility - Proposed

PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	126 - Surplus (Deficit) from Prior Years	(\$92,377)	(\$92,377)	(\$91,543)				
	137 - Transfer from Growing Communities Fund Reserve	(\$15,523)	(\$19,912)					
	Total	(\$107,901)	(\$112,289)	(\$91,543)				
Expenses	218 - Consultant Costs	\$16,319	\$112,289	\$91,543				
	257 - Operating Costs	\$39						
	Total	\$16,358	\$112,289	\$91,543				
Total		(\$91,543)						

PSAB Reconciliation	Financial Plan Balance	\$91,543						
	Deduct: Transfers from reserves	(\$15,523)	(\$19,912)					
	Deduct: Surplus from Previous Year	(\$92,377)	(\$92,377)	(\$91,543)				
	PSAB Annual Surplus/(Deficit)	(\$16,358)	(\$112,289)	(\$91,543)				

Operating Budget

043 - Emergency Planning- Alberni Valley

PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$376,821)	(\$798,358)	(\$745,959)	(\$531)	(\$541)	(\$557)	(\$574)
	106 - Contracts with Other Governments			(\$50,000)				
	121 - Other Sources	(\$11,440)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)
	126 - Surplus (Deficit) from Prior Years	(\$71,388)	(\$71,388)	(\$25,287)				
	127 - Tax Requisition	(\$262,791)	(\$262,790)	(\$336,175)	(\$388,527)	(\$398,749)	(\$409,898)	(\$413,263)
	Total		(\$722,440)	(\$1,134,536)	(\$1,159,421)	(\$391,058)	(\$401,291)	(\$412,455)
Expenses	202 - Engagement	\$7,758	\$16,200	\$17,500	\$17,997	\$18,392	\$18,944	\$19,512
	218 - Consultant Costs	\$2,457	\$5,000	\$5,000	\$11,041	\$11,262	\$11,599	\$11,947
	227 - Emergency Planning Costs	\$10,645	\$13,500	\$13,000	\$14,222	\$14,550	\$14,957	\$15,375
	235 - Protective Services Expenses	\$3,702	\$7,000	\$2,000	\$2,040	\$2,081	\$2,143	\$2,208
	247 - Labour & Benefits	\$361,979	\$368,574	\$341,282	\$319,935	\$328,467	\$337,506	\$344,053
	250 - Legal Costs		\$1,500	\$1,500	\$1,530	\$1,656	\$1,706	\$1,757
	256 - Office Operations	\$1,998	\$7,850	\$4,500	\$4,610	\$4,723	\$4,864	\$5,010
	257 - Operating Costs	\$11,137	\$13,700	\$19,200	\$19,682	\$20,161	\$20,735	\$15,974
	260 - Project Expenses	\$297,477	\$701,212	\$755,439				
	Total		\$697,153	\$1,134,536	\$1,159,421	\$391,058	\$401,291	\$412,455
Total		(\$25,287)						

PSAB Reconciliation	Financial Plan Balance	\$25,287						
	Deduct: Estimated Amortization not Included	(\$9,730)	(\$9,800)	(\$9,700)	(\$9,700)	(\$9,700)	(\$9,700)	(\$9,700)
	Deduct: Surplus from Previous Year	(\$71,388)	(\$71,388)	(\$25,287)				
	PSAB Annual Surplus/(Deficit)	(\$55,831)	(\$81,188)	(\$34,987)	(\$9,700)	(\$9,700)	(\$9,700)	(\$9,700)

Operating Budget

060 - Alberni Valley Landfill

PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$4,571)	(\$3,000)	(\$3,000)	(\$3,090)	(\$3,183)	(\$3,278)	(\$3,377)
	121 - Other Sources	(\$681,505)	(\$302,368)	(\$435,148)	(\$435,172)	(\$414,540)	(\$399,169)	(\$406,095)
	124 - Fees & Charges	(\$3,209,035)	(\$2,911,407)	(\$3,001,171)	(\$3,116,975)	(\$3,249,658)	(\$3,376,892)	(\$3,509,132)
	126 - Surplus (Deficit) from Prior Years	(\$543,848)	(\$543,848)	(\$519,261)				
	127 - Tax Requisition	(\$186,000)	(\$186,000)	(\$187,720)	(\$189,474)	(\$191,264)	(\$193,089)	(\$194,951)
	Total	(\$4,624,960)	(\$3,946,622)	(\$4,146,301)	(\$3,744,711)	(\$3,858,644)	(\$3,972,428)	(\$4,113,555)
Expenses	202 - Engagement	\$64,732	\$70,760	\$80,954	\$82,953	\$85,010	\$87,260	\$85,638
	215 - Closure & Post Closure Fund Contribution	\$306,410	\$170,670	\$277,607	\$287,557	\$299,732	\$314,149	\$329,026
	218 - Consultant Costs	\$27,873	\$54,012	\$38,240	\$38,679	\$89,129	\$59,703	\$60,894
	220 - Contribution to Capital Fund	\$828,409	\$669,616	\$755,730	\$274,925	\$245,893	\$283,378	\$319,400
	245 - Insurance	\$6,580		\$8,200	\$6,901	\$7,108	\$7,321	\$7,541
	247 - Labour & Benefits	\$485,842	\$442,098	\$426,792	\$439,598	\$452,601	\$466,012	\$479,915
	250 - Legal Costs	\$4,320	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,150
	256 - Office Operations	\$44,066	\$39,742	\$39,400	\$39,832	\$40,277	\$40,735	\$41,957
	257 - Operating Costs	\$2,213,419	\$2,314,584	\$2,386,929	\$2,439,461	\$2,506,681	\$2,578,140	\$2,649,382
	259 - Professional Fees	\$68,420	\$70,000	\$15,000	\$15,000	\$10,000	\$10,000	\$10,300
	260 - Project Expenses	\$18,000	\$23,541	\$24,066	\$24,604	\$25,155	\$25,909	\$26,687
	266 - Repairs & Maintenance	\$37,626	\$86,600	\$88,382	\$90,201	\$92,058	\$94,820	\$97,665
	Total	\$4,105,698	\$3,946,622	\$4,146,301	\$3,744,711	\$3,858,644	\$3,972,428	\$4,113,555
	Total		(\$519,261)					

PSAB Reconciliation	Financial Plan Balance	\$519,261						
	Add: Transfers to reserves	\$1,134,820	\$840,286	\$1,033,337	\$562,482	\$545,625	\$597,527	\$648,426
	Deduct: Estimated Amortization not Included	(\$215,234)	(\$201,000)	(\$215,200)	(\$215,200)	(\$215,200)	(\$215,200)	(\$215,200)
	Deduct: Surplus from Previous Year	(\$543,848)	(\$543,848)	(\$519,261)				
	PSAB Annual Surplus/(Deficit)	\$894,999	\$95,438	\$298,876	\$347,282	\$330,425	\$382,327	\$433,226

060 - Alberni Valley Landfill

CAPITAL FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 6,774,737	\$ 6,774,737	\$ 7,487,789	\$ 7,761,519	\$ 6,781,444	\$ 5,627,337	\$ 4,910,715
Contribution from operating fund	469,516	469,516	530,330	60,025	62,493	127,678	169,500
Interest earnings	358,893	200,100	225,400	214,900	183,400	155,700	149,900
<i>Less - capital expenditures</i>							
Bamfield bins	88,256	110,000	-	-	-	-	-
Filling plan capital work	-	200,000	200,000	1,000,000	1,000,000	1,000,000	-
Hydro pole replacements	-	-	-	-	400,000	-	-
Landfill gas management	-	-	72,000	-	-	-	-
Leachate upgrades	500	-	100,000	100,000	-	-	-
Monitoring & observation well drilling	26,601	100,000	-	-	-	-	-
Recycling depot - 3620 3rd avenue	-	20,000	100,000	20,000	-	-	-
Site security & sustainable development	-	250,000	-	-	-	-	-
Transfer station upgrades	-	-	10,000	135,000	-	-	-
Total capital expenditures	115,357	680,000	482,000	1,255,000	1,400,000	1,000,000	-
BALANCE, END OF YEAR	\$ 7,487,789	\$ 6,764,353	\$ 7,761,519	\$ 6,781,444	\$ 5,627,337	\$ 4,910,715	\$ 5,230,115

ALBERNI VALLEY & BAMFIELD WASTE MANAGE	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
<u>CLOSURE & POST CLOSURE FUND</u>							
Balance, beginning of year	\$ 3,122,451	\$ 3,122,451	\$ 3,428,862	\$ 3,706,469	\$ 3,994,026	\$ 4,293,758	\$ 4,607,907
Contribution from operating fund	170,670	170,670	172,207	173,757	177,232	182,549	182,549
Interest earnings	135,741	96,200	105,400	113,800	122,500	131,600	141,000
Less - closure costs	-	-	-	-	-	-	-
BALANCE, END OF YEAR	\$ 3,428,862	\$ 3,389,321	\$ 3,706,469	\$ 3,994,026	\$ 4,293,758	\$ 4,607,907	\$ 4,931,456

Operating Budget

058 - Alberni Valley Regional Airport

PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$8,210)	(\$586,515)	(\$392,000)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,060)
	120 - MFA Reserve Fund Income	(\$2,402)						
	121 - Other Sources	(\$70,134)	(\$18,200)	(\$19,500)	(\$17,800)	(\$13,300)	(\$13,000)	(\$14,280)
	124 - Fees & Charges	(\$203,863)	(\$239,500)	(\$249,500)	(\$253,700)	(\$258,026)	(\$262,482)	(\$267,071)
	126 - Surplus (Deficit) from Prior Years	(\$224,295)	(\$224,295)	(\$132,792)				
	127 - Tax Requisition	(\$620,000)	(\$620,000)	(\$610,000)	(\$610,000)	(\$610,000)	(\$610,000)	(\$610,000)
	Total		(\$1,128,905)	(\$1,688,510)	(\$1,403,792)	(\$883,500)	(\$883,326)	(\$887,482)
Expenses	216 - Committee Expenses	\$238	\$2,600	\$2,500	\$2,550	\$2,601	\$2,653	\$2,706
	218 - Consultant Costs	\$3,560	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
	220 - Contribution to Capital Fund	\$378,905	\$911,486	\$586,447	\$89,918	\$82,161	\$78,213	\$75,466
	245 - Insurance	\$5,734	\$4,400	\$8,000	\$6,180	\$6,365	\$6,556	\$6,753
	247 - Labour & Benefits	\$119,880	\$157,038	\$180,621	\$185,675	\$190,835	\$196,151	\$201,625
	250 - Legal Costs	\$802	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,150
	256 - Office Operations	\$4,781	\$6,750	\$6,900	\$6,912	\$6,924	\$6,937	\$6,950
	257 - Operating Costs	\$139,889	\$185,236	\$195,144	\$167,419	\$168,912	\$170,559	\$172,436
	266 - Repairs & Maintenance	\$27,208	\$85,000	\$88,180	\$88,845	\$89,527	\$90,413	\$91,325
	281 - Debt Repayment - Interest	\$189,000	\$189,500	\$189,500	\$189,500	\$189,500	\$189,500	\$189,500
	282 - Debt Repayment - Principal	\$126,116	\$126,500	\$126,500	\$126,500	\$126,500	\$126,500	\$126,500
	Total		\$996,113	\$1,688,510	\$1,403,792	\$883,500	\$883,326	\$887,482
Total		(\$132,792)						

PSAB Reconciliation	Financial Plan Balance	\$132,792						
	Add: Transfers to reserves	\$378,905	\$911,486	\$586,447	\$89,918	\$82,161	\$78,213	\$75,466
	Add: Principal Debt Payments	\$126,116	\$126,500	\$126,500	\$126,500	\$126,500	\$126,500	\$126,500
	Deduct: Estimated Amortization not Included	(\$504,035)	(\$501,000)	(\$504,000)	(\$504,000)	(\$504,000)	(\$504,000)	(\$504,000)
	Deduct: Surplus from Previous Year	(\$224,295)	(\$224,295)	(\$132,792)				
	PSAB Annual Surplus/(Deficit)	(\$90,518)	\$312,691	\$76,155	(\$287,582)	(\$295,339)	(\$299,287)	(\$302,034)

058 - Alberni Valley Regional Airport

ALBERNI VALLEY REGIONAL AIRPORT	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
CAPITAL FUND							
Balance, beginning of year	\$ 1,182,548	\$ 1,182,548	\$ 1,490,295	\$ 911,742	\$ 796,660	\$ 493,822	\$ 472,034
Contribution from operating fund	314,771	314,771	182,947	78,118	74,861	71,213	67,366
Grants & other contributions	-	584,515	390,000	-	-	-	-
Interest earnings	64,134	12,200	13,500	11,800	7,300	7,000	8,100
<i>Less - capital expenditures</i>							
Equipment shelter	-	899,000	600,000	-	-	-	-
Fencing & access	-	-	120,000	75,000	-	-	-
Fuel system replacement	12,823	-	-	-	235,000	-	-
Gates required for clearing OLS	-	12,000	12,000	-	-	-	-
Instrument approach design and clearing	58,335	300,000	150,000	-	50,000	-	-
Lease lot expansion and development	-	-	80,000	100,000	100,000	100,000	-
Plow truck - purchase used	-	5,000	-	-	-	-	-
Septic tank refurbishment	-	-	28,000	-	-	-	-
Tie-down area, taxi-way and apron replacement	-	-	100,000	-	-	-	-
Vehicle replacement (shared with LBA)	-	-	25,000	-	-	-	-
Watercourse management	-	50,000	50,000	30,000	-	-	-
Total capital expenditures	71,158	1,266,000	1,165,000	205,000	385,000	100,000	-
BALANCE, END OF YEAR	\$ 1,490,295	\$ 828,034	\$ 911,742	\$ 796,660	\$ 493,822	\$ 472,034	\$ 547,500

Operating Budget

122 - AV Regional Water - Proposed

PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'E', and 'F'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	126 - Surplus (Deficit) from Prior Years	(\$6,000)	(\$6,000)	(\$6,000)				
	127 - Tax Requisition			\$6,000				
	Total	(\$6,000)	(\$6,000)					
Expenses	247 - Labour & Benefits		\$6,000					
	Total		\$6,000					
Total		(\$6,000)						

PSAB Reconciliation	Financial Plan Balance	\$6,000						
	Deduct: Surplus from Previous Year	(\$6,000)	(\$6,000)	(\$6,000)				
	PSAB Annual Surplus/(Deficit)		(\$6,000)	(\$6,000)				

Operating Budget

050 - Custom Transit

PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$360,652)	(\$455,117)	(\$566,245)	(\$593,520)	(\$623,050)	(\$649,955)	(\$669,424)
	121 - Other Sources	(\$2,813)						
	124 - Fees & Charges	(\$29,709)	(\$24,240)	(\$40,405)	(\$42,247)	(\$42,988)	(\$44,277)	(\$45,606)
	126 - Surplus (Deficit) from Prior Years	(\$18,374)	(\$18,374)	(\$23,595)				
	127 - Tax Requisition	(\$161,762)	(\$161,762)	(\$240,412)	(\$323,829)	(\$339,134)	(\$323,131)	(\$302,529)
	135 - Transfer from Stabilization Reserve	(\$68,221)	(\$68,221)	(\$11,553)				
	Total		(\$641,531)	(\$727,714)	(\$882,210)	(\$959,596)	(\$1,005,172)	(\$1,017,363)
Expenses	220 - Contribution to Capital Fund	\$2,813						
	247 - Labour & Benefits	\$6,489	\$6,850	\$7,568	\$7,748	\$7,932	\$8,121	\$8,316
	257 - Operating Costs	\$608,634	\$720,864	\$874,642	\$951,848	\$997,240	\$1,009,242	\$1,009,243
	Total	\$617,936	\$727,714	\$882,210	\$959,596	\$1,005,172	\$1,017,363	\$1,017,559
Total		(\$23,595)						

PSAB Reconciliation	Financial Plan Balance	\$23,595						
	Deduct: Transfers from reserves	(\$68,221)	(\$68,221)	(\$11,553)				
	Deduct: Surplus from Previous Year	(\$18,374)	(\$18,374)	(\$23,595)				
	PSAB Annual Surplus/(Deficit)	(\$63,000)	(\$86,595)	(\$35,148)				

050 - Custom Transit

ALBERNI VALLEY CUSTOM TRANSIT	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
<u>STABILIZATION RESERVE</u>							
Balance, beginning of year	\$ 76,761	\$ 76,761	\$ 11,353	\$ -	\$ -	\$ -	\$ -
Contribution from operating budget	-	-	-	-	-	-	-
Interest earnings	2,813	1,300	200	-	-	-	-
Transfer to operating budget	68,221	68,221	11,553	-	-	-	-
BALANCE, END OF YEAR	\$ 11,353	\$ 9,840	\$ -	\$ -	\$ -	\$ -	\$ -

Operating Budget

076 - Sproat Lake Marine Patrol

PARTICIPANTS: PORT ALBERNI, UCHUCKLESAHT, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$67,414)	(\$66,939)	(\$64,496)				
	121 - Other Sources	(\$3,634)	(\$2,700)	(\$2,800)	(\$2,700)	(\$1,800)	(\$1,200)	(\$1,300)
	126 - Surplus (Deficit) from Prior Years	(\$1,806)	(\$1,806)	(\$689)				
	127 - Tax Requisition	(\$38,365)	(\$38,365)	(\$38,753)	(\$78,247)	(\$78,555)	(\$78,952)	(\$78,790)
	Total	(\$111,219)	(\$109,810)	(\$106,738)	(\$80,947)	(\$80,355)	(\$80,152)	(\$80,090)
Expenses	220 - Contribution to Capital Fund	\$6,634	\$5,700	\$2,800	\$5,700	\$4,800	\$4,200	\$4,300
	247 - Labour & Benefits	\$82,690	\$78,476	\$79,898	\$51,290	\$51,170	\$51,091	\$52,041
	257 - Operating Costs	\$21,206	\$25,634	\$24,040	\$23,957	\$24,385	\$24,862	\$23,749
	Total	\$110,530	\$109,810	\$106,738	\$80,947	\$80,355	\$80,152	\$80,090
Total		(\$689)						

PSAB Reconciliation	Financial Plan Balance	\$689						
	Add: Transfers to reserves	\$6,634	\$5,700	\$2,800	\$5,700	\$4,800	\$4,200	\$4,300
	Deduct: Estimated Amortization not Included	(\$3,537)	(\$500)	(\$3,500)	(\$3,500)	(\$3,500)	(\$3,500)	(\$3,500)
	Deduct: Surplus from Previous Year	(\$1,806)	(\$1,806)	(\$689)				
	PSAB Annual Surplus/(Deficit)	\$1,980	\$3,394	(\$1,389)	\$2,200	\$1,300	\$700	\$800

076 - Sproat Lake Marine Patrol

CAPITAL FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 88,273	\$ 88,273	\$ 94,907	\$ 97,707	\$ 83,407	\$ 38,207	\$ 42,407
Contribution from operating fund	3,000	3,000	-	3,000	3,000	3,000	3,000
Grants & other contributions	-	-	-	-	-	-	-
Interest earnings	3,634	2,700	2,800	2,700	1,800	1,200	1,300
<i>Less - capital expenditures</i>							
Patrol boat upgrades	-	-	-	20,000	-	-	-
Storage building renewal	-	-	-	-	50,000	-	-
Total capital expenditures	-	-	-	20,000	50,000	-	-
BALANCE, END OF YEAR	\$ 94,907	\$ 93,973	\$ 97,707	\$ 83,407	\$ 38,207	\$ 42,407	\$ 46,707

Operating Budget

059 - Long Beach Airport

PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$1,153,410)	(\$2,155,073)	(\$1,407,620)	(\$7,243,551)	(\$609,742)	(\$1,510,034)	(\$10,335)
	121 - Other Sources	(\$17,384)	(\$48,200)	(\$6,100)	(\$2,300)	(\$40,400)	(\$1,900)	(\$6,100)
	124 - Fees & Charges	(\$599,815)	(\$360,700)	(\$521,250)	(\$617,810)	(\$643,217)	(\$669,086)	(\$696,275)
	126 - Surplus (Deficit) from Prior Years	(\$413,930)	(\$413,930)	(\$454,937)				
	127 - Tax Requisition	(\$545,001)	(\$545,000)	(\$559,100)	(\$570,282)	(\$581,688)	(\$593,321)	(\$605,188)
	Total	(\$2,729,540)	(\$3,522,903)	(\$2,949,007)	(\$8,433,943)	(\$1,875,046)	(\$2,774,341)	(\$1,317,898)
Expenses	202 - Engagement	\$6,960	\$2,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
	216 - Committee Expenses	\$814	\$3,060	\$1,000	\$1,020	\$1,312	\$1,351	\$3,514
	218 - Consultant Costs	\$20,462	\$83,157	\$95,335	\$36,970	\$42,618	\$52,746	\$39,909
	220 - Contribution to Capital Fund	\$1,267,669	\$1,915,375	\$1,502,960	\$7,422,287	\$847,363	\$1,709,431	\$235,151
	227 - Emergency Planning Costs	\$16,241	\$2,000	\$2,000	\$2,000	\$2,040	\$2,101	\$2,164
	245 - Insurance	\$14,811	\$10,000	\$21,000	\$15,450	\$15,914	\$16,391	\$16,883
	247 - Labour & Benefits	\$447,389	\$536,874	\$533,198	\$548,035	\$563,187	\$578,802	\$594,893
	250 - Legal Costs	\$6,264	\$10,612	\$10,000	\$10,300	\$10,609	\$10,927	\$11,255
	256 - Office Operations	\$29,943	\$36,660	\$38,333	\$39,140	\$39,964	\$41,163	\$42,398
	257 - Operating Costs	\$131,987	\$164,068	\$170,384	\$173,011	\$158,265	\$162,381	\$167,252
	260 - Project Expenses		\$385,921	\$357,500				
	266 - Repairs & Maintenance	\$185,986	\$373,176	\$142,297	\$108,630	\$114,512	\$117,557	\$120,694
	285 - Rent Credit for Infrastructure	\$146,077		\$70,000	\$72,100	\$74,263	\$76,491	\$78,786
	Total	\$2,274,603	\$3,522,903	\$2,949,007	\$8,433,943	\$1,875,046	\$2,774,341	\$1,317,898
Total		(\$454,937)						

PSAB Reconciliation	Financial Plan Balance	\$454,937						
	Add: Transfers to reserves	\$1,267,669	\$1,915,375	\$1,502,960	\$7,422,287	\$847,363	\$1,709,431	\$235,151
	Deduct: Estimated Amortization not Included	(\$1,119,996)	(\$748,000)	(\$1,120,000)	(\$1,120,000)	(\$1,120,000)	(\$1,120,000)	(\$1,120,000)
	Deduct: Surplus from Previous Year	(\$413,930)	(\$413,930)	(\$454,937)				
	PSAB Annual Surplus/(Deficit)	\$188,680	\$753,445	(\$71,977)	\$6,302,287	(\$272,637)	\$589,431	(\$884,849)

059 - Long Beach Airport

CAPITAL FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 786,017	\$ 786,017	\$ 263,474	\$ 151,040	\$ 9,427	\$ 21,890	\$ 111,420
Contribution from operating fund	118,303	118,303	456,104	185,987	246,963	207,531	229,051
Grants & other contributions	1,139,817	1,783,872	1,040,756	7,104,000	600,000	1,500,000	-
Community Works Fund transfer	107,963	107,963	210,000	-	-	-	-
Growing Communities Fund transfer	116,712	184,600	-	-	-	-	-
Interest earnings	9,550	13,200	6,100	2,400	500	2,000	6,200
<i>Less - capital expenditures</i>							
Access road upgrade*	-	-	-	-	600,000	-	-
Apron 2 future wastewater septic system*	-	-	-	175,000	-	-	-
Apron 3 culvert upgrade*	-	-	30,000	750,000	-	-	-
Fire suppression upgrade phase 3 (BCAAP grant)	47,606	418,000	370,394	-	-	-	-
Fire suppression pumps (BCAAP grant)	1,076,046	1,010,689	-	-	-	-	-
House renovation	5,611	40,000	-	-	-	-	-
Hurricane Road connector	-	-	-	-	50,000	-	-
Loader snow blower (ACAP grant)	518,624	533,631	-	-	-	-	-
Maintenance building upgrades*	-	-	-	500,000	-	-	-
Parks Canada roof replacement	-	-	125,000	-	80,000	-	40,000
Parking lot upgrades	-	-	-	-	20,000	-	-
Perimeter fencing (ACAP grant)	-	353,073	-	-	-	-	-
Runway cracksealing	-	-	35,000	-	35,000	-	-
Runway painting and signs	-	-	45,000	-	30,000	-	-
Runway approach lighting (construction is grant dependent)	-	-	40,000	-	-	1,500,000	-
Septic system upgrades (GCF grant)	237,400	184,600	-	-	-	-	-
Snow blower skid pack*	-	-	300,000	-	-	-	-
Terminal building replacement design*	-	-	500,000	-	-	-	-
Terminal building HVAC upgrade	14,919	-	20,000	-	-	-	-
Vegetation management - inside boundary	-	-	50,000	-	20,000	20,000	-
Vegetation management - outside boundary	-	50,000	50,000	-	-	20,000	-
Vehicle - used from BCWS	6,719	3,000	-	-	-	-	-
Vehicle replacement (shared with AVRA)	-	-	50,000	-	-	-	-
Wastewater replacement & expansion*	-	-	-	5,879,000	-	-	-
Water - system upgrades (CWF)	107,963	107,963	210,000	-	-	80,000	-
Weather station upgrades*	-	-	-	130,000	-	-	-
Total capital expenditures	2,014,888	2,700,956	1,825,394	7,434,000	835,000	1,620,000	40,000
BALANCE, END OF YEAR	\$ 263,474	\$ 292,999	\$ 151,040	\$ 9,427	\$ 21,890	\$ 111,420	\$ 306,671
*grant dependent							

Operating Budget

135 - WC Emergency Coordination - Proposed

PARTICIPANTS: TOFINO, UCLUELET, ELECTORAL AREA 'C', YUUIU?IH?ATH, & TOQUAHT

Account Type	GLCategory	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	106 - Contracts with Other Governments			\$3,000				
	126 - Surplus (Deficit) from Prior Years	(\$9,400)	(\$9,400)	(\$9,400)				
	127 - Tax Requisition			\$6,400				
	Total	(\$9,400)	(\$9,400)					
Expenses	284 - Unallocated per Budget		\$9,400					
	Total		\$9,400					
Total		(\$9,400)						
PSAB Reconciliation	Financial Plan Balance	\$9,400						
	Deduct: Surplus from Previous Year	(\$9,400)	(\$9,400)	(\$9,400)				
	PSAB Annual Surplus/(Deficit)		(\$9,400)	(\$9,400)				

Operating Budget

123 - West Coast Multiplex

PARTICIPANTS: TOFINO, UCLUELET, ELECTORAL AREA 'C' and TOQUAHT

Account Type	GLCategory	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	126 - Surplus (Deficit) from Prior Years	(\$21,389)	(\$21,389)	(\$21,389)				
	127 - Tax Requisition			(\$28,611)				
	Total	(\$21,389)	(\$21,389)	(\$50,000)				
Expenses	218 - Consultant Costs			\$50,000				
	Total		\$21,389	\$50,000				
Total		(\$21,389)						

PSAB Reconciliation	Financial Plan Balance	\$21,389						
	Deduct: Surplus from Previous Year	(\$21,389)	(\$21,389)	(\$21,389)				
	PSAB Annual Surplus/(Deficit)		(\$21,389)	(\$21,389)				

Operating Budget

136 - West Coast Transit

PARTICIPANTS: TOFINO, UCLUELET, ELECTORAL AREA 'C', YUUIU?IH?ATH, & TOQUAHT

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$7,343)		(\$909,359)	(\$946,302)	(\$584,302)	(\$584,302)	(\$584,302)
	121 - Other Sources	(\$1,094)	(\$2,600)	(\$2,800)	(\$2,900)	(\$3,000)	(\$3,200)	(\$3,300)
	124 - Fees & Charges	(\$39,042)	(\$35,000)	(\$60,000)	(\$60,000)	(\$60,000)	(\$60,000)	(\$60,000)
	126 - Surplus (Deficit) from Prior Years	(\$80,934)	(\$80,934)	(\$50,239)				
	127 - Tax Requisition	(\$531,440)	(\$531,440)	(\$660,552)	(\$685,111)	(\$690,193)	(\$692,333)	(\$694,532)
	Total	(\$659,852)	(\$649,975)	(\$1,682,950)	(\$1,694,313)	(\$1,337,495)	(\$1,339,835)	(\$1,342,134)
Expenses	216 - Committee Expenses			\$2,000	\$2,060	\$2,122	\$2,185	\$2,251
	220 - Contribution to Capital Fund	\$1,094	\$2,600	\$402,800	\$365,900	\$5,000	\$5,200	\$5,300
	247 - Labour & Benefits	\$68,331	\$73,375	\$79,853	\$81,856	\$83,869	\$85,937	\$88,062
	256 - Office Operations		\$3,500					
	257 - Operating Costs	\$503,832	\$538,500	\$1,195,297	\$1,241,497	\$1,241,504	\$1,241,512	\$1,241,520
	259 - Professional Fees	\$36,357	\$32,000	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
	266 - Repairs & Maintenance					\$2,000	\$2,000	\$2,000
	Total	\$609,613	\$649,975	\$1,682,950	\$1,694,313	\$1,337,495	\$1,339,835	\$1,342,134
Total		(\$50,239)						

PSAB Reconciliation	Financial Plan Balance	\$50,239						
	Add: Transfers to reserves	\$1,094	\$2,600	\$402,800	\$365,900	\$5,000	\$5,200	\$5,300
	Deduct: Surplus from Previous Year	(\$80,934)	(\$80,934)	(\$50,239)				
	PSAB Annual Surplus/(Deficit)	(\$29,602)	(\$78,334)	\$352,561	\$365,900	\$5,000	\$5,200	\$5,300

136 - West Coast Transit

CAPITAL FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 95,372	\$ 95,372	\$ 92,884	\$ 95,684	\$ 99,584	\$ 104,584	\$ 109,784
Contribution from operating fund	-	-	-	1,000	2,000	2,000	2,000
Grants and other contributions	-	-	400,000	362,000	-	-	-
Growing Community Fund transfer	-	175,000	100,000	75,000	-	-	-
Interest earnings	1,094	2,600	2,800	2,900	3,000	3,200	3,300
<i>Less - capital expenditures</i>							
Bus stops & shelters	3,582	195,000	500,000	437,000	-	-	-
Total capital expenditures	3,582	195,000	500,000	437,000	-	-	-
BALANCE, END OF YEAR	\$ 92,884	\$ 77,972	\$ 95,684	\$ 99,584	\$ 104,584	\$ 109,784	\$ 115,084

Operating Budget

065 - West Coast Landfill

PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$3,434)	(\$2,040)	(\$2,081)	(\$2,208)	(\$2,252)	(\$2,320)	(\$2,389)
	106 - Contracts with Other Governments	(\$44,755)	(\$44,655)	(\$44,655)	(\$44,655)	(\$44,655)	(\$44,655)	(\$44,655)
	121 - Other Sources	(\$206,781)	(\$108,850)	(\$174,800)	(\$179,420)	(\$185,262)	(\$190,625)	(\$197,012)
	124 - Fees & Charges	(\$1,497,421)	(\$1,453,622)	(\$1,409,972)	(\$1,455,175)	(\$1,521,268)	(\$1,558,926)	(\$1,591,533)
	126 - Surplus (Deficit) from Prior Years	(\$25,329)	(\$25,329)	(\$171,481)				
	127 - Tax Requisition	(\$137,700)	(\$137,700)	(\$140,454)	(\$143,263)	(\$146,128)	(\$149,051)	(\$152,032)
	Total	(\$1,915,420)	(\$1,772,196)	(\$1,943,443)	(\$1,824,721)	(\$1,899,565)	(\$1,945,577)	(\$1,987,622)
Expenses	202 - Engagement	\$28,244	\$28,860	\$31,100	\$31,943	\$32,811	\$33,706	\$34,627
	215 - Closure & Post Closure Fund Contribution	\$161,495	\$100,000	\$148,000	\$152,400	\$157,000	\$161,700	\$166,600
	218 - Consultant Costs	\$8,913	\$25,000	\$73,000	\$23,000	\$13,000	\$13,000	\$13,000
	220 - Contribution to Capital Fund	\$63,639	\$61,225	\$103,976	\$37,197	\$55,475	\$78,163	\$68,181
	245 - Insurance	\$115	\$212	\$200	\$221	\$225	\$232	\$239
	247 - Labour & Benefits	\$201,593	\$201,094	\$183,200	\$188,801	\$194,425	\$200,225	\$207,334
	250 - Legal Costs	\$1,440	\$1,000	\$1,000	\$1,020	\$1,020	\$1,020	\$1,051
	256 - Office Operations	\$13,587	\$14,536	\$13,605	\$14,003	\$14,413	\$14,835	\$15,269
	257 - Operating Costs	\$1,186,408	\$1,250,668	\$1,314,007	\$1,300,481	\$1,353,696	\$1,362,871	\$1,399,101
	259 - Professional Fees	\$23,340	\$24,800	\$9,019	\$7,745	\$7,977	\$8,216	\$8,463
	260 - Project Expenses	\$24,000	\$24,000	\$24,720	\$25,462	\$26,225	\$27,012	\$27,823
	266 - Repairs & Maintenance	\$31,165	\$40,800	\$41,616	\$42,448	\$43,297	\$44,596	\$45,934
	Total	\$1,743,939	\$1,772,196	\$1,943,443	\$1,824,721	\$1,899,565	\$1,945,577	\$1,987,622
Total		(\$171,481)						

PSAB Reconciliation	Financial Plan Balance	\$171,481						
	Add: Transfers to reserves	\$225,135	\$161,225	\$251,976	\$189,597	\$212,475	\$239,863	\$234,781
	Deduct: Estimated Amortization not Included	(\$319,545)	(\$307,600)	(\$319,500)	(\$319,500)	(\$319,500)	(\$319,500)	(\$319,500)
	Deduct: Surplus from Previous Year	(\$25,329)	(\$25,329)	(\$171,481)				
	PSAB Annual Surplus/(Deficit)	\$51,742	(\$171,704)	(\$239,005)	(\$129,903)	(\$107,025)	(\$79,637)	(\$84,719)

065 - West Coast Landfill

CAPITAL FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 228,880	\$ 228,880	\$ 77,237	\$ 28,713	\$ 45,910	\$ 61,385	\$ 39,548
Contribution from operating fund	56,725	56,725	102,376	36,097	53,875	76,663	65,981
MFA borrowing	-	-	-	-	-	-	1,600,000
Interest earnings	6,914	4,400	1,600	1,100	1,600	1,500	2,200
Less - capital expenditures							
Flow meter lagoon project	-	-	20,000	-	-	-	-
Leachate collection system	-	-	-	-	40,000	-	1,600,000
Power upgrades	-	-	80,000	-	-	-	-
Paving of access road	-	-	-	-	-	100,000	-
Three stream collection carts	37,450	40,000	12,500	-	-	-	-
Tipping area upgrades	177,832	180,000	40,000	20,000	-	-	-
Total capital expenditures	215,282	220,000	152,500	20,000	40,000	100,000	1,600,000
BALANCE, END OF YEAR	\$ 77,237	\$ 70,005	\$ 28,713	\$ 45,910	\$ 61,385	\$ 39,548	\$ 107,729

CLOSURE & POST CLOSURE FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 1,388,393	\$ 1,388,393	\$ 1,549,888	\$ 1,697,888	\$ 1,850,288	\$ 2,007,288	\$ 2,168,988
Contribution from operating fund	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Interest earnings	61,495	43,200	48,000	52,400	57,000	61,700	66,600
Less - closure costs	-	-	-	-	-	-	-
BALANCE, END OF YEAR	\$ 1,549,888	\$ 1,531,593	\$ 1,697,888	\$ 1,850,288	\$ 2,007,288	\$ 2,168,988	\$ 2,335,588

Operating Budget

070 - Bamfield Community Parks

PARTICIPANTS: PART OF ELECTORAL AREA 'A'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$1,772)	(\$127,880)	(\$2,529)				
	121 - Other Sources	(\$56)	(\$30,000)	(\$100)	(\$100)	(\$100)	(\$100)	(\$100)
	124 - Fees & Charges	(\$7)						
	126 - Surplus (Deficit) from Prior Years	(\$4,162)	(\$4,162)	(\$3,601)				
	127 - Tax Requisition	(\$29,267)	(\$29,267)	(\$34,137)	(\$24,172)	(\$24,621)	(\$25,089)	(\$25,572)
	136 - Transfer from Community-Building Fund Reserve	(\$3,300)		(\$5,875)				
	Total		(\$38,564)	(\$191,309)	(\$46,242)	(\$24,272)	(\$24,721)	(\$25,189)
Expenses	218 - Consultant Costs			\$14,000				
	220 - Contribution to Capital Fund	\$3,619	\$161,443	\$100	\$100	\$100	\$100	\$100
	247 - Labour & Benefits	\$18,068	\$18,326	\$12,138	\$12,539	\$12,954	\$13,387	\$13,834
	257 - Operating Costs	\$12,680	\$11,540	\$15,600	\$11,633	\$11,667	\$11,702	\$11,738
	260 - Project Expenses	\$596		\$4,404				
	Total		\$34,963	\$191,309	\$46,242	\$24,272	\$24,721	\$25,189
Total		(\$3,601)						

PSAB Reconciliation	Financial Plan Balance	\$3,601						
	Add: Transfers to reserves	\$3,619	\$161,443	\$100	\$100	\$100	\$100	\$100
	Deduct: Estimated Amortization not Included	(\$12,926)	(\$12,900)	(\$12,900)	(\$12,900)	(\$12,900)	(\$12,900)	(\$12,900)
	Deduct: Transfers from reserves	(\$3,300)		(\$5,875)				
	Deduct: Surplus from Previous Year	(\$4,162)	(\$4,162)	(\$3,601)				
	PSAB Annual Surplus/(Deficit)	(\$13,168)	\$144,381	(\$22,276)	(\$12,800)	(\$12,800)	(\$12,800)	(\$12,800)

070 - Bamfield Community Parks

CAPITAL FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 101	\$ 101	\$ 3,720	\$ 3,820	\$ 3,920	\$ 4,020	\$ 4,120
Community Works Fund transfer	-	5,300	-	-	-	-	-
Grants and other contributions	-	157,880	-	-	-	-	-
Contribution from operating fund	3,563	3,563	-	-	-	-	-
Interest earnings	56	-	100	100	100	100	100
<i>Less - capital expenditures</i>							
Centennial park improvements	-	5,300	-	-	-	-	-
Centennial park building renovations	-	159,850	-	-	-	-	-
West park development	-	-	-	-	-	-	-
Total capital expenditures	-	165,150	-	-	-	-	-
BALANCE, END OF YEAR	\$ 3,720	\$ 1,694	\$ 3,820	\$ 3,920	\$ 4,020	\$ 4,120	\$ 4,220

Operating Budget

138 - Bamfield Emergency Planning

PARTICIPANTS: ELECTORAL AREA 'A'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$30,323)	(\$83,900)	(\$70,890)				
	106 - Contracts with Other Governments			(\$10,000)				
	121 - Other Sources		(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,030)
	126 - Surplus (Deficit) from Prior Years	(\$16,480)	(\$16,480)	(\$16,256)				
	127 - Tax Requisition	(\$21,804)	(\$21,804)	(\$22,001)	(\$40,705)	(\$41,784)	(\$42,983)	(\$45,931)
	Total		(\$68,607)	(\$123,184)	(\$120,147)	(\$41,705)	(\$42,784)	(\$43,983)
Expenses	202 - Engagement	\$448	\$1,500	\$1,300	\$1,329	\$1,359	\$1,399	\$2,026
	227 - Emergency Planning Costs	\$1,355	\$11,600	\$5,500	\$5,610	\$5,723	\$5,879	\$7,144
	235 - Protective Services Expenses	\$311	\$1,500	\$1,000	\$1,082	\$1,104	\$1,137	\$1,171
	247 - Labour & Benefits	\$20,089	\$20,684	\$29,041	\$29,690	\$30,526	\$31,387	\$32,274
	256 - Office Operations	\$339	\$1,000	\$796	\$820	\$844	\$870	\$896
	257 - Operating Costs	\$33	\$3,000	\$3,120	\$3,174	\$3,228	\$3,310	\$3,450
	260 - Project Expenses	\$29,777	\$83,900	\$79,390				
	Total		\$52,351	\$123,184	\$120,147	\$41,705	\$42,784	\$43,983
Total		(\$16,256)						
PSAB Reconciliation	Financial Plan Balance	\$16,256						
	Deduct: Surplus from Previous Year	(\$16,480)	(\$16,480)	(\$16,256)				
	PSAB Annual Surplus/(Deficit)	(\$225)	(\$16,480)	(\$16,256)				

Operating Budget

140 - Bamfield Liquid Waste Mgmt - Proposed

PARTICIPANTS: ELECTORAL AREA 'A'

Account Type	GLCategory	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	136 - Transfer from Community-Building Fund Reserve	(\$62,982)	(\$88,863)					
	Total	(\$62,982)	(\$88,863)					
Expenses	218 - Consultant Costs	\$49,795	\$88,863					
	226 - Elections/Referenda	\$13,186						
	Total	\$62,982	\$88,863					
Total								

PSAB Reconciliation	Financial Plan Balance							
	Deduct: Transfers from reserves	(\$62,982)	(\$88,863)					
	PSAB Annual Surplus/Deficit	(\$62,982)	(\$88,863)					

Operating Budget

030 - Bamfield Fire Protection

PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$41,131)	(\$52,806)	(\$50,500)	(\$500)	(\$500)	(\$500)	(\$515)
	106 - Contracts with Other Governments	(\$76,122)	(\$55,000)	(\$64,000)	(\$75,000)	(\$82,000)	(\$91,000)	(\$100,000)
	121 - Other Sources	(\$25,580)	(\$14,500)	(\$18,500)	(\$11,200)	(\$2,000)	(\$3,100)	(\$5,300)
	126 - Surplus (Deficit) from Prior Years	(\$89,601)	(\$89,601)	(\$98,167)				
	127 - Tax Requisition	(\$221,000)	(\$221,000)	(\$254,150)	(\$300,000)	(\$330,000)	(\$363,000)	(\$399,300)
	Total	(\$453,434)	(\$432,907)	(\$485,317)	(\$386,700)	(\$414,500)	(\$457,600)	(\$505,115)
Expenses	218 - Consultant Costs			\$7,000				
	220 - Contribution to Capital Fund	\$158,630	\$154,339	\$189,641	\$13,907	\$21,835	\$55,335	\$90,852
	235 - Protective Services Expenses	\$39,350	\$53,120	\$55,000	\$56,450	\$57,940	\$59,678	\$61,910
	245 - Insurance	\$12,566	\$14,000	\$17,000	\$14,420	\$14,853	\$15,298	\$15,757
	247 - Labour & Benefits	\$67,718	\$71,256	\$74,022	\$182,769	\$187,373	\$192,095	\$196,937
	256 - Office Operations	\$1,360	\$2,975	\$2,955	\$3,016	\$3,078	\$3,171	\$3,321
	257 - Operating Costs	\$70,424	\$121,016	\$108,699	\$70,268	\$71,874	\$74,031	\$77,856
	260 - Project Expenses			\$15,000				
	266 - Repairs & Maintenance	\$5,220	\$11,200	\$11,000	\$11,270	\$11,547	\$11,893	\$12,383
	281 - Debt Repayment - Interest				\$8,000	\$8,800	\$6,700	\$6,700
	282 - Debt Repayment - Principal				\$26,600	\$37,200	\$39,400	\$39,400
	284 - Fire Services Plan Implementation		\$5,000	\$5,000				
	Total	\$355,267	\$432,907	\$485,317	\$386,700	\$414,500	\$457,600	\$505,115
Total		(\$98,167)						

PSAB Reconciliation	Financial Plan Balance	\$98,167						
	Add: Transfers to reserves	\$158,630	\$154,339	\$189,641	\$13,907	\$21,835	\$55,335	\$90,852
	Add: Principial Debt Payments				\$26,600	\$37,200	\$39,400	\$39,400
	Deduct: Estimated Amortization not Included	(\$39,850)	(\$24,300)	(\$39,850)	(\$39,850)	(\$39,850)	(\$39,850)	(\$39,850)
	Deduct: Surplus from Previous Year	(\$89,601)	(\$89,601)	(\$98,167)				
	PSAB Annual Surplus/(Deficit)	\$127,346	\$40,439	\$51,624	\$657	\$19,185	\$54,885	\$90,402

030 - Bamfield Fire Protection

CAPITAL FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 197,697	\$ 197,697	\$ 271,578	\$ 371,219	\$ 55,126	\$ 76,961	\$ 132,295
Contribution from operating fund	139,839	139,839	171,141	2,707	19,835	52,235	85,552
Community Works Fund transfer	-	400,000	518,000	-	-	-	-
Growing Community Fund transfer	-	100,000	-	-	-	-	-
Grants and other contributions	-	-	-	-	-	-	-
MFA equipment financing	-	-	-	220,000	-	-	-
Interest earnings	9,730	14,000	18,500	11,200	2,000	3,100	5,300
<i>Less - capital expenditures</i>							
Fire boat upgrades	-	60,000	90,000	-	-	-	-
Fire truck	75,688	92,872	-	550,000	-	-	-
West Bamfield firehall replacement	-	500,000	518,000	-	-	-	-
Total capital expenditures	75,688	652,872	608,000	550,000	-	-	-
BALANCE, END OF YEAR	\$ 271,578	\$ 198,664	\$ 371,219	\$ 55,126	\$ 76,961	\$ 132,295	\$ 223,147

Operating Budget

126 - Bamfield Water System

PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$67,820)	(\$863,802)	(\$794,753)	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,000)
	120 - MFA Reserve Fund Income	(\$193)						
	121 - Other Sources	(\$18,915)	(\$103,700)	(\$129,100)	(\$6,200)	(\$5,300)	(\$5,100)	(\$7,300)
	122 - Parcel Tax	(\$110,150)	(\$110,150)	(\$112,432)	(\$114,781)	(\$117,202)	(\$119,695)	(\$122,263)
	124 - Fees & Charges	(\$257,192)	(\$250,000)	(\$250,000)	(\$257,500)	(\$265,225)	(\$273,182)	(\$289,819)
	126 - Surplus (Deficit) from Prior Years	(\$56,095)	(\$56,095)	(\$29,176)				
	Total	(\$510,365)	(\$1,383,747)	(\$1,315,460)	(\$380,481)	(\$389,727)	(\$399,977)	(\$421,381)
Expenses	218 - Consultant Costs	\$2,136	\$3,000	\$13,000	\$48,090	\$3,183	\$3,278	\$3,377
	220 - Contribution to Capital Fund	\$190,886	\$1,019,835	\$969,924	\$13,058	\$64,694	\$65,105	\$81,503
	245 - Insurance	\$5,534	\$5,100	\$9,000	\$6,180	\$6,365	\$6,556	\$6,753
	247 - Labour & Benefits	\$58,880	\$61,835	\$62,671	\$64,475	\$66,335	\$68,253	\$70,229
	250 - Legal Costs	\$103		\$700	\$700	\$700	\$700	\$700
	256 - Office Operations	\$1,553	\$2,448	\$2,400	\$2,472	\$2,546	\$2,623	\$2,701
	257 - Operating Costs	\$174,139	\$181,730	\$175,666	\$180,456	\$185,389	\$190,471	\$194,130
	266 - Repairs & Maintenance	\$13,889	\$75,700	\$48,000	\$30,950	\$26,414	\$28,891	\$27,889
	281 - Debt Repayment - Interest	\$15,752	\$15,750	\$15,750	\$15,750	\$15,750	\$15,750	\$15,750
	282 - Debt Repayment - Principal	\$18,319	\$18,350	\$18,350	\$18,350	\$18,350	\$18,350	\$18,350
	Total	\$481,190	\$1,383,747	\$1,315,460	\$380,481	\$389,727	\$399,977	\$421,381
Total		(\$29,176)						

PSAB Reconciliation	Financial Plan Balance	\$29,176						
	Add: Transfers to reserves	\$190,886	\$1,019,835	\$969,924	\$13,058	\$64,694	\$65,105	\$81,503
	Add: Principial Debt Payments	\$18,319	\$18,350	\$18,350	\$18,350	\$18,350	\$18,350	\$18,350
	Deduct: Estimated Amortization not Included	(\$130,465)	(\$130,400)	(\$130,400)	(\$130,400)	(\$130,400)	(\$130,400)	(\$130,400)
	Deduct: Surplus from Previous Year	(\$56,095)	(\$56,095)	(\$29,176)				
	PSAB Annual Surplus/(Deficit)	\$51,820	\$851,689	\$828,698	(\$98,992)	(\$47,356)	(\$46,945)	(\$30,547)

126 - Bamfield Water System

CAPITAL FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 352,929	\$ 352,929	\$ 399,564	\$ 203,872	\$ 216,931	\$ 141,625	\$ 206,730
Contribution from operating fund	104,422	54,333	48,071	6,858	59,394	60,005	74,203
Contribution from developers	-	97,000	122,000	-	-	-	-
Grants and other contributions	69,049	861,802	792,753	-	-	-	-
Community Works Fund transfer	-	359,967	359,967	-	-	-	-
Interest earnings	17,414	6,700	7,100	6,200	5,300	5,100	7,300
<i>Less - capital expenditures</i>							
Control panel installation	-	-	12,000	-	-	-	-
Infrastructure upgrades	50,089	359,967	-	-	-	-	-
Effluent project	-	-	-	-	140,000	-	-
Submarine line replacement	94,161	1,175,238	1,513,582	-	-	-	-
Total capital expenditures	144,250	1,535,205	1,525,582	-	140,000	-	-
BALANCE, END OF YEAR	\$ 399,564	\$ 197,526	\$ 203,872	\$ 216,931	\$ 141,625	\$ 206,730	\$ 288,234

DEVELOPMENT COST CHARGES

BAMFIELD WATER SYSTEM	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 96,062	\$ 96,062	\$ 122,264	\$ 2,104	\$ 2,164	\$ 2,224	\$ 2,294
Collection of charges	21,265	-	-	-	-	-	-
Interest earnings	4,937	1,430	1,840	60	60	70	70
Less - capital expenditures	-	97,000	122,000	-	-	-	-
BALANCE, END OF YEAR	\$ 122,264	\$ 492	\$ 2,104	\$ 2,164	\$ 2,224	\$ 2,294	\$ 2,364

Operating Budget

137 - Long Beach Emergency Planning

PARTICIPANTS: ELECTORAL AREA 'C'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$22,068)	(\$52,900)	(\$128,575)				
	106 - Contracts with Other Governments			(\$105,000)				
	121 - Other Sources		(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,030)
	126 - Surplus (Deficit) from Prior Years	(\$13,737)	(\$13,737)	(\$9,934)				
	127 - Tax Requisition	(\$20,639)	(\$20,639)	(\$20,824)	(\$35,910)	(\$36,847)	(\$37,886)	(\$41,512)
	Total	(\$56,444)	(\$88,276)	(\$265,333)	(\$36,910)	(\$37,847)	(\$38,886)	(\$42,542)
Expenses	202 - Engagement		\$1,000	\$750	\$765	\$780	\$804	\$1,126
	227 - Emergency Planning Costs	\$2,125	\$4,100	\$3,500	\$3,560	\$3,621	\$3,715	\$4,553
	235 - Protective Services Expenses	\$303	\$2,000	\$700	\$714	\$728	\$750	\$2,252
	247 - Labour & Benefits	\$23,862	\$24,776	\$26,884	\$27,875	\$28,646	\$29,440	\$30,256
	256 - Office Operations	\$39						
	257 - Operating Costs	\$42	\$3,500	\$3,924	\$3,997	\$4,071	\$4,178	\$4,355
	260 - Project Expenses	\$20,139	\$52,900	\$229,575				
	Total	\$46,510	\$88,276	\$265,333	\$36,910	\$37,847	\$38,886	\$42,542
Total		(\$9,934)						
PSAB Reconciliation	Financial Plan Balance	\$9,934						
	Deduct: Surplus from Previous Year	(\$13,737)	(\$13,737)	(\$9,934)				
	PSAB Annual Surplus/(Deficit)	(\$3,803)	(\$13,737)	(\$9,934)				

Operating Budget

082 - Long Beach - Grants-in-Aid

PARTICIPANTS: ELECTORAL AREA 'C'

Account Type	GLCategory	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	126 - Surplus (Deficit) from Prior Years	(\$2,000)	(\$2,000)	(\$2,000)				
	127 - Tax Requisition				(\$2,060)	(\$2,122)	(\$2,186)	(\$2,251)
	Total	(\$2,000)	(\$2,000)	(\$2,000)	(\$2,060)	(\$2,122)	(\$2,186)	(\$2,251)
Expenses	240 - Grants-in-Aid			\$2,000	\$2,060	\$2,122	\$2,186	\$2,251
	284 - Unallocated per Budget		\$2,000					
	Total		\$2,000	\$2,000	\$2,060	\$2,122	\$2,186	\$2,251
Total		(\$2,000)						
PSAB Reconciliation	Financial Plan Balance	\$2,000						
	Deduct: Surplus from Previous Year	(\$2,000)	(\$2,000)	(\$2,000)				
	PSAB Annual Surplus/(Deficit)		(\$2,000)	(\$2,000)				

Operating Budget

127 - Millstream Water System

PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	121 - Other Sources	(\$7,352)	(\$4,700)	(\$5,100)	(\$5,100)	(\$5,300)	(\$5,500)	(\$5,700)
	124 - Fees & Charges	(\$56,270)	(\$56,000)	(\$59,000)	(\$64,000)	(\$68,000)	(\$70,000)	(\$72,000)
	126 - Surplus (Deficit) from Prior Years	(\$25,764)	(\$25,764)	(\$5,148)				
	Total	(\$89,386)	(\$86,464)	(\$69,248)	(\$69,100)	(\$73,300)	(\$75,500)	(\$77,700)
Expenses	220 - Contribution to Capital Fund	\$37,872	\$35,220	\$6,457	\$5,405	\$6,740	\$7,012	\$7,202
	245 - Insurance	\$76	\$1,000	\$500	\$515	\$530	\$546	\$563
	247 - Labour & Benefits	\$35,145	\$41,595	\$53,241	\$54,935	\$56,688	\$58,499	\$60,373
	257 - Operating Costs	\$11,144	\$8,650	\$9,050	\$8,245	\$9,342	\$9,442	\$9,562
	Total	\$84,238	\$86,464	\$69,248	\$69,100	\$73,300	\$75,500	\$77,700
Total		(\$5,148)						

PSAB Reconciliation	Financial Plan Balance	\$5,148						
	Add: Transfers to reserves	\$37,872	\$35,220	\$6,457	\$5,405	\$6,740	\$7,012	\$7,202
	Deduct: Estimated Amortization not Included	(\$13,575)	(\$11,800)	(\$13,500)	(\$13,500)	(\$13,500)	(\$13,500)	(\$13,500)
	Deduct: Surplus from Previous Year	(\$25,764)	(\$25,764)	(\$5,148)				
	PSAB Annual Surplus/(Deficit)	\$3,680	(\$2,345)	(\$12,191)	(\$8,095)	(\$6,760)	(\$6,488)	(\$6,298)

127 - Millstream Water System

CAPITAL FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 140,667	\$ 140,667	\$ 177,653	\$ 170,110	\$ 175,515	\$ 182,255	\$ 189,267
Contribution from operating fund	30,520	30,520	1,357	305	1,440	1,512	1,502
Grants and other contributions	-	-	-	-	-	-	-
Community Works Fund transfer	39,237	-	-	-	-	-	-
Interest earnings	7,352	4,700	5,100	5,100	5,300	5,500	5,700
<i>Less - capital expenditures</i>							
Callout system installation	-	-	14,000	-	-	-	-
Infrastructure plan	40,123	-	-	-	-	-	-
Water system upgrades	-	-	-	-	-	-	-
Total capital expenditures	40,123	-	14,000	-	-	-	-
BALANCE, END OF YEAR	\$ 177,653	\$ 175,887	\$ 170,110	\$ 175,515	\$ 182,255	\$ 189,267	\$ 196,470

Operating Budget

112 - Salmon Beach Garbage

PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	121 - Other Sources	(\$672)	(\$200)	(\$300)	(\$400)	(\$300)	(\$200)	(\$400)
	122 - Parcel Tax	(\$74,476)	(\$74,476)	(\$75,349)	(\$77,408)	(\$79,447)	(\$81,548)	(\$82,398)
	126 - Surplus (Deficit) from Prior Years	\$7,302	\$7,302	(\$78)				
	Total	(\$67,847)	(\$67,375)	(\$75,727)	(\$77,808)	(\$79,747)	(\$81,748)	(\$82,798)
Expenses	220 - Contribution to Capital Fund	\$3,372	\$6,200	\$6,300	\$6,400	\$6,300	\$6,200	\$6,400
	247 - Labour & Benefits	\$4,999	\$5,275	\$5,412	\$5,557	\$5,706	\$5,860	\$6,018
	257 - Operating Costs	\$59,236	\$53,900	\$62,015	\$63,851	\$65,741	\$67,688	\$68,380
	266 - Repairs & Maintenance	\$162	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
	Total	\$67,769	\$67,375	\$75,727	\$77,808	\$79,747	\$81,748	\$82,798
Total		(\$78)						

PSAB Reconciliation	Financial Plan Balance	\$78						
	Add: Transfers to reserves	\$3,372	\$6,200	\$6,300	\$6,400	\$6,300	\$6,200	\$6,400
	Deduct: Estimated Amortization not Included	(\$2,620)	(\$1,500)	(\$2,600)	(\$2,600)	(\$2,600)	(\$2,600)	(\$2,600)
	Deduct: Surplus from Previous Year	\$7,302	\$7,302	(\$78)				
	PSAB Annual Surplus/(Deficit)	\$8,132	\$12,002	\$3,622	\$3,800	\$3,700	\$3,600	\$3,800

112 - Salmon Beach Garbage

CAPITAL FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 12,824	\$ 12,824	\$ 5,422	\$ 11,722	\$ 18,122	\$ 4,422	\$ 10,622
Contribution from operating fund	2,700	6,000	6,000	6,000	6,000	6,000	6,000
Interest earnings	672	200	300	400	300	200	400
<i>Less - capital expenditures</i>							
Transfer station upgrade	10,774	15,000	-	-	-	-	-
Garbage bins & recycling implementation	-	-	-	-	20,000	-	-
Total capital expenditures	10,774	15,000	-	-	20,000	-	-
BALANCE, END OF YEAR	\$ 5,422	\$ 4,024	\$ 11,722	\$ 18,122	\$ 4,422	\$ 10,622	\$ 17,022

Operating Budget

120 - Salmon Beach Power

PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	120 - MFA Reserve Fund Income	(\$452)						
	122 - Parcel Tax	(\$40,000)	(\$40,000)	(\$40,000)	(\$48,800)	(\$48,800)	(\$48,800)	(\$48,800)
	126 - Surplus (Deficit) from Prior Years	(\$28,427)	(\$28,427)	(\$20,416)				
	Total	(\$68,880)	(\$68,427)	(\$60,416)	(\$48,800)	(\$48,800)	(\$48,800)	(\$48,800)
Expenses	247 - Labour & Benefits	\$100	\$100	\$100	\$100	\$100	\$100	\$100
	281 - Debt Repayment - Interest	\$13,815	\$33,627	\$25,616	\$14,000	\$14,000	\$14,000	\$14,000
	282 - Debt Repayment - Principal	\$34,549	\$34,700	\$34,700	\$34,700	\$34,700	\$34,700	\$34,700
	Total	\$48,464	\$68,427	\$60,416	\$48,800	\$48,800	\$48,800	\$48,800
Total		(\$20,416)						

PSAB Reconciliation	Financial Plan Balance	\$20,416						
	Add: Principal Debt Payments	\$34,549	\$34,700	\$34,700	\$34,700	\$34,700	\$34,700	\$34,700
	Deduct: Surplus from Previous Year	(\$28,427)	(\$28,427)	(\$20,416)				
	PSAB Annual Surplus/(Deficit)	\$26,537	\$6,273	\$14,284	\$34,700	\$34,700	\$34,700	\$34,700

Operating Budget

113 - Salmon Beach Recreation

PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	121 - Other Sources	(\$6,886)	(\$4,400)	(\$5,100)	(\$5,600)	(\$6,000)	(\$6,500)	(\$4,000)
	122 - Parcel Tax	(\$54,065)	(\$54,065)	(\$54,606)	(\$55,152)	(\$56,255)	(\$57,943)	(\$57,943)
	126 - Surplus (Deficit) from Prior Years	(\$18,075)	(\$18,075)	(\$13,354)				
	Total	(\$79,026)	(\$76,541)	(\$73,060)	(\$60,752)	(\$62,255)	(\$64,443)	(\$61,943)
Expenses	202 - Engagement	\$1,136	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
	220 - Contribution to Capital Fund	\$32,440	\$29,954	\$27,011	\$14,067	\$14,916	\$16,424	\$13,225
	247 - Labour & Benefits	\$11,457	\$11,577	\$9,656	\$9,920	\$10,191	\$10,470	\$10,758
	257 - Operating Costs	\$6,646	\$8,010	\$7,893	\$8,025	\$8,161	\$8,306	\$8,456
	260 - Project Expenses	\$760	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
	266 - Repairs & Maintenance	\$13,233	\$21,500	\$23,000	\$23,240	\$23,487	\$23,742	\$24,004
	Total	\$65,672	\$76,541	\$73,060	\$60,752	\$62,255	\$64,443	\$61,943
Total		(\$13,354)						

PSAB Reconciliation	Financial Plan Balance	\$13,354						
	Add: Transfers to reserves	\$32,440	\$29,954	\$27,011	\$14,067	\$14,916	\$16,424	\$13,225
	Deduct: Estimated Amortization not Included	(\$8,491)	(\$8,200)	(\$8,400)	(\$8,400)	(\$8,400)	(\$8,400)	(\$8,400)
	Deduct: Surplus from Previous Year	(\$18,075)	(\$18,075)	(\$13,354)				
	PSAB Annual Surplus/(Deficit)	\$19,228	\$3,679	\$5,257	\$5,667	\$6,516	\$8,024	\$4,825

113 - Salmon Beach Recreation

CAPITAL FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 132,628	\$ 132,628	\$ 157,899	\$ 182,410	\$ 196,477	\$ 211,393	\$ 127,817
Contribution from operating fund	25,554	25,554	21,911	8,467	8,916	9,924	9,225
Interest earnings	6,886	4,400	5,100	5,600	6,000	6,500	4,000
<i>Less - capital expenditures</i>							
Playground upgrade	-	-	-	-	-	100,000	-
Gazebo	7,169	10,000	-	-	-	-	-
Picnic table replacement	-	2,500	2,500	-	-	-	-
Total capital expenditures	7,169	12,500	2,500	-	-	100,000	-
BALANCE, END OF YEAR	\$ 157,899	\$ 150,882	\$ 182,410	\$ 196,477	\$ 211,393	\$ 127,817	\$ 141,042

Operating Budget

111 - Salmon Beach Security

PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	121 - Other Sources	(\$1,371)	(\$800)	(\$800)	(\$800)	(\$800)	(\$800)	(\$900)
	122 - Parcel Tax	(\$7,196)	(\$7,196)	(\$12,394)	(\$13,225)	(\$13,587)	(\$13,959)	(\$13,979)
	126 - Surplus (Deficit) from Prior Years	(\$4,988)	(\$4,988)	(\$479)				
	Total	(\$13,556)	(\$12,984)	(\$13,673)	(\$14,025)	(\$14,387)	(\$14,759)	(\$14,879)
Expenses	220 - Contribution to Capital Fund	\$1,371	\$800	\$800	\$800	\$800	\$800	\$900
	247 - Labour & Benefits	\$5,436	\$6,234	\$6,411	\$6,583	\$6,761	\$6,945	\$7,134
	257 - Operating Costs	\$4,187	\$4,450	\$4,212	\$4,324	\$4,438	\$4,556	\$5,106
	266 - Repairs & Maintenance	\$2,083	\$1,500	\$2,250	\$2,318	\$2,387	\$2,459	\$1,739
	Total	\$13,077	\$12,984	\$13,673	\$14,025	\$14,387	\$14,759	\$14,879
Total		(\$479)						

PSAB Reconciliation	Financial Plan Balance	\$479						
	Add: Transfers to reserves	\$1,371	\$800	\$800	\$800	\$800	\$800	\$900
	Deduct: Estimated Amortization not Included	(\$1,619)	(\$1,600)	(\$1,600)	(\$1,600)	(\$1,600)	(\$1,600)	(\$1,600)
	Deduct: Surplus from Previous Year	(\$4,988)	(\$4,988)	(\$479)				
	PSAB Annual Surplus/(Deficit)	(\$4,756)	(\$5,788)	(\$1,279)	(\$800)	(\$800)	(\$800)	(\$700)

111 - Salmon Beach Security

CAPITAL FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 27,897	\$ 27,897	\$ 29,268	\$ 26,568	\$ 27,368	\$ 28,168	\$ 28,968
Contribution from operating fund	-	-	-	-	-	-	-
Grants and other contributions	-	-	-	-	-	-	-
Interest earnings	1,371	800	800	800	800	800	900
<i>Less - capital expenditures</i>							
Gate replacement	-	-	-	-	-	-	-
Security cameras	-	3,500	3,500	-	-	-	-
Total capital expenditures	-	3,500	3,500	-	-	-	-
BALANCE, END OF YEAR	\$ 29,268	\$ 25,197	\$ 26,568	\$ 27,368	\$ 28,168	\$ 28,968	\$ 29,868

Operating Budget

051 - Salmon Beach Sewage Disposal

PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	121 - Other Sources	(\$667)	(\$950)	(\$1,250)	(\$1,650)	(\$1,850)	(\$1,950)	(\$2,450)
	122 - Parcel Tax	(\$90,000)	(\$90,000)	(\$90,000)	(\$90,000)	(\$90,000)	(\$90,000)	(\$90,000)
	124 - Fees & Charges	(\$39,285)	(\$30,900)	(\$30,000)	(\$30,900)	(\$31,827)	(\$32,782)	(\$33,765)
	126 - Surplus (Deficit) from Prior Years	(\$8,752)	(\$8,752)	(\$13,309)				
	Total	(\$138,704)	(\$130,602)	(\$134,559)	(\$122,550)	(\$123,677)	(\$124,732)	(\$126,215)
Expenses	220 - Contribution to Capital Fund	\$15,281	\$15,564	\$20,063	\$5,986	\$4,588	\$3,059	\$31,697
	247 - Labour & Benefits	\$27,406	\$28,038	\$28,479	\$29,271	\$30,086	\$30,926	\$31,791
	256 - Office Operations		\$350	\$200	\$206	\$212	\$219	\$225
	257 - Operating Costs	\$51,619	\$47,750	\$50,817	\$51,938	\$53,087	\$54,865	\$56,375
	266 - Repairs & Maintenance	\$5,838	\$5,000	\$5,000	\$5,150	\$5,305	\$5,464	\$5,628
	281 - Debt Repayment - Interest	\$6,061	\$6,200	\$4,000	\$3,000	\$1,900	\$700	
	282 - Debt Repayment - Principal	\$19,190	\$27,700	\$26,000	\$27,000	\$28,500	\$29,500	\$500
	Total	\$125,395	\$130,602	\$134,559	\$122,550	\$123,677	\$124,732	\$126,215
Total		(\$13,309)						

PSAB Reconciliation	Financial Plan Balance	\$13,309						(\$0)
	Add: Transfers to reserves	\$15,281	\$15,564	\$20,063	\$5,986	\$4,588	\$3,059	\$31,697
	Add: Principal Debt Payments	\$19,190	\$27,700	\$26,000	\$27,000	\$28,500	\$29,500	\$500
	Deduct: Estimated Amortization not Included	(\$32,191)	(\$23,800)	(\$32,100)	(\$32,100)	(\$32,100)	(\$32,100)	(\$32,100)
	Deduct: Surplus from Previous Year	(\$8,752)	(\$8,752)	(\$13,309)				
	PSAB Annual Surplus/(Deficit)	\$6,837	\$10,712	\$654	\$886	\$988	\$459	\$97

051 - Salmon Beach Sewage Disposal

CAPITAL FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 6,465	\$ 20,004	\$ 21,242	\$ 41,305	\$ 47,291	\$ 51,878	\$ 54,937
Contribution from operating fund	14,614	14,614	18,813	4,336	2,738	1,109	29,247
Interest earnings	668	950	1,250	1,650	1,850	1,950	2,450
<i>Less - capital expenditures</i>							
Pumper truck	505	13,500	-	-	-	-	-
Sani-field upgrade	-	-	-	-	-	-	-
Total capital expenditures	505	13,500	-	-	-	-	-
BALANCE, END OF YEAR	\$ 21,242	\$ 22,068	\$ 41,305	\$ 47,291	\$ 51,878	\$ 54,937	\$ 86,634

Operating Budget

114 - Salmon Beach Transportation

PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	121 - Other Sources	(\$7,760)	(\$5,400)	(\$1,800)	(\$1,700)	(\$2,400)	(\$2,400)	(\$2,500)
	122 - Parcel Tax	(\$140,000)	(\$140,000)	(\$148,500)	(\$175,000)	(\$180,250)	(\$185,658)	(\$191,227)
	126 - Surplus (Deficit) from Prior Years	(\$35,476)	(\$35,476)	(\$11,629)				
	Total	(\$183,236)	(\$180,876)	(\$161,929)	(\$176,700)	(\$182,650)	(\$188,058)	(\$193,727)
Expenses	220 - Contribution to Capital Fund	\$12,524	\$10,164	\$4,619	\$21,759	\$25,109	\$27,847	\$30,099
	247 - Labour & Benefits	\$23,814	\$26,262	\$25,245	\$25,902	\$26,578	\$27,273	\$27,988
	250 - Legal Costs		\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
	257 - Operating Costs	\$85,310	\$88,200	\$85,065	\$87,039	\$88,963	\$90,938	\$93,640
	266 - Repairs & Maintenance	\$49,958	\$51,250	\$42,000	\$37,000	\$37,000	\$37,000	\$37,000
	Total	\$171,607	\$180,876	\$161,929	\$176,700	\$182,650	\$188,058	\$193,727
Total		(\$11,629)						

PSAB Reconciliation	Financial Plan Balance	\$11,629						
	Add: Transfers to reserves	\$12,524	\$10,164	\$4,619	\$21,759	\$25,109	\$27,847	\$30,099
	Deduct: Estimated Amortization not Included	(\$1,359)	(\$1,300)	(\$1,300)	(\$1,300)	(\$1,300)	(\$1,300)	(\$1,300)
	Deduct: Surplus from Previous Year	(\$35,476)	(\$35,476)	(\$11,629)				
	PSAB Annual Surplus/(Deficit)	(\$12,682)	(\$26,612)	(\$8,310)	\$20,459	\$23,809	\$26,547	\$28,799

114 - Salmon Beach Transportation

CAPITAL FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 246,447	\$ 246,447	\$ 72,791	\$ 45,910	\$ 67,669	\$ 92,778	\$ 70,625
Contribution from operating fund	4,764	4,764	2,819	20,059	22,709	25,447	27,599
Interest earnings	7,760	3,900	1,800	1,700	2,400	2,400	2,500
<i>Less - capital expenditures</i>							
Interior road upgrades	183,680	185,000	31,500	-	-	50,000	-
Materials storage upgrades	2,500	50,000	-	-	-	-	-
Total capital expenditures	186,180	235,000	31,500	-	-	50,000	-
BALANCE, END OF YEAR	\$ 72,791	\$ 20,111	\$ 45,910	\$ 67,669	\$ 92,778	\$ 70,625	\$ 100,725

Operating Budget

115 - Salmon Beach Water

PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	121 - Other Sources	(\$1,717)	(\$1,100)	(\$1,200)	(\$1,200)	(\$1,300)	(\$1,300)	(\$1,339)
	122 - Parcel Tax	(\$671)	(\$671)	(\$138)	(\$2,910)	(\$2,972)	(\$3,035)	(\$3,073)
	126 - Surplus (Deficit) from Prior Years	(\$5,223)	(\$5,223)	(\$3,712)				
	Total	(\$7,611)	(\$6,994)	(\$5,050)	(\$4,110)	(\$4,272)	(\$4,335)	(\$4,412)
Expenses	220 - Contribution to Capital Fund	\$1,717	\$1,100	\$1,200	\$1,200	\$1,300	\$1,300	\$1,300
	257 - Operating Costs	\$2,182	\$5,894	\$3,850	\$2,910	\$2,972	\$3,035	\$3,112
	Total	\$3,898	\$6,994	\$5,050	\$4,110	\$4,272	\$4,335	\$4,412
Total		(\$3,712)						

PSAB Reconciliation	Financial Plan Balance	\$3,712						
	Add: Transfers to reserves	\$1,717	\$1,100	\$1,200	\$1,200	\$1,300	\$1,300	\$1,300
	Deduct: Estimated Amortization not Included	(\$2,297)	(\$2,200)	(\$2,200)	(\$2,200)	(\$2,200)	(\$2,200)	(\$2,200)
	Deduct: Surplus from Previous Year	(\$5,223)	(\$5,223)	(\$3,712)				
	PSAB Annual Surplus/(Deficit)	(\$2,091)	(\$6,323)	(\$4,712)	(\$1,000)	(\$900)	(\$900)	(\$900)

115 - Salmon Beach Water

CAPITAL FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 37,877	\$ 37,877	\$ 39,594	\$ 40,794	\$ 41,994	\$ 43,294	\$ 44,594
Contribution from operating fund	-	-	-	-	-	-	-
Interest earnings	1,717	1,100	1,200	1,200	1,300	1,300	1,300
<i>Less - capital expenditures</i>							
Water infrastructure	-	-	-	-	-	-	-
Total capital expenditures	-	-	-	-	-	-	-
BALANCE, END OF YEAR	\$ 39,594	\$ 38,977	\$ 40,794	\$ 41,994	\$ 43,294	\$ 44,594	\$ 45,894

Operating Budget

077 - South Long Beach Community Parks

PARTICIPANTS: PART OF ELECTORAL AREA 'C'

Account Type	GLCategory	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	126 - Surplus (Deficit) from Prior Years	(\$7,135)	(\$7,135)	(\$7,135)				
	Total	(\$7,135)	(\$7,135)	(\$7,135)				
Expenses	284 - Unallocated per Budget		\$7,135	\$7,135				
	Total		\$7,135	\$7,135				
Total		(\$7,135)						
PSAB Reconciliation	Financial Plan Balance	\$7,135						
	Deduct: Surplus from Previous Year	(\$7,135)	(\$7,135)	(\$7,135)				
	PSAB Annual Surplus/(Deficit)		(\$7,135)	(\$7,135)				

077 - South Long Beach Community Parks

PARKLAND RESERVE FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 166,588	\$ 166,588	\$ 174,777	\$ 179,977	\$ 185,377	\$ 190,977	\$ 196,677
Developer contributions		-	-	-	-	-	-
Interest earnings	8,189	5,000	5,200	5,400	5,600	5,700	5,900
Less - parkland purchases	-	-	-	-	-	-	-
BALANCE, END OF YEAR	\$ 174,777	\$ 171,588	\$ 179,977	\$ 185,377	\$ 190,977	\$ 196,677	\$ 202,577

Operating Budget

034 - South Long Beach Fire Protection

PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$2,423)						
	121 - Other Sources	(\$470)	(\$300)	(\$300)	(\$300)	(\$300)	(\$300)	(\$300)
	126 - Surplus (Deficit) from Prior Years	(\$6,272)	(\$6,272)	\$1,107				
	127 - Tax Requisition	(\$53,411)	(\$53,411)	(\$94,208)	(\$95,822)	(\$98,623)	(\$101,506)	(\$104,474)
	Total	(\$62,575)	(\$59,983)	(\$93,402)	(\$96,122)	(\$98,923)	(\$101,806)	(\$104,774)
Expenses	220 - Contribution to Capital Fund	\$470	\$300	\$300	\$300	\$300	\$300	\$300
	247 - Labour & Benefits	\$6,243	\$6,683	\$15,102	\$15,482	\$15,873	\$16,273	\$16,684
	257 - Operating Costs	\$56,969	\$53,000	\$78,000	\$80,340	\$82,750	\$85,233	\$87,790
	Total	\$63,682	\$59,983	\$93,402	\$96,122	\$98,923	\$101,806	\$104,774
Total		\$1,107						

PSAB Reconciliation	Financial Plan Balance	(\$1,107)						
	Add: Transfers to reserves	\$470	\$300	\$300	\$300	\$300	\$300	\$300
	Deduct: Surplus from Previous Year	(\$6,272)	(\$6,272)	\$1,107				
	PSAB Annual Surplus/(Deficit)	(\$6,909)	(\$5,972)	\$1,407	\$300	\$300	\$300	\$300

034 - South Long Beach Fire Protection

CAPITAL FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 9,552	\$ 9,552	\$ 10,022	\$ 10,322	\$ 10,622	\$ 10,922	\$ 11,222
Contribution from operating fund	-	-	-	-	-	-	-
Growing Communities Fund	-	-	200,000	-	-	-	-
Interest earnings	470	300	300	300	300	300	300
<i>Less - capital expenditures</i>							
Fire hydrant installation	-	-	200,000	-	-	-	-
Total capital expenditures	-	-	200,000	-	-	-	-
BALANCE, END OF YEAR	\$ 10,022	\$ 9,852	\$ 10,322	\$ 10,622	\$ 10,922	\$ 11,222	\$ 11,522

Operating Budget

055 - South Long Beach Bike Path

PARTICIPANTS: PART OF ELECTORAL AREA 'C'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$214)						
	122 - Parcel Tax	(\$7,000)	(\$7,000)	(\$7,000)	(\$7,100)	(\$7,100)	(\$7,100)	(\$7,100)
	126 - Surplus (Deficit) from Prior Years	(\$507)	(\$507)	(\$621)				
	Total	(\$7,721)	(\$7,507)	(\$7,621)	(\$7,100)	(\$7,100)	(\$7,100)	(\$7,100)
Expenses	221 - Contribution to Other Governments	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000
	247 - Labour & Benefits	\$100	\$100	\$100	\$100	\$100	\$100	\$100
	257 - Operating Costs		\$407	\$521				
	Total	\$7,100	\$7,507	\$7,621	\$7,100	\$7,100	\$7,100	\$7,100
Total		(\$621)						

PSAB Reconciliation	Financial Plan Balance	\$621						
	Deduct: Surplus from Previous Year	(\$507)	(\$507)	(\$621)				
	PSAB Annual Surplus/(Deficit)	\$114	(\$507)	(\$621)				

Operating Budget

052 - South Long Beach Street Lighting

PARTICIPANTS: PART OF ELECTORAL AREA 'C'

Account Type	GLCategory	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$171)						
	126 - Surplus (Deficit) from Prior Years	(\$217)	(\$217)	(\$360)				
	127 - Tax Requisition	(\$2,563)	(\$2,563)	(\$2,440)	(\$2,881)	(\$2,964)	(\$3,050)	(\$3,139)
	Total	(\$2,951)	(\$2,780)	(\$2,800)	(\$2,881)	(\$2,964)	(\$3,050)	(\$3,139)
Expenses	247 - Labour & Benefits	\$100	\$100	\$100	\$100	\$100	\$100	\$100
	257 - Operating Costs	\$2,491	\$2,680	\$2,700	\$2,781	\$2,864	\$2,950	\$3,039
	Total	\$2,591	\$2,780	\$2,800	\$2,881	\$2,964	\$3,050	\$3,139
Total		(\$360)						
PSAB Reconciliation	Financial Plan Balance	\$360						
	Deduct: Surplus from Previous Year	(\$217)	(\$217)	(\$360)				
	PSAB Annual Surplus/(Deficit)	\$143	(\$217)	(\$360)				

Operating Budget

042 - Sproat Lake Animal Control

PARTICIPANTS: ELECTORAL AREA 'D'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$29)						
	126 - Surplus (Deficit) from Prior Years	(\$2,936)	(\$2,936)	(\$2,205)				
	127 - Tax Requisition	(\$1,032)	(\$1,032)	(\$1,800)	(\$4,098)	(\$4,193)	(\$4,322)	(\$4,521)
	Total	(\$3,997)	(\$3,968)	(\$4,005)	(\$4,098)	(\$4,193)	(\$4,322)	(\$4,521)
Expenses	247 - Labour & Benefits	\$878	\$968	\$1,005	\$1,038	\$1,072	\$1,107	\$1,144
	257 - Operating Costs	\$915	\$3,000	\$3,000	\$3,060	\$3,121	\$3,215	\$3,378
	Total	\$1,792	\$3,968	\$4,005	\$4,098	\$4,193	\$4,322	\$4,521
Total		(\$2,205)						
PSAB Reconciliation	Financial Plan Balance	\$2,205						
	Deduct: Surplus from Previous Year	(\$2,936)	(\$2,936)	(\$2,205)				
	PSAB Annual Surplus/(Deficit)	(\$731)	(\$2,936)	(\$2,205)				

Operating Budget

075 - Sproat Lake Community Parks

PARTICIPANTS: PART OF ELECTORAL AREA 'D'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$19,449)	(\$19,465)	(\$3,928)	(\$3,000)	(\$3,000)	(\$3,000)	(\$3,000)
	121 - Other Sources	(\$14,828)	(\$8,500)	(\$7,700)	(\$5,700)	(\$4,400)	(\$3,100)	(\$1,800)
	126 - Surplus (Deficit) from Prior Years	(\$47,458)	(\$47,458)	(\$13,727)				
	127 - Tax Requisition	(\$118,847)	(\$118,847)	(\$120,036)	(\$123,637)	(\$127,346)	(\$131,166)	(\$135,101)
	136 - Transfer from Community-Building Fund Reserve	(\$17,218)	(\$20,965)	(\$8,175)				
	Total		(\$217,800)	(\$215,235)	(\$153,566)	(\$132,337)	(\$134,746)	(\$137,266)
Expenses	220 - Contribution to Capital Fund	\$79,382	\$73,053	\$34,035	\$25,413	\$17,762	\$17,023	\$16,312
	245 - Insurance	\$589	\$575	\$600	\$612	\$624	\$643	\$647
	247 - Labour & Benefits	\$23,131	\$25,884	\$25,501	\$26,279	\$27,084	\$27,917	\$28,777
	256 - Office Operations		\$102	\$100	\$103	\$106	\$109	\$113
	257 - Operating Costs	\$53,206	\$57,848	\$71,613	\$65,296	\$66,044	\$67,830	\$69,670
	260 - Project Expenses	\$8,217	\$14,343	\$11,217	\$9,934	\$10,221	\$10,528	\$10,844
	266 - Repairs & Maintenance	\$6,621	\$11,500	\$10,500	\$4,700	\$12,904	\$13,216	\$13,538
	269 - Operational Planning	\$32,928	\$31,930					
	Total		\$204,073	\$215,235	\$153,566	\$132,337	\$134,746	\$137,266
Total		(\$13,727)						

PSAB Reconciliation	Financial Plan Balance	\$13,727						
	Add: Transfers to reserves	\$79,382	\$73,053	\$34,035	\$25,413	\$17,762	\$17,023	\$16,312
	Deduct: Estimated Amortization not Included	(\$24,731)	(\$26,100)	(\$24,700)	(\$24,700)	(\$24,700)	(\$24,700)	(\$24,700)
	Deduct: Transfers from reserves	(\$17,218)	(\$20,965)	(\$8,175)				
	Deduct: Surplus from Previous Year	(\$47,458)	(\$47,458)	(\$13,727)				
	PSAB Annual Surplus/(Deficit)	\$3,701	(\$21,470)	(\$12,567)	\$713	(\$6,938)	(\$7,677)	(\$8,388)

075 - Sproat Lake Community Parks

CAPITAL FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 268,043	\$ 268,043	\$ 327,173	\$ 191,208	\$ 191,621	\$ 109,383	\$ 101,406
Contribution from operating fund	64,553	64,553	26,335	19,713	13,362	13,923	14,512
Grants and other contributions	-	-	-	-	-	-	-
Community Works Fund transfer	-	-	-	200,000	-	-	-
Interest earnings	14,828	8,500	7,700	5,700	4,400	3,100	1,800
<i>Less - capital expenditures</i>							
Cougar Smith Park infrastructure upgrades	9,600	8,000	-	-	-	-	-
Dickson Park dock	-	-	20,000	-	-	-	-
Great Central Lake boat launch & parking	-	-	-	200,000	-	-	-
Trail upgrades	10,651	25,000	150,000	25,000	100,000	25,000	100,000
Total capital expenditures	20,251	33,000	170,000	225,000	100,000	25,000	100,000
BALANCE, END OF YEAR	\$ 327,173	\$ 308,096	\$ 191,208	\$ 191,621	\$ 109,383	\$ 101,406	\$ 17,718

SPROAT LAKE COMMUNITY PARK	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
<u>PARKLAND RESERVE FUND</u>							
Balance, beginning of year	\$ 163,681	\$ 163,681	\$ 170,967	\$ 176,067	\$ 181,367	\$ 186,767	\$ 192,367
Developer contributions	-	-	-	-	-	-	-
Interest earnings	7,286	4,900	5,100	5,300	5,400	5,600	5,800
Less - parkland purchases	-	-	-	-	-	-	-
BALANCE, END OF YEAR	\$ 170,967	\$ 168,581	\$ 176,067	\$ 181,367	\$ 186,767	\$ 192,367	\$ 198,167

Operating Budget

073 - Sproat Lake Grants-in-Aid

PARTICIPANTS: ELECTORAL AREA 'D'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	126 - Surplus (Deficit) from Prior Years	(\$8,670)	(\$8,670)	(\$9,630)				
	127 - Tax Requisition	(\$27,109)	(\$27,109)	(\$25,813)	(\$35,479)	(\$35,516)	(\$35,554)	(\$35,594)
	Total	(\$35,779)	(\$35,779)	(\$35,443)	(\$35,479)	(\$35,516)	(\$35,554)	(\$35,594)
Expenses	202 - Engagement	\$370	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
	221 - Contribution to Other Governments	\$24,243	\$24,243	\$24,243	\$24,243	\$24,243	\$24,243	\$24,243
	240 - Grants-in-Aid	\$1,536	\$1,536	\$1,200	\$1,236	\$1,273	\$1,311	\$1,351
	Total	\$26,149	\$35,779	\$35,443	\$35,479	\$35,516	\$35,554	\$35,594
Total		(\$9,630)						

PSAB Reconciliation	Financial Plan Balance	\$9,630						
	Deduct: Surplus from Previous Year	(\$8,670)	(\$8,670)	(\$9,630)				
	PSAB Annual Surplus/(Deficit)	\$960	(\$8,670)	(\$9,630)				

Operating Budget

057 - Noise Control - Sproat Lake

PARTICIPANTS: ELECTORAL AREA 'D'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$7)						
	126 - Surplus (Deficit) from Prior Years	(\$6,594)	(\$6,594)	(\$1,463)				
	127 - Tax Requisition	(\$243)	(\$243)	(\$2,611)	(\$4,205)	(\$4,341)	(\$4,481)	(\$4,626)
	Total	(\$6,843)	(\$6,837)	(\$4,073)	(\$4,205)	(\$4,341)	(\$4,481)	(\$4,626)
Expenses	247 - Labour & Benefits	\$4,792	\$4,837	\$3,073	\$3,175	\$3,280	\$3,388	\$3,501
	250 - Legal Costs		\$1,000					
	257 - Operating Costs	\$589	\$1,000	\$1,000	\$1,030	\$1,061	\$1,093	\$1,126
	Total	\$5,381	\$6,837	\$4,073	\$4,205	\$4,341	\$4,481	\$4,626
Total		(\$1,463)						

PSAB Reconciliation	Financial Plan Balance	\$1,463						
	Deduct: Surplus from Previous Year	(\$6,594)	(\$6,594)	(\$1,463)				
	PSAB Annual Surplus/(Deficit)	(\$5,131)	(\$6,594)	(\$1,463)				

Operating Budget

036 - Sproat Lake Fire Protection

PARTICIPANTS: PORTION OF ELECTORAL AREA 'D'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$49,316)	(\$29,263)	(\$46,120)	(\$6,242)	(\$6,367)	(\$6,495)	(\$6,689)
	106 - Contracts with Other Governments	(\$1,819)	(\$1,600)	(\$1,648)	(\$1,697)	(\$1,748)	(\$1,801)	(\$1,855)
	121 - Other Sources	(\$48,526)	(\$7,700)	(\$10,000)	(\$5,100)	(\$5,300)	(\$5,500)	(\$7,200)
	124 - Fees & Charges	(\$1)						
	126 - Surplus (Deficit) from Prior Years	(\$16,387)	(\$16,387)	(\$78,505)				
	127 - Tax Requisition	(\$774,951)	(\$774,951)	(\$852,446)	(\$937,691)	(\$1,031,460)	(\$1,134,606)	(\$1,248,066)
	Total	(\$891,001)	(\$829,901)	(\$988,719)	(\$950,731)	(\$1,044,875)	(\$1,148,401)	(\$1,263,811)
Expenses	220 - Contribution to Capital Fund	\$272,013	\$264,652	\$414,910	\$307,257	\$361,396	\$448,174	\$467,028
	235 - Protective Services Expenses	\$109,184	\$146,800	\$130,356	\$132,963	\$135,622	\$139,691	\$143,882
	240 - Grants-in-Aid	\$6,343	\$5,700	\$5,814	\$5,930	\$6,049	\$6,230	\$6,417
	245 - Insurance	\$13,038	\$10,100	\$17,876	\$13,134	\$13,396	\$13,798	\$14,212
	247 - Labour & Benefits	\$173,467	\$177,628	\$182,357	\$187,027	\$204,006	\$209,159	\$214,449
	250 - Legal Costs		\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
	256 - Office Operations	\$5,232	\$8,800	\$8,006	\$8,214	\$8,378	\$8,630	\$8,889
	257 - Operating Costs	\$176,384	\$181,221	\$189,729	\$179,062	\$182,796	\$188,280	\$196,552
	266 - Repairs & Maintenance	\$56,834	\$34,000	\$38,670	\$39,443	\$40,232	\$41,439	\$42,682
	281 - Debt Repayment - Interest				\$17,600	\$17,200	\$12,900	\$26,000
	282 - Debt Repayment - Principal				\$59,100	\$74,800	\$79,100	\$142,700
	Total	\$812,496	\$829,901	\$988,719	\$950,731	\$1,044,875	\$1,148,401	\$1,263,811
Total	(\$78,505)							

PSAB Reconciliation	Financial Plan Balance	\$78,505						
	Add: Transfers to reserves	\$272,013	\$264,652	\$414,910	\$307,257	\$361,396	\$448,174	\$467,028
	Add: Principal Debt Payments				\$59,100	\$74,800	\$79,100	\$142,700
	Deduct: Estimated Amortization not Included	(\$178,724)	(\$161,600)	(\$178,700)	(\$178,700)	(\$178,700)	(\$178,700)	(\$178,700)
	Deduct: Surplus from Previous Year	(\$16,387)	(\$16,387)	(\$78,505)				
	PSAB Annual Surplus/(Deficit)	\$155,407	\$86,665	\$157,706	\$187,657	\$257,496	\$348,574	\$431,028

036 - Sproat Lake Fire Protection

CAPITAL FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 409,853	\$ 409,853	\$ 335,402	\$ 342,313	-\$ 430	\$ 360,966	\$ 9,140
Contribution from operating fund	255,000	255,000	368,910	302,157	356,096	442,674	459,828
Community Works Fund transfer	-	500,000	1,350,000	-	-	-	-
Growing Community Fund transfer	-	700,000	650,000	-	-	-	-
Grants and other contributions	1,952	1,952	-	-	-	-	-
MFA equipment financing	-	-	-	402,000	-	500,000	-
Interest earnings	15,061	2,200	10,000	5,100	5,300	5,500	7,200
<i>Less - capital expenditures</i>							
Dry hydrant	-	-	19,000	-	-	-	-
Duty officer truck	8,067	9,000	-	-	-	-	-
Engine #41 replacement	-	-	-	-	-	1,300,000	-
Fire boat	-	-	-	402,000	-	-	-
Fire fighting equipment (grant dependent)	-	-	21,000	-	-	-	-
Firehall upgrades #3	-	1,200,000	2,000,000	-	-	-	-
Fuel tank	22,541	20,000	-	-	-	-	-
Rescue truck	-	-	-	190,000	-	-	-
Snow plow for duty officer truck	-	-	15,000	-	-	-	-
Training site upgrade (grant dependent)	-	-	15,000	-	-	-	-
Truck #43 replacement	-	250,000	250,000	460,000	-	-	-
Truck #48 replacement	310,850	312,057	-	-	-	-	-
Water system - hall #1	-	22,000	52,000	-	-	-	-
Wildfire fighting equipment (grant dependent)	5,006	1,952	-	-	-	-	-
Total capital expenditures	346,464	1,815,009	2,372,000	1,052,000	-	1,300,000	-
BALANCE, END OF YEAR	\$ 335,402	\$ 53,996	\$ 342,313	-\$ 430	\$ 360,966	\$ 9,140	\$ 476,168

Operating Budget

053 - Arvay Road Street Lighting

PARTICIPANTS: PART OF ELECTORAL AREA 'E'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	126 - Surplus (Deficit) from Prior Years	(\$26)	(\$26)	(\$212)				
	127 - Tax Requisition	(\$2,754)	(\$2,754)	(\$2,288)	(\$2,572)	(\$2,646)	(\$2,723)	(\$2,801)
	Total	(\$2,780)	(\$2,780)	(\$2,500)	(\$2,572)	(\$2,646)	(\$2,723)	(\$2,801)
Expenses	247 - Labour & Benefits	\$100	\$100	\$100	\$100	\$100	\$100	\$100
	257 - Operating Costs	\$2,468	\$2,680	\$2,400	\$2,472	\$2,546	\$2,623	\$2,701
	Total	\$2,568	\$2,780	\$2,500	\$2,572	\$2,646	\$2,723	\$2,801
Total		(\$212)						
PSAB Reconciliation	Financial Plan Balance	\$212						
	Deduct: Surplus from Previous Year	(\$26)	(\$26)	(\$212)				
	PSAB Annual Surplus/(Deficit)	\$186	(\$26)	(\$212)				

Operating Budget

044 - Beaver Creek Animal Control

PARTICIPANTS: ELECTORAL AREA 'E'

Account Type	GLCategory	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	126 - Surplus (Deficit) from Prior Years	(\$276)	(\$276)	\$2,097				
	127 - Tax Requisition	(\$3,692)	(\$3,692)	(\$8,101)	(\$6,188)	(\$6,376)	(\$6,571)	(\$6,771)
	Total	(\$3,968)	(\$3,968)	(\$6,005)	(\$6,188)	(\$6,376)	(\$6,571)	(\$6,771)
Expenses	247 - Labour & Benefits	\$875	\$968	\$1,005	\$1,038	\$1,072	\$1,107	\$1,144
	257 - Operating Costs	\$5,190	\$3,000	\$5,000	\$5,150	\$5,305	\$5,464	\$5,628
	Total	\$6,065	\$3,968	\$6,005	\$6,188	\$6,376	\$6,571	\$6,771
Total		\$2,097						

PSAB Reconciliation	Financial Plan Balance	(\$2,097)						
	Deduct: Surplus from Previous Year	(\$276)	(\$276)	\$2,097				
	PSAB Annual Surplus/(Deficit)	(\$2,373)	(\$276)	\$2,097				

Operating Budget

129 - Beaver Creek Community Parks

PARTICIPANTS: ELECTORAL AREA 'E'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$142)		(\$1,278)				
	121 - Other Sources	(\$2,307)	(\$1,600)	(\$1,800)	(\$1,300)	(\$700)	(\$700)	(\$800)
	126 - Surplus (Deficit) from Prior Years	(\$15,215)	(\$15,215)	(\$18,326)				
	127 - Tax Requisition	(\$29,967)	(\$29,967)	(\$30,866)	(\$31,792)	(\$32,746)	(\$33,401)	(\$34,740)
	136 - Transfer from Community-Building Fund Reserve	(\$5,609)		(\$3,438)				
	Total		(\$53,241)	(\$46,782)	(\$55,707)	(\$33,092)	(\$33,446)	(\$34,101)
Expenses	220 - Contribution to Capital Fund	\$9,547	\$8,840	\$9,764	\$3,286	\$2,935	\$2,861	\$2,160
	247 - Labour & Benefits	\$13,601	\$14,442	\$14,897	\$15,223	\$15,716	\$16,226	\$16,752
	257 - Operating Costs	\$11,483	\$23,500	\$28,830	\$14,582	\$14,795	\$15,014	\$16,628
	260 - Project Expenses	\$285		\$2,215				
	Total		\$34,916	\$46,782	\$55,707	\$33,092	\$33,446	\$34,101
Total		(\$18,326)						

PSAB Reconciliation	Financial Plan Balance	\$18,326						
	Add: Transfers to reserves	\$9,547	\$8,840	\$9,764	\$3,286	\$2,935	\$2,861	\$2,160
	Deduct: Estimated Amortization not Included	(\$1,495)	(\$1,500)	(\$1,500)	(\$1,500)	(\$1,500)	(\$1,500)	(\$1,500)
	Deduct: Transfers from reserves	(\$5,609)		(\$3,438)				
	Deduct: Surplus from Previous Year	(\$15,215)	(\$15,215)	(\$18,326)				
	PSAB Annual Surplus/(Deficit)	\$5,553	(\$7,875)	(\$13,499)	\$1,786	\$1,435	\$1,361	\$660

129 - Beaver Creek Community Parks

CAPITAL FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 47,987	\$ 47,987	\$ 57,534	\$ 67,298	\$ 20,585	\$ 23,520	\$ 26,381
Contribution from operating fund	7,240	7,240	7,964	1,986	2,235	2,161	1,360
Community Works Fund transfer	-	-	-	100,000	-	-	-
Grants and other contributions	-	2,000	-	-	-	-	-
Interest earnings	2,307	1,600	1,800	1,300	700	700	800
<i>Less - capital expenditures</i>							
Nordstrom playground development	-	-	-	150,000	-	-	-
Total capital expenditures	-	-	-	150,000	-	-	-
BALANCE, END OF YEAR	\$ 57,534	\$ 58,827	\$ 67,298	\$ 20,585	\$ 23,520	\$ 26,381	\$ 28,541

BEAVER CREEK COMMUNITY PARK	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
<u>PARKLAND RESERVE FUND</u>							
Balance, beginning of year	\$ 16,445	\$ 16,445	\$ 44,533	\$ 45,833	\$ 47,233	\$ 48,633	\$ 50,133
Developer contributions	26,700	-	-	-	-	-	-
Interest earnings	1,388	500	1,300	1,400	1,400	1,500	1,500
Less - parkland purchases	-	-	-	-	-	-	-
BALANCE, END OF YEAR	\$ 44,533	\$ 16,945	\$ 45,833	\$ 47,233	\$ 48,633	\$ 50,133	\$ 51,633

Operating Budget

100 - Beaver Creek - Grants-in-Aid

PARTICIPANTS: ELECTORAL AREA 'E'

Account Type	GLCategory	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	126 - Surplus (Deficit) from Prior Years	(\$1,000)	(\$1,000)	(\$999)				
	127 - Tax Requisition	(\$1,243)	(\$1,243)	(\$1,301)	(\$2,369)	(\$2,440)	(\$2,513)	(\$2,589)
	Total	(\$2,243)	(\$2,243)	(\$2,300)	(\$2,369)	(\$2,440)	(\$2,513)	(\$2,589)
Expenses	202 - Engagement		\$1,000					
	240 - Grants-in-Aid	\$1,244	\$1,243	\$2,300	\$2,369	\$2,440	\$2,513	\$2,589
	Total	\$1,244	\$2,243	\$2,300	\$2,369	\$2,440	\$2,513	\$2,589
Total		(\$999)						
PSAB Reconciliation	Financial Plan Balance	\$999						
	Deduct: Surplus from Previous Year	(\$1,000)	(\$1,000)	(\$999)				
	PSAB Annual Surplus/(Deficit)	(\$1)	(\$1,000)	(\$999)				

Operating Budget

041 - Noise Control-Beaver Creek

PARTICIPANTS: ELECTORAL AREA 'E'

Account Type	GLCategory	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	126 - Surplus (Deficit) from Prior Years	(\$1,073)	(\$1,073)	(\$536)				
	127 - Tax Requisition	(\$2,828)	(\$2,828)	(\$3,537)	(\$4,205)	(\$4,341)	(\$4,481)	(\$4,626)
	Total	(\$3,901)	(\$3,901)	(\$4,073)	(\$4,205)	(\$4,341)	(\$4,481)	(\$4,626)
Expenses	247 - Labour & Benefits	\$2,785	\$2,901	\$3,073	\$3,175	\$3,280	\$3,388	\$3,501
	257 - Operating Costs	\$580	\$1,000	\$1,000	\$1,030	\$1,061	\$1,093	\$1,126
	Total	\$3,365	\$3,901	\$4,073	\$4,205	\$4,341	\$4,481	\$4,626
Total		(\$536)						

PSAB Reconciliation	Financial Plan Balance	\$536						
	Deduct: Surplus from Previous Year	(\$1,073)	(\$1,073)	(\$536)				
	PSAB Annual Surplus/(Deficit)	(\$537)	(\$1,073)	(\$536)				

Operating Budget

032 - Beaver Creek Fire Protection

PARTICIPANTS: PART OF ELECTORAL AREA 'B', 'E', 'F'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget	
Revenues	103 - Conditional Grant	(\$44,262)	(\$34,056)	(\$40,000)					
	121 - Other Sources	(\$24,066)	(\$19,424)	(\$20,158)	(\$21,145)	(\$18,736)	(\$15,828)	(\$18,547)	
	126 - Surplus (Deficit) from Prior Years	(\$38,068)	(\$38,068)	(\$46,039)					
	127 - Tax Requisition	(\$525,000)	(\$525,000)	(\$572,250)	(\$600,863)	(\$635,000)	(\$687,000)	(\$688,000)	
	137 - Transfer from Growing Communities Fund Reserve		(\$50,000)	(\$100,000)					
	Total		(\$631,396)	(\$666,548)	(\$778,447)	(\$622,008)	(\$653,736)	(\$702,828)	(\$706,547)
Expenses	220 - Contribution to Capital Fund	\$143,637	\$139,593	\$157,083	\$129,368	\$71,887	\$84,499	\$102,796	
	235 - Protective Services Expenses	\$121,212	\$152,584	\$153,536	\$147,727	\$150,682	\$155,203	\$147,917	
	240 - Grants-in-Aid	\$3,000	\$3,060	\$3,121	\$3,184	\$3,247	\$3,345	\$3,445	
	245 - Insurance	\$8,919	\$6,630	\$9,263	\$6,898	\$7,036	\$7,247	\$7,464	
	247 - Labour & Benefits	\$169,968	\$173,893	\$178,758	\$183,298	\$200,143	\$205,152	\$210,291	
	256 - Office Operations	\$6,134	\$14,280	\$13,619	\$13,929	\$14,246	\$14,674	\$14,567	
	257 - Operating Costs	\$118,631	\$117,124	\$136,799	\$110,764	\$113,072	\$116,464	\$116,437	
	260 - Project Expenses		\$50,000	\$100,000					
	266 - Repairs & Maintenance	\$13,856	\$9,384	\$26,269	\$26,839	\$27,422	\$28,245	\$15,630	
	281 - Debt Repayment - Interest					\$10,700	\$11,700	\$8,800	
	282 - Debt Repayment - Principal					\$55,300	\$76,300	\$79,200	
	Total		\$585,357	\$666,548	\$778,447	\$622,008	\$653,736	\$702,828	\$706,547
	Total		(\$46,039)						

PSAB Reconciliation	Financial Plan Balance	\$46,039						
	Add: Transfers to reserves	\$143,637	\$139,593	\$157,083	\$129,368	\$71,887	\$84,499	\$102,796
	Add: Principal Debt Payments					\$55,300	\$76,300	\$79,200
	Deduct: Estimated Amortization not Included	(\$115,140)	(\$120,800)	(\$115,100)	(\$115,100)	(\$115,100)	(\$115,100)	(\$115,100)
	Deduct: Surplus from Previous Year	(\$38,068)	(\$38,068)	(\$46,039)				
	PSAB Annual Surplus/(Deficit)	\$36,469	(\$19,275)	(\$4,056)	\$14,268	\$12,087	\$45,699	\$66,896

032 - Beaver Creek Fire Protection

CAPITAL FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 285,493	\$ 285,493	\$ 405,733	\$ 327,816	\$ 457,184	\$ 153,072	\$ 237,571
Contribution from operating fund	106,037	106,037	141,283	117,768	62,887	78,699	94,296
Grants & other contributions	23,056	23,056	5,000	-	-	-	-
Community Works Fund transfer	-	350,000	-	-	350,000	-	-
MFA equipment financing	-	-	-	-	400,000	-	-
Interest earnings	14,544	10,200	10,800	11,600	9,000	5,800	8,500
<i>Less - capital expenditures</i>							
Duty officers pickup	-	-	-	-	80,000	-	-
Fire fighting equipment (grant dependent)	-	-	5,000	-	-	-	-
Firehall upgrades	-	350,000	30,000	-	-	-	-
Wildland firefighting equipment	23,397	23,056	-	-	-	-	-
Truck #51 retrofit	-	-	200,000	-	-	-	-
Truck #51 replacement	-	-	-	-	1,046,000	-	-
Total capital expenditures	23,397	373,056	235,000	-	1,126,000	-	-
BALANCE, END OF YEAR	\$ 405,733	\$ 401,730	\$ 327,816	\$ 457,184	\$ 153,072	\$ 237,571	\$ 340,367

Operating Budget

125 - Beaver Creek Water System

PARTICIPANTS: PART OF ELECTORAL AREA 'B', 'E', 'F'

Account Type	GL Category	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$4,936)	(\$8,009)					
	121 - Other Sources	(\$172,576)	(\$155,580)	(\$33,298)	(\$7,560)	(\$8,430)	(\$11,680)	(\$19,730)
	122 - Parcel Tax	(\$260,491)	(\$260,491)	(\$317,400)	(\$326,922)	(\$336,730)	(\$346,832)	(\$357,236)
	124 - Fees & Charges	(\$925,201)	(\$923,550)	(\$913,000)	(\$940,090)	(\$967,993)	(\$996,732)	(\$1,026,334)
	126 - Surplus (Deficit) from Prior Years	(\$160,621)	(\$160,621)	(\$72,398)				
	136 - Transfer from Community-Building Fund Reserve	(\$4,936)	(\$8,009)					
	Total		(\$1,528,759)	(\$1,516,260)	(\$1,336,096)	(\$1,274,572)	(\$1,313,152)	(\$1,355,244)
Expenses	202 - Engagement	\$357	\$1,000	\$1,000	\$1,030	\$1,061	\$1,093	\$1,126
	218 - Consultant Costs	\$92,445	\$95,000	\$117,500	\$80,000	\$55,000	\$55,000	\$55,000
	220 - Contribution to Capital Fund	\$564,245	\$517,706	\$285,994	\$204,384	\$255,246	\$260,437	\$285,991
	245 - Insurance	\$3,262	\$5,000	\$7,000	\$4,000	\$4,000	\$4,000	\$4,000
	247 - Labour & Benefits	\$371,497	\$413,940	\$436,586	\$450,181	\$464,129	\$478,679	\$493,711
	250 - Legal Costs	\$6,662	\$5,000	\$12,000	\$6,000	\$6,000	\$6,000	\$6,000
	256 - Office Operations	\$21,263	\$37,898	\$21,156	\$21,564	\$21,983	\$22,487	\$23,005
	257 - Operating Costs	\$321,215	\$325,698	\$344,285	\$385,774	\$396,316	\$407,649	\$418,821
	260 - Project Expenses	\$9,871	\$16,018					
	266 - Repairs & Maintenance	\$65,544	\$99,000	\$110,575	\$121,639	\$109,417	\$119,900	\$115,646
	Total		\$1,456,362	\$1,516,260	\$1,336,096	\$1,274,572	\$1,313,152	\$1,355,244
Total		(\$72,398)						

PSAB Reconciliation	Financial Plan Balance	\$72,398						
	Add: Transfers to reserves	\$564,245	\$517,706	\$285,994	\$204,384	\$255,246	\$260,437	\$285,991
	Deduct: Transfers from reserves	(\$4,936)	(\$8,009)					
	Deduct: Estimated Amortization not Included	(\$285,148)	(\$250,000)	(\$285,100)	(\$285,100)	(\$285,100)	(\$285,100)	(\$285,100)
	Deduct: Surplus from Previous Year	(\$160,621)	(\$160,621)	(\$72,398)				
	PSAB Annual Surplus/(Deficit)	\$185,938	\$99,076	(\$71,503)	(\$80,716)	(\$29,854)	(\$24,663)	\$891

125 - Beaver Creek Water System

CAPITAL DEVELOPMENT FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 599,491	\$ 599,491	\$ 631,465	\$ 116,185	\$ 286,986	\$ 229,378	\$ 478,611
Contribution from operating fund	377,065	350,102	240,672	184,800	234,792	238,733	256,237
Contribution from developers	131,670	131,670	20,048	-	-	-	-
Grants & other contributions	-	-	-	-	550,000	-	-
Growing Community Fund transfer	-	-	450,000	-	-	-	-
Interest earnings	33,697	18,500	11,000	6,000	7,600	10,500	18,200
<i>Less - capital expenditures</i>							
Leak detection equipment	-	-	-	20,000	-	-	-
Meter reading software	-	-	50,000	-	-	-	-
New source infrastructure	-	-	450,000	-	-	-	-
North reservoir replacement	-	-	-	-	850,000	-	-
Scada system upgrade	26,963	-	-	-	-	-	-
Watermain - lower Kitsuksis	9,600	-	732,000	-	-	-	-
Watermain - Smith Road	473,895	450,000	-	-	-	-	-
Willow Rd standpipe replacement	-	-	5,000	-	-	-	-
Total capital expenditures	510,458	450,000	1,237,000	20,000	850,000	-	-
BALANCE, END OF YEAR	\$ 631,465	\$ 649,763	\$ 116,185	\$ 286,986	\$ 229,378	\$ 478,611	\$ 753,048

RENEWAL RESERVE FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 3,306	\$ 3,306	\$ 3,469	\$ 3,569	\$ 3,679	\$ 3,789	\$ 3,899
Contribution from operating fund	-	-	-	-	-	-	-
Interest earnings	163	100	100	110	110	110	120
Less - capital expenditures	-	-	-	-	-	-	-
BALANCE, END OF YEAR	\$ 3,469	\$ 3,406	\$ 3,569	\$ 3,679	\$ 3,789	\$ 3,899	\$ 4,019

EMPLOYEES SICK LEAVE FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 1,779	\$ 1,779	\$ 1,891	\$ 1,975	\$ 2,059	\$ 2,143	\$ 2,227
Contribution from operating fund	24	24	24	24	24	24	24
Interest earnings	88	50	60	60	60	60	70
Less - sick leave payout	-	-	-	-	-	-	-
BALANCE, END OF YEAR	\$ 1,891	\$ 1,853	\$ 1,975	\$ 2,059	\$ 2,143	\$ 2,227	\$ 2,321

125 - Beaver Creek Water System

MOTOR VEHICLE REPLACEMENT FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 96,888	\$ 96,888	\$ 63,603	\$ 77,693	\$ 16,083	\$ 28,743	\$ 39,753
Contribution from operating fund	18,000	15,000	12,000	12,000	12,000	10,000	10,000
Interest earnings	3,539	2,260	2,090	1,390	660	1,010	1,340
Less - capital expenditures	54,824	58,000	-	75,000	-	-	-
BALANCE, END OF YEAR	\$ 63,603	\$ 56,148	\$ 77,693	\$ 16,083	\$ 28,743	\$ 39,753	\$ 51,093

BEAVER CREEK WATER SYSTEM	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
<u>DEVELOPMENT COST CHARGES</u>							
Balance, beginning of year	\$ 156,528	\$ 156,528	\$ 156,944	\$ 141,306	\$ 145,546	\$ 149,916	\$ 154,416
Collection of charges	124,411	-	-	-	-	-	-
Interest earnings	7,675	2,720	4,410	4,240	4,370	4,500	4,630
Less capital expenditures	131,670	131,670	20,048	-	-	-	-
BALANCE, END OF YEAR	\$ 156,944	\$ 27,578	\$ 141,306	\$ 145,546	\$ 149,916	\$ 154,416	\$ 159,046

Operating Budget

131 - Cherry Creek Animal Control

PARTICIPANTS: ELECTORAL AREA 'F'

Account Type	GLCategory	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$5)						
	126 - Surplus (Deficit) from Prior Years	(\$1,381)	(\$1,381)	(\$961)				
	127 - Tax Requisition	(\$2,587)	(\$2,587)	(\$2,943)	(\$2,938)	(\$2,972)	(\$2,907)	(\$2,944)
	Total	(\$3,973)	(\$3,968)	(\$3,905)	(\$2,938)	(\$2,972)	(\$2,907)	(\$2,944)
Expenses	247 - Labour & Benefits	\$736	\$968	\$1,005	\$1,038	\$1,072	\$1,107	\$1,144
	257 - Operating Costs	\$2,275	\$3,000	\$2,900	\$1,900	\$1,900	\$1,800	\$1,800
	Total	\$3,011	\$3,968	\$3,905	\$2,938	\$2,972	\$2,907	\$2,944
Total		(\$961)						
PSAB Reconciliation	Financial Plan Balance	\$961						
	Deduct: Surplus from Previous Year	(\$1,381)	(\$1,381)	(\$961)				
	PSAB Annual Surplus/(Deficit)	(\$420)	(\$1,381)	(\$961)				

Operating Budget

134 - Cherry Creek Community Park

PARTICIPANTS: ELECTORAL AREA 'F'

Account Type	GLCategory	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$176)		(\$1,563)				
	121 - Other Sources	(\$24)		(\$100)	(\$100)	(\$100)	(\$100)	(\$100)
	126 - Surplus (Deficit) from Prior Years	(\$2,842)	(\$2,842)	(\$7,434)				
	127 - Tax Requisition	(\$19,034)	(\$19,034)	(\$20,319)	(\$21,745)	(\$22,397)	(\$23,069)	(\$23,761)
	136 - Transfer from Community-Building Fund Reserve	(\$142)	(\$5,000)	(\$4,938)				
	Total		(\$22,218)	(\$26,876)	(\$34,353)	(\$21,845)	(\$22,497)	(\$23,169)
Expenses	220 - Contribution to Capital Fund	\$1,024	\$1,000	\$1,345	\$118	\$320	\$527	\$738
	247 - Labour & Benefits	\$10,877	\$10,876	\$13,213	\$13,645	\$14,092	\$14,555	\$15,033
	257 - Operating Costs	\$2,599	\$10,000	\$17,580	\$8,082	\$8,085	\$8,087	\$8,090
	260 - Project Expenses	\$285	\$5,000	\$2,215				
	Total		\$14,784	\$26,876	\$34,353	\$21,845	\$22,497	\$23,169
Total		(\$7,434)						

PSAB Reconciliation	Financial Plan Balance	\$7,434						
	Add: Transfers to reserves	\$1,024	\$1,000	\$1,345	\$118	\$320	\$527	\$738
	Deduct: Transfers from reserves	(\$142)	(\$5,000)	(\$4,938)				
	Deduct: Estimated Amortization not Included	(\$2,831)	(\$2,800)	(\$2,800)	(\$2,800)	(\$2,800)	(\$2,800)	(\$2,800)
	Deduct: Surplus from Previous Year	(\$2,842)	(\$2,842)	(\$7,434)				
	PSAB Annual Surplus/(Deficit)	\$2,643	(\$9,642)	(\$13,826)	(\$2,682)	(\$2,480)	(\$2,273)	(\$2,062)

134 - Cherry Creek Community Park

CAPITAL FUND	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Balance, beginning of year	\$ 1,022	\$ 1,022	\$ 2,046	\$ 3,391	\$ 3,509	\$ 3,829	\$ 4,356
Contribution from operating fund	1,000	1,000	1,245	18	220	427	638
Community Works Fund transfer	-	240,468	240,468	-	-	-	-
Interest earnings	24	-	100	100	100	100	100
<i>Less - capital expenditures</i>							
Maplehurst access development	-	240,468	240,468	-	-	-	-
Total capital expenditures	-	240,468	240,468	-	-	-	-
BALANCE, END OF YEAR	\$ 2,046	\$ 2,022	\$ 3,391	\$ 3,509	\$ 3,829	\$ 4,356	\$ 5,095

CHERRY CREEK COMMUNITY PARK	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
<u>PARKLAND RESERVE FUND</u>							
Balance, beginning of year	\$ 66,088	\$ 66,088	\$ 69,337	\$ 71,437	\$ 73,537	\$ 75,737	\$ 78,037
Developer contributions	-	-	-	-	-	-	-
Interest earnings	3,249	2,000	2,100	2,100	2,200	2,300	2,300
Less - parkland purchases	-	-	-	-	-	-	-
BALANCE, END OF YEAR	\$ 69,337	\$ 68,088	\$ 71,437	\$ 73,537	\$ 75,737	\$ 78,037	\$ 80,337

Operating Budget

049 - Noise Control - Cherry Creek

PARTICIPANTS: ELECTORAL AREA 'F'

Account Type	GLCategory	2024 Actual	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget	2029 Budget
Revenues	103 - Conditional Grant	(\$3)						
	126 - Surplus (Deficit) from Prior Years	(\$1,063)	(\$1,063)	(\$599)				
	127 - Tax Requisition	(\$1,869)	(\$1,869)	(\$2,469)	(\$3,167)	(\$3,269)	(\$3,374)	(\$3,483)
	Total	(\$2,936)	(\$2,933)	(\$3,069)	(\$3,167)	(\$3,269)	(\$3,374)	(\$3,483)
Expenses	247 - Labour & Benefits	\$1,761	\$1,933	\$2,069	\$2,137	\$2,208	\$2,281	\$2,357
	257 - Operating Costs	\$575	\$1,000	\$1,000	\$1,030	\$1,061	\$1,093	\$1,126
	Total	\$2,336	\$2,933	\$3,069	\$3,167	\$3,269	\$3,374	\$3,483
Total		(\$599)						
PSAB Reconciliation	Financial Plan Balance	\$599						
	Deduct: Surplus from Previous Year	(\$1,063)	(\$1,063)	(\$599)				
	PSAB Annual Surplus/(Deficit)	(\$464)	(\$1,063)	(\$599)				