



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
FINANCIAL PLAN  
2011 - 2015 FINANCIAL PLAN

Schedule "A" to Bylaw No. F1093 cited as  
"2011 to 2015 Financial Plan Bylaw No. F1093"

As Adopted by the Board  
on March 23, 2011



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 SUMMARY OF REVENUE AND EXPENDITURES

As Adopted by the Board  
 on March 23, 2011

Line	History		REVENUE	2011	2012	2013	2014	2015	Line
	2010 ACTUAL	2010 PLAN							
1	\$3,399,725	\$3,399,725	Tax requisition	\$3,394,015	\$4,407,160	\$4,346,004	\$4,427,571	\$4,420,964	1
2	627,496	627,496	Parcel and frontage taxes	797,960	783,758	768,258	753,258	753,258	2
3	80,551	100,000	Value added taxes	80,000	80,000	80,000	80,000	80,000	3
4	132,147	28,750	Grants in lieu of taxes	24,750	24,750	24,750	24,750	24,750	4
5	83,349	57,000	Services provided to other Gov'ts	70,000	40,000	40,000	40,000	40,000	5
6	3,031,060	2,851,235	Sale of services	2,765,212	2,774,522	2,774,714	2,774,907	2,775,101	6
7	226,093	187,811	Other revenue from own sources	212,924	187,174	187,174	187,174	187,174	7
			Transfers from other governments						
8	173,353	120,000	Unconditional	120,000	120,000	120,000	120,000	120,000	8
9	785,489	750,488	Conditional	757,352	758,463	762,637	314,805	319,105	9
10	1,470,460	1,480,883	Surplus (deficit) from prior years	1,430,753	0	0	0	0	10
11	1,202,455	1,202,455	Committed surplus from prior year	1,696,752	0	0	0	0	11
12	<u>\$11,212,178</u>	<u>\$10,805,843</u>		<u>\$11,349,718</u>	<u>\$9,175,827</u>	<u>\$9,103,537</u>	<u>\$8,722,464</u>	<u>\$8,720,352</u>	12
13	538,506	553,513	Transfers from Municipalities for Municipal Finance Authority	538,506	538,506	538,506	538,506	538,506	13
14	<u>\$11,750,684</u>	<u>\$11,359,356</u>	Total Revenue	<u>\$11,888,224</u>	<u>\$9,714,333</u>	<u>\$9,642,043</u>	<u>\$9,260,970</u>	<u>\$9,258,858</u>	14

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 SUMMARY OF REVENUE AND EXPENDITURES (Continued)

As Adopted by the Board  
 on March 23, 2011

Line	History		REF	2011	2012	2013	2014	2015	Line
	2010 ACTUAL	2010 PLAN							
	EXPENDITURES								
1	\$701,179	\$905,817	5	\$1,043,500	\$967,950	\$973,456	\$984,172	\$995,103	1
2	77,615	1,785,915	6	2,254,539	539,669	539,669	117,600	87,600	2
3	114,201	102,481	7	107,000	112,000	112,000	112,000	93,250	3
4	230,000	230,765	8	243,850	230,000	230,000	230,000	230,000	4
5	14,100	14,100	9	14,000	14,000	14,000	14,000	14,000	5
6	283,408	283,408	10	288,950	271,000	271,000	271,000	271,000	6
7	800	800	11	875	800	800	800	800	7
8	2,300	2,300	12	2,375	2,300	2,300	2,300	2,300	8
9	2,643	2,322	13	2,900	2,900	2,900	2,900	2,900	9
10	260,185	260,185	14	264,252	265,000	265,000	265,000	265,000	10
11	59,059	64,658	15	62,300	48,850	33,350	33,350	33,350	11
12	65,034	65,050	16	69,900	58,350	58,350	58,350	58,350	12
13	17,204	18,007	17	18,000	18,000	18,000	18,000	18,000	13
14	31,503	32,807	18	29,800	29,800	29,800	29,800	29,800	14
15	134,150	133,798	19	161,750	160,850	160,850	145,850	145,850	15
16	36,695	38,007	20	22,000	22,000	22,000	22,000	22,000	16
17	7,405	17,912	21	145,507	135,000	135,000	135,000	135,000	17
18	235,816	226,993	22	217,000	220,480	224,030	227,650	231,343	18
19	97,719	80,000	23	82,000	82,000	82,000	82,000	82,000	19
20	9,393	10,800	24	12,657	10,500	10,500	10,500	10,500	20
21	1,000	1,900	25	2,000	2,000	2,000	2,000	2,000	21
22	1,000	2,000	26	2,000	2,000	2,000	2,000	2,000	22
23	1,000	2,000	27	2,000	2,000	2,000	2,000	2,000	23

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 SUMMARY OF REVENUE AND EXPENDITURES (Continued)

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line	
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015		
	EXPENDITURES (Continued)									
1	\$100	\$3,000	Animal Control - Sproat Lake	28	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	1
2	100	3,000	Animal Control - Beaver Creek	29	3,000	3,000	3,000	3,000	3,000	2
3	706	675	South Long Beach Street Lighting	30	750	750	750	750	750	3
4	1,021	1,000	Arvay Road Street Lighting	31	1,100	1,100	1,100	1,100	1,100	4
5	401,605	424,076	Custom Transit	32	450,327	457,007	463,787	470,669	477,654	5
6	241,180	232,075	Alberni Valley Airport	33	156,500	197,630	197,763	197,898	198,036	6
7	374,936	451,000	Long Beach Airport	34	522,000	452,740	453,495	454,265	455,050	7
8	2,108,868	2,407,084	Alberni Valley and Bamfield Waste Mgt	35	2,144,850	2,094,232	2,078,477	2,109,927	2,078,777	8
9	765,494	964,173	West Coast Waste Management	36	1,023,500	953,140	950,960	934,540	952,560	9
10	153,268	159,740	Bamfield Water System	37	159,625	152,610	152,610	152,610	152,610	10
11	30,959	31,000	Millstream Water System	38	31,216	31,000	31,000	31,000	31,000	11
12	344,644	436,382	Management of Development - Rural Area	39	427,700	404,900	359,184	348,554	353,011	12
13	115,680	129,465	Regional Planning Services	40	115,300	140,600	116,926	118,279	119,658	13
14	80,551	100,000	Alberni Valley Tourism Marketing	41	80,000	80,000	80,000	80,000	80,000	14
15	333,263	333,263	Regional Library	42	338,845	352,395	366,487	381,142	396,384	15
16	2,929	14,259	Regional Parks	43	10,830	4,500	4,500	4,500	4,500	16
17	6,135	6,100	Bamfield Community Park	44	6,100	6,100	6,100	6,100	6,100	17
18	130,131	160,170	Sproat Lake Community Park	45	159,916	73,500	62,000	62,000	62,000	18
19	0	7,500	South Long Beach Community Park	46	7,500	7,500	7,500	7,500	7,500	19
20	3,500	3,600	South Long Beach Bike Path	47	3,600	3,600	3,600	3,600	3,600	20
21	238,348	238,348	Arena - Port Alberni	48	238,348	238,348	238,348	238,348	238,348	21
22	26,583	27,083	Arena - Beaver Creek	49	27,717	27,717	27,717	27,717	27,717	22
23	22,919	23,371	Arena - Cherry Creek	50	23,635	23,635	23,635	23,635	23,635	23

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 SUMMARY OF REVENUE AND EXPENDITURES (Continued)

As Adopted by the Board  
 on March 23, 2011

Line	History		REF	2011	2012	2013	2014	2015	Line	
	2010 ACTUAL	2010 PLAN								
	EXPENDITURES (Continued)									
1	\$33,059	\$33,559	Arena - Sproat Lake	51	\$35,072	\$35,072	\$35,072	\$35,072	\$35,072	1
2	30,000	30,000	Grant-in-aid McLean Mill	52	30,000	30,000	30,000	30,000	30,000	2
3	21,900	21,900	Beaver Creek Recreation Grant	53	31,200	31,200	31,200	31,200	31,200	3
4	40,900	43,212	Sproat Lake Community Association Grant	54	14,312	12,000	12,000	12,000	12,000	4
5	63,500	68,500	Grants-in-Aid Region Wide	55	78,000	39,500	39,500	39,500	39,500	5
6	28,939	36,000	Grants-in-Aid Alberni Valley	56	37,000	29,000	29,000	29,000	29,000	6
7	1,000	3,000	Grants-in-Aid Bamfield	57	11,000	8,000	8,000	8,000	8,000	7
8	5,000	7,000	Grants-in-Aid Beaver Creek	58	11,000	0	0	0	0	8
9	2,000	3,000	Grants-in-Aid Beaufort	59	4,000	0	0	0	0	9
10	5,302	4,551	Grants-in-Aid West Coast	60	0	0	0	0	0	10
11	0	500	Grants-in-Aid Long Beach	61	500	0	0	0	0	11
12	24,100	25,377	Grants-in-Aid Cherry Creek	62	32,786	27,011	32,413	38,896	46,675	12
13	31,300	41,300	Grants-in-Aid Sproat Lake	63	38,243	29,092	34,910	41,892	50,270	13
14	26,000	26,000	Grants-in-Aid Economic Development	64	28,500	28,500	28,500	28,500	28,500	14
15	2,000	2,000	Grants-in-Aid Music by the Sea	65	0	0	0	0	0	15
16	22,964	21,555	Grants-in-Aid Alberni Valley Water Study	66	13,591	0	0	0	0	16
17	<u>\$8,104,293</u>	<u>\$10,805,843</u>			<u>\$11,349,718</u>	<u>\$9,175,827</u>	<u>\$9,103,537</u>	<u>\$8,722,464</u>	<u>\$8,720,352</u>	17
	Transfer to Municipal Finance Authority									
18	538,506	553,513	on behalf of Municipalities		538,506	538,506	538,506	538,506	538,506	18
19	<u>\$8,642,799</u>	<u>\$11,359,356</u>	Total Expenditures		<u>\$11,888,224</u>	<u>\$9,714,333</u>	<u>\$9,642,043</u>	<u>\$9,260,970</u>	<u>\$9,258,858</u>	19



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 GENERAL GOVERNMENT SERVICES  
 PARTICIPANTS: ALL MEMBERS

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
<b>REVENUE</b>									
1	\$ 198,627	\$ 198,626	Surplus (deficit) from prior years	\$318,412	\$0	\$0	\$0	\$0	1
2	484,191	484,191	Tax requisition	479,134	744,950	750,456	761,172	772,103	2
3	87,834	13,000	Grants in lieu of taxes	13,000	13,000	13,000	13,000	13,000	3
4			Government grants						4
5	25,580	30,000	Conditional	30,000	30,000	30,000	30,000	30,000	5
6	173,353	120,000	Unconditional	120,000	120,000	120,000	120,000	120,000	6
7	48,881	40,000	Other income from own sources	40,000	40,000	40,000	40,000	40,000	7
8	24,079	20,000	Return on investments	20,000	20,000	20,000	20,000	20,000	8
9	0	0	Committed surplus from prior year	22,954	0	0	0	0	9
10	<u>\$ 1,042,545</u>	<u>\$ 905,817</u>		<u>\$ 1,043,500</u>	<u>\$ 967,950</u>	<u>\$ 973,456</u>	<u>\$ 984,172</u>	<u>\$ 995,103</u>	10
<b>EXPENDITURES</b>									
11	\$151,121	\$182,089	Legislative costs	5.2 \$ 181,850	\$ 181,000	\$ 181,000	\$ 181,000	\$ 181,000	11
12	556,833	554,878	Labour and related costs	5.2 680,000	640,300	645,806	656,522	667,453	12
13	130,474	138,000	Office costs	5.3 145,000	145,000	145,000	145,000	145,000	13
14	12,094	40,000	Studies and reports	47,000	40,000	40,000	40,000	40,000	14
15	77,414	172,000	Professional fees and insurance	5.3 173,000	173,000	173,000	173,000	173,000	15
16	19,079	28,000	Other costs	5.4 30,400	30,400	30,400	30,400	30,400	16
17	32,000	32,000	Contribution to Capital Fund	36,000	8,000	8,000	8,000	8,000	17
18	1,454	9,000	Natural Resources Committee	9,000	9,000	9,000	9,000	9,000	18
19	-279,290	-250,150	Recovery of administration costs	-258,750	-258,750	-258,750	-258,750	-258,750	19
20	<u>\$ 701,179</u>	<u>\$905,817</u>		<u>\$1,043,500</u>	<u>\$967,950</u>	<u>\$973,456</u>	<u>\$984,172</u>	<u>\$995,103</u>	20

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 GENERAL GOVERNMENT SERVICES (Continued)  
 PARTICIPANTS: ALL MEMBERS

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	<b>Capital Fund</b>								
1	\$71,532	\$71,532		\$76,532	\$71,267	\$59,920	\$68,559	\$77,285	1
2	32,000	32,000		36,000	8,000	8,000	8,000	8,000	2
3	0	0							3
4	0	0							4
5	0	0		735	653	639	726	813	5
6	-27,000	-27,000	5.4	-42,000	-20,000	0	0	0	6
7	<u>76,532</u>	<u>\$ 76,532</u>		<u>\$ 71,267</u>	<u>\$ 59,920</u>	<u>\$ 68,559</u>	<u>\$ 77,285</u>	<u>\$ 86,098</u>	7

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 GENERAL GOVERNMENT (Backup)  
 PARTICIPANTS: ALL MEMBERS

As Adopted by the Board  
 on March 23, 2011

Line	History							Line	
	2010 ACTUAL	2010 PLAN	2011	2012	2013	2014	2015		
<b>DETAILS: LEGISLATIVE COSTS</b>									
1	\$118,772	\$130,000	Directors indemnities	\$130,000	\$130,000	\$130,000	\$130,000	\$130,000	1
2	22,172	38,000	Directors travel	38,000	38,000	38,000	38,000	38,000	2
3	0	1,500	Convention & delegations	1,500	1,500	1,500	1,500	1,500	3
4	4,376	4,089	FCM membership	4,500	4,500	4,500	4,500	4,500	4
5	1,201	1,700	FCM convention	2,850	2,000	2,000	2,000	2,000	5
6	4,600	6,800	Coastal Communities Network	5,000	5,000	5,000	5,000	5,000	6
7	<u>\$151,121</u>	<u>\$182,089</u>		<u>\$181,850</u>	<u>\$181,000</u>	<u>\$181,000</u>	<u>\$181,000</u>	<u>\$181,000</u>	7
<b>DETAILS: LABOUR AND RELATED COSTS</b>									
8	\$386,507	\$371,000	Administrative salaries	\$405,000	\$413,100	\$421,362	\$429,789	\$438,385	8
9	75,573	60,576	Administrative benefits	77,000	77,000	77,000	77,000	77,000	9
10	0	0	Labour negotiations	0	5,000	0	0	0	10
11	8,306	30,000	Recruiting	5,000	5,000	5,000	5,000	5,000	11
12	4,184	3,500	Professional development	5,000	5,000	5,000	5,000	5,000	12
13	82,263	89,802	Salaries - other than administration	165,000	112,200	114,444	116,733	119,068	13
14	0	0	Benefits - other than administration	23,000	23,000	23,000	23,000	23,000	14
15	<u>\$556,833</u>	<u>\$554,878</u>		<u>\$680,000</u>	<u>\$640,300</u>	<u>\$645,806</u>	<u>\$656,522</u>	<u>\$667,453</u>	15



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 GENERAL GOVERNMENT (Backup Continued)  
 PARTICIPANTS: ALL MEMBERS

As Adopted by the Board  
 on March 23, 2011

Line	History								Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
<b>DETAILS: OFFICE COSTS</b>									
1	\$1,862	\$3,000	Office equipment	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	1
2	20,418	16,000	Office supplies - general	22,000	22,000	22,000	22,000	22,000	2
3	3,467	11,000	Office supplies - stationary/toner	10,000	10,000	10,000	10,000	10,000	3
4	6,866	8,000	Postage	8,000	8,000	8,000	8,000	8,000	4
5	13,966	14,000	Telephone	14,000	14,000	14,000	14,000	14,000	5
6	10,548	12,000	Building maintenance/repair	12,000	12,000	12,000	12,000	12,000	6
7	15,981	16,000	Janitorial service	16,000	16,000	16,000	16,000	16,000	7
8	17,210	18,000	Building heat/power/light	18,000	18,000	18,000	18,000	18,000	8
9	40,156	40,000	Computer expenses	42,000	42,000	42,000	42,000	42,000	9
10	<u>\$130,474</u>	<u>\$138,000</u>		<u>\$145,000</u>	<u>\$145,000</u>	<u>\$145,000</u>	<u>\$145,000</u>	<u>\$145,000</u>	10
<b>DETAILS: PROFESSIONAL FEES</b>									
11	\$18,775	\$19,000	Audit fees	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	11
12	39,491	43,000	Insurance - liability	43,000	43,000	43,000	43,000	43,000	12
13	8,139	10,000	Insurance - property	10,000	10,000	10,000	10,000	10,000	13
14	11,009	100,000	Legal fees	100,000	100,000	100,000	100,000	100,000	14
15	<u>\$77,414</u>	<u>\$172,000</u>		<u>\$173,000</u>	<u>\$173,000</u>	<u>\$173,000</u>	<u>\$173,000</u>	<u>\$173,000</u>	15

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 GENERAL GOVERNMENT (Backup Continued)  
 PARTICIPANTS: ALL MEMBERS

As Adopted by the Board  
 on March 23, 2011

Line	History		2011	2012	2013	2014	2015	Line
	2010 ACTUAL	2010 PLAN						
<b>DETAILS: OTHER COSTS</b>								
1	\$41	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	1
2	2,754	11,000	10,000	10,000	10,000	10,000	10,000	2
3	3,687	1,600	5,000	5,000	5,000	5,000	5,000	3
4	5,453	6,400	6,400	6,400	6,400	6,400	6,400	4
5	7,144	8,000	8,000	8,000	8,000	8,000	8,000	5
6	<u>\$19,079</u>	<u>\$28,000</u>	<u>\$30,400</u>	<u>\$30,400</u>	<u>\$30,400</u>	<u>\$30,400</u>	<u>\$30,400</u>	6
<b>Capital Expenditures</b>								
7	\$0	\$3,000	\$3,000	\$0	\$0	\$0	\$0	7
8	10,547	12,000	0	0	0	0	0	8
9	13,133	12,000	10,000	0	0	0	0	9
10	3,320	0	0	0	0	0	0	10
11	0	0	0	20,000	0	0	0	11
12	0	0	20,000	0	0	0	0	12
13	0	0	5,000	0	0	0	0	13
14	0	0	4,000	0	0	0	0	14
15	<u>\$27,000</u>	<u>\$27,000</u>	<u>\$42,000</u>	<u>\$20,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	15



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 ELECTORAL AREA ADMINISTRATION  
 PARTICIPANTS: ELECTORAL AREAS ONLY

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
<b>REVENUE</b>									
1	\$ 36,515	\$46,515	Surplus	\$39,270	\$0	\$0	\$0	\$0	1
2	78,689	78,689	Tax requisition	87,436	87,600	87,600	117,600	87,600	2
3	452,116	452,256	Conditional transfer from Federal	452,069	452,069	452,069	0	0	3
4	1,681	0	Conditional transfer from Prov	0	0	0	0	0	4
5	11,193	6,000	Return on investments	10,000	0	0	0	0	5
6	1,202,455	1,202,455	Committed surplus from prior year	1,665,764	0	0	0	0	6
7	<u>\$ 1,782,649</u>	<u>\$1,785,915</u>		<u>\$2,254,539</u>	<u>\$539,669</u>	<u>\$539,669</u>	<u>\$117,600</u>	<u>\$87,600</u>	7
<b>EXPENDITURES</b>									
8	\$ 0	\$5,000	Elections and referenda	\$ 35,000	\$ 5,000	\$ 5,000	\$ 35,000	\$ 5,000	8
9	33,215	44,400	Electoral Area administration	42,600	42,600	42,600	42,600	42,600	9
10	0	1,692,115	Gas Tax Rebate initiatives	2,136,939	452,069	452,069	0	0	10
11	0	0	Tourism initiatives	0	0	0	0	0	11
12	44,400	44,400	Administration charge	40,000	40,000	40,000	40,000	40,000	12
13	<u>\$ 77,615</u>	<u>\$1,785,915</u>		<u>\$2,254,539</u>	<u>\$539,669</u>	<u>\$539,669</u>	<u>\$117,600</u>	<u>\$87,600</u>	13





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 BAMFIELD FIRE DEPARTMENT  
 PARTICIPANTS: PART OF ELECTORAL AREA "A"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
<b>REVENUE</b>									
1	\$2,179	\$2,179	Surplus (deficit) from prior years	\$2,200	\$0	\$0	\$0	\$0	1
2	99,802	99,802	Tax requisition	104,300	111,500	111,500	111,500	92,750	2
3	10,000	0	Contracts with other Governments	0	0	0	0	0	3
4	4,420	500	Grants in lieu of taxes	500	500	500	500	500	4
5	<u>\$116,401</u>	<u>\$102,481</u>		<u>\$107,000</u>	<u>\$112,000</u>	<u>\$112,000</u>	<u>\$112,000</u>	<u>\$93,250</u>	5
<b>EXPENDITURES</b>									
6	\$63,011	\$51,500	Operating costs	\$54,500	\$59,500	\$59,500	\$59,500	\$59,500	6
7	4,576	4,500	Insurance	6,500	6,500	6,500	6,500	6,500	7
8	45,614	45,481	Lease payment	45,000	45,000	45,000	45,000	26,250	8
9	0	0	Contribution to Capital Fund	0	0	0	0	0	9
10	1,000	1,000	Administration charge	1,000	1,000	1,000	1,000	1,000	10
11	<u>\$114,201</u>	<u>\$102,481</u>		<u>\$107,000</u>	<u>\$112,000</u>	<u>\$112,000</u>	<u>\$112,000</u>	<u>\$93,250</u>	11
<b>Capital Fund</b>									
12	\$29,563	\$29,563	Balance, beginning of year	\$29,810	\$30,108	\$30,409	\$30,713	\$31,020	12
13	0	0	Contribution from Operating Fund	0	0	0	0	0	13
14	0	0	Proceeds of borrowing	0	0	0	0	0	14
15	247	1,062	Interest earnings	298	301	304	307	310	15
16	0	0	Less - Capital Expenditures	0	0	0	0	0	16
17	<u>\$29,810</u>	<u>\$30,625</u>	Balance, end of year	<u>\$30,108</u>	<u>\$30,409</u>	<u>\$30,713</u>	<u>\$31,020</u>	<u>\$31,330</u>	17



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 BEAVER CREEK FIRE DEPARTMENT  
 PARTICIPANTS: PART OF ELECTORAL AREA "E"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
<b>REVENUE</b>									
1	\$3,956	\$3,956	Surplus (deficit) from prior years	\$5,707	\$0	\$0	\$0	\$0	1
2	226,809	226,809	Tax requisition	238,143	230,000	230,000	230,000	230,000	2
3	4,942	0	Grants in lieu of taxes	0	0	0	0	0	3
4	<u>\$235,707</u>	<u>\$230,765</u>		<u>\$243,850</u>	<u>\$230,000</u>	<u>\$230,000</u>	<u>\$230,000</u>	<u>\$230,000</u>	4
<b>EXPENDITURES</b>									
5	\$149,000	\$149,765	Operating costs	\$157,850	\$149,000	\$149,000	\$149,000	\$149,000	5
6	0	0	Debt repayment	0	0	0	0	0	6
7	80,000	80,000	Contribution to Capital Fund	85,000	80,000	80,000	80,000	80,000	7
8	1,000	1,000	Administration charge	1,000	1,000	1,000	1,000	1,000	8
9	<u>\$230,000</u>	<u>\$230,765</u>		<u>\$243,850</u>	<u>\$230,000</u>	<u>\$230,000</u>	<u>\$230,000</u>	<u>\$230,000</u>	9
<b>Capital Fund</b>									
10	\$ 206,065	\$206,064	Balance, beginning of year	\$288,305	\$301,238	\$309,275	\$392,768	\$477,096	10
11	80,000	80,000	Contribution from Operating Fund	85,000	80,000	80,000	80,000	80,000	11
12	0	0	Proceeds of borrowing	0	0	0	0	0	12
13	0	0	Grants and other contributions	0	0	0	0	0	13
14	2,240	4,215	Interest earnings	2,933	3,037	3,493	4,328	5,171	14
15	0	-70,000	Less - Capital Expenditures	-75,000	-75,000	0	0	0	15
16	<u>\$288,305</u>	<u>\$220,279</u>	Balance, end of year	<u>\$301,238</u>	<u>\$309,275</u>	<u>\$392,768</u>	<u>\$477,096</u>	<u>\$562,267</u>	16

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 BEAVER CREEK FIRE DEPARTMENT (Backup)  
 PARTICIPANTS: PART OF ELECTORAL AREA "E"

As Adopted by the Board  
 on March 23, 2011

Line	History							Line
	2010 ACTUAL	2010 PLAN	2011	2012	2013	2014	2015	
	<i>Capital Expenditures</i>							
1	\$0	\$0	\$0	\$0	\$0	\$0	\$0	1
2	0	0	0	0	0	0	0	2
3	0	70,000	75,000	0	0	0	0	3
4	0	0	0	75,000	0	0	0	4
5	\$0	\$70,000	\$75,000	\$75,000	\$0	\$0	\$0	5



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 SOUTH LONG BEACH FIRE DEPARTMENT  
 PARTICIPANTS: PORTION OF ELECTORAL AREA "C"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line	
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015		
<b>REVENUE</b>										
1	\$99	\$99	Surplus (deficit) from prior years	\$152	\$0	\$0	\$0	\$0	\$0	1
2	302	150	Grants in lieu of taxes	150	150	150	150	150	150	2
3	13,851	13,851	Tax requisition	13,698	13,850	13,850	13,850	13,850	13,850	3
4	<u>\$14,252</u>	<u>\$14,100</u>		<u>\$14,000</u>	<u>\$14,000</u>	<u>\$14,000</u>	<u>\$14,000</u>	<u>\$14,000</u>	<u>\$14,000</u>	4
<b>EXPENDITURES</b>										
5	\$14,000	\$14,000	Operating costs	\$14,000	\$14,000	\$14,000	\$14,000	\$14,000	\$14,000	5
6	0	0	Debt repayment	0	0	0	0	0	0	6
7	0	0	Contribution to capital	0	0	0	0	0	0	7
8	100	100	Administration Charge	100	100	100	100	100	100	8
9	<u>\$14,100</u>	<u>\$14,100</u>		<u>\$14,000</u>	<u>\$14,000</u>	<u>\$14,000</u>	<u>\$14,000</u>	<u>\$14,000</u>	<u>\$14,000</u>	9
<b>Capital Fund</b>										
10	\$7,675	\$7,675	Balance, beginning of year	\$7,739	\$7,816	\$7,894	\$7,973	\$8,053	\$8,134	10
11	0	0	Contribution from Operating Fund	0	0	0	0	0	0	11
12	0	0	Proceeds of Borrowing	0	0	0	0	0	0	12
13	0	0	Grants and other contributions	0	0	0	0	0	0	13
14	64	147	Interest Earnings	77	78	79	80	81	81	14
15	0	0	Less - Capital Expenditures	0	0	0	0	0	0	15
16	<u>\$7,739</u>	<u>\$7,822</u>	Balance, end of year	<u>\$7,816</u>	<u>\$7,894</u>	<u>\$7,973</u>	<u>\$8,053</u>	<u>\$8,134</u>	<u>\$8,134</u>	16





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 SPROAT LAKE VOLUNTEER FIRE DEPARTMENT  
 PARTICIPANTS: PORTION OF ELECTORAL AREA "D"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
<b>REVENUE</b>									
1	\$10,661	\$10,661	Surplus (deficit) from prior years	\$8,772	\$0	\$0	\$0	\$0	1
2	272,747	272,747	Tax requisition	280,178	271,000	271,000	271,000	271,000	2
3	6,863	0	Grants in lieu of taxes	0	0	0	0	0	3
4	1,909	0	Sale of Services	0	0	0	0	0	4
5	<u>\$292,180</u>	<u>\$283,408</u>		<u>\$288,950</u>	<u>\$271,000</u>	<u>\$271,000</u>	<u>\$271,000</u>	<u>\$271,000</u>	5
<b>EXPENDITURES</b>									
6	\$197,408	\$197,408	Operating costs	\$202,950	\$185,000	\$185,000	\$185,000	\$185,000	6
7	0	0	Debt repayment	0	0	0	0	0	7
8	85,000	85,000	Contribution to Capital Fund	85,000	85,000	85,000	85,000	85,000	8
10	1,000	1,000	Administration Charge	1,000	1,000	1,000	1,000	1,000	10
11	<u>\$ 283,408</u>	<u>283,408</u>		<u>\$288,950</u>	<u>\$271,000</u>	<u>\$271,000</u>	<u>\$271,000</u>	<u>\$271,000</u>	11
<b>Capital Fund</b>									
12	\$264,818	\$264,818	Balance, beginning of year	\$346,842	\$364,205	\$453,272	\$543,230	\$634,087	12
13	85,000	85,000	Contribution from Operating Fund	85,000	85,000	85,000	85,000	85,000	13
14	0	0	Proceeds of Borrowing	0	0	0	0	0	14
15	0	0	Grants and other contributions	204,700	0	0	0	0	15
16	2,984	8,800	Interest Earnings	3,538	4,067	4,958	5,857	6,766	16
17	-5,960	-145,000	Less - Capital Expenditures	-275,875	0	0	0	0	17
18	<u>\$346,842</u>	<u>\$213,618</u>	Balance, end of year	<u>\$364,205</u>	<u>\$453,272</u>	<u>\$543,230</u>	<u>\$634,087</u>	<u>\$725,853</u>	18

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 SPROAT LAKE VOLUNTEER FIRE DEPARTMENT (Backup)  
 PARTICIPANTS: PORTION OF ELECTORAL AREA "D"

As Adopted by the Board  
 on March 23, 2011

Line	History							Line
	2010 ACTUAL	2010 PLAN	2011	2012	2013	2014	2015	
	<i>Capital Expenditures</i>							
1	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	1
2	0	5,000	0	0	0	0	0	2
3	5,960	100,000	255,875	0	0	0	0	3
4	0	10,000	0	0	0	0	0	4
5	0	0	20,000	0	0	0	0	5
6	<u>\$5,960</u>	<u>\$145,000</u>	<u>\$275,875</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	6



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 GRANVILLE ROAD FIRE PROTECTION  
 PARTICIPANTS: PORTION OF ELECTORAL AREA "E"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF					Line
	2010 ACTUAL	2010 PLAN	2011	2012	2013	2014	2015	
	<b>REVENUE</b>							
1	\$0	\$0	\$ 0	\$0	\$0	\$0	\$0	1
	Surplus (deficit) from prior years							
2	800	800	875	800	800	800	800	2
	Tax Requisition							
3	\$800	\$800	\$875	\$800	\$800	\$800	\$800	3
	<b>EXPENDITURES</b>							
4	\$700	\$700	\$775	\$700	\$700	\$700	\$700	4
	Operating Costs							
5	100	100	100	100	100	100	100	5
	Administration Charge							
6	\$800	\$800	\$ 875	\$ 800	\$ 800	\$ 800	\$ 800	6



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 MOUNTAIN RANCH ROAD FIRE PROTECTION  
 PARTICIPANTS: PORTION OF ELECTORAL AREA "B"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	REVENUE								
1	\$ 0	\$ 0	Surplus (deficit) from prior years	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	1
2	2,300	2,300	Tax Requisition	2,375	2,300	2,300	2,300	2,300	2
3	<u>\$2,300</u>	<u>\$2,300</u>		<u>\$2,375</u>	<u>\$2,300</u>	<u>\$2,300</u>	<u>\$2,300</u>	<u>\$2,300</u>	3
	EXPENDITURES								
4	\$ 2,200	\$2,200	Operating Costs	2,275	2,200	2,200	2,200	2,200	4
5	100	100	Administration Charge	100	100	100	100	100	5
6	<u>\$2,300</u>	<u>\$2,300</u>		<u>\$2,375</u>	<u>\$2,300</u>	<u>\$2,300</u>	<u>\$2,300</u>	<u>\$2,300</u>	6



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 FRANKLIN RIVER ROAD FIRE PROTECTION  
 PARTICIPANTS: PORTION OF ELECTORAL AREA "F"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	REVENUE								
1	\$ 0	\$ 0	Surplus (deficit) from prior years	-\$321	\$ 0	\$ 0	\$ 0	\$ 0	1
2	2,322	2,322	Tax Requisition	3,221	2,900	2,900	2,900	2,900	2
3	<u>\$2,322</u>	<u>\$2,322</u>		<u>\$2,900</u>	<u>\$2,900</u>	<u>\$2,900</u>	<u>\$2,900</u>	<u>\$2,900</u>	3
	EXPENDITURES								
4	\$ 2,543	\$2,222	Operating Costs	2,800	2,800	2,800	2,800	2,800	4
5	100	100	Administration Charge	100	100	100	100	100	5
6	<u>\$2,643</u>	<u>\$2,322</u>		<u>\$2,900</u>	<u>\$2,900</u>	<u>\$2,900</u>	<u>\$2,900</u>	<u>\$2,900</u>	6



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 E 9-1-1 TELEPHONE SYSTEM  
 PARTICIPANTS: ALL MEMBERS

As Adopted by the Board  
 on March 23, 2011

Line	History		REF	2011 - 2015					Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
<b>REVENUE</b>									
1	\$6,390	\$6,390	Surplus (deficit) from prior years	\$1,054	\$0	\$0	\$0	\$0	1
2	253,795	253,795	Tax requisition	263,198	265,000	265,000	265,000	265,000	2
3	1,054	0	Transfer from Capital Fund	0	0	0	0	0	3
4	<u>\$261,239</u>	<u>\$260,185</u>		<u>\$264,252</u>	<u>\$265,000</u>	<u>\$265,000</u>	<u>\$265,000</u>	<u>\$265,000</u>	4
<b>EXPENDITURES</b>									
5	\$255,185	\$255,185	Operating costs	\$259,252	\$260,000	\$260,000	\$260,000	\$260,000	5
6	0	0	Contribution to Capital Fund	0	0	0	0	0	6
7	5,000	5,000	Administration charge	5,000	5,000	5,000	5,000	5,000	7
8	<u>\$260,185</u>	<u>\$260,185</u>		<u>\$264,252</u>	<u>\$265,000</u>	<u>\$265,000</u>	<u>\$265,000</u>	<u>\$265,000</u>	8
<b>Capital Fund</b>									
9	\$1,054	\$1,054	Balance, beginning of year	\$0	\$0	\$0	\$0	\$0	9
10			0 Contribution from Operating Fund	0	0	0	0	0	10
11			Proceeds of borrowing						11
12			Grants and other contributions						12
13			19 Interest earnings	0	0	0	0	0	13
14	-1,054		Less - closed to Operating Fund						14
15	<u>\$0</u>	<u>\$1,073</u>	Balance, end of year	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	15



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 SALMON BEACH SEWAGE  
 PARTICIPANTS: PART OF ELECTORAL AREA "C"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	REVENUE								
1	\$446	\$446	Surplus (deficit) from prior years	\$6,637	\$0	\$0	\$0	\$0	1
2	11,038	10,000	Sale of services	10,000	10,000	10,000	10,000	10,000	2
3	54,212	54,212	Parcel tax	45,663	38,850	23,350	23,350	23,350	3
4	<u>\$65,696</u>	<u>\$64,658</u>		<u>\$62,300</u>	<u>\$48,850</u>	<u>\$33,350</u>	<u>\$33,350</u>	<u>\$33,350</u>	4
	EXPENDITURES								
5	\$17,552	\$22,500	Operating costs	\$21,500	\$21,500	\$21,500	\$21,500	\$21,500	5
6	29,650	30,301	Lease payment	28,950	15,500	0	0	0	6
7	10,000	10,000	Contribution to Capital Fund	10,000	10,000	10,000	10,000	10,000	7
8	1,857	1,857	Administration charge	1,850	1,850	1,850	1,850	1,850	8
9	<u>\$59,059</u>	<u>\$64,658</u>		<u>\$62,300</u>	<u>\$48,850</u>	<u>\$33,350</u>	<u>\$33,350</u>	<u>\$33,350</u>	9
	<b>Capital Fund</b>								
10	\$98,405	\$98,405	Balance, beginning of year	\$105,953	\$117,063	\$128,284	\$139,617	\$151,063	10
11	10,000	10,000	Contribution from Operating Fund	10,000	10,000	10,000	10,000	10,000	11
12	0		Proceeds of borrowing						12
13	874	2,480	Interest earnings	1,110	1,221	1,333	1,446	1,561	13
14			Less - Capital Expenditures						14
15	-3,326	-10,000	Sani-field study	-10,000					15
16	<u>\$105,953</u>	<u>\$100,885</u>	Balance, end of year	<u>\$117,063</u>	<u>\$128,284</u>	<u>\$139,617</u>	<u>\$151,063</u>	<u>\$162,624</u>	16



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 SALMON BEACH SECURITY  
 PARTICIPANTS: PART OF ELECTORAL AREA "C"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	<b>REVENUE</b>								
1	\$8,024	\$8,024	Surplus (deficit) from prior years	\$16	\$0	\$0	\$0	\$0	1
2	57,026	57,026	Parcel tax	69,884	58,350	58,350	58,350	58,350	2
3	<u>\$65,050</u>	<u>\$65,050</u>		<u>\$69,900</u>	<u>\$58,350</u>	<u>\$58,350</u>	<u>\$58,350</u>	<u>\$58,350</u>	3
	<b>EXPENDITURES</b>								
4	\$ 43,177	\$43,193	Operating costs	\$63,050	\$51,500	\$51,500	\$51,500	\$51,500	4
5	20,000	20,000	Contribution to Capital Fund	5,000	5,000	5,000	5,000	5,000	5
6	1,857	1,857	Administration charge	1,850	1,850	1,850	1,850	1,850	6
7	<u>\$65,034</u>	<u>\$65,050</u>		<u>\$69,900</u>	<u>\$58,350</u>	<u>\$58,350</u>	<u>\$58,350</u>	<u>\$58,350</u>	7
	<b>Capital Fund</b>								
8	\$19,701	\$19,701	Balance, beginning of year	\$37,323	\$22,721	\$27,973	\$33,278	\$38,636	8
9	20,000	20,000	Contribution from Operating Fund	5,000	5,000	5,000	5,000	5,000	9
10	264	232	Interest earnings	398	252	305	358	411	10
11			Less - Capital Expenditures						11
12	0	-20,000	Electric gate	-20,000	0	0	0	0	12
13	-2,642	0	Signs	0	0	0	0	0	13
14	<u>\$37,323</u>	<u>\$19,933</u>	Balance, end of year	<u>\$22,721</u>	<u>\$27,973</u>	<u>\$33,278</u>	<u>\$38,636</u>	<u>\$44,047</u>	14





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 SALMON BEACH GARBAGE  
 PARTICIPANTS: PART OF ELECTORAL AREA "C"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	<b>REVENUE</b>								
1	\$4,637	\$4,637	Surplus (deficit) from prior years	\$803	\$0	\$0	\$0	\$0	1
2	13,370	13,370	Parcel tax	17,197	18,000	18,000	18,000	18,000	2
3	0	0	Other revenue	0	0	0	0	0	3
4	<u>\$18,007</u>	<u>\$18,007</u>		<u>\$18,000</u>	<u>\$18,000</u>	<u>\$18,000</u>	<u>\$18,000</u>	<u>\$18,000</u>	4
	<b>EXPENDITURES</b>								
5	\$13,347	\$14,150	Operating costs	\$14,150	\$14,150	\$14,150	\$14,150	\$14,150	5
6	2,000	2,000	Contribution to Capital Fund	2,000	2,000	2,000	2,000	2,000	6
7	1,857	1,857	Administration charge	1,850	1,850	1,850	1,850	1,850	7
8	<u>\$17,204</u>	<u>\$18,007</u>		<u>\$18,000</u>	<u>\$18,000</u>	<u>\$18,000</u>	<u>\$18,000</u>	<u>\$18,000</u>	8
	<b>Capital Fund</b>								
9	\$5,926	\$5,926	Balance, beginning of year	\$7,986	\$5,076	\$7,137	\$9,218	\$11,320	9
10	2,000	2,000	Contribution from Operating Fund	2,000	2,000	2,000	2,000	2,000	10
11	60	83	Interest earnings	90	61	81	102	123	11
12			Less - Capital Expenditures						12
13			Garbage bins	-5,000					13
14	<u>\$7,986</u>	<u>\$8,009</u>	Balance, end of year	<u>\$5,076</u>	<u>\$7,137</u>	<u>\$9,218</u>	<u>\$11,320</u>	<u>\$13,443</u>	14



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 SALMON BEACH RECREATION  
 PARTICIPANTS: PART OF ELECTORAL AREA "C"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	<b>REVENUE</b>								
1	\$384	\$384	Surplus (deficit) from prior years	\$1,304	\$0	\$0	\$0	\$0	1
2	32,423	32,423	Parcel tax	28,496	29,800	29,800	29,800	29,800	2
3	<u>\$32,807</u>	<u>\$32,807</u>		<u>\$29,800</u>	<u>\$29,800</u>	<u>\$29,800</u>	<u>\$29,800</u>	<u>\$29,800</u>	3
	<b>EXPENDITURES</b>								
4	\$19,646	\$20,950	Operating costs	\$17,950	\$17,950	\$17,950	\$17,950	\$17,950	4
5	10,000	10,000	Contribution to Capital Fund	10,000	10,000	10,000	10,000	10,000	5
6	1,857	1,857	Administration charge	1,850	1,850	1,850	1,850	1,850	6
7	<u>\$31,503</u>	<u>\$32,807</u>		<u>\$29,800</u>	<u>\$29,800</u>	<u>\$29,800</u>	<u>\$29,800</u>	<u>\$29,800</u>	7
	<b>Capital Fund</b>								
8	\$23,019	\$23,019	Balance, beginning of year	\$31,000	\$41,360	\$51,824	\$62,392	\$73,066	8
9	10,000	10,000	Contribution from Operating Fund	10,000	10,000	10,000	10,000	10,000	9
10	0	0	Grants and other contributions	0	0	0	0	0	10
11	264	285	Interest earnings	360	464	568	674	781	11
12			Less - Capital Expenditures						12
13	0	-10,000	Boat ramp extension	0	0	0	0	0	13
14	-883	-3,000	Beach access walkway and ramp	0	0	0	0	0	14
15	-1,400	-3,000	Tennis courts	0	0	0	0	0	15
16	<u>\$31,000</u>	<u>\$17,304</u>	Balance, end of year	<u>\$41,360</u>	<u>\$51,824</u>	<u>\$62,392</u>	<u>\$73,066</u>	<u>\$83,847</u>	16



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 SALMON BEACH TRANSPORTATION  
 PARTICIPANTS: PART OF ELECTORAL AREA "C"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line	
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015		
<b>REVENUE</b>										
1	\$9,595	\$9,595	Surplus (deficit) from prior years	-\$16	\$0	\$0	\$0	\$0	\$0	1
2	124,203	124,203	Parcel tax	161,766	160,850	160,850	145,850	145,850	145,850	2
3	336	0	Other revenue	0	0	0	0	0	0	3
4	<u>\$134,134</u>	<u>\$133,798</u>		<u>\$161,750</u>	<u>\$160,850</u>	<u>\$160,850</u>	<u>\$145,850</u>	<u>\$145,850</u>	<u>\$145,850</u>	4
<b>EXPENDITURES</b>										
5	\$83,053	\$82,641	Operating costs	\$104,900	\$134,000	\$134,000	\$134,000	\$134,000	\$134,000	5
6	35,000	35,000	Contribution to Capital Fund	40,000	10,000	10,000	10,000	10,000	10,000	6
7	14,240	14,300	Debt repayment	15,000	15,000	15,000	0	0	0	7
8	1,857	1,857	Administration charge	1,850	1,850	1,850	1,850	1,850	1,850	8
9	<u>\$134,150</u>	<u>\$133,798</u>		<u>\$161,750</u>	<u>\$160,850</u>	<u>\$160,850</u>	<u>\$145,850</u>	<u>\$145,850</u>	<u>\$145,850</u>	9
<b>Capital Fund</b>										
10	\$4,708	\$4,708	Balance, beginning of year	\$26,262	\$36,725	\$47,142	\$57,663	\$68,290	\$68,290	10
11	35,000	35,000	Contribution from Operating Fund	40,000	10,000	10,000	10,000	10,000	10,000	11
12	330	320	Interest earnings	463	417	521	627	733	733	12
13			Less - Capital Expenditures							13
14	-13,776	0	Road improvements	-30,000	0	0	0	0	0	14
15	0	0	Utility trailer	0	0	0	0	0	0	15
16	0	0	Utility yard preparation	0	0	0	0	0	0	16
17	<u>\$26,262</u>	<u>\$40,028</u>	Balance, end of year	<u>\$36,725</u>	<u>\$47,142</u>	<u>\$57,663</u>	<u>\$68,290</u>	<u>\$79,023</u>	<u>\$79,023</u>	17



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 SALMON BEACH WATER  
 PARTICIPANTS: PART OF ELECTORAL AREA "C"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line	
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015		
<b>REVENUE</b>										
1	\$1,520	\$1,521	Surplus (deficit) from prior years	\$1,311	\$0	\$0	\$0	\$0	\$0	1
2	36,486	36,486	Parcel tax	20,689	22,000	22,000	22,000	22,000	22,000	2
3	0	0	Other revenue	0	0	0	0	0	0	3
4	<u>\$38,006</u>	<u>\$38,007</u>		<u>\$22,000</u>	<u>\$22,000</u>	<u>\$22,000</u>	<u>\$22,000</u>	<u>\$22,000</u>	<u>\$22,000</u>	4
<b>EXPENDITURES</b>										
5	\$7,838	\$9,150	Operating costs	\$9,150	\$17,150	\$17,150	\$17,150	\$17,150	\$17,150	5
6	26,000	26,000	Contribution to Capital Fund	10,000	2,000	2,000	2,000	2,000	2,000	6
7	2,857	2,857	Administration charge	2,850	2,850	2,850	2,850	2,850	2,850	7
8	<u>\$36,695</u>	<u>\$38,007</u>		<u>\$22,000</u>	<u>\$22,000</u>	<u>\$22,000</u>	<u>\$22,000</u>	<u>\$22,000</u>	<u>\$22,000</u>	8
<b>Capital Fund</b>										
9	\$5,448	\$5,448	Balance, beginning of year	\$23,936	\$26,225	\$28,497	\$30,792	\$33,110	\$33,110	9
10	26,000	26,000	Contribution from Operating Fund	10,000	2,000	2,000	2,000	2,000	2,000	10
11	0	0	Proceeds of borrowing	0	0	0	0	0	0	11
12	0	0	Grants and other contributions	0	0	0	0	0	0	12
13	174	99	Interest earnings	289	272	295	318	341	341	13
14			Less - Capital Expenditures							14
15	-2,681	-8,000	Pressure well	-8,000	0	0	0	0	0	15
16	-5,005	0	Silt trap fencing	0	0	0	0	0	0	16
17	<u>\$23,936</u>	<u>\$23,547</u>	Balance, end of year	<u>\$26,225</u>	<u>\$28,497</u>	<u>\$30,792</u>	<u>\$33,110</u>	<u>\$33,110</u>	<u>\$35,451</u>	17



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 SALMON BEACH POWER DISTRIBUTION  
 PARTICIPANTS: PART OF ELECTORAL AREA "C"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
<b>REVENUE</b>									
1	\$17,912	\$17,912	Surplus (deficit) from prior years	\$10,507	\$0	\$0	\$0	\$0	1
2	0	0	Parcel tax	135,000	135,000	135,000	135,000	135,000	2
3	<u>\$17,912</u>	<u>\$17,912</u>		<u>\$145,507</u>	<u>\$135,000</u>	<u>\$135,000</u>	<u>\$135,000</u>	<u>\$135,000</u>	3
<b>EXPENDITURES</b>									
4	\$7,405	\$17,912	Debt repayment	\$144,507	\$134,000	\$134,000	\$134,000	\$134,000	4
5	0	0	Contribution to Capital Fund	0	0	0	0	0	5
6	0	0	Administration charge	1,000	1,000	1,000	1,000	1,000	6
7	<u>\$7,405</u>	<u>\$17,912</u>		<u>\$145,507</u>	<u>\$135,000</u>	<u>\$135,000</u>	<u>\$135,000</u>	<u>\$135,000</u>	7
<b>Capital Fund</b>									
8	-\$31,016	-\$31,053	Balance, beginning of year	-\$47,738	\$28,550	\$28,550	\$28,550	\$28,550	8
9	0	0	Contribution from Operating Fund	0	0	0	0	0	9
10	1,275,000	31,000	Proceeds of borrowing	125,000	0	0	0	0	10
11	0	0	Grants and other contributions	0	0	0	0	0	11
12	440	0	Interest earnings	0	0	0	0	0	12
13			Less - Capital Expenditures	-48,712	0	0	0	0	13
14	-1,292,162	0	Hydro installation	0	0	0	0	0	14
15	<u>-\$47,738</u>	<u>-\$53</u>	Balance, end of year	<u>\$28,550</u>	<u>\$28,550</u>	<u>\$28,550</u>	<u>\$28,550</u>	<u>\$28,550</u>	15



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 BUILDING INSPECTION  
 PARTICIPANTS: ELECTORAL AREAS

As Adopted by the Board  
 on March 23, 2011

Line	History		REF	2011 - 2015					Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
<b>REVENUE</b>									
1	\$ 51,306	\$ 51,305		\$ 31,889	\$ 0	\$ 0	\$ 0	\$ 0	1
2	115,372	75,000		85,000	85,000	85,000	85,000	85,000	2
3	1,039	700		700	700	700	700	700	3
4	99,988	99,988		99,411	134,780	138,330	141,950	145,643	4
5	<u>\$267,705</u>	<u>\$226,993</u>		<u>\$217,000</u>	<u>\$220,480</u>	<u>\$224,030</u>	<u>\$227,650</u>	<u>\$231,343</u>	5
<b>EXPENDITURES</b>									
6	\$178,699	\$176,993	22.1	\$176,000	\$179,480	\$183,030	\$186,650	\$190,343	6
7	14,691	10,500	22.1	14,500	14,500	14,500	14,500	14,500	7
8	783	3,000	21.1	2,000	2,000	2,000	2,000	2,000	8
9	9,643	4,500		4,500	4,500	4,500	4,500	4,500	9
10	22,000	22,000		10,000	10,000	10,000	10,000	10,000	10
11	10,000	10,000		10,000	10,000	10,000	10,000	10,000	11
12	<u>\$235,816</u>	<u>\$226,993</u>		<u>\$217,000</u>	<u>\$220,480</u>	<u>\$224,030</u>	<u>\$227,650</u>	<u>\$231,343</u>	12
<b>Capital Fund</b>									
13	\$ 19,591	\$19,591		\$33,610	\$37,215	\$47,637	\$58,163	\$68,795	13
14	22,000	22,000		10,000	10,000	10,000	10,000	10,000	14
15	272	150		352	422	526	632	738	15
16	-8,253	-15,000	22.1	-6,747	0	0	0	0	16
17	<u>33,610</u>	<u>\$ 26,741</u>		<u>\$ 37,215</u>	<u>\$ 47,637</u>	<u>\$ 58,163</u>	<u>\$ 68,795</u>	<u>\$ 79,533</u>	17

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 BUILDING INSPECTION SERVICES (Backup)  
 PARTICIPANTS: ELECTORAL AREAS

As Adopted by the Board  
 on March 23, 2011

Line	History								Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
<b>DETAILS: LABOUR AND RELATED COSTS</b>									
1	\$146,377	\$144,247	Salaries	\$140,000	\$142,800	\$145,656	\$148,569	\$151,541	1
2	30,594	30,746	Benefits	34,000	34,680	35,374	36,081	36,803	2
3	1,728	2,000	Convention/professional development	2,000	2,000	2,000	2,000	2,000	3
4	0	0	Recruiting	0	0	0	0	0	4
5	<u>\$178,699</u>	<u>\$176,993</u>		<u>\$176,000</u>	<u>\$179,480</u>	<u>\$183,030</u>	<u>\$186,650</u>	<u>\$190,343</u>	5
<b>DETAILS: TRAVEL</b>									
6	\$10,559	\$6,500	Automobile expenses	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	6
7	2,114	2,000	Auto insurance	2,500	2,500	2,500	2,500	2,500	7
8	2,018	2,000	Travel and accommodation	2,000	2,000	2,000	2,000	2,000	8
9	<u>\$14,691</u>	<u>\$10,500</u>		<u>\$14,500</u>	<u>\$14,500</u>	<u>\$14,500</u>	<u>\$14,500</u>	<u>\$14,500</u>	9
<b>DETAILS: LEGAL &amp; PROFESSIONAL FEES</b>									
10	\$ 148	\$ 1,000	Legal	\$ 1,000	\$1,000	\$1,000	\$1,000	\$1,000	10
11	635	2,000	Professional fees	1,000	1,000	1,000	1,000	1,000	11
12	<u>\$ 783</u>	<u>\$ 3,000</u>		<u>\$ 2,000</u>	<u>\$ 2,000</u>	<u>\$ 2,000</u>	<u>\$ 2,000</u>	<u>\$ 2,000</u>	12
<b>Capital Expenditures</b>									
13	\$8,253	\$15,000	City View	\$6,747	\$0	\$0	\$0	\$0	13
14	<u>\$8,253</u>	<u>\$15,000</u>		<u>\$6,747</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	14



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 EMERGENCY PLANNING - ALBERNI VALLEY  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS "B", "D", "E", and "F"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
<b>REVENUE</b>									
1	\$9,564	\$9,563	Surplus (deficit) from prior years	\$16,572	\$0	\$0	\$0	\$0	1
2	34,290	0	Conditional grant from Province	0	0	0	0	0	2
3	70,437	70,437	Tax requisition	65,428	82,000	82,000	82,000	82,000	3
4	0	0	Committed surplus from prior year	0	0	0	0	0	4
5	<u>\$114,291</u>	<u>\$80,000</u>		<u>\$82,000</u>	<u>\$82,000</u>	<u>\$82,000</u>	<u>\$82,000</u>	<u>\$82,000</u>	5
<b>EXPENDITURES</b>									
6	\$12,479	\$25,000	Emergency planning costs	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	6
7	35,240	35,000	Wages	37,000	37,000	37,000	37,000	37,000	7
8	30,000	0	Surveys, studies & reports	0	0	0	0	0	8
9	10,000	10,000	Facility rent	10,000	10,000	10,000	10,000	10,000	9
10	10,000	10,000	Administration charge	10,000	10,000	10,000	10,000	10,000	10
11	<u>\$97,719</u>	<u>\$80,000</u>		<u>\$82,000</u>	<u>\$82,000</u>	<u>\$82,000</u>	<u>\$82,000</u>	<u>\$82,000</u>	11





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 EMERGENCY PLANNING - WEST COAST  
 PARTICIPANTS: ELECTORAL AREAS "A", and "C"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	<b>REVENUE</b>								
1									1
	Surplus (deficit) from prior years								
2	\$169	\$169	Area A - Bamfield	\$1,407	\$0	\$0	\$0	\$0	2
3	2,000	2000	Area C - Long Beach	0	0	0	0	0	3
4	Tax requisition								4
5	7,381	7,381	Area A - Bamfield	7,250	7,250	7,250	7,250	7,250	5
6	1,250	1,250	Area C - Long Beach	3,250	3,250	3,250	3,250	3,250	6
7	0	0	Other revenue - Area A - Bamfield	750	0	0	0	0	7
8	<u>\$10,800</u>	<u>\$10,800</u>		<u>\$12,657</u>	<u>\$10,500</u>	<u>\$10,500</u>	<u>\$10,500</u>	<u>\$10,500</u>	8
	<b>EXPENDITURES</b>								
9	Emergency planning costs								9
10	\$4,893	\$6,300	Area A - Bamfield	\$8,157	\$6,000	\$6,000	\$6,000	\$6,000	10
11	2,000	2,000	Area C - Long Beach	2,000	2,000	2,000	2,000	2,000	11
12	Administration charge								12
13	1,250	1,250	Area A - Bamfield	1,250	1,250	1,250	1,250	1,250	13
14	1,250	1,250	Area C - Long Beach	1,250	1,250	1,250	1,250	1,250	14
15	<u>\$9,393</u>	<u>\$10,800</u>		<u>\$12,657</u>	<u>\$10,500</u>	<u>\$10,500</u>	<u>\$10,500</u>	<u>\$10,500</u>	15



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 NOISE CONTROL - BEAVER CREEK  
 PARTICIPANTS: ELECTORAL AREA "E"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	<b>REVENUE</b>								
1	\$900	\$900	Surplus (deficit) from prior years	\$900	\$0	\$0	\$0	\$0	1
2	1,000	1,000	Tax requisition	1,100	2,000	2,000	2,000	2,000	2
3	<u>\$1,900</u>	<u>\$1,900</u>		<u>\$2,000</u>	<u>\$2,000</u>	<u>\$2,000</u>	<u>\$2,000</u>	<u>\$2,000</u>	3
	<b>EXPENDITURES</b>								
4	\$0	\$900	Enforcement costs	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	4
5	1,000	1,000	Administration charge	1,000	1,000	1,000	1,000	1,000	5
6	<u>\$1,000</u>	<u>\$1,900</u>		<u>\$2,000</u>	<u>\$2,000</u>	<u>\$2,000</u>	<u>\$2,000</u>	<u>\$2,000</u>	6





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 NOISE CONTROL - SPROAT LAKE  
 PARTICIPANTS: ELECTORAL AREA "D"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	<b>REVENUE</b>								
1	\$0	\$0	Surplus (deficit) from prior years	\$1,000	\$0	\$0	\$0	\$0	1
2	2,000	2,000	Tax requisition	1,000	2,000	2,000	2,000	2,000	2
3	<u>\$2,000</u>	<u>\$2,000</u>		<u>\$2,000</u>	<u>\$2,000</u>	<u>\$2,000</u>	<u>\$2,000</u>	<u>\$2,000</u>	3
	<b>EXPENDITURES</b>								
4	\$0	\$1,000	Enforcement costs	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	4
5	1,000	1,000	Administration charge	1,000	1,000	1,000	1,000	1,000	5
6	<u>\$1,000</u>	<u>\$2,000</u>		<u>\$2,000</u>	<u>\$2,000</u>	<u>\$2,000</u>	<u>\$2,000</u>	<u>\$2,000</u>	6



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 ANIMAL CONTROL - SPROAT LAKE  
 PARTICIPANTS: ELECTORAL AREA "D"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	<b>REVENUE</b>								
1	\$2,900	\$2,900	Surplus (deficit) from prior years	\$2,900	\$0	\$0	\$0	\$0	1
2	100	100	Tax requisition	100	3,000	3,000	3,000	3,000	2
3	<u>\$3,000</u>	<u>\$3,000</u>		<u>\$3,000</u>	<u>\$3,000</u>	<u>\$3,000</u>	<u>\$3,000</u>	<u>\$3,000</u>	3
	<b>EXPENDITURES</b>								
4	\$0	\$2,900	Enforcement costs	\$2,900	\$2,900	\$2,900	\$2,900	\$2,900	4
5	100	100	Administration charge	100	100	100	100	100	5
6	<u>\$100</u>	<u>\$3,000</u>		<u>\$3,000</u>	<u>\$3,000</u>	<u>\$3,000</u>	<u>\$3,000</u>	<u>\$3,000</u>	6



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 ANIMAL CONTROL - BEAVER CREEK  
 PARTICIPANTS: ELECTORAL AREA "E"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	<b>REVENUE</b>								
1	\$2,900	\$2,900	Surplus (deficit) from prior years	\$2,900	\$0	\$0	\$0	\$0	1
2	100	100	Tax requisition	100	3,000	3,000	3,000	3,000	2
3	<u>\$ 3,000</u>	<u>\$ 3,000</u>		<u>\$3,000</u>	<u>\$3,000</u>	<u>\$3,000</u>	<u>\$3,000</u>	<u>\$3,000</u>	3
	<b>EXPENDITURES</b>								
4	\$0	\$2,900	Enforcement costs	\$2,900	\$2,900	\$2,900	\$2,900	\$2,900	4
5	100	100	Administration charge	100	100	100	100	100	5
6	<u>\$100</u>	<u>\$3,000</u>		<u>\$3,000</u>	<u>\$3,000</u>	<u>\$3,000</u>	<u>\$3,000</u>	<u>\$3,000</u>	6



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 SOUTH LONG BEACH STREET LIGHTING  
 PARTICIPANTS: PORTION OF ELECTORAL AREA "C"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	REVENUE								
1	\$97	\$97	Surplus (deficit) from prior years	-\$31	\$0	\$0	\$0	\$0	1
2	578	578	Tax requisition	781	750	750	750	750	2
3	<u>\$675</u>	<u>\$675</u>		<u>\$750</u>	<u>\$750</u>	<u>\$750</u>	<u>\$750</u>	<u>\$750</u>	3
	EXPENDITURES								
4	\$606	\$575	Operating costs	\$650	\$650	\$650	\$650	\$650	4
5	100	100	Administration charge	100	100	100	100	100	5
6	<u>\$ 706</u>	<u>\$ 675</u>		<u>\$750</u>	<u>\$750</u>	<u>\$750</u>	<u>\$750</u>	<u>\$750</u>	6



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 ARVAY ROAD STREET LIGHTING  
 PARTICIPANTS: PART OF ELECTORAL AREA "E"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	REVENUE								
1	-\$155	-\$155	Surplus (deficit) from prior years	-\$21	\$0	\$0	\$0	\$0	1
2	1,155	1,155	Tax requisition	1,121	1,100	1,100	1,100	1,100	2
3	<u>\$1,000</u>	<u>\$1,000</u>		<u>\$1,100</u>	<u>\$1,100</u>	<u>\$1,100</u>	<u>\$1,100</u>	<u>\$1,100</u>	3
	EXPENDITURES								
4	\$921	\$900	Operating costs	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	4
5	100	100	Administration charge	100	100	100	100	100	5
6	<u>\$1,021</u>	<u>\$1,000</u>		<u>\$1,100</u>	<u>\$1,100</u>	<u>\$1,100</u>	<u>\$1,100</u>	<u>\$1,100</u>	6





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 CUSTOM TRANSIT  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS "B", "D", "E" and "F"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
<b>REVENUE</b>									
1	\$8,462	\$8,462	Surplus (deficit) from prior years	\$4,959	\$0	\$0	\$0	\$0	1
2	109,357	109,357	Tax requisition	134,873	142,209	144,624	147,076	149,567	2
3	40,173	38,025	Sale of services	38,212	38,403	38,595	38,788	38,982	3
4	248,572	268,232	Provincial Government grant	272,283	276,394	280,568	284,805	289,105	4
5	<u>\$406,564</u>	<u>\$424,076</u>		<u>\$450,327</u>	<u>\$457,007</u>	<u>\$463,787</u>	<u>\$470,669</u>	<u>\$477,654</u>	5
<b>EXPENDITURES</b>									
6	\$396,605	\$419,076	Operating costs	\$445,327	\$452,007	\$458,787	\$465,669	\$472,654	6
7	5,000	5,000	Administration charge	5,000	5,000	5,000	5,000	5,000	7
8	<u>\$401,605</u>	<u>\$424,076</u>		<u>\$450,327</u>	<u>\$457,007</u>	<u>\$463,787</u>	<u>\$470,669</u>	<u>\$477,654</u>	8



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 ALBERNI VALLEY AIRPORT  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS "B", "D", "E" and "F"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
<b>REVENUE</b>									
1	\$21,077	\$21,077	Surplus (deficit) from prior years	\$30,690	\$0	\$0	\$0	\$0	1
2	5,061	500	Grants in lieu of taxes	500	500	500	500	500	2
3	137,998	137,998	Tax requisition	45,310	122,130	122,263	122,398	122,536	3
4	68,418	55,000	Sale of services	60,000	55,000	55,000	55,000	55,000	4
5	39,316	17,500	Other revenue	20,000	20,000	20,000	20,000	20,000	5
6	<u>\$271,870</u>	<u>\$232,075</u>		<u>\$156,500</u>	<u>\$197,630</u>	<u>\$197,763</u>	<u>\$197,898</u>	<u>\$198,036</u>	6
<b>EXPENDITURES</b>									
7	\$89,343	\$80,000	Operating costs	\$85,000	\$80,000	\$80,000	\$80,000	\$80,000	7
8	5,848	6,086	Labour and related costs	6,500	6,630	6,763	6,898	7,036	8
9	40,000	40,000	Contribution to Capital Fund	40,000	86,000	86,000	86,000	86,000	9
10	80,989	80,989	Debt repayment	0	0	0	0	0	10
11	25,000	25,000	Administration charge	25,000	25,000	25,000	25,000	25,000	11
12	<u>\$241,180</u>	<u>\$232,075</u>		<u>\$156,500</u>	<u>\$197,630</u>	<u>\$197,763</u>	<u>\$197,898</u>	<u>\$198,036</u>	12
<b>Capital Fund</b>									
13	\$147,706	\$147,704	Balance, beginning of year	\$310,949	\$233,658	\$223,432	\$213,104	\$202,673	13
14	40,000	40,000	Contribution from Operating Fund	40,000	86,000	86,000	86,000	86,000	14
15	121,134	0	Proceeds on borrowing	0	0	0	0	0	15
16	2,109	2,631	Interest earnings	2,709	2,274	2,172	2,069	1,964	16
17	0	-14,000	Less - Capital Expenditures	33.1 -120,000	-98,500	-98,500	-98,500	-98,500	17
18	<u>\$310,949</u>	<u>\$176,335</u>	Balance, end of year	<u>\$233,658</u>	<u>\$223,432</u>	<u>\$213,104</u>	<u>\$202,673</u>	<u>\$192,137</u>	18

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 ALBERNI VALLEY AIRPORT (Backup)  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS "B", "D", "E" and "F"

As Adopted by the Board  
 on March 23, 2011

Line	History							Line
	2010 ACTUAL	2010 PLAN	2011	2012	2013	2014	2015	
	<i>Capital Expenditures</i>							
1	\$0	\$0	\$12,500	\$0	\$0	\$0	\$0	1
2	0	5,000	5,000	5,000	5,000	5,000	5,000	2
3	0	4,000	2,500	2,500	2,500	2,500	2,500	3
4	0	5,000	5,000	5,000	5,000	5,000	5,000	4
5	0	0	50,000	0	0	0	0	5
6	0	0	25,000	0	0	0	0	6
7	0	0	10,000	86,000	86,000	86,000	86,000	7
8	0	0	10,000	0	0	0	0	8
9	<u>\$0</u>	<u>\$14,000</u>	<u>\$120,000</u>	<u>\$98,500</u>	<u>\$98,500</u>	<u>\$98,500</u>	<u>\$98,500</u>	9



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 LONG BEACH AIRPORT  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA "C"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line	
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015		
<b>REVENUE</b>										
1	\$18,063	\$18,063		\$75,466	\$0	\$0	\$0	\$0		1
2	305,937	305,937		306,534	312,740	313,495	314,265	315,050		2
3	1,427	0		0	0	0	0	0		3
4	43,349	27,000		40,000	40,000	40,000	40,000	40,000		4
5	81,626	100,000		100,000	100,000	100,000	100,000	100,000		5
6	<u>\$450,402</u>	<u>\$451,000</u>		<u>\$522,000</u>	<u>\$452,740</u>	<u>\$453,495</u>	<u>\$454,265</u>	<u>\$455,050</u>		6
<b>EXPENDITURES</b>										
7	\$134,936	\$211,000	34.1	\$192,000	\$192,740	\$193,495	\$194,265	\$195,050		7
8	230,000	230,000		320,000	250,000	250,000	250,000	250,000		8
9	10,000	10,000		10,000	10,000	10,000	10,000	10,000		9
10	<u>\$374,936</u>	<u>\$451,000</u>		<u>\$522,000</u>	<u>\$452,740</u>	<u>\$453,495</u>	<u>\$454,265</u>	<u>\$455,050</u>		10
<b>Capital Fund</b>										
11	\$491,442	\$491,436		\$359,331	\$72,065	\$12,486	\$163,361	\$315,745		11
12	230,000	230,000		320,000	250,000	250,000	250,000	250,000		12
13	214,412	2,747,575		3,102,163	5,446,000	10,000	10,000	10,000		13
14	4,308	7,500		2,146	421	875	2,384	3,307		14
15	-580,831	-3,084,575	34.2	-3,711,575	-5,756,000	-110,000	-110,000	-230,000		15
16	<u>\$359,331</u>	<u>\$391,936</u>		<u>\$72,065</u>	<u>\$12,486</u>	<u>\$163,361</u>	<u>\$315,745</u>	<u>\$349,052</u>		16

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 LONG BEACH AIRPORT (Backup)  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA "C"

As Adopted by the Board  
 on March 23, 2011

Line	History		DETAILS: OPERATING COSTS						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
1	\$52,353	\$42,000	Water System Operation	\$55,000	\$55,000	\$55,000	\$55,000	\$55,000	1
2	58,737	115,000	Airport Operation	100,000	100,000	100,000	100,000	100,000	2
3	23,846	54,000	Labour and Related Costs (note 1)	37,000	37,740	38,495	39,265	40,050	3
4	<u>\$134,936</u>	<u>\$211,000</u>		<u>\$192,000</u>	<u>\$192,740</u>	<u>\$193,495</u>	<u>\$194,265</u>	<u>\$195,050</u>	4

Note 1. - included \$34,000 for SMS implementation & training in 2010

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 LONG BEACH AIRPORT (Backup Continued)  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA "C"

As Adopted by the Board  
 on March 23, 2011

	History							
	2010	2010	2011	2012	2013	2014	2015	
	ACTUAL	PLAN						
<b>Capital Expenditures</b>								
1	\$0	\$10,000	\$50,000	\$10,000	\$10,000	\$10,000	\$10,000	1
2	0	10,000	0	0	0	0	0	2
3	0	100,000	100,000	100,000	100,000	100,000	100,000	3
4	0	0	50,000	350,000	0	0	0	4
5	0	0	200,000	0	0	0	0	5
6	0	0	50,000	0	0	0	20,000	6
7	0	2,244,575	2,244,575	5,086,000	0	0	0	7
8	0	0	30,000	0	0	0	0	8
9	86,335	0	0	0	0	0	0	9
10	7,412	100,000	240,000	0	0	0	0	10
11	3,241	25,000	20,000	0	0	0	0	11
12	0	5,000	100,000	0	0	0	0	12
13	0	80,000	0	50,000	0	0	100,000	13
14	284,800	100,000	0	0	0	0	0	14
15	199,043	405,000	50,000	0	0	0	0	15
16	0	5,000	0	0	0	0	0	16
17	0	0	507,000	0	0	0	0	17
18	0	0	0	160,000	0	0	0	18
19	0	0	70,000	0	0	0	0	19
20	<u>\$580,831</u>	<u>\$3,084,575</u>	<u>\$3,711,575</u>	<u>5756000</u>	<u>110000</u>	<u>110000</u>	<u>230000</u>	20

\* If Eligible for Funding

^ Possible 1/3rd ICET Funding



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 WASTE MANAGEMENT - ALBERNI VALLEY AND BAMFIELD  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS "A", "B", "D", "E" and "F"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line	
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015		
<b>REVENUE</b>										
1	\$580,704	\$580,706	Surplus (deficit) from prior years	\$419,426	\$0	\$0	\$0	\$0	1	
2	90,878	90,878	Tax requisition	89,924	448,732	432,977	464,427	433,277	2	
3	4,093	2,500	Grants in lieu of taxes	2,500	2,500	2,500	2,500	2,500	3	
4	0	0	Conditional transfer from Province	0	0	0	0	0	4	
5	209,996	200,000	Billing - Port Alberni recycling pickup	200,000	210,000	210,000	210,000	210,000	5	
6	33,593	33,000	Billing - Beaver Creek recycling pickup	33,000	33,000	33,000	33,000	33,000	6	
7	1,609,030	1,500,000	Sale of services	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	7	
8	<u>\$2,528,294</u>	<u>\$2,407,084</u>		<u>\$2,144,850</u>	<u>\$2,094,232</u>	<u>\$2,078,477</u>	<u>\$2,109,927</u>	<u>\$2,078,777</u>	8	
<b>EXPENDITURES</b>										
9	\$102,781	\$93,944	Labour and related costs	35.2	\$109,328	\$111,415	\$113,543	\$115,714	\$117,928	9
10	19,773	13,800	Reduction and reuse	35.2	20,000	8,880	5,000	8,800	5,000	10
11	264,007	391,800	Residential recycling	35.2	305,000	305,000	305,000	305,000	305,000	11
12	0	11,200	ICI recycling	35.2	11,200	3,950	3,950	3,950	3,950	12
13	0	48,000	Organic waste diversion	35.3	15,000	0	0	0	0	13
14	872,098	977,790	Residual waste management	35.3	1,112,850	1,095,602	1,083,727	1,111,377	1,084,027	14
15	15,609	35,950	Promotion and education	35.3	35,800	35,800	35,800	35,800	35,800	15
16	700,000	700,000	Contribution to Capital Fund		500,000	500,000	500,000	500,000	500,000	16
17	89,600	89,600	Closure & Post Closure Fund		100,000	100,000	100,000	100,000	100,000	17
18	45,000	45,000	Administration charge		45,000	45,000	45,000	45,000	45,000	18
19	<u>\$2,108,868</u>	<u>\$2,407,084</u>			<u>\$2,144,850</u>	<u>\$2,094,232</u>	<u>\$2,078,477</u>	<u>\$2,109,927</u>	<u>\$2,078,777</u>	19

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2011 - 2015 FINANCIAL PLAN

WASTE MANAGEMENT - ALBERNI VALLEY AND BAMFIELD (Continued)  
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS "A", "B", "D", "E" and "F"

As Adopted by the Board  
on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
<b>Capital Fund</b>									
1	\$1,962,656	\$1,962,630		\$2,496,006	\$2,451,521	\$2,178,250	\$2,024,539	\$2,224,628	1
2	700,000	700,000		500,000	500,000	500,000	500,000	500,000	2
3	19,852	37,000		24,615	23,034	20,909	21,140	23,128	3
4	-186,502	-992,000	35.4	-569,100	-796,305	-674,620	-321,051	-323,604	4
5	<u>\$2,496,006</u>	<u>\$1,707,630</u>		<u>\$ 2,451,521</u>	<u>\$ 2,178,250</u>	<u>\$ 2,024,539</u>	<u>\$ 2,224,628</u>	<u>\$ 2,424,152</u>	5
<b>Closure &amp; Post Closure Fund</b>									
6	\$960,905	\$960,893		\$1,059,012	\$969,102	\$1,079,293	\$1,190,586	\$1,302,992	6
7	89,600	89,600		100,000	100,000	100,000	100,000	100,000	7
8	8,507	21,294		10,090	10,191	11,293	12,406	13,530	8
9				-200,000					9
10	<u>\$1,059,012</u>	<u>\$1,071,787</u>		<u>\$969,102</u>	<u>\$1,079,293</u>	<u>\$1,190,586</u>	<u>\$1,302,992</u>	<u>\$1,416,522</u>	10



ALBERNI-CLAYOQUOT REGIONAL DISTRICT

2011 - 2015 FINANCIAL PLAN

WASTE MANAGEMENT - ALBERNI VALLEY AND BAMFIELD (Backup)

As Adopted by the Board

PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS "A", "B", "D", "E" and "F"

on March 23, 2011

Line	History		DETAILS	2011 - 2015					Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
<b>DETAILS: LABOUR &amp; RELATED COSTS</b>									
1	\$101,150	\$88,944	Labour and related costs	\$104,328	\$106,415	\$108,543	\$110,714	\$112,928	1
2	1,631	5,000	Convention/professional development	5,000	5,000	5,000	5,000	5,000	2
3	<u>\$102,781</u>	<u>\$93,944</u>		<u>\$109,328</u>	<u>\$111,415</u>	<u>\$113,543</u>	<u>\$115,714</u>	<u>\$117,928</u>	3
<b>DETAILS: REDUCTION &amp; REUSE</b>									
4	\$19,773	\$8,800	Backyard composting program	\$20,000	\$8,880	\$0	\$8,800	\$0	4
5	0	5,000	Share sheds	0	0	5,000	0	5,000	5
6	<u>\$19,773</u>	<u>\$13,800</u>		<u>\$20,000</u>	<u>\$8,880</u>	<u>\$5,000</u>	<u>\$8,800</u>	<u>\$5,000</u>	6
<b>DETAILS: RESIDENTIAL RECYCLING</b>									
7	\$ 191,792	\$ 217,000	Port Alberni residential recycling pickup	\$217,000	\$217,000	\$217,000	\$217,000	\$217,000	7
8	26,153	30,000	Beaver Creek residential recycling pickup	30,000	30,000	30,000	30,000	30,000	8
9	29,674	125,000	Recycling depots - Alberni Valley	40,000	40,000	40,000	40,000	40,000	9
10	16,388	19,800	Recycling depot - Bamfield	18,000	18,000	18,000	18,000	18,000	10
11	<u>\$264,007</u>	<u>\$391,800</u>		<u>\$305,000</u>	<u>\$305,000</u>	<u>\$305,000</u>	<u>\$305,000</u>	<u>\$305,000</u>	11
<b>DETAILS: ICI RECYCLING</b>									
12	\$0	\$8,000	Disposal bins	\$8,000	\$750	\$750	\$750	\$750	12
13	0	800	Tourism campaign	800	800	800	800	800	13
14	0	2,400	Green business campaign	2,400	2,400	2,400	2,400	2,400	14
15	<u>\$0</u>	<u>\$11,200</u>		<u>\$11,200</u>	<u>\$3,950</u>	<u>\$3,950</u>	<u>\$3,950</u>	<u>\$3,950</u>	15

ALBERNI-CLAYOQUOT REGIONAL DISTRICT

2011 - 2015 FINANCIAL PLAN

WASTE MANAGEMENT - ALBERNI VALLEY AND BAMFIELD (Backup Continued)

As Adopted by the Board

PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS "A", "B", "D", "E" and "F"

on March 23, 2011

Line	History								
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
DETAILS: ORGANIC WASTE DIVERSION									
1	\$0	\$17,500	Yard waste depot & composting facility	\$0	\$0	\$0	\$0	\$0	1
2	0	30,500	Composting facility-AV Landfill	0	0	0	0	0	2
3	0	0	Feasibility study - food waste composting	15,000	0	0	0	0	3
4	<u>\$0</u>	<u>\$48,000</u>		<u>\$15,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	4
DETAILS: RESIDUAL WASTE MANAGEMENT									
5	\$740,718	\$786,350	Operating costs	\$877,850	\$935,602	\$923,727	\$951,377	\$924,027	5
6	14,518	15,000	Cover material purchase	15,000	15,000	15,000	15,000	15,000	6
7	30,172	35,000	Water monitoring	35,000	35,000	35,000	35,000	35,000	7
8	0	30,000	Wood waste grinding	30,000	30,000	30,000	30,000	30,000	8
9	42,922	68,600	Other operating costs	110,000	35,000	35,000	35,000	35,000	9
10	828,330	934,950	Total - AV Landfill	1,067,850	1,050,602	1,038,727	1,066,377	1,039,027	10
11	43,768	42,840	Bamfield transfer station	45,000	45,000	45,000	45,000	45,000	11
12	<u>\$872,098</u>	<u>\$977,790</u>		<u>\$1,112,850</u>	<u>\$1,095,602</u>	<u>\$1,083,727</u>	<u>\$1,111,377</u>	<u>\$1,084,027</u>	12
DETAILS: PROMOTION & EDUCATION									
13	\$800	\$1,200	Recycling hotline	\$800	\$800	\$800	\$800	\$800	13
14	1,673	5,250	School program	5,500	5,500	5,500	5,500	5,500	14
15	0	2,500	Bear-human conflict management	2,500	2,500	2,500	2,500	2,500	15
16	0	12,000	Illegal dumping prevention	12,000	12,000	12,000	12,000	12,000	16
17	13,136	15,000	Advertising and promotion	15,000	15,000	15,000	15,000	15,000	17
18	<u>\$15,609</u>	<u>\$35,950</u>		<u>\$35,800</u>	<u>\$35,800</u>	<u>\$35,800</u>	<u>\$35,800</u>	<u>\$35,800</u>	18

ALBERNI-CLAYOQUOT REGIONAL DISTRICT

2011 - 2015 FINANCIAL PLAN

WASTE MANAGEMENT - ALBERNI VALLEY AND BAMFIELD (Backup Continued)

As Adopted by the Board

PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS "A", "B", "D", "E" and "F"

on March 23, 2011

Line	History							Line
	2010 ACTUAL	2010 PLAN	2011	2012	2013	2014	2015	
			<i>Capital Expenditures</i>					
1	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	1
2	0	0	0	0	0	0	0	2
3	0	135,000	135,000	0	0	0	0	3
4	0	30,000	30,000	0	0	0	0	4
5	38,851	150,000	0	0	0	0	0	5
6	0	25,000	0	0	0	0	0	6
7	0	0	0	0	0	250,000	250,000	7
8	0	50,000	0	0	0	0	0	8
9	0	0	125,000	125,000	0	0	0	9
10	4,778	100,000	100,000	500,000	500,000	20,000	20,000	10
11	0	75,000	0	0	0	0	0	11
12	0	25,000	0	0	0	0	0	12
13	0	42,000	44,100	46,305	49,620	51,051	53,604	13
14	132,408	275,000	0	0	0	0	0	14
15	10,465	35,000	0	0	0	0	0	15
16	0	50,000	50,000	125,000	125,000	0	0	16
17	0	0	20,000	0	0	0	0	17
18	0	0	35,000	0	0	0	0	18
19	0	0	20,000	0	0	0	0	19
20	<u>\$186,502</u>	<u>\$992,000</u>	<u>\$569,100</u>	<u>\$796,305</u>	<u>\$674,620</u>	<u>\$321,051</u>	<u>\$323,604</u>	20



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 WASTE MANAGEMENT - WEST COAST  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA "C"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line	
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015		
<b>REVENUE</b>										
1	\$136,403	\$136,400	Surplus (deficit) from prior years	\$207,529	\$0	\$0	\$0	\$0	1	
2	141,563	141,563	Tax requisition	143,971	277,021	274,841	258,421	276,441	2	
3	3,744	6,000	Grants in lieu of taxes	2,000	2,000	2,000	2,000	2,000	3	
4	122,329	136,510	Billing - garbage pickup	135,000	132,534	132,534	132,534	132,534	4	
5	58,486	73,700	Billing - recycling pickup	65,000	71,585	71,585	71,585	71,585	5	
6	510,498	470,000	Sale of services	470,000	470,000	470,000	470,000	470,000	6	
7	<u>\$973,023</u>	<u>\$964,173</u>		<u>\$1,023,500</u>	<u>\$953,140</u>	<u>\$950,960</u>	<u>\$934,540</u>	<u>\$952,560</u>	7	
<b>EXPENDITURES</b>										
8	\$58,008	\$89,164	Labour and related costs	35.2	\$55,000	\$56,100	\$57,222	\$58,366	\$59,534	8
9	0	10,000	Reduction and reuse	36.2	15,000	10,000	12,220	10,000	12,220	9
10	90,299	99,225	Residential recycling	36.2	99,700	100,400	101,000	101,800	102,600	10
11	0	12,000	ICI recycling	36.2	12,000	940	940	940	940	11
12	0	5,000	Organic waste diversion	36.3	0	0	0	0	0	12
13	574,948	647,784	Residual waste management	36.3	767,500	752,500	767,500	752,500	767,500	13
14	2,239	11,000	Promotion and education	36.3	9,300	9,300	9,300	9,300	9,300	14
15	0	50,000	Debt repayment		0	0	0	0	0	15
16	0	0	Contribution to Capital Fund		80,000	40,000	20,000	20,000	20,000	16
17	20,000	20,000	Closure and Post Closure Fund		20,000	20,000	20,000	20,000	20,000	17
18	20,000	20,000	Administration charge		20,000	20,000	20,000	20,000	20,000	18
19	<u>\$765,494</u>	<u>\$964,173</u>			<u>\$1,023,500</u>	<u>\$953,140</u>	<u>\$950,960</u>	<u>\$934,540</u>	<u>\$952,560</u>	19

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 WASTE MANAGEMENT - WEST COAST (Continued)  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA "C"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
<b><i>Capital Fund</i></b>									
1	\$319,743	\$319,737		\$311,507	\$309,997	\$298,222	\$321,404	\$339,793	1
2	0	0		80,000	40,000	20,000	20,000	20,000	2
3	0	0		0	0	0	0	0	3
4	2,635	4,958		3,490	3,225	3,182	3,389	3,598	4
5	-10,871	-255,000	36.4	-85,000	-55,000	0	-5,000	0	5
6	<u>\$311,507</u>	<u>\$69,695</u>		<u>\$309,997</u>	<u>\$298,222</u>	<u>\$321,404</u>	<u>\$339,793</u>	<u>\$363,391</u>	6
<b><i>Closure &amp; Post Closure Fund</i></b>									
7	\$178,305	\$178,303		\$199,900	\$222,099	\$244,520	\$267,165	\$290,037	7
8	20,000	20,000		20,000	20,000	20,000	20,000	20,000	8
9	0	0		0	0	0	0	0	9
10	1,595	3,518		2,199	2,421	2,645	2,872	3,100	10
11	0	0		0	0	0	0	0	11
12	<u>\$199,900</u>	<u>\$201,821</u>		<u>\$222,099</u>	<u>\$244,520</u>	<u>\$267,165</u>	<u>\$290,037</u>	<u>\$313,137</u>	12

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 WASTE MANAGEMENT - WEST COAST (Backup)  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA "C"

As Adopted by the Board  
 on March 23, 2011

Line	History								Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
<b>DETAILS: LABOUR &amp; RELATED COSTS</b>									
1	\$58,008	\$49,164	Labour and related costs	\$55,000	\$56,100	\$57,222	\$58,366	\$59,534	1
2	0	40,000	Leachate investigation & remediation	0	0	0	0	0	2
3	<u>\$58,008</u>	<u>\$89,164</u>		<u>\$55,000</u>	<u>\$56,100</u>	<u>\$57,222</u>	<u>\$58,366</u>	<u>\$59,534</u>	3
<b>DETAILS: REDUCTION &amp; REUSE</b>									
4	\$0	\$0	Backyard composting program	\$5,000	\$0	\$2,220	\$0	\$2,220	4
5	0	10,000	Share sheds	10,000	10,000	10,000	10,000	10,000	5
6	<u>\$0</u>	<u>\$10,000</u>		<u>\$15,000</u>	<u>\$10,000</u>	<u>\$12,220</u>	<u>\$10,000</u>	<u>\$12,220</u>	6
<b>DETAILS: RESIDENTIAL RECYCLING</b>									
7	\$69,644	\$78,110	Residential pickup	\$78,000	\$78,000	\$78,000	\$78,000	\$78,000	7
8	20,655	21,115	Recycling depot	21,700	22,400	23,000	23,800	24,600	8
9	<u>\$90,299</u>	<u>\$99,225</u>		<u>\$99,700</u>	<u>\$100,400</u>	<u>\$101,000</u>	<u>\$101,800</u>	<u>\$102,600</u>	9
<b>DETAILS: ICI RECYCLING</b>									
10	\$0	\$3,800	Disposal bans	\$3,800	\$140	\$140	\$140	\$140	10
11	0	3,600	Tourism campaign	3,600	200	200	200	200	11
12	0	4,600	Green business campaign	4,600	600	600	600	600	12
13	<u>\$0</u>	<u>\$12,000</u>		<u>\$12,000</u>	<u>\$940</u>	<u>\$940</u>	<u>\$940</u>	<u>\$940</u>	13

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 WASTE MANAGEMENT - WEST COAST (Backup Continued)  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA "C"

As Adopted by the Board  
 on March 23, 2011

Line	History			2011	2012	2013	2014	2015	
	2010 ACTUAL	2010 PLAN							
DETAILS: ORGANIC WASTE DIVERSION									
1	\$0	\$5,000	Yard waste depot & composting facility	\$0	\$0	\$0	\$0	\$0	1
2	0	0	Feasibility study - food waste composting	0	0	0	0	0	2
3	\$0	\$5,000		\$0	\$0	\$0	\$0	\$0	3
DETAILS: RESIDUAL WASTE MANAGEMENT									
4	\$394,465	\$408,000	Operating costs	\$480,000	\$480,000	\$480,000	\$480,000	\$480,000	4
5	21,450	35,000	Water monitoring	35,000	35,000	35,000	35,000	35,000	5
6	0	0	Wood waste grinding	15,000	0	15,000	0	15,000	6
7	26,328	69,750	Other operating costs	90,000	90,000	90,000	90,000	90,000	7
8	3,309	2,500	Operations and closure plan	2,500	2,500	2,500	2,500	2,500	8
9	445,552	515,250	Total - landfill	622,500	607,500	622,500	607,500	622,500	9
10	129,396	132,534	Residential garbage collection	145,000	145,000	145,000	145,000	145,000	10
11	\$574,948	\$647,784		\$767,500	\$752,500	\$767,500	\$752,500	\$767,500	11
DETAILS: PROMOTION & EDUCATION									
12	\$200	\$400	Recycling hotline	\$200	\$200	\$200	\$200	\$200	12
13	0	2,500	School program	1,000	1,000	1,000	1,000	1,000	13
14	0	100	Bear-human conflict management	100	100	100	100	100	14
15	2,039	5,000	Advertising and promotion	5,000	5,000	5,000	5,000	5,000	15
16	0	3,000	Illegal dumping prevention	3,000	3,000	3,000	3,000	3,000	16
17	\$2,239	\$11,000		\$9,300	\$9,300	\$9,300	\$9,300	\$9,300	17

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 WASTE MANAGEMENT - WEST COAST (Backup Continued)  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA "C"

As Adopted by the Board  
 on March 23, 2011

Line	History							
	2010 ACTUAL	2010 PLAN	2011	2012	2013	2014	2015	
	<i>Capital Expenditures</i>							
1	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	1
2	0	0	0	10,000	0	0	0	2
3	0	0	25,000	0	0	0	0	3
4	0	205,000	0	0	0	0	0	4
5	0	10,000	0	0	0	0	0	5
6	8,284	40,000	0	0	0	0	0	6
7	0	0	0	40,000	0	0	0	7
8	0	0	10,000	0	0	0	0	8
9	2,587	0	0	5,000	0	5,000	0	9
10	<u>\$10,871</u>	<u>\$255,000</u>	<u>\$85,000</u>	<u>\$55,000</u>	<u>\$0</u>	<u>\$5,000</u>	<u>\$0</u>	10





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 BAMFIELD WATER SYSTEM  
 PARTICIPANTS: PART OF ELECTORAL AREA "A"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
<b>REVENUE</b>									
1	\$15,700	\$16,130	Surplus (deficit) from prior years	\$7,015	\$0	\$0	\$0	\$0	1
2	86,662	86,000	Sale of service	95,000	95,000	95,000	95,000	95,000	2
3	0	0	Provincial Government grant	0	0	0	0	0	3
4	57,210	57,210	Parcel tax	57,210	57,210	57,210	57,210	57,210	4
5	711	400	Grants in lieu of taxes	400	400	400	400	400	5
6	<u>\$160,283</u>	<u>\$159,740</u>		<u>\$159,625</u>	<u>\$152,610</u>	<u>\$152,610</u>	<u>\$152,610</u>	<u>\$152,610</u>	6
<b>EXPENDITURES</b>									
7	\$81,058	\$87,530	Operating costs	\$87,415	\$80,400	\$80,400	\$80,400	\$80,400	7
8	57,210	57,210	Contribution to Capital Fund	57,210	57,210	57,210	57,210	57,210	8
9	15,000	15,000	Administration charge	15,000	15,000	15,000	15,000	15,000	9
10	<u>\$153,268</u>	<u>\$159,740</u>		<u>\$159,625</u>	<u>\$152,610</u>	<u>\$152,610</u>	<u>\$152,610</u>	<u>\$152,610</u>	10
<b>Capital Fund</b>									
11	\$282,835	\$282,829	Balance, beginning of year	\$102,577	\$130,949	\$157,092	\$186,009	\$215,215	11
12	57,210	57,210	Contribution from Operating Fund	57,210	57,210	57,210	57,210	57,210	12
13	0	0	Grants and other contributions	10,000	0	0	0	0	13
14	1,887	600	Interest earnings	1,162	1,433	1,707	1,996	2,288	14
15	-239,355	-33,000	Less - Capital Expenditures	-40,000	-32,500	-30,000	-30,000	-30,000	15
16	<u>\$102,577</u>	<u>\$307,639</u>	Balance, end of year	<u>\$130,949</u>	<u>\$157,092</u>	<u>\$186,009</u>	<u>\$215,215</u>	<u>\$244,713</u>	16

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 BAMFIELD WATER SYSTEM (Backup)  
 PARTICIPANTS: PART OF ELECTORAL AREA "A"

As Adopted by the Board  
 on March 23, 2011

Line	History							Line	
	2010 ACTUAL	2010 PLAN	2011	2012	2013	2014	2015		
			<b><i>Capital Expenditures</i></b>						
1	\$0	\$30,000	Miscellaneous works	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	1
2	0	3,000	Review pipeline route	0	0	0	0	0	2
3	0	0	Drought management plan	0	2,500	0	0	0	3
4	239,355	0	Pumphouse	0	0	0	0	0	4
5	0	0	Watersystem review	10,000	0	0	0	0	5
6	<u>\$239,355</u>	<u>\$33,000</u>		<u>\$40,000</u>	<u>\$32,500</u>	<u>\$30,000</u>	<u>\$30,000</u>	<u>\$30,000</u>	6



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 MILLSTREAM WATER SYSTEM  
 PARTICIPANTS: PART OF ELECTORAL AREA "C"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
<b>REVENUE</b>									
1	\$0	\$0		\$216	\$0	\$0	\$0	\$0	1
2	31,175	31,000		31,000	31,000	31,000	31,000	31,000	2
3	0	0		0	0	0	0	0	3
4	0	0		0	0	0	0	0	4
5	0	0		0	0	0	0	0	5
6	<u>\$31,175</u>	<u>\$31,000</u>		<u>\$31,216</u>	<u>\$31,000</u>	<u>\$31,000</u>	<u>\$31,000</u>	<u>\$31,000</u>	6
<b>EXPENDITURES</b>									
7	\$15,744	\$16,000		\$15,716	\$15,500	\$15,500	\$15,500	\$15,500	7
8	8,215	8,000		8,500	8,500	8,500	8,500	8,500	8
9	4,500	4,500		4,500	4,500	4,500	4,500	4,500	9
10	2,500	2,500		2,500	2,500	2,500	2,500	2,500	10
11	<u>\$30,959</u>	<u>\$31,000</u>		<u>\$31,216</u>	<u>\$31,000</u>	<u>\$31,000</u>	<u>\$31,000</u>	<u>\$31,000</u>	11
<b>Capital Fund</b>									
12	\$117,510	\$117,508		\$123,063	\$98,666	\$94,125	\$89,539	\$84,907	12
13	4,500	4,500		4,500	4,500	4,500	4,500	4,500	13
14	0	0		0	0	0	0	0	14
15	0	0		10,000					15
16	1,053	578		1,103	959	914	868	822	16
17	0	-25,000	38.1	-40,000	-10,000	-10,000	-10,000	-10,000	17
18	<u>\$123,063</u>	<u>\$97,586</u>		<u>\$98,666</u>	<u>\$94,125</u>	<u>\$89,539</u>	<u>\$84,907</u>	<u>\$80,229</u>	18

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 MILLSTREAM WATER SYSTEM (Backup)  
 PARTICIPANTS: PART OF ELECTORAL AREA "C"

As Adopted by the Board  
 on March 23, 2011

	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
Line			<i>Capital Expenditures</i>						Line
1	\$0	\$10,000	Supply and distribution system upgrades	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	1
2	0	0	Water study	15,000	0	0	0	0	2
3	0	15,000	Reservoir cleaning	15,000	0	0	0	0	3
4	\$0	\$25,000		\$40,000	\$10,000	\$10,000	\$10,000	\$10,000	4



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 MANAGEMENT OF DEVELOPMENT - RURAL AREAS  
 PARTICIPANTS: ELECTORAL AREAS "A", "B", "C", "D", "E" and "F"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
<b>REVENUE</b>									
1	\$106,790	\$106,790	Surplus (deficit) from prior years	\$107,568	\$0	\$0	\$0	\$0	1
2	256,592	256,592	Tax requisition	236,098	361,900	316,184	305,554	310,011	2
3	8,259	3,000	Grants in lieu of taxes	3,000	3,000	3,000	3,000	3,000	3
4	45,355	40,000	Sales of services	40,000	40,000	40,000	40,000	40,000	4
5	30,000	30,000	Contracts with Municipalities	30,000	0	0	0	0	5
6	2,000	0	Conditional grant - Federal	3,000	0	0	0	0	6
7	11,250	0	Conditional grant - Provincial	0	0	0	0	0	7
8	0	0	Committed surplus from prior year	8,034	0	0	0	0	8
9	<u>\$460,246</u>	<u>\$436,382</u>		<u>\$427,700</u>	<u>\$404,900</u>	<u>\$359,184</u>	<u>\$348,554</u>	<u>\$353,011</u>	9
<b>EXPENDITURES</b>									
10	\$215,529	\$227,182	Labour & related costs	39.2 \$215,500	\$219,700	\$223,984	\$228,354	\$232,811	10
11	72,553	143,000	Professional fees	39.2 144,000	125,000	75,000	60,000	60,000	11
12	4,324	4,200	Office costs	39.3 6,200	6,200	6,200	6,200	6,200	12
13	17,238	27,000	Other costs	39.3 27,000	27,000	27,000	27,000	27,000	13
14	15,000	15,000	Contribution to Capital Fund	15,000	7,000	7,000	7,000	7,000	14
15	20,000	20,000	Administration charge	20,000	20,000	20,000	20,000	20,000	15
16	<u>\$344,644</u>	<u>\$436,382</u>		<u>\$427,700</u>	<u>\$404,900</u>	<u>\$359,184</u>	<u>\$348,554</u>	<u>\$353,011</u>	16

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 MANAGEMENT OF DEVELOPMENT - RURAL AREAS (Continued)  
 PARTICIPANTS: ELECTORAL AREAS "A", "B", "C", "D", "E" and "F"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	<b>Capital Fund</b>								
1	\$11,246	\$11,246		\$18,160	\$26,636	\$15,847	\$23,040	\$30,305	1
2	15,000	15,000		15,000	7,000	7,000	7,000	7,000	2
3		0		0	0	0	0	0	3
4	167	230		223	211	193	265	338	4
5	-8,253	-15,000	39.3	-6,747	-18,000	0	0	0	5
6	<u>\$18,160</u>	<u>\$11,476</u>		<u>\$26,636</u>	<u>\$15,847</u>	<u>\$23,040</u>	<u>\$30,305</u>	<u>\$37,643</u>	6

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 MANAGEMENT OF DEVELOPMENT - RURAL AREA (Backup)  
 PARTICIPANTS: ELECTORAL AREAS "A", "B", "C", "D", "E" and "F"

As Adopted by the Board  
 on March 23, 2011

Line	History								Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
DETAILS: LABOUR AND RELATED COSTS									
1	\$180,378	\$181,995	Salaries	\$175,000	\$178,500	\$182,070	\$185,711	\$189,426	1
2	33,877	38,687	Benefits	35,000	35,700	36,414	37,142	37,885	2
3	717	5,000	Conventions/professional development	5,000	5,000	5,000	5,000	5,000	3
4	557	1,500	Recruiting costs	500	500	500	500	500	4
5	<u>\$ 215,529</u>	<u>\$ 227,182</u>		<u>\$215,500</u>	<u>\$219,700</u>	<u>\$223,984</u>	<u>\$228,354</u>	<u>\$232,811</u>	5
DETAILS: PROFESSIONAL FEES									
6	\$12,264	\$25,000	Legal costs	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	6
7	0	10,000	Consultant costs	30,000	10,000	10,000	10,000	10,000	7
8	34,000	34,000	Clayoquot & Barclay Sound Coastal Plan*	34,000	0	0	0	0	8
9	9,872	34,000	Alberni Valley Vision	0	0	0	0	0	9
10	0	0	Aerial photos	0	25,000	0	0	0	10
11	0	0	Zoning bylaw rewrite	0	40,000	15,000	0	0	11
12	0	20,000	OCP rewrites	50,000	20,000	20,000	20,000	20,000	12
13	16,417	15,000	Agriculture Plan	0	0	0	0	0	13
14	0	5,000	Mapping update	5,000	5,000	5,000	5,000	5,000	14
15	<u>\$72,553</u>	<u>\$143,000</u>		<u>\$144,000</u>	<u>\$125,000</u>	<u>\$75,000</u>	<u>\$60,000</u>	<u>\$60,000</u>	15

\*Tofino \$6,000.00  
 Ucluelet \$6,000.00  
 Port Alberni \$11,000.00

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 MANAGEMENT OF DEVELOPMENT - RURAL AREA (Backup Continued)  
 PARTICIPANTS: ELECTORAL AREAS "A", "B", "C", "D", "E" and "F"

As Adopted by the Board  
 on March 23, 2011

Line	History		DETAILS:						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
				<b>DETAILS: OFFICE COSTS</b>					
1	\$3,637	\$3,000	Office operations	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	1
2	687	1,200	Memberships/subscriptions	1,200	1,200	1,200	1,200	1,200	2
3	<u>\$4,324</u>	<u>\$4,200</u>		<u>\$6,200</u>	<u>\$6,200</u>	<u>\$6,200</u>	<u>\$6,200</u>	<u>\$6,200</u>	3
				<b>DETAILS: OTHER COSTS</b>					
4	\$3,540	\$8,000	Advertising and publicity	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	4
5	1,955	6,000	Travel and accommodation	5,000	5,000	5,000	5,000	5,000	5
6	11,429	11,000	Computer operations	12,000	12,000	12,000	12,000	12,000	6
7	314	2,000	APC costs	2,000	2,000	2,000	2,000	2,000	7
8	<u>\$17,238</u>	<u>\$27,000</u>		<u>\$27,000</u>	<u>\$27,000</u>	<u>\$27,000</u>	<u>\$27,000</u>	<u>\$27,000</u>	8
				<b>Capital Expenditures</b>					
9	\$8,253	\$15,000	City View	\$6,747	\$0	\$0	\$0	\$0	9
10	0	0	Color Printer	0	2,000	0	0	0	10
11	0	0	Half of Cost of Plotter Replacement	0	8,500	0	0	0	11
12	0	0	ArcView	0	7,500	0	0	0	12
13	<u>\$8,253</u>	<u>\$15,000</u>		<u>\$6,747</u>	<u>\$18,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	13





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 REGIONAL DISTRICT PLANNING SERVICES  
 PARTICIPANTS: ALL MEMBERS

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line	
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015		
<b>REVENUE</b>										
1	\$23,935	\$23,933	Surplus (deficit) from prior years	\$17,639	\$0	\$0	\$0	\$0	1	
2	100,532	100,532	Tax requisition	92,661	135,600	111,926	113,279	114,658	2	
3	3,452	2,000	Grants in lieu of taxes	2,000	2,000	2,000	2,000	2,000	3	
4	5,400	3,000	Sales of services	3,000	3,000	3,000	3,000	3,000	4	
5	<u>133,319</u>	<u>129,465</u>		<u>115,300</u>	<u>140,600</u>	<u>116,926</u>	<u>118,279</u>	<u>119,658</u>	5	
<b>EXPENDITURES</b>										
6	\$68,648	\$72,665	Labour & related costs	40.1	\$66,500	\$67,800	\$69,126	\$70,479	\$71,858	6
7	13,137	20,000	Professional fees	40.1	10,000	34,000	9,000	9,000	9,000	7
8	6,749	5,800	Office costs	40.2	6,800	6,800	6,800	6,800	6,800	8
9	10,146	14,000	Other costs	40.2	15,000	15,000	15,000	15,000	15,000	9
10	2,000	2,000	Contribution to Capital Fund		2,000	2,000	2,000	2,000	2,000	10
11	15,000	15,000	Administration charge		15,000	15,000	15,000	15,000	15,000	11
12	<u>\$115,680</u>	<u>\$129,465</u>			<u>\$115,300</u>	<u>\$140,600</u>	<u>\$116,926</u>	<u>\$118,279</u>	<u>\$119,658</u>	12
<b>Capital Fund</b>										
13	\$19,068	\$19,068	Balance, beginning of year		\$15,735	\$13,382	-\$1,559	\$435	\$2,449	13
14	2,000	2,000	Contribution from Operating Fund		2,000	2,000	2,000	2,000	2,000	14
15	169	323	Interest earnings		145	59	-6	14	34	15
16	-5,502	-10,000	Less - Capital Expenditures	40.2	-4,498	-17,000	0	0	0	16
17	<u>\$15,735</u>	<u>\$11,391</u>	Balance, end of year		<u>\$13,382</u>	<u>-\$1,559</u>	<u>\$435</u>	<u>\$2,449</u>	<u>\$4,483</u>	17

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 REGIONAL DISTRICT PLANNING SERVICES (Backup)  
 PARTICIPANTS: ALL MEMBERS

As Adopted by the Board  
 on March 23, 2011

Line	History							Line	
	2010 ACTUAL	2010 PLAN	2011	2012	2013	2014	2015		
DETAILS: LABOUR AND RELATED COSTS									
1	\$57,065	\$57,592	Salaries	\$53,000	\$54,060	\$55,141	\$56,244	\$57,369	1
2	11,282	13,573	Benefits	12,000	12,240	12,485	12,734	12,989	2
3	26	1,000	Conventions & professional development	1,000	1,000	1,000	1,000	1,000	3
4	275	500	Recruiting costs	500	500	500	500	500	4
5	<u>\$68,648</u>	<u>\$72,665</u>		<u>\$66,500</u>	<u>\$67,800</u>	<u>\$69,126</u>	<u>\$70,479</u>	<u>\$71,858</u>	5
DETAILS: PROFESSIONAL FEES									
6	\$2,192	\$2,000	Legal costs	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	6
7	0	2,000	Consultant costs	2,000	2,000	2,000	2,000	2,000	7
8	0	1,000	Float homes	1,000	0	0	0	0	8
9	0	0	Aerial photos	0	25,000	0	0	0	9
10	0	5,000	Mapping update	5,000	5,000	5,000	5,000	5,000	10
11	10,945	10,000	Agriculture Plan	0	0	0	0	0	11
12	<u>\$13,137</u>	<u>\$20,000</u>		<u>\$10,000</u>	<u>\$34,000</u>	<u>\$9,000</u>	<u>\$9,000</u>	<u>\$9,000</u>	12

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 REGIONAL DISTRICT PLANNING SERVICES (Backup Continued)  
 PARTICIPANTS: ALL MEMBERS

As Adopted by the Board  
 on March 23, 2011

Line	History		DETAILS:	2011 - 2015					Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
<b>DETAILS: OFFICE COSTS</b>									
1	\$6,062	\$5,000	Office operations	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	1
2	687	800	Memberships/subscriptions	800	800	800	800	800	2
3	<u>\$6,749</u>	<u>\$5,800</u>		<u>\$6,800</u>	<u>\$6,800</u>	<u>\$6,800</u>	<u>\$6,800</u>	<u>\$6,800</u>	3
<b>DETAILS: OTHER COSTS</b>									
4	\$795	\$3,000	Travel and accommodation	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	4
5	9,351	9,000	Computer operations	10,000	10,000	10,000	10,000	10,000	5
6	0	2,000	Agricultural Advisory Committee	2,000	2,000	2,000	2,000	2,000	6
7	<u>\$10,146</u>	<u>\$14,000</u>		<u>\$15,000</u>	<u>\$15,000</u>	<u>\$15,000</u>	<u>\$15,000</u>	<u>\$15,000</u>	7
<b>Capital Expenditures</b>									
8	\$5,502	\$10,000	City View	\$4,498	\$0	\$0	\$0	\$0	8
9	0	0	Color Printer	0	2,000	0	0	0	9
10	0	0	Half of Cost of Plotter Replacement	0	7,500	0	0	0	10
11	0	0	ArcView	0	7,500	0	0	0	11
12	<u>\$5,502</u>	<u>\$10,000</u>		<u>\$4,498</u>	<u>\$17,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	12





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 VANCOUVER ISLAND LIBRARY SERVICE  
 PARTICIPANTS: ELECTORAL AREAS "A", "B", "C", "D", "E" and "F"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	REVENUE								
1	\$0	\$0	Surplus (deficit) from prior years	\$0	\$0	\$0	\$0	\$0	1
2	333,263	333,263	Tax requisition	338,845	352,395	366,487	381,142	396,384	2
3	<u>\$ 333,263</u>	<u>\$ 333,263</u>		<u>\$338,845</u>	<u>\$352,395</u>	<u>\$366,487</u>	<u>\$381,142</u>	<u>\$396,384</u>	3
	EXPENDITURES								
4	\$333,163	\$333,163	Operating Costs	\$338,745	\$352,295	\$366,387	\$381,042	\$396,284	4
5	100	100	Administration Charge	100	100	100	100	100	5
6	<u>\$333,263</u>	<u>\$333,263</u>		<u>\$338,845</u>	<u>\$352,395</u>	<u>\$366,487</u>	<u>\$381,142</u>	<u>\$396,384</u>	6



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 REGIONAL PARKS  
 PARTICIPANTS: ALL MEMBERS

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line	
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015		
<b>REVENUE</b>										
1	\$9,259	\$9,259	Surplus (deficit) from prior years	\$6,330	\$0	\$0	\$0	\$0	\$0	1
2	0	0	Tax requisition	0	0	0	0	0	0	2
3	0	5,000	License fees	4,500	4,500	4,500	4,500	4,500	4,500	3
4	<u>\$9,259</u>	<u>\$14,259</u>		<u>\$10,830</u>	<u>\$4,500</u>	<u>\$4,500</u>	<u>\$4,500</u>	<u>\$4,500</u>	<u>\$4,500</u>	4
<b>EXPENDITURES</b>										
5	\$1,929	\$13,259	Operating costs	\$9,830	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	5
6	0	0	Regional Trails and Parks Plan	0	0	0	0	0	0	6
7	0	0	Contribution to Capital	0	0	0	0	0	0	7
8	1,000	1,000	Administration Charge	1,000	1,000	1,000	1,000	1,000	1,000	8
9	<u>\$2,929</u>	<u>\$14,259</u>		<u>\$10,830</u>	<u>\$4,500</u>	<u>\$4,500</u>	<u>\$4,500</u>	<u>\$4,500</u>	<u>\$4,500</u>	9
<b>Capital Fund</b>										
10	\$165,217	\$164,084	Balance, beginning of year	\$166,604	\$168,270	\$169,953	\$171,653	\$173,370	\$175,104	10
11	0	0	Contribution from Operating Fund	0	0	0	0	0	0	11
12	1,387	3,195	Interest Earnings	1,666	1,683	1,700	1,717	1,734	1,751	12
13	0	0	Less - Capital Expenditures	0	0	0	0	0	0	13
14	<u>\$166,604</u>	<u>\$167,279</u>	Balance, end of year	<u>\$168,270</u>	<u>\$169,953</u>	<u>\$171,653</u>	<u>\$173,370</u>	<u>\$175,104</u>	<u>\$176,855</u>	14



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 BAMFIELD COMMUNITY PARK  
 PARTICIPANTS: PART OF ELECTORAL AREA "A"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line	
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015		
<b>REVENUE</b>										
1	\$790	\$790	Surplus (deficit) from prior years	\$888	\$0	\$0	\$0	\$0	\$0	1
2	5,310	5,310	Tax requisition	5,212	6,100	6,100	6,100	6,100	6,100	2
3	923	0	Other Revenue	0	0	0	0	0	0	3
4	<u>\$7,023</u>	<u>\$6,100</u>		<u>\$6,100</u>	<u>\$6,100</u>	<u>\$6,100</u>	<u>\$6,100</u>	<u>\$6,100</u>	<u>\$6,100</u>	4
<b>EXPENDITURES</b>										
5	\$6,035	\$6,000	Operating costs	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	5
6	0	0	Contribution to Capital	0	0	0	0	0	0	6
7	100	100	Administration Charge	100	100	100	100	100	100	7
8	<u>\$6,135</u>	<u>\$6,100</u>		<u>\$6,100</u>	<u>\$6,100</u>	<u>\$6,100</u>	<u>\$6,100</u>	<u>\$6,100</u>	<u>\$6,100</u>	8
<b>Capital Fund *</b>										
9	\$81	\$81	Balance, beginning of year	\$82	\$83	\$84	\$85	\$86	\$87	9
10	0	0	Contribution from Operating Fund	0	0	0	0	0	0	10
11	0	0	Proceeds of Borrowing	0	0	0	0	0	0	11
12	0	0	Grants and other contributions	0	0	0	0	0	0	12
13	1	0	Interest Earnings	1	1	1	1	1	1	13
14	0	0	Less - Capital Expenditures	0	0	0	0	0	0	14
15	<u>\$82</u>	<u>\$81</u>	Balance, end of year	<u>\$83</u>	<u>\$84</u>	<u>\$85</u>	<u>\$86</u>	<u>\$87</u>	<u>\$87</u>	15

\* Note - Restricted to use for Port Desire.



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 SPROAT LAKE COMMUNITY PARK  
 PARTICIPANTS: PART OF ELECTORAL AREA "D"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF	2011 - 2015					Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
<b>REVENUE</b>									
1	\$81,041	\$81,041	Surplus (deficit) from prior years	\$60,570	\$0	\$0	\$0	\$0	1
2	26,000	25,000	Other income	26,000	26,000	26,000	26,000	26,000	2
3	10,000	0	Conditional transfer - Provincial	0	0	0	0	0	3
4	19,531	0	Conditional transfer - Federal	0	0	0	0	0	4
5	54,129	54,129	Tax requisition	73,346	47,500	36,000	36,000	36,000	5
6	<u>\$190,701</u>	<u>\$160,170</u>		<u>\$159,916</u>	<u>\$73,500</u>	<u>\$62,000</u>	<u>\$62,000</u>	<u>\$62,000</u>	6
<b>EXPENDITURES</b>									
7	\$42,851	\$43,000	Operating costs	\$54,500	\$35,000	\$35,000	\$35,000	\$35,000	7
8	36,035	26,000	Sproat Lake Marine Patrol	30,500	26,000	26,000	26,000	26,000	8
9	21,754	62,170	Trails	50,416	0	0	0	0	9
10	13,491	13,000	Debt repayment	13,500	11,500	0	0	0	10
11	15,000	15,000	Contribution to Capital Fund	10,000	0	0	0	0	11
12	1,000	1,000	Administration charge	1,000	1,000	1,000	1,000	1,000	12
13	<u>\$130,131</u>	<u>\$160,170</u>		<u>\$159,916</u>	<u>\$73,500</u>	<u>\$62,000</u>	<u>\$62,000</u>	<u>\$62,000</u>	13
<b>Capital Fund</b>									
14	\$13,719	\$13,400	Balance, beginning of year	\$10,277	\$3,345	\$3,378	\$3,412	\$3,446	14
15	15,000	15,000	Contribution from Operating Fund	10,000	0	0	0	0	15
16	0	0	Interest earnings	68	33	34	34	34	16
17	-18,442	-15,000	Less - Capital Expenditures	-17,000	0	0	0	0	17
18	<u>\$10,277</u>	<u>\$13,400</u>	Balance, end of year	<u>\$3,345</u>	<u>\$3,378</u>	<u>\$3,412</u>	<u>\$3,446</u>	<u>\$3,480</u>	18



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 SPROAT LAKE COMMUNITY PARK (Backup)  
 ALBERNI-CLAYOQUOT REGIONAL DISTRICT

As Adopted by the Board  
 on March 23, 2011

Line	History								Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
			<i>Capital Expenditures</i>						
1	\$15,374	\$15,000	Well	\$12,000	\$0	\$0	\$0	\$0	1
2	3,068	0	Fencing	0	0	0	0	0	2
3	0	0	SLMP - Boat	5,000	0	0	0	0	3
4	\$18,442	\$15,000		\$17,000	\$0	\$0	\$0	\$0	4





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 SOUTH LONG BEACH BIKE PATH CONTRIBUTION  
 PARTICIPANTS: PART OF ELECTORAL AREA "C"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	<b>REVENUE</b>								
1	\$100	\$100	Surplus (deficit) from prior years	\$100	\$0	\$0	\$0	\$0	1
2	3,500	3,500	Parcel tax	3,500	3,600	3,600	3,600	3,600	2
3	0	0	Grants in lieu of taxes	0	0	0	0	0	3
4	<u>\$3,600</u>	<u>\$3,600</u>		<u>\$3,600</u>	<u>\$3,600</u>	<u>\$3,600</u>	<u>\$3,600</u>	<u>\$3,600</u>	4
	<b>EXPENDITURES</b>								
5	\$3,400	\$3,400	Contribution to Ucluelet	\$3,400	\$3,400	\$3,400	\$3,400	\$3,400	5
6	0	100	Other costs	100	100	100	100	100	6
7	100	100	Administration Charge	100	100	100	100	100	7
8	<u>\$3,500</u>	<u>\$3,600</u>		<u>\$3,600</u>	<u>\$3,600</u>	<u>\$3,600</u>	<u>\$3,600</u>	<u>\$3,600</u>	8



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 CITY OF PORT ALBERNI MULTI-PURPOSE ARENA  
 PARTICIPANTS: PORT ALBERNI

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
<b>REVENUE</b>									
1	\$9,445	\$9,443	Surplus (deficit) from prior years	\$2	\$0	\$0	\$0	\$0	1
2	154,594	154,594	Parcel tax	161,672	161,674	161,674	161,674	161,674	2
3	23,833	23,833	Contribution from Beaver Creek	24,467	24,467	24,467	24,467	24,467	3
4	20,169	20,169	Contribution from Cherry Creek	20,385	20,385	20,385	20,385	20,385	4
5	30,309	30,309	Contribution from Sproat Lake	31,822	31,822	31,822	31,822	31,822	5
6	<u>\$238,350</u>	<u>\$238,348</u>		<u>\$238,348</u>	<u>\$238,348</u>	<u>\$238,348</u>	<u>\$238,348</u>	<u>\$238,348</u>	6
<b>EXPENDITURES</b>									
7	\$0	\$0	Other costs	\$0	\$0	\$0	\$0	\$0	7
8	237,348	237,348	Debt repayment	237,348	237,348	237,348	237,348	237,348	8
9	1,000	1,000	Administrative Charge	1,000	1,000	1,000	1,000	1,000	9
10	<u>\$238,348</u>	<u>\$238,348</u>		<u>\$238,348</u>	<u>\$238,348</u>	<u>\$238,348</u>	<u>\$238,348</u>	<u>\$238,348</u>	10





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 CHERRY CREEK MULTI-PURPOSE ARENA CONTRIBUTION  
 PARTICIPANTS: ELECTORAL AREA "F"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	REVENUE								
1	\$452	\$452	Surplus (deficit) from prior years	\$452	\$0	\$0	\$0	\$0	1
2	22,919	22,919	Parcel tax	23,183	23,635	23,635	23,635	23,635	2
3	<u>\$23,371</u>	<u>\$23,371</u>		<u>\$23,635</u>	<u>\$23,635</u>	<u>\$23,635</u>	<u>\$23,635</u>	<u>\$23,635</u>	3
	EXPENDITURES								
4	\$0	\$452	Other costs	\$500	\$500	\$500	\$500	\$500	4
5	20,169	20,169	Contribution to Port Alberni Arena	20,385	20,385	20,385	20,385	20,385	5
6	2,750	2,750	Administrative Charge	2,750	2,750	2,750	2,750	2,750	6
7	<u>\$22,919</u>	<u>\$23,371</u>		<u>\$23,635</u>	<u>\$23,635</u>	<u>\$23,635</u>	<u>\$23,635</u>	<u>\$23,635</u>	7





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 GRANT-IN-AID MCLEAN MILL  
 PARTICIPANTS: ELECTORAL AREAS "B", "D", "E" and "F"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	REVENUE								
1	\$0	\$0	Surplus (deficit) from prior years	\$0	\$0	\$0	\$0	\$0	1
2	30,000	30,000	Tax requisition	30,000	30,000	30,000	30,000	30,000	2
3	<u>\$30,000</u>	<u>\$30,000</u>		<u>\$30,000</u>	<u>\$30,000</u>	<u>\$30,000</u>	<u>\$30,000</u>	<u>\$30,000</u>	3
	EXPENDITURES								
4	\$29,900	\$29,900	Grant-in-aid - McLean Mill	\$29,900	\$29,900	\$29,900	\$29,900	\$29,900	4
5	100	100	Administration charge	100	100	100	100	100	5
6	<u>\$30,000</u>	<u>\$30,000</u>		<u>\$30,000</u>	<u>\$30,000</u>	<u>\$30,000</u>	<u>\$30,000</u>	<u>\$30,000</u>	6





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 BEAVER CREEK RECREATION GRANT  
 PARTICIPANTS: ELECTORAL AREA "E"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	REVENUE								
1	\$0	\$0	Surplus (deficit) from prior years	\$0	\$0	\$0	\$0	\$0	1
2	21,900	21,900	Tax requisition	31,200	31,200	31,200	31,200	31,200	2
3	<u>\$21,900</u>	<u>\$21,900</u>		<u>\$31,200</u>	<u>\$31,200</u>	<u>\$31,200</u>	<u>\$31,200</u>	<u>\$31,200</u>	3
	EXPENDITURES								
4	\$21,800	\$21,800	Recreation grant to Port Alberni	\$31,100	\$31,100	\$31,100	\$31,100	\$31,100	4
5	100	100	Administrative charge	100	100	100	100	100	5
6	<u>\$21,900</u>	<u>\$21,900</u>		<u>\$31,200</u>	<u>\$31,200</u>	<u>\$31,200</u>	<u>\$31,200</u>	<u>\$31,200</u>	6



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 SPROAT LAKE COMMUNITY ASSOCIATION GRANT  
 PARTICIPANTS: PART OF ELECTORAL AREA "D"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	REVENUE								
1	\$31,212	\$31,212	Surplus (deficit) from prior years	\$2,312	\$0	\$0	\$0	\$0	1
2	12,000	12,000	Parcel tax	12,000	12,000	12,000	12,000	12,000	2
3	<u>\$43,212</u>	<u>\$43,212</u>		<u>\$14,312</u>	<u>\$12,000</u>	<u>\$12,000</u>	<u>\$12,000</u>	<u>\$12,000</u>	3
	EXPENDITURES								
4	\$40,800	\$43,112	Grant to Community Association	\$14,212	\$11,900	\$11,900	\$11,900	\$11,900	4
5	100	100	Administration charge	100	100	100	100	100	5
6	<u>\$40,900</u>	<u>\$43,212</u>		<u>\$14,312</u>	<u>\$12,000</u>	<u>\$12,000</u>	<u>\$12,000</u>	<u>\$12,000</u>	6



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 GRANTS-IN-AID - REGION WIDE  
 PARTICIPANTS: ALL MEMBERS

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	REVENUE								
1	\$7,400	\$7,400	Surplus (deficit) from prior years	\$5,000	\$0	\$0	\$0	\$0	1
2	61,100	61,100	Tax requisition	73,000	39,500	39,500	39,500	39,500	2
3	<u>\$68,500</u>	<u>\$68,500</u>		<u>\$78,000</u>	<u>\$39,500</u>	<u>\$39,500</u>	<u>\$39,500</u>	<u>\$39,500</u>	3
	EXPENDITURES								
4	\$11,000	\$11,000	Victim Witness Program	\$11,000	\$11,000	\$11,000	\$11,000	\$11,000	4
5	10,000	10,000	Alberni Valley Critical Response Comm	0	0	0	0	0	5
6	0	0	Music By the Sea	2,000	2,000	2,000	2,000	2,000	6
7	6,000	6,000	AV Rescue Squad	6,000	6,000	6,000	6,000	6,000	7
8	0	0	Strawberry Isle Research	1,000	1,000	1,000	1,000	1,000	8
9	2,000	2,000	Beaver Creek Vol. Fire Dept.	0	0	0	0	0	9
10	6,000	6,000	West Coast Inland Search & Rescue	6,000	6,000	6,000	6,000	6,000	10
11	16,000	16,000	Aquatic Management Board	16,000	0	0	0	0	11
12	7,500	7,500	North Island Film Commission	7,500	7,500	7,500	7,500	7,500	12
13	1,000	1,000	Alberni District Fall Fair	0	0	0	0	0	13
14	0	0	2011 Pulling Together Planning Comm	14,000	0	0	0	0	14
15	3,000	3,000	Special Olympics	3,000	0	0	0	0	15
16	0	0	Cdn Cancer Society - Relay for Life	500	0	0	0	0	16
17	0	0	Kackaamin Family Development	5,000	0	0	0	0	17
18	0	5,000	Special events	5,000	5,000	5,000	5,000	5,000	18
19	1,000	1,000	Administrative Charge	1,000	1,000	1,000	1,000	1,000	19
20	<u>\$63,500</u>	<u>\$68,500</u>		<u>\$78,000</u>	<u>\$39,500</u>	<u>\$39,500</u>	<u>\$39,500</u>	<u>\$39,500</u>	20



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 GRANTS-IN-AID ALBERNI VALLEY  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS "B", "D", "E" and "F"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
<b>REVENUE</b>									
1	-\$472	-\$471	Surplus (deficit) from prior years	\$7,060	\$0	\$0	\$0	\$0	1
2	36,471	36,471	Tax requisition	29,940	29,000	29,000	29,000	29,000	2
3	<u>\$35,999</u>	<u>\$36,000</u>		<u>\$ 37,000</u>	<u>\$ 29,000</u>	<u>\$ 29,000</u>	<u>\$ 29,000</u>	<u>\$ 29,000</u>	3
<b>EXPENDITURES</b>									
4	\$26,000	\$26,000	Sproat Lake Marine Patrol	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	4
5	0	0	Sani-station Great Central Lake Rd (Note 1)	0	0	0	0	0	5
6	939	8,000	Log Train Trail	8,000	0	0	0	0	6
7	0	0	Alberni District Fall Fair	1,000	1,000	1,000	1,000	1,000	7
8	2,000	2,000	Administration charge	2,000	2,000	2,000	2,000	2,000	8
9	<u>\$28,939</u>	<u>\$36,000</u>		<u>\$37,000</u>	<u>\$29,000</u>	<u>\$29,000</u>	<u>\$29,000</u>	<u>\$29,000</u>	9

Note 1 - The Sani-station fund has a balance at Dec. 31, 2010 of \$28,850.71.  
 The total build cost is estimated in the \$60,000 range.



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 GRANTS-IN-AID BAMFIELD  
 PARTICIPANTS: ELECTORAL AREA "A"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	<b>REVENUE</b>								
1	\$0	\$0	Surplus (deficit) from prior years	\$2,000	\$0	\$0	\$0	\$0	1
2	3,000	3,000	Tax requisition	9,000	8,000	8,000	8,000	8,000	2
3	<u>\$3,000</u>	<u>\$3,000</u>		<u>\$11,000</u>	<u>\$8,000</u>	<u>\$8,000</u>	<u>\$8,000</u>	<u>\$8,000</u>	3
	<b>EXPENDITURES</b>								
4	\$0	\$2,000	Community Affairs	\$10,000	\$8,000	\$8,000	\$8,000	\$8,000	4
5	1,000	1,000	Chamber of Commerce	1,000	0	0	0	0	5
6	<u>\$1,000</u>	<u>\$3,000</u>		<u>\$11,000</u>	<u>\$8,000</u>	<u>\$8,000</u>	<u>\$8,000</u>	<u>\$8,000</u>	6



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 GRANTS-IN-AID BEAVER CREEK  
 PARTICIPANTS: ELECTORAL AREA "E"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
				REVENUE					
1	\$2,000	\$2,000		\$2,000	\$0	\$0	\$0	\$0	1
2	5,000	5,000		9,000	0	0	0	0	2
3	<u>\$7,000</u>	<u>\$7,000</u>		<u>\$11,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	3
				EXPENDITURES					
4	\$0	\$2,000		\$2,000	\$0	\$0	\$0	\$0	4
5	5,000	5,000		3,000	0	0	0	0	5
6	0	0		1,000	0	0	0	0	6
7	0	0		5,000	0	0	0	0	7
8	<u>\$5,000</u>	<u>\$7,000</u>		<u>\$11,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	8



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 GRANTS-IN-AID BEAUFORT  
 PARTICIPANTS: ELECTORAL AREA "B"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	REVENUE								
1	\$1,000	\$1,000	Surplus (deficit) from prior years	\$1,000	\$0	\$0	\$0	\$0	1
2	2,000	2,000	Tax requisition	3,000	0	0	0	0	2
3	<u>\$3,000</u>	<u>\$3,000</u>		<u>\$4,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	3
	EXPENDITURES								
4	\$0	\$1,000	Unallocated	\$1,000	\$0	\$0	\$0	\$0	4
5	2,000	2,000	Pacific Rim Health Co-op	3,000	0	0	0	0	5
6	0	0	Chamber of Commerce	0	0	0	0	0	6
7	<u>\$2,000</u>	<u>\$3,000</u>		<u>\$4,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	7



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 GRANTS-IN-AID WEST COAST  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA "C"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
<b>REVENUE</b>									
1	\$4,552	\$4,551	Surplus (deficit) from prior years	-\$750	\$0	\$0	\$0	\$0	1
2	0	0	Tax requisition	750	0	0	0	0	2
3	<u>\$4,552</u>	<u>\$4,551</u>		<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	3
<b>EXPENDITURES</b>									
4	\$5,302	\$0	West Coast Multiplex Society	\$0	\$0	\$0	\$0	\$0	4
5	0	4,551	Unallocated	0	0	0	0	0	5
6	<u>\$5,302</u>	<u>\$4,551</u>		<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	6





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 GRANTS-IN-AID LONG BEACH  
 PARTICIPANTS: ELECTORAL AREA "C"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF					Line
	2010 ACTUAL	2010 PLAN	2011	2012	2013	2014	2015	
	REVENUE							
1	\$500	\$500	\$500	\$0	\$0	\$0	\$0	1
2	0	0	0	0	0	0	0	2
3	\$500	\$500	500	0	0	0	0	3
	EXPENDITURES							
4	\$0	\$500	\$500	\$0	\$0	\$0	\$0	4
5	0	0	0	0	0	0	0	5
6	\$0	\$500	\$500	\$0	\$0	\$0	\$0	6



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 GRANTS-IN-AID CHERRY CREEK  
 PARTICIPANTS: ELECTORAL AREA "F"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	REVENUE								
1	\$1,277	\$1,277	Surplus (deficit) from prior years	\$1,277	\$0	\$0	\$0	\$0	1
2	24,100	24,100	Tax requisition	31,509	27,011	32,413	38,896	46,675	2
3	<u>\$25,377</u>	<u>\$25,377</u>		<u>32,786</u>	<u>27,011</u>	<u>32,413</u>	<u>38,896</u>	<u>46,675</u>	3
	EXPENDITURES								
	Contribution to Port Alberni to								
4	\$19,000	\$19,000	eliminate non City rate fees	\$22,509	\$27,011	\$32,413	\$38,896	\$46,675	4
5	0	1,277	Unallocated	1,277	0	0	0	0	5
6	5,000	5,000	Pacific Rim Health Co-op	3,000	0	0	0	0	6
7	0	0	Chamber of Commerce	1,000	0	0	0	0	7
8	0	0	AV Water Study	5,000	0	0	0	0	8
9	100	100	Administration charge	0	0	0	0	0	9
10	<u>\$24,100</u>	<u>\$25,377</u>		<u>\$32,786</u>	<u>\$27,011</u>	<u>\$32,413</u>	<u>\$38,896</u>	<u>\$46,675</u>	10



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 GRANTS-IN-AID SPROAT LAKE  
 PARTICIPANTS: ELECTORAL AREA "D"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
				REVENUE					
1	\$10,000	\$10,000		\$10,000	\$0	\$0	\$0	\$0	1
2	31,300	31,300		28,243	29,092	34,910	41,892	50,270	2
3	\$41,300	\$41,300		\$38,243	\$29,092	\$34,910	\$41,892	\$50,270	3
				EXPENDITURES					
				Contribution to Port Alberni to					
4	\$26,300	\$26,300		\$24,243	\$29,092	\$34,910	\$41,892	\$50,270	4
5	5,000	5,000		3,000	0	0	0	0	5
6	0	0		1,000	0	0	0	0	6
7	0	10,000		10,000	0	0	0	0	7
8	\$31,300	\$41,300		\$38,243	\$29,092	\$34,910	\$41,892	\$50,270	8



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 GRANTS-IN-AID ALBERNI VALLEY ECONOMIC DEVELOPMENT  
 PARTICIPANTS: TOFINO, ELECTORAL AREAS "A", "B", "C", "D", "E" and "F"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF	2011 - 2015					Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
<b>REVENUE</b>									
1	\$0	\$0	Surplus (deficit) from prior years	\$0	\$0	\$0	\$0	\$0	1
2	26,000	26,000	Tax requisition	28,500	28,500	28,500	28,500	28,500	2
3	<u>\$26,000</u>	<u>\$26,000</u>		<u>\$28,500</u>	<u>\$28,500</u>	<u>\$28,500</u>	<u>\$28,500</u>	<u>\$28,500</u>	3
<b>EXPENDITURES</b>									
4	\$6,000	\$6,000	Contribution from Tofino	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	4
5	\$0	\$0	Contribution from Ucluelet	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	5
6	2,000	2,000	Contribution from Area "A" - Bamfield	2,000	2,000	2,000	2,000	2,000	6
7	2,000	2,000	Contribution from Area "B" - Beaufort	2,000	2,000	2,000	2,000	2,000	7
8	0	0	Contribution from Area "C" - Long Beach	1,000	1,000	1,000	1,000	1,000	8
9	5,333	5,333	Contribution from Area "D" - Sproat Lake	5,333	5,333	5,333	5,333	5,333	9
10	5,333	5,333	Contribution from Area "E" - Beaver Creek	5,333	5,333	5,333	5,333	5,333	10
11	5,334	5,334	Contribution from Area "F" - Cherry Creek	5,334	5,334	5,334	5,334	5,334	11
12	<u>\$26,000</u>	<u>\$26,000</u>		<u>\$28,500</u>	<u>\$28,500</u>	<u>\$28,500</u>	<u>\$28,500</u>	<u>\$28,500</u>	12



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 GRANTS-IN-AID MUSIC BY THE SEA  
 PARTICIPANTS: ELECTORAL AREAS "A", "B", "D", "E" and "F"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	REVENUE								
1	\$0	\$0	Surplus (deficit) from prior years	\$0	\$0	\$0	\$0	\$0	1
2	2,000	2,000	Tax requisition	0	0	0	0	0	2
3	<u>\$2,000</u>	<u>\$2,000</u>		<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	3
	EXPENDITURES								
4	\$2,000	\$ 2,000	Music by the Sea	\$0	\$0	\$0	\$0	\$0	4
5	<u>\$2,000</u>	<u>\$2,000</u>		<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	5



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2011 - 2015 FINANCIAL PLAN  
 GRANTS-IN-AID ALBERNI VALLEY WATER STUDY  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS "B", "D", and "E"

As Adopted by the Board  
 on March 23, 2011

Line	History		REF						Line
	2010 ACTUAL	2010 PLAN		2011	2012	2013	2014	2015	
	REVENUE								
1	\$21,555	\$21,555	Surplus (deficit) from prior years	-\$1,409	\$0	\$0	\$0	\$0	1
2	0	0	Tax requisition	0	0	0	0	0	2
3	0	0	Other income	10,000	0	0	0	0	3
4	0	0	Contribution - City of Port Alberni	5,000	0	0	0	0	4
5	<u>\$21,555</u>	<u>\$21,555</u>		<u>\$13,591</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	5
	EXPENDITURES								
6	\$22,964	\$ 21,555	Alberni Valley Water Study	\$ 13,591	\$ 0	\$ 0	\$ 0	\$ 0	6
7	<u>\$22,964</u>	<u>\$21,555</u>		<u>\$13,591</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	7