



Salmon Beach Committee Meeting

Thursday, March 14, 2024

Zoom
1:30 pm

Regular Agenda

Watch the meeting live at: <https://www.acrd.bc.ca/events/14-3-2024/>

Register to participate via Zoom Webinar at: https://acrd-bc-ca.zoom.us/webinar/register/WN_1_u73bfLSFqXNR9Xsyl7cA

	PAGE #
1. <u>CALL TO ORDER</u>	
Recognition of Territories.	
Notice to attendees and delegates that this meeting is being recorded and livestreamed to YouTube on the Regional District Website.	
2. <u>APPROVAL OF AGENDA</u> <i>(motion to approve, including late items requires 2/3 majority vote)</i>	
3. <u>DECLARATIONS</u> <i>(conflict of interest)</i>	
4. <u>MINUTES</u>	
a. Salmon Beach Committee Meeting held December 14, 2023	3-5
<i>THAT the minutes of the Salmon Beach Committee meeting held on December 14, 2023 be adopted.</i>	
5. <u>PETITIONS, DELEGATIONS & PRESENTATIONS (10 minute maximum)</u>	
6. <u>CORRESPONDENCE FOR ACTION/INFORMATION</u>	
7. <u>REQUEST FOR DECISIONS</u>	
a. REQUEST FOR DECISION	6-10
Salmon Beach Committee Terms of Reference Amendment	

THAT the Salmon Beach Committee recommend to the ACRD Board of Directors to adopt the amended Terms of Reference for the Salmon Beach Committee as attached and consider an amendment to Bylaw A1077, Salmon Beach Committee, 2015 to reflect these changes.

- b. **REQUEST FOR DECISION** **11-22**
 2024-2028 Financial Plan Update

THAT the Salmon Beach Committee receives the Salmon Beach Services 2024-2028 Financial Plan Update as presented..

8. **REPORTS**

9. **LATE BUSINESS**
 (requires 2/3 majority vote)

10. **QUESTION PERIOD**

Questions/Comments from the public:

- Participating in the Zoom meeting
- Emailed to the ACRD at responses@acrd.bc.ca

11. **ADJOURN**



Alberni-Clayoquot Regional District

MINUTES OF THE SALMON BEACH COMMITTEE MEETING HELD ON THURSDAY, DECEMBER 14, 2023 AT 1:30 PM

Zoom

MEMBERS

PRESENT: Kel Roberts, Chair, Alternate Director, Electoral Area "C" (Long Beach)
Mary Ellen Peete
Ron McKinlay
Jill Maibach
Ken Lunde
Terry Graff

REGRETS: Vaida Siga, Chair, Director, Electoral Area "C" (Long Beach)

STAFF PRESENT: Jenny Brunn, General Manager of Community Services
Wendy Hayes, Community Services Assistant

The meeting can be viewed on the Alberni-Clayoquot Regional District website at:

<https://www.acrd.bc.ca/events/14-12-2023/>

1. **CALL TO ORDER**

The Chairperson called the meeting to order at 1:40 pm.

The Chairperson recognized this meeting is being held throughout the Nuu-chah-nulth territories.

The Chairperson reported this meeting is being recorded and livestreamed to YouTube on the Regional District website.

2. **APPROVAL OF AGENDA**

MOVED: R. Mckinlay

SECONDED: K. Lunde

THAT the agenda be approved as circulated.

CARRIED

3. **MINUTES**

a. **Salmon Beach Committee Meeting held January 19, 2023**

MOVED: R. Mckinlay

SECONDED: E. Peete

THAT the minutes of the Salmon Beach Committee Meeting held on January 19, 2023 be received.

CARRIED

4. DELEGATIONS

a. **Don Pardiac – Request for Automated External Defibrillator in Salmon Beach**

The delegation outlined the purpose of an automated external defibrillator and identified cost estimates and possible locations at Salmon Beach.

5. REPORTS

a. **2024 Budget Process – Jenny Brunn, GM of Community Services**

b. **Services and Operations Update – Verbal Report – Jenny Brunn, GM of Community Services**

The General Manager of Community Services provided information regarding the upcoming arrival of the new septic truck which should be at Salmon Beach for the beginning of the new year. Information was also provided that road upgrades are now completed.

MOVED: M. Peete

SECONDED: R. Mckinlay

THAT the Salmon Beach Committee receives these reports for information.

CARRIED

6. LATE BUSINESS

7. QUESTION PERIOD

Questions/Comments from the public. The GM of Community Services advised there were no questions or comments respecting an agenda topic from public:

- Participating in the Zoom webinar
- Submissions received by email at responses@acrd.bc.ca.

8. ADJOURN

MOVED: R. Mckinlay

SECONDED: E. Peete

THAT this meeting be adjourned at 2:36 pm.

CARRIED

Certified Correct:

Kel Roberts,
Chairperson

Wendy Hayes,
Community Services Assistant



To: Salmon Beach Committee

From: Wendy Hayes, Community Services Assistant

Meeting Date: March 14, 2024

Subject: Salmon Beach Committee Terms of Reference Amendment

Recommendation:

THAT the Salmon Beach Committee recommend to the ACRD Board of Directors to adopt the amended Terms of Reference for the Salmon Beach Committee as attached and consider an amendment to Bylaw A1077, Salmon Beach Committee, 2015 to reflect these changes.

Desired Outcome:

To amend the Salmon Beach Committee Terms of Reference to reflect the increase in term for members-at-large of the Committee from serving a one (1) year term to a three (3) year term.

Background:

The *Local Government Act* enables Regional District's to establish and appoint members to standing committees to deal with matters the Board considers would be better dealt with by a committee.

The Salmon Beach Committee is a standing committee of the Alberni-Clayoquot Regional District (ACRD) that advises the ACRD Board of Directors on matters relating to Salmon Beach Services including security, garbage collection and disposal, recreation, transportation, water supply and sewage disposal. The Salmon Beach Committee was established by Bylaw A1077 in 2015.

At the first meeting each year, all Regional District standing committees review their terms of reference and consider any amendments. All amendments to their terms of reference require Board approval.

Regional District staff recommend increasing the term for members-at-large of the Committee from a one (1) year term to a three (3) year term to be consistent with other Committee terms of reference and terms for volunteers.

If adopted, the Salmon Beach Committee will conduct an election of members-at-Large with Salmon Beach Owners at the Annual General Meeting. Following the election, the Committee will make recommendations on members-at-large appointments to the Board.

The amended Terms of Reference is attached for consideration by the Committee. The proposed amendments are highlighted in yellow.

Time Requirements – Staff & Elected Officials:

Approximately one (1) hour of staff time will be required to implement the bylaw amendment.

Financial:

n/a

Strategic Plan Implications:

This amendment will support the committees of the ACRD in aligning their recommendations with the Board's strategic plan.

Policy or Legislation:

The *Local Government Act* provides the designated authority for Regional District Boards to create standing committees.

Submitted by: *Jenny Brunn*
Jenny Brunn, General Manager of Community Services

Reviewed by: *Cynthia Dick*
Cynthia Dick, General Manager of Administrative Services

Approved by: *Daniel Sailland*
Daniel Sailland, MBA, Chief Administrative Officer



Alberni-Clayoquot Regional District

Terms of Reference Salmon Beach Committee

1. Introduction

- 1.1 The Alberni-Clayoquot Regional District (ACRD) has formed the Salmon Beach Committee to advise the ACRD Board (“the Board”) on matters relating to Salmon Beach Services (“the Services”).
- 1.2 The Salmon Beach Committee is a Standing (Advisory) Committee of the ACRD Board of Directors which was established by bylaw.

2. Objective

- 2.1 The Salmon Beach Committee advises the Board on matters relating to Salmon Beach Services, including but not limited to security, garbage collection and disposal, recreation, transportation, water supply and sewage disposal.

3. Scope of Work

- 3.1 To achieve this objective, the Salmon Beach Committee will undertake the following activities:
 - In conjunction with contractors, the General Manager of Community Services or his/her designate, initiate, implement and oversee the provision of the Services;
 - Seek input from Salmon Beach lot owners on the annual budget and work plan;
 - Prepare and present an annual budget and work plan for approval by the Board no later than October 1st of each year of the year previous;
 - Operate within the budget approved by the Board;
 - Operate within the work plan approved by the Board;
 - Operate within all applicable policies including the purchasing policy of the ACRD;
 - Seek and obtain Board approval before embarking on an activity that is outside the scope of the work plan or the budget approved by the Board;
 - Committee deliberations and recommendations to the Board will be guided by the ACRD’s Strategic Plan;
 - Seek input from Salmon Beach property owners on the Services, consider recommended changes and bring forward for approval by the Board;
 - Provide input regarding matters relating to the service such as regulations and policy.

4. Membership

- 4.1 In order to provide representation from the Salmon Beach area, membership on the Committee is as follows:
- Five (5) Members at-large from Salmon Beach, each of whom must own property at Salmon Beach;
 - The Director for Electoral Area “C” (Long Beach) or his/her alternate.

5. Appointment and Term

- 5.1 The Salmon Beach Committee will conduct an election of new Members-at-large with Salmon Beach Lot Owners at the Annual General Meeting. Following the election, the Committee will make recommendations on Member-at-large appointments to the Board.

5.2 Members-at-large of the Committee shall serve for a three (3) year term.

- 5.3 The Board may, at any time, remove any Member of the Committee and any Member of the Committee may resign at any time upon sending written notice to the Chairperson of the Committee. The Board may appoint a replacement upon recommendation from the Committee.
- 5.4 The Board may dissolve the Committee and rescind the bylaw, following written notice being provided to all Members.
- 5.5 Members of the Committee may stand for re-appointment by the Board at the conclusion of their term.
- 5.6 Members-at-large of the Committee shall serve without remuneration.

6. Committee Chair

- 6.1 The Committee Chair shall be the Director for Electoral Area “C” (Long Beach) or his/her alternate.

7. Meeting Procedures

- 7.1 Meetings of the Committee shall be held a minimum of two times per year. Additional meetings will be held at the call of the Committee Chairperson, time and location to be determined by the Chairperson of the Committee.
- 7.2 A quorum for a meeting of the Committee shall be a majority of the Members of the Committee.

7.3 Meetings of the Committee shall be conducted and held in accordance with the Regional District's Procedures Bylaw.

8. Reporting to the Board

8.1 The Committee will report to the Board on the activities of the Committee annually or as requested by the Board.

8.2 Recommendations from the Committee to the Board must be adopted by the Committee prior to presentation to the Board.

9. Resources

9.1 On behalf of the Committee, Regional District staff will provide advice and professional assistance to the Committee including arranging meetings, preparing and circulating agendas and minutes, writing letters, correspondence and preparing reports to the Board.

Adopted by the ACRD Board: May 13, 2015, March 10, 2021



To: Salmon Beach Committee
From: Eddie Kunderman, Operations Manager
Meeting Date: March 14, 2024
Subject: 2024-2028 Financial Plan Update

Recommendation:

THAT the Salmon Beach Committee receives the Salmon Beach Services 2024-2028 Financial Plan Update as presented.

Desired Outcome:

To review the 2024-28 Financial Plan for the Salmon Beach Services.

Summary:

The attached 2024-28 Financial Plan pages for the Salmon Beach Services provide an overview of the operating and capital budgets for these services, including a breakdown of key projects for each of the services. The Salmon Beach services are discussed collectively, and the Salmon Beach Committee considers the overall financial impact of all of the initiatives. A highlight of the 2024 budget, is an overall 1.23% tax requisition increase for the Salmon Beach services. The biggest increases by service for total tax requisition were for the Sewage Disposal and Garbage services. The increase in the Sewage Disposal service was due to interest payments on the new pumper truck, while the increase in the Garbage service was mainly due to increased brush hauling costs.

Financial:

The overall tax requisition for the Salmon Beach services in 2024 is \$406,287, an overall increase of 1.23% for the services.

The draft Financial Plan has been reviewed by the Board of Directors and is being presented to Committees and the Community as a whole through open houses throughout the region. The next steps in the Financial Plan review and adoption process include:

- March 20th, 2024 – Committee of the Whole (Budget Deliberations)
- March 27th, 2024 – Board of Directors (Budget Adoption)

Strategic Plan Implications:

N/A

Policy or Legislation:

The ACRD is required to adopt, by bylaw, a five-year financial plan by March 31 of each year, as per Section 374 of the *Local Government Act*.

Submitted by: Jenny Brunn
Jenny Brunn, General Manager of Community Services

Reviewed by: Cynthia Dick
Cynthia Dick, General Manager of Administrative Services

Approved by: Daniel Sailland
Daniel Sailland, MBA, Chief Administrative Officer



Salmon Beach Services

Budget Highlights

The Salmon Beach services are discussed collectively even though they are governed by individual bylaws as staff and the Salmon Beach Services Committee consider the overall financial impact of the initiatives, as all of the services are paid for by the same service area.

Garbage: Increased hauling costs continue to be seen, primarily due to the volume of brush and yard scraps being disposed of by residents in the compound. As a result of the increased activity, this service ran a deficit in 2023 and estimated costs have been adjusted for 2024. Staff will continue to investigate adding recycling and organics diversion programs for the community, as the Solid Waste Management Plan is developed. An electric fence will be installed around the garbage and recycling area in 2024, ensuring that the garbage compound is protected from bear and other wildlife.

Security: Staff are investigating the installation of security cameras for the main gate area in 2024 as a theft deterrent. The replacement of the gate, and its components was completed in early 2023.

Sewage: A new pumper truck was procured for the Salmon Beach sewage system in 2023 and was delivered in late 2023. The truck came in under budget, and staff continue to identify options for the resale of the truck that was replaced. The purchase and necessary financing of the truck has led to increased taxes for this service in 2024. A sea-can and roof structure will be constructed in 2024, to allow for protection of this asset from the elements.

Transportation: Interior road improvements were nearly all completed in 2023, with just a few areas remaining to be worked upon. Along with these improvements, the ditches were also improved to ensure water was adequately diverted. 2024 will see the creation of a detailed alder removal plan within the village, and a plan for regular maintenance of these alders. Road materials and resources will also be moved within the works compound, to ensure they are kept secured.

Recreation: 2024 will see the repair of the community gazebo in the main park area. Funds continue to be allocated for special events and the safe access to the beach for users.

Water: A water system assessment report was presented to the committee in 2020 outlining options to install a community well. The financial implications for this project were significant and the committee did not support moving forward with the project. Further development of new infrastructure in this service has been put on hold indefinitely.



Financial Summary

Service	2023 Parcel Tax Requisition	2024 Parcel Tax Requisition	Change \$	Change %
Garbage	\$52,958	\$74,425	\$21,467	40.54%
Power Distribution	\$40,000	\$40,000	\$0	0.00%
Recreation	\$53,530	\$54,065	\$535	1.00%
Security	\$12,321	\$7,126	-\$5,195	-42.17%
Sewage	\$65,000	\$90,000	\$25,000	38.46%
Transportation	\$176,880	\$140,000	-\$36,880	-20.85%
Water	\$671	\$671	\$0	0.00%
Total	\$401,360	\$406,287	\$4,927	1.23%

Garbage - The requisition limit for this service is \$0.6692 per \$1,000 of assessed value. The estimated requisition maximum for 2024 is \$72,382.

Power Distribution - The requisition limit for this service is \$135,000.

Recreation - The requisition limit for this service is \$1.3494 per \$1,000 of assessed value. The estimated requisition maximum for 2024 is \$145,953.

Security - The requisition limit for this service is \$2.6979 per \$1,000 of assessed value. The estimated requisition maximum for 2024 is \$291,809.

Sewage - The requisition limit for this service is \$1.0792 per \$1,000 of assessed value. The estimated requisition maximum for 2024 is \$116,772.

Transportation - The requisition limit for this service is \$4.5865 per \$1,000 of assessed value. The estimated requisition maximum for 2024 is \$496,084.

Water - The requisition limit for this service is \$0.8094 per \$1,000 of assessed value. The estimated requisition maximum for 2024 is \$87,546.



Overview

Garbage - The purpose of this service is to provide a garbage and yard/garden collection service to the property owners of Salmon Beach.

Power Distribution - The purpose of this service is to fund the debt incurred by the lot owners for the installation of power in Salmon Beach. Nearly 30% of the lot owners opted to prepay the debt before it was originally issued and therefore only 261 of 375 lots are charged for this parcel tax. The debt will be fully retired in 2031.

Recreation - The purpose of this service is to provide a boat ramp, a recreation play structure and multi-use court for the property owners.

Security - This service involves a security gate at the entrance of the Salmon Beach development to help control access.

Sewage - The purpose of this service is to provide a liquid wastewater disposal service through a community scale septic system. The service is operated by the maintenance contractor by booking a pump out that is done by a pumper truck.

Transportation - The purpose of this service is to provide a road maintenance function in order to maintain the access road to the Salmon Beach development as well as the interior roads, as the province has delegated this authority to the ACRD. It is not common for a Regional District to provide road maintenance but the province deems the subdivision as 'Water Access Only' and therefore does not maintain these roads.

Water - The purpose of this service is to investigate the feasibility of delivering a potable water service within the recreational community.

Legislation

Garbage - This service was established with Bylaw No. E1037 in 2004 and amended with Bylaw No. E1037-1 in 2019.

Power Distribution - This service was established with Bylaw No. E1051 in 2008.

Recreation - The service was established with Bylaw No. E1038 in 2004.

Security - This service was established with Bylaw No. E1036 in 2004.

Sewage - This service was established with Bylaw No. E1031 in 2002 and amended with Bylaw No. E1031-1 in 2004.

Transportation - This service was established with Bylaw No. E1039 in 2004.



Water - This service was established with Bylaw No. E1040 in 2004.

Participants

Portion of Electoral Area C

Salmon Beach Garbage

Service	Account Type	GL Category	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
112 - Salmon Beach Garbage	Revenues	121 - Other Sources	(\$369)		(\$200)	(\$100)	(\$200)	(\$100)	(\$100)
		122 - Parcel Tax	(\$52,958)	(\$52,958)	(\$74,425)	(\$68,941)	(\$70,760)	(\$72,634)	(\$74,565)
		126 - Surplus (Deficit) from Prior Years	(\$7,282)	(\$7,282)	\$7,250				
		Total	(\$60,609)	(\$60,240)	(\$67,375)	(\$69,041)	(\$70,960)	(\$72,734)	(\$74,665)
	Expenses	220 - Contribution to Capital Fund	\$6,369	\$6,000	\$6,200	\$6,100	\$6,200	\$6,100	\$6,100
		247 - Labour & Benefits	\$5,786	\$6,940	\$5,275	\$5,448	\$5,628	\$5,814	\$6,007
		257 - Operating Costs	\$53,818	\$45,300	\$53,900	\$55,493	\$57,132	\$58,820	\$60,559
		266 - Repairs & Maintenance	\$1,887	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
		Total	\$67,859	\$60,240	\$67,375	\$69,041	\$70,960	\$72,734	\$74,665
	Total			\$7,250					

CAPITAL FUND	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Balance, beginning of year	\$ 6,456	\$ 6,456	\$ 12,824	\$ 4,024	\$ 10,224	\$ 16,624	\$ 2,924
Contribution from operating fund	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Interest earnings	368	100	200	200	400	300	200
<i>Less - capital expenditures</i>							
Transfer station upgrade	-	5,000	15,000	-	-	-	-
Garbage bins & recycling implementation	-	-	-	-	-	20,000	-
Total capital expenditures	-	5,000	15,000	-	-	20,000	-
BALANCE, END OF YEAR	\$ 12,824	\$ 7,556	\$ 4,024	\$ 10,224	\$ 16,624	\$ 2,924	\$ 9,124



Salmon Beach Power Operating Budget

Service	Account Type	GLCategory	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
120 - Salmon Beach Power	Revenues	120 - MFA Reserve Fund Income	(\$392)						
		122 - Parcel Tax	(\$40,000)	(\$40,000)	(\$40,000)	(\$48,800)	(\$48,800)	(\$48,800)	(\$48,800)
		126 - Surplus (Deficit) from Prior Years	(\$36,499)	(\$36,499)	(\$28,427)				
		Total	(\$76,891)	(\$76,499)	(\$68,427)	(\$48,800)	(\$48,800)	(\$48,800)	(\$48,800)
	Expenses	247 - Labour & Benefits	\$100	\$100	\$100	\$100	\$100	\$100	\$100
		281 - Debt Repayment - Interest	\$13,815	\$41,699	\$33,627	\$14,000	\$14,000	\$14,000	\$14,000
		282 - Debt Repayment - Principal	\$34,549	\$34,700	\$34,700	\$34,700	\$34,700	\$34,700	\$34,700
		Total	\$48,464	\$76,499	\$68,427	\$48,800	\$48,800	\$48,800	\$48,800
	Total		(\$28,427)						

Salmon Beach Recreation Operating Budget

Service	Account Type	GLCategory	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
113 - Salmon Beach Recreation	Revenues	121 - Other Sources	(\$5,436)		(\$4,400)	(\$4,600)	(\$5,000)	(\$5,300)	(\$5,700)
		122 - Parcel Tax	(\$53,530)	(\$53,530)	(\$54,065)	(\$54,606)	(\$55,152)	(\$56,255)	(\$57,943)
		126 - Surplus (Deficit) from Prior Years	(\$14,459)	(\$14,459)	(\$18,184)				
		Total	(\$73,425)	(\$67,989)	(\$76,649)	(\$59,206)	(\$60,152)	(\$61,555)	(\$63,643)
	Expenses	202 - Engagement	\$1,648	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
		220 - Contribution to Capital Fund	\$29,216	\$23,780	\$30,062	\$11,790	\$11,891	\$12,422	\$13,599
		247 - Labour & Benefits	\$9,723	\$11,028	\$11,577	\$11,975	\$12,388	\$12,816	\$13,259
		257 - Operating Costs	\$3,814	\$8,680	\$8,010	\$8,140	\$8,264	\$8,390	\$8,530
		260 - Project Expenses	\$740	\$2,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
		266 - Repairs & Maintenance	\$10,101	\$18,000	\$21,500	\$21,800	\$22,109	\$22,427	\$22,755
Total		\$55,241	\$67,989	\$76,649	\$59,206	\$60,152	\$61,555	\$63,643	
Total		(\$18,184)							



Salmon Beach Recreation Capital Fund

CAPITAL FUND	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Balance, beginning of year	\$ 103,412	\$ 103,412	\$ 132,628	\$ 150,190	\$ 161,980	\$ 173,871	\$ 186,293
Contribution from operating fund	23,780	23,780	25,662	7,190	6,891	7,122	7,899
Interest earnings	5,436	900	4,400	4,600	5,000	5,300	5,700
<i>Less - capital expenditures</i>							
Playground upgrade	-	-	-	-	-	-	100,000
Gazebo	-	-	10,000	-	-	-	-
Picnic table replacement	-	2,500	2,500	-	-	-	-
Total capital expenditures	-	2,500	12,500	-	-	-	100,000
BALANCE, END OF YEAR	\$ 132,628	\$ 125,592	\$ 150,190	\$ 161,980	\$ 173,871	\$ 186,293	\$ 99,892

Salmon Beach Security Operating Budget

Service	Account Type	GLCategory	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
111 - Salmon Beach Security	Revenues	121 - Other Sources	(\$1,438)		(\$800)	(\$800)	(\$800)	(\$800)	(\$800)
		122 - Parcel Tax	(\$12,321)	(\$12,321)	(\$7,126)	(\$12,546)	(\$12,919)	(\$13,304)	(\$13,701)
		126 - Surplus (Deficit) from Prior Years	(\$3,509)	(\$3,509)	(\$5,058)				
		Total	(\$17,267)	(\$15,830)	(\$12,984)	(\$13,346)	(\$13,719)	(\$14,104)	(\$14,501)
	Expenses	220 - Contribution to Capital Fund	\$1,438		\$800	\$800	\$800	\$800	\$800
		247 - Labour & Benefits	\$6,954	\$8,980	\$6,234	\$6,432	\$6,636	\$6,849	\$7,068
		256 - Office Operations		\$500					
		257 - Operating Costs	\$3,818	\$4,800	\$4,450	\$4,569	\$4,691	\$4,816	\$4,945
		266 - Repairs & Maintenance		\$1,550	\$1,500	\$1,545	\$1,591	\$1,639	\$1,688
		Total	\$12,209	\$15,830	\$12,984	\$13,346	\$13,719	\$14,104	\$14,501
Total		(\$5,058)							



Salmon Beach Security Capital Reserve

CAPITAL FUND	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Balance, beginning of year	\$ 33,142	\$ 33,142	\$ 27,897	\$ 25,197	\$ 25,997	\$ 26,797	\$ 27,597
Contribution from operating fund	-	-	-	-	-	-	-
Grants and other contributions	-	-	-	-	-	-	-
Interest earnings	1,438	200	800	800	800	800	800
<i>Less - capital expenditures</i>							
Gate replacement	6,683	7,500	-	-	-	-	-
Security cameras	-	3,500	3,500	-	-	-	-
Total capital expenditures	6,683	11,000	3,500	-	-	-	-
BALANCE, END OF YEAR	\$ 27,897	\$ 22,342	\$ 25,197	\$ 25,997	\$ 26,797	\$ 27,597	\$ 28,397

Salmon Beach Sewage

Service	Account Type	GL Category	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
051 - Salmon Beach Sewage Disposal	Revenues	121 - Other Sources	(\$3,982)		(\$650)	(\$500)	(\$700)	(\$1,000)	(\$1,300)
		122 - Parcel Tax	(\$65,000)	(\$65,000)	(\$90,000)	(\$91,800)	(\$93,636)	(\$95,509)	(\$98,374)
		124 - Fees & Charges	(\$30,930)	(\$30,000)	(\$30,900)	(\$31,827)	(\$32,782)	(\$33,765)	(\$34,778)
		126 - Surplus (Deficit) from Prior Years	(\$108)	(\$108)	(\$9,062)				
		Total	(\$100,020)	(\$95,108)	(\$130,612)	(\$124,127)	(\$127,118)	(\$130,274)	(\$134,452)
	Expenses	220 - Contribution to Capital Fund	\$6,467	\$2,485	\$15,574	\$7,910	\$8,462	\$9,309	\$12,905
		247 - Labour & Benefits	\$30,284	\$35,698	\$28,038	\$28,977	\$29,950	\$30,957	\$32,002
		256 - Office Operations	\$9	\$350	\$350	\$350	\$350	\$350	\$350
		257 - Operating Costs	\$47,115	\$43,175	\$47,750	\$47,941	\$49,151	\$50,393	\$51,668
		266 - Repairs & Maintenance	\$7,085	\$2,000	\$5,000	\$5,150	\$5,305	\$5,464	\$5,628
		281 - Debt Repayment - Interest		\$2,400	\$6,200	\$4,800	\$3,400	\$1,900	
		282 - Debt Repayment - Principal		\$9,000	\$27,700	\$29,000	\$30,500	\$31,900	\$31,900
		Total	\$90,959	\$95,108	\$130,612	\$124,127	\$127,118	\$130,274	\$134,452
	Total		(\$9,062)						



Salmon Beach Sewage Capital Fund

CAPITAL FUND	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Balance, beginning of year	\$ 76,941	\$ 76,941	\$ 20,004	\$ 22,378	\$ 30,588	\$ 39,350	\$ 48,959
Contribution from operating fund	2,485	2,485	14,924	7,410	7,762	8,309	11,605
Grants and other contributions	-	-	-	-	-	-	-
MFA equipment financing	130,000	150,000	-	-	-	-	-
Interest earnings	3,982	650	950	800	1,000	1,300	1,600
<i>Less - capital expenditures</i>							
Pumper truck	193,404	230,000	13,500	-	-	-	-
Sani-field upgrade	-	-	-	-	-	-	-
Total capital expenditures	193,404	230,000	13,500	-	-	-	-
BALANCE, END OF YEAR	\$ 20,004	\$ 76	\$ 22,378	\$ 30,588	\$ 39,350	\$ 48,959	\$ 62,164

Salmon Beach Transportation Operating Budget

Service	Account Type	GL Category	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
114 - Salmon Beach Transportation	Revenues	121 - Other Sources	(\$16,081)		(\$5,400)	(\$3,800)	(\$4,100)	(\$4,600)	(\$4,300)
		122 - Parcel Tax	(\$176,880)	(\$176,880)	(\$140,000)	(\$175,000)	(\$180,250)	(\$185,658)	(\$191,227)
		126 - Surplus (Deficit) from Prior Years	(\$3,004)	(\$3,004)	(\$37,117)				
		Total	(\$195,964)	(\$179,884)	(\$182,517)	(\$178,800)	(\$184,350)	(\$190,258)	(\$195,527)
	Expenses	220 - Contribution to Capital Fund	\$29,530	\$13,449	\$11,805	\$11,352	\$13,468	\$15,840	\$17,469
		247 - Labour & Benefits	\$23,439	\$28,434	\$26,262	\$27,125	\$28,019	\$28,946	\$29,906
		250 - Legal Costs			\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
		257 - Operating Costs	\$62,475	\$79,250	\$88,200	\$83,436	\$85,319	\$87,251	\$89,235
		266 - Repairs & Maintenance	\$43,404	\$58,750	\$51,250	\$51,888	\$52,544	\$53,220	\$53,917
		Total	\$158,847	\$179,884	\$182,517	\$178,800	\$184,350	\$190,258	\$195,527
Total			(\$37,117)						



Salmon Beach Transportation Capital Fund

CAPITAL FUND	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Balance, beginning of year	\$ 323,033	\$ 323,033	\$ 245,057	\$ 121,862	\$ 133,214	\$ 146,682	\$ 162,522
Contribution from operating fund	13,449	13,449	6,405	7,552	9,368	11,240	13,169
Grants and other contributions	-	-	-	-	-	-	-
Interest earnings	16,081	2,100	5,400	3,800	4,100	4,600	4,300
<i>Less - capital expenditures</i>							
Interior road upgrades	106,116	100,000	85,000	-	-	-	50,000
Materials storage upgrades	1,390	10,000	50,000	-	-	-	-
Total capital expenditures	107,506	110,000	135,000	-	-	-	50,000
BALANCE, END OF YEAR	\$ 245,057	\$ 228,582	\$ 121,862	\$ 133,214	\$ 146,682	\$ 162,522	\$ 129,991

Salmon Beach Water Operating Budget

Service	Account Type	GL Category	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
115 - Salmon Beach Water	Revenues	121 - Other Sources	(\$1,841)		(\$1,100)	(\$1,200)	(\$1,200)	(\$1,200)	(\$1,300)
		122 - Parcel Tax	(\$671)	(\$671)	(\$671)	(\$2,756)	(\$2,813)	(\$2,872)	(\$2,933)
		126 - Surplus (Deficit) from Prior Years	(\$7,298)	(\$7,298)	(\$5,231)				
		Total	(\$9,809)	(\$7,969)	(\$7,002)	(\$3,956)	(\$4,013)	(\$4,072)	(\$4,233)
	Expenses	220 - Contribution to Capital Fund	\$1,841		\$1,100	\$1,200	\$1,200	\$1,200	\$1,300
		247 - Labour & Benefits	\$749	\$1,029					
		257 - Operating Costs	\$1,988	\$6,940	\$5,902	\$2,756	\$2,813	\$2,872	\$2,933
		Total	\$4,578	\$7,969	\$7,002	\$3,956	\$4,013	\$4,072	\$4,233
	Total		(\$5,231)						



Salmon Beach Water Capital Fund

CAPITAL FUND	2023 Actual	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Balance, beginning of year	\$ 36,036	\$ 36,036	\$ 37,877	\$ 38,977	\$ 40,177	\$ 41,377	\$ 42,577
Contribution from operating fund	-	-	-	-	-	-	-
Community Works Fund transfer	-	-	-	-	-	-	-
Interest earnings	1,841	300	1,100	1,200	1,200	1,200	1,300
<i>Less - capital expenditures</i>							
Water infrastructure	-	-	-	-	-	-	-
Total capital expenditures	-	-	-	-	-	-	-
BALANCE, END OF YEAR	\$ 37,877	\$ 36,336	\$ 38,977	\$ 40,177	\$ 41,377	\$ 42,577	\$ 43,877