



ALBERNI CLAYOQUOT REGIONAL DISTRICT



2017-2021 FINANCIAL PLAN

Draft for second reading
March 15, 2017



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
SUMMARY OF REVENUE & EXPENDITURES**

Page 2

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
	REVENUE								
1	\$ 1,931,119	\$ 1,935,072	Surplus from prior years	\$ 1,936,046	\$ -	\$ -	\$ 0	\$ 0	1
2	2,016,589	2,016,589	Committed surplus from prior years	2,404,402	1,162,452	1,168,262	1,638,072	2,042,581	2
3	4,742,516	4,733,745	Tax requisition	4,800,873	5,720,594	5,708,266	5,743,201	5,836,560	3
4	863,491	858,821	Parcel taxes	815,724	927,324	928,324	929,324	736,324	4
5	95,536	30,500	Grants in lieu of taxes	30,500	30,500	30,500	30,500	30,500	5
6	2,723,734	4,163,083	Grants from other sources	1,997,117	1,200,010	1,296,310	1,042,810	1,049,410	6
7	138,682	78,954	Services to other governments	62,584	38,900	39,000	39,100	39,200	7
8	3,727,552	3,502,000	Sales of services	3,592,640	3,806,740	3,826,840	3,847,640	3,868,640	8
9	64,911	645,723	Transfers between services	1,475,645	114,890	64,890	64,890	1,630	9
10	387,644	350,000	Multi Material British Columbia funding	350,000	350,000	350,000	350,000	350,000	10
11	277,750	138,600	Other revenue	215,600	138,600	152,600	152,600	152,600	11
12	<u>\$ 16,969,523</u>	<u>\$ 18,453,087</u>		<u>\$ 17,681,131</u>	<u>\$ 13,490,010</u>	<u>\$ 13,564,992</u>	<u>\$ 13,838,137</u>	<u>\$ 14,107,445</u>	12
13	844,445	937,500	Transfers from Municipalities for MFA	715,000	715,000	715,000	715,000	715,000	13
14	<u><u>\$ 17,813,968</u></u>	<u><u>\$ 19,390,587</u></u>	Total Revenue	<u><u>\$ 18,396,131</u></u>	<u><u>\$ 14,205,010</u></u>	<u><u>\$ 14,279,992</u></u>	<u><u>\$ 14,553,137</u></u>	<u><u>\$ 14,822,445</u></u>	14



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
SUMMARY OF REVENUE & EXPENDITURES (continued)**

Page 3

Draft for second reading
on March 15, 2017

Line	History			Page	Budget					Line
	2016 ACTUAL	2016 PLAN			2017	2018	2019	2020	2021	
15			EXPENDITURES							15
16	\$ 298,399	\$ 299,151	All Members	6	\$ 307,000	\$ 310,100	\$ 318,300	\$ 322,500	\$ 325,700	16
17	1,304,459	1,396,000	E911 Emergency Telephone System	7	1,466,250	1,452,200	1,460,900	1,440,401	1,372,700	17
18	5,000	5,000	General Government Services	10	12,500	-	-	-	-	18
19	28,833	28,833	Grant-in-aid Air Quality Council	11	21,833	-	-	-	-	19
20	-	44,929	Grant-in-aid Economic Development	12	44,929	44,924	-	-	-	20
21	26,000	26,000	Grant-in-aid Island Corridor Foundation	13	26,000	-	-	-	-	21
22	66,672	80,172	Grant-in-aid Port Alberni Victim Witness	14	61,948	9,000	9,000	9,000	9,000	22
23	36,940	42,000	Grants-in-aid Region Wide	15	42,000	37,400	37,800	38,200	38,600	23
24	166,633	187,500	Regional Parks	17	183,500	171,000	170,100	171,200	172,300	24
25			Regional Planning							25
26	226,000	249,000	Electorat Area's	19	283,500	246,800	250,200	253,700	257,200	26
27	214,586	1,111,812	Building Inspection	21	1,633,812	572,158	73,318	73,504	73,694	27
28	308,780	372,000	Electoral Area Administration	23	372,000	315,800	319,200	332,700	326,200	28
29	450,088	450,090	Mgmt of Development - Rural Areas	25	465,500	486,400	511,000	544,900	578,700	29
30			Vancouver Island Regional Library							30
31	278,758	292,400	Alberni Valley	26	181,000	174,100	171,200	177,300	167,400	31
32	2,341,235	2,658,374	Alberni Valley Emergency Planning	27	2,565,000	2,525,610	2,541,626	2,578,455	2,599,802	32
33	587,207	2,030,750	Alberni Valley & Bamfield Waste Mgmt	31	1,310,565	620,900	622,400	623,900	625,400	33
34	32,798	44,000	Alberni Valley Regional Airport	33	21,000	-	-	-	-	34
35	469,881	555,000	Alberni Valley Regional Water-Proposed	34	547,000	557,900	569,000	580,400	592,000	35
36	36,321	46,328	Custom Transit	35	29,000	16,000	16,000	16,000	16,000	36
37	-	-	Grant-in-aid Alberni Valley	36	-	-	-	-	-	37
38	1,600	1,600	Grant-in-aid AV Drag Racing Assoc.	37	-	-	-	-	-	38
39	30,000	30,000	Grant-in-aid Art Matters Society	38	30,000	30,000	30,000	30,000	30,000	39
40	37,131	36,500	Grant-in-aid McLean Mill	39	33,000	33,000	33,000	33,000	33,000	40
41			Sproat Lake Marine Patrol							41
42	3,500	3,500	West Coast	40	8,500	-	-	-	-	42
43	2,006,927	2,327,280	Grant-in-aid West Coast	41	866,106	621,200	719,400	582,700	591,000	43
44	-	-	Long Beach Airport	44	9,000	-	-	-	-	44
45	19,512	24,315	West Coast Emergency Coord. - Proposed	45	24,000	10,000	10,000	10,000	10,000	45
46	28,261	20,000	West Coast Emergency Planning	46	107,563	-	-	-	-	46
47	813,762	896,000	West Coast Multiplex Service	47	1,015,000	900,700	913,600	926,700	940,200	47
			West Coast Waste Mgmt							



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
SUMMARY OF REVENUE & EXPENDITURES (continued)

Page 4

Draft for second reading
on March 15, 2017

Line	History			Page	Budget					Line
	2016 ACTUAL	2016 PLAN			2017	2018	2019	2020	2021	
48			EXPENDITURES							48
49	\$ 199,301	\$ 199,475	City of Port Alberni	50	\$ 199,000	\$ 199,000	\$ 199,000	\$ 199,000	\$ 5,000	49
50			Bamfield							50
51	13,676	12,500	Bamfield Community Park	51	13,500	12,500	12,500	12,500	12,500	51
52	146,118	185,198	Bamfield Volunteer Fire Dept	52	164,000	117,000	117,000	117,000	117,000	52
53	177,396	615,342	Bamfield Water System	53	1,291,308	270,236	270,236	270,236	270,236	53
54	11,000	11,000	Grants-in-aid Bamfield	55	11,000	10,000	10,000	10,000	10,000	54
55			Beaufort							55
56	3,400	5,000	Grants-in-aid Beaufort	55	2,600	1,000	1,000	1,000	1,000	56
57	3,187	3,187	Mountain Ranch Rd Fire Protection	56	3,152	3,100	3,100	3,100	3,100	57
58			Long Beach							58
59	2,850	3,000	Grants-in-aid Long Beach	57	2,150	-	-	-	-	59
60	34,782	36,450	Millstream Water System	58	140,718	33,100	33,200	34,000	35,000	60
61	26,857	26,971	Salmon Beach Garbage	60	23,080	22,900	22,900	22,900	22,900	61
62	62,204	85,800	Salmon Beach Power Distribution	61	99,400	66,600	66,600	66,600	66,600	62
63	29,449	39,632	Salmon Beach Recreation	62	27,300	27,500	27,700	27,900	28,100	63
64	31,483	46,000	Salmon Beach Security	63	29,850	31,100	31,200	31,300	31,400	64
65	91,762	94,000	Salmon Beach Sewage	64	69,650	70,900	71,200	71,500	71,800	65
66	147,690	198,000	Salmon Beach Transportation	65	168,000	149,200	149,400	149,600	149,800	66
67	24,146	28,500	Salmon Beach Water	66	69,550	69,200	19,400	19,600	19,800	67
68	-	7,500	South Long Beach Community Park	67	7,500	-	-	-	-	68
69	14,079	14,000	South Long Beach Fire Protection	68	14,000	14,000	14,000	14,000	14,000	69
70	7,100	7,200	South Long Beach Multi-Purpose Path	69	7,200	7,200	7,200	7,200	7,200	70
71	882	920	South Long Beach Street Lighting	70	920	940	960	980	1,000	71
72			Sproat Lake							72
73	25,935	35,243	Grants-in-aid Sproat Lake	71	35,243	34,243	34,243	34,243	34,243	73
74	729	3,100	Sproat Lake Animal Control	72	3,100	3,100	3,100	3,100	3,100	74
75	27,741	28,159	Sproat Lake Arena	73	28,054	28,078	28,078	28,078	1,290	75
76	12,000	12,000	Sproat Lake Community Association	74	12,000	12,000	12,000	12,000	12,000	76
77	92,729	96,000	Sproat Lake Community Park	75	199,000	99,100	99,200	99,300	99,400	77



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
SUMMARY OF REVENUE & EXPENDITURES (continued)

Page 5

Draft for second reading
on March 15, 2017

Line	History			Page	Budget					Line
	2016 ACTUAL	2016 PLAN			2017	2018	2019	2020	2021	
			EXPENDITURES							
74	\$ 3,027	\$ 7,100	Sproat Lake Noise Control	77	\$ 7,100	\$ 7,100	\$ 7,100	\$ 7,100	\$ 7,100	74
75	389,897	381,400	Sproat Lake Volunteer Fire Department	78	393,150	393,250	393,350	393,450	393,550	75
76			Beaver Creek							76
77	1,408	1,420	Arvay Rd Street Lighting	80	1,500	1,500	1,500	1,500	1,500	77
78	745	3,000	Beaver Creek Animal Control	81	3,000	3,000	3,000	3,000	3,000	78
79	10,963	10,000	Beaver Creek Community Park	82	20,000	10,000	10,000	10,000	10,000	79
80	20,480	21,316	Beaver Creek Arena	83	21,065	21,083	21,083	21,083	1,115	80
81	735	2,100	Beaver Creek Noise Control	84	2,100	2,100	2,100	2,100	2,100	81
82	31,295	31,295	Beaver Creek Recreation	85	31,295	31,300	31,300	31,300	31,300	82
83	269,799	272,261	Beaver Creek Volunteer Fire Department	86	277,500	285,000	288,000	286,100	289,300	83
84	1,056,198	1,139,277	Beaver Creek Water System	88	1,246,966	971,788	981,788	991,788	1,001,788	84
85	5,250	7,005	Grants-in-aid Beaver Creek	91	5,755	-	-	-	-	85
86	1,967	1,967	Granville Rd Fire Protection	92	1,832	1,800	1,800	1,800	1,800	86
87			Cherry Creek							87
88	960	4,972	Cherry Creek Animal Control	93	4,012	3,000	3,000	3,000	3,000	88
89	17,189	17,636	Cherry Creek Arena	94	17,514	17,529	17,529	17,529	1,025	89
90	6,663	20,000	Cherry Creek Community Park	95	154,000	10,000	10,000	10,000	10,000	90
91	672	2,100	Cherry Creek Noise Control	96	2,100	2,100	2,100	2,100	2,100	91
92	100	100	Franklin River Rd Fire Protection	97	-	-	-	-	-	92
93	43,509	45,009	Grants-in-aid Cherry Creek	98	41,009	24,009	24,009	24,009	24,009	93
94	<u>\$ 12,866,636</u>	<u>\$ 17,020,669</u>			<u>\$ 16,518,679</u>	<u>\$ 12,201,748</u>	<u>\$ 11,806,920</u>	<u>\$ 11,785,556</u>	<u>\$ 11,558,052</u>	94
95	844,445	937,500	Transfer to MFA for Municipalities		715,000	715,000	715,000	715,000	715,000	95
96	<u>\$ 13,711,081</u>	<u>\$ 17,958,169</u>	Total Expenditures		<u>\$ 17,233,679</u>	<u>\$ 12,916,748</u>	<u>\$ 12,521,920</u>	<u>\$ 12,500,556</u>	<u>\$ 12,273,052</u>	96
97	\$ 4,102,888	\$ 1,432,418	FINANCIAL PLAN BALANCE		\$ 1,162,452	\$ 1,288,262	\$ 1,758,072	\$ 2,052,581	\$ 2,549,393	97
98	4,100,234	11,566,249	Add: Transfer to reserves		3,648,088	2,006,684	2,061,345	1,918,406	1,921,063	98
99	185,051	195,775	Principal debt payments		163,975	152,275	152,275	152,275	152,275	99
100	939,565	901,250	Deduct: Estimated amortization not included		963,450	963,450	963,450	963,450	963,450	100
101	-	-	Loss on disposal assets		-	-	-	-	-	101
102	3,935,140	3,940,329	Surplus from previous year		4,234,333	1,162,452	1,168,262	1,638,072	2,042,581	102
103	<u>\$ 3,513,468</u>	<u>\$ 8,352,863</u>	ANNUAL SURPLUS/(DEFICIT)		<u>-\$ 223,267</u>	<u>\$ 1,321,319</u>	<u>\$ 1,839,980</u>	<u>\$ 1,521,739</u>	<u>\$ 1,616,700</u>	103



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 E 911 EMERGENCY TELEPHONE SYSTEM
 PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, YUUŦU?H?ATH, & ALL ELECTORAL AREAS

Page 6

Draft for second reading
 on March 15, 2017

Line	History				Budget					Line						
	2016	2016	2017		2018	2019	2020	2021								
	ACTUAL	PLAN														
REVENUE																
1	\$	7,985	\$	7,984	Surplus (deficit) from prior years	\$	5,941	\$	-	\$	-	\$	-	\$	-	1
2		291,167		291,167	Tax requisition		301,059		310,100		318,300		322,500		325,700	2
3		5,188		-	Grant in lieu of taxes		-		-		-		-		-	3
4	\$	304,340	\$	299,151	TOTAL REVENUE	\$	307,000	\$	310,100	\$	318,300	\$	322,500	\$	325,700	4
EXPENDITURES																
5	\$	4,000	\$	4,000	Administrative charge	\$	4,000	\$	4,000	\$	4,000	\$	4,000	\$	4,000	5
6		4,248		5,000	Labour & benefits		5,000		5,100		5,300		5,500		5,700	6
7		290,151		290,151	Operating costs		298,000		301,000		309,000		313,000		316,000	7
8	\$	298,399	\$	299,151	TOTAL EXPENDITURES	\$	307,000	\$	310,100	\$	318,300	\$	322,500	\$	325,700	8
9	\$	5,941	\$	-	FINANCIAL PLAN BALANCE	\$	-	\$	-	\$	-	\$	-	\$	-	9
10		7,985		7,984	Deduct: Surplus from previous year		5,941		-		-		-		-	10
11	-\$	2,044	-\$	7,984	ANNUAL SURPLUS/(DEFICIT)	-\$	5,941	\$	-	\$	-	\$	-	\$	-	11
(for Financial Reporting purposes)																



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
GENERAL GOVERNMENT SERVICES
PARTICIPANTS: ALL MEMBERS**

Page 7

Draft for second reading
on March 15, 2017

		History							Budget						
		2016	2016						2017	2018	2019	2020	2021		
		ACTUAL	PLAN												
Line				REVENUE									Line		
1	\$	178,506	\$	178,506	Surplus (deficit) from prior years	\$	248,008	\$	-	\$	-	\$	-	1	
2		236,656		236,656	Committed funds - ACRD Health Network		205,801		146,301		119,301		92,301	2	
3		924,049		924,044	Tax requisition		850,142		1,222,200		1,230,900		1,145,100	3	
4					<i>Government grants</i>									4	
5		29,600		10,450	Conditional		15,600		-		-		-	5	
6		115,733		80,000	Conditional - ACRD Health Network		90,000		110,000		110,000		-	6	
7		187,763		125,000	Unconditional		125,000		125,000		125,000		125,000	7	
8		217,363		215,450	Total government grants		230,600		235,000		235,000		125,000	8	
9		16,487		8,000	Grant in lieu of taxes		8,000		8,000		8,000		8,000	9	
10		69,474		70,000	Other sources		70,000		70,000		70,000		70,000	10	
11	\$	1,758,268	\$	1,632,656	TOTAL REVENUE		\$ 1,612,551	\$	1,681,501	\$	1,663,201	\$	1,440,401	\$ 1,372,702	11
EXPENDITURES															
12	\$	50,000	\$	50,000	Capital fund contribution		\$ 60,000	\$	50,000	\$	50,000	\$	50,000	12	
13					<i>Health Network</i>									13	
14		81,244		80,000	Coordinator		80,000		80,000		80,000		64,000	14	
15		13,142		15,000	Labour & benefits		15,000		15,000		15,000		12,000	15	
16		52,202		65,000	Operating		54,500		42,000		42,000		16,301	16	
17		146,588		160,000	Total Health Network costs		149,500		137,000		137,000		92,301	17	
18					<i>Labour & related costs</i>									18	
19		10,471		15,000	Convention/professional development		15,000		15,000		15,000		15,000	19	
20		1,005,871		1,005,000	Labour & benefits		1,108,000		1,130,200		1,152,800		1,175,900	20	
21				-	Labour negotiations		-		15,000		-		-	21	
22		4,870		5,000	Occupational health & safety committee		10,000		5,000		5,000		5,000	22	
23		1,194		1,000	Recruiting		1,000		1,000		1,000		1,000	23	
24		1,022,406		1,026,000	Total labour & related costs		1,134,000		1,166,200		1,173,800		1,196,900	24	
25					<i>Legislative costs</i>									25	
26		750		750	Coastal Communities Network		750		-		-		-	26	
27		1,702		5,000	Reconciliation initiatives		5,000		-		-		-	27	
28		139,033		140,000	Directors indemnities		140,000		140,000		140,000		140,000	28	
29		4,693		5,000	Directors education		5,000		5,000		5,000		5,000	29	
30		31,075		33,000	Directors travel		33,000		33,000		33,000		33,000	30	
31		4,448		6,500	FCM convention & membership		6,500		6,600		6,700		6,800	31	
32		181,701		190,250	Total legislative costs		190,250		184,600		184,700		184,800	32	



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
GENERAL GOVERNMENT SERVICES (continued)
PARTICIPANTS: ALL MEMBERS

Page 8

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			EXPENDITURES (continued)						
33	\$ 763	\$ 5,000	Natural Resources Committee	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	33
34			<i>Office costs</i>						34
35	19,774	10,000	Building maintenance	15,000	15,000	15,000	15,000	15,000	35
36	20,999	21,000	Building utilities	23,000	24,000	25,000	26,000	27,000	36
37	62,707	61,000	Computer expenses	69,000	65,000	65,000	65,000	65,000	37
38	58,475	75,000	IT contractor	75,000	75,000	75,000	75,000	75,000	38
39	20,817	22,000	Janitorial service	22,000	22,500	22,500	22,500	22,500	39
40	3,580	3,000	Office equipment	4,000	4,000	4,000	4,000	4,000	40
41	17,550	20,000	Office supplies - general	20,000	20,000	20,000	20,000	20,000	41
42	2,994	7,000	Office supplies - toner	6,000	6,000	6,000	6,000	6,000	42
43	7,329	8,500	Postage	8,500	8,500	8,500	8,500	8,500	43
44	13,784	16,000	Telephone	16,000	16,000	16,000	16,000	16,000	44
45	228,009	243,500	Total office costs	258,500	256,000	257,000	258,000	259,000	45
46			<i>Other costs</i>						46
47	2,881	4,000	Advertising & publicity	4,000	4,000	4,000	4,000	4,000	47
48	3,287	5,000	50th anniversary costs	-	-	-	-	-	48
49	607	1,000	Bank interest & bad debts	1,000	1,000	1,000	1,000	1,000	49
50	5,683	6,000	Committee expenses	6,000	6,000	6,000	6,000	6,000	50
51	10,200	10,450	Woodstove rebate program	15,600	-	-	-	-	51
52	7,457	7,000	Memberships & subscriptions	8,000	8,000	8,000	8,000	8,000	52
53	5,564	4,000	Staff travel	4,000	4,000	4,000	4,000	4,000	53
54	2,894	5,000	Vehicle operation	5,000	5,000	5,000	5,000	5,000	54
55	38,573	42,450	Total other costs	43,600	28,000	28,000	28,000	28,000	55
56			<i>Professional fees & insurance</i>						56
57	20,920	22,000	Audit fees	22,000	22,000	22,000	22,000	22,000	57
58	35,506	33,500	Insurance - liability	37,000	37,000	37,000	37,000	37,000	58
59	6,874	8,000	Insurance - property	8,000	8,000	8,000	8,000	8,000	59
60	23,881	30,000	Legal fees	30,000	30,000	30,000	30,000	30,000	60
61	87,181	93,500	Total professional fees & insurance	97,000	97,000	97,000	97,000	97,000	61
62	15,238	40,000	Studies & reports	40,000	40,000	40,000	40,000	40,000	62
63	- 466,000	- 454,700	Recovery of administration costs	- 511,600	- 511,600	- 511,600	- 511,600	- 511,600	63
64	\$ 1,304,459	\$ 1,396,000	TOTAL EXPENDITURES	\$ 1,466,250	\$ 1,452,200	\$ 1,460,900	\$ 1,440,401	\$ 1,372,700	64



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
GENERAL GOVERNMENT SERVICES (continued)
PARTICIPANTS: ALL MEMBERS

Page 9

Draft for second reading
on March 15, 2017

		History			Budget					
		2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
65	\$	453,809	\$ 236,656	FINANCIAL PLAN BALANCE	\$ 146,301	\$ 229,301	\$ 202,301	\$ -	\$ 2	65
66		50,000	50,000	Add: Transfer to reserves	60,000	50,000	50,000	50,000	50,000	66
67		41,444	52,000	Deduct: Estimated amortization not included	42,000	42,000	42,000	42,000	42,000	67
68		415,162	415,162	Surplus from previous year	453,809	146,301	119,301	92,301	-	68
69	\$	47,203	-\$ 180,506	ANNUAL SURPLUS/(DEFICIT)	-\$ 289,508	\$ 91,000	\$ 91,000	-\$ 84,301	\$ 8,002	69
(for Financial Reporting purposes)										
CAPITAL FUND										
70	\$	34,521	\$ 35,607	Balance, beginning of year	\$ 63,088	\$ 83,088	\$ 86,088	\$ 106,088	\$ 146,088	70
71		50,000	50,000	Contribution from operating fund	60,000	50,000	50,000	50,000	50,000	71
72			-	Interest earnings	-	-	-	-	-	72
73				<i>Less - capital expenditures</i>						73
74		17,481	65,000	Office renovation/upgrades	30,000	47,000	30,000	10,000	10,000	74
75		3,952	-	Software upgrade	-	-	-	-	-	75
76		-	-	Vehicle (shared with Rural Planning)	10,000	-	-	-	-	76
77		21,433	65,000	Total capital expenditures	40,000	47,000	30,000	10,000	10,000	77
78	\$	63,088	\$ 20,607	BALANCE, END OF YEAR	\$ 83,088	\$ 86,088	\$ 106,088	\$ 146,088	\$ 186,088	78



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 GRANTS-IN-AID ALBERNI VALLEY & BAMFIELD
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

Page 10

Draft for second reading
 on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			REVENUE						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	5,000	5,000	Tax requisition	12,500	-	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<u>\$ 5,000</u>	<u>\$ 5,000</u>	TOTAL REVENUE	<u>\$ 12,500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	4
			EXPENDITURES						
5	\$ -	\$ -	Administration charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	5,000	5,000	Air Quality Council	10,000	-	-	-	-	6
7	-	-	Alberni Valley Hospice Society	2,500					7
8	<u>\$ 5,000</u>	<u>\$ 5,000</u>	TOTAL EXPENDITURES	<u>\$ 12,500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	8
9	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	-	-	Deduct: Surplus from previous year	-	-	-	-	-	10
11	<u>\$ -</u>	<u>\$ -</u>	ANNUAL SURPLUS/(DEFICIT)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	11



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 GRANT-IN-AID ECONOMIC DEVELOPMENT
 PARTICIPANTS: TOFINO, Ucluelet, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

Page 11

Draft for second reading
 on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
REVENUE									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	28,833	28,833	Tax requisition	21,833	-	-	-	-	2
3	<u>\$ 28,833</u>	<u>\$ 28,833</u>	TOTAL REVENUE	<u>\$ 21,833</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	3
EXPENDITURES									
4	\$ -	\$ -	Administration charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	5,000	5,000	Contribution from the District of Tofino	-	-	-	-	-	5
6	1,000	1,000	Contribution from the District of Ucluelet	-	-	-	-	-	6
7	2,500	2,500	Contribution from Area A - Bamfield	2,500	-	-	-	-	7
8	2,000	2,000	Contribution from Area B - Beaufort	2,000	-	-	-	-	8
9	1,000	1,000	Contribution from Area C - Long Beach	-	-	-	-	-	9
10	6,000	6,000	Contribution from Area D - Sproat Lake	6,000	-	-	-	-	10
11	6,000	6,000	Contribution from Area E - Beaver Creek	6,000	-	-	-	-	11
12	5,333	5,333	Contribution from Area F - Cherry Creek	5,333	-	-	-	-	12
13	<u>\$ 28,833</u>	<u>\$ 28,833</u>	TOTAL EXPENDITURES	<u>\$ 21,833</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	13
FINANCIAL PLAN BALANCE									
14	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	14
15	-	-	Deduct: Surplus from previous year	-	-	-	-	-	15
16	<u>\$ -</u>	<u>\$ -</u>	ANNUAL SURPLUS/(DEFICIT)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	16



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 GRANT-IN-AID ISLAND CORRIDOR FOUNDATION
 PARTICIPANTS: PORT ALBERNI, UCLUELET, ELECTORAL AREAS 'A', 'D', 'E', and 'F'

Page 12

Draft for second reading
 on March 15, 2017

History				Budget																				
2016		2016		2017		2018		2019		2020		2021												
ACTUAL		PLAN																						
Line	REVENUE												Line											
1	\$	44,929	\$	44,929	Surplus (deficit) from prior years								\$	44,929	\$	-	\$	-	\$	-	\$	-	1	
2		-		-	Tax requisition									-		44,924		-		-		-	-	2
3		-		-	Grant in lieu of taxes									-		-		-		-		-	-	3
4	\$	44,929	\$	44,929	TOTAL REVENUE								\$	44,929	\$	44,924	\$	-	\$	-	\$	-	-	4
EXPENDITURES																								
5	\$	-	\$	-	Administration charge								\$	-	\$	-	\$	-	\$	-	\$	-	-	5
6		-		22,711	Contribution from the City of Port Alberni									22,711		22,710		-		-		-	-	6
7		-		5,498	Contribution from the District of Ucluelet									5,498		5,497		-		-		-	-	7
8		-		2,732	Contribution from Area A - Bamfield									2,732		2,732		-		-		-	-	8
9		-		7,423	Contribution from Area D - Sproat Lake									7,423		7,422		-		-		-	-	9
10		-		3,126	Contribution from Area E - Beaver Creek									3,126		3,125		-		-		-	-	10
11		-		3,439	Contribution from Area F - Cherry Creek									3,439		3,438		-		-		-	-	11
12	\$	-	\$	44,929	TOTAL EXPENDITURES								\$	44,929	\$	44,924	\$	-	\$	-	\$	-	-	12
FINANCIAL PLAN BALANCE																								
13	\$	44,929	\$	-									\$	-	\$	-	\$	-	\$	-	\$	-	-	13
14		44,929		44,929	Deduct: Surplus from previous year									44,929		-		-		-		-	-	14
15	\$	-	-\$	44,929	ANNUAL SURPLUS/(DEFICIT)								-\$	44,929	\$	-	\$	-	\$	-	\$	-	-	15



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 GRANT-IN-AID PORT ALBERNI VICTIM WITNESS
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'D', 'E', and 'F'

Page 13

Draft for second reading
 on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			REVENUE						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	26,000	26,000	Tax requisition	26,000	-	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 26,000	\$ 26,000	TOTAL REVENUE	\$ 26,000	\$ -	\$ -	\$ -	\$ -	4
			EXPENDITURES						
5	\$ -	\$ -	Administration charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	26,000	26,000	Port Alberni Victim Services	26,000	-	-	-	-	6
7	\$ 26,000	\$ 26,000	TOTAL EXPENDITURES	\$ 26,000	\$ -	\$ -	\$ -	\$ -	7
8	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	-	-	-	-	-	9
10	\$ -	\$ -	ANNUAL SURPLUS/(DEFICIT)	\$ -	\$ -	\$ -	\$ -	\$ -	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
GRANTS-IN-AID REGION WIDE
PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ALL ELECTORAL AREAS**

Page 14

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			REVENUE						
1	\$ 1,200	\$ 1,200	Surplus (deficit) from prior years	\$ 13,500	\$ -	\$ -	\$ -	\$ -	1
2	78,972	78,972	Tax requisition	48,048	9,000	9,000	9,000	9,000	2
3	-	-	Contribution from other governments	400	-	-	-	-	3
4	-	-	Grant in lieu of taxes	-	-	-	-	-	4
5	\$ 80,172	\$ 80,172	TOTAL REVENUE	\$ 61,948	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	5
			EXPENDITURES						
6	\$ 4,000	\$ 4,000	Administration charge	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	6
7			<i>Grants in aid</i>						7
8	1,000	1,000	Alberni District Fall Fair	1,000	-	-	-	-	8
9	6,000	6,000	Alberni Valley Rescue Squad	6,000	-	-	-	-	9
10	120	2,272	Alberni Valley Transition Towns Society	-	-	-	-	-	10
11	11,552	20,000	AV Stakeholders Init. to End Homelessness	8,448	-	-	-	-	11
12	1,500	1,500	Alberni Valley Wrestling Club	1,500	-	-	-	-	12
13	17,000	17,000	Aquatic Management Board	17,000	-	-	-	-	13
14	-	-	Carving on the Edge Festival Society	2,500	-	-	-	-	14
15	2,000	2,000	Music by the Sea	2,000	-	-	-	-	15
16	7,500	7,500	North Island Film Commission	7,500	-	-	-	-	16
17	500	700	Port Alberni Jr. Hockey Society	-	-	-	-	-	17
18	1,000	1,000	Strawberry Isle Research	1,000	-	-	-	-	18
19	6,000	6,000	West Coast Inland Search & Rescue	6,000	-	-	-	-	19
20	-	1,200	West Coast Multiplex Society	-	-	-	-	-	20
21	54,172	66,172	Total grants in aid	52,948	-	-	-	-	21
22	5,000	5,000	BCFTOA 2016 conference	-	-	-	-	-	22
23	3,500	5,000	Special Events	5,000	5,000	5,000	5,000	5,000	23
24	\$ 66,672	\$ 80,172	TOTAL EXPENDITURES	\$ 61,948	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	24
25	\$ 13,500	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	25
26	1,200	1,200	Deduct: Surplus from previous year	13,500	-	-	-	-	26
27	\$ 12,300	-\$ 1,200	ANNUAL SURPLUS/(DEFICIT)	-\$ 13,500	\$ -	\$ -	\$ -	\$ -	27



ALBERNI-CLAYOQUOT REGIONAL DISTRICT

2017-2021 FINANCIAL PLAN

REGIONAL PARKS

PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

Page 15

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
REVENUE									
1	\$ 3,889	\$ 3,889	Surplus (deficit) from prior years	\$ 6,869	\$ -	\$ -	\$ -	\$ -	1
2	32,431	32,431	Tax requisition	29,451	32,400	32,800	33,200	33,600	2
3	566	-	Grants in lieu of taxes	-	-	-	-	-	3
4	-	680	Grants & other contributions	680	-	-	-	-	4
5	5,844	5,000	Licenses & fees	5,000	5,000	5,000	5,000	5,000	5
6	1,079	-	Other sources	-	-	-	-	-	6
7	<u>\$ 43,809</u>	<u>\$ 42,000</u>	TOTAL REVENUE	<u>\$ 42,000</u>	<u>\$ 37,400</u>	<u>\$ 37,800</u>	<u>\$ 38,200</u>	<u>\$ 38,600</u>	7
EXPENDITURES									
8	\$ 11,000	\$ 11,000	Administration charge	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	8
9	1,079	-	Capital fund contribution from operating	-	-	-	-	-	9
10	16,192	21,000	Labour & benefits	18,000	18,400	18,800	19,200	19,600	10
11	8,669	10,000	Operating costs	10,000	5,000	5,000	5,000	5,000	11
12	<u>\$ 36,940</u>	<u>\$ 42,000</u>	TOTAL EXPENDITURES	<u>\$ 42,000</u>	<u>\$ 37,400</u>	<u>\$ 37,800</u>	<u>\$ 38,200</u>	<u>\$ 38,600</u>	12
13	\$ 6,869	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	13
14	1,079	-	Add: Transfer to reserves	-	-	-	-	-	14
15	1,714	2,000	Deduct: Estimated amortization not included	2,000	2,000	2,000	2,000	2,000	15
16	3,889	3,889	Surplus from previous year	6,869	-	-	-	-	16
17	<u>\$ 2,345</u>	<u>-\$ 5,889</u>	ANNUAL SURPLUS/(DEFICIT)	<u>-\$ 8,869</u>	<u>-\$ 2,000</u>	<u>-\$ 2,000</u>	<u>-\$ 2,000</u>	<u>-\$ 2,000</u>	17



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 REGIONAL PARKS (continued)
 PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

Page 16

Draft for second reading
 on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			CAPITAL FUND						
18	\$ 114,313	\$ 114,313	Balance, beginning of year	\$ 115,392	\$ 116,292	\$ 117,192	\$ 118,092	\$ 118,992	18
19	-	-	Contribution from operating fund	-	-	-	-	-	19
20	1,079	900	Interest earnings	900	900	900	900	900	20
21			<i>Less - capital expenditures</i>						21
22	-	-	China Creek bridge	-	-	-	-	-	22
23	-	-	Regional trails & parks plan	-	-	-	-	-	23
24	-	-	Total capital expenditures	-	-	-	-	-	24
25	\$ 115,392	\$ 115,213	BALANCE, END OF YEAR	\$ 116,292	\$ 117,192	\$ 118,092	\$ 118,992	\$ 119,892	25



ALBERNI-CLAYOQUOT REGIONAL DISTRICT

2017-2021 FINANCIAL PLAN

REGIONAL PLANNING

PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

Page 17

Draft for second reading
on March 15, 2017

Line	History			Budget					Line							
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021								
REVENUE																
1	\$	22,455	\$	22,454	Surplus (deficit) from prior years	\$	30,046	\$	-	\$	-	\$	-	\$	-	1
2		163,046		163,046	Tax requisition		151,454		169,000		168,100		169,200		170,300	2
3		4,688		-	Conditional grant		-		-		-		-		-	3
4		2,674		1,000	Grant in lieu of taxes		1,000		1,000		1,000		1,000		1,000	4
5		3,600		1,000	Sales of services		1,000		1,000		1,000		1,000		1,000	5
6		216		-	Other sources		-		-		-		-		-	6
7	\$	196,679	\$	187,500	TOTAL REVENUE		\$ 183,500	\$	171,000	\$	170,100	\$	171,200	\$	172,300	7
EXPENDITURES																
8	\$	28,000	\$	28,000	Administration charge		\$ 28,000	\$	28,000	\$	28,000	\$	28,000	\$	28,000	8
9		8,216		8,000	Capital fund contribution		8,000		8,000		8,000		8,000		8,000	9
10					Labour & related costs											10
11		1,378		2,000	Convention/professional development		2,000		2,000		2,000		2,000		2,000	11
12		55,283		56,000	Labour & benefits		52,000		53,000		54,100		55,200		56,300	12
13		-		500	Recruiting costs		500		500		500		500		500	13
14		56,661		58,500	Total labour & related costs		54,500		55,500		56,600		57,700		58,800	14
15					Office costs											15
16		2,603		5,000	Office operations		5,000		5,000		5,000		5,000		5,000	16
17		5,815		10,000	Computer operations		10,000		10,000		10,000		10,000		10,000	17
18		159		1,500	Memberships/subscriptions		1,500		1,500		1,500		1,500		1,500	18
19		8,577		16,500	Total office costs		16,500		16,500		16,500		16,500		16,500	19
20					Other costs											20
21		-		2,000	Agricultural Advisory Committee		2,000		2,000		2,000		2,000		2,000	21
22		47,213		45,000	Sustainability Planning (Ag. Plan Init. 2016 & 17)		45,000		45,000		45,000		45,000		45,000	22
23		5,950		8,000	2017 Ag Show hosting costs		8,000		2,000		-		-		-	23
24		-		1,000	Travel & accomodation		1,000		1,000		1,000		1,000		1,000	24
25		53,163		56,000	Total other costs		56,000		50,000		48,000		48,000		48,000	25



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 REGIONAL PLANNING (continued)
 PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

Page 18

Draft for second reading
 on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			EXPENDITURES (continued)						
26			<i>Professional fees</i>						26
27	\$ -	\$ 5,000	Consultant costs	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	27
28	-	1,000	Float homes	1,000	1,000	1,000	1,000	1,000	28
29	137	2,000	Legal costs	2,000	2,000	2,000	2,000	2,000	29
30	11,880	12,500	Mapping update	12,500	5,000	5,000	5,000	5,000	30
31	12,017	20,500	Total professional fees	20,500	13,000	13,000	13,000	13,000	31
32	\$ 166,633	\$ 187,500	TOTAL EXPENDITURES	\$ 183,500	\$ 171,000	\$ 170,100	\$ 171,200	\$ 172,300	32
33	\$ 30,046	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	33
34	8,216	8,000	Add: Transfer to reserves	8,000	8,000	8,000	8,000	8,000	34
35	3,736	6,000	Deduct: Estimated amortization not included	4,000	4,000	4,000	4,000	4,000	35
36	22,455	22,454	Surplus from previous year	30,046	-	-	-	-	36
37	\$ 12,071	-\$ 20,454	ANNUAL SURPLUS/(DEFICIT)	-\$ 26,046	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	37
			CAPITAL FUND						
38	\$ 18,805	\$ 18,804	Balance, beginning of year	\$ 27,021	\$ 22,721	\$ 25,921	\$ 29,121	\$ 32,321	38
39	8,000	8,000	Contribution from operating fund	8,000	8,000	8,000	8,000	8,000	39
40	216	200	Interest earnings	200	200	200	200	300	40
41			<i>Less - capital expenditures</i>						41
42	-	5,000	Aerial photos^	5,000	5,000	5,000	5,000	5,000	42
43	-	7,500	Mapping software^	7,500	-	-	-	-	43
44	-	12,500	Total capital expenditures	12,500	5,000	5,000	5,000	5,000	44
45	\$ 27,021	\$ 14,504	BALANCE, END OF YEAR	\$ 22,721	\$ 25,921	\$ 29,121	\$ 32,321	\$ 35,621	45

^costs shared with Management of Development - Rural Areas



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
BUILDING INSPECTION
PARTICIPANTS: ELECTORAL AREAS**

Page 19

Draft for second reading
on March 15, 2017

				History							Budget								
				2016	2016							2017	2018	2019	2020	2021			
				ACTUAL	PLAN														
Line																Line			
1	\$	59,462	\$	59,462	Surplus (deficit) from prior years	\$	94,947	\$	-	\$	-	\$	-	\$	-	\$	-	1	
2		123,538		123,538	Tax requisition		122,553		180,800		184,200		187,700		191,200			2	
3		77,846		65,000	Sales of services		65,000		65,000		65,000		65,000		65,000			3	
4		56,476		-	Contracts with Municipalities		-		-		-		-		-			4	
5		3,501		1,000	Grant in lieu of taxes		1,000		1,000		1,000		1,000		1,000			5	
6		124		-	Other sources		-		-		-		-		-			6	
7	\$	320,947	\$	249,000	TOTAL REVENUE	\$	283,500	\$	246,800	\$	250,200	\$	253,700	\$	257,200			7	
EXPENDITURES																			
8	\$	19,000	\$	19,000	Administration charge	\$	21,000	\$	21,000	\$	21,000	\$	21,000	\$	21,000			8	
9		10,124		10,000	Capital fund contribution		35,000		5,000		5,000		5,000		5,000			9	
10	Labour & related costs															10			
11		385		3,000	Convention/professional development		3,000		3,000		3,000		3,000		3,000			11	
12		2,510		-	Recruiting		-		-		-		-		-			12	
13		167,532		161,000	Labour & benefits		167,000		170,300		173,700		177,200		180,700			13	
14		170,427		164,000	Total labour & related costs		170,000		173,300		176,700		180,200		183,700			14	
15	Legal & professional fees															15			
16		1,125		30,000	Legal fees		30,000		20,000		20,000		20,000		20,000			16	
17		2,747		-	Contract services - City of Port Alberni		-		-		-		-		-			17	
18		720		1,500	Professional fees		1,500		1,500		1,500		1,500		1,500			18	
19		4,592		31,500	Total legal & professional fees		31,500		21,500		21,500		21,500		21,500			19	
20		10,047		8,500	Office costs		10,000		10,000		10,000		10,000		10,000			20	
21	Travel costs															21			
22		11,694		15,000	Automobile expenses		15,000		15,000		15,000		15,000		15,000			22	
23		116		1,000	Travel & accomodation		1,000		1,000		1,000		1,000		1,000			23	
24		11,810		16,000	Total travel costs		16,000		16,000		16,000		16,000		16,000			24	
25	\$	226,000	\$	249,000	TOTAL EXPENDITURES	\$	283,500	\$	246,800	\$	250,200	\$	253,700	\$	257,200			25	
26	\$	94,947	\$	-	FINANCIAL PLAN BALANCE	\$	-	\$	-	\$	-	\$	-	\$	-			26	
27		10,124		10,000	Add: Transfer to reserves		35,000		5,000		5,000		5,000		5,000			27	
28		6,544		7,000	Deduct: Estimated amortization not included		7,000		7,000		7,000		7,000		7,000			28	
29		59,462		59,462	Surplus from previous year		94,947		-		-		-		-			29	
30	\$	39,065	-\$	56,462	ANNUAL SURPLUS/(DEFICIT)	-\$	66,947	-\$	2,000	-\$	2,000	-\$	2,000	-\$	2,000			30	



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
BUILDING INSPECTION (continued)
PARTICIPANTS: ELECTORAL AREAS

Page 20

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			CAPITAL FUND						
31	\$ 9,878	\$ 9,878	Balance, beginning of year	\$ 20,002	\$ 55,302	\$ 60,702	\$ 66,202	\$ 41,602	31
32	10,000	10,000	Contribution from operating fund	35,000	5,000	5,000	5,000	5,000	32
33	124	100	Interest earnings	300	400	500	400	300	33
34			<i>Less - capital expenditures</i>						34
35	-	-	Cityview software	-	-	-	-	-	35
36	-	-	Vehicle	-	-	-	30,000	-	36
37	-	-	Total capital expenditures	-	-	-	30,000	-	37
38	<u>\$ 20,002</u>	<u>\$ 19,978</u>	BALANCE, END OF YEAR	<u>\$ 55,302</u>	<u>\$ 60,702</u>	<u>\$ 66,202</u>	<u>\$ 41,602</u>	<u>\$ 46,902</u>	38



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
ELECTORAL AREA ADMINISTRATION
PARTICIPANTS: ELECTORAL AREAS**

Page 21

Draft for second reading
on March 15, 2017

Line	History			Budget					Line								
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021									
REVENUE																	
1	\$	19,185	\$	19,185	Surplus (deficit) from prior years	\$	13,026	\$	-	\$	-	\$	-	\$	-	1	
2		1,768,601		1,768,601	Committed surplus from prior year		2,102,421		1,016,151		1,048,961		1,545,771		2,042,581	2	
3		56,815		56,815	Tax requisition		58,974		107,158		72,318		72,504		72,694	3	
4		1,612		1,000	Grant in lieu of taxes		1,000		1,000		1,000		1,000		1,000	4	
5		466,542		451,343	Federal government grant		466,542		488,810		488,810		488,810		488,810	5	
6		17,278		8,000	Interest revenue		8,000		8,000		8,000		8,000		8,000	6	
7	\$	2,330,033	\$	2,304,944	TOTAL REVENUE		\$ 2,649,963	\$	1,621,119	\$	1,619,089	\$	2,116,085	\$	2,613,085	7	
EXPENDITURES																	
8	\$	17,000	\$	17,000	Administration charge		\$	17,000	\$	17,000	\$	17,000	\$	17,000	\$	17,000	8
9				-	Elections & referenda			-	35,000		-		-		-		9
10		53		1,000	Area 'A' - Bamfield administration		1,000		1,000		1,000		1,000		1,000		10
11		-		1,000	Area 'B' - Beaufort administration		1,000		1,000		1,000		1,000		1,000		11
12		287		1,000	Area 'C' - Long Beach administration		1,000		1,000		1,000		1,000		1,000		12
13		1,866		3,000	Area 'D' - Sproat Lake administration		3,000		3,000		3,000		3,000		3,000		13
14		-		1,000	Area 'E' - Beaver Creek administration		1,000		1,000		1,000		1,000		1,000		14
15		-		2,000	Area 'F' - Cherry Creek administration		2,000		2,000		2,000		2,000		2,000		15
16		9,834		10,000	AVICC dues & convention expenses		10,000		10,000		10,000		10,000		10,000		16
17		24,269		28,000	UBCM dues & convention expenses		28,000		28,000		28,000		28,000		28,000		17
18		11,277		13,000	Labour & benefits		9,000		9,158		9,318		9,504		9,694		18
19					Gas tax initiatives												19
20				426,672	Bamfield Water System upgrades		1,026,672		-		-		-		-		20
21		-		40,000	Beaver Creek Community Club playground		50,000		-		-		-		-		21
22		150,000		150,000	Beaver Creek Water System upgrades		-		-		-		-		-		22
23		-		264,000	Bell Road/Stuart Avenue water system		-		414,000		-		-		-		23
24		-		-	Cherry Creek Community Park trail		80,000		-		-		-		-		24
25		-		154,140	Long Beach Airport water system upgrades		154,140		-		-		-		-		25
26		-		-	Millstream Water System upgrades		100,000		-		-		-		-		26
27		-		-	Salmon Beach Water well development		50,000		50,000		-		-		-		27
28		-		-	Sproat Lake Community Park trail		100,000		-		-		-		-		28
29		-		-	Other gas tax rebate initiatives		-		-		-		-		-		29
30		150,000		1,034,812	Total gas tax initiatives		1,560,812		464,000		-		-		-		30
31	\$	214,586	\$	1,111,812	TOTAL EXPENDITURES		\$ 1,633,812	\$	572,158	\$	73,318	\$	73,504	\$	73,694		31



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 ELECTORAL AREA ADMINISTRATION (continued)
 PARTICIPANTS: ELECTORAL AREAS

Page 22

Draft for second reading
 on March 15, 2017

				History								Budget													
				2016	2016							2017	2018	2019	2020	2021									
Line																Line									
32	\$	2,115,447	\$	1,383,132	FINANCIAL PLAN BALANCE										\$	1,016,151	\$	1,048,961	\$	1,545,771	\$	2,042,581	\$	2,539,391	32
33		1,787,786		1,787,786	Deduct: Surplus from previous year											2,115,447		1,016,151		1,048,961		1,545,771		2,042,581	33
34	\$	327,661	-\$	404,654	ANNUAL SURPLUS/(DEFICIT)										-\$	1,099,296	\$	32,810	\$	496,810	\$	496,810	\$	496,810	34



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
MANAGEMENT OF DEVELOPMENT - RURAL AREAS
PARTICIPANTS: ELECTORAL AREAS

Page 23

Draft for second reading
on March 15, 2017

Line	History			Budget					Line							
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021								
REVENUE																
1	\$	76,758	\$	76,758	Surplus (deficit) from prior years	\$	74,422	\$	-	\$	-	\$	-	\$	-	1
2		270,242		270,242	Tax requisition		272,578		290,800		294,200		307,700		301,200	2
3		7,000		7,000	Contracts with Municipalities		7,000		7,000		7,000		7,000		7,000	3
4		7,843		3,000	Grant in lieu of taxes		3,000		3,000		3,000		3,000		3,000	4
5		19,495		15,000	Sales of services		15,000		15,000		15,000		15,000		15,000	5
6		1,864		-	Other sources		-		-		-		-		-	6
7	\$	383,202	\$	372,000	TOTAL REVENUE		\$ 372,000	\$	315,800	\$	319,200	\$	332,700	\$	326,200	7
EXPENDITURES																
8	\$	62,000	\$	62,000	Administration charge		\$ 62,000	\$	62,000	\$	62,000	\$	62,000	\$	62,000	8
9		6,864		5,000	Capital fund contribution		5,000		5,000		5,000		5,000		5,000	9
10					Labour & related costs											10
11		2,806		4,000	Convention/professional development		4,000		4,000		4,000		4,000		4,000	11
12		164,797		167,000	Labour & benefits		167,000		170,300		173,700		177,200		180,700	12
13		-		500	Recruiting costs		500		500		500		500		500	13
14		167,603		171,500	Total labour & related costs		171,500		174,800		178,200		181,700		185,200	14
15					Office costs											15
16		4,864		7,000	Office operations		7,000		7,000		7,000		7,000		7,000	16
17		4,935		8,000	Computer operations		8,000		8,000		8,000		8,000		8,000	17
18		533		1,500	Memberships/subscriptions		1,500		1,500		1,500		1,500		1,500	18
19		10,332		16,500	Total office costs		16,500		16,500		16,500		16,500		16,500	19
20					Other costs											20
21		2,132		8,000	Advertising & publicity		8,000		8,000		8,000		8,000		8,000	21
22		231		2,000	APC costs		2,000		2,000		2,000		2,000		2,000	22
23		-		5,000	Board of variance costs		5,000		5,000		5,000		5,000		5,000	23
24		773		2,500	Travel & accomodation		2,500		2,500		2,500		2,500		2,500	24
25		3,136		17,500	Total other costs		17,500		17,500		17,500		17,500		17,500	25



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
MANAGEMENT OF DEVELOPMENT - RURAL AREAS (continued)
PARTICIPANTS: ELECTORAL AREAS

Page 24

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			EXPENDITURES (continued)						
26			<i>Professional fees</i>						26
27	-	10,000	Consultant costs	10,000	10,000	10,000	10,000	10,000	27
28	10,462	20,000	Legal costs	20,000	15,000	15,000	15,000	15,000	28
29	11,880	12,500	Mapping update	12,500	5,000	5,000	5,000	5,000	29
30	9,524	10,000	Stream assessments	10,000	10,000	10,000	10,000	10,000	30
31	-	2,000	Vacation rentals	2,000	-	-	-	-	31
32	4,688	5,000	OCP rewrites	5,000	-	-	10,000	-	32
33	-	20,000	Subdivision servicing bylaw	20,000	-	-	-	-	33
34	22,290	20,000	Zoning bylaw rewrite	20,000	-	-	-	-	34
35	58,844	99,500	Total professional fees	99,500	40,000	40,000	50,000	40,000	35
36	\$ 308,780	\$ 372,000	TOTAL EXPENDITURES	\$ 372,000	\$ 315,800	\$ 319,200	\$ 332,700	\$ 326,200	36
37	\$ 74,422	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	37
38	6,864	5,000	Add: Transfer to reserves	5,000	5,000	5,000	5,000	5,000	38
39	3,736	7,000	Deduct: Estimated amortization not included	4,000	4,000	4,000	4,000	4,000	39
40	76,758	76,758	Surplus from previous year	74,422	-	-	-	-	40
41	\$ 792	-\$ 78,758	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 73,422	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	41
			CAPITAL FUND						
42	\$ 72,107	\$ 72,107	Balance, beginning of year	\$ 78,971	\$ 51,971	\$ 52,371	\$ 52,771	\$ 53,171	42
43	5,000	5,000	Contribution from operating fund	5,000	5,000	5,000	5,000	5,000	43
44	1,864	500	Interest earnings	500	400	400	400	400	44
45			<i>Less - capital expenditures</i>						45
46	-	4,266	Aerial photos/LiDAR^	5,000	5,000	5,000	5,000	5,000	46
47	-	7,500	Mapping software^	7,500	-	-	-	-	47
48	-	-	Vehicle (shared with Gen Gov)	20,000	-	-	-	-	48
49	-	11,766	Total capital expenditures	32,500	5,000	5,000	5,000	5,000	49
50	\$ 78,971	\$ 65,841	BALANCE, END OF YEAR	\$ 51,971	\$ 52,371	\$ 52,771	\$ 53,171	\$ 53,571	50

^costs shared with Regional Planning



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
VANCOUVER ISLAND REGIONAL LIBRARY
PARTICIPANTS: ELECTORAL AREAS

Page 25

Draft for second reading
on March 15, 2017

Line	History		
	2016 ACTUAL	2016 PLAN	
			REVENUE
1	\$ 8,333	\$ 8,333	Surplus (deficit) from prior years
2	436,757	436,757	Tax requisition
3	12,135	5,000	Grant in lieu of taxes
4	\$ 457,225	\$ 450,090	TOTAL REVENUE
			EXPENDITURES
5	\$ 3,000	\$ 3,000	Administrative charge
6	447,088	447,090	Operating costs
7	\$ 450,088	\$ 450,090	TOTAL EXPENDITURES
8	\$ 7,137		FINANCIAL PLAN BALANCE
9	8,333	8,333	Deduct: Surplus from previous year
10	-\$ 1,196	-\$ 8,333	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)

Budget					Line
2017	2018	2019	2020	2021	
\$ 7,137	\$ -	\$ -	\$ -	\$ -	1
453,363	481,400	506,000	539,900	573,700	2
5,000	5,000	5,000	5,000	5,000	3
\$ 465,500	\$ 486,400	\$ 511,000	\$ 544,900	\$ 578,700	4
\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	5
462,500	483,400	508,000	541,900	575,700	6
\$ 465,500	\$ 486,400	\$ 511,000	\$ 544,900	\$ 578,700	7
\$ -	\$ -	\$ -	\$ -	\$ -	8
7,137	-	-	-	-	9
-\$ 7,137	\$ -	\$ -	\$ -	\$ -	10



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
ALBERNI VALLEY EMERGENCY PLANNING
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Page 26

Draft for second reading
on March 15, 2017

History				Budget										
2016		2016		2017		2018		2019		2020		2021		
ACTUAL		PLAN												
Line	REVENUE												Line	
1	\$	108,006	\$	108,006	Surplus (deficit) from prior years	\$	51,225	\$	-	\$	-	\$	-	1
2		153,894		153,894	Tax requisition		129,275		173,600		170,700		176,800	2
3		4,354		-	EMBC funding - response & recovery		-		-		-		-	3
4		60,000		30,000	Provincial grant - Exercise Coastal Response		-		-		-		-	4
5		2,705		-	Other sources		-		-		-		-	5
6		1,024		500	Grant in lieu of taxes		500		500		500		500	6
7	\$	329,983	\$	292,400	TOTAL REVENUE	\$	181,000	\$	174,100	\$	171,200	\$	177,300	7
EXPENDITURES														
8	\$	17,000	\$	17,000	Administrative charge	\$	26,000	\$	26,000	\$	26,000	\$	26,000	8
9		41,890		42,000	Emergency planning coordinator		42,000		42,000		42,000		42,000	9
10		24,266		30,000	Emergency planning costs		67,000		60,000		57,000		63,000	10
11		60,000		60,000	Exerise - Coastal Response costs		-		-		-		-	11
12		4,354		-	Emergency response & recovery		-		-		-		-	12
13		21,667		30,000	ESS capacity building		30,000		30,000		30,000		30,000	13
14		10,000		10,000	Facility rent		10,000		10,000		10,000		10,000	14
15		2,279		5,000	Labour & benefits		6,000		6,100		6,200		6,300	15
16		97,302		98,400	Generator for EOC		-		-		-		-	16
17	\$	278,758	\$	292,400	TOTAL EXPENDITURES	\$	181,000	\$	174,100	\$	171,200	\$	177,300	17
18	\$	51,225	\$	-	FINANCIAL PLAN BALANCE	\$	-	\$	-	\$	-	\$	-	18
19		9,730		-	Deduct: Estimated amortization not included		10,000		10,000		10,000		10,000	19
20		108,006		108,006	Surplus from previous year		51,225		-		-		-	20
21	-\$	66,511	-\$	108,006	ANNUAL SURPLUS/(DEFICIT)	-\$	61,225	-\$	10,000	-\$	10,000	-\$	10,000	21
(for Financial Reporting purposes)														

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT

2017-2021 FINANCIAL PLAN

ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT

PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

Page 27

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			REVENUE						
1	\$ 517,609	\$ 524,275	Surplus (deficit) from prior years	\$ 382,143	\$ -	\$ -	\$ -	\$ -	1
2	60,000	60,000	Tax requisition	76,217	405,970	421,986	458,815	480,162	2
3			<i>Fees & charges</i>						3
4	8,640	8,000	Curbside recycling	8,640	8,640	8,640	8,640	8,640	4
5	1,688,261	1,700,000	Tipping fees	1,765,000	1,800,000	1,800,000	1,800,000	1,800,000	5
6	1,696,901	1,708,000	Total fees & charges	1,773,640	1,808,640	1,808,640	1,808,640	1,808,640	6
7	2,864	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	7
8	336,914	300,000	Multi Materials BC funding	310,000	300,000	300,000	300,000	300,000	8
9	45,100	55,100	Federal grant - conditional	10,000	-	-	-	-	9
10	63,991	10,000	Other sources	12,000	10,000	10,000	10,000	10,000	10
11	\$ 2,723,378	\$ 2,658,374	TOTAL REVENUE	\$ 2,565,000	\$ 2,525,610	\$ 2,541,626	\$ 2,578,455	\$ 2,599,802	11
			EXPENDITURES						
12	\$ 60,000	\$ 60,000	Administration charge	\$ 62,000	\$ 62,000	\$ 62,000	\$ 62,000	\$ 62,000	12
13			<i>Bamfield transfer station</i>						13
14	74,509	63,000	Garbage - hauling & tipping fees	75,000	76,500	78,000	79,600	81,200	14
15	4,817	10,000	Recycling - depot operations	5,000	5,100	5,200	5,300	5,400	15
16	79,326	73,000	Total Bamfield transfer station	80,000	81,600	83,200	84,900	86,600	16
17	738,915	720,874	Capital fund contribution	660,000	650,000	650,000	650,000	650,000	17
18	136,812	120,000	Closure & post closure fund contribution	120,000	120,000	120,000	120,000	120,000	18
19			<i>Labour & related costs</i>						19
20	2,966	5,000	Convention/professional development	5,000	5,000	5,000	5,000	5,000	20
21	59,126	66,000	Labour & benefits	69,000	70,400	71,800	73,200	74,700	21
22	579	2,000	Vehicle operation	2,000	2,000	2,000	2,000	2,000	22
23	62,671	73,000	Total labour & related costs	76,000	77,400	78,800	80,200	81,700	23
24			<i>Promotion & education</i>						24
25	25,809	33,000	Advertising & promotion	30,000	30,000	30,000	30,000	30,000	25
26	-	2,500	Bear-human conflict management	2,500	2,500	2,500	2,500	2,500	26
27	450	20,000	Illegal dumping prevention/waived tipping	20,000	20,000	20,000	20,000	20,000	27
28	4,877	10,000	School program	10,000	10,000	10,000	10,000	10,000	28
29	31,136	65,500	Total promotion & education	62,500	62,500	62,500	62,500	62,500	29



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT (continued)
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

Page 28

Draft for second reading
 on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			EXPENDITURES (continued)						
30			<i>Recycle, reduce, reuse</i>						30
31	\$ 8,100	\$ 8,000	Backyard composting program (offset)	\$ -	\$ 8,000	\$ -	\$ 8,000	\$ -	31
32	-	20,000	Disposal bans	20,000	20,000	20,000	20,000	20,000	32
33	82,955	85,000	Recycling depots - Alberni Valley	85,000	86,700	88,400	90,200	92,000	33
34	208,363	212,000	Residential recycling pickup	216,000	220,300	224,700	229,200	233,800	34
35	-	-	Share sheds	-	5,000	1,000	1,000	1,000	35
36	2,940	100,000	SWMP initiatives	100,000	30,000	30,000	30,000	30,000	36
37	-	30,000	Yard waste depot	30,000	30,600	31,200	31,800	32,400	37
38	302,358	455,000	Total recycle, reduce & reuse	451,000	400,600	395,300	410,200	409,200	38
39			<i>Residual waste management</i>						39
40	55,669	75,000	Cover material sourcing	75,000	75,000	75,000	75,000	75,000	40
41	756,418	758,000	Operations contract	765,500	780,810	796,426	812,355	828,602	41
42	45,146	150,000	Other operating costs	100,000	102,000	104,000	106,100	108,200	42
43	13,960	30,000	Professional fees	30,000	30,000	30,000	30,000	30,000	43
44	14,003	18,000	Utilities	18,000	18,700	19,400	20,200	21,000	44
45	44,821	40,000	Water monitoring	45,000	45,000	45,000	45,000	45,000	45
46	-	20,000	Wood waste grinding/handling	20,000	20,000	20,000	20,000	20,000	46
47	930,017	1,091,000	Total residual waste management	1,053,500	1,071,510	1,089,826	1,108,655	1,127,802	47
48	\$ 2,341,235	\$ 2,658,374	TOTAL EXPENDITURES	\$ 2,565,000	\$ 2,525,610	\$ 2,541,626	\$ 2,578,455	\$ 2,599,802	48
49	\$ 382,143	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	49
50	875,727	840,874	Add: Transfer to reserves	780,000	770,000	770,000	770,000	770,000	50
51	135,181	115,000	Deduct: Estimated amortization not included	140,000	140,000	140,000	140,000	140,000	51
52	517,609	524,275	Surplus from previous year	382,143	-	-	-	-	52
53	\$ 605,080	\$ 201,600	ANNUAL SURPLUS/(DEFICIT)	\$ 257,857	\$ 630,000	\$ 630,000	\$ 630,000	\$ 630,000	53
			(for Financial Reporting purposes)						



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT (continued)
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

Page 29

Draft for second reading
 on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			CAPITAL FUND						
54	\$ 3,427,821	\$ 3,427,821	Balance, beginning of year	\$ 3,624,594	\$ 2,628,994	\$ 1,218,394	\$ 1,832,794	\$ 2,398,594	54
55	660,874	665,774	Contribution from operating fund	660,000	650,000	650,000	650,000	650,000	55
56	45,100	55,100	Grants & other contributions		-	-	-	-	56
57	32,941	21,800	Interest earnings	23,400	14,400	11,400	15,800	12,900	57
58			<i>Less - capital expenditures</i>						58
59	276,387	325,000	Access road upgrade	10,000	-	-	-	-	59
60	-	5,000	Compliance to new landfill criteria	5,000	-	-	-	-	60
61	-	5,000	Fencing repairs	-	-	-	-	-	61
62	5,736	115,000	Gyproc Recycling	115,000	-	-	-	-	62
63	5,789	93,725	Interception well by lagoon	94,000	-	-	-	-	63
64	1,639	25,000	Landfill gas management	25,000	25,000	25,000	100,000	2,000,000	64
65	9,703	100,000	Leachate interception	200,000	2,000,000	-	-	-	65
66	1,181	50,000	Leachate line maintenance	55,000	50,000	22,000	-	-	66
67	933	35,000	Lot 105 - Land purchase/development	200,000	-	-	-	-	67
68	18,175	54,000	Metering leachate discharge	54,000	-	-	-	-	68
69	-	102,700	Monitoring & observation well drilling	103,000	-	-	-	-	69
70	51,402	250,000	North-east expansion	206,000	-	-	-	-	70
71	141,482	160,000	Recycling depot - 3620 3rd avenue	160,000	-	-	-	-	71
72	29,715	70,000	SCADA control system	82,000	-	-	-	-	72
73	-	20,000	Scale shack expansion	-	-	-	-	-	73
74	-	250,000	Site security & sustainable development	250,000	-	-	-	-	74
75	-	20,000	Site signage improvement/standardization	20,000					75
76	-	88,000	Water pumphouse upgrade	100,000	-	-	-	-	76
77	542,142	1,768,425	Total capital expenditures	1,679,000	2,075,000	47,000	100,000	2,000,000	77
78	\$ 3,624,594	\$ 2,402,070	BALANCE, END OF YEAR	\$ 2,628,994	\$ 1,218,394	\$ 1,832,794	\$ 2,398,594	\$ 1,061,494	78



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT (continued)
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

Page 30

Draft for second reading
 on March 15, 2017

CLOSURE & POST CLOSURE FUND

79	\$	1,720,495	\$	1,583,618	Balance, beginning of year	\$	1,857,307	\$	1,991,707	\$	2,127,107	\$	2,263,507	\$	2,400,907	79
80		120,000		120,000	Contribution from operating fund		120,000		120,000		120,000		120,000		120,000	80
81		16,812		12,300	Interest earnings		14,400		15,400		16,400		17,400		18,500	81
82		-		-	Less - closure costs		-		-		-		-		-	82
83	\$	1,857,307	\$	1,715,918	BALANCE, END OF YEAR	\$	1,991,707	\$	2,127,107	\$	2,263,507	\$	2,400,907	\$	2,539,407	83



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
ALBERNI VALLEY REGIONAL AIRPORT
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Page 31

Draft for second reading
on March 15, 2017

History			Budget						
	2016	2016		2017	2018	2019	2020	2021	
	ACTUAL	PLAN							
Line	REVENUE								Line
1	\$ 2,763	\$ 2,763	Surplus (deficit) from prior years	\$ 18,321	\$ -	\$ -	\$ -	\$ -	1
2	449,987	449,987	Tax requisition	480,179	512,900	500,400	501,900	503,400	2
3	62,300	1,500,000	Government and other grants	704,065	-	-	-	-	3
4	5,165	-	Grant in lieu of taxes	-	-	-	-	-	4
5	52,824	50,000	Fuel sales	80,000	80,000	80,000	80,000	80,000	5
6	32,489	28,000	Leases and other sources	28,000	28,000	42,000	42,000	42,000	6
7	<u>\$ 605,528</u>	<u>\$ 2,030,750</u>	TOTAL REVENUE	<u>\$ 1,310,565</u>	<u>\$ 620,900</u>	<u>\$ 622,400</u>	<u>\$ 623,900</u>	<u>\$ 625,400</u>	7
EXPENDITURES									
8	\$ 15,000	\$ 15,000	Administration charge	\$ 19,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	8
9	8,091	-	Debt repayment	90,000	327,000	327,000	327,000	327,000	9
10	21,712	15,000	Consulting, legal & legislation costs	15,000	3,000	3,000	3,000	3,000	10
11	47,657	42,250	Fuel system operation	70,000	70,000	70,000	70,000	70,000	11
12	-	5,000	GPS maintenance/weather station	7,000	7,000	7,000	7,000	7,000	12
13	2,799	3,500	Insurance	3,500	3,500	3,500	3,500	3,500	13
14	44,888	45,000	Labour & benefits	67,000	68,300	69,700	71,100	72,500	14
15	12,000	14,000	Operation contracts	14,000	14,000	14,000	14,000	14,000	15
16	3,298	10,000	Other operating	10,000	10,000	10,000	10,000	10,000	16
17	7,357	20,000	Repairs & maintenance	18,000	10,000	10,000	10,000	10,000	17
18	2,385	1,000	Travel & accomodation	3,000	3,000	3,000	3,000	3,000	18
19	6,495	7,000	Utilities	7,000	7,100	7,200	7,300	7,400	19
20	1,657	3,000	Water system operation	3,000	3,000	3,000	3,000	3,000	20
21	413,868	1,850,000	Capital fund contribution	984,065	80,000	80,000	80,000	80,000	21
22	<u>\$ 587,207</u>	<u>\$ 2,030,750</u>	TOTAL EXPENDITURES	<u>\$ 1,310,565</u>	<u>\$ 620,900</u>	<u>\$ 622,400</u>	<u>\$ 623,900</u>	<u>\$ 625,400</u>	22
FINANCIAL PLAN BALANCE									
23	\$ 18,321	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	23
24	413,868	7,850,000	Add: Transfer to reserves	984,065	80,000	80,000	80,000	80,000	24
25	22,568	30,000	Deduct: Estimated amortization not included	30,000	30,000	30,000	30,000	30,000	25
26	2,763	2,763	Surplus from previous year	18,321	-	-	-	-	26
27	<u>\$ 388,537</u>	<u>\$ 7,817,237</u>	ANNUAL SURPLUS/(DEFICIT)	<u>\$ 935,744</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	27



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 ALBERNI VALLEY REGIONAL AIRPORT (continued)
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Page 32

Draft for second reading
 on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			CAPITAL FUND						
28	\$ 225,842	\$ 225,842	Balance, beginning of year	\$ 127,813	\$ 805,583	\$ 570,683	\$ 601,083	\$ 620,683	28
29	350,000	350,000	Contribution from operating fund	280,000	80,000	80,000	80,000	80,000	29
30	3,000,742	6,000,000	MFA Borrowing	2,999,258	-	-	-	-	30
31	62,300	1,500,000	Grants and other contributions	704,065	-	-	-	-	31
32	1,568	-	Interest earnings	-	5,100	4,400	4,600	4,800	32
33			<i>Less - capital expenditures</i>						33
34	-	10,000	Drainage improvements & ditching	10,000	5,000	5,000	5,000	5,000	34
35	-	6,000	Equipment shelter	6,000	200,000	-	-	-	35
36	3,692	30,000	Fencing & access	30,000	50,000	-	5,000	-	36
37	-	-	GPS system	20,000	-	-	-	10,000	37
38	-	10,000	Infrastructure	10,000	30,000	20,000	20,000	20,000	38
39	-	20,000	Landscaping	-	20,000	-	20,000	-	39
40	-	8,500	Line painting & crack sealing	8,500	5,000	5,000	5,000	5,000	40
41	58,994	1,500,000	Navigational aids*	1,141,006	-	-	-	-	41
42	-	60,000	Road construction	-	-	-	-	-	42
43	3,449,953	6,000,000	Runway extension	2,060,047	-	-	-	-	43
44	-	-	Runway extension study and design	-	-	-	-	-	44
45	-	5,000	Signage improvements	20,000	-	-	-	-	45
46	-	1,000	Sweeper	-	-	4,000	-	4,000	46
47	-	-	Tree clearing/brushing*	-	10,000	20,000	10,000	10,000	47
48	3,512,639	7,650,500	Total capital expenditures	3,305,553	320,000	54,000	65,000	54,000	48
49	\$ 127,813	\$ 425,342	BALANCE, END OF YEAR	\$ 805,583	\$ 570,683	\$ 601,083	\$ 620,683	\$ 651,483	49

**Must be from grant funding or others sources*



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 ALBERNI VALLEY REGIONAL WATER - PROPOSED SERVICE
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'E', and 'F'

Page 33

Draft for second reading
 on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			REVENUE						
1	\$ 1,822	\$ 1,822	Surplus (deficit) from prior years	\$ 11,202	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Grants and other contributions	-	-	-	-	-	2
3	42,178	42,178	Tax requisition	9,798	-	-	-	-	3
4	-	-	Grant in lieu of taxes	-	-	-	-	-	4
5	\$ 44,000	\$ 44,000	TOTAL REVENUE	\$ 21,000	\$ -	\$ -	\$ -	\$ -	5
			EXPENDITURES						
6	\$ 15,000	\$ 15,000	Administrative charge	\$ 9,000	\$ -	\$ -	\$ -	\$ -	6
7	-	-	Alberni Valley Water Study	-	-	-	-	-	7
8	10,296	17,000	Labour & benefits	-	-	-	-	-	8
9	7,502	12,000	Operating costs	12,000	-	-	-	-	9
10	\$ 32,798	\$ 44,000	TOTAL EXPENDITURES	\$ 21,000	\$ -	\$ -	\$ -	\$ -	10
11	\$ 11,202	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	1,822	1,822	Deduct: Surplus from previous year	11,202	-	-	-	-	12
13	\$ 9,380	\$ 1,822	ANNUAL SURPLUS/(DEFICIT)	-\$ 11,202	\$ -	\$ -	\$ -	\$ -	13
			(for Financial Reporting purposes)						



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
CUSTOM TRANSIT
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Page 34

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
REVENUE									
1	\$ 31,896	\$ 31,896	Surplus (deficit) from prior years	\$ 14,974	\$ -	\$ -	\$ -	\$ -	1
2	162,104	162,104	Tax requisition	186,026	205,700	210,500	215,400	220,400	2
3	1,079	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	3
4	32,412	35,000	Sales of services	35,000	35,000	35,000	35,000	35,000	4
5	257,364	325,000	Provincial Government grant	310,000	316,200	322,500	329,000	335,600	5
6	<u>\$ 484,855</u>	<u>\$ 555,000</u>	TOTAL REVENUE	<u>\$ 547,000</u>	<u>\$ 557,900</u>	<u>\$ 569,000</u>	<u>\$ 580,400</u>	<u>\$ 592,000</u>	6
EXPENDITURES									
7	\$ 1,000	\$ 1,000	Administrative charge	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	7
8	468,881	554,000	Operating costs	546,000	556,900	568,000	579,400	591,000	8
9	<u>\$ 469,881</u>	<u>\$ 555,000</u>	TOTAL EXPENDITURES	<u>\$ 547,000</u>	<u>\$ 557,900</u>	<u>\$ 569,000</u>	<u>\$ 580,400</u>	<u>\$ 592,000</u>	9
10	\$ 14,974	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	31,896	31,896	Deduct: Surplus from previous year	14,974	-	-	-	-	11
12	<u>-\$ 16,922</u>	<u>-\$ 31,896</u>	ANNUAL SURPLUS/(DEFICIT)	<u>-\$ 14,974</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	12
(for Financial Reporting purposes)									



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 GRANTS-IN-AID ALBERNI VALLEY
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Page 35

Draft for second reading
 on March 15, 2017

		History				Budget						
		2016	2016			2017	2018	2019	2020	2021		
		ACTUAL	PLAN									
Line	REVENUE											Line
1	\$	9,169	\$	9,170	Surplus (deficit) from prior years	\$	10,006	\$	-	\$	-	1
2		37,158		37,158	Tax requisition		18,994		16,000		16,000	2
3		-		-	Miscellaneous revenue		-		-		-	3
4	\$	46,327	\$	46,328	TOTAL REVENUE	\$	29,000	\$	16,000	\$	16,000	4
EXPENDITURES												
5	\$	-	\$	-	Administrative charge	\$	-	\$	-	\$	-	5
6		10,000.00		10,000	Alberni Valley Hospice Society		-		-		-	6
7		-		-	Alberni Valley Transition Towns Society		2,000		-		-	7
8		9,329		9,328	Arrowsmith Amateur Radio Club		-		-		-	8
9		5,992		16,000	Log Train Trail		16,000		16,000		16,000	9
10		5,000		5,000	Port Alberni Maritime Heritage Society		5,000		-		-	10
11		6,000		6,000	Port Alberni Marine Rescue Society		6,000		-		-	11
12		-		-	Sani-station Great Central Lake Rd (note 1)		-		-		-	12
13	\$	36,321	\$	46,328	TOTAL EXPENDITURES	\$	29,000	\$	16,000	\$	16,000	13
14	\$	10,006	\$	-	FINANCIAL PLAN BALANCE	\$	-	\$	-	\$	-	14
15		9,169		9,170	Deduct: Surplus from previous year		10,006		-		-	15
16	\$	837	-\$	9,170	ANNUAL SURPLUS/(DEFICIT)	-\$	10,006	\$	-	\$	-	16
(for Financial Reporting purposes)												

Note 1 - The Sani-station fund has a balance at December 31, 2016 of \$28,850.71.



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 GRANT-IN-AID ALBERNI VALLEY DRAG RACING ASSOCIATION
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'D', 'E', and 'F'

Page 36

Draft for second reading
 on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			REVENUE						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	7,928	7,928	Tax requisition	-	-	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<u>\$ 7,928</u>	<u>\$ 7,928</u>	TOTAL REVENUE	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	4
			EXPENDITURES						
5	\$ -	\$ -	Administration charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	7,928	7,928	Alberni Valley Drag Racing Association	-	-	-	-	-	6
7	<u>\$ 7,928</u>	<u>\$ 7,928</u>	TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	7
8	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	-	-	-	-	-	9
10	<u>\$ -</u>	<u>\$ -</u>	ANNUAL SURPLUS/(DEFICIT)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	10



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 GRANT-IN-AID ART MATTERS SOCIETY
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREA 'E'

Page 37

Draft for second reading
 on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
REVENUE									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	1,600	1,600	Tax requisition	-	-	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<u>\$ 1,600</u>	<u>\$ 1,600</u>	TOTAL REVENUE	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	4
EXPENDITURES									
5	\$ -	\$ -	Administration charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	1,600	1,600	Art Matters Society	-	-	-	-	-	6
7	<u>\$ 1,600</u>	<u>\$ 1,600</u>	TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	7
8	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	-	-	-	-	-	9
10	<u>\$ -</u>	<u>\$ -</u>	ANNUAL SURPLUS/(DEFICIT)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	10



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 GRANT-IN-AID MCLEAN MILL
 PARTICIPANTS: ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Page 38

Draft for second reading
 on March 15, 2017

Line	History		
	2016 ACTUAL	2016 PLAN	
			REVENUE
1	\$ -	\$ -	Surplus (deficit) from prior years
2	30,000	30,000	Tax requisition
3	-	-	Grant in lieu of taxes
4	\$ 30,000	\$ 30,000	TOTAL REVENUE
			EXPENDITURES
5	\$ 100	\$ 100	Administrative charge
6	29,900	29,900	Grant-in-aid McLean Mill
7	\$ 30,000	\$ 30,000	TOTAL EXPENDITURES
8	\$ -	\$ -	FINANCIAL PLAN BALANCE
9	-	-	Deduct: Surplus from previous year
10	\$ -	\$ -	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)

Line	Budget					
	2017	2018	2019	2020	2021	
1	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	30,000	30,000	30,000	30,000	30,000	2
3	-	-	-	-	-	3
4	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	4
5	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	29,900	29,900	29,900	29,900	29,900	6
7	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	7
8	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	-	-	-	9
10	\$ -	\$ -	\$ -	\$ -	\$ -	10



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 SPROAT LAKE MARINE PATROL
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Page 39

Draft for second reading
 on March 15, 2017

History				Budget										
2016		2016		2017		2018		2019		2020		2021		
ACTUAL		PLAN												
Line	REVENUE												Line	
1	\$	14,130	\$	14,130	Surplus (deficit) from prior years	\$	749	\$	-	\$	-	\$	-	1
2		-		-	Tax requisition		32,251		33,000		33,000		33,000	2
3		22,675		22,370	Government grants		-		-		-		-	3
4		1,075		-	Other revenue		-		-		-		-	4
5	\$	37,880	\$	-	TOTAL REVENUE	\$	33,000	\$	33,000	\$	33,000	\$	33,000	5
EXPENDITURES														
6	\$	500	\$	500	Administrative charge	\$	3,000	\$	3,000	\$	3,000	\$	3,000	6
7		3,071		3,000	Boat operations		3,000		3,000		3,000		3,000	7
8		1,075		-	Capital fund contribution		-		1,000		1,000		1,000	8
9		27,703		28,000	Labour & benefits		23,000		22,000		22,000		22,000	9
10		4,782		5,000	Other operating costs		4,000		4,000		4,000		4,000	10
11	\$	37,131	\$	36,500	TOTAL EXPENDITURES	\$	33,000	\$	33,000	\$	33,000	\$	33,000	11
FINANCIAL PLAN BALANCE														
12	\$	749	\$	-	Add: Transfer to reserves	\$	-	\$	-	\$	-	\$	-	12
13		1,075		-	Deduct: Estimated amortization not included		-		1,000		1,000		1,000	13
14		488		-	Surplus from previous year		500		500		500		500	14
15		14,130		14,130			749		-		-		-	15
16	-\$	12,794	-\$	14,130	ANNUAL SURPLUS/(DEFICIT)	-\$	1,249	\$	500	\$	500	\$	500	16
(for Financial Reporting purposes)														
CAPITAL FUND														
17					Balance, beginning of year	\$	23,755	\$	3,755	\$	4,755	\$	5,755	18
18	\$	30,000	\$	30,000	Contribution from operating fund		-		1,000		1,000		1,000	19
19		1,004		-	Interest earnings		-		-		-		100	20
20		71		-	Less - capital expenditures									21
21					Patrol boat		20,000		-		-		-	22
22		7,320		20,000	Total capital expenditures		20,000		-		-		-	23
23		7,320		20,000										
24	\$	23,755	\$	10,000	BALANCE, END OF YEAR	\$	3,755	\$	4,755	\$	5,755	\$	6,755	24



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
GRANTS-IN-AID WEST COAST
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Page 40

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			REVENUE						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	3,500	3,500	Tax requisition	8,100	-	-	-	-	2
3	-	-	Contribution from other governments	400	-	-	-	-	3
4	-	-	Grant in lieu of taxes	-	-	-	-	-	4
5	\$ 3,500	\$ 3,500	TOTAL REVENUE	\$ 8,500	\$ -	\$ -	\$ -	\$ -	5
			EXPENDITURES						
6	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	6
7	3,500	3,500	Central Westcoast Forest Society	3,500	-	-	-	-	7
8	-	-	Westcoast Community Resources	5,000	-	-	-	-	8
9	\$ 3,500	\$ 3,500	TOTAL EXPENDITURES	\$ 8,500	\$ -	\$ -	\$ -	\$ -	9
10	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	-	-	Deduct: Surplus from previous year	-	-	-	-	-	11
12	\$ -	\$ -	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	\$ -	\$ -	\$ -	\$ -	\$ -	12



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
LONG BEACH AIRPORT
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Page 41

Draft for second reading
on March 15, 2017

History				Budget												
2016		2016		2017		2018		2019		2020		2021				
ACTUAL		PLAN														
Line	REVENUE												Line			
1	\$	139,801	\$	139,921	Surplus (deficit) from prior years	\$	111,635	\$	-	\$	-	\$	-	1		
2		10,000		10,000	Committed surplus from prior year		14,285		-		-		-			
3		289,080		289,079	Tax requisition		310,365		310,200		308,400		311,700	3		
4		164,991		130,000	Sale of services		130,000		150,000		160,000		170,000	4		
5		44,624		40,000	Contracts with other Governments		15,000		-		-		-	5		
6		1,471,969		1,563,140	Government grants		129,681		160,000		250,000		100,000	6		
7		9,299		1,000	Grant in lieu of taxes		1,000		1,000		1,000		1,000	7		
8		3,083		-	Other revenue		-		-		-		-	8		
9		-		154,140	Transfer of Gas Tax		154,140		-		-		-	9		
10	\$	2,132,847	\$	2,327,280	TOTAL REVENUE	\$	866,106	\$	621,200	\$	719,400	\$	582,700	\$	591,000	10
EXPENDITURES																
11	\$	13,000	\$	13,000	Administration charge	\$	11,000	\$	11,000	\$	11,000	\$	11,000	\$	11,000	11
12		5,715		20,000	Airport advisory initiatives		34,285		10,000		10,000		10,000		10,000	12
13	Airport operation														13	
14		-		5,000	Access road & parking lot maintenance		5,000		5,000		5,000		5,000		5,000	14
15		11,086		12,000	Building repair and maintenance		12,000		12,000		12,000		12,000		12,000	15
16		6,600		10,000	Consulting & legal		10,000		10,000		10,000		10,000		10,000	16
17		2,468		3,000	Convention/professional development		3,000		3,000		3,000		3,000		3,000	17
18		5,129		16,000	Emergency services training		10,000		5,000		5,000		5,000		5,000	18
19		1,664		5,000	Equipment		5,000		5,000		5,000		5,000		5,000	19
20		12,863		13,000	Insurance		13,000		13,000		13,000		13,000		13,000	20
21		96,782		101,000	Labour & related costs		89,000		90,800		92,600		94,500		96,400	21
22		3,986		4,000	Office operations		5,000		4,000		4,000		4,000		4,000	22
23		-		5,000	Operation contracts		5,000		-		-		-		-	23
24		17,073		32,000	Other operating		32,000		32,000		32,000		32,000		32,000	24
25		16,736		19,000	Tractor lease		12,000		-		-		-		-	25
26		10,137		11,000	Utilities		14,000		14,300		14,600		14,900		15,200	26
27		7,539		9,000	Vehicle operation		9,000		9,000		9,000		9,000		9,000	27
28		-		3,000	Weather station		3,000		3,000		3,000		3,000		3,000	28
29		192,063		248,000	Total airport operation		227,000		206,100		208,200		210,400		212,600	29



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
LONG BEACH AIRPORT (continued)
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Page 42

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			EXPENDITURES (continued)						
30	\$ 268,083	\$ 265,000	Capital fund contribution from operating	\$ 245,000	\$ 180,000	\$ 185,000	\$ 195,000	\$ 200,000	30
31	1,471,969	1,717,280	Capital fund contribution from grants	283,821	160,000	250,000	100,000	100,000	31
32			Water system operation						32
33	12,983	18,000	Contractor	12,000	-	-	-	-	33
34	6,708	7,000	Labour & related costs	13,000	13,300	13,600	13,900	14,200	34
35	32,383	35,000	Operating	35,000	35,700	36,400	37,100	37,800	35
36	4,023	4,000	Utilities	5,000	5,100	5,200	5,300	5,400	36
37	56,097	64,000	Total water system operation	65,000	54,100	55,200	56,300	57,400	37
38	\$ 2,006,927	\$ 2,327,280	TOTAL EXPENDITURES	\$ 866,106	\$ 621,200	\$ 719,400	\$ 582,700	\$ 591,000	38
39	\$ 125,920	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	39
40	1,740,052	1,982,280	Add: Transfer to reserves	528,821	340,000	435,000	295,000	300,000	40
41	15,909	16,500	Principal debt payments	11,700	-	-	-	-	41
42	225,155	210,000	Deduct: Estimated amortization not included	230,000	230,000	230,000	230,000	230,000	42
43	139,801	139,921	Surplus from previous year	125,920	-	-	-	-	43
44	\$ 1,516,925	\$ 1,648,859	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	\$ 184,601	\$ 110,000	\$ 205,000	\$ 65,000	\$ 70,000	44
			CAPITAL FUND						
45	\$ 552,792	\$ 649,655	Balance, beginning of year	\$ 409,638	\$ 183,751	\$ 38,051	\$ 77,451	\$ 192,451	45
46	265,000	265,000	Contribution from operating fund	245,000	180,000	185,000	195,000	200,000	46
47	1,471,969	1,717,280	Grants & other contributions	283,821	160,000	250,000	100,000	100,000	47
48	3,083	2,500	Interest earnings	2,200	800	400	1,000	2,000	48
49			<i>Less - capital expenditures</i>						49
50	-	3,500	Access road signage	3,500	-	-	-	-	50
51	-	5,000	Access road upgrade	5,000	10,000	10,000	10,000	10,000	51
52	-	15,000	Apron II & taxiway foxtrot upgrade	-	-	-	-	-	52
53	9,623	30,000	Building assessment / abatement	30,000	-	-	-	-	53
54	-	-	Chemical applicator*	-	160,000	-	-	-	54
55	-	20,000	Drainage culvert repairs	30,000	20,000	20,000	10,000	5,000	55



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 LONG BEACH AIRPORT (continued)
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Page 43

Draft for second reading
 on March 15, 2017

Line	History			Budget					Line	
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021		
	CAPITAL FUND (continued)									
56	\$ -	\$ 70,000	Fire suppression upgrade	\$ 7,500	\$ 7,500	\$ 5,000	\$ 5,000	\$ 5,000	56	
57	975	60,000	Flightway clearing	80,000	30,000	10,000	10,000	10,000	57	
58	-	15,000	House renovation	25,000	10,000	10,000	-	-	58	
59	5,150	10,000	Infrastructure report - obstacle limitations	12,000	12,000	-	10,000	-	59	
60	11,367	15,000	LiDAR survey	-	-	-	-	-	60	
61	-	7,000	Maintenance & terminal building upgrades	21,000	-	-	-	-	61	
62	1,524,612	1,697,520	Navigational aids^	172,908	5,000	5,000	5,000	5,000	62	
63	-	5,000	Parking lot upgrades	15,000	15,000	1,000	1,000	1,000	63	
64	-	-	Perimeter fencing*	3,000	-	100,000	100,000	100,000	64	
65	-	40,000	Runway 11/29 strip rehabilitation	-	-	-	-	-	65	
66	-	45,000	Runway 16/34 cracksealing & panel repair	-	80,000	80,000	-	-	66	
67	-	10,000	Runway painting & signs	20,000	-	-	25,000	-	67	
68	289,165	290,000	Snow plough & plough truck setup*	-	-	-	-	-	68	
69	-	6,000	Snow plough & plough truck	-	-	-	-	-	69	
70	-	-	Taxiway H, C, F upgrade*	22,000	-	150,000	-	-	70	
71	-	15,000	Urgent infrastructure repairs	15,000	-	-	-	-	71	
72	17,065	70,000	Vegetation management - outside boundary	80,000	30,000	5,000	5,000	10,000	72	
73	25,249	30,000	Water system - maintenance	-	-	-	-	-	73	
74	-	154,140	Water - system upgrades	215,000	80,000	-	-	-	74	
75	-	-	Weather station upgrades	-	27,000	-	-	-	75	
76	1,883,206	2,613,160	Total capital expenditures	756,908	486,500	396,000	181,000	146,000	76	
77	\$ 409,638	\$ 21,275	BALANCE, END OF YEAR	\$ 183,751	\$ 38,051	\$ 77,451	\$ 192,451	\$ 348,451	77	

*eligible for 100% ACAP funding

^75% BCAAP funding confirmed



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 WEST COAST EMERGENCY COORDINATION - PROPOSED SERVICE
 PARTICIPANTS: ELECTORAL AREA 'C'

Page 44

Draft for second reading
 on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			REVENUE						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	1,000	-	-	-	-	2
3	-	-	Contributions from other governments	8,000	-	-	-	-	3
4	<u>\$ -</u>	<u>\$ -</u>	TOTAL REVENUE	<u>\$ 9,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	4
			EXPENDITURES						
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	-	-	Operating costs	9,000	-	-	-	-	6
7	<u>\$ -</u>	<u>\$ -</u>	TOTAL EXPENDITURES	<u>\$ 9,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	7
8	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	-	-	-	-	-	9
10	<u>\$ -</u>	<u>\$ -</u>	ANNUAL SURPLUS/(DEFICIT)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	10
			(for Financial Reporting purposes)						



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
WEST COAST EMERGENCY PLANNING
PARTICIPANTS: PORTION OF ELECTORAL AREA 'A' & 'C'

Page 45

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
	REVENUE								
1			<i>Surplus (deficit) from prior years</i>						1
2	\$ 1,803	\$ 1,803	Area A - Bamfield	\$ 1,567	\$ -	\$ -	\$ -	\$ -	2
3	178	178	Area C - Long Beach	4,645	-	-	-	-	3
4			<i>Tax requisition</i>						4
5	16,012	16,012	Area A - Bamfield	11,933	7,500	7,500	7,500	7,500	5
6	6,322	6,322	Area C - Long Beach	5,855	2,500	2,500	2,500	2,500	6
7			<i>Grant in lieu of taxes</i>						7
8	764	-	Area A - Bamfield	-	-	-	-	-	8
9	645	-	Area C - Long Beach	-	-	-	-	-	9
10	-	-	<i>Other sources - Area A - Bamfield</i>	-	-	-	-	-	10
11	<u>\$ 25,724</u>	<u>\$ 24,315</u>	TOTAL REVENUE	<u>\$ 24,000</u>	<u>\$ 10,000</u>	<u>\$ 10,000</u>	<u>\$ 10,000</u>	<u>\$ 10,000</u>	11
	EXPENDITURES								
12			<i>Administration charge</i>						12
13	\$ 1,500	\$ 1,500	Area A - Bamfield	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	13
14	500	500	Area C - Long Beach	1,500	500	500	500	500	14
15			<i>Emergency planning costs</i>						15
16	15,512	16,315	Area A - Bamfield	12,000	6,000	6,000	6,000	6,000	16
17	2,000	6,000	Area C - Long Beach	9,000	2,000	2,000	2,000	2,000	17
18	<u>\$ 19,512</u>	<u>\$ 24,315</u>	TOTAL EXPENDITURES	<u>\$ 24,000</u>	<u>\$ 10,000</u>	<u>\$ 10,000</u>	<u>\$ 10,000</u>	<u>\$ 10,000</u>	18
19	\$ 6,212	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	19
20	1,981	1,981	Deduct: Surplus from previous year	6,212	-	-	-	-	20
21	<u>\$ 4,231</u>	<u>-\$ 1,981</u>	ANNUAL SURPLUS/(DEFICIT)	<u>-\$ 6,212</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	21
	(for Financial Reporting purposes)								



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 WEST COAST MULTIPLEX SERVICE
 PARTICIPANTS: TOFINO, UCLUELET and ELECTORAL AREA 'C'

Page 46

Draft for second reading
 on March 15, 2017

			History						Budget										
			2016	2016						2021									
			ACTUAL	PLAN															
Line	REVENUE									Line									
1	\$	-	\$	-	Surplus (deficit) from prior years					\$ 10,805	\$	-	\$	-	\$	-	1		
2			-	-	Committed surplus from prior years					81,563	-	-	-	-	-	-	2		
3			20,000	20,000	Tax requisition					15,196	-	-	-	-	-	-	3		
4			100,000	-	Conditional grant					-	-	-	-	-	-	-	4		
5			628	-	Grant in lieu of taxes					-	-	-	-	-	-	-	5		
6	\$	120,628	\$	20,000	TOTAL REVENUE					\$ 107,563	\$	-	\$	-	\$	-	\$	-	6
EXPENDITURES																			
7	\$	-	\$	-	Administrative charge					\$ 6,000	\$	-	\$	-	\$	-	\$	-	7
8			18,438	-	Feasibility study & design					81,563	-	-	-	-	-	-	-	8	
9			9,823	20,000	Operating costs					20,000	-	-	-	-	-	-	-	9	
10	\$	28,261	\$	20,000	TOTAL EXPENDITURES					\$ 107,563	\$	-	\$	-	\$	-	\$	-	10
11	\$	92,367	\$	-	FINANCIAL PLAN BALANCE					\$ -	\$	-	\$	-	\$	-	\$	-	11
12			-	-	Deduct: Surplus from previous year					92,367	-	-	-	-	-	-	-	12	
13	\$	92,367	\$	-	ANNUAL SURPLUS/(DEFICIT)					-\$ 92,367	\$	-	\$	-	\$	-	\$	-	13
(for Financial Reporting purposes)																			



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
WEST COAST WASTE MANAGEMENT
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'**

Page 47

Draft for second reading
on March 15, 2017

Line	History				Budget					Line						
	2016 ACTUAL	2016 PLAN	2017		2018	2019	2020	2021								
	REVENUE															
1	\$	116,134	\$	116,134	Surplus (deficit) from prior years	\$	250,659	\$	-	\$	-	\$	-	\$	-	1
2		110,866		110,866	Tax requisition		112,341		133,700		146,600		159,700		173,200	2
3					<i>Fees & charges</i>											3
4		124,116		127,000	Curbside garbage		120,000		120,000		120,000		120,000		120,000	4
5		649,542		490,000	Tipping fees		490,000		595,000		595,000		595,000		595,000	5
6		773,658		617,000	Total fees & charges		610,000		715,000		715,000		715,000		715,000	6
7		4,484		2,000	Grant in lieu of taxes		2,000		2,000		2,000		2,000		2,000	7
8		50,730		50,000	Multi Materials BC funding		40,000		50,000		50,000		50,000		50,000	8
9		8,548		-	Other sources		-		-		-		-		-	9
10	\$	1,064,420	\$	896,000	TOTAL REVENUE		\$ 1,015,000	\$	900,700	\$	913,600	\$	926,700	\$	940,200	10
EXPENDITURES																
11	\$	29,000	\$	29,000	Administration charge	\$	32,000	\$	32,000	\$	32,000	\$	32,000	\$	32,000	11
12		33,842		30,000	Capital fund contribution		110,000		30,000		30,000		30,000		30,000	12
13		74,706		70,000	Closure & post closure fund contribution		70,000		70,000		70,000		70,000		70,000	13
14					<i>Labour & related costs</i>											14
15		856		1,000	Convention/professional development		2,000		1,000		1,000		1,000		1,000	15
16		31,673		33,000	Labour & benefits		31,000		31,600		32,200		32,800		33,500	16
17		880		2,000	Vehicle operation		2,000		2,000		2,000		2,000		2,000	17
18		33,409		36,000	Total labour & related costs		35,000		34,600		35,200		35,800		36,500	18
19					<i>Promotion & education</i>											19
20		469		6,000	Advertising & public education		10,000		6,000		6,000		6,000		6,000	20
21		3,500		5,000	Illegal dumping prevention		5,000		5,000		5,000		5,000		5,000	21
22		-		5,000	School program		5,000		5,000		5,000		5,000		5,000	22
23		3,969		16,000	Total promotion & education		20,000		16,000		16,000		16,000		16,000	23



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
WEST COAST WASTE MANAGEMENT (continued)
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Page 48

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			EXPENDITURES (continued)						
24			<i>Recycle, reduce, reuse</i>						24
25	\$ -	\$ 8,000	Disposal bans	\$ 8,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	25
26	-	15,000	Feasibility study - food waste composting	20,000	-	-	-	-	26
27	37,871	39,000	Residential recycling pickup	39,500	40,300	41,100	41,900	42,700	27
28	-	10,000	Share sheds	10,000	1,000	1,000	1,000	1,000	28
29	5,405	20,000	SWMP plan & implementation	20,000	20,000	20,000	20,000	20,000	29
30	43,276	92,000	Total recycle, reduce & reuse	97,500	66,300	67,100	67,900	68,700	30
31			<i>Residual waste management</i>						31
32	416,444	412,000	Operations contract	423,000	431,500	440,100	448,900	457,900	32
33	21,945	25,000	Other operating costs	25,000	25,000	25,000	25,000	25,000	33
34	3,287	12,000	Professional fees	22,000	12,000	12,000	12,000	12,000	34
35	116,618	117,000	Residential garbage pickup	120,500	122,900	125,400	127,900	130,500	35
36	6,300	10,000	Utilities	10,000	10,400	10,800	11,200	11,600	36
37	30,966	37,000	Water monitoring	40,000	40,000	40,000	40,000	40,000	37
38	-	10,000	Wood waste grinding	10,000	10,000	10,000	10,000	10,000	38
39	595,560	623,000	Total residual waste management	650,500	651,800	663,300	675,000	687,000	39
40	\$ 813,762	\$ 896,000	TOTAL EXPENDITURES	\$ 1,015,000	\$ 900,700	\$ 913,600	\$ 926,700	\$ 940,200	40
41	\$ 250,659	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	41
42	108,548	100,000	Add: Transfer to reserves	180,000	100,000	100,000	100,000	100,000	42
43	17,724	18,750	Deduct: Estimated amortization not included	18,000	18,000	18,000	18,000	18,000	43
44	116,134	116,134	Surplus from previous year	250,659	-	-	-	-	44
45	\$ 225,349	-\$ 34,884	ANNUAL SURPLUS/(DEFICIT)	-\$ 88,659	\$ 82,000	\$ 82,000	\$ 82,000	\$ 82,000	45
			(for Financial Reporting purposes)						



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 WEST COAST WASTE MANAGEMENT (continued)
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Page 49

Draft for second reading
 on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			CAPITAL FUND						
46	\$ 398,647	\$ 398,647	Balance, beginning of year	\$ 424,565	\$ 382,565	\$ 271,965	\$ 270,965	\$ 269,965	46
47	30,000	30,000	Contribution from operating fund	110,000	30,000	30,000	30,000	30,000	47
48	3,842	2,800	Interest earnings	3,000	2,400	2,000	2,000	2,000	48
49			<i>Less - capital expenditures</i>						49
50	-	5,000	Clearing for fire set back	5,000	5,000	5,000	5,000	5,000	50
51	-	5,000	Design Criteria - MOE	5,000	100,000	-	-	-	51
52	555	32,000	Leachate remediation	45,000	10,000	10,000	10,000	10,000	52
53	-	-	Power line improvements	-	10,000	-	-	-	53
54	-	-	Landfill gas management plan	-	-	-	-	5,000	54
55	-	-	Pump station upgrade	70,000	-	-	-	-	55
56	7,369	10,000	Service improvements	10,000	10,000	10,000	10,000	10,000	56
57	-	20,000	Vegetation treatment & enhancement	20,000	8,000	8,000	8,000	8,000	57
58	7,924	72,000	Total capital expenditures	155,000	143,000	33,000	33,000	38,000	58
59	\$ 424,565	\$ 359,447	BALANCE, END OF YEAR	\$ 382,565	\$ 271,965	\$ 270,965	\$ 269,965	\$ 263,965	59
			CLOSURE & POST CLOSURE FUND						
60	\$ 467,358	\$ 467,359	Balance, beginning of year	\$ 542,064	\$ 616,364	\$ 691,264	\$ 766,664	\$ 842,664	60
61	70,000	70,000	Contribution from operating fund	70,000	70,000	70,000	70,000	70,000	61
62	4,706	3,800	Interest earnings	4,300	4,900	5,400	6,000	6,600	62
63	-	-	Less - closure costs	-	-	-	-	-	63
64	\$ 542,064	\$ 541,159	BALANCE, END OF YEAR	\$ 616,364	\$ 691,264	\$ 766,664	\$ 842,664	\$ 919,264	64



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
CITY OF PORT ALBERNI MULTI-PURPOSE ARENA CONTRIBUTION
PARTICIPANTS: PORT ALBERNI

Page 50

Draft for second reading
on March 15, 2017

History			Budget						
	2016	2016		2017	2018	2019	2020	2021	
	ACTUAL	PLAN							
Line	REVENUE								Line
1	\$ 756	\$ 756	Surplus (deficit) from prior years	\$ 174	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Grant in lieu of taxes	-	-	-	-	-	2
3	133,808	133,808	Parcel taxes - City of Port Alberni	133,993	134,110	134,110	134,110	3,370	3
4	27,559	27,559	Contribution from Sproat Lake	27,454	27,478	27,478	27,478	690	4
5	20,316	20,316	Contribution from Beaver Creek	20,465	20,483	20,483	20,483	515	5
6	17,036	17,036	Contribution from Cherry Creek	16,914	16,929	16,929	16,929	425	6
7	<u>\$ 199,475</u>	<u>\$ 199,475</u>	TOTAL REVENUE	<u>\$ 199,000</u>	<u>\$ 199,000</u>	<u>\$ 199,000</u>	<u>\$ 199,000</u>	<u>\$ 5,000</u>	7
EXPENDITURES									
8	\$ 1,000	\$ 1,000	Administrative charge	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	8
9	197,889	198,475	Debt repayment	198,000	198,000	198,000	198,000	4,000	9
10	412	-	Other costs	-	-	-	-	-	10
11	<u>\$ 199,301</u>	<u>\$ 199,475</u>	TOTAL EXPENDITURES	<u>\$ 199,000</u>	<u>\$ 199,000</u>	<u>\$ 199,000</u>	<u>\$ 199,000</u>	<u>\$ 5,000</u>	11
12	\$ 174	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	120,715	120,715	Add: Principal debt payments	120,715	120,715	120,715	120,715	120,715	13
14	756	756	Deduct: Surplus from previous year	174	-	-	-	-	14
15	<u>\$ 120,133</u>	<u>\$ 119,959</u>	ANNUAL SURPLUS/(DEFICIT)	<u>\$ 120,541</u>	<u>\$ 120,715</u>	<u>\$ 120,715</u>	<u>\$ 120,715</u>	<u>\$ 120,715</u>	15
(for Financial Reporting purposes)									



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
BAMFIELD COMMUNITY PARK
PARTICIPANTS: PART OF ELECTORAL AREA 'A'

Page 51

Draft for second reading
on March 15, 2017

History				Budget						
	2016		2016		2017	2018	2019	2020	2021	
Line	ACTUAL		PLAN	REVENUE						Line
1	-\$ 29	-\$	29	Surplus (deficit) from prior years	\$ 1,916	\$ -	\$ -	\$ -	\$ -	1
2	12,529		12,529	Tax requisition	11,584	12,500	12,500	12,500	12,500	2
3	690		-	Grant in lieu of taxes	-	-	-	-	-	3
4	2,400		-	Conditional donation	-	-	-	-	-	4
5	2		-	Other sources	-	-	-	-	-	5
6	\$ 15,592	\$	12,500	TOTAL REVENUE	\$ 13,500	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	6
EXPENDITURES										
7	\$ 3,000	\$	3,000	Administrative charge	\$ 3,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	7
8	2		-	Capital fund contribution	-	-	-	-	-	8
9	843		1,000	Labour & benefits	2,000	2,000	2,000	2,000	2,000	9
10	7,431		8,500	Operating costs	8,500	8,500	8,500	8,500	8,500	10
11	2,400		-	Park bench program	-	-	-	-	-	11
12	\$ 13,676	\$	12,500	TOTAL EXPENDITURES	\$ 13,500	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	12
FINANCIAL PLAN BALANCE										
13	\$ 1,916	\$	-		\$ -	\$ -	\$ -	\$ -	\$ -	13
14	2		-	Add: Transfer to reserves	-	-	-	-	-	14
15	593		600	Deduct: Estimated amortization not included	600	600	600	600	600	15
16	- 29	-	29	Surplus from previous year	1,916	-	-	-	-	16
17	\$ 1,354	-\$	571	ANNUAL SURPLUS/(DEFICIT)	-\$ 2,516	-\$ 600	-\$ 600	-\$ 600	-\$ 600	17
CAPITAL FUND (restricted to use for Port Desire)										
18	\$ 86	\$	86	Balance, beginning of year	\$ 88	\$ 88	\$ 88	\$ 88	\$ 88	18
19	-		-	Contribution from operating fund	-	-	-	-	-	19
20	2		-	Interest earnings	-	-	-	-	-	20
21				Less - capital expenditures						21
22	-		-	Park improvements	-	-	-	-	-	22
23	-		-	Total capital expenditures	-	-	-	-	-	23
24	\$ 88	\$	86	BALANCE, END OF YEAR	\$ 88	\$ 88	\$ 88	\$ 88	\$ 88	24



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
BAMFIELD VOLUNTEER FIRE DEPARTMENT
PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'

Page 52

Draft for second reading
on March 15, 2017

History				Budget																			
2016		2016		2017		2018		2019		2020		2021											
ACTUAL		PLAN																					
Line	REVENUE												Line										
1	\$	68,811	\$	68,811	Surplus (deficit) from prior years								\$	48,713	\$	-	\$	-	\$	-	\$	-	1
2		92,887		92,887	Tax requisition									91,787		93,500		93,500		93,500		93,500	2
3		23,944		23,000	Contracts with other governments									23,000		23,000		23,000		23,000		23,000	3
4		3,900		-	Conditional donation									-		-		-		-		-	4
5		5,112		500	Grants in lieu of taxes									500		500		500		500		500	5
6		177		-	Other sources									-		-		-		-		-	6
7	\$	194,831	\$	185,198	TOTAL REVENUE								\$	164,000	\$	117,000	\$	117,000	\$	117,000	\$	117,000	7
EXPENDITURES																							
8	\$	6,000	\$	6,000	Administrative charge								\$	7,000	\$	7,000	\$	7,000	\$	7,000	\$	7,000	8
9		69,077		65,000	Capital fund contribution									65,000		40,000		40,000		40,000		40,000	9
10		-		-	Labour & benefits									1,000		1,000		1,000		1,000		1,000	10
11		8,795		4,500	Insurance									9,000		9,000		9,000		9,000		9,000	11
12		16,962		30,000	Lease payment									-		-		-		-		-	12
13		45,284		79,698	Operating costs									82,000		60,000		60,000		60,000		60,000	13
14	\$	146,118	\$	185,198	TOTAL EXPENDITURES								\$	164,000	\$	117,000	\$	117,000	\$	117,000	\$	117,000	14
FINANCIAL PLAN BALANCE																							
15	\$	48,713	\$	-									\$	-	\$	-	\$	-	\$	-	\$	-	15
16		69,077		65,000	Add: Transfer to reserves									65,000		40,000		40,000		40,000		40,000	16
17		16,867		27,000	Principal debt payments									-		-		-		-		-	17
18		16,451		16,500	Deduct: Estimated amortization not included									16,500		16,500		16,500		16,500		16,500	18
19		68,811		68,811	Surplus from previous year									48,713		-		-		-		-	19
20	\$	49,395	\$	6,689	ANNUAL SURPLUS/(DEFICIT)								-\$	213	\$	23,500	\$	23,500	\$	23,500	\$	23,500	20
CAPITAL FUND																							
21	\$	8,687	\$	8,687	Balance, beginning of year								\$	68,427	\$	134,227	\$	175,427	\$	216,927	\$	258,727	21
22		65,000		65,000	Contribution from operating fund									65,000		40,000		40,000		40,000		40,000	22
23		3,900		-	Grants and other contributions									-		-		-		-		-	23
24		177		300	Interest earnings									800		1,200		1,500		1,800		2,100	24
25	Less - capital expenditures																						
26		9,337		-	Sign project									-		-		-		-		-	26
27		-		-	Fire boat									70,000		-		-		-		-	27
28		9,337		-	Total capital expenditures									70,000		-		-		-		-	28
29	\$	68,427	\$	73,987	BALANCE, END OF YEAR								\$	134,227	\$	175,427	\$	216,927	\$	258,727	\$	300,827	29



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
BAMFIELD WATER SYSTEM
PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'**

Page 53

Draft for second reading
on March 15, 2017

History				Budget					
2016		2016		2017	2018	2019	2020	2021	
ACTUAL		PLAN							
Line	REVENUE								Line
1	\$ 3,224	\$ 1,621	Surplus (deficit) from prior years	\$ 587	\$ -	\$ -	\$ -	\$ -	1
2	55,074	55,549	Parcel tax	55,549	94,736	94,736	94,736	94,736	2
3	116,138	131,000	Sale of service	133,000	175,000	175,000	175,000	175,000	3
4	-	426,672	Transfer of Gas Tax	1,026,672	-	-	-	-	4
5	-	-	South Bamfield Road hydrant contribution	75,000	-	-	-	-	5
6	2,600	-	Other revenue	-	-	-	-	-	6
7	947	500	Grants in lieu of taxes	500	500	500	500	500	7
8	<u>\$ 177,983</u>	<u>\$ 615,342</u>	TOTAL REVENUE	<u>\$ 1,291,308</u>	<u>\$ 270,236</u>	<u>\$ 270,236</u>	<u>\$ 270,236</u>	<u>\$ 270,236</u>	8
EXPENDITURES									
9	\$ 14,000	\$ 14,000	Administrative charge	\$ 24,000	\$ 18,000	\$ 14,000	\$ 14,000	\$ 14,000	9
10	57,933	55,549	Capital fund contribution from operating	124,736	60,236	66,936	66,436	65,636	10
11	-	426,672	Capital fund contribution from grants	1,026,672	-	-	-	-	11
12	-	-	Debt repayment	6,000	35,700	35,700	35,700	35,700	12
13	8,929	-	Election/Asset voting process	-	-	-	-	-	13
14	2,131	5,000	Engineering & consulting	3,000	5,000	5,000	5,000	5,000	14
15	6,198	6,400	Insurance	6,400	6,400	6,400	6,800	7,000	15
16	19,464	22,000	Labour & benefits	21,000	21,400	18,000	18,400	18,800	16
17	19,750	25,721	Materials & repairs/maintenance	23,000	55,500	55,500	55,500	55,500	17
18	36,575	40,000	Operation contracts	40,000	49,000	49,000	49,000	49,000	18
19	3,775	6,500	Other operating costs	7,000	7,000	7,000	7,000	7,000	19
20	5,749	7,500	Utilities	6,500	9,000	9,200	9,400	9,600	20
21	2,892	6,000	Water monitoring	3,000	3,000	3,500	3,000	3,000	21
22	<u>\$ 177,396</u>	<u>\$ 615,342</u>	TOTAL EXPENDITURES	<u>\$ 1,291,308</u>	<u>\$ 270,236</u>	<u>\$ 270,236</u>	<u>\$ 270,236</u>	<u>\$ 270,236</u>	22
FINANCIAL PLAN BALANCE									
23	\$ 587	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	23
24	57,933	55,549	Add: Transfer to reserves	124,736	60,236	66,936	66,436	65,636	24
25	78,518	75,750	Deduct: Estimated amortization not included	79,000	79,000	79,000	79,000	79,000	25
26	3,224	1,621	Surplus from previous year	587	-	-	-	-	26
27	<u>-\$ 23,222</u>	<u>-\$ 21,822</u>	ANNUAL SURPLUS/(DEFICIT)	<u>\$ 45,149</u>	<u>-\$ 18,764</u>	<u>-\$ 12,064</u>	<u>-\$ 12,564</u>	<u>-\$ 13,364</u>	27



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 BAMFIELD WATER SYSTEM (continued)
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'

Page 54

Draft for second reading
 on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			CAPITAL FUND						
28	\$ 254,059	\$ 254,059	Balance, beginning of year	\$ 243,674	\$ 299,058	\$ 321,594	\$ 336,030	\$ 350,066	28
29	55,549	55,549	Contribution from operating fund	124,736	60,236	66,936	66,436	65,636	29
30	-	-	Water treatment plant debt	600,000	-	-	-	-	30
31	-	426,672	Grants and other contributions	1,026,672	-	-	-	-	31
32	2,383	1,900	Interest earnings	2,000	2,300	2,500	2,600	2,700	32
33			<i>Less - capital expenditures</i>						33
34	-	426,672	Upgrades - gas tax funding	-	-	-	-	-	34
35	23,315	50,000	Miscellaneous works	40,000	40,000	40,000	40,000	40,000	35
36	41,648	-	Water treatment plant - Gas Tax project	1,585,024	-	-	-	-	36
37	-	-	Infrastructure assessment	-	-	15,000	-	-	37
38	-	-	Development Cost Charge update	-	-	-	15,000	-	38
39	3,354	-	South Bamfield Road - hydrant install	73,000	-	-	-	-	39
40	68,317	476,672	Total capital expenditures	1,698,024	40,000	55,000	55,000	40,000	40
41	\$ 243,674	\$ 261,508	BALANCE, END OF YEAR	\$ 299,058	\$ 321,594	\$ 336,030	\$ 350,066	\$ 378,402	41



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
GRANTS-IN-AID BAMFIELD
PARTICIPANTS: ELECTORAL AREA 'A'

Page 55

Draft for second reading
on March 15, 2017

	History		
	2016	2016	
	ACTUAL	PLAN	
Line			REVENUE
1	\$ -	\$ -	Surplus (deficit) from prior years
2	11,000	11,000	Tax requisition
3	-	-	Grant in lieu of taxes
4	<u>\$ 11,000</u>	<u>\$ 11,000</u>	TOTAL REVENUE
			EXPENDITURES
5	\$ -	\$ -	Administrative charge
6	1,000	1,000	Chamber of Commerce
7	10,000	10,000	Bamfield Community Affairs Society
8	<u>\$ 11,000</u>	<u>\$ 11,000</u>	TOTAL EXPENDITURES
9	\$ -	\$ -	FINANCIAL PLAN BALANCE
10	-	-	Deduct: Surplus from previous year
11	<u>\$ -</u>	<u>\$ -</u>	ANNUAL SURPLUS/(DEFICIT)
			(for Financial Reporting purposes)

Line	Budget					Line
	2017	2018	2019	2020	2021	
1	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	11,000	10,000	10,000	10,000	10,000	2
3	-	-	-	-	-	3
4	\$ 11,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	4
5	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	1,000	-	-	-	-	6
7	10,000	10,000	10,000	10,000	10,000	7
8	\$ 11,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	8
9	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	-	-	-	-	-	10
11	\$ -	\$ -	\$ -	\$ -	\$ -	11



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
GRANTS-IN-AID BEAUFORT
PARTICIPANTS: ELECTORAL AREA 'B'

Page 55

Draft for second reading
on March 15, 2017

Line	History		
	2016 ACTUAL	2016 PLAN	
			REVENUE
1	\$ 5,000	\$ 5,000	Surplus (deficit) from prior years
2	-	-	Tax requisition
3	\$ 5,000	\$ 5,000	TOTAL REVENUE
			EXPENDITURES
4	\$ -	\$ -	Administrative charge
5	3,400	4,000	Beaver Creek Community Club
6	-	-	Cherry Creek Community Rec. Commission
7	-	1,000	Unallocated
8	\$ 3,400	\$ 5,000	TOTAL EXPENDITURES
9	\$ 1,600	\$ -	FINANCIAL PLAN BALANCE
10	5,000	5,000	Deduct: Surplus from previous year
11	-\$ 3,400	-\$ 5,000	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)

Budget					Line
2017	2018	2019	2020	2021	
\$ 1,600	\$ -	\$ -	\$ -	\$ -	1
1,000	1,000	1,000	1,000	1,000	2
\$ 2,600	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	3
\$ -	\$ -	\$ -	\$ -	\$ -	4
600	-	-	-	-	5
1,000					6
1,000	1,000	1,000	1,000	1,000	7
\$ 2,600	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	8
\$ -	\$ -	\$ -	\$ -	\$ -	9
1,600	-	-	-	-	10
-\$ 1,600	\$ -	\$ -	\$ -	\$ -	11



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
MOUNTAIN RANCH ROAD FIRE PROTECTION
PARTICIPANTS: PORTION OF ELECTORAL AREA 'B'

Page 56

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			REVENUE						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	3,187	3,187	Tax requisition	3,152	3,100	3,100	3,100	3,100	2
3	\$ 3,187	\$ 3,187	TOTAL REVENUE	\$ 3,152	\$ 3,100	\$ 3,100	\$ 3,100	\$ 3,100	3
			EXPENDITURES						
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	3,087	3,087	Operating costs	3,052	3,000	3,000	3,000	3,000	5
6	\$ 3,187	\$ 3,187	TOTAL EXPENDITURES	\$ 3,152	\$ 3,100	\$ 3,100	\$ 3,100	\$ 3,100	6
7	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	Deduct: Surplus from previous year	-	-	-	-	-	8
9	\$ -	\$ -	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	\$ -	\$ -	\$ -	\$ -	\$ -	9



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
GRANTS-IN-AID LONG BEACH
PARTICIPANTS: ELECTORAL AREA 'C'

Page 57

Draft for second reading
on March 15, 2017

Line	History		
	2016 ACTUAL	2016 PLAN	
			REVENUE
1	\$ 1,000	\$ 1,000	Surplus (deficit) from prior years
2	2,000	2,000	Tax requisition
3	\$ 3,000	\$ 3,000	TOTAL REVENUE
			EXPENDITURES
4	\$ -	\$ -	Administrative charge
5	850	1,000	Beaver Creek Community Club
6	2,000	2,000	Wheels for Wellness
7	\$ 2,850	\$ 3,000	TOTAL EXPENDITURES
8	\$ 150	\$ -	FINANCIAL PLAN BALANCE
9	1,000	1,000	Deduct: Surplus from previous year
10	-\$ 850	-\$ 1,000	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)

Budget					Line
2017	2018	2019	2020	2021	
\$ 150	\$ -	\$ -	\$ -	\$ -	1
2,000	-	-	-	-	2
\$ 2,150	\$ -	\$ -	\$ -	\$ -	3
\$ -	\$ -	\$ -	\$ -	\$ -	4
150	-	-	-	-	5
2,000	-	-	-	-	6
\$ 2,150	\$ -	\$ -	\$ -	\$ -	7
\$ -	\$ -	\$ -	\$ -	\$ -	8
150	-	-	-	-	9
-\$ 150	\$ -	\$ -	\$ -	\$ -	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
MILLSTREAM WATER SYSTEM
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Page 58

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			REVENUE						
1	\$ 5,450	\$ 5,450	Surplus (deficit) from prior years	\$ 2,718	\$ -	\$ -	\$ -	\$ -	1
2	31,175	31,000	Sale of service	31,000	33,100	33,200	34,000	35,000	2
3	-	-	Grants & other contributions	107,000					3
4	875	-	Other sources	-	-	-	-	-	4
5	\$ 37,500	\$ 36,450	TOTAL REVENUE	\$ 140,718	\$ 33,100	\$ 33,200	\$ 34,000	\$ 35,000	5
			EXPENDITURES						
6	\$ 5,000	\$ 5,000	Administrative charge	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	6
7	8,684	7,809	Capital fund contribution from operating	-	7,100	7,100	7,800	4,500	7
8	-	-	Capital fund contribution from grants	107,000	-	-	-	-	8
9	2,130	2,200	Insurance	2,200	2,200	2,200	2,200	2,200	9
10	3,922	5,000	Labour and related costs	14,000	14,300	14,600	14,900	15,200	10
11	2,935	4,028	Materials & repairs/maintenance	3,818	2,000	1,700	1,400	5,300	11
12	11,042	11,000	Operations contract	8,300	2,000	2,000	2,000	2,000	12
13	1,069	1,413	Utilities	1,400	1,500	1,600	1,700	1,800	13
14	\$ 34,782	\$ 36,450	TOTAL EXPENDITURES	\$ 140,718	\$ 33,100	\$ 33,200	\$ 34,000	\$ 35,000	14
15	\$ 2,718	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	15
16	8,684	7,809	Add: Transfer to reserves	-	7,100	7,100	7,800	4,500	16
17	33,792	30,000	Deduct: Estimated amortization not included	34,000	34,000	34,000	34,000	34,000	17
18	5,450	5,450	Surplus from previous year	2,718	-	-	-	-	18
19	-\$ 27,840	-\$ 27,641	ANNUAL SURPLUS/(DEFICIT)	-\$ 36,718	-\$ 26,900	-\$ 26,900	-\$ 26,200	-\$ 29,500	19



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 MILLSTREAM WATER SYSTEM (continued)
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Page 59

Draft for second reading
 on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			CAPITAL FUND						
20	\$ 96,613	\$ 96,613	Balance, beginning of year	\$ 92,361	\$ 90,661	\$ 98,461	\$ 106,361	\$ 114,961	20
21	7,809	7,809	Contribution from operating fund	-	7,100	7,100	7,800	4,500	21
22	-	-	Grants and other contributions	107,000	-	-	-	-	22
23	875	500	Interest earnings	300	700	800	800	900	23
24			<i>Less - capital expenditures</i>						24
25		-	Infrastructure assessment	9,000	-	-	-	-	25
26	12,936	80,000	Reservoir cleaning	-	-	-	-	-	26
27		-	Water system upgrades	100,000	-	-	-	-	27
28	12,936	80,000	Total capital expenditures	109,000	-	-	-	-	28
29	<u>\$ 92,361</u>	<u>\$ 24,922</u>	BALANCE, END OF YEAR	<u>\$ 90,661</u>	<u>\$ 98,461</u>	<u>\$ 106,361</u>	<u>\$ 114,961</u>	<u>\$ 120,361</u>	29



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
SALMON BEACH GARBAGE
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Page 60

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			REVENUE						
1	\$ 390	\$ 390	Surplus (deficit) from prior years	\$ 177	\$ -	\$ -	\$ -	\$ -	1
2	26,581	26,581	Parcel tax	22,903	22,900	22,900	22,900	22,900	2
3	63	-	Other sources	-	-	-	-	-	3
4	\$ 27,034	\$ 26,971	TOTAL REVENUE	\$ 23,080	\$ 22,900	\$ 22,900	\$ 22,900	\$ 22,900	4
			EXPENDITURES						
5	\$ 2,000	\$ 2,000	Administrative charge	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	5
6	2,063	2,000	Capital fund contribution	-	2,000	2,000	2,000	2,000	6
7	3,171	3,000	Maintenance contract	3,000	3,000	3,000	3,000	3,000	7
8	4,926	5,000	Labour & benefits	3,000	5,000	5,000	5,000	5,000	8
9	14,697	14,971	Operating costs	15,080	10,900	10,900	10,900	10,900	9
10	\$ 26,857	\$ 26,971	TOTAL EXPENDITURES	\$ 23,080	\$ 22,900	\$ 22,900	\$ 22,900	\$ 22,900	10
11	\$ 177	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	2,063	2,000	Add: Transfer to reserves	-	2,000	2,000	2,000	2,000	12
13	2,609	2,700	Deduct: Estimated amortization not included	2,700	2,700	2,700	2,700	2,700	13
14	390	390	Surplus from previous year	177	-	-	-	-	14
15	-\$ 759	-\$ 1,090	ANNUAL SURPLUS/(DEFICIT)	-\$ 2,877	-\$ 700	-\$ 700	-\$ 700	-\$ 700	15
			CAPITAL FUND						
16	\$ 6,713	\$ 6,708	Balance, beginning of year	\$ 8,776	\$ 776	\$ 2,776	\$ 4,776	\$ 6,776	16
17	2,000	2,000	Contribution from operating fund	-	2,000	2,000	2,000	2,000	17
18	63	-	Interest earnings	-	-	-	-	-	18
19			<i>Less - capital expenditures</i>						19
20	-	-	New Garbage bins	8,000	-	-	-	8,000	20
21	-	-	Total capital expenditures	8,000	-	-	-	8,000	21
22	\$ 8,776	\$ 8,708	BALANCE, END OF YEAR	\$ 776	\$ 2,776	\$ 4,776	\$ 6,776	\$ 776	22



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
SALMON BEACH POWER DISTRIBUTION
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Page 61

Draft for second reading
on March 15, 2017

				History							Budget			
				2016	2016					2017	2018	2019	2020	2021
Line														Line
1	\$	23,138	\$	23,138	REVENUE									1
2		5,361		-	Surplus (deficit) from prior years									2
3		66,603		62,662	MFA Actuarial Gain									3
4	\$	95,102	\$	85,800	Parcel tax									4
					TOTAL REVENUE									
5	\$	100	\$	100	EXPENDITURES									5
6		62,104		85,700	Administrative charge									6
7	\$	62,204	\$	85,800	Debt repayment									7
					TOTAL EXPENDITURES									
8	\$	32,898	\$	-	FINANCIAL PLAN BALANCE									8
9		31,560		31,560	Add: Principal debt payments									9
10		23,138		23,138	Deduct: Surplus from previous year									10
11	\$	41,320	\$	8,422	ANNUAL SURPLUS/(DEFICIT)									11



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
SALMON BEACH RECREATION
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Page 62

Draft for second reading
on March 15, 2017

Line	History			Budget					Line							
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021								
REVENUE																
1	\$	6,015	\$	6,021	Surplus (deficit) from prior years	\$	9,928	\$	-	\$	-	\$	-	\$	-	1
2		1,332		1,332	Committed surplus from prior years		332		-		-		-		-	2
3		32,293		32,279	Parcel tax		17,040		27,500		27,700		27,900		28,100	3
4		69		-	Other sources		-		-		-		-		-	4
5	\$	39,709	\$	39,632	TOTAL REVENUE		\$ 27,300	\$	27,500	\$	27,700	\$	27,900	\$	28,100	5
EXPENDITURES																
6	\$	3,000	\$	3,000	Administrative charge	\$	4,000	\$	4,000	\$	4,000	\$	4,000	\$	4,000	6
7		15,069		15,000	Capital fund contribution		10,000		10,000		10,000		10,000		10,000	7
8		5,262		8,000	Labour & benefits		4,000		4,100		4,200		4,300		4,400	8
9		3,425		1,500	Maintenance contract		2,900		2,900		2,900		2,900		2,900	9
10		2,693		12,132	Operating costs		6,400		6,500		6,600		6,700		6,800	10
11	\$	29,449	\$	39,632	TOTAL EXPENDITURES		\$ 27,300	\$	27,500	\$	27,700	\$	27,900	\$	28,100	11
12	\$	10,260	\$	-	FINANCIAL PLAN BALANCE	\$	-	\$	-	\$	-	\$	-	\$	-	12
13		15,069		15,000	Add: Transfer to reserves		10,000		10,000		10,000		10,000		10,000	13
14		11,556		8,500	Deduct: Estimated amortization not included		12,000		12,000		12,000		12,000		12,000	14
15		6,015		6,021	Surplus from previous year		9,928		-		-		-		-	15
16	\$	7,758	\$	479	ANNUAL SURPLUS/(DEFICIT)	-\$	11,928	-\$	2,000	-\$	2,000	-\$	2,000	-\$	2,000	16
CAPITAL FUND																
17	\$	7,355	\$	7,354	Balance, beginning of year	\$	19,235	\$	19,435	\$	29,635	\$	39,935	\$	50,235	17
18		15,000		15,000	Contribution from operating fund		10,000		10,000		10,000		10,000		10,000	18
19		69		100	Interest earnings		200		200		300		300		400	19
20					Less - capital expenditures											20
21		3,189		10,000	Boat ramp		10,000		-		-		-		-	21
22	\$	19,235	\$	12,454	BALANCE, END OF YEAR	\$	19,435	\$	29,635	\$	39,935	\$	50,235	\$	60,635	22



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
SALMON BEACH SECURITY
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Page 63

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			REVENUE						
1	\$ 19,718	\$ 19,718	Surplus (deficit) from prior years	\$ 14,710	\$ -	\$ -	\$ -	\$ -	1
2	26,282	26,282	Parcel tax	15,140	31,100	31,200	31,300	31,400	2
3	193	-	Other sources	-	-	-	-	-	3
4	\$ 46,193	\$ 46,000	TOTAL REVENUE	\$ 29,850	\$ 31,100	\$ 31,200	\$ 31,300	\$ 31,400	4
			EXPENDITURES						
5	\$ 5,000	\$ 5,000	Administrative charge	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	5
6	12,193	12,000	Capital fund contribution	-	-	-	-	-	6
7	5,843	6,000	Labour & benefits	5,000	5,100	5,200	5,300	5,400	7
8	3,171	3,000	Maintenance contract	3,000	3,000	3,000	3,000	3,000	8
9	5,276	20,000	Operating costs	18,850	20,000	20,000	20,000	20,000	9
10	\$ 31,483	\$ 46,000	TOTAL EXPENDITURES	\$ 29,850	\$ 31,100	\$ 31,200	\$ 31,300	\$ 31,400	10
11	\$ 14,710	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	12,193	12,000	Add: Transfer to reserves	-	-	-	-	-	12
13	993	1,000	Deduct: Estimated amortization not included	1,000	1,000	1,000	1,000	1,000	13
14	19,718	19,718	Surplus from previous year	14,710	-	-	-	-	14
15	\$ 6,192	-\$ 8,718	ANNUAL SURPLUS/(DEFICIT)	-\$ 15,710	-\$ 1,000	-\$ 1,000	-\$ 1,000	-\$ 1,000	15
			CAPITAL FUND						
16	\$ 18,768	\$ 18,768	Balance, beginning of year	\$ 30,961	\$ 31,161	\$ 31,361	\$ 31,561	\$ 31,761	16
17	12,000	12,000	Contribution from operating fund	-	-	-	-	-	17
18	-	-	Grants and other contributions	-	-	-	-	-	18
19	193	100	Interest earnings	200	200	200	200	200	19
20			<i>Less - capital expenditures</i>						20
21	-	25,000	Admin Building	-	-	-	-	-	21
22	-	25,000	Total capital expenditures	-	-	-	-	-	22
23	\$ 30,961	\$ 5,868	BALANCE, END OF YEAR	\$ 31,161	\$ 31,361	\$ 31,561	\$ 31,761	\$ 31,961	23



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
SALMON BEACH SEWAGE
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Page 64

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
REVENUE									
1	\$ 24,973	\$ 24,972	Surplus (deficit) from prior years	\$ 4,983	\$ -	\$ -	\$ -	\$ -	1
2	50,028	50,028	Parcel tax	45,667	51,900	52,200	52,500	52,800	2
3	20,906	19,000	Sale of services	19,000	19,000	19,000	19,000	19,000	3
4	838	-	Other sources	-	-	-	-	-	4
5	\$ 96,745	\$ 94,000	TOTAL REVENUE	\$ 69,650	\$ 70,900	\$ 71,200	\$ 71,500	\$ 71,800	5
EXPENDITURES									
6	\$ 8,000	\$ 8,000	Administrative charge	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	6
7	45,838	45,000	Capital fund contribution	24,000	25,000	25,000	25,000	25,000	7
8	3,827	4,000	Labour & benefits	4,000	4,100	4,200	4,300	4,400	8
9	24,958	25,000	Maintenance contract	25,000	25,000	25,000	25,000	25,000	9
10	9,139	12,000	Operating costs	7,650	7,800	8,000	8,200	8,400	10
11	\$ 91,762	\$ 94,000	TOTAL EXPENDITURES	\$ 69,650	\$ 70,900	\$ 71,200	\$ 71,500	\$ 71,800	11
FINANCIAL PLAN BALANCE									
12	\$ 4,983	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	12
13	45,838	45,000	Add: Transfer to reserves	24,000	25,000	25,000	25,000	25,000	13
14	14,668	14,750	Deduct: Estimated amortization not included	14,750	14,750	14,750	14,750	14,750	14
15	24,973	24,972	Surplus from previous year	4,983	-	-	-	-	15
16	\$ 11,180	\$ 5,278	ANNUAL SURPLUS/(DEFICIT)	\$ 4,267	\$ 10,250	\$ 10,250	\$ 10,250	\$ 10,250	16
CAPITAL FUND									
17	\$ 73,477	\$ 73,477	Balance, beginning of year	\$ 119,315	\$ 134,215	\$ 160,315	\$ 186,615	\$ 213,115	17
18	45,000	45,000	Contribution from operating fund	24,000	25,000	25,000	25,000	25,000	18
19			Grants and other contributions						19
20	838	700	Interest earnings	900	1,100	1,300	1,500	1,700	20
21			Less - capital expenditures						21
22	-	10,000	Professional Evaluation of system	10,000	-	-	-	-	22
23		-	Sani-field upgrades	-	-	-	-	-	23
24	-	10,000	Total capital expenditures	10,000	-	-	-	-	24
25	\$ 119,315	\$ 109,177	BALANCE, END OF YEAR	\$ 134,215	\$ 160,315	\$ 186,615	\$ 213,115	\$ 239,815	25



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
SALMON BEACH TRANSPORTATION
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Page 65

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			REVENUE						
1	\$ 73,373	\$ 73,373	Surplus (deficit) from prior years	\$ 50,814	\$ -	\$ -	\$ -	\$ -	1
2	124,627	124,627	Parcel tax	117,186	149,200	149,400	149,600	149,800	2
3	504	-	Other sources	-	-	-	-	-	3
4	\$ 198,504	\$ 198,000	TOTAL REVENUE	\$ 168,000	\$ 149,200	\$ 149,400	\$ 149,600	\$ 149,800	4
			EXPENDITURES						
5	\$ 4,000	\$ 4,000	Administrative charge	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	5
6	40,504	40,000	Capital fund contribution	29,000	10,000	10,000	10,000	10,000	6
7	11,539	14,000	Labour & benefits	10,000	10,200	10,400	10,600	10,800	7
8	29,347	30,000	Maintenance contract	30,000	30,000	30,000	30,000	30,000	8
9	62,300	110,000	Operating costs	92,000	92,000	92,000	92,000	92,000	9
10	\$ 147,690	\$ 198,000	TOTAL EXPENDITURES	\$ 168,000	\$ 149,200	\$ 149,400	\$ 149,600	\$ 149,800	10
11	\$ 50,814	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	40,504	40,000	Add: Transfer to reserves	29,000	10,000	10,000	10,000	10,000	12
13	7,300	2,400	Deduct: Estimated amortization not included	2,400	2,400	2,400	2,400	2,400	13
14	73,373	73,373	Surplus from previous year	50,814	-	-	-	-	14
15	\$ 10,645	-\$ 35,773	ANNUAL SURPLUS/(DEFICIT)	-\$ 24,214	\$ 7,600	\$ 7,600	\$ 7,600	\$ 7,600	15
			CAPITAL FUND						
16	\$ 41,996	\$ 41,995	Balance, beginning of year	\$ 77,569	\$ 107,269	\$ 118,069	\$ 128,969	\$ 139,969	16
17	40,000	40,000	Contribution from operating fund	29,000	10,000	10,000	10,000	10,000	17
18			Grants and other contributions	-	-	-	-	-	18
19	504	400	Interest earnings	700	800	900	1,000	1,100	19
20			<i>Less - capital expenditures</i>						20
21	4,931	15,000	Infrastructure assessment	-	-	-	-	-	21
22	-	-	Paving of sensitive areas	29,000	-	-	-	-	22
23	4,931	15,000	Total capital expenditures	-	-	-	-	-	23
24	\$ 77,569	\$ 67,395	BALANCE, END OF YEAR	\$ 107,269	\$ 118,069	\$ 128,969	\$ 139,969	\$ 151,069	24



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
SALMON BEACH WATER
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Page 66

Draft for second reading
on March 15, 2017

History				Budget					
2016		2016		2017	2018	2019	2020	2021	
ACTUAL		PLAN							
Line	REVENUE								Line
1	\$ 4,342	\$ 4,342	Surplus (deficit) from prior years	\$ 4,760	\$ -	\$ -	\$ -	\$ -	1
2	24,158	24,158	Parcel tax	14,790	19,200	19,400	19,600	19,800	2
3	-	-	Transfer of Gas Tax	50,000	50,000	-	-	-	3
4	406	-	Other sources	-	-	-	-	-	4
5	<u>\$ 28,906</u>	<u>\$ 28,500</u>	TOTAL REVENUE	<u>\$ 69,550</u>	<u>\$ 69,200</u>	<u>\$ 19,400</u>	<u>\$ 19,600</u>	<u>\$ 19,800</u>	5
EXPENDITURES									
6	\$ 6,000	\$ 6,000	Administrative charge	\$ 8,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	6
7	6,906	6,500	Capital fund contribution	50,000	50,000	-	-	-	7
8	7,246	8,000	Labour & benefits	9,000	9,200	9,400	9,600	9,800	8
9	1,269	1,000	Maintenance contract	1,000	1,000	1,000	1,000	1,000	9
10	2,725	7,000	Operating costs	1,550	7,000	7,000	7,000	7,000	10
11	<u>\$ 24,146</u>	<u>\$ 28,500</u>	TOTAL EXPENDITURES	<u>\$ 69,550</u>	<u>\$ 69,200</u>	<u>\$ 19,400</u>	<u>\$ 19,600</u>	<u>\$ 19,800</u>	11
12	\$ 4,760	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	6,906	6,500	Add: Transfer to reserves	50,000	50,000	-	-	-	13
14	1,153	3,300	Deduct: Estimated amortization not included	2,500	2,500	2,500	2,500	2,500	14
15	4,342	4,342	Surplus from previous year	4,760	-	-	-	-	15
16	<u>\$ 6,171</u>	<u>-\$ 1,142</u>	ANNUAL SURPLUS/(DEFICIT)	<u>\$ 42,740</u>	<u>\$ 47,500</u>	<u>-\$ 2,500</u>	<u>-\$ 2,500</u>	<u>-\$ 2,500</u>	16
CAPITAL FUND									
17	\$ 43,092	\$ 43,091	Balance, beginning of year	\$ 40,039	\$ 40,339	\$ 40,639	\$ 40,939	\$ 41,239	17
18	6,500	6,500	Contribution from operating fund	50,000	50,000	-	-	-	18
19	-	-	Grants and other contributions	-	-	-	-	-	19
20	406	300	Interest earnings	300	300	300	300	300	20
21	Less - capital expenditures								21
22	9,959	10,000	Pressure well - feasibility study	-	-	-	-	-	22
23	-	-	Well development	50,000	50,000				23
24	9,959	10,000	Total capital expenditures	50,000	50,000	-	-	-	24
25	<u>\$ 40,039</u>	<u>\$ 39,891</u>	BALANCE, END OF YEAR	<u>\$ 40,339</u>	<u>\$ 40,639</u>	<u>\$ 40,939</u>	<u>\$ 41,239</u>	<u>\$ 41,539</u>	25



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
SOUTH LONG BEACH COMMUNITY PARK
PARTICIPANTS: PART OF ELECTORAL AREA 'C'

Page 67

Draft for second reading
on March 15, 2017

Line	History		
	2016 ACTUAL	2016 PLAN	
			REVENUE
1	\$ 7,500	\$ 7,500	Surplus (deficit) from prior years
2	-	-	Tax requisition
3	\$ 7,500	\$ 7,500	TOTAL REVENUE
			EXPENDITURES
4	\$ -	-	Administrative charge
5	-	7,500	Operating costs
6	\$ -	\$ 7,500	TOTAL EXPENDITURES
7	\$ 7,500	-	FINANCIAL PLAN BALANCE
8	7,500	7,500	Deduct: Surplus from previous year
9	\$ -	-\$ 7,500	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)

Budget					Line
2017	2018	2019	2020	2021	
\$ 7,500	\$ -	\$ -	\$ -	\$ -	1
-	-	-	-	-	2
\$ 7,500	\$ -	\$ -	\$ -	\$ -	3
\$ -	\$ -	\$ -	\$ -	\$ -	4
7,500	-	-	-	-	5
\$ 7,500	\$ -	\$ -	\$ -	\$ -	6
\$ -	\$ -	\$ -	\$ -	\$ -	7
7,500	-	-	-	-	8
-\$ 7,500	\$ -	\$ -	\$ -	\$ -	9



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
SOUTH LONG BEACH FIRE DEPARTMENT
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Page 68

Draft for second reading
on March 15, 2017

History				Budget													
2016		2016		2017		2018		2019		2020		2021					
ACTUAL		PLAN															
Line	REVENUE												Line				
1	\$	1,317	\$	1,317	Surplus (deficit) from prior years		\$	1,000	\$	-	\$	-	\$	-	1		
2		12,683		12,683	Tax requisition			13,000		14,000		14,000		14,000	2		
3		1,000		-	Grant in lieu of taxes			-		-		-		-	3		
4		79		-	Other sources			-		-		-		-	4		
5	\$	15,079	\$	14,000	TOTAL REVENUE		\$	14,000	\$	14,000	\$	14,000	\$	14,000	5		
EXPENDITURES																	
6	\$	100	\$	100	Administrative charge		\$	100	\$	100	\$	100	\$	100	6		
7		79		-	Capital fund contribution			-		-		-		-	7		
8		13,900		13,900	Operating costs			13,900		13,900		13,900		13,900	8		
9	\$	14,079	\$	14,000	TOTAL EXPENDITURES		\$	14,000	\$	14,000	\$	14,000	\$	14,000	9		
10	\$	1,000	\$	-	FINANCIAL PLAN BALANCE		\$	-	\$	-	\$	-	\$	-	10		
11		79		-	Add: Transfer to reserves			-		-		-		-	11		
12		-		-	Deduct: Estimated amortization not included			-		-		-		-	12		
13		1,317		1,317	Surplus from previous year			1,000		-		-		-	13		
14	-\$	238	-\$	1,317	ANNUAL SURPLUS/(DEFICIT)		-\$	1,000	\$	-	\$	-	\$	-	14		
CAPITAL FUND																	
15	\$	8,222	\$	8,222	Balance, beginning of year		\$	8,301	\$	8,401	\$	8,501	\$	8,601	\$	8,701	15
16		-		-	Contribution from operating fund			-		-		-		-		-	16
17		-		-	Grants and other contributions			-		-		-		-		-	17
18		79		100	Interest earnings			100		100		100		100		100	18
19	Less - capital expenditures															19	
20		-		-	Equipment			-		-		-		-		-	20
21		-		-	Total capital expenditures			-		-		-		-		-	21
22	\$	8,301	\$	8,322	BALANCE, END OF YEAR		\$	8,401	\$	8,501	\$	8,601	\$	8,701	\$	8,801	22



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
SOUTH LONG BEACH MULTI-PURPOSE PATH CONTRIBUTION
PARTICIPANTS: PART OF ELECTORAL AREA 'C'

Page 69

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			REVENUE						
1	-\$ 4,525	-\$ 4,525	Surplus (deficit) from prior years	\$ 607	\$ -	\$ -	\$ -	\$ -	1
2	6,427	6,427	Parcel taxes	6,593	7,200	7,200	7,200	7,200	2
3	5,298	5,298	Contribution from other service	-	-	-	-	-	3
4	507	-	Grant in lieu of taxes	-	-	-	-	-	4
5	\$ 7,707	\$ 7,200	TOTAL REVENUE	\$ 7,200	\$ 7,200	\$ 7,200	\$ 7,200	\$ 7,200	5
			EXPENDITURES						
6	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	6
7	7,000	7,000	Contribution to Ucluelet	7,000	7,000	7,000	7,000	7,000	7
8	-	100	Other costs	100	100	100	100	100	8
9	\$ 7,100	\$ 7,200	TOTAL EXPENDITURES	\$ 7,200	\$ 7,200	\$ 7,200	\$ 7,200	\$ 7,200	9
10	\$ 607	-	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	- 4,525	- 4,525	Deduct: Surplus from previous year	607	-	-	-	-	11
12	\$ 5,132	\$ 4,525	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 607	\$ -	\$ -	\$ -	\$ -	12



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
SOUTH LONG BEACH STREET LIGHTING
PARTICIPANTS: PART OF ELECTORAL AREA 'C'

Page 70

Draft for second reading
on March 15, 2017

Line	History		
	2016 ACTUAL	2016 PLAN	
			REVENUE
1	\$ 129	\$ 129	Surplus (deficit) from prior years
2	791	791	Tax requisition
3	62	-	Grant in lieu of taxes
4	\$ 982	\$ 920	TOTAL REVENUE
			EXPENDITURES
5	\$ 100	100	Administrative charge
6	782	820	Operating costs
7	\$ 882	\$ 920	TOTAL EXPENDITURES
8	\$ 100	\$ -	FINANCIAL PLAN BALANCE
9	129	129	Deduct: Surplus from previous year
10	-\$ 29	-\$ 129	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)

Budget					Line
2017	2018	2019	2020	2021	
\$ 100	\$ -	\$ -	\$ -	\$ -	1
820	940	960	980	1,000	2
-	-	-	-	-	3
\$ 920	\$ 940	\$ 960	\$ 980	\$ 1,000	4
\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
820	840	860	880	900	6
\$ 920	\$ 940	\$ 960	\$ 980	\$ 1,000	7
\$ -	\$ -	\$ -	\$ -	\$ -	8
100	-	-	-	-	9
-\$ 100	\$ -	\$ -	\$ -	\$ -	10



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
GRANTS-IN-AID SPROAT LAKE
PARTICIPANTS: ELECTORAL AREA 'D'

Page 71

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			REVENUE						
1	\$ 10,000	\$ 10,000	Surplus (deficit) from prior years	\$ 9,308	\$ -	\$ -	\$ -	\$ -	1
2	25,243	25,243	Tax requisition	25,935	34,243	34,243	34,243	34,243	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<u>\$ 35,243</u>	<u>\$ 35,243</u>	TOTAL REVENUE	<u>\$ 35,243</u>	<u>\$ 34,243</u>	<u>\$ 34,243</u>	<u>\$ 34,243</u>	<u>\$ 34,243</u>	4
			EXPENDITURES						
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	6
7			Contribution to Port Alberni to eliminate						7
8	24,243	24,243	non City resident rate fees	24,243	24,243	24,243	24,243	24,243	8
9	692	10,000	Special events	10,000	10,000	10,000	10,000	10,000	9
10	<u>\$ 25,935</u>	<u>\$ 35,243</u>	TOTAL EXPENDITURES	<u>\$ 35,243</u>	<u>\$ 34,243</u>	<u>\$ 34,243</u>	<u>\$ 34,243</u>	<u>\$ 34,243</u>	10
11	\$ 9,308	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	10,000	10,000	Deduct: Surplus from previous year	9,308	-	-	-	-	12
13	<u>-\$ 692</u>	<u>-\$ 10,000</u>	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	<u>-\$ 9,308</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	13



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
SPROAT LAKE ANIMAL CONTROL
PARTICIPANTS: ELECTORAL AREA 'D'

Page 72

Draft for second reading
on March 15, 2017

	History		
	2016	2016	
	ACTUAL	PLAN	
Line			REVENUE
1	\$ 2,306	\$ 2,306	Surplus (deficit) from prior years
2	794	794	Tax requisition
3	22	-	Grant in lieu of taxes
4	<u>\$ 3,122</u>	<u>\$ 3,100</u>	TOTAL REVENUE
			EXPENDITURES
5	\$ 100	\$ 100	Administrative charge
6	-	2,000	Enforcement costs
7	629	1,000	Labour & related costs
8	<u>\$ 729</u>	<u>\$ 3,100</u>	TOTAL EXPENDITURES
9	\$ 2,393	\$ -	FINANCIAL PLAN BALANCE
10	2,306	2,306	Deduct: Surplus from previous year
11	<u>\$ 87</u>	<u>-\$ 2,306</u>	ANNUAL SURPLUS/(DEFICIT)
			(for Financial Reporting purposes)

Line	Budget					
	2017	2018	2019	2020	2021	
1	\$ 2,393	\$ -	\$ -	\$ -	\$ -	1
2	707	3,100	3,100	3,100	3,100	2
3	-	-	-	-	-	3
4	\$ 3,100	\$ 3,100	\$ 3,100	\$ 3,100	\$ 3,100	4
5	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	2,000	2,000	2,000	2,000	2,000	6
7	1,000	1,000	1,000	1,000	1,000	7
8	\$ 3,100	\$ 3,100	\$ 3,100	\$ 3,100	\$ 3,100	8
9	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	2,393	-	-	-	-	10
11	-\$ 2,393	\$ -	\$ -	\$ -	\$ -	11



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 SPROAT LAKE MULTI-PURPOSE ARENA CONTRIBUTION
 PARTICIPANTS: ELECTORAL AREA 'D'

Page 73

Draft for second reading
 on March 15, 2017

			History						Budget													
			2016	2016						2021												
			ACTUAL	PLAN																		
Line	REVENUE									Line												
1	\$	3,248	\$	3,248	Surplus (deficit) from prior years					\$	1,113	\$	-	\$	-	\$	-	\$	-	1		
2		24,911		24,911	Parcel taxes						26,941		28,078		28,078		28,078		28,078		1,290	2
3		695		-	Grant in lieu of taxes						-		-		-		-		-		-	3
4	\$	28,854	\$	28,159	TOTAL REVENUE					\$	28,054	\$	28,078	\$	28,078	\$	28,078	\$	1,290		4	
EXPENDITURES																						
5	\$	100	\$	100	Administrative charge					\$	100	\$	100	\$	100	\$	100	\$	100		5	
6		27,559		27,559	Contribution to Port Alberni Arena						27,454		27,478		27,478		27,478		690		6	
7		82		500	Other costs						500		500		500		500		500		7	
8	\$	27,741	\$	28,159	TOTAL EXPENDITURES					\$	28,054	\$	28,078	\$	28,078	\$	28,078	\$	1,290		8	
9	\$	1,113	\$	-	FINANCIAL PLAN BALANCE					\$	-	\$	-	\$	-	\$	-	\$	-		9	
10		3,248		3,248	Deduct: Surplus from previous year						1,113		-		-		-		-		10	
11	-\$	2,135	-\$	3,248	ANNUAL SURPLUS/(DEFICIT)					-\$	1,113	\$	-	\$	-	\$	-	\$	-		11	
(for Financial Reporting purposes)																						



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
SPROAT LAKE COMMUNITY ASSOCIATION GRANT
PARTICIPANTS: PART OF ELECTORAL AREA 'D'

Page 74

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			REVENUE						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	12,000	12,000	Parcel tax	12,000	12,000	12,000	12,000	12,000	2
3	\$ 12,000	\$ 12,000	TOTAL REVENUE	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	3
			EXPENDITURES						
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	11,900	11,900	Grant to Community Association	11,900	11,900	11,900	11,900	11,900	5
6	\$ 12,000	\$ 12,000	TOTAL EXPENDITURES	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	6
7	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	Deduct: Surplus from previous year	-	-	-	-	-	8
9	\$ -	\$ -	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	\$ -	\$ -	\$ -	\$ -	\$ -	9



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
SPROAT LAKE COMMUNITY PARK
PARTICIPANTS: PART OF ELECTORAL AREA 'D'**

Page 75

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
REVENUE									
1	\$ 5,578	\$ 5,578	Surplus (deficit) from prior years	\$ 6,681	\$ -	\$ -	\$ -	\$ -	1
2	90,422	90,422	Tax requisition	92,319	99,100	99,200	99,300	99,400	2
3	-	-	Transfer of Gas Tax	100,000	-	-	-	-	3
4	2,572	-	Grant in lieu of taxes	-	-	-	-	-	4
5	838	-	Other income	-	-	-	-	-	5
6	<u>\$ 99,410</u>	<u>\$ 96,000</u>	TOTAL REVENUE	<u>\$ 199,000</u>	<u>\$ 99,100</u>	<u>\$ 99,200</u>	<u>\$ 99,300</u>	<u>\$ 99,400</u>	6
EXPENDITURES									
7	\$ 5,000	\$ 5,000	Administrative charge	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	7
8	50,838	50,000	Capital fund contribution from operating	150,000	50,000	50,000	50,000	50,000	8
9	4,942	5,000	Labour & related costs	7,000	7,100	7,200	7,300	7,400	9
10	31,949	36,000	Operating costs	36,000	36,000	36,000	36,000	36,000	10
11	<u>\$ 92,729</u>	<u>\$ 96,000</u>	TOTAL EXPENDITURES	<u>\$ 199,000</u>	<u>\$ 99,100</u>	<u>\$ 99,200</u>	<u>\$ 99,300</u>	<u>\$ 99,400</u>	11
12	\$ 6,681	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	50,838	50,000	Add: Transfer to reserves	150,000	50,000	50,000	50,000	50,000	13
14	20,720	20,000	Deduct: Estimated amortization not included	21,000	21,000	21,000	21,000	21,000	14
15	-	-	Loss on disposal of assets	-	-	-	-	-	15
16	5,578	5,578	Surplus from previous year	6,681	-	-	-	-	16
17	<u>\$ 31,221</u>	<u>\$ 24,422</u>	ANNUAL SURPLUS/(DEFICIT)	<u>\$ 122,319</u>	<u>\$ 29,000</u>	<u>\$ 29,000</u>	<u>\$ 29,000</u>	<u>\$ 29,000</u>	17



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 SPROAT LAKE COMMUNITY PARK (continued)
 PARTICIPANTS: PART OF ELECTORAL AREA 'D'

Page 76

Draft for second reading
 on March 15, 2017

History					Budget											
2016		2016			2017		2018		2019		2020		2021			
ACTUAL		PLAN														
CAPITAL FUND																
18	\$	61,011	\$	61,011	Balance, beginning of year	\$	106,238	\$	66,838	\$	77,338	\$	87,938	\$	98,638	18
19		50,000		50,000	Contribution from operating fund		150,000		50,000		50,000		50,000		50,000	19
20		838		500	Interest earnings		600		500		600		700		800	20
21					Less - capital expenditures											21
22		-		-	Bike park upgrades		-		-		-		-		-	22
23		1,540		-	Cougar Smith Park infrastructure upgrades		-		-		-		-		-	23
24		-		-	Dickson Park dock		-									
25		4,071		40,000	Trail upgrades		190,000		40,000		40,000		40,000		40,000	25
26		5,611		40,000	Total capital expenditures		190,000		40,000		40,000		40,000		40,000	26
27	\$	106,238	\$	71,511	BALANCE, END OF YEAR	\$	66,838	\$	77,338	\$	87,938	\$	98,638	\$	109,438	27



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
SPROAT LAKE NOISE CONTROL
PARTICIPANTS: ELECTORAL AREA 'D'

Page 77

Draft for second reading
on March 15, 2017

Line	History		
	2016 ACTUAL	2016 PLAN	
			REVENUE
1	\$ 5,041	\$ 5,042	Surplus (deficit) from prior years
2	2,058	2,058	Tax requisition
3	58	-	Grant in lieu of taxes
4		-	Other sources
5	\$ 7,157	\$ 7,100	TOTAL REVENUE
			EXPENDITURES
6	\$ 100	\$ 100	Administrative charge
7	969	5,000	Enforcement costs
8	1,958	2,000	Labour & related costs
9	\$ 3,027	\$ 7,100	TOTAL EXPENDITURES
10	\$ 4,130	\$ -	FINANCIAL PLAN BALANCE
11	5,041	5,042	Deduct: Surplus from previous year
12	-\$ 911	-\$ 5,042	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)

Budget					Line
2017	2018	2019	2020	2021	
\$ 4,130	\$ -	\$ -	\$ -	\$ -	1
2,970	7,100	7,100	7,100	7,100	2
-	-	-	-	-	3
-	-	-	-	-	4
\$ 7,100	\$ 7,100	\$ 7,100	\$ 7,100	\$ 7,100	5
\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	6
5,000	5,000	5,000	5,000	5,000	7
2,000	2,000	2,000	2,000	2,000	8
\$ 7,100	\$ 7,100	\$ 7,100	\$ 7,100	\$ 7,100	9
\$ -	\$ -	\$ -	\$ -	\$ -	10
4,130	-	-	-	-	11
-\$ 4,130	\$ -	\$ -	\$ -	\$ -	12



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
SPROAT LAKE VOLUNTEER FIRE DEPARTMENT
PARTICIPANTS: PORTION OF ELECTORAL AREA 'D'

Page 78

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			REVENUE						
1	\$ 74,644	\$ 74,644	Surplus (deficit) from prior years	\$ 59	\$ -	\$ -	\$ -	\$ -	1
2	297,756	297,756	Tax requisition	384,091	384,250	384,350	384,450	384,550	2
3	1,684	4,000	Contracts with other governments	4,000	4,000	4,000	4,000	4,000	3
4	8,468	5,000	Grants in lieu of taxes	5,000	5,000	5,000	5,000	5,000	4
5	7,404	-	Other sources	-	-	-	-	-	5
6	\$ 389,956	\$ 381,400	TOTAL REVENUE	\$ 393,150	\$ 393,250	\$ 393,350	\$ 393,450	\$ 393,550	6
			EXPENDITURES						
7	\$ 7,000	\$ 7,000	Administrative charge	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	7
8	63,993	70,000	Capital fund contribution from operating	80,000	80,000	80,000	80,000	80,000	8
9	3,375	5,000	Labour & related costs	4,000	4,100	4,200	4,300	4,400	9
10	315,529	299,400	Operating costs	301,150	301,150	301,150	301,150	301,150	10
11	\$ 389,897	\$ 381,400	TOTAL EXPENDITURES	\$ 393,150	\$ 393,250	\$ 393,350	\$ 393,450	\$ 393,550	11
12	\$ 59	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	63,993	70,000	Add: Transfer to reserves	80,000	80,000	80,000	80,000	80,000	13
14	86,794	90,000	Deduct: Estimated amortization not included	90,000	90,000	90,000	90,000	90,000	14
15	74,644	74,644	Surplus from previous year	59	-	-	-	-	15
16	-\$ 97,386	-\$ 94,644	ANNUAL SURPLUS/(DEFICIT)	-\$ 10,059	-\$ 10,000	-\$ 10,000	-\$ 10,000	-\$ 10,000	16



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 SPROAT LAKE VOLUNTEER FIRE DEPARTMENT (continued)
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'D'

Page 79

Draft for second reading
 on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			CAPITAL FUND						
17	\$ 561,177	\$ 668,850	Balance, beginning of year	\$ 515,654	\$ 487,354	\$ 571,354	\$ 655,954	\$ 741,154	17
18	58,000	70,000	Contribution from operating fund	80,000	80,000	80,000	80,000	80,000	18
19	5,992	4,900	Interest earnings	3,700	4,000	4,600	5,200	5,900	19
20			<i>Less - capital expenditures</i>						20
21	-	-	Auto external defibrillator	3,000	-	-	-	-	21
22	10,460	-	Training site upgrades	-	-	-	-	-	22
23	-	-	Engine #40 - upgrades	5,000					23
24	11,856	10,000	Engine #46 - paint & new tank	-	-	-	-	-	24
25	2,903	15,000	Firehall upgrades #1	15,000	-	-	-	-	25
26	8,376	15,000	Firehall upgrades #2	15,000	-	-	-	-	26
27	64,710	30,000	Firehall upgrades #3	15,000	-	-	-	-	27
28	-	-	SCBA bottles	22,000					28
29	3,426	-	Service Review	-	-	-	-	-	29
30	-	-	Thermal imaging camera	7,000	-	-	-	-	30
31	7,784	6,000	Tic camera	-	-	-	-	-	31
32	-	30,000	Waterline extension	30,000	-	-	-	-	32
33	109,515	106,000	Total capital expenditures	112,000	-	-	-	-	33
34	\$ 515,654	\$ 637,750	BALANCE, END OF YEAR	\$ 487,354	\$ 571,354	\$ 655,954	\$ 741,154	\$ 827,054	34



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
ARVAY ROAD STREET LIGHTING
PARTICIPANTS: PART OF ELECTORAL AREA 'E'

Page 80

Draft for second reading
on March 15, 2017

Line	History		
	2016 ACTUAL	2016 PLAN	
			REVENUE
1	\$ 37	\$ 37	Surplus (deficit) from prior years
2	1,383	1,383	Tax requisition
3	\$ 1,420	\$ 1,420	TOTAL REVENUE
			EXPENDITURES
4	\$ 100	\$ 100	Administrative charge
5	1,308	1,320	Operating costs
6	\$ 1,408	\$ 1,420	TOTAL EXPENDITURES
7	\$ 12	\$ -	FINANCIAL PLAN BALANCE
8	37	37	Deduct: Surplus from previous year
9	-\$ 25	37	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)

Budget					Line
2017	2018	2019	2020	2021	
\$ 12	\$ -	\$ -	\$ -	\$ -	1
1,488	1,500	1,500	1,500	1,500	2
\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	3
\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
1,400	1,400	1,400	1,400	1,400	5
\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	6
\$ -	\$ -	\$ -	\$ -	\$ -	7
12	-	-	-	-	8
-\$ 12	\$ -	\$ -	\$ -	\$ -	9



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
BEAVER CREEK ANIMAL CONTROL
PARTICIPANTS: ELECTORAL AREA 'E'

Page 81

Draft for second reading
on March 15, 2017

Line	History		
	2016 ACTUAL	2016 PLAN	
			REVENUE
1	\$ 1,476	\$ 1,476	Surplus (deficit) from prior years
2	1,524	1,524	Tax requisition
3	\$ 3,000	\$ 3,000	TOTAL REVENUE
			EXPENDITURES
4	\$ 100	\$ 100	Administrative charge
5	10	1,900	Enforcement costs
6	635	1,000	Labour & related costs
7	\$ 745	\$ 3,000	TOTAL EXPENDITURES
8	\$ 2,255	\$ -	FINANCIAL PLAN BALANCE
9	1,476	1,476	Deduct: Surplus from previous year
10	\$ 779	\$ 1,476	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)

Budget					Line
2017	2018	2019	2020	2021	
\$ 2,255	\$ -	\$ -	\$ -	\$ -	1
745	3,000	3,000	3,000	3,000	2
\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	3
\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
1,900	1,900	1,900	1,900	1,900	5
1,000	1,000	1,000	1,000	1,000	6
\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	7
\$ -	\$ -	\$ -	\$ -	\$ -	8
2,255	-	-	-	-	9
-\$ 2,255	\$ -	\$ -	\$ -	\$ -	10



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
BEAVER CREEK COMMUNITY PARK
PARTICIPANTS: ELECTORAL AREA 'E'

Page 82

Draft for second reading
on March 15, 2017

Line	History			Budget					Line							
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021								
REVENUE																
1	\$	1,236	\$	1,236	Surplus (deficit) from prior years	\$	4,055	\$	-	\$	-	\$	-	\$	-	1
2		8,764		8,764	Tax requisition		15,945		10,000		10,000		10,000		10,000	2
3		5,013			Conditional donation		-		-		-		-		-	3
4		5		-	Grant in lieu of taxes		-		-		-		-		-	4
5	\$	15,018	\$	10,000	TOTAL REVENUE		\$ 20,000	\$	10,000	\$	10,000	\$	10,000	\$	10,000	5
EXPENDITURES																
6	\$	3,000	\$	3,000	Administrative charge		\$ 3,000	\$	3,000	\$	3,000	\$	3,000	\$	3,000	6
7		5,013		-	Contribution to capital fund		-		-		-		-		-	7
8		900		1,000	Labour & benefits		1,000		1,000		1,000		1,000		1,000	8
9		2,050		6,000	Operating costs		16,000		6,000		6,000		6,000		6,000	9
10	\$	10,963	\$	10,000	TOTAL EXPENDITURES		\$ 20,000	\$	10,000	\$	10,000	\$	10,000	\$	10,000	10
11	\$	4,055	\$	-	FINANCIAL PLAN BALANCE		\$ -	\$	-	\$	-	\$	-	\$	-	11
12		1,236		1,236	Deduct: Surplus from previous year		4,055		-		-		-		-	12
13	\$	2,819	-\$	1,236	ANNUAL SURPLUS/(DEFICIT)		-\$ 4,055	\$	-	\$	-	\$	-	\$	-	13
(for Financial Reporting purposes)																
CAPITAL FUND																
14	\$	-	\$	-	Balance, beginning of year		\$ 5,013	\$	5,013	\$	5,013	\$	5,013	\$	5,013	14
15		5,013		-	Contribution from operating fund		-		-		-		-		-	15
16		-		-	Interest earnings		-		-		-		-		-	16
17	Less - capital expenditures															17
18		-		-	Playground development		-		-		-		-		-	18
19		-		-	Total capital expenditures		-		-		-		-		-	19
20	\$	5,013	\$	-	BALANCE, END OF YEAR		\$ 5,013	\$	5,013	\$	5,013	\$	5,013	\$	5,013	20



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
BEAVER CREEK MULTI-PURPOSE ARENA CONTRIBUTION
PARTICIPANTS: ELECTORAL AREA 'E'

Page 83

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			REVENUE						
1	\$ 1,000	\$ 1,000	Surplus (deficit) from prior years	\$ 836	\$ -	\$ -	\$ -	\$ -	1
2	20,316	20,316	Parcel taxes	20,229	21,083	21,083	21,083	1,115	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 21,316	\$ 21,316	TOTAL REVENUE	\$ 21,065	\$ 21,083	\$ 21,083	\$ 21,083	\$ 1,115	4
			EXPENDITURES						
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	20,316	20,716	Contribution to Port Alberni Arena	20,465	20,483	20,483	20,483	515	6
7	64	500	Other costs	500	500	500	500	500	7
8	\$ 20,480	\$ 21,316	TOTAL EXPENDITURES	\$ 21,065	\$ 21,083	\$ 21,083	\$ 21,083	\$ 1,115	8
9	\$ 836	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	1,000	1,000	Deduct: Surplus from previous year	836	-	-	-	-	10
11	-\$ 164	-\$ 1,000	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 836	\$ -	\$ -	\$ -	\$ -	11



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
BEAVER CREEK NOISE CONTROL
PARTICIPANTS: ELECTORAL AREA 'E'

Page 84

Draft for second reading
on March 15, 2017

Line	History		
	2016 ACTUAL	2016 PLAN	
			REVENUE
1	\$ 1,450	\$ 1,450	Surplus (deficit) from prior years
2	650	650	Tax requisition
3	\$ 2,100	\$ 2,100	TOTAL REVENUE
			EXPENDITURES
4	\$ 100	\$ 100	Administrative charge
5	-	1,000	Enforcement costs
6	635	1,000	Labour & related costs
7	\$ 735	\$ 2,100	TOTAL EXPENDITURES
8	\$ 1,365	\$ -	FINANCIAL PLAN BALANCE
9	1,450	1,450	Deduct: Surplus from previous year
10	-\$ 85	-\$ 1,450	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)

Budget					Line
2017	2018	2019	2020	2021	
\$ 1,365	\$ -	\$ -	\$ -	\$ -	1
735	2,100	2,100	2,100	2,100	2
\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	3
\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
1,000	1,000	1,000	1,000	1,000	5
1,000	1,000	1,000	1,000	1,000	6
\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	7
\$ -	\$ -	\$ -	\$ -	\$ -	8
1,365	-	-	-	-	9
-\$ 1,365	\$ -	\$ -	\$ -	\$ -	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
BEAVER CREEK RECREATION GRANT
PARTICIPANTS: ELECTORAL AREA 'E'**

Page 85

Draft for second reading
on March 15, 2017

Line	History		
	2016 ACTUAL	2016 PLAN	
			REVENUE
1	\$ -	\$ -	Surplus (deficit) from prior years
2	31,295	31,295	Tax requisition
3	-	-	Grant in lieu of taxes
4	<u>\$ 31,295</u>	<u>\$ 31,295</u>	TOTAL REVENUE
			EXPENDITURES
5	\$ 100	\$ 100	Administrative charge
6	31,195	31,195	Recreation grant to Port Alberni
7	<u>\$ 31,295</u>	<u>\$ 31,295</u>	TOTAL EXPENDITURES
8	\$ -	\$ -	FINANCIAL PLAN BALANCE
9	-	-	Deduct: Surplus from previous year
10	<u>\$ -</u>	<u>\$ -</u>	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)

Line	Budget					Line
	2017	2018	2019	2020	2021	
1	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	31,295	31,300	31,300	31,300	31,300	2
3	-	-	-	-	-	3
4	<u>\$ 31,295</u>	<u>\$ 31,300</u>	<u>\$ 31,300</u>	<u>\$ 31,300</u>	<u>\$ 31,300</u>	4
5	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	31,195	31,200	31,200	31,200	31,200	6
7	<u>\$ 31,295</u>	<u>\$ 31,300</u>	<u>\$ 31,300</u>	<u>\$ 31,300</u>	<u>\$ 31,300</u>	7
8	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	-	-	-	9
10	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	10



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
BEAVER CREEK VOLUNTEER FIRE DEPARTMENT
PARTICIPANTS: PART OF ELECTORAL AREA 'E'

Page 86

Draft for second reading
on March 15, 2017

Line	History			Budget					Line							
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021								
REVENUE																
1	\$	1,056	\$	1,057	Surplus (deficit) from prior years	\$	5,945	\$	-	\$	-	\$	-	\$	-	1
2		266,250		266,250	Tax requisition		266,771		280,100		283,000		281,000		284,100	2
3		4,954		4,954	Contracts with other governments		4,784		4,900		5,000		5,100		5,200	3
4		142		-	Grant in lieu of taxes		-		-		-		-		-	4
5		3,342		-	Other sources		-		-		-		-		-	5
6	\$	275,744	\$	272,261	TOTAL REVENUE		\$ 277,500	\$	285,000	\$	288,000	\$	286,100	\$	289,300	6
EXPENDITURES																
7	\$	7,000	\$	7,000	Administrative charge		\$ 7,000	\$	7,000	\$	7,000	\$	7,000	\$	7,000	7
8		16,343		18,000	Automobile expenses		18,000		18,400		18,800		19,200		19,600	8
9		83,124		80,000	Capital fund contribution		85,000		90,000		90,000		85,000		85,000	9
10		56,384		38,500	Equipment		39,000		38,500		38,500		38,500		38,500	10
11		52,062		64,800	Firefighter expenses		69,000		70,400		71,800		73,200		74,700	11
12		2,144		3,000	Labour & related costs		3,000		3,100		3,200		3,300		3,400	12
13		47,843		50,161	Other operating		51,000		52,000		53,000		54,100		55,200	13
14		4,899		10,800	Utilities		5,500		5,600		5,700		5,800		5,900	14
15	\$	269,799	\$	272,261	TOTAL EXPENDITURES		\$ 277,500	\$	285,000	\$	288,000	\$	286,100	\$	289,300	15
FINANCIAL PLAN BALANCE																
16	\$	5,945	\$	-			\$ -	\$	-	\$	-	\$	-	\$	-	16
17		83,124		80,000	Add: Transfer to reserves		85,000		90,000		90,000		85,000		85,000	17
18		54,515		48,000	Deduct: Estimated amortization not included		55,000		55,000		55,000		55,000		55,000	18
19		1,056		1,057	Surplus from previous year		5,945		-		-		-		-	19
20	\$	33,498	\$	30,943	ANNUAL SURPLUS/(DEFICIT)		\$ 24,055	\$	35,000	\$	35,000	\$	30,000	\$	30,000	20



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 BEAVER CREEK VOLUNTEER FIRE DEPARTMENT (continued)
 PARTICIPANTS: PART OF ELECTORAL AREA 'E'

Page 87

Draft for second reading
 on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			CAPITAL FUND						
21	\$ 333,694	\$ 256,358	Balance, beginning of year	\$ 298,599	\$ 300,799	\$ 393,399	\$ 34,999	\$ 120,599	21
22	80,000	80,000	Contribution from operating fund	85,000	90,000	90,000	85,000	85,000	22
23	3,124	1,600	Interest earnings	2,200	2,600	1,600	600	1,200	23
24			<i>Less - capital expenditures</i>						24
25	1,140	20,000	Compound & building upgrades	40,000	-	-	-	-	25
26	5,774	40,000	Parking lot improvements	45,000	-	-	-	-	26
27	111,305	115,000	Replace truck #50	-	-	-	-	-	27
28	-	-	Replace truck #53	-	-	450,000	-	-	28
29	118,219	175,000	Total capital expenditures	85,000	-	450,000	-	-	29
30	\$ 298,599	\$ 162,958	BALANCE, END OF YEAR	\$ 300,799	\$ 393,399	\$ 34,999	\$ 120,599	\$ 206,799	30



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
BEAVER CREEK WATER SYSTEM
PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'

Page 88

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			REVENUE						
1	\$ 178,679	\$ 178,679	Surplus (deficit) from prior years	\$ 285,178	\$ -	\$ -	\$ 0	\$ -	1
2	244,188	242,998	Parcel tax	244,188	244,188	244,188	244,188	244,188	2
3	5,000	1,000	Capital levy deposit	1,000	1,000	1,000	1,000	1,000	3
4	19,000	7,600	Connection fees	7,600	7,600	7,600	7,600	7,600	4
5	2,262	2,500	Interest & penalties	2,500	2,500	2,500	2,500	2,500	5
6	4,641	5,000	Miscellaneous revenue	5,000	5,000	5,000	5,000	5,000	6
7	-	1,500	Subdivision application fees	1,500	1,500	1,500	1,500	1,500	7
8	150,000	-	Transfer of Gas Tax	-	-	-	-	-	8
9	737,606	700,000	Water tolls	700,000	710,000	720,000	730,000	740,000	9
10	\$ 1,341,376	\$ 1,139,277	TOTAL REVENUE	\$ 1,246,966	\$ 971,788	\$ 981,788	\$ 991,788	\$ 1,001,788	10
			EXPENDITURES						
11	\$ 66,000	\$ 66,000	Administration charge	\$ 48,000	\$ 48,000	\$ 48,000	\$ 48,000	\$ 48,000	11
12	429,453	271,237	Capital fund contribution from operating	449,466	224,348	227,309	229,170	230,927	12
13	279	1,000	Advertising	1,000	1,000	1,000	1,000	1,000	13
14	3,792	5,000	Bank charges	5,000	4,000	4,000	4,000	4,000	14
15	122,001	165,000	Bulk water purchase	160,000	160,000	160,000	160,000	160,000	15
16	8,933	25,000	Computer & controls	25,000	15,000	15,000	15,000	15,000	16
17	2,290	5,000	Education	5,000	5,000	5,000	5,000	5,000	17
18	5,435	25,000	Engineering & consulting	25,000	25,000	25,000	25,000	25,000	18
19	8,229	8,000	Insurance	8,500	8,500	8,500	8,500	8,500	19
20	236,840	240,720	Labour & benefits	247,000	251,940	256,979	262,118	267,361	20
21	3,876	50,000	Legal fees	50,000	10,000	10,000	10,000	10,000	21
22	1,203	2,500	Licenses & permits	2,500	2,500	2,500	2,500	2,500	22
23			<i>Materials & repairs/maintenance</i>						23
24	10,152	30,000	Pumphouse maintenance	15,000	15,000	15,000	15,000	15,000	24
25	71,958	135,000	Repairs & maintenance	100,000	100,000	100,000	100,000	100,000	25
26	8,195	-	Water Monitoring	9,000	9,000	9,000	9,000	9,000	26
27	7,364	20,000	Small tools & supplies	10,000	5,000	5,000	5,000	5,000	27
28	3,564	9,320	Maintenance building repairs	6,000	6,000	6,000	6,000	6,000	28
29	3,857	10,000	Fire hydrant maintenance	10,000	10,000	10,000	10,000	10,000	29
30	105,090	204,320	Total materials & repairs/maintenance	150,000	145,000	145,000	145,000	145,000	30



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
BEAVER CREEK WATER SYSTEM (continued)
PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'

Page 89

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			EXPENDITURES (continued)						
31	\$ 3,098	\$ 1,500	Office	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	31
32	2,883	5,000	Telephone	3,000	3,000	3,000	3,000	3,000	32
33	41,262	46,000	Utilities	46,000	47,000	49,000	52,000	55,000	33
34	15,534	18,000	Vehicle operation	18,000	18,000	18,000	18,000	18,000	34
35	\$ 1,056,198	\$ 1,139,277	TOTAL EXPENDITURES	\$ 1,246,966	\$ 971,788	\$ 981,788	\$ 991,788	\$ 1,001,788	35
36	\$ 285,178	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ 0	\$ -	\$ 0	36
37	429,453	271,237	Add: Transfer to reserves	449,466	224,348	227,309	229,170	230,927	37
38	152,101	140,000	Deduct: Estimated amortization not included	155,000	155,000	155,000	155,000	155,000	38
39	178,679	178,679	Surplus from previous year	285,178	-	-	0	0	39
40	\$ 383,851	-\$ 47,442	ANNUAL SURPLUS/(DEFICIT)	\$ 9,288	\$ 69,348	\$ 72,309	\$ 74,170	\$ 75,927	40
			(for Financial Reporting purposes)						
			CAPITAL DEVELOPMENT FUND						
41	\$ 236,826	\$ 236,828	Balance, beginning of year	\$ 149,922	\$ 483,867	\$ 396,491	\$ 311,376	\$ 227,522	41
42	261,213	261,213	Contribution from operating fund	434,442	209,324	212,285	214,146	215,903	42
43	5,000	-	Capital cost charge contribution	-	-	-	-	-	44
44	150,000	-	Contribution from grants	-	-	-	-	-	44
45	3,140	1,200	Interest earnings	2,400	3,300	2,600	2,000	1,400	45
46			<i>Less - capital expenditures</i>						46
47	57,107	90,000	Meter exchange program	-	-	-	-	-	47
48	33,474	40,000	Shop upgrade	40,000	-	-	-	-	48
49	-	15,000	Development Cost Charge review	15,000	-	-	-	-	49
50	7,103	15,000	Water infrastructure update	7,897	-	-	-	-	50
51	408,573	250,000	Water system upgrades	40,000	300,000	300,000	300,000	300,000	51
52	506,257	410,000	Total capital expenditures	102,897	300,000	300,000	300,000	300,000	52
53	\$ 149,922	\$ 89,241	BALANCE, END OF YEAR	\$ 483,867	\$ 396,491	\$ 311,376	\$ 227,522	\$ 144,825	53



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
BEAVER CREEK WATER SYSTEM (continued)
PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'

Page 90

Draft for second reading
on March 15, 2017

History				Budget												
2016		2016		2017		2018		2019		2020		2021				
ACTUAL		PLAN														
Line	RENEWAL RESERVE FUND												Line			
54	\$	2,845	\$	2,845	Balance, beginning of year	\$	2,873	\$	2,893	\$	2,913	\$	2,933	\$	2,953	54
55				-	Contribution from operating fund		-		-		-		-		-	55
56		28		20	Interest earnings		20		20		20		20		20	56
57				-	Less - capital expenditures		-		-		-		-		-	57
58	\$	2,873	\$	2,865	BALANCE, END OF YEAR	\$	2,893	\$	2,913	\$	2,933	\$	2,953	\$	2,973	58
EMPLOYEES SICK LEAVE FUND																
59	\$	1,351	\$	1,351	Balance, beginning of year	\$	1,388	\$	1,422	\$	1,456	\$	1,490	\$	1,524	59
60		24		24	Contribution from operating fund		24		24		24		24		24	60
61		13		10	Interest earnings		10		10		10		10		10	61
62				-	Less - sick leave payout		-		-		-		-		-	62
63	\$	1,388	\$	1,385	BALANCE, END OF YEAR	\$	1,422	\$	1,456	\$	1,490	\$	1,524	\$	1,558	63
MOTOR VEHICLE REPLACEMENT FUND																
64	\$	662	\$	662	Balance, beginning of year	\$	10,698	\$	25,838	\$	10,978	\$	26,118	\$	41,368	64
65		10,000		10,000	Contribution from operating fund		15,000		15,000		15,000		15,000		15,000	65
66		36		40	Interest earnings		140		140		140		250		250	66
67				-	Less - capital expenditures		-		30,000		-		-		30,000	67
68	\$	10,698	\$	10,702	BALANCE, END OF YEAR	\$	25,838	\$	10,978	\$	26,118	\$	41,368	\$	26,618	68



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
GRANTS-IN-AID BEAVER CREEK
PARTICIPANTS: ELECTORAL AREA 'E'**

Page 91

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			REVENUE						
1	\$ 6,005	\$ 6,005	Surplus (deficit) from prior years	\$ 1,755	\$ -	\$ -	\$ -	\$ -	1
2	1,000	1,000	Tax requisition	4,000	-	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 7,005	\$ 7,005	TOTAL REVENUE	\$ 5,755	\$ -	\$ -	\$ -	\$ -	4
			EXPENDITURES						
5	\$ -	-	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	4,250	5,000	Beaver Creek Community Club	750	-	-	-	-	6
7	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	7
8	-	-	Cherry Creek Community Rec. Commission	3,000	-	-	-	-	8
9	-	1,005	Unallocated	1,005	-	-	-	-	9
10	\$ 5,250	\$ 7,005	TOTAL EXPENDITURES	\$ 5,755	\$ -	\$ -	\$ -	\$ -	10
11	\$ 1,755	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	6,005	6,005	Deduct: Surplus from previous year	1,755	-	-	-	-	12
13	-\$ 4,250	-\$ 6,005	ANNUAL SURPLUS/(DEFICIT)	-\$ 1,755	\$ -	\$ -	\$ -	\$ -	13
			(for Financial Reporting purposes)						



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
GRANVILLE ROAD FIRE PROTECTION
PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'

Page 92

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			REVENUE						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	1,967	1,967	Tax requisition	1,832	1,800	1,800	1,800	1,800	2
3	\$ 1,967	\$ 1,967	TOTAL REVENUE	\$ 1,832	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	3
			EXPENDITURES						
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	1,867	1,867	Operating costs	1,732	1,700	1,700	1,700	1,700	5
6	\$ 1,967	\$ 1,967	TOTAL EXPENDITURES	\$ 1,832	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	6
7	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	Deduct: Surplus from previous year	-	-	-	-	-	8
9	\$ -	\$ -	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	\$ -	\$ -	\$ -	\$ -	\$ -	9



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
CHERRY CREEK ANIMAL CONTROL
PARTICIPANTS: ELECTORAL AREA 'F'

Page 93

Draft for second reading
on March 15, 2017

	History		
	2016	2016	
	ACTUAL	PLAN	
Line			REVENUE
1	\$ 4,972	\$ 4,972	Surplus (deficit) from prior years
2	-	-	Tax requisition
3	-	-	Grant in lieu of taxes
4	<u>\$ 4,972</u>	<u>\$ 4,972</u>	TOTAL REVENUE
			EXPENDITURES
5	\$ 100	\$ 100	Administrative charge
6	250	3,872	Enforcement costs
7	610	1,000	Labour & related costs
8	<u>\$ 960</u>	<u>\$ 4,972</u>	TOTAL EXPENDITURES
9	\$ 4,012	\$ -	FINANCIAL PLAN BALANCE
10	4,972	4,972	Deduct: Surplus from previous year
11	<u>-\$ 960</u>	<u>-\$ 4,972</u>	ANNUAL SURPLUS/(DEFICIT)
			(for Financial Reporting purposes)

Budget					Line
2017	2018	2019	2020	2021	
\$ 4,012	\$ -	\$ -	\$ -	\$ -	1
-	3,000	3,000	3,000	3,000	2
-	-	-	-	-	3
\$ 4,012	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	4
\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
2,912	1,900	1,900	1,900	1,900	6
1,000	1,000	1,000	1,000	1,000	7
\$ 4,012	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	8
\$ -	\$ -	\$ -	\$ -	\$ -	9
4,012	-	-	-	-	10
-\$ 4,012	\$ -	\$ -	\$ -	\$ -	11



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
CHERRY CREEK MULTI-PURPOSE ARENA CONTRIBUTION
PARTICIPANTS: ELECTORAL AREA 'F'

Page 94

Draft for second reading
on March 15, 2017

Line	History			Budget					Line
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021	
			REVENUE						
1	\$ 1,441	\$ 1,441	Surplus (deficit) from prior years	\$ 511	\$ -	\$ -	\$ -	\$ -	1
2	16,195	16,195	Parcel taxes	17,003	17,529	17,529	17,529	1,025	2
3	64	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 17,700	\$ 17,636	TOTAL REVENUE	\$ 17,514	\$ 17,529	\$ 17,529	\$ 17,529	\$ 1,025	4
			EXPENDITURES						
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	17,036	17,036	Contribution to Port Alberni Arena	16,914	16,929	16,929	16,929	425	6
7	53	500	Other costs	500	500	500	500	500	7
8	\$ 17,189	\$ 17,636	TOTAL EXPENDITURES	\$ 17,514	\$ 17,529	\$ 17,529	\$ 17,529	\$ 1,025	8
9	\$ 511	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	1,441	1,441	Deduct: Surplus from previous year	511	-	-	-	-	10
11	-\$ 930	-\$ 1,441	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 511	\$ -	\$ -	\$ -	\$ -	11



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
CHERRY CREEK COMMUNITY PARK
PARTICIPANTS: ELECTORAL AREA 'F'

Page 95

Draft for second reading
on March 15, 2017

Line	History		
	2016 ACTUAL	2016 PLAN	
			REVENUE
1	\$ -	\$ -	Surplus (deficit) from prior years
2	20,000	20,000	Tax requisition
3	-	-	Grants and other contributions
4	-	-	Transfer of Gas Tax
5	79	-	Grant in lieu of taxes
6	\$ 20,079	\$ 20,000	TOTAL REVENUE
			EXPENDITURES
7	\$ 500	500	Administrative charge
8	-	-	Labour & benefits
9	6,163	\$ 19,500	Trail development & operating costs
10	\$ 6,663	\$ 20,000	TOTAL EXPENDITURES
11	\$ 13,416	\$ -	FINANCIAL PLAN BALANCE
12	-	-	Deduct: Surplus from previous year
13	\$ 13,416	\$ -	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)

Budget					Line
2017	2018	2019	2020	2021	
\$ 13,416	\$ -	\$ -	\$ -	\$ -	1
22,035	10,000	10,000	10,000	10,000	2
38,549	-	-	-	-	3
80,000	-	-	-	-	4
-	-	-	-	-	5
\$ 154,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	6
\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	7
1,000	1,000	1,000	1,000	1,000	8
151,000	7,000	7,000	7,000	7,000	9
\$ 154,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	10
\$ -	\$ -	\$ -	\$ -	\$ -	11
13,416	-	-	-	-	12
-\$ 13,416	\$ -	\$ -	\$ -	\$ -	13



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
CHERRY CREEK NOISE CONTROL
PARTICIPANTS: ELECTORAL AREA 'F'

Page 96

Draft for second reading
on March 15, 2017

	History		
	2016	2016	
	ACTUAL	PLAN	
Line			REVENUE
1	\$ 1,042	\$ 1,042	Surplus (deficit) from prior years
2	1,058	1,058	Tax requisition
3	4	-	Grant in lieu of taxes
4	<u>\$ 2,104</u>	<u>\$ 2,100</u>	TOTAL REVENUE
			EXPENDITURES
5	\$ 100	\$ 100	Administrative charge
6	-	1,000	Enforcement costs
7	572	1,000	Labour & related costs
8	<u>\$ 672</u>	<u>\$ 2,100</u>	TOTAL EXPENDITURES
9	\$ 1,432	\$ -	FINANCIAL PLAN BALANCE
10	1,042	1,042	Deduct: Surplus from previous year
11	<u>\$ 390</u>	<u>-\$ 1,042</u>	ANNUAL SURPLUS/(DEFICIT)
			(for Financial Reporting purposes)

Budget					Line
2017	2018	2019	2020	2021	
\$ 1,432	\$ -	\$ -	\$ -	\$ -	1
668	2,100	2,100	2,100	2,100	2
-	-	-	-	-	3
\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	4
\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
1,000	1,000	1,000	1,000	1,000	6
1,000	1,000	1,000	1,000	1,000	7
\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	8
\$ -	\$ -	\$ -	\$ -	\$ -	9
1,432	-	-	-	-	10
-\$ 1,432	\$ -	\$ -	\$ -	\$ -	11



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2017-2021 FINANCIAL PLAN
 FRANKLIN RIVER ROAD FIRE PROTECTION
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'F'

Page 97

Draft for second reading
 on March 15, 2017

History				Budget																			
2016		2016		2017		2018		2019		2020		2021											
ACTUAL		PLAN																					
Line	REVENUE												Line										
1	\$	2,577	\$	2,577	Surplus (deficit) from prior years								\$	-	\$	-	\$	-	\$	-	\$	-	1
2	-	2,477	-	2,477	Tax requisition								-	-	-	-	-	-	-	-	-	-	2
3	\$	100	\$	100	TOTAL REVENUE								\$	-	\$	-	\$	-	\$	-	\$	-	3
EXPENDITURES																							
4	\$	100		100	Administrative charge								\$	-	\$	-	\$	-	\$	-	\$	-	4
5		-	\$	-	Operating costs								-	-	-	-	-	-	-	-	-	-	5
6	\$	100	\$	100	TOTAL EXPENDITURES								\$	-	\$	-	\$	-	\$	-	\$	-	6
7	\$	-	\$	-	FINANCIAL PLAN BALANCE								\$	-	\$	-	\$	-	\$	-	\$	-	7
8		2,577		2,577	Deduct: Surplus from previous year								-	-	-	-	-	-	-	-	-	-	8
9	-\$	2,577	-\$	2,577	ANNUAL SURPLUS/(DEFICIT)								\$	-	\$	-	\$	-	\$	-	\$	-	9
(for Financial Reporting purposes)																							



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2017-2021 FINANCIAL PLAN
GRANTS-IN-AID CHERRY CREEK
PARTICIPANTS: ELECTORAL AREA 'F'**

Page 98

Draft for second reading
on March 15, 2017

Line	History			Budget					Line									
	2016 ACTUAL	2016 PLAN		2017	2018	2019	2020	2021										
REVENUE																		
1	\$	21,500	\$	21,500	Surplus (deficit) from prior years		\$	1,500	\$	-	\$	-	\$	-	\$	-	1	
2		23,509		23,509	Tax requisition			39,509		24,009		24,009		24,009		24,009	2	
3		-		-	Grant in lieu of taxes			-		-		-		-		-	3	
4	\$	45,009	\$	45,009	TOTAL REVENUE			\$	41,009	\$	24,009	\$	24,009	\$	24,009	\$	24,009	4
EXPENDITURES																		
5	\$	-	\$	-	Administrative charge			\$	-	\$	-	\$	-	\$	-	\$	-	5
6		1,000		1,000	Chamber of Commerce			1,000		-		-		-		-	6	
7		20,000		20,000	Cherry Creek Recreation Commission			16,000		-		-		-		-	7	
8					Contribution to Port Alberni to eliminate												8	
9		22,509		22,509	non City resident rate fees			22,509		22,509		22,509		22,509		22,509	9	
10		-		1,500	Unallocated			1,500		1,500		1,500		1,500		1,500	10	
11	\$	43,509	\$	45,009	TOTAL EXPENDITURES			\$	41,009	\$	24,009	\$	24,009	\$	24,009	\$	24,009	11
12	\$	1,500	\$	-	FINANCIAL PLAN BALANCE			\$	-	\$	-	\$	-	\$	-	\$	-	12
13		21,500		21,500	Deduct: Surplus from previous year			1,500		-		-		-		-	13	
14	-\$	20,000	-\$	21,500	ANNUAL SURPLUS/(DEFICIT)			-\$	1,500	\$	-	\$	-	\$	-	\$	-	14
(for Financial Reporting purposes)																		