



Hospital District Board of Directors Meeting

Wednesday, February 14, 2024

Zoom/Board Room (Hybrid) – 3008 Fifth Avenue, Port Alberni, BC
Immediately following the Board of Directors Meeting

Regular Agenda

Watch the meeting live at <https://www.acrd.bc.ca/events/14-2-2024/>

Register to participate via Zoom Webinar at: https://acrd-bc-ca.zoom.us/webinar/register/WN_c68t7zukQh6nmYpT9K-VPA

		PAGE #
1.	<u>CALL TO ORDER</u> <i>(immediately following the ACRD Board Meeting)</i>	
	Recognition of Territories.	
	Notice to attendees and delegates that this meeting is being recorded and livestreamed to YouTube on the Regional District Website.	
2.	<u>APPROVAL OF AGENDA</u> <i>(motion to approve, including late items requires 2/3 majority vote)</i>	
3.	<u>ADOPTION OF MINUTES</u>	
	a. Board of Directors Meeting – January 10, 2024	4-6
	<i>THAT the minutes of the Alberni-Clayoquot Regional Hospital District Board of Directors held on January 10, 2024 be adopted.</i>	
4.	<u>PETITIONS, DELEGATIONS & PRESENTATIONS (10-minute maximum)</u>	
5.	<u>CORRESPONDENCE FOR ACTION</u>	
6.	<u>CORRESPONDENCE FOR INFORMATION</u>	
	a. Island Health	
	• Island Health secures home for future growth of primary care services in Ucluelet	7-8
	• Code Hack 2024: 24 hours to solve healthcare challenges	9

- **New program for training Pharmacy Technicians on Vancouver Island** **10-11**
- **Applications open for 2024 Youth Harm Reduction Award** **12-13**
- **New Intensive Day Program Opens for Youth with Mental Health Concerns** **14-15**

THAT this correspondence be received for information.

7. REQUEST FOR DECISIONS & BYLAWS

- a. **Request for Decision** **16-17**
Special Board of Directors Meeting

THAT the Alberni-Clayoquot Regional Hospital District Board of Directors call for a Special Hospital District Board of Directors meeting on Wednesday, March 6, 2024, at 1:30pm to receive a delegation from Island Health regarding the 2024/25 Capital Projects and Equipment request letter.

8. REPORTS

- a. Bamfield Health Centre – B. Beckett
- b. Alberni-Clayoquot Continuing Care Society – V. Siga
- c. West Coast Native Health Care Society – P. Cote
- d. Tofino General Hospital – West Coast Directors
- e. Alberni-Clayoquot Health Network – P. Cote/V. Siga
- f. West Coast General Hospital – Alberni Valley Directors
- g. Other Reports

THAT the Regional Hospital Board of Directors receives reports a-g.

9. UNFINISHED BUSINESS

10. LATE BUSINESS

11. QUESTION PERIOD

Questions/Comments from the public:

- **Participating in Person in the Board Room**
- **Participating in the Zoom meeting**

- Emailed to the ACRD at responses@acrd.bc.ca

12. ADJOURN



Alberni-Clayoquot Regional Hospital District

MINUTES OF THE BOARD OF DIRECTORS MEETING HELD ON WEDNESDAY, JANUARY 10, 2024

Hybrid - Zoom/Board Room, 3008 Fifth Avenue, Port Alberni, BC

DIRECTORS

Debbie Haggard, Chair, Councillor, City of Port Alberni

PRESENT:

John Jack, Vice-Chairperson, Chief Councillor, Huu-ay-aht First Nation

Bob Beckett, Director, Electoral Area "A" (Bamfield)

Fred Boyko, Director, Electoral Area "B" (Beaufort)

Vaida Siga, Director, Electoral Area "C" (Long Beach)

Susan Roth, Director, Electoral Area "E" (Beaver Creek)

Mike Sparrow, Director, Electoral Area "F" (Cherry Creek)

Sharie Minions, Mayor, City of Port Alberni

Marilyn McEwen, Mayor, District of Ucluelet

Tom Stere, Councillor, District of Tofino

Moriah Cootes, Councillor, Uchucklesaht Tribe Government

Kirsten Johnsen, Councillor, Toquaht Nation

Levana Mastrangelo, Executive Legislator, Yuułu?i?ath Government

REGRETS:

Penny Cote, Director, Electoral Area "D" (Sproat Lake)

STAFF PRESENT:

Daniel Sailland, Chief Administrative Officer

Teri Fong, Chief Financial Officer

Mike Irg, General Manager of Planning & Development

Cynthia Dick, General Manager of Administrative Services

Heather Zenner, Manager of Administrative Services

Janice Hill, Executive Assistant

The meeting can be viewed on the Alberni-Clayoquot Regional District website at

<https://www.acrd.bc.ca/events/10-1-2024/>

1. CALL TO ORDER

The Chairperson called the meeting to order at 3:50pm

The Chairperson recognized this meeting is being held throughout the Nuu-chah-nulth territories.

The Chairperson reported this meeting is being recorded and livestreamed to YouTube on the Regional District website.

2. APPROVAL OF AGENDA

MOVED: Director Roth

SECONDED: Director Boyko

THAT the agenda be approved as circulated.

CARRIED

3. ADOPTION OF MINUTES

a. Board of Directors Meeting – December 13, 2023

MOVED: Director Jack

SECONDED: Director Roth

THAT the minutes of the Alberni-Clayoquot Regional Hospital District meeting held on December 13, 2023 be adopted.

CARRIED

4. PETITIONS, DELEGATIONS & PRESENTATIONS

5. CORRESPONDENCE FOR ACTION

6. CORRESPONDENCE FOR INFORMATION

a. ISLAND HEALTH

- Island Health 2022/2023 Annual Report
- West Coast General Hospital to Introduce Cutting-Edge CT Scanner

MOVED: Director Roth

SECONDED: Director Jack

THAT this correspondence be received for information.

CARRIED

7. REQUEST FOR DECISIONS & BYLAWS

8. REPORTS

- a. Bamfield Health Centre – B. Beckett.** No report.
- b. Alberni-Clayoquot Continuing Care Society – V. Siga.** Shift in management at the Alberni-Continuing Care Society, good changes.
- c. West Coast Native Health Care Society – P. Cote.** No report.

- d. **Tofino General Hospital – Tom Stere.** Expressed appreciation for the Island Health Capital Planning presentation at the ACRD Board of Directors meeting on January 10, 2024.
- e. **Alberni-Clayoquot Health Network – D. Haggard.** Worked on a draft 5-year strategic plan in December, will be presented to the ACHN committee in January.
- f. **West Coast General Hospital – Alberni Valley Directors.** No report.
- g. **Other Reports**

MOVED: Director Roth

SECONDED: Director Siga

THAT the Regional Hospital Board of Directors receives reports a-g.

CARRIED

9. UNFINISHED BUSINESS

10. LATE BUSINESS

11. QUESTION PERIOD

Questions/Comments from the public. The Manager of Administrative Services advised there were no questions or comments respecting an agenda topic from public:

- Participating in Person in the ACRD Board Room
- Participating in the Zoom webinar
- Submissions received by email at responses@acrd.bc.ca.

12. ADJOURN

MOVED: Director

SECONDED: Director

THAT this meeting be adjourned at 3:56pm.

CARRIED

Certified Correct:

Debbie Haggard,
Chairperson

Heather Zenner,
Manager of Administrative Services



NEWS RELEASE

FOR IMMEDIATE RELEASE
January 11, 2024

Island Health secures home for future growth of primary care services in Ucluelet

Ucluelet – Island Health is taking steps to improve access to and support future growth of important health-care services for people living in Ucluelet and surrounding regions through the development of a primary and community care centre.

Island Health has entered into a 10-year lease for soon-to-be-built clinic space located at 2094 Peninsula Road in Ucluelet. Once completed, the centre will serve as a hub for integrated community-based and primary care services.

“The people living in Ucluelet and surrounding areas will have improved contact, collaboration and communications with their health care providers through this new health centre,” said Adrian Dix, Minister of Health. “The Ucluelet community care centre will provide a range of integrated health services, and build on the many things we are doing improve access to primary care and strengthen our health care system across the province.”

“One of the challenges we face when working to expand health-care services in remote regions is finding appropriate clinical space to give our patients, clients, staff, and care providers the best experience possible,” said Leah Hollins, Island Health Board Chair. “This long-term lease agreement should provide certainty to people living in the region and our partners that we are committed to growing primary care services through this centre for years to come.”

The centre will serve as a home for Island Health’s community-based services in the region, including Community Health Services, Mental Health and Substance Use and Public Health. There will also be a lab. The central location will benefit clients and patients by providing easier connection to multiple services and programs, while also promoting team-based care and communication between care providers.

As part of the ongoing work of enhancing primary care services in the region, it is Island Health’s goal to locate other primary care providers in the centre, which could include nurse practitioners and physicians. We look forward to working closely with our partners, including the Ministry of Health, First Nations Health Authority, and local care providers to continue growing primary care across the West Coast.

The leased space was identified through a Request for Proposals process. The successful proponent will be responsible for all costs related to construction and development of the leased space. A development permit for the project was approved on October 23, 2023, and it is anticipated the centre will open in Summer 2025.

What people are saying about the future primary and community care centre:

Jennifer Rice, Parliamentary Secretary for Rural Health

“Ucluelet is a growing community and with that comes growing health care needs. This new centre will help meet those demands and will make primary care services easily accessible to residents of Ucluelet and the surrounding areas. This will help strengthen health care services for the entire region.”

Josie Osborne, MLA for Mid Island-Pacific Rim

“Having a purpose-built centre in Ucluelet to provide integrated health services for the people is a huge benefit for people not only living in Ucluelet, but also Macoah, Millstream and Hitacu. This new facility will make it easier for residents and patients to access the quality health care they need, and it will also support physicians, allied care providers, and staff who will use the hub. The centre is incredibly welcome news for the fast growing West Coast region.”

Mayor Marilyn McEwen, District of Ucluelet

“The District of Ucluelet is very fortunate to have Island Health facilitate the build of a primary and community care centre in Ucluelet. This new clinic space has been on our wish list for over a decade, and our local physicians as well as travelling specialists will very much enjoy working in a beautiful new building. Community Health, Primary Care and Mental Health remain high priorities for this council, including assistance for aging in place, which this new facility will certainly provide through optimum health care for all ages.”

Dr. Carrie Marshall, Family Physician, Ucluelet Medical Clinic

“The physicians are excited to hear of the approval of a new primary and community care health centre in Ucluelet. This is an important, collaborative step between physicians and Island Health to expand team-based primary care services to residents of Ucluelet, Yuułu?if?ath First Nation, and surrounding areas. We look forward to partnering with Island Health on developing this critical piece of primary care infrastructure for the West Coast.”

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About Island Health:

Island Health provides health and care services to more than 885,000 people on Vancouver Island, the islands in the Salish Sea and the Johnstone Strait, and mainland communities north of Powell River. With more than 30,000 health care professionals, including more than 3,000 doctors, nurse practitioners midwives and dentists that make up our Medical Staff – as well as 1,000 volunteers, and the dedicated support of 12 foundations and 19 active auxiliaries, Island Health delivers a broad range of health services, including: public health services, primary health care, home and community care, mental health and substance use services, acute care in hospitals, and much more across a huge and geographically diverse region.

Media inquiries:

Dominic Abassi
250-755-7966

Dominic.Abassi@islandhealth.ca

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From: [Island Health Communication](#)
To: [Island Health Communication](#)
Subject: Island Health public service announcement: Code Hack 2024: 24 hours to solve health-care challenges
Date: January 19, 2024 11:00:37 AM
Attachments: [image001.emz](#)
[image002.png](#)
[image006.png](#)

[CAUTION] This email originated from outside of the ACRD



PUBLIC SERVICE ANNOUNCEMENT

FOR IMMEDIATE RELEASE
January 19, 2024

Code Hack 2024: 24 hours to solve health-care challenges

VICTORIA – Attention innovators throughout the Island Health region: are you ready for an exciting challenge that could help shape the future of health care? Then check out Code Hack 2024, which takes place March 8-10 at Royal Jubilee Hospital.

Code Hack brings together patients, Island Health staff, physician partners, industry experts, coders, builders, designers and students who put on their thinking caps and compete against the clock – and each other – to find innovative ways to solve health-care challenges. Island Health is looking for 100 people to participate in a design sprint, also known as a hackathon, in order to generate fresh ideas and approaches. Applicants don't have to work in health care and there is no cost to participate. Applications are now open at islandhealth.ca/codehack.

Once participants have formed small working groups (around 5/6 people) and made their pitches, they have 24 hours to create and design innovative solutions. This may result in an app, a care pathway, signage, a website or a resource for a treatment room. Anything goes – the participants get to decide!

During the hackathon, teams will have access to many resources to bring their pitch to life – including a 3-D printer, programmable Wi-Fi-enabled microchips and Island Health's simulation lab, which includes mannequins powered by wireless technology to replicate real-life medical situations. If you aren't tech savvy, don't worry – Code Hack is designed for people of all abilities who share a common goal of improving health care.

Code Hack 2023's first-place project focused on the creation of a new bedside toilet to help patients better manage washroom functions, improve patient hygiene and address mobility issues. Other winning efforts included an app for patients to help them navigate wait times and information related to emergency room admissions, and a 3-D printed tool that tracks patient movements and encourages activity to reduce fatigue and body deterioration.

This year, Island Health is once again looking for creativity, innovation and energy that will translate into real-world solutions. We need your ideas, inspiration and collaboration. Winning teams will get the opportunity to continue to work on their Code Hack prototype with Island Health's Innovation Lab and other community partners.

The deadline to register is February 5, 2024. For more information and to register, please visit islandhealth.ca/codehack.

Innovation is a key priority for Island Health, and involves translating the input and ingenuity of our staff, physicians, partners and patients into new ideas and solutions that address health-care challenges and improve people's lives. Examples of innovation in action include Code Hack, [sensor trials at Island Health washrooms](#) that monitor for toxic drug poisonings, [enhanced accessibility features](#) for the future Cowichan District Hospital and the [Cognitive Health Initiative](#), a visionary project focused on research and care for patients living with cognitive health issues.

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From: [Island Health Communication](#)
To: [Island Health Communication](#)
Subject: Island Health news release: New program for training Pharmacy Technicians on Vancouver Island
Date: January 24, 2024 10:00:12 AM
Attachments: [image001.emz](#)
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[image006.png](#)

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NEWS RELEASE

FOR IMMEDIATE RELEASE
January 24, 2024

New program for training Pharmacy Technicians on Vancouver Island

ISLAND-WIDE – Locally trained pharmacy technicians have a new, collaboratively-developed program to streamline the growing need for work placements.

In order to create innovative solutions that support local hospitals, pharmacies and other care settings, Island Health, Selkirk College and Vancouver Island University have teamed up to create a three-way partnership that will get students working locally as quickly as possible. We are actively recruiting and training pharmacy technicians to ensure patients have access to quality health care close to where they live.

The 15-month long program is delivered using a blend of online theory courses taught by Selkirk College, in-person lab classes delivered by Vancouver Island University where students practice what it's like to work in a pharmacy, and ten weeks of practicum in a hospital and community setting. Currently, there are openings for pharmacy technicians in Vancouver Island hospitals, long-term care homes, and community settings, with an average starting salary of \$50,000.

"Pharmacy technicians play a crucial role in both hospital and community pharmacies," said Leah Hollins, Island Health Board Chair. "They perform essential duties related to prescription processing, medication packaging, compounding medications, and ordering and tracking of inventory. Additionally, in the hospital setting, they interview patients to ensure an accurate list of medications is available to the health-care team. Without them, our medication system would collapse."

With one month to go until she graduates, Nanaimo's Ainslie Horwood says the program offered her much needed flexibility in how she learned.

"I was originally attracted to the program because I could do the schooling online from my own home in Nanaimo, travel a short distance to Duncan for the lab work, and stay in my home town while completing my practicums," Horwood said. "This course far exceeded my expectations though. It is taught by some amazing instructors who are really passionate about their profession and it rubbed off on me. I felt really well-prepared for both of my practicums at the Medicine Shoppe and the Nanaimo Regional General Hospital."

Nanaimo's Hayley Price graduated from the Pharmacy Technician program in 2017 and currently works at the Cowichan District Hospital. "Before completing the Pharm Tech Program, I had no idea what a pharmacy technician was or what they did past counting pills in a retail pharmacy," Price said. "It is a lot more involved and in-depth than I originally thought but I absolutely love it! Working in a hospital setting I am continually challenged by the large variety of things we do from dispensing drugs and typing up medication orders to purchasing medications and compounding sterile hazardous IV medications for the hospital's chemotherapy infusion clinic."

"The role of a pharmacy technician has changed a lot over the last 25 years and it is now a regulated profession," said Dr. Sean Spina, Island Health's Regional Clinical Pharmacy Manager. "Selkirk College's program, in partnership with Vancouver Island University and Island Health, provides the education, support, and hands-on training any pharmacy technician needs to thrive. I am really pleased with the calibre of graduates who are currently in their practicums with Island Health. They will make excellent employees wherever they decide to practice."

Applications are now open for the program's next intake, with classes starting in August 2024.

For more information about pharmacy careers at Island Health: <https://join.islandhealth.ca/pharmacy/>

For information about the 15-month Pharmacy Technician diploma program: <https://selkirk.ca/ptec>

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support of 12 foundations and 19 active auxiliaries, Island Health delivers a broad range of health services, including: public health services, primary health care, home and community care, mental health and substance use services, acute care in hospitals, and much more across a huge and geographically diverse region.

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Central/North Island media inquiries

Dominic Abassi

250-755-7966

Dominic.Abassi@islandhealth.ca

Cowichan/South Island media inquiries:

Andrew Leyne

250-370-8908

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From: [Island Health Communication](#)
To: [Island Health Communication](#)
Subject: Island Health news release: Applications open for 2024 Youth Harm Reduction Award
Date: January 26, 2024 10:03:14 AM
Attachments: [image001.wmz](#)
[image002.png](#)
[image007.png](#)

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NEWS RELEASE

FOR IMMEDIATE RELEASE
January 26, 2024

Applications open for 2024 Youth Harm Reduction Award

Island Health-wide – Calling all youth in the Island Health region with a passion for harm reduction: have you or someone you know, worked on a project in the past year that focused on reducing harms related to unregulated substances? If so, Island Health wants to hear from you!

Applications for the 2024 [Youth Harm Reduction Award](#) are now open. Launched in 2022, the award recognizes youth who have worked on a harm reduction project related to substance use. Winners will receive \$1,000 (total) and a framed certificate for each recipient.

Last year's [winning team](#) included three Victoria youth who surveyed students at their high school to explore awareness of substance use and discover what was needed to further harm reduction efforts. They also produced a short video about their project that was shared with staff and community partners.

“Young people’s voices are critical to our response to the toxic drug crisis,” says Dr. Réka Gustafson, chief medical health officer. “Island Health is honoured to recognize their inspiring work with this annual award.”

Applicants for the 2024 award can submit applications up to March 31, 2024. Applicants must be under 19 and live in any community in the Island Health region, which includes Vancouver Island, the islands in the Salish Sea and the Johnstone Strait, and mainland communities north of Powell River. Applications will be reviewed in April, with the winning submission announced in June.

Harm reduction aims to reduce negative health, social and legal impacts associated with a range of activities. Widely accepted harm-reduction practices include the use of seatbelts and bike helmets, condoms, speed limits and sunscreen. Regarding the toxic drug crisis, harm reduction often refers to safer ways to consume substances, safer substance use supplies and the use of naloxone to reduce the effects of drug poisonings from opioids.

For more information and application forms, please visit [Youth Harm Reduction Award](#).

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From: [Island Health Communication](#)
To: [Island Health Communication](#)
Subject: Island Health news release: New Intensive Day Program Opens for Youth with Mental Health Concerns
Date: February 8, 2024 10:46:31 AM
Attachments: [image003.wmz](#)
[image004.png](#)
[image007.png](#)

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NEWS RELEASE

FOR IMMEDIATE RELEASE
February 8, 2024

New Intensive Day Program Opens for Youth with Mental Health Concerns

VICTORIA – Youth living with complex mental health needs and behavioral challenges now have access to an intensive day program. This new program provides therapeutic and educational services to support recovery while maintaining close, ongoing connection with youths’ home communities. The new program started February 5, 2024.

Located at Queen Alexandra Hospital for Children’s Health, the Adolescent Intensive Day Treatment program supports youth aged 14-18 with challenging needs who require more intensive care and support.

“Making sure children and young people have the supports they need to succeed in life is a top priority,” said Jennifer Whiteside, Minister of Mental Health and Addictions. “The new Adolescent Intensive Day Treatment program helps kids with high needs develop resiliency and competency in a safe and nurturing environment.”

Adolescent Intensive Day Treatment Program participants are referred to the service through Island Health’s Child Youth Family Mental Health and Substance Use Program. The program is voluntary and intended to support young people with high, but non-urgent/non-acute needs who do not require hospital-based care. The program is strength-based, building on each participants’ capacity and ability, and trauma-informed with a focus on resiliency, competency and recovery.

“This new program addresses an important gap in the continuum of mental health services and supports for young people on Southern Vancouver Island – it will provide a bridge of interventions for youths who may have finished an acute care stay but who are not ready or able to participate in less intense community-based services such as outpatient care and counselling,” said Leah Hollins, Island Health Board Chair. “Our goal is to build on learnings from the start-up of this service in Victoria and expand to Central Island, likely Nanaimo, in the future.”

Youth attend the Intensive Day Program Monday-Friday 8 am to 3 pm with cohorts running from February-June and September-January to align with the school semester. Presently, each cohort can accept up to 10 participants.

“Youth in the program come to the Garden House at Queen Alexandra every day to receive services in a healing environment which was renovated and redecorated to provide the best care possible for our youth,” said Shauna Kazeil, Clinical Services Director, Child, Youth and Family Mental Health and Substance Use Services, Island Health. “Through a multidisciplinary staff model that includes physicians, therapists, counsellors, allied health and education providers, participants get a half-day of therapeutic services one-on-one or in a group setting, with the other half-day spent on schoolwork and building life skills.”

The Adolescent Intensive Day Treatment Program was developed with input from patient and parent/family/caregiver feedback advisors, as well as clinical staff and medical staff. The program also has sought input and is building an ongoing relationship with the Songhees Nation, Esquimalt Nation and Island *Métis* Family and Community Services Society.

The program's name, Adolescent Intensive Day Treatment Program, is likely an-interim starting name which will be updated based on feedback from program participants and other partners over the coming months.

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Media inquiries

Andrew Leyne

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To: Alberni-Clayoquot Regional Hospital District
From: Teri Fong, CPA, CGA, Chief Financial Officer
Meeting Date: February 14, 2024
Subject: Special Board of Directors Meeting

Recommendation:

THAT the Alberni-Clayoquot Regional Hospital District Board of Directors call for a Special Hospital District Board of Directors meeting on Wednesday, March 6, 2024, at 1:30pm to receive a delegation from Island Health regarding the 2024/25 Capital Projects and Equipment request letter.

Desired Outcome:

To gather information from Island Health prior to considering the 2024-2028 Draft Financial Plan.

Summary:

Island Health's funding request for 2024/25 Capital Projects and Equipment, attached to this report, includes the routine request of \$550,000 for minor capital costs but also includes a request for \$4.6 million of major capital projects. As outlined in the letter the two projects that Island Health is requesting cost sharing funding for are:

1. Ucluelet Primary Care Centre for \$2.8 million
2. Tofino Staff Housing and Sobering and Assessment Centre for \$1.8 million

The Alberni-Clayoquot Regional Hospital District's (ACRHD) provides a local share of 40% for funding of capital costs associated with the construction, acquisition and maintenance of hospital facilities and major equipment within the ACRHD boundaries. To date the facilities that have been included in the ACRHD have included the West Coast General Hospital, Tofino General Hospital and Bamfield Health Centre (formerly called Bamfield Outpost Hospital). All other Island Health facilities in the region are currently 100% paid by Provincial funding with no local funding component. Proceeding with funding the 40% request for these projects will transfer the funding responsibility from the province to the local taxpayer level. As a reminder, the ACRHD does not operate any facilities, it only provides capital funding to Island Health.

Prior to making decisions regarding the 2024-2028 ACRHD Financial Plan staff recommend that the ACRHD Board meet with Island Health representatives to gather information regarding projects, future funding requests and how the funding of projects occur in other areas of Island Health. The decision to

fund these projects should be considered carefully as the ACRHD has not made expenditures of this nature before and therefore this decision could potentially broaden the scope of what the ACRHD may be requested to fund in the future.

The Committee of the Whole meeting that is set for March 6, 2024 at 1:30pm will now start immediately following the conclusion of this Special ACRHD meeting.

Time Requirements – Staff & Elected Officials:

Approximately 20 hours of staff time is required to draft the annual budget and discuss current as well as upcoming projects with Island Health.

Financial:

The ACRHD tax requisition for the past couple of years has been \$1,836,000 with a capital reserve being built for the replacement of the Tofino General Hospital. The reserve fund had approximately \$1.7 million on December 31, 2023 and an anticipated contribution of approximately \$1.2 million in 2024. If the Board would like to provide the funding for the Island Health major capital projects staff will develop a draft 2024-2028 Financial Plan that include a combination of tax requisition increases and borrowing. The estimated timing of the projects will determine how much borrowing is required to fund the requests.

Policy or Legislation:

The *Hospital District Act* governs the ACRHD. For these proposed facilities to be funded the Minister of Health will need to designate the facility as 'eligible'.

Submitted by: Teri Fong
Teri Fong, CPA, CGA, Chief Financial Officer

Reviewed by: Cynthia Dick
Cynthia Dick, General Manager of Administrative Services

Approved by: Daniel Sailland
Daniel Sailland, MBA, Chief Administrative Officer