



Alberni-Clayoquot Regional District

Bylaw No. F1136

A bylaw to adopt the 2018 to 2022 Financial Plan

The Board of Directors for the Alberni-Clayoquot Regional District in open meeting assembled enacts as follows:

1. This Bylaw may be cited as the ***“Bylaw F1136, 2018 to 2022 Alberni-Clayoquot Regional District Financial Plan”***.
2. Schedule “A” attached hereto and forming part of this Bylaw is the 2018 to 2022 Financial Plan.

Read a first time this 28th day of February, 2018.

Read a second time this 21st day of March, 2018.

Read a third time this 28th day of March, 2018.

Adopted this 28th day of March, 2018.

Chairperson

Chief Administrative Officer



ALBERNI CLAYOQUOT REGIONAL DISTRICT



2018-2022 FINANCIAL PLAN

*Schedule 'A' of Bylaw F1136
As adopted by the Board of Directors
March 28, 2018*



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 SUMMARY OF REVENUE & EXPENDITURES

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
	REVENUE								
1	\$ 1,932,229	\$ 1,936,046	Surplus from prior years	\$ 2,067,012	\$ 0	\$ 0	\$ 0	\$ 0	1
2	2,404,402	2,404,402	Committed surplus from prior years	2,681,228	1,516,288	1,502,598	1,954,908	2,434,325	2
3	4,843,722	4,843,721	Tax requisition	5,168,482	6,269,932	6,401,835	6,453,368	6,582,230	3
4	849,047	849,047	Parcel taxes	856,914	957,148	957,948	958,748	765,548	4
5	99,468	30,500	Grants in lieu of taxes	30,500	30,500	30,500	30,500	30,500	5
6	1,713,436	1,997,117	Grants from other sources	1,440,061	6,682,010	1,130,410	1,169,910	1,051,510	6
7	117,333	62,584	Services to other governments	44,057	39,200	39,300	39,400	39,500	7
8	4,170,822	3,592,640	Sales of services	3,794,640	3,925,840	3,946,140	3,966,440	3,990,940	8
9	145,071	1,475,645	Transfers between services	1,729,477	114,890	64,890	64,890	1,630	9
10	427,147	350,000	Multi Material British Columbia funding	370,000	370,000	370,000	370,000	370,000	10
11	561,693	215,600	Other revenue	227,600	212,600	212,600	212,600	212,600	11
12	<u>\$ 17,264,370</u>	<u>\$ 17,757,302</u>		<u>\$ 18,409,971</u>	<u>\$ 20,118,408</u>	<u>\$ 14,656,221</u>	<u>\$ 15,220,765</u>	<u>\$ 15,478,783</u>	12
13	718,810	715,000	Transfers from Municipalities for MFA	754,000	754,000	754,000	754,000	754,000	13
14	<u>\$ 17,983,180</u>	<u>\$ 18,472,302</u>	Total Revenue	<u>\$ 19,163,971</u>	<u>\$ 20,872,408</u>	<u>\$ 15,410,221</u>	<u>\$ 15,974,765</u>	<u>\$ 16,232,783</u>	14



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 SUMMARY OF REVENUE & EXPENDITURES (continued)

As adopted by the Board of Directors
 on March 28, 2018

Line	History		Page	Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
15									15
16	\$ 305,939	\$ 307,000	6	\$ 307,000	\$ 310,200	\$ 318,400	\$ 322,600	\$ 325,800	16
17	1,355,135	1,505,250	7	1,690,400	1,634,500	1,664,200	1,574,793	1,588,200	17
18	18,500	18,500	10	19,000	-	-	-	-	18
19	1,853	1,853	11	2,500	-	-	-	-	19
20	21,833	21,833	12	21,833	-	-	-	-	20
21	-	44,929	13	-	-	-	-	-	21
22	26,000	26,000	14	26,000	-	-	-	-	22
23	56,948	59,448	15	50,000	9,000	9,000	9,000	9,000	23
24	47,669	42,000	16	37,000	32,300	32,600	32,900	33,200	24
25	160,584	188,500	18	192,568	176,000	177,100	178,200	179,300	25
26									26
27	260,074	283,500	20	292,500	253,000	256,600	260,200	263,900	27
28	161,240	2,258,812	22	1,709,597	543,070	89,141	99,224	126,309	28
29	272,760	372,000	24	432,000	379,100	393,800	388,500	393,300	29
30	465,024	465,500	26	454,000	474,300	498,300	531,300	564,200	30
31									31
32	110,295	181,000	27	190,000	186,000	184,200	191,400	182,600	32
33	2,474,644	2,565,000	28	2,718,500	2,824,100	2,843,012	2,882,842	2,907,197	33
34	1,214,394	1,310,565	32	864,500	683,800	684,000	684,300	684,600	34
35	9,985	21,000	34	11,016	-	-	-	-	35
36	467,583	547,000	35	564,000	575,300	586,800	598,500	610,500	36
37	30,500	29,000	36	29,307	16,000	16,000	16,000	16,000	37
38	30,000	30,000	37	30,000	30,000	30,000	30,000	30,000	38
39	33,655	33,000	38	37,000	38,000	38,000	38,000	38,000	39
40									40
41	8,500	8,500	39	3,500	-	-	-	-	41
42	623,117	866,106	40	994,692	6,256,300	706,700	847,300	732,900	42
43	-	9,000	43	9,000	-	-	-	-	43
44	20,158	27,000	44	24,500	16,200	14,200	10,000	10,000	44
45	102,227	107,563	45	5,512	-	-	-	-	45
46	983,719	1,015,000	46	1,171,000	962,600	976,300	990,400	1,004,700	46



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 SUMMARY OF REVENUE & EXPENDITURES (continued)

As adopted by the Board of Directors
 on March 28, 2018

Line	History		EXPENDITURES	Page	Budget					Line	
	2017 ACTUAL	2017 PLAN			2018	2019	2020	2021	2022		
47			City of Port Alberni								47
48	\$ 198,074	\$ 199,000	Port Alberni Arena	49	\$ 199,000	\$ 199,000	\$ 199,000	\$ 199,000	\$ 5,000		48
49			Bamfield								49
50	11,146	13,500	Bamfield Community Park	50	13,500	13,500	13,500	13,500	13,500		50
51	172,783	164,000	Bamfield Volunteer Fire Dept	51	132,000	122,100	122,200	122,300	122,400		51
52	703,370	1,294,631	Bamfield Water System	52	1,597,289	277,060	277,060	277,060	277,060		52
53	8,000	8,000	Grants-in-aid Bamfield	54	11,000	10,000	10,000	10,000	10,000		53
54			Beaufort								54
55	1,600	2,600	Grants-in-aid Beaufort	55	1,000	1,000	1,000	1,000	1,000		55
56	3,152	3,152	Mountain Ranch Rd Fire Protection	56	3,465	3,100	3,100	3,100	3,100		56
57			Long Beach								57
58	150	2,150	Grants-in-aid Long Beach	57	2,000	-	-	-	-		58
59	38,336	140,718	Millstream Water System	58	129,596	34,200	34,500	34,800	39,300		59
60	22,566	23,080	Salmon Beach Garbage	60	24,000	26,000	26,000	26,000	26,000		60
61	62,204	99,400	Salmon Beach Power Distribution	61	110,100	66,600	66,600	66,600	66,600		61
62	56,499	57,300	Salmon Beach Recreation	62	32,400	32,700	33,000	33,300	33,600		62
63	14,495	29,850	Salmon Beach Security	63	50,850	27,000	27,000	27,000	27,000		63
64	69,912	69,650	Salmon Beach Sewage	64	72,650	75,800	76,000	76,200	76,400		64
65	107,753	168,000	Salmon Beach Transportation	65	174,000	157,100	157,200	157,300	157,400		65
66	19,968	69,550	Salmon Beach Water	66	69,550	75,200	25,400	25,600	25,800		66
67	-	7,500	South Long Beach Community Park	67	7,500	-	-	-	-		67
68	14,096	14,000	South Long Beach Fire Protection	68	14,000	14,000	14,000	14,000	14,000		68
69	7,100	7,200	South Long Beach Multi-Purpose Path	69	7,200	7,200	7,200	7,200	7,200		69
70	913	920	South Long Beach Street Lighting	70	975	1,000	1,020	1,040	1,060		70
71			Sproat Lake								71
72	25,684	40,243	Grants-in-aid Sproat Lake	71	40,243	34,243	34,243	34,243	34,243		72
73	1,460	3,100	Sproat Lake Animal Control	72	3,100	3,100	3,100	3,100	3,100		73
74	27,554	28,054	Sproat Lake Arena	73	27,850	28,078	28,078	28,078	1,290		74
75	12,000	12,000	Sproat Lake Community Association	74	12,000	12,000	12,000	12,000	12,000		75
76	94,923	199,000	Sproat Lake Community Park	75	201,000	101,100	101,200	101,300	101,400		76



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 SUMMARY OF REVENUE & EXPENDITURES (continued)

As adopted by the Board of Directors
 on March 28, 2018

Line	History		EXPENDITURES	Page	Budget					Line
	2017 ACTUAL	2017 PLAN			2018	2019	2020	2021	2022	
73	\$ 2,128	\$ 7,100	Sproat Lake Noise Control	77	\$ 7,100	\$ 7,100	\$ 7,100	\$ 7,100	\$ 7,100	73
74	402,377	393,150	Sproat Lake Volunteer Fire Department	78	408,950	407,550	407,950	408,350	408,750	74
75			Beaver Creek							75
76	1,455	1,500	Arvay Rd Street Lighting	80	1,550	1,600	1,600	1,600	1,600	76
77	1,260	3,000	Beaver Creek Animal Control	81	3,000	3,000	3,000	3,000	3,000	77
78	8,726	20,000	Beaver Creek Community Park	82	25,000	10,000	10,000	10,000	10,000	78
79	20,565	21,065	Beaver Creek Arena	83	20,907	21,083	21,083	21,083	1,115	79
80	985	2,100	Beaver Creek Noise Control	84	2,100	2,100	2,100	2,100	2,100	80
81	31,295	31,295	Beaver Creek Recreation	85	31,295	31,300	31,300	31,300	31,300	81
82	281,055	277,500	Beaver Creek Volunteer Fire Department	86	293,000	293,000	296,200	294,500	297,800	82
83	1,152,683	1,246,966	Beaver Creek Water System	88	1,209,110	971,788	981,788	991,788	1,001,788	83
84	4,750	9,750	Grants-in-aid Beaver Creek	91	6,000	-	-	-	-	84
85	1,832	1,832	Granville Rd Fire Protection	92	1,792	1,800	1,800	1,800	1,800	85
86			Cherry Creek							86
87	860	4,012	Cherry Creek Animal Control	93	3,152	3,000	3,000	3,000	3,000	87
88	17,014	17,514	Cherry Creek Arena	94	17,425	17,529	17,529	17,529	1,025	88
89	144,120	138,500	Cherry Creek Community Park	95	13,000	8,000	8,000	8,000	8,000	89
90	965	2,100	Cherry Creek Noise Control	96	2,100	2,100	2,100	2,100	2,100	90
91	39,509	41,009	Grants-in-aid Cherry Creek	97	25,009	24,009	24,009	24,009	24,009	91
92	<u>\$ 13,047,649</u>	<u>\$ 17,219,850</u>			<u>\$ 16,893,683</u>	<u>\$ 18,525,810</u>	<u>\$ 12,609,313</u>	<u>\$ 12,786,439</u>	<u>\$ 12,562,646</u>	92
93	718,810	715,000	Transfer to MFA for Municipalities		754,000	754,000	754,000	754,000	754,000	93
94	<u>\$ 13,766,459</u>	<u>\$ 17,934,850</u>	Total Expenditures		<u>\$ 17,647,683</u>	<u>\$ 19,279,810</u>	<u>\$ 13,363,313</u>	<u>\$ 13,540,439</u>	<u>\$ 13,316,646</u>	94
95	\$ 4,216,721	\$ 537,452	FINANCIAL PLAN BALANCE		\$ 1,516,288	\$ 1,592,598	\$ 2,046,908	\$ 2,434,325	\$ 2,916,137	95
96	3,924,687	4,704,083	Add: Transfer to reserves		2,779,250	7,547,448	1,944,848	2,076,136	1,957,310	96
97	163,954	163,975	Principal debt payments		152,275	152,275	152,275	152,275	152,275	97
98	1,547,369	963,450	Deduct: Estimated amortization not included		1,541,250	1,541,250	1,541,250	1,541,250	1,541,250	98
99	-	-	Loss on disposal assets		-	-	-	-	-	99
100	4,216,230	4,234,333	Surplus from previous year		4,744,340	1,516,288	1,502,598	1,954,908	2,434,325	100
101	<u>\$ 2,541,762</u>	<u>\$ 207,728</u>	ANNUAL SURPLUS/(DEFICIT)		<u>-\$ 1,837,777</u>	<u>\$ 6,234,783</u>	<u>\$ 1,100,183</u>	<u>\$ 1,166,578</u>	<u>\$ 1,050,147</u>	101



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 E 911 EMERGENCY TELEPHONE SYSTEM
 PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, YUUŪU?H?ATH, & ALL ELECTORAL AREAS

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 5,941	\$ 5,941	Surplus (deficit) from prior years	\$ 5,904	\$ -	\$ -	\$ -	\$ -	1
2	301,059	301,059	Tax requisition	301,096	310,200	318,400	322,600	325,800	2
3	4,843	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 311,843	\$ 307,000	TOTAL REVENUE	\$ 307,000	\$ 310,200	\$ 318,400	\$ 322,600	\$ 325,800	4
EXPENDITURES									
5	\$ 4,000	\$ 4,000	Administrative charge	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	5
6	3,894	5,000	Labour & benefits	7,000	7,200	7,400	7,600	7,800	6
7	298,045	298,000	Operating costs	298,000	301,000	309,000	313,000	316,000	7
8	\$ 305,939	\$ 307,000	TOTAL EXPENDITURES	\$ 307,000	\$ 310,200	\$ 318,400	\$ 322,600	\$ 325,800	8
9	\$ 5,904	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	5,941	5,941	Deduct: Surplus from previous year	5,904	-	-	-	-	10
11	-\$ 37	-\$ 5,941	ANNUAL SURPLUS/(DEFICIT)	-\$ 5,904	\$ -	\$ -	\$ -	\$ -	11

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN
GENERAL GOVERNMENT SERVICES
PARTICIPANTS: ALL MEMBERS**

As adopted by the Board of Directors
on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 247,995	\$ 248,008	Surplus (deficit) from prior years	\$ 215,623	-\$ 0	-\$ 0	-\$ 0	0	1
2	205,801	205,801	Committed funds - ACRD Health Network	154,893	108,393	61,893	17,393	-	2
3	889,141	889,142	Tax requisition	1,120,527	1,385,000	1,416,700	1,354,400	1,385,202	3
4			<i>Government grants</i>						4
5	15,600	15,600	Conditional	14,750	-	-	-	-	5
6	80,000	90,000	Conditional - ACRD Health Network	90,000	90,000	92,000	-	-	6
7	191,899	125,000	Unconditional	125,000	125,000	125,000	125,000	125,000	7
8	207,499	230,600	Total government grants	229,750	215,000	217,000	125,000	125,000	8
9	14,300	8,000	Grant in lieu of taxes	8,000	8,000	8,000	8,000	8,000	9
10	80,915	70,000	Other sources	70,000	70,000	70,000	70,000	70,000	10
11	\$ 1,725,651	\$ 1,651,551	TOTAL REVENUE	\$ 1,798,793	\$ 1,786,393	\$ 1,773,593	\$ 1,574,793	\$ 1,588,202	11
EXPENDITURES									
12	\$ 60,000	\$ 60,000	Capital fund contribution	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	12
13			<i>Health Network</i>						13
14	66,000	80,000	Coordinator	80,000	80,000	80,000	-	-	14
15	14,976	15,000	Labour & benefits	15,000	15,000	15,000	-	-	15
16	49,932	54,500	Operating	41,500	41,500	41,500	17,393	-	16
17	130,908	149,500	Total Health Network costs	136,500	136,500	136,500	17,393	-	17
18			<i>Labour & related costs</i>						18
19	14,410	15,000	Convention/professional development	15,000	15,000	15,000	15,000	15,000	19
20	1,065,657	1,108,000	Labour & benefits	1,376,000	1,403,500	1,431,600	1,460,200	1,489,400	20
21	-	-	Labour negotiations	15,000	-	-	-	-	21
22	3,516	10,000	Occupational health & safety committee	10,000	5,000	5,000	5,000	5,000	22
23	31,696	40,000	Recruiting	20,000	1,000	1,000	1,000	1,000	23
24	1,115,279	1,173,000	Total labour & related costs	1,436,000	1,424,500	1,452,600	1,481,200	1,510,400	24
25			<i>Legislative costs</i>						25
26	-	750	Coastal Communities Network	750	-	-	-	-	26
27	-	5,000	Reconciliation initiatives	5,000	-	-	-	-	27
28	146,290	140,000	Directors indemnities	150,000	150,000	150,000	150,000	150,000	28
29	115	5,000	Directors education	5,000	5,000	5,000	5,000	5,000	29
30	29,763	33,000	Directors travel	33,000	33,000	33,000	33,000	33,000	30
31	4,542	6,500	FCM convention & membership	6,500	6,600	6,700	6,800	6,900	31
32	180,710	190,250	Total legislative costs	200,250	194,600	194,700	194,800	194,900	32



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 GENERAL GOVERNMENT SERVICES (continued)
 PARTICIPANTS: ALL MEMBERS

As adopted by the Board of Directors
 on March 28, 2018

Line	History		EXPENDITURES (continued)	Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
33	\$ 438	\$ 5,000	Natural Resources Committee	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	33
34			<i>Office costs</i>						34
35	11,090	15,000	Building maintenance	15,000	15,000	15,000	15,000	15,000	35
36	24,445	23,000	Building utilities	26,000	27,000	28,000	29,000	30,000	36
37	67,543	69,000	Computer expenses	70,000	70,000	70,000	70,000	70,000	37
38	67,122	75,000	IT contractor	25,000	-	-	-	-	38
39	21,457	22,000	Janitorial service	23,000	23,000	23,500	23,500	24,000	39
40	1,428	4,000	Office equipment	4,000	4,000	4,000	4,000	4,000	40
41	19,849	20,000	Office supplies - general	20,000	20,000	20,000	20,000	20,000	41
42	5,778	6,000	Office supplies - toner	6,000	6,000	6,000	6,000	6,000	42
43	2,994	8,500	Postage	8,500	8,500	8,500	8,500	8,500	43
44	16,353	16,000	Telephone	17,000	17,000	17,000	17,000	17,000	44
45	238,059	258,500	Total office costs	214,500	190,500	192,000	193,000	194,500	45
46			<i>Other costs</i>						46
47	1,832	4,000	Advertising & publicity	4,000	4,000	4,000	4,000	4,000	47
48	1,873	1,000	Bank interest & bad debts	1,000	1,000	1,000	1,000	1,000	48
49	3,734	6,000	Committee expenses	6,000	6,000	6,000	6,000	6,000	49
50	14,425	15,600	Woodstove rebate program	14,750	-	-	-	-	50
51	7,941	8,000	Memberships & subscriptions	8,000	8,000	8,000	8,000	8,000	51
52	3,164	4,000	Staff travel	4,000	4,000	4,000	4,000	4,000	52
53	4,587	5,000	Vehicle operation	5,000	5,000	5,000	5,000	5,000	53
54	37,556	43,600	Total other costs	42,750	28,000	28,000	28,000	28,000	54
55			<i>Professional fees & insurance</i>						55
56	19,500	22,000	Audit fees	20,000	20,000	20,000	20,000	20,000	56
57	34,966	37,000	Insurance - liability	38,000	38,000	38,000	38,000	38,000	57
58	6,984	8,000	Insurance - property	8,000	8,000	8,000	8,000	8,000	58
59	7,848	30,000	Legal fees	30,000	30,000	30,000	30,000	30,000	59
60	69,298	97,000	Total professional fees & insurance	96,000	96,000	96,000	96,000	96,000	60
61	13,785	40,000	Studies & reports	40,000	40,000	40,000	40,000	40,000	61
62	- 490,899 -	511,600	Recovery of administration costs	- 540,600 -	540,600	540,600	540,600	540,600	62
63	\$ 1,355,135	\$ 1,505,250	TOTAL EXPENDITURES	\$ 1,690,400	\$ 1,634,500	\$ 1,664,200	\$ 1,574,793	\$ 1,588,200	63



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 GENERAL GOVERNMENT SERVICES (continued)
 PARTICIPANTS: ALL MEMBERS

As adopted by the Board of Directors
 on March 28, 2018

		History							Budget											
		2017	2017						2018	2019	2020	2021	2022							
		ACTUAL	PLAN																	
64	\$	370,516	\$ 146,301	FINANCIAL PLAN BALANCE					\$	108,393	\$	151,893	\$	109,393	\$	-	\$	2	64	
65		60,000	60,000	Add: Transfer to reserves						60,000		60,000		60,000		60,000		60,000	65	
66		40,684	42,000	Deduct: Estimated amortization not included						42,000		42,000		42,000		42,000		42,000	66	
67		453,796	453,809	Surplus from previous year						370,516		108,393		61,893		17,393		-	0	67
68	-\$	63,964	-\$ 289,508	ANNUAL SURPLUS/(DEFICIT)					-\$	244,123	\$	61,500	\$	65,500	\$	607	\$	18,002	68	
(for Financial Reporting purposes)																				
CAPITAL FUND																				
69	\$	63,088	\$ 63,088	Balance, beginning of year					\$	86,544	\$	72,544	\$	102,544	\$	152,544	\$	202,544	69	
70		60,000	60,000	Contribution from operating fund						60,000		60,000		60,000		60,000		60,000	70	
71		-	-	Interest earnings						-		-		-		-		-	71	
72	<i>Less - capital expenditures</i>																			
73		8,968	16,000	Audio/visual boardroom upgrades						-		-		-		-		-	73	
74		20,938	30,000	Office renovation/upgrades						60,000		30,000		10,000		10,000		10,000	74	
75		-	-	Server upgrade						14,000		-		-		-		-	75	
76		6,638	10,000	Vehicle (shared with Rural Planning in 2017)						-		-		-		-		-	76	
77		36,544	56,000	Total capital expenditures						74,000		30,000		10,000		10,000		10,000	77	
78	\$	86,544	\$ 67,088	BALANCE, END OF YEAR					\$	72,544	\$	102,544	\$	152,544	\$	202,544	\$	252,544	78	



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 GRANT-IN-AID ISLAND CORRIDOR FOUNDATION
 PARTICIPANTS: PORT ALBERNI, UCLUELET, ELECTORAL AREAS 'A', 'D', 'E', and 'F'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 44,929	\$ 44,929	Surplus (deficit) from prior years	\$ 44,929	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	- 44,929	-	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<u>\$ 44,929</u>	<u>\$ 44,929</u>	TOTAL REVENUE	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	4
EXPENDITURES									
5	\$ -	\$ -	Administration charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	-	22,711	Contribution from the City of Port Alberni	-	-	-	-	-	6
7	-	5,498	Contribution from the District of Ucluelet	-	-	-	-	-	7
8	-	2,732	Contribution from Area A - Bamfield	-	-	-	-	-	8
9	-	7,423	Contribution from Area D - Sproat Lake	-	-	-	-	-	9
10	-	3,126	Contribution from Area E - Beaver Creek	-	-	-	-	-	10
11	-	3,439	Contribution from Area F - Cherry Creek	-	-	-	-	-	11
12	<u>\$ -</u>	<u>\$ 44,929</u>	TOTAL EXPENDITURES	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	12
13	\$ 44,929	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	13
14	44,929	44,929	Deduct: Surplus from previous year	44,929	-	-	-	-	14
15	<u>\$ -</u>	<u>-\$ 44,929</u>	ANNUAL SURPLUS/(DEFICIT)	<u>-\$ 44,929</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	15



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN
GRANTS-IN-AID REGION WIDE
PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ALL ELECTORAL AREAS**

As adopted by the Board of Directors
on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 13,500	\$ 13,500	Surplus (deficit) from prior years	\$ 5,001	\$ -	\$ -	\$ -	\$ -	1
2	45,549	45,548	Tax requisition	44,999	9,000	9,000	9,000	9,000	2
3	400	400	Contribution from other governments	-	-	-	-	-	3
4	2,500	-	Miscellaneous revenue	-	-	-	-	-	4
5	-	-	Grant in lieu of taxes	-	-	-	-	-	5
6	\$ 61,949	\$ 59,448	TOTAL REVENUE	\$ 50,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	6
EXPENDITURES									
7	\$ 4,000	\$ 4,000	Administration charge	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	7
8			<i>Grants in aid</i>						8
9	1,000	1,000	Alberni District Fall Fair	1,000	-	-	-	-	9
10	6,000	6,000	Alberni Valley Rescue Squad	6,000	-	-	-	-	10
11	8,448	8,448	AV Stakeholders Init. to End Homelessness	-	-	-	-	-	11
12	1,500	1,500	Alberni Valley Wrestling Club	1,500	-	-	-	-	12
13	2,000	2,000	Music by the Sea	2,000	-	-	-	-	13
14	7,500	7,500	North Island Film Commission	7,500	-	-	-	-	14
15	1,000	1,000	Strawberry Isle Research	-	-	-	-	-	15
16	17,000	17,000	West Coast Aquatic Management Board	17,000	-	-	-	-	16
17	6,000	6,000	West Coast Inland Search & Rescue	6,000	-	-	-	-	17
18	50,448	50,448	Total grants in aid	41,000	-	-	-	-	18
19	2,500	5,000	Special Events	5,000	5,000	5,000	5,000	5,000	19
20	\$ 56,948	\$ 59,448	TOTAL EXPENDITURES	\$ 50,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	20
21	\$ 5,001	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	21
22	13,500	13,500	Deduct: Surplus from previous year	5,001	-	-	-	-	22
23	-\$ 8,499	-\$ 13,500	ANNUAL SURPLUS/(DEFICIT)	-\$ 5,001	\$ -	\$ -	\$ -	\$ -	23



ALBERNI-CLAYOQUOT REGIONAL DISTRICT

2018-2022 FINANCIAL PLAN

REGIONAL PARKS

PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

As adopted by the Board of Directors

on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 6,869	\$ 6,869	Surplus (deficit) from prior years	\$ 9,563	\$ -	\$ -	\$ -	\$ -	1
2	29,451	29,451	Tax requisition	22,437	27,300	27,600	27,900	28,200	2
3	475	-	Grants in lieu of taxes	-	-	-	-	-	3
4	12,449	680	Grants & other contributions	-	-	-	-	-	4
5	6,699	5,000	Licenses & fees	5,000	5,000	5,000	5,000	5,000	5
6	1,289	-	Other sources	-	-	-	-	-	6
7	\$ 57,232	\$ 42,000	TOTAL REVENUE	\$ 37,000	\$ 32,300	\$ 32,600	\$ 32,900	\$ 33,200	7
EXPENDITURES									
8	\$ 14,000	\$ 14,000	Administration charge	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	8
9	9,879	-	Capital fund contribution from operating	-	-	-	-	-	9
10	17,015	18,000	Labour & benefits	13,000	13,300	13,600	13,900	14,200	10
11	6,775	10,000	Operating costs	10,000	5,000	5,000	5,000	5,000	11
12	\$ 47,669	\$ 42,000	TOTAL EXPENDITURES	\$ 37,000	\$ 32,300	\$ 32,600	\$ 32,900	\$ 33,200	12
13	\$ 9,563	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	13
14	9,879	-	Add: Transfer to reserves	-	-	-	-	-	14
15	8,134	2,000	Deduct: Estimated amortization not included	2,000	2,000	2,000	2,000	2,000	15
16	6,869	6,869	Surplus from previous year	9,563	-	-	-	-	16
17	\$ 4,439	-\$ 8,869	ANNUAL SURPLUS/(DEFICIT)	-\$ 11,563	-\$ 2,000	-\$ 2,000	-\$ 2,000	-\$ 2,000	17



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 REGIONAL PARKS (continued)
 PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
	CAPITAL FUND								
18	\$ 115,393	\$ 115,392	Balance, beginning of year	\$ 118,851	\$ 119,751	\$ 120,651	\$ 121,551	\$ 122,451	18
19	8,589	-	Contribution from grants	-	-	-	-	-	19
20	1,289	900	Interest earnings	900	900	900	900	900	20
21			<i>Less - capital expenditures</i>						21
22	-	-	China Creek bridge	-	-	-	-	-	22
23	6,420	-	Regional trails & parks plan	-	-	-	-	-	23
24	6,420	-	Total capital expenditures	-	-	-	-	-	24
25	\$ 118,851	\$ 116,292	BALANCE, END OF YEAR	\$ 119,751	\$ 120,651	\$ 121,551	\$ 122,451	\$ 123,351	25



ALBERNI-CLAYOQUOT REGIONAL DISTRICT

2018-2022 FINANCIAL PLAN

REGIONAL PLANNING

PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

As adopted by the Board of Directors
on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 30,045	\$ 30,046	Surplus (deficit) from prior years	\$ 45,146	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Committed surplus from prior year	-	-	-	-	-	2
3	156,455	156,454	Tax requisition	145,422	174,000	175,100	176,200	177,300	3
4	15,742	-	Conditional grant	-	-	-	-	-	4
5	1,935	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	5
6	1,200	1,000	Sales of services	1,000	1,000	1,000	1,000	1,000	6
7	353	-	Other sources	-	-	-	-	-	7
8	\$ 205,730	\$ 188,500	TOTAL REVENUE	\$ 192,568	\$ 176,000	\$ 177,100	\$ 178,200	\$ 179,300	8
EXPENDITURES									
9	\$ 28,000	\$ 28,000	Administration charge	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	9
10	8,353	8,000	Capital fund contribution	8,000	8,000	8,000	8,000	8,000	10
11			<i>Labour & related costs</i>						11
12	2,859	2,000	Convention/professional development	2,000	2,000	2,000	2,000	2,000	12
13	50,861	52,000	Labour & benefits	52,000	53,000	54,100	55,200	56,300	13
14	402	500	Recruiting costs	500	500	500	500	500	14
15	54,122	54,500	Total labour & related costs	54,500	55,500	56,600	57,700	58,800	15
16			<i>Office costs</i>						16
17	3,160	5,000	Office operations	5,000	5,000	5,000	5,000	5,000	17
18	6,587	10,000	Computer operations	10,000	10,000	10,000	10,000	10,000	18
19	218	1,500	Memberships/subscriptions	1,500	1,500	1,500	1,500	1,500	19
20	9,965	16,500	Total office costs	16,500	16,500	16,500	16,500	16,500	20
21			<i>Other costs</i>						21
22	-	2,000	Agricultural Advisory Committee	2,000	2,000	2,000	2,000	2,000	22
23	32,201	50,000	Sustainability planning	50,000	50,000	50,000	50,000	50,000	23
24	14,932	-	Sustainability - grow local campaign	10,068	-	-	-	-	24
25	10,504	8,000	2017 Ag Show hosting costs	2,000	2,000	2,000	2,000	2,000	25
26	1,096	1,000	Travel & accomodation	1,000	1,000	1,000	1,000	1,000	26
27	58,733	61,000	Total other costs	65,068	55,000	55,000	55,000	55,000	27



ALBERNI-CLAYOQUOT REGIONAL DISTRICT

2018-2022 FINANCIAL PLAN

REGIONAL PLANNING (continued)

As adopted by the Board of Directors

PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
			EXPENDITURES (continued)						
28			<i>Professional fees</i>						28
29	\$ -	\$ 5,000	Consultant costs	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	29
30	-	1,000	Float homes	1,000	1,000	1,000	1,000	1,000	30
31	-	2,000	Legal costs	2,000	2,000	2,000	2,000	2,000	31
32	1,411	12,500	Mapping update	12,500	5,000	5,000	5,000	5,000	32
33	1,411	20,500	Total professional fees	20,500	13,000	13,000	13,000	13,000	33
34	\$ 160,584	\$ 188,500	TOTAL EXPENDITURES	\$ 192,568	\$ 176,000	\$ 177,100	\$ 178,200	\$ 179,300	34
35	\$ 45,146	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	35
36	8,353	8,000	Add: Transfer to reserves	8,000	8,000	8,000	8,000	8,000	36
37	3,736	4,000	Deduct: Estimated amortization not included	4,000	4,000	4,000	4,000	4,000	37
38	30,045	30,046	Surplus from previous year	45,146	-	-	-	-	38
39	\$ 19,718	-\$ 26,046	ANNUAL SURPLUS/(DEFICIT)	-\$ 41,146	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	39
			CAPITAL FUND						
40	\$ 27,021	\$ 27,021	Balance, beginning of year	\$ 35,374	\$ 31,074	\$ 34,274	\$ 37,574	\$ 40,874	40
41	8,000	8,000	Contribution from operating fund	8,000	8,000	8,000	8,000	8,000	41
42	353	200	Interest earnings	200	200	300	300	300	42
43			<i>Less - capital expenditures</i>						43
44	-	5,000	Aerial photos^	5,000	5,000	5,000	5,000	5,000	44
45	-	7,500	Mapping software^	7,500	-	-	-	-	45
46	-	12,500	Total capital expenditures	12,500	5,000	5,000	5,000	5,000	46
47	\$ 35,374	\$ 22,721	BALANCE, END OF YEAR	\$ 31,074	\$ 34,274	\$ 37,574	\$ 40,874	\$ 44,174	47

^costs shared with Management of Development - Rural Areas



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN
BUILDING INSPECTION
PARTICIPANTS: ELECTORAL AREAS**

As adopted by the Board of Directors
on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 94,947	\$ 94,947	Surplus (deficit) from prior years	\$ 110,401	\$ -	\$ -	\$ -	\$ -	1
2	122,553	122,553	Tax requisition	116,099	187,000	190,600	194,200	197,900	2
3	99,464	65,000	Sales of services	65,000	65,000	65,000	65,000	65,000	3
4	49,729	-	Contracts with Municipalities	-	-	-	-	-	4
5	3,370	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	5
6	412	-	Other sources	-	-	-	-	-	6
7	\$ 370,475	\$ 283,500	TOTAL REVENUE	\$ 292,500	\$ 253,000	\$ 256,600	\$ 260,200	\$ 263,900	7
EXPENDITURES									
8	\$ 21,000	\$ 21,000	Administration charge	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	8
9	35,412	35,000	Capital fund contribution	35,000	5,000	5,000	5,000	5,000	9
10			<i>Labour & related costs</i>						10
11	2,416	3,000	Convention/professional development	3,000	3,000	3,000	3,000	3,000	11
12	-	-	Recruiting	3,000	-	-	-	-	12
13	176,289	167,000	Labour & benefits	174,000	177,500	181,100	184,700	188,400	13
14	178,705	170,000	Total labour & related costs	180,000	180,500	184,100	187,700	191,400	14
15			<i>Legal & professional fees</i>						15
16	592	30,000	Legal fees	30,000	20,000	20,000	20,000	20,000	16
17	255	-	Contract services - City of Port Alberni	-	-	-	-	-	17
18	1,092	1,500	Professional fees	1,500	1,500	1,500	1,500	1,500	18
19	1,939	31,500	Total legal & professional fees	31,500	21,500	21,500	21,500	21,500	19
20	8,590	10,000	Office costs	10,000	10,000	10,000	10,000	10,000	20
21			<i>Travel costs</i>						21
22	13,019	15,000	Automobile expenses	15,000	15,000	15,000	15,000	15,000	22
23	1,409	1,000	Travel & accomodation	1,000	1,000	1,000	1,000	1,000	23
24	14,428	16,000	Total travel costs	16,000	16,000	16,000	16,000	16,000	24
25	\$ 260,074	\$ 283,500	TOTAL EXPENDITURES	\$ 292,500	\$ 253,000	\$ 256,600	\$ 260,200	\$ 263,900	25
26	\$ 110,401	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	26
27	35,412	35,000	Add: Transfer to reserves	35,000	5,000	5,000	5,000	5,000	27
28	6,544	7,000	Deduct: Estimated amortization not included	7,000	7,000	7,000	7,000	7,000	28
29	94,947	94,947	Surplus from previous year	110,401	-	-	-	-	29
30	\$ 44,322	-\$ 66,947	ANNUAL SURPLUS/(DEFICIT)	-\$ 82,401	-\$ 2,000	-\$ 2,000	-\$ 2,000	-\$ 2,000	30



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 BUILDING INSPECTION (continued)
 PARTICIPANTS: ELECTORAL AREAS

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
			CAPITAL FUND						
31	\$ 20,002	\$ 20,002	Balance, beginning of year	\$ 55,414	\$ 90,914	\$ 66,514	\$ 72,014	\$ 77,614	31
32	35,000	35,000	Contribution from operating fund	35,000	5,000	5,000	5,000	5,000	32
33	412	300	Interest earnings	500	600	500	600	600	33
34			<i>Less - capital expenditures</i>						34
35	-	-	Cityview software	-	-	-	-	-	35
36	-	-	Vehicle	-	30,000	-	-	-	36
37	-	-	Total capital expenditures	-	30,000	-	-	-	37
38	\$ 55,414	\$ 55,302	BALANCE, END OF YEAR	\$ 90,914	\$ 66,514	\$ 72,014	\$ 77,614	\$ 83,214	38



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN
ELECTORAL AREA ADMINISTRATION
PARTICIPANTS: ELECTORAL AREAS**

As adopted by the Board of Directors
on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
1	\$ 13,027	\$ 13,026	Surplus (deficit) from prior years	\$ 17,957	\$ -	\$ -	\$ -	\$ -	1
2	2,102,421	2,102,421	Committed surplus from prior year	2,494,682	1,407,895	1,440,705	1,937,515	2,434,325	2
3	58,974	58,974	Tax requisition	92,043	78,070	88,141	98,224	110,309	3
4	1,652	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	4
5	472,297	466,542	Federal government grant	488,810	488,810	488,810	488,810	488,810	5
6	-	-	Other sources	15,000	-	-	-	15,000	6
7	25,507	8,000	Interest revenue	8,000	8,000	8,000	8,000	8,000	7
8	\$ 2,673,878	\$ 2,649,963	TOTAL REVENUE	\$ 3,117,492	\$ 1,983,775	\$ 2,026,656	\$ 2,533,549	\$ 3,057,444	8
EXPENDITURES									
9	\$ 17,000	\$ 17,000	Administration charge	\$ 40,000	\$ 23,000	\$ 28,000	\$ 33,000	\$ 40,000	9
10	-	-	Elections & referenda	35,000	5,000	10,000	15,000	35,000	10
11	750	1,000	Area 'A' - Bamfield administration	1,000	1,000	1,000	1,000	1,000	11
12	-	1,000	Area 'B' - Beaufort administration	1,000	1,000	1,000	1,000	1,000	12
13	-	1,000	Area 'C' - Long Beach administration	1,000	1,000	1,000	1,000	1,000	13
14	1,826	3,000	Area 'D' - Sproat Lake administration	3,000	3,000	3,000	3,000	3,000	14
15	-	1,000	Area 'E' - Beaver Creek administration	1,000	1,000	1,000	1,000	1,000	15
16	300	2,000	Area 'F' - Cherry Creek administration	2,000	2,000	2,000	2,000	2,000	16
17	7,804	10,000	AVICC dues & convention expenses	10,000	10,000	10,000	10,000	10,000	17
18	22,150	28,000	UBCM dues & convention expenses	28,000	28,000	28,000	28,000	28,000	18
19	5,866	9,000	Labour & benefits	4,000	4,070	4,141	4,224	4,309	19
20	<i>Gas tax initiatives</i>								20
21	-	-	Alberni Valley Regional Airport upgrades	30,000	-	-	-	-	21
22	-	1,026,672	Bamfield Water System upgrades	400,000	-	-	-	-	22
23	20,044	50,000	Beaver Creek Community Club playground	29,956	-	-	-	-	23
24	-	-	Bell Road/Stuart Avenue water system	-	414,000	-	-	-	24
25	80,000	80,000	Cherry Creek Community Park trail	-	-	-	-	-	25
26	-	625,000	Cherry Creek Waterworks District	625,000	-	-	-	-	26
27	-	154,140	Long Beach Airport water system upgrades	154,140	-	-	-	-	27
28	5,499	100,000	Millstream Water System upgrades	94,501	-	-	-	-	28
29	-	50,000	Salmon Beach Water well development	50,000	50,000	-	-	-	29
30	-	-	Sproat Lake Community Association	100,000	-	-	-	-	30
31	-	100,000	Sproat Lake Community Park trail	100,000	-	-	-	-	31
32	105,543	2,185,812	Total gas tax initiatives	1,583,597	464,000	-	-	-	32
33	\$ 161,240	\$ 2,258,812	TOTAL EXPENDITURES	\$ 1,709,597	\$ 543,070	\$ 89,141	\$ 99,224	\$ 126,309	33



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 ELECTORAL AREA ADMINISTRATION (continued)
 PARTICIPANTS: ELECTORAL AREAS

As adopted by the Board of Directors
 on March 28, 2018

Line	History		Budget					Line
	2017	2017	2018	2019	2020	2021	2022	
34	\$ 2,512,638	\$ 391,151	\$ 1,407,895	\$ 1,440,705	\$ 1,937,515	\$ 2,434,325	\$ 2,931,135	34
35	2,115,448	2,115,447	2,512,638	1,407,895	1,440,705	1,937,515	2,434,325	35
36	\$ 397,190	-\$ 1,724,296	-\$ 1,104,743	\$ 32,810	\$ 496,810	\$ 496,810	\$ 496,810	36

FINANCIAL PLAN BALANCE

Deduct: Surplus from previous year

ANNUAL SURPLUS/(DEFICIT)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 MANAGEMENT OF DEVELOPMENT - RURAL AREAS
 PARTICIPANTS: ELECTORAL AREAS

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 74,422	\$ 74,422	Surplus (deficit) from prior years	\$ 120,083	\$ -	\$ -	\$ -	\$ -	1
2	272,578	272,578	Tax requisition	276,917	344,100	358,800	353,500	358,300	2
3	7,000	7,000	Contracts with Municipalities	7,000	7,000	7,000	7,000	7,000	3
4	8,085	3,000	Grant in lieu of taxes	3,000	3,000	3,000	3,000	3,000	4
5	29,897	15,000	Sales of services	25,000	25,000	25,000	25,000	25,000	5
6	861	-	Other sources	-	-	-	-	-	6
7	\$ 392,843	\$ 372,000	TOTAL REVENUE	\$ 432,000	\$ 379,100	\$ 393,800	\$ 388,500	\$ 393,300	7
EXPENDITURES									
8	\$ 62,000	\$ 62,000	Administration charge	\$ 63,000	\$ 63,000	\$ 63,000	\$ 63,000	\$ 63,000	8
9	5,849	5,000	Capital fund contribution	5,000	5,000	5,000	5,000	5,000	9
10			<i>Labour & related costs</i>						10
11	3,652	4,000	Convention/professional development	4,000	4,000	4,000	4,000	4,000	11
12	171,394	167,000	Labour & benefits	228,000	232,600	237,300	242,000	246,800	12
13	291	500	Recruiting costs	500	500	500	500	500	13
14	175,337	171,500	Total labour & related costs	232,500	237,100	241,800	246,500	251,300	14
15			<i>Office costs</i>						15
16	5,927	7,000	Office operations	7,000	7,000	7,000	7,000	7,000	16
17	6,700	8,000	Computer operations	8,000	8,000	8,000	8,000	8,000	17
18	201	1,500	Memberships/subscriptions	1,500	1,500	1,500	1,500	1,500	18
19	12,828	16,500	Total office costs	16,500	16,500	16,500	16,500	16,500	19
20			<i>Other costs</i>						20
21	1,495	8,000	Advertising & publicity	8,000	8,000	8,000	8,000	8,000	21
22	60	2,000	APC costs	2,000	2,000	2,000	2,000	2,000	22
23	275	5,000	Board of variance costs	5,000	5,000	5,000	5,000	5,000	23
24	3,153	2,500	Travel & accomodation	2,500	2,500	2,500	2,500	2,500	24
25	4,983	17,500	Total other costs	17,500	17,500	17,500	17,500	17,500	25



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 MANAGEMENT OF DEVELOPMENT - RURAL AREAS (continued)
 PARTICIPANTS: ELECTORAL AREAS

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
			EXPENDITURES (continued)						
26			<i>Professional fees</i>						26
27	-	10,000	Consultant costs	10,000	10,000	10,000	10,000	10,000	27
28	4,100	20,000	Legal costs	20,000	15,000	15,000	15,000	15,000	28
29	1,469	12,500	Mapping update	12,500	5,000	5,000	5,000	5,000	29
30	-	10,000	Stream assessments	10,000	10,000	10,000	10,000	10,000	30
31	1,386	2,000	Vacation rentals	-	-	-	-	-	31
32	-	5,000	OCP rewrites	5,000	-	10,000	-	-	32
33	-	20,000	Subdivision servicing bylaw	20,000	-	-	-	-	33
34	4,808	20,000	Zoning bylaw rewrite	20,000	-	-	-	-	34
35	11,763	99,500	Total professional fees	97,500	40,000	50,000	40,000	40,000	35
36	\$ 272,760	\$ 372,000	TOTAL EXPENDITURES	\$ 432,000	\$ 379,100	\$ 393,800	\$ 388,500	\$ 393,300	36
37	\$ 120,083	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	37
38	5,849	5,000	Add: Transfer to reserves	5,000	5,000	5,000	5,000	5,000	38
39	5,662	4,000	Deduct: Estimated amortization not included	4,000	4,000	4,000	4,000	4,000	39
40	74,422	74,422	Surplus from previous year	120,083	-	-	-	-	40
41	\$ 45,848	-\$ 73,422	ANNUAL SURPLUS/(DEFICIT)	-\$ 119,083	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	41
			(for Financial Reporting purposes)						
			CAPITAL FUND						
42	\$ 78,971	\$ 78,971	Balance, beginning of year	\$ 71,342	\$ 64,342	\$ 64,842	\$ 65,342	\$ 65,842	42
43	5,000	5,000	Contribution from operating fund	5,000	5,000	5,000	5,000	5,000	43
44	849	500	Interest earnings	500	500	500	500	500	44
45			<i>Less - capital expenditures</i>						45
46	-	5,000	Aerial photos/LiDAR^	5,000	5,000	5,000	5,000	5,000	46
47	-	7,500	Mapping software^	7,500	-	-	-	-	47
48	13,478	20,000	Vehicle (shared with Gen Gov)	-	-	-	-	-	48
49	13,478	32,500	Total capital expenditures	12,500	5,000	5,000	5,000	5,000	49
50	\$ 71,342	\$ 51,971	BALANCE, END OF YEAR	\$ 64,342	\$ 64,842	\$ 65,342	\$ 65,842	\$ 66,342	50

^costs shared with Regional Planning



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 VANCOUVER ISLAND REGIONAL LIBRARY
 PARTICIPANTS: ELECTORAL AREAS

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 7,137	\$ 7,137	Surplus (deficit) from prior years	\$ 7,451	\$ -	\$ -	\$ -	\$ -	1
2	453,363	453,363	Tax requisition	441,549	469,300	493,300	526,300	559,200	2
3	11,975	5,000	Grant in lieu of taxes	5,000	5,000	5,000	5,000	5,000	3
4	\$ 472,475	\$ 465,500	TOTAL REVENUE	\$ 454,000	\$ 474,300	\$ 498,300	\$ 531,300	\$ 564,200	4
EXPENDITURES									
5	\$ 3,000	\$ 3,000	Administrative charge	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	5
6	462,024	462,500	Operating costs	451,000	471,300	495,300	528,300	561,200	6
7	\$ 465,024	\$ 465,500	TOTAL EXPENDITURES	\$ 454,000	\$ 474,300	\$ 498,300	\$ 531,300	\$ 564,200	7
8	\$ 7,451		FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	7,137	7,137	Deduct: Surplus from previous year	7,451	-	-	-	-	9
10	\$ 314	\$ 7,137	ANNUAL SURPLUS/(DEFICIT)	-\$ 7,451	\$ -	\$ -	\$ -	\$ -	10

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 ALBERNI VALLEY EMERGENCY PLANNING
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 51,225	\$ 51,225	Surplus (deficit) from prior years	\$ 73,235	\$ -	\$ -	\$ -	\$ -	1
2	129,275	129,275	Tax requisition	116,265	185,500	183,700	190,900	182,100	2
3	1,150	-	EMBC funding - response & recovery	-	-	-	-	-	3
4	-	-	Other sources	-	-	-	-	-	4
5	1,880	500	Grant in lieu of taxes	500	500	500	500	500	5
6	\$ 183,530	\$ 181,000	TOTAL REVENUE	\$ 190,000	\$ 186,000	\$ 184,200	\$ 191,400	\$ 182,600	6
EXPENDITURES									
7	\$ 26,000	\$ 26,000	Administrative charge	\$ 26,000	\$ 26,000	\$ 26,000	\$ 26,000	\$ 26,000	7
8	26,469	42,000	Emergency planning coordinator	-	-	-	-	-	8
9	21,162	67,000	Emergency planning costs	77,000	60,000	57,000	63,000	53,000	9
10	1,150	-	Emergency response & recovery	-	-	-	-	-	10
11	20,000	30,000	ESS capacity building	30,000	30,000	30,000	30,000	30,000	11
12	10,000	10,000	Facility rent	10,000	10,000	10,000	10,000	10,000	12
13	4,816	6,000	Labour & benefits	45,000	58,000	59,200	60,400	61,600	13
14	698	-	Generator for EOC maintenance	2,000	2,000	2,000	2,000	2,000	14
15	\$ 110,295	\$ 181,000	TOTAL EXPENDITURES	\$ 190,000	\$ 186,000	\$ 184,200	\$ 191,400	\$ 182,600	15
16	\$ 73,235	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	16
17	9,730	10,000	Deduct: Estimated amortization not included	10,000	10,000	10,000	10,000	10,000	17
18	51,225	51,225	Surplus from previous year	73,235	-	-	-	-	18
19	\$ 12,280	-\$ 61,225	ANNUAL SURPLUS/(DEFICIT)	-\$ 83,235	-\$ 10,000	-\$ 10,000	-\$ 10,000	-\$ 10,000	19

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN
ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'**

As adopted by the Board of Directors
on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 382,143	\$ 382,143	Surplus (deficit) from prior years	\$ 383,992	\$ -	\$ -	\$ -	\$ -	1
2	76,217	76,217	Tax requisition	79,868	569,460	588,372	628,202	652,557	2
3			<i>Fees & charges</i>						3
4	8,939	8,640	Curbside recycling	8,640	8,640	8,640	8,640	8,640	4
5	1,897,853	1,765,000	Tipping fees	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000	5
6	1,906,792	1,708,000	Total fees & charges	1,908,640	1,908,640	1,908,640	1,908,640	1,908,640	6
7	4,066	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	7
8	376,752	310,000	Recycle BC funding	320,000	320,000	320,000	320,000	320,000	8
9	10,000	10,000	Federal grant - conditional	-	-	-	-	-	9
10	102,666	12,000	Other sources	25,000	25,000	25,000	25,000	25,000	10
11	\$ 2,858,636	\$ 2,565,000	TOTAL REVENUE	\$ 2,718,500	\$ 2,824,100	\$ 2,843,012	\$ 2,882,842	\$ 2,907,197	11
EXPENDITURES									
12	\$ 62,000	\$ 62,000	Administration charge	\$ 64,000	\$ 64,000	\$ 64,000	\$ 64,000	\$ 64,000	12
13			<i>Bamfield transfer station</i>						13
14	75,379	75,000	Garbage - hauling & tipping fees	75,000	76,500	78,000	79,600	81,200	14
15	3,000	5,000	Recycling - depot operations	5,000	5,100	5,200	5,300	5,400	15
16	78,379	80,000	Total Bamfield transfer station	80,000	81,600	83,200	84,900	86,600	16
17	712,785	660,000	Capital fund contribution	650,000	650,000	650,000	650,000	650,000	17
18	120,000	120,000	Closure & post closure fund contribution	120,000	120,000	120,000	120,000	120,000	18
19			<i>Labour & related costs</i>						19
20	3,043	5,000	Convention/professional development	5,000	5,000	5,000	5,000	5,000	20
21	79,497	69,000	Labour & benefits	131,000	197,000	200,900	204,900	209,000	21
22	1,904	2,000	Vehicle operation	2,000	2,000	2,000	2,000	2,000	22
23	84,444	76,000	Total labour & related costs	138,000	204,000	207,900	211,900	216,000	23
24			<i>Promotion & education</i>						24
25	22,107	30,000	Advertising & promotion	30,000	30,000	30,000	30,000	30,000	25
26	-	2,500	Bear-human conflict management	2,500	2,500	2,500	2,500	2,500	26
27	1,850	20,000	Illegal dumping prevention/waived tipping	20,000	20,000	20,000	20,000	20,000	27
28	5,000	10,000	School program	10,000	10,000	10,000	10,000	10,000	28
29	28,957	62,500	Total promotion & education	62,500	62,500	62,500	62,500	62,500	29



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN
ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT (continued)
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'**

As adopted by the Board of Directors
on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
			EXPENDITURES (continued)						
30			<i>Recycle, reduce, reuse</i>						30
31	\$ -	\$ -	Backyard composting program (offset)	\$ -	\$ 8,000	\$ -	\$ 8,000	\$ -	31
32	843	20,000	Disposal bans	10,000	10,000	10,000	10,000	10,000	32
33	82,148	85,000	Recycling depots - Alberni Valley	85,000	86,700	88,400	90,200	92,000	33
34	222,002	216,000	Residential recycling pickup	221,000	225,400	229,900	234,500	239,200	34
35	-	-	Share sheds	-	5,000	1,000	1,000	1,000	35
36	92,815	100,000	SWMP initiatives	130,000	130,000	130,000	130,000	130,000	36
37	-	30,000	Yard waste depot	30,000	30,600	31,200	31,800	32,400	37
38	397,808	451,000	Total recycle, reduce & reuse	476,000	495,700	490,500	505,500	504,600	38
39			<i>Residual waste management</i>						39
40	56,223	75,000	Cover material sourcing	75,000	75,000	75,000	75,000	75,000	40
41	765,374	765,500	Operations contract	780,000	795,600	811,512	827,742	844,297	41
42	52,438	100,000	Other operating costs	100,000	102,000	104,000	106,100	108,200	42
43	20,510	30,000	Professional fees	30,000	30,000	30,000	30,000	30,000	43
44	18,843	18,000	Utilities	18,000	18,700	19,400	20,200	21,000	44
45	32,053	45,000	Water monitoring	45,000	45,000	45,000	45,000	45,000	45
46	44,830	20,000	Wood waste grinding/handling	80,000	80,000	80,000	80,000	80,000	46
47	990,271	1,053,500	Total residual waste management	1,128,000	1,146,300	1,164,912	1,184,042	1,203,497	47
48	\$ 2,474,644	\$ 2,565,000	TOTAL EXPENDITURES	\$ 2,718,500	\$ 2,824,100	\$ 2,843,012	\$ 2,882,842	\$ 2,907,197	48
49	\$ 383,992	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	49
50	832,785	780,000	Add: Transfer to reserves	770,000	770,000	770,000	770,000	770,000	50
51	143,091	140,000	Deduct: Estimated amortization not included	140,000	140,000	140,000	140,000	140,000	51
52	382,143	382,143	Surplus from previous year	383,992	-	-	-	-	52
53	\$ 691,543	\$ 257,857	ANNUAL SURPLUS/(DEFICIT)	\$ 246,008	\$ 630,000	\$ 630,000	\$ 630,000	\$ 630,000	53

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT (continued)
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
CAPITAL FUND									
54	\$ 3,624,595	\$ 3,624,594	Balance, beginning of year	\$ 3,892,505	\$ 2,851,205	\$ 930,305	\$ 1,542,505	\$ 2,096,105	54
55	660,000	660,000	Contribution from operating fund	650,000	650,000	650,000	650,000	650,000	55
56	10,000	-	Grants & other contributions	-	-	-	-	-	56
57	42,784	23,300	Interest earnings	25,200	14,100	9,200	13,600	10,700	57
58	<i>Less - capital expenditures</i>								58
59	9,328	10,000	Access road upgrade	-	10,000	-	10,000	-	59
60	-	-	Biosolid investigation and processing	107,000	-	-	-	-	60
61	-	5,000	Compliance to new landfill criteria	-	-	-	-	-	61
62	94,133	115,000	Gyproc Recycling	115,000	-	-	-	-	62
63	161	94,000	Interception well by equalization pond	94,000	-	-	-	-	63
64	1,133	25,000	Landfill gas management	10,000	25,000	25,000	100,000	2,000,000	64
65	38,354	200,000	Leachate interception	220,000	2,000,000	-	-	-	65
66	920	55,000	Leachate line	135,000	50,000	22,000	-	-	66
67	6,685	200,000	Lot 105 development/access cover material	200,000	-	-	-	-	67
68	3,127	54,000	Metering leachate discharge	54,000	-	-	-	-	68
69	-	103,000	Monitoring & observation well drilling	103,000	-	-	-	-	69
70	177,804	206,000	North-east expansion	-	-	-	-	-	70
71	110,435	160,000	Recycling depot - 3620 3rd avenue	25,000	-	-	-	-	71
72	2,794	82,000	SCADA control system	82,000	-	-	-	-	72
73	-	250,000	Site security & sustainable development	250,000	-	-	-	-	73
74	-	20,000	Site signage improvement/standardization	20,000	-	-	-	-	74
75	-	18,500	Software upgrade	18,500	-	-	-	-	75
76	-	-	South Expansion	193,000	500,000	-	-	-	76
77	-	100,000	Water pumphouse upgrade	90,000	-	-	-	-	77
78	444,874	1,697,500	Total capital expenditures	1,716,500	2,585,000	47,000	110,000	2,000,000	78
79	\$ 3,892,505	\$ 2,610,394	BALANCE, END OF YEAR	\$ 2,851,205	\$ 930,305	\$ 1,542,505	\$ 2,096,105	\$ 756,805	79



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT (continued)
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

As adopted by the Board of Directors
 on March 28, 2018

		CLOSURE & POST CLOSURE FUND							
80	\$ 1,857,307	\$ 1,857,307	Balance, beginning of year	\$ 1,999,346	\$ 2,034,446	\$ 2,170,146	\$ 2,306,846	\$ 2,444,646	80
81	120,000	120,000	Contribution from operating fund	120,000	120,000	120,000	120,000	120,000	81
82	22,039	14,400	Interest earnings	15,100	15,700	16,700	17,800	18,800	82
83	-	-	Less - closure costs	100,000	-	-	-	-	83
84	<u>\$ 1,999,346</u>	<u>\$ 1,991,707</u>	BALANCE, END OF YEAR	<u>\$ 2,034,446</u>	<u>\$ 2,170,146</u>	<u>\$ 2,306,846</u>	<u>\$ 2,444,646</u>	<u>\$ 2,583,446</u>	84



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 ALBERNI VALLEY REGIONAL AIRPORT
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 18,322	\$ 18,321	Surplus (deficit) from prior years	\$ 30,115	\$ -	\$ -	\$ -	\$ -	1
2	480,179	480,179	Tax requisition	557,385	566,800	567,000	567,300	567,600	2
3	645,326	704,065	Government and other grants	160,000	-	-	-	-	3
4	6,979	-	Grant in lieu of taxes	-	-	-	-	-	4
5	54,272	80,000	Fuel sales	80,000	80,000	80,000	80,000	80,000	5
6	39,431	28,000	Leases and other sources	37,000	37,000	37,000	37,000	37,000	6
7	\$ 1,244,509	\$ 1,310,565	TOTAL REVENUE	\$ 864,500	\$ 683,800	\$ 684,000	\$ 684,300	\$ 684,600	7
EXPENDITURES									
8	\$ 19,000	\$ 19,000	Administration charge	\$ 29,000	\$ 29,000	\$ 29,000	\$ 29,000	\$ 29,000	8
9	-	-	Airfield lighting maintenance	3,000	8,000	8,000	8,000	8,000	9
10	94,400	90,000	Debt repayment	316,000	316,000	316,000	316,000	316,000	10
11	18,724	15,000	Consulting, legal & legislation costs	15,000	10,000	10,000	10,000	10,000	11
12	-	-	Environmental monitoring	15,000	14,000	13,000	12,000	11,000	12
13	46,036	70,000	Fuel system operation	70,000	70,000	70,000	70,000	70,000	13
14	-	7,000	GPS maintenance/weather station	7,000	7,000	7,000	7,000	7,000	14
15	3,322	3,500	Insurance	3,500	3,500	3,500	3,500	3,500	15
16	54,146	67,000	Labour & benefits	95,000	47,000	47,900	48,900	49,900	16
17	12,000	14,000	Operation contracts	14,000	14,000	14,000	14,000	14,000	17
18	8,905	10,000	Other operating	10,000	10,000	10,000	10,000	10,000	18
19	8,011	18,000	Repairs & maintenance	18,000	18,000	18,000	18,000	18,000	19
20	3,844	3,000	Travel & accomodation	3,000	3,000	3,000	3,000	3,000	20
21	8,589	7,000	Utilities	13,000	13,300	13,600	13,900	14,200	21
22	5,269	3,000	Water system operation	3,000	3,000	3,000	3,000	3,000	22
23	932,149	984,065	Capital fund contribution	250,000	118,000	118,000	118,000	118,000	23
24	\$ 1,214,394	\$ 1,310,565	TOTAL EXPENDITURES	\$ 864,500	\$ 683,800	\$ 684,000	\$ 684,300	\$ 684,600	24
25	\$ 30,115	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	25
26	932,149	984,065	Add: Transfer to reserves	250,000	118,000	118,000	118,000	118,000	26
27	-	-	Principal debt payments	126,616	126,616	126,616	126,616	126,616	27
28	488,431	30,000	Deduct: Estimated amortization not included	490,000	490,000	490,000	490,000	490,000	28
29	18,322	18,321	Surplus from previous year	30,115	-	-	-	-	29
30	\$ 425,396	\$ 935,744	ANNUAL SURPLUS/(DEFICIT)	-\$ 270,115	-\$ 372,000	-\$ 372,000	-\$ 372,000	-\$ 372,000	30



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 ALBERNI VALLEY REGIONAL AIRPORT (continued)
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
			CAPITAL FUND						
31	\$ 127,814	\$ 127,813	Balance, beginning of year	\$ 531,862	\$ 0	\$ 0	\$ 1,000	\$ 4,000	31
32	280,000	280,000	Contribution from operating fund	90,000	118,000	118,000	118,000	118,000	32
33	2,939,258	2,999,258	MFA Borrowing	-	-	-	-	-	33
34	645,326	704,065	Grants and other contributions	160,000	-	-	-	-	34
35	6,823	-	Interest earnings	-	-	-	-	-	35
36			<i>Less - capital expenditures</i>						36
37	-	10,000	Drainage improvements & ditching	-	-	-	5,000	5,000	37
38	-	6,000	Equipment shelter	-	-	6,000	-	-	38
39	-	30,000	Fencing & access	-	-	-	50,000	5,000	39
40	10,600	20,000	GPS system	-	-	-	-	10,000	40
41	-	10,000	Infrastructure	-	-	-	20,000	20,000	41
42	-	-	Landscaping	-	-	-	15,000	-	42
43	-	8,500	Line painting & crack sealing	-	-	-	5,000	5,000	43
44	1,149,425	1,141,006	Navigational aids*	-	-	-	-	-	44
45	2,298,986	2,060,047	Runway extension project	781,862	118,000	101,000	-	-	45
46	8,348	20,000	Signage improvements	-	-	-	-	-	46
47	-	-	Sweeper	-	-	-	-	4,000	47
48	-	-	Tree clearing/brushing	-	-	10,000	20,000	10,000	48
49	3,467,359	3,305,553	Total capital expenditures	781,862	118,000	117,000	115,000	59,000	49
50	\$ 531,862	\$ 805,583	BALANCE, END OF YEAR	\$ 0	\$ 0	\$ 1,000	\$ 4,000	\$ 63,000	50



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 ALBERNI VALLEY REGIONAL WATER - PROPOSED SERVICE
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'E', and 'F'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 11,203	\$ 11,202	Surplus (deficit) from prior years	\$ 11,016	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Grants and other contributions	-	-	-	-	-	2
3	9,798	9,798	Tax requisition	-	-	-	-	-	3
4	-	-	Grant in lieu of taxes	-	-	-	-	-	4
5	\$ 21,001	\$ 21,000	TOTAL REVENUE	\$ 11,016	\$ -	\$ -	\$ -	\$ -	5
EXPENDITURES									
6	\$ 9,000	\$ 9,000	Administrative charge	\$ 6,000	\$ -	\$ -	\$ -	\$ -	6
7	-	-	Alberni Valley Water Study	-	-	-	-	-	7
8	-	-	Labour & benefits	-	-	-	-	-	8
9	985	12,000	Operating costs	5,016	-	-	-	-	9
10	\$ 9,985	\$ 21,000	TOTAL EXPENDITURES	\$ 11,016	\$ -	\$ -	\$ -	\$ -	10
11	\$ 11,016	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	11,203	11,202	Deduct: Surplus from previous year	11,016	-	-	-	-	12
13	-\$ 187	-\$ 11,202	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 11,016	\$ -	\$ -	\$ -	\$ -	13



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 CUSTOM TRANSIT
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 14,974	\$ 14,974	Surplus (deficit) from prior years	\$ 21,275	\$ -	\$ -	\$ -	\$ -	1
2	186,026	186,026	Tax requisition	196,725	223,100	228,200	233,400	238,800	2
3	2,703	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	3
4	33,559	35,000	Sales of services	33,000	33,000	33,000	33,000	33,000	4
5	251,596	310,000	Provincial Government grant	312,000	318,200	324,600	331,100	337,700	5
6	\$ 488,858	\$ 547,000	TOTAL REVENUE	\$ 564,000	\$ 575,300	\$ 586,800	\$ 598,500	\$ 610,500	6
EXPENDITURES									
7	\$ 1,000	\$ 1,000	Administrative charge	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	7
8	466,583	546,000	Operating costs	563,000	574,300	585,800	597,500	609,500	8
9	\$ 467,583	\$ 547,000	TOTAL EXPENDITURES	\$ 564,000	\$ 575,300	\$ 586,800	\$ 598,500	\$ 610,500	9
10	\$ 21,275	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	14,974	14,974	Deduct: Surplus from previous year	21,275	-	-	-	-	11
12	\$ 6,301	-\$ 14,974	ANNUAL SURPLUS/(DEFICIT)	-\$ 21,275	\$ -	\$ -	\$ -	\$ -	12

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN
GRANTS-IN-AID ALBERNI VALLEY
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'**

As adopted by the Board of Directors
on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 10,006	\$ 10,006	Surplus (deficit) from prior years	\$ 136	\$ -	\$ -	\$ -	\$ -	1
2	18,994	18,994	Tax requisition	29,171	16,000	16,000	16,000	16,000	2
3	1,636	-	Miscellaneous revenue	-	-	-	-	-	3
4	\$ 30,636	\$ 29,000	TOTAL REVENUE	\$ 29,307	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000	4
EXPENDITURES									
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	2,000	2,000	Alberni Valley Transition Towns Society	2,000	-	-	-	-	6
7	-	-	Arrowsmith Amateur Radio Club	5,307	-	-	-	-	7
8	17,500	16,000	Log Train Trail	16,000	16,000	16,000	16,000	16,000	8
9	5,000	5,000	Port Alberni Maritime Heritage Society	-	-	-	-	-	9
10	6,000	6,000	Port Alberni Marine Rescue Society	6,000	-	-	-	-	10
11	-	-	Sani-station Great Central Lake Rd (note 1)	-	-	-	-	-	11
12	\$ 30,500	\$ 29,000	TOTAL EXPENDITURES	\$ 29,307	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000	12
13	\$ 136	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	13
14	10,006	10,006	Deduct: Surplus from previous year	136	-	-	-	-	14
15	-\$ 9,870	-\$ 10,006	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 136	\$ -	\$ -	\$ -	\$ -	15

Note 1 - A grant of \$28,850.71 was provided to Tseshaht First Nation during 2017 to assist in the building of a sani-station.



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 GRANT-IN-AID MCLEAN MILL
 PARTICIPANTS: ELECTORAL AREAS 'B', 'D', 'E', and 'F'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	30,000	30,000	Tax requisition	30,000	30,000	30,000	30,000	30,000	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 30,000	\$ 30,000	TOTAL REVENUE	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	4
EXPENDITURES									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	29,900	29,900	Grant-in-aid McLean Mill	29,900	29,900	29,900	29,900	29,900	6
7	\$ 30,000	\$ 30,000	TOTAL EXPENDITURES	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	7
8	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	-	-	-	-	-	9
10	\$ -	\$ -	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	\$ -	\$ -	\$ -	\$ -	\$ -	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN
SPROAT LAKE MARINE PATROL
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'**

As adopted by the Board of Directors
on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 749	\$ 749	Surplus (deficit) from prior years	\$ 89	\$ -	\$ -	\$ -	\$ -	1
2	32,251	32,251	Tax requisition	36,911	38,000	38,000	38,000	38,000	2
3	-	-	Government grants	-	-	-	-	-	3
4	468	-	Grant in lieu of taxes	-	-	-	-	-	4
5	276	-	Other revenue	-	-	-	-	-	5
6	\$ 33,744	\$ -	TOTAL REVENUE	\$ 37,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	6
EXPENDITURES									
7	\$ 3,000	\$ 3,000	Administrative charge	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	7
8	2,072	3,000	Boat operations	3,000	3,000	3,000	3,000	3,000	8
9	276	-	Capital fund contribution	-	1,000	1,000	1,000	1,000	9
10	26,923	23,000	Labour & benefits	27,000	27,000	27,000	27,000	27,000	10
11	1,384	4,000	Other operating costs	4,000	4,000	4,000	4,000	4,000	11
12	\$ 33,655	\$ 33,000	TOTAL EXPENDITURES	\$ 37,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	12
13	\$ 89	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	13
14	276	-	Add: Transfer to reserves	-	1,000	1,000	1,000	1,000	14
15	488	500	Deduct: Estimated amortization not included	500	500	500	500	500	15
16	749	749	Surplus from previous year	89	-	-	-	-	16
17	-\$ 872	-\$ 1,249	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 589	\$ 500	\$ 500	\$ 500	\$ 500	17
CAPITAL FUND									
18									
19	\$ 23,755	\$ 23,755	Balance, beginning of year	\$ 24,031	\$ 2,731	\$ 3,731	\$ 4,731	\$ 5,731	19
20	-	-	Contribution from operating fund	-	1,000	1,000	1,000	1,000	20
21	276	-	Interest earnings	-	-	-	-	-	21
22			<i>Less - capital expenditures</i>						22
23	-	20,000	Patrol boat	20,000	-	-	-	-	23
24	-	-	Boat cover	1,300	-	-	-	-	24
25	-	20,000	Total capital expenditures	21,300	-	-	-	-	25
26	\$ 24,031	\$ 3,755	BALANCE, END OF YEAR	\$ 2,731	\$ 3,731	\$ 4,731	\$ 5,731	\$ 6,731	26



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 GRANTS-IN-AID WEST COAST
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

As adopted by the Board of Directors
 on March 28, 2018

Line	History		Budget					Line
	2017 ACTUAL	2017 PLAN	2018	2019	2020	2021	2022	
REVENUE								
1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	8,100	8,100	3,500	-	-	-	-	2
3	400	400	-	-	-	-	-	3
4	-	-	-	-	-	-	-	4
5	<u>\$ 8,500</u>	<u>\$ 8,500</u>	<u>\$ 3,500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	5
EXPENDITURES								
6	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6
7	3,500	3,500	3,500	-	-	-	-	7
8	5,000	5,000	-	-	-	-	-	8
9	<u>\$ 8,500</u>	<u>\$ 8,500</u>	<u>\$ 3,500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	9
10	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	-	-	-	-	-	-	-	11
12	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	12

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN
LONG BEACH AIRPORT
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'**

As adopted by the Board of Directors
on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 111,574	\$ 111,635	Surplus (deficit) from prior years	\$ 101,335	\$ -	\$ -	\$ -	\$ -	1
2	14,285	14,285	Committed surplus from prior year	26,552	-	-	-	-	2
3	310,365	310,365	Tax requisition	356,665	385,300	385,700	391,300	391,900	3
4	169,038	130,000	Sale of services	150,000	160,000	170,000	180,000	190,000	4
5	26,340	15,000	Contracts with other Governments	-	-	-	-	-	5
6	53,329	129,681	Government grants	155,000	5,660,000	100,000	225,000	100,000	6
7	4,559	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	7
8	61,514	-	Leases and other revenue	50,000	50,000	50,000	50,000	50,000	8
9	-	154,140	Transfer of Gas Tax	154,140	-	-	-	-	9
10	\$ 751,004	\$ 866,106	TOTAL REVENUE	\$ 994,692	\$ 6,256,300	\$ 706,700	\$ 847,300	\$ 732,900	10
EXPENDITURES									
11	\$ 11,000	\$ 11,000	Administration charge	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	11
12	7,733	34,285	Airport advisory initiatives	36,552	10,000	10,000	10,000	10,000	12
13			Airport operation						13
14	6,095	5,000	Access road & parking lot maintenance	5,000	5,000	5,000	5,000	5,000	14
15	-	-	Airfield lighting maintenance	6,000	8,000	8,000	8,000	8,000	15
16	8,251	12,000	Building repair and maintenance	12,000	12,000	12,000	12,000	12,000	16
17	9,500	10,000	Consulting & legal	45,000	10,000	10,000	10,000	10,000	17
18	1,616	3,000	Convention/professional development	6,000	6,000	6,000	6,000	6,000	18
19	27	10,000	Emergency services training	10,000	5,000	5,000	5,000	5,000	19
20	4,880	5,000	Equipment	5,000	5,000	5,000	5,000	5,000	20
21	10,970	13,000	Insurance	13,000	13,000	13,000	13,000	13,000	21
22	85,845	89,000	Labour & related costs	185,000	188,700	192,500	196,400	200,300	22
23	4,033	5,000	Office operations	20,000	10,000	10,000	10,000	10,000	23
24	2,357	5,000	Operation contracts	-	-	-	-	-	24
25	20,960	32,000	Other operating	32,000	32,000	32,000	32,000	32,000	25
26	13,209	12,000	Tractor lease	-	-	-	-	-	26
27	12,829	14,000	Utilities	17,000	17,300	17,600	18,000	18,400	27
28	7,520	9,000	Vehicle operation	9,000	9,000	9,000	9,000	9,000	28
29	445	3,000	Weather station	3,000	3,000	3,000	3,000	3,000	29
30	188,537	227,000	Total airport operation	368,000	324,000	328,100	332,400	336,700	30



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 LONG BEACH AIRPORT (continued)
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
			EXPENDITURES (continued)						
31	\$ 306,444	\$ 245,000	Capital fund contribution from operating	\$ 200,000	\$ 180,000	\$ 185,000	\$ 195,000	\$ 200,000	31
32	53,329	283,821	Capital fund contribution from grants	309,140	5,660,000	100,000	225,000	100,000	32
33			Water system operation						33
34	12,534	12,000	Contractor	-	-	-	-	-	34
35	13,000	13,000	Labour & related costs	18,000	18,400	18,800	19,200	19,600	35
36	26,339	35,000	Operating	40,000	40,800	41,600	42,400	43,200	36
37	4,201	5,000	Utilities	5,000	5,100	5,200	5,300	5,400	37
38	56,074	65,000	Total water system operation	63,000	64,300	65,600	66,900	68,200	38
39	\$ 623,117	\$ 866,106	TOTAL EXPENDITURES	\$ 994,692	\$ 6,256,300	\$ 706,700	\$ 847,300	\$ 732,900	39
40	\$ 127,887	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	40
41	359,773	528,821	Add: Transfer to reserves	509,140	5,840,000	285,000	420,000	300,000	41
42	11,679	11,700	Principal debt payments	-	-	-	-	-	42
43	344,235	230,000	Deduct: Estimated amortization not included	340,000	340,000	340,000	340,000	340,000	43
44	111,574	125,920	Surplus from previous year	127,887	-	-	-	-	44
45	\$ 43,530	\$ 184,601	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	\$ 41,253	\$ 5,500,000	-\$ 55,000	\$ 80,000	-\$ 40,000	45
			CAPITAL FUND						
46	\$ 409,637	\$ 409,638	Balance, beginning of year	\$ 454,125	\$ 94,865	\$ 12,265	\$ 67,565	\$ 2,865	46
47	301,655	245,000	Contribution from operating fund	200,000	180,000	185,000	195,000	200,000	47
48	53,329	283,821	Grants & other contributions	309,140	5,660,000	100,000	225,000	100,000	48
49	4,789	2,100	Interest earnings	2,100	400	300	300	600	49
50			<i>Less - capital expenditures</i>						50
51	-	3,500	Access road signage	3,500	-	-	-	-	51
52	-	5,000	Access road upgrade	8,000	10,000	10,000	10,000	10,000	52
53	10,550	40,000	Apron II & taxiway foxtrot upgrade*	90,000	5,300,000	-	-	-	53
54	-	30,000	Building assessment / abatement	30,000	-	-	-	-	54
55	-	-	Chemical applicator*	-	160,000	-	-	-	55
56	-	30,000	Drainage culvert repairs	30,000	10,000	10,000	10,000	5,000	56



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 LONG BEACH AIRPORT (continued)
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
CAPITAL FUND (continued)									
57	\$ 11,235	\$ 7,500	Fire suppression upgrade	\$ 11,000	\$ 11,000	\$ 5,000	\$ 5,000	\$ 5,000	57
58	115,919	80,000	Flightway clearing	40,000	20,000	10,000	10,000	10,000	58
59	-	25,000	House renovation	35,000	25,000	10,000	-	-	59
60	16,680	12,000	Infrastructure report - obstacle limitations	12,000	12,000	-	10,000	-	60
61	-	21,000	Maintenance building upgrades*	6,000	200,000	-	-	-	61
62	88,522	172,908	Navigational aids	-	-	-	-	-	62
63	-	15,000	Parking lot upgrades^	40,000	-	-	250,000	-	63
64	-	3,000	Perimeter fencing	70,000	-	100,000	100,000	100,000	64
65	-	-	Runway 16/34 cracksealing & panel repair	-	80,000	-	80,000	-	65
66	1,800	20,000	Runway painting & signs	25,000	65,000	-	5,000	-	66
67	-	-	Terminal apron safety upgrade^	130,000	-	-	-	-	67
68	-	-	Terminal building upgrade	30,000	-	-	-	-	68
69	-	15,000	Urgent infrastructure repairs	15,000	-	-	-	-	69
70	41,561	80,000	Vegetation management - outside boundary	50,000	20,000	5,000	5,000	10,000	70
71	29,018	215,000	Water - system upgrades	215,000	-	80,000	-	-	71
72	-	-	Weather station upgrades	30,000	10,000	-	-	-	72
73	315,285	774,908	Total capital expenditures	870,500	5,923,000	230,000	485,000	140,000	73
74	\$ 454,125	\$ 165,651	BALANCE, END OF YEAR	\$ 94,865	\$ 12,265	\$ 67,565	\$ 2,865	\$ 163,465	74

*eligible for 100% ACAP funding

^eligible for 50% BCAAP funding



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 WEST COAST EMERGENCY COORDINATION - PROPOSED SERVICE
 PARTICIPANTS: ELECTORAL AREA 'C'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ 4,000	\$ -	\$ -	\$ -	\$ -	1
2	1,000	1,000	Tax requisition	-	-	-	-	-	2
3	3,000	8,000	Contributions from other governments	5,000	-	-	-	-	3
4	\$ 4,000	\$ 9,000	TOTAL REVENUE	\$ 9,000	\$ -	\$ -	\$ -	\$ -	4
EXPENDITURES									
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	-	9,000	Operating costs	9,000	-	-	-	-	6
7	\$ -	\$ 9,000	TOTAL EXPENDITURES	\$ 9,000	\$ -	\$ -	\$ -	\$ -	7
8	\$ 4,000	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	4,000	-	-	-	-	9
10	\$ 4,000	\$ -	ANNUAL SURPLUS/(DEFICIT)	-\$ 4,000	\$ -	\$ -	\$ -	\$ -	10

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 WEST COAST EMERGENCY PLANNING
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'A' & 'C'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
			REVENUE						
1			<i>Surplus (deficit) from prior years</i>						1
2	\$ 1,567	\$ 1,567	Area A - Bamfield	\$ 795	\$ -	\$ -	\$ -	\$ -	2
3	4,645	4,645	Area C - Long Beach	7,285	-	-	-	-	3
4			<i>Tax requisition</i>						4
5	14,933	14,933	Area A - Bamfield	13,205	13,700	11,700	7,500	7,500	5
6	5,855	5,855	Area C - Long Beach	3,215	2,500	2,500	2,500	2,500	6
7			<i>Grant in lieu of taxes</i>						7
8	953	-	Area A - Bamfield	-	-	-	-	-	8
9	285	-	Area C - Long Beach	-	-	-	-	-	9
10	-	-	<i>Other sources - Area A - Bamfield</i>	-	-	-	-	-	10
11	\$ 28,238	\$ 27,000	TOTAL REVENUE	\$ 24,500	\$ 16,200	\$ 14,200	\$ 10,000	\$ 10,000	11
			EXPENDITURES						
12			<i>Administration charge</i>						12
13	\$ 1,500	\$ 1,500	Area A - Bamfield	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	13
14	1,500	1,500	Area C - Long Beach	1,500	500	500	500	500	14
15			<i>Emergency planning costs</i>						15
16	15,158	15,000	Area A - Bamfield	12,500	12,200	10,200	6,000	6,000	16
17	2,000	9,000	Area C - Long Beach	9,000	2,000	2,000	2,000	2,000	17
18	\$ 20,158	\$ 27,000	TOTAL EXPENDITURES	\$ 24,500	\$ 16,200	\$ 14,200	\$ 10,000	\$ 10,000	18
19	\$ 8,080	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	19
20	6,212	6,212	Deduct: Surplus from previous year	8,080	-	-	-	-	20
21	\$ 1,868	-\$ 6,212	ANNUAL SURPLUS/(DEFICIT)	-\$ 8,080	\$ -	\$ -	\$ -	\$ -	21

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 WEST COAST MULTIPLEX SERVICE
 PARTICIPANTS: TOFINO, UCLUELET and ELECTORAL AREA 'C'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 10,805	\$ 10,805	Surplus (deficit) from prior years	\$ 411	\$ -	\$ -	\$ -	\$ -	1
2	81,563	81,563	Committed surplus from prior years	5,102	-	-	-	-	2
3	15,196	15,196	Tax requisition	-	-	-	-	-	3
4	-	-	Conditional grant	-	-	-	-	-	4
5	175	-	Grant in lieu of taxes	-	-	-	-	-	5
6	\$ 107,739	\$ 107,563	TOTAL REVENUE	\$ 5,512	\$ -	\$ -	\$ -	\$ -	6
EXPENDITURES									
7	\$ 6,000	\$ 6,000	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	76,461	81,563	Feasibility study & design	5,102	-	-	-	-	8
9	19,766	20,000	Operating costs	410	-	-	-	-	9
10	\$ 102,227	\$ 107,563	TOTAL EXPENDITURES	\$ 5,512	\$ -	\$ -	\$ -	\$ -	10
11	\$ 5,512	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	10,805	92,367	Deduct: Surplus from previous year	5,512	-	-	-	-	12
13	-\$ 5,293	-\$ 92,367	ANNUAL SURPLUS/(DEFICIT)	-\$ 5,512	\$ -	\$ -	\$ -	\$ -	13

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 WEST COAST WASTE MANAGEMENT
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 250,973	\$ 250,659	Surplus (deficit) from prior years	\$ 394,045	\$ -	\$ -	\$ -	\$ -	1
2	112,341	112,341	Tax requisition	114,955	195,600	209,300	223,400	237,700	2
3			<i>Fees & charges</i>						3
4	132,195	120,000	Curbside garbage	120,000	120,000	120,000	120,000	120,000	4
5	802,467	490,000	Tipping fees	490,000	595,000	595,000	595,000	595,000	5
6	934,662	610,000	Total fees & charges	610,000	715,000	715,000	715,000	715,000	6
7	1,650	2,000	Grant in lieu of taxes	2,000	2,000	2,000	2,000	2,000	7
8	50,394	40,000	Recycle BC funding	50,000	50,000	50,000	50,000	50,000	8
9	27,743	-	Other sources	-	-	-	-	-	9
10	\$ 1,377,764	\$ 1,015,000	TOTAL REVENUE	\$ 1,171,000	\$ 962,600	\$ 976,300	\$ 990,400	\$ 1,004,700	10
EXPENDITURES									
11	\$ 32,000	\$ 32,000	Administration charge	\$ 29,000	\$ 29,000	\$ 29,000	\$ 29,000	\$ 29,000	11
12	115,445	110,000	Capital fund contribution	110,000	30,000	30,000	30,000	30,000	12
13	70,000	70,000	Closure & post closure fund contribution	92,000	92,000	92,000	92,000	92,000	13
14			<i>Labour & related costs</i>						14
15	1,924	2,000	Convention/professional development	2,000	1,000	1,000	1,000	1,000	15
16	28,688	31,000	Labour & benefits	34,000	34,700	35,400	36,100	36,800	16
17	1,855	2,000	Vehicle operation	2,000	2,000	2,000	2,000	2,000	17
18	32,467	35,000	Total labour & related costs	38,000	37,700	38,400	39,100	39,800	18
19			<i>Promotion & education</i>						19
20	286	10,000	Advertising & public education	10,000	6,000	6,000	6,000	6,000	20
21	10,460	5,000	Illegal dumping prevention	5,000	5,000	5,000	5,000	5,000	21
22	-	5,000	School program	5,000	5,000	5,000	5,000	5,000	22
23	10,746	20,000	Total promotion & education	20,000	16,000	16,000	16,000	16,000	23



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 WEST COAST WASTE MANAGEMENT (continued)
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
			EXPENDITURES (continued)						
24			<i>Recycle, reduce, reuse</i>						24
25	\$ -	\$ 8,000	Disposal bans	\$ 8,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	25
26	-	20,000	Organics composting investigation	20,000	-	-	-	-	26
27	44,657	39,500	Residential recycling pickup	46,000	46,900	47,800	48,800	49,800	27
28	-	10,000	Share sheds	10,000	1,000	1,000	1,000	1,000	28
29	30,242	20,000	SWMP plan & initiatives	100,000	20,000	20,000	20,000	20,000	29
30	74,899	97,500	Total recycle, reduce & reuse	184,000	72,900	73,800	74,800	75,800	30
31			<i>Residual waste management</i>						31
32	423,326	423,000	Operations contract	428,000	436,600	445,300	454,200	463,300	32
33	34,111	25,000	Other operating costs	40,000	25,000	25,000	25,000	25,000	33
34	17,405	22,000	Professional fees	22,000	12,000	12,000	12,000	12,000	34
35	136,916	120,500	Residential garbage pickup	148,000	151,000	154,000	157,100	160,200	35
36	8,182	10,000	Utilities	10,000	10,400	10,800	11,200	11,600	36
37	28,222	40,000	Water monitoring	40,000	40,000	40,000	40,000	40,000	37
38	-	10,000	Wood waste grinding	10,000	10,000	10,000	10,000	10,000	38
39	648,162	650,500	Total residual waste management	698,000	685,000	697,100	709,500	722,100	39
40	\$ 983,719	\$ 1,015,000	TOTAL EXPENDITURES	\$ 1,171,000	\$ 962,600	\$ 976,300	\$ 990,400	\$ 1,004,700	40
41	\$ 394,045	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	41
42	185,445	180,000	Add: Transfer to reserves	202,000	122,000	122,000	122,000	122,000	42
43	16,928	18,000	Deduct: Estimated amortization not included	18,000	18,000	18,000	18,000	18,000	43
44	250,973	250,659	Surplus from previous year	394,045	-	-	-	-	44
45	\$ 311,589	-\$ 88,659	ANNUAL SURPLUS/(DEFICIT)	-\$ 210,045	\$ 104,000	\$ 104,000	\$ 104,000	\$ 104,000	45

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 WEST COAST WASTE MANAGEMENT (continued)
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
CAPITAL FUND									
46	\$ 424,566	\$ 424,565	Balance, beginning of year	\$ 535,393	\$ 483,693	\$ 373,893	\$ 373,693	\$ 373,493	46
47	110,000	110,000	Contribution from operating fund	110,000	30,000	30,000	30,000	30,000	47
48	5,445	3,000	Interest earnings	3,800	3,200	2,800	2,800	2,800	48
49	Less - capital expenditures								
50	-	5,000	Clearing for fire set back	5,000	5,000	5,000	5,000	5,000	50
51	-	5,000	Design Criteria - MOE	5,000	100,000	-	-	-	51
52	4,618	45,000	Leachate remediation	45,000	10,000	10,000	10,000	10,000	52
53	-	-	Power line improvements	-	10,000	-	-	-	53
54	-	-	Landfill gas management plan	5,000	-	-	-	-	54
55	-	70,000	Pump station upgrade	70,000	-	-	-	-	55
56	-	10,000	Service improvements	10,000	10,000	10,000	10,000	10,000	56
57	-	5,500	Software upgrade	5,500	-	-	-	-	57
58	-	20,000	Vegetation treatment & enhancement	20,000	8,000	8,000	8,000	8,000	58
59	4,618	160,500	Total capital expenditures	165,500	143,000	33,000	33,000	33,000	59
60	\$ 535,393	\$ 377,065	BALANCE, END OF YEAR	\$ 483,693	\$ 373,893	\$ 373,693	\$ 373,493	\$ 373,293	60
CLOSURE & POST CLOSURE FUND									
61	\$ 542,064	\$ 542,064	Balance, beginning of year	\$ 618,678	\$ 715,678	\$ 813,378	\$ 911,778	\$ 1,010,978	61
62	70,000	70,000	Contribution from operating fund	92,000	92,000	92,000	92,000	92,000	62
63	6,614	4,300	Interest earnings	5,000	5,700	6,400	7,200	7,900	63
64	-	-	Less - closure costs	-	-	-	-	-	64
65	\$ 618,678	\$ 616,364	BALANCE, END OF YEAR	\$ 715,678	\$ 813,378	\$ 911,778	\$ 1,010,978	\$ 1,110,878	65



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 CITY OF PORT ALBERNI MULTI-PURPOSE ARENA CONTRIBUTION
 PARTICIPANTS: PORT ALBERNI

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 174	\$ 174	Surplus (deficit) from prior years	\$ 926	\$ 0	\$ 0	\$ 0	\$ 0	1
2	-	-	Grant in lieu of taxes	-	-	-	-	-	2
3	133,993	133,993	Parcel taxes - City of Port Alberni	133,692	134,110	134,110	134,110	3,370	3
4	27,454	27,454	Contribution from Sproat Lake	27,250	27,478	27,478	27,478	690	4
5	20,465	20,465	Contribution from Beaver Creek	20,307	20,483	20,483	20,483	515	5
6	16,914	16,914	Contribution from Cherry Creek	16,825	16,929	16,929	16,929	425	6
7	\$ 199,000	\$ 199,000	TOTAL REVENUE	\$ 199,000	\$ 199,000	\$ 199,000	\$ 199,000	\$ 5,000	7
EXPENDITURES									
8	\$ 1,000	\$ 1,000	Administrative charge	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	8
9	197,074	198,000	Debt repayment	198,000	198,000	198,000	198,000	4,000	9
10	-	-	Other costs	-	-	-	-	-	10
11	\$ 198,074	\$ 199,000	TOTAL EXPENDITURES	\$ 199,000	\$ 199,000	\$ 199,000	\$ 199,000	\$ 5,000	11
12	\$ 926	\$ -	FINANCIAL PLAN BALANCE	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	12
13	120,715	120,715	Add: Principal debt payments	120,715	120,715	120,715	120,715	120,715	13
14	174	174	Deduct: Surplus from previous year	926	0	0	0	0	14
15	\$ 121,467	\$ 120,541	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	\$ 119,789	\$ 120,715	\$ 120,715	\$ 120,715	\$ 120,715	15



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN
BAMFIELD VOLUNTEER FIRE DEPARTMENT
PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'**

As adopted by the Board of Directors
on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 48,713	\$ 48,713	Surplus (deficit) from prior years	\$ 198	\$ -	\$ -	\$ -	\$ -	1
2	91,787	91,787	Tax requisition	108,302	98,600	98,700	98,800	98,900	2
3	23,661	23,000	Contracts with other governments	23,000	23,000	23,000	23,000	23,000	3
4	637	-	Gain on disposal of assets	-	-	-	-	-	4
5	7,405	500	Grants in lieu of taxes	500	500	500	500	500	5
6	778	-	Other sources	-	-	-	-	-	6
7	\$ 172,981	\$ 164,000	TOTAL REVENUE	\$ 132,000	\$ 122,100	\$ 122,200	\$ 122,300	\$ 122,400	7
EXPENDITURES									
8	\$ 7,000	\$ 7,000	Administrative charge	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	8
9	51,778	65,000	Capital fund contribution	24,000	40,000	40,000	40,000	40,000	9
10	884	1,000	Labour & benefits	7,000	7,100	7,200	7,300	7,400	10
11	9,344	9,000	Insurance	9,000	9,000	9,000	9,000	9,000	11
12	103,777	82,000	Operating costs	76,000	60,000	60,000	60,000	60,000	12
13	-	-	First responder investigation	10,000	-	-	-	-	13
14	\$ 172,783	\$ 164,000	TOTAL EXPENDITURES	\$ 132,000	\$ 122,100	\$ 122,200	\$ 122,300	\$ 122,400	14
15	\$ 198	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	15
16	51,778	65,000	Add: Transfer to reserves	24,000	40,000	40,000	40,000	40,000	16
17	24,796	16,500	Deduct: Estimated amortization not included	25,000	25,000	25,000	25,000	25,000	17
18	48,713	48,713	Surplus from previous year	198	-	-	-	-	18
19	-\$ 21,533	-\$ 213	ANNUAL SURPLUS/(DEFICIT)	-\$ 1,198	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	19
CAPITAL FUND									
20	\$ 68,427	\$ 68,427	Balance, beginning of year	\$ 12,178	\$ 36,378	\$ 76,778	\$ 117,478	\$ 158,478	20
21	46,000	65,000	Contribution from operating fund	24,000	40,000	40,000	40,000	40,000	21
22	-	-	Grants and other contributions	-	-	-	-	-	22
23	778	800	Interest earnings	200	400	700	1,000	1,300	23
24			<i>Less - capital expenditures</i>						24
25	1,070	-	Sign project	-	-	-	-	-	25
26	20,000	25,000	Fire truck	-	-	-	-	-	26
27	81,957	70,000	Fire boat	-	-	-	-	-	27
28	103,027	95,000	Total capital expenditures	-	-	-	-	-	28
29	\$ 12,178	\$ 134,227	BALANCE, END OF YEAR	\$ 36,378	\$ 76,778	\$ 117,478	\$ 158,478	\$ 199,778	29



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN
BAMFIELD WATER SYSTEM
PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'**

As adopted by the Board of Directors
on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 546	\$ 587	Surplus (deficit) from prior years	\$ 7,674	-\$ 0	-\$ 0	-\$ 0	0	1
2	58,872	58,872	Parcel tax	58,160	101,560	101,560	101,560	101,560	2
3	122,894	133,000	Sale of service	170,000	175,000	175,000	175,000	175,000	3
4	-	1,026,672	Transfer of Gas Tax	400,000	-	-	-	-	4
5	448,219	-	Grants and other contributions	960,955	-	-	-	-	5
6	75,000	75,000	South Bamfield Road hydrant contribution	-	-	-	-	-	6
7	4,350	-	Other revenue	-	-	-	-	-	7
8	1,162	500	Grants in lieu of taxes	500	500	500	500	500	8
9	\$ 711,043	\$ 1,294,631	TOTAL REVENUE	\$ 1,597,289	\$ 277,060	\$ 277,060	\$ 277,060	\$ 277,060	9
EXPENDITURES									
10	\$ 24,000	\$ 24,000	Administrative charge	\$ 22,000	\$ 18,000	\$ 14,000	\$ 14,000	\$ 14,000	10
11	137,844	128,059	Capital fund contribution from operating	60,000	58,160	58,160	58,160	58,160	11
12	448,219	1,026,672	Capital fund contribution from grants	1,360,955	-	-	-	-	12
13	-	6,000	Debt repayment	6,000	43,400	43,400	43,400	43,400	13
14	408	3,000	Engineering & consulting	3,000	5,000	5,000	5,000	5,000	14
15	6,166	6,400	Insurance	6,400	6,400	6,400	6,800	7,000	15
16	19,811	21,000	Labour & benefits	26,000	26,500	18,000	18,400	18,800	16
17	14,169	23,000	Materials & repairs/maintenance	47,934	55,500	55,500	55,500	55,500	17
18	38,887	40,000	Operation contracts	49,000	49,000	49,000	49,000	49,000	18
19	3,489	7,000	Other operating costs	4,000	3,100	14,900	14,400	13,600	19
20	7,234	6,500	Utilities	9,000	9,000	9,200	9,400	9,600	20
21	3,143	3,000	Water monitoring	3,000	3,000	3,500	3,000	3,000	21
22	\$ 703,370	\$ 1,294,631	TOTAL EXPENDITURES	\$ 1,597,289	\$ 277,060	\$ 277,060	\$ 277,060	\$ 277,060	22
23	\$ 7,674	\$ -	FINANCIAL PLAN BALANCE	-\$ 0	-\$ 0	-\$ 0	-\$ 0	0	23
24	586,063	1,154,731	Add: Transfer to reserves	60,000	58,160	58,160	58,160	58,160	24
25	79,758	79,000	Deduct: Estimated amortization not included	79,000	79,000	79,000	79,000	79,000	25
26	546	587	Surplus from previous year	7,674	-	0	-	0	26
27	\$ 513,433	\$ 1,075,144	ANNUAL SURPLUS/(DEFICIT)	-\$ 26,674	-\$ 20,840	-\$ 20,840	-\$ 20,840	-\$ 20,840	27



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 BAMFIELD WATER SYSTEM (continued)
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
	CAPITAL FUND								
28	\$ 243,674	\$ 243,674	Balance, beginning of year	\$ 417,524	\$ 742	\$ 19,002	\$ 22,362	\$ 25,722	28
29	133,872	128,059	Contribution from operating fund	60,000	58,160	58,160	58,160	58,160	29
30	-	600,000	Water treatment plant debt	600,000	-	-	-	-	30
31	448,219	1,026,672	Grants and other contributions	1,360,955	-	-	-	-	31
32	3,972	2,000	Interest earnings	1,600	100	200	200	300	32
33			<i>Less - capital expenditures</i>						33
34	-	-	Upgrades - gas tax funding	400,000	-	-	-	-	34
35	-	40,000	Miscellaneous works	-	40,000	40,000	40,000	40,000	35
36	347,797	1,585,024	Water treatment plant - Gas Tax project	2,039,337	-	-	-	-	36
37	-	-	Infrastructure assessment	-	-	15,000	-	-	37
38	-	-	Development Cost Charge update	-	-	-	15,000	-	38
39	64,416	73,000	South Bamfield Road - hydrant install	-	-	-	-	-	39
40	412,213	1,698,024	Total capital expenditures	2,439,337	40,000	55,000	55,000	40,000	40
41	\$ 417,524	\$ 302,381	BALANCE, END OF YEAR	\$ 742	\$ 19,002	\$ 22,362	\$ 25,722	\$ 44,182	41



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 GRANTS-IN-AID BAMFIELD
 PARTICIPANTS: ELECTORAL AREA 'A'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	8,000	8,000	Tax requisition	11,000	10,000	10,000	10,000	10,000	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 8,000	\$ 8,000	TOTAL REVENUE	\$ 11,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	4
EXPENDITURES									
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	6
7	7,000	7,000	Bamfield Community Affairs Society	10,000	10,000	10,000	10,000	10,000	7
8	\$ 8,000	\$ 8,000	TOTAL EXPENDITURES	\$ 11,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	8
9	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	-	-	Deduct: Surplus from previous year	-	-	-	-	-	10
11	\$ -	\$ -	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	\$ -	\$ -	\$ -	\$ -	\$ -	11



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN
GRANTS-IN-AID BEAUFORT
PARTICIPANTS: ELECTORAL AREA 'B'**

As adopted by the Board of Directors
on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 1,600	\$ 1,600	Surplus (deficit) from prior years	\$ 1,000	\$ -	\$ -	\$ -	\$ -	1
2	1,000	1,000	Tax requisition	-	1,000	1,000	1,000	1,000	2
3	\$ 2,600	\$ 2,600	TOTAL REVENUE	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	3
EXPENDITURES									
4	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	600	600	Beaver Creek Community Club	-	-	-	-	-	5
6	1,000	1,000	Cherry Creek Community Rec. Commission	-	-	-	-	-	6
7	-	1,000	Unallocated	1,000	1,000	1,000	1,000	1,000	7
8	\$ 1,600	\$ 2,600	TOTAL EXPENDITURES	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	8
9	\$ 1,000	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	1,600	1,600	Deduct: Surplus from previous year	1,000	-	-	-	-	10
11	-\$ 600	-\$ 1,600	ANNUAL SURPLUS/(DEFICIT)	-\$ 1,000	\$ -	\$ -	\$ -	\$ -	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 MOUNTAIN RANCH ROAD FIRE PROTECTION
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'B'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	3,152	3,152	Tax requisition	3,465	3,100	3,100	3,100	3,100	2
3	\$ 3,152	\$ 3,152	TOTAL REVENUE	\$ 3,465	\$ 3,100	\$ 3,100	\$ 3,100	\$ 3,100	3
EXPENDITURES									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	3,052	3,052	Operating costs	3,365	3,000	3,000	3,000	3,000	5
6	\$ 3,152	\$ 3,152	TOTAL EXPENDITURES	\$ 3,465	\$ 3,100	\$ 3,100	\$ 3,100	\$ 3,100	6
7	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	Deduct: Surplus from previous year	-	-	-	-	-	8
9	\$ -	\$ -	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	\$ -	\$ -	\$ -	\$ -	\$ -	9



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 GRANTS-IN-AID LONG BEACH
 PARTICIPANTS: ELECTORAL AREA 'C'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 150	\$ 150	Surplus (deficit) from prior years	\$ 2,000	\$ -	\$ -	\$ -	\$ -	1
2	2,000	2,000	Tax requisition	-	-	-	-	-	2
3	\$ 2,150	\$ 2,150	TOTAL REVENUE	\$ 2,000	\$ -	\$ -	\$ -	\$ -	3
EXPENDITURES									
4	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	150	150	Beaver Creek Community Club	-	-	-	-	-	5
6	-	2,000	Wheels for Wellness	-	-	-	-	-	6
7	-	-	Unallocated	2,000	-	-	-	-	7
8	\$ 150	\$ 2,150	TOTAL EXPENDITURES	\$ 2,000	\$ -	\$ -	\$ -	\$ -	8
9	\$ 2,000	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	150	150	Deduct: Surplus from previous year	2,000	-	-	-	-	10
11	\$ 1,850	-\$ 150	ANNUAL SURPLUS/(DEFICIT)	-\$ 2,000	\$ -	\$ -	\$ -	\$ -	11

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN
MILLSTREAM WATER SYSTEM
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

As adopted by the Board of Directors
on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 2,718	\$ 2,718	Surplus (deficit) from prior years	\$ 2,095	\$ 0	\$ 0	\$ 0	\$ 0	1
2	31,175	31,000	Sale of service	33,000	34,200	34,500	34,800	39,300	2
3	5,499	107,000	Grants & other contributions	94,501					3
4	1,039	-	Other sources	-	-	-	-	-	4
5	\$ 40,431	\$ 140,718	TOTAL REVENUE	\$ 129,596	\$ 34,200	\$ 34,500	\$ 34,800	\$ 39,300	5
EXPENDITURES									
6	\$ 4,000	\$ 4,000	Administrative charge	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	6
7	1,031	-	Capital fund contribution from operating	-	-	-	-	-	7
8	5,499	107,000	Capital fund contribution from grants	94,501	-	-	-	-	8
9	2,119	2,200	Insurance	2,200	2,200	2,200	2,200	2,200	9
10	12,557	14,000	Labour and related costs	23,000	23,500	24,000	24,500	25,000	10
11	3,963	3,818	Materials & repairs/maintenance	3,495	2,000	1,700	1,400	5,300	11
12	7,855	8,300	Operations contract	-	-	-	-	-	12
13	1,312	1,400	Utilities	1,400	1,500	1,600	1,700	1,800	13
14	\$ 38,336	\$ 140,718	TOTAL EXPENDITURES	\$ 129,596	\$ 34,200	\$ 34,500	\$ 34,800	\$ 39,300	14
15	\$ 2,095	\$ -	FINANCIAL PLAN BALANCE	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	15
16	1,031	-	Add: Transfer to reserves	-	-	-	-	-	16
17	30,114	34,000	Deduct: Estimated amortization not included	34,000	34,000	34,000	34,000	34,000	17
18	2,718	2,718	Surplus from previous year	2,095	0	0	0	0	18
19	-\$ 29,706	-\$ 36,718	ANNUAL SURPLUS/(DEFICIT)	-\$ 36,095	-\$ 34,000	-\$ 34,000	-\$ 34,000	-\$ 34,000	19



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 MILLSTREAM WATER SYSTEM (continued)
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
	CAPITAL FUND								
20	\$ 92,361	\$ 92,361	Balance, beginning of year	\$ 90,631	\$ 81,932	\$ 82,532	\$ 83,132	\$ 83,732	20
21	-	-	Contribution from operating fund	-	-	-	-	-	21
22	5,499	107,000	Grants and other contributions	94,501	-	-	-	-	22
23	1,031	300	Interest earnings	300	600	600	600	600	23
24			<i>Less - capital expenditures</i>						24
25	5,499	9,000	Infrastructure assessment	3,500	-	-	-	-	25
26		-	Reservoir cleaning	-	-	-	-	-	26
27	2,761	100,000	Water system upgrades	100,000	-	-	-	-	27
28	8,260	109,000	Total capital expenditures	103,500	-	-	-	-	28
29	<u>\$ 90,631</u>	<u>\$ 90,661</u>	BALANCE, END OF YEAR	<u>\$ 81,932</u>	<u>\$ 82,532</u>	<u>\$ 83,132</u>	<u>\$ 83,732</u>	<u>\$ 84,332</u>	29



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN
SALMON BEACH GARBAGE
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

As adopted by the Board of Directors
on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 177	\$ 177	Surplus (deficit) from prior years	\$ 615	\$ -	\$ -	\$ -	\$ -	1
2	22,903	22,903	Parcel tax	23,385	26,000	26,000	26,000	26,000	2
3	101	-	Other sources	-	-	-	-	-	3
4	\$ 23,181	\$ 23,080	TOTAL REVENUE	\$ 24,000	\$ 26,000	\$ 26,000	\$ 26,000	\$ 26,000	4
EXPENDITURES									
5	\$ 2,000	\$ 2,000	Administrative charge	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	5
6	101	-	Capital fund contribution	-	2,000	2,000	2,000	2,000	6
7	3,171	3,000	Maintenance contract	3,000	3,000	3,000	3,000	3,000	7
8	2,059	3,000	Labour & benefits	2,000	2,000	2,000	2,000	2,000	8
9	15,235	15,080	Operating costs	16,000	16,000	16,000	16,000	16,000	9
10	\$ 22,566	\$ 23,080	TOTAL EXPENDITURES	\$ 24,000	\$ 26,000	\$ 26,000	\$ 26,000	\$ 26,000	10
11	\$ 615	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	101	-	Add: Transfer to reserves	-	2,000	2,000	2,000	2,000	12
13	1,982	2,700	Deduct: Estimated amortization not included	2,000	2,000	2,000	2,000	2,000	13
14	177	177	Surplus from previous year	615	-	-	-	-	14
15	-\$ 1,443	-\$ 2,877	ANNUAL SURPLUS/(DEFICIT)	-\$ 2,615	\$ -	\$ -	\$ -	\$ -	15
CAPITAL FUND									
16	\$ 8,776	\$ 8,776	Balance, beginning of year	\$ 8,877	\$ 877	\$ 2,877	\$ 4,877	\$ 6,877	16
17	-	-	Contribution from operating fund	-	2,000	2,000	2,000	2,000	17
18	101	-	Interest earnings	-	-	-	-	-	18
19			<i>Less - capital expenditures</i>						19
20	-	8,000	New Garbage bins	8,000	-	-	-	8,000	20
21	-	8,000	Total capital expenditures	8,000	-	-	-	8,000	21
22	\$ 8,877	\$ 776	BALANCE, END OF YEAR	\$ 877	\$ 2,877	\$ 4,877	\$ 6,877	\$ 877	22



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 SALMON BEACH POWER DISTRIBUTION
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017	2017		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 32,898	\$ 32,898	Surplus (deficit) from prior years	\$ 44,034	\$ -	\$ -	\$ -	\$ -	1
2	6,838	-	MFA Actuarial Gain	-	-	-	-	-	2
3	66,502	66,502	Parcel tax	66,066	66,600	66,600	66,600	66,600	3
4	\$ 106,238	\$ 99,400	TOTAL REVENUE	\$ 110,100	\$ 66,600	\$ 66,600	\$ 66,600	\$ 66,600	4
EXPENDITURES									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	62,104	99,300	Debt repayment	110,000	66,500	66,500	66,500	66,500	6
7	\$ 62,204	\$ 99,400	TOTAL EXPENDITURES	\$ 110,100	\$ 66,600	\$ 66,600	\$ 66,600	\$ 66,600	7
8	\$ 44,034	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	31,560	31,560	Add: Principal debt payments	31,560	31,560	31,560	31,560	31,560	9
10	32,898	32,898	Deduct: Surplus from previous year	44,034	-	-	-	-	10
11	\$ 42,696	-\$ 1,338	ANNUAL SURPLUS/(DEFICIT)	-\$ 12,474	\$ 31,560	\$ 31,560	\$ 31,560	\$ 31,560	11



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN
SALMON BEACH RECREATION
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

As adopted by the Board of Directors
on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 9,928	\$ 9,928	Surplus (deficit) from prior years	\$ 1,220	\$ -	\$ -	\$ -	\$ -	1
2	332	332	Committed surplus from prior years	-	-	-	-	-	2
3	47,040	47,040	Parcel tax	31,180	32,700	33,000	33,300	33,600	3
4	419	-	Other sources	-	-	-	-	-	4
5	\$ 57,719	\$ 57,300	TOTAL REVENUE	\$ 32,400	\$ 32,700	\$ 33,000	\$ 33,300	\$ 33,600	5
EXPENDITURES									
6	\$ 4,000	\$ 4,000	Administrative charge	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	6
7	38,419	38,000	Capital fund contribution	10,000	10,000	10,000	10,000	10,000	7
8	2,599	4,000	Labour & benefits	3,000	3,100	3,200	3,300	3,400	8
9	3,171	2,900	Maintenance contract	6,000	6,000	6,000	6,000	6,000	9
10	8,310	8,400	Operating costs	8,400	8,600	8,800	9,000	9,200	10
11	\$ 56,499	\$ 57,300	TOTAL EXPENDITURES	\$ 32,400	\$ 32,700	\$ 33,000	\$ 33,300	\$ 33,600	11
12	\$ 1,220	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	38,419	38,000	Add: Transfer to reserves	10,000	10,000	10,000	10,000	10,000	13
14	8,367	12,000	Deduct: Estimated amortization not included	12,000	12,000	12,000	12,000	12,000	14
15	9,928	9,928	Surplus from previous year	1,220	-	-	-	-	15
16	\$ 21,344	\$ 16,072	ANNUAL SURPLUS/(DEFICIT)	-\$ 3,220	-\$ 2,000	-\$ 2,000	-\$ 2,000	-\$ 2,000	16
CAPITAL FUND									
17	\$ 19,235	\$ 19,235	Balance, beginning of year	\$ 57,654	\$ 44,154	\$ 54,554	\$ 64,954	\$ 75,454	17
18	38,000	38,000	Contribution from operating fund	10,000	10,000	10,000	10,000	10,000	18
19	419	300	Interest earnings	500	400	400	500	600	19
20			<i>Less - capital expenditures</i>						20
21	-	10,000	Boat ramp	10,000	-	-	-	-	21
22	-	-	Stair and gazebo upgrades	10,000	-	-	-	-	22
23	-	-	Storage containers	4,000	-	-	-	-	23
24	-	10,000	Total capital expenditures	24,000	-	-	-	-	24
25	\$ 57,654	\$ 47,535	BALANCE, END OF YEAR	\$ 44,154	\$ 54,554	\$ 64,954	\$ 75,454	\$ 86,054	25



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 SALMON BEACH SECURITY
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 14,710	\$ 14,710	Surplus (deficit) from prior years	\$ 15,713	\$ -	\$ -	\$ -	\$ -	1
2	15,140	15,140	Parcel tax	35,137	27,000	27,000	27,000	27,000	2
3	358	-	Other sources	-	-	-	-	-	3
4	\$ 30,208	\$ 29,850	TOTAL REVENUE	\$ 50,850	\$ 27,000	\$ 27,000	\$ 27,000	\$ 27,000	4
EXPENDITURES									
5	\$ 3,000	\$ 3,000	Administrative charge	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	5
6	355	-	Capital fund contribution	25,000	-	-	-	-	6
7	3,753	5,000	Labour & benefits	2,000	2,000	2,000	2,000	2,000	7
8	3,216	3,000	Maintenance contract	3,000	3,000	3,000	3,000	3,000	8
9	4,171	18,850	Operating costs	18,850	20,000	20,000	20,000	20,000	9
10	\$ 14,495	\$ 29,850	TOTAL EXPENDITURES	\$ 50,850	\$ 27,000	\$ 27,000	\$ 27,000	\$ 27,000	10
11	\$ 15,713	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	355	-	Add: Transfer to reserves	25,000	-	-	-	-	12
13	993	1,000	Deduct: Estimated amortization not included	1,000	1,000	1,000	1,000	1,000	13
14	14,710	14,710	Surplus from previous year	15,713	-	-	-	-	14
15	\$ 365	-\$ 15,710	ANNUAL SURPLUS/(DEFICIT)	\$ 8,287	-\$ 1,000	-\$ 1,000	-\$ 1,000	-\$ 1,000	15
CAPITAL FUND									
16	\$ 30,962	\$ 30,961	Balance, beginning of year	\$ 31,317	\$ 21,517	\$ 21,717	\$ 21,917	\$ 22,117	16
17	-	-	Contribution from operating fund	25,000	-	-	-	-	17
18	-	-	Grants and other contributions	-	-	-	-	-	18
19	355	200	Interest earnings	200	200	200	200	200	19
20	<i>Less - capital expenditures</i>								20
21	-	10,000	Admin Building	35,000	-	-	-	-	21
22	-	10,000	Total capital expenditures	35,000	-	-	-	-	22
23	\$ 31,317	\$ 21,161	BALANCE, END OF YEAR	\$ 21,517	\$ 21,717	\$ 21,917	\$ 22,117	\$ 22,317	23



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 SALMON BEACH SEWAGE
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 4,983	\$ 4,983	Surplus (deficit) from prior years	\$ 5,667	\$ -	\$ -	\$ -	\$ -	1
2	45,667	45,667	Parcel tax	47,983	56,800	57,000	57,200	57,400	2
3	23,429	19,000	Sale of services	19,000	19,000	19,000	19,000	19,000	3
4	1,500	-	Other sources	-	-	-	-	-	4
5	\$ 75,579	\$ 69,650	TOTAL REVENUE	\$ 72,650	\$ 75,800	\$ 76,000	\$ 76,200	\$ 76,400	5
EXPENDITURES									
6	\$ 9,000	\$ 9,000	Administrative charge	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	6
7	25,500	24,000	Capital fund contribution	24,000	25,000	25,000	25,000	25,000	7
8	2,271	4,000	Labour & benefits	1,000	1,000	1,000	1,000	1,000	8
9	24,825	25,000	Maintenance contract	28,000	30,000	30,000	30,000	30,000	9
10	8,316	7,650	Operating costs	7,650	7,800	8,000	8,200	8,400	10
11	\$ 69,912	\$ 69,650	TOTAL EXPENDITURES	\$ 72,650	\$ 75,800	\$ 76,000	\$ 76,200	\$ 76,400	11
FINANCIAL PLAN BALANCE									
12	\$ 5,667	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	25,500	24,000	Add: Transfer to reserves	24,000	25,000	25,000	25,000	25,000	13
14	14,668	14,750	Deduct: Estimated amortization not included	14,750	14,750	14,750	14,750	14,750	14
15	4,983	4,983	Surplus from previous year	5,667	-	-	-	-	15
16	\$ 11,516	\$ 4,267	ANNUAL SURPLUS/(DEFICIT)	\$ 3,583	\$ 10,250	\$ 10,250	\$ 10,250	\$ 10,250	16
CAPITAL FUND									
17	\$ 119,314	\$ 119,315	Balance, beginning of year	\$ 144,814	\$ 155,914	\$ 182,214	\$ 208,714	\$ 235,414	17
18	24,000	24,000	Contribution from operating fund	24,000	25,000	25,000	25,000	25,000	18
19			Grants and other contributions						19
20	1,500	900	Interest earnings	1,100	1,300	1,500	1,700	1,900	20
21			<i>Less - capital expenditures</i>						21
22	-	10,000	Professional Evaluation of system	10,000	-	-	-	-	22
23	-	-	Storage container	4,000	-	-	-	-	23
24	-	10,000	Total capital expenditures	14,000	-	-	-	-	24
25	\$ 144,814	\$ 134,215	BALANCE, END OF YEAR	\$ 155,914	\$ 182,214	\$ 208,714	\$ 235,414	\$ 262,314	25



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN
SALMON BEACH TRANSPORTATION
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

As adopted by the Board of Directors
on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 50,814	\$ 50,814	Surplus (deficit) from prior years	\$ 61,292	\$ -	\$ -	\$ -	\$ -	1
2	117,186	117,186	Parcel tax	112,708	157,100	157,200	157,300	157,400	2
3	1,045	-	Other sources	-	-	-	-	-	3
4	\$ 169,045	\$ 168,000	TOTAL REVENUE	\$ 174,000	\$ 157,100	\$ 157,200	\$ 157,300	\$ 157,400	4
EXPENDITURES									
5	\$ 7,000	\$ 7,000	Administrative charge	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	5
6	30,045	29,000	Capital fund contribution	29,000	10,000	10,000	10,000	10,000	6
7	6,759	10,000	Labour & benefits	6,000	6,100	6,200	6,300	6,400	7
8	28,937	30,000	Maintenance contract	28,000	30,000	30,000	30,000	30,000	8
9	35,013	92,000	Operating costs	102,000	102,000	102,000	102,000	102,000	9
10	\$ 107,753	\$ 168,000	TOTAL EXPENDITURES	\$ 174,000	\$ 157,100	\$ 157,200	\$ 157,300	\$ 157,400	10
11	\$ 61,292	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	30,045	29,000	Add: Transfer to reserves	29,000	10,000	10,000	10,000	10,000	12
13	2,370	2,400	Deduct: Estimated amortization not included	2,400	2,400	2,400	2,400	2,400	13
14	50,814	50,814	Surplus from previous year	61,292	-	-	-	-	14
15	\$ 38,153	-\$ 24,214	ANNUAL SURPLUS/(DEFICIT)	-\$ 34,692	\$ 7,600	\$ 7,600	\$ 7,600	\$ 7,600	15
CAPITAL FUND									
16	\$ 77,569	\$ 77,569	Balance, beginning of year	\$ 107,614	\$ 137,514	\$ 148,614	\$ 159,814	\$ 171,014	16
17	29,000	29,000	Contribution from operating fund	29,000	10,000	10,000	10,000	10,000	17
18	-	-	Grants and other contributions	-	-	-	-	-	18
19	1,045	700	Interest earnings	900	1,100	1,200	1,200	1,300	19
20			<i>Less - capital expenditures</i>						20
21	-	-	Infrastructure assessment	-	-	-	-	-	21
22	-	29,000	Paving of sensitive areas	29,000	-	-	-	-	22
23	-	-	Total capital expenditures	-	-	-	-	-	23
24	\$ 107,614	\$ 107,269	BALANCE, END OF YEAR	\$ 137,514	\$ 148,614	\$ 159,814	\$ 171,014	\$ 182,314	24



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN
SALMON BEACH WATER
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

As adopted by the Board of Directors
on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 4,760	\$ 4,760	Surplus (deficit) from prior years	\$ 303	\$ -	\$ -	\$ -	\$ -	1
2	14,790	14,790	Parcel tax	19,247	25,200	25,400	25,600	25,800	2
3	-	50,000	Transfer of Gas Tax	50,000	50,000	-	-	-	3
4	721	-	Other sources	-	-	-	-	-	4
5	\$ 20,271	\$ 69,550	TOTAL REVENUE	\$ 69,550	\$ 75,200	\$ 25,400	\$ 25,600	\$ 25,800	5
EXPENDITURES									
6	\$ 8,000	\$ 8,000	Administrative charge	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	6
7	721	50,000	Capital fund contribution	50,000	50,000	-	-	-	7
8	5,101	9,000	Labour & benefits	8,000	8,200	8,400	8,600	8,800	8
9	328	1,000	Maintenance contract	1,000	1,000	1,000	1,000	1,000	9
10	5,818	1,550	Operating costs	1,550	7,000	7,000	7,000	7,000	10
11	\$ 19,968	\$ 69,550	TOTAL EXPENDITURES	\$ 69,550	\$ 75,200	\$ 25,400	\$ 25,600	\$ 25,800	11
12	\$ 303	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	721	50,000	Add: Transfer to reserves	50,000	50,000	-	-	-	13
14	1,153	2,500	Deduct: Estimated amortization not included	2,500	2,500	2,500	2,500	2,500	14
15	4,760	4,760	Surplus from previous year	303	-	-	-	-	15
16	-\$ 4,889	\$ 42,740	ANNUAL SURPLUS/(DEFICIT)	\$ 47,197	\$ 47,500	-\$ 2,500	-\$ 2,500	-\$ 2,500	16
CAPITAL FUND									
17	\$ 40,039	\$ 40,039	Balance, beginning of year	\$ 40,760	\$ 41,060	\$ 41,360	\$ 41,660	\$ 41,960	17
18	-	50,000	Contribution from operating fund	50,000	50,000	-	-	-	18
19	-	-	Grants and other contributions	-	-	-	-	-	19
20	721	300	Interest earnings	300	300	300	300	300	20
21			<i>Less - capital expenditures</i>						21
22	-	-	Pressure well - feasibility study	-	-	-	-	-	22
23	-	50,000	Well development	50,000	50,000	-	-	-	23
24	-	50,000	Total capital expenditures	50,000	50,000	-	-	-	24
25	\$ 40,760	\$ 40,339	BALANCE, END OF YEAR	\$ 41,060	\$ 41,360	\$ 41,660	\$ 41,960	\$ 42,260	25



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 SOUTH LONG BEACH COMMUNITY PARK
 PARTICIPANTS: PART OF ELECTORAL AREA 'C'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 7,500	\$ 7,500	Surplus (deficit) from prior years	\$ 7,500	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	-	-	-	-	-	2
3	<u>\$ 7,500</u>	<u>\$ 7,500</u>	TOTAL REVENUE	<u>\$ 7,500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	3
EXPENDITURES									
4	\$ -	-	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	-	7,500	Operating costs	7,500	-	-	-	-	5
6	<u>\$ -</u>	<u>\$ 7,500</u>	TOTAL EXPENDITURES	<u>\$ 7,500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	6
7	\$ 7,500	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	7,500	7,500	Deduct: Surplus from previous year	7,500	-	-	-	-	8
9	<u>\$ -</u>	<u>-\$ 7,500</u>	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	<u>-\$ 7,500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	9



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 SOUTH LONG BEACH FIRE DEPARTMENT
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 1,000	\$ 1,000	Surplus (deficit) from prior years	\$ 302	\$ -	\$ -	\$ -	\$ -	1
2	13,000	13,000	Tax requisition	13,698	14,000	14,000	14,000	14,000	2
3	302	-	Grant in lieu of taxes	-	-	-	-	-	3
4	96	-	Other sources	-	-	-	-	-	4
5	\$ 14,398	\$ 14,000	TOTAL REVENUE	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	5
EXPENDITURES									
6	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	6
7	96	-	Capital fund contribution	-	-	-	-	-	7
8	13,900	13,900	Operating costs	13,900	13,900	13,900	13,900	13,900	8
9	\$ 14,096	\$ 14,000	TOTAL EXPENDITURES	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	9
10	\$ 302	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	96	-	Add: Transfer to reserves	-	-	-	-	-	11
12	-	-	Deduct: Estimated amortization not included	-	-	-	-	-	12
13	1,000	1,000	Surplus from previous year	302	-	-	-	-	13
14	-\$ 602	-\$ 1,000	ANNUAL SURPLUS/(DEFICIT)	-\$ 302	\$ -	\$ -	\$ -	\$ -	14
CAPITAL FUND									
15	\$ 8,300	\$ 8,301	Balance, beginning of year	\$ 8,396	\$ 8,496	\$ 8,596	\$ 8,696	\$ 8,796	15
16	-	-	Contribution from operating fund	-	-	-	-	-	16
17	-	-	Grants and other contributions	-	-	-	-	-	17
18	96	100	Interest earnings	100	100	100	100	100	18
19			<i>Less - capital expenditures</i>						19
20		-	Equipment	-	-	-	-	-	20
21	-	-	Total capital expenditures	-	-	-	-	-	21
22	\$ 8,396	\$ 8,401	BALANCE, END OF YEAR	\$ 8,496	\$ 8,596	\$ 8,696	\$ 8,796	\$ 8,896	22



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 SOUTH LONG BEACH MULTI-PURPOSE PATH CONTRIBUTION
 PARTICIPANTS: PART OF ELECTORAL AREA 'C'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 607	\$ 607	Surplus (deficit) from prior years	\$ 253	\$ -	\$ -	\$ -	\$ -	1
2	6,593	6,593	Parcel taxes	6,947	7,200	7,200	7,200	7,200	2
3	153	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 7,353	\$ 7,200	TOTAL REVENUE	\$ 7,200	\$ 7,200	\$ 7,200	\$ 7,200	\$ 7,200	4
EXPENDITURES									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	7,000	7,000	Contribution to Ucluelet	7,000	7,000	7,000	7,000	7,000	6
7	-	100	Other costs	100	100	100	100	100	7
8	\$ 7,100	\$ 7,200	TOTAL EXPENDITURES	\$ 7,200	\$ 7,200	\$ 7,200	\$ 7,200	\$ 7,200	8
9	\$ 253	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	607	607	Deduct: Surplus from previous year	253	-	-	-	-	10
11	-\$ 354	-\$ 607	ANNUAL SURPLUS/(DEFICIT)	-\$ 253	\$ -	\$ -	\$ -	\$ -	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 SOUTH LONG BEACH STREET LIGHTING
 PARTICIPANTS: PART OF ELECTORAL AREA 'C'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 100	\$ 100	Surplus (deficit) from prior years	\$ 26	\$ -	\$ -	\$ -	\$ -	1
2	820	820	Tax requisition	949	1,000	1,020	1,040	1,060	2
3	19	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 939	\$ 920	TOTAL REVENUE	\$ 975	\$ 1,000	\$ 1,020	\$ 1,040	\$ 1,060	4
EXPENDITURES									
5	\$ 100	100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	813	820	Operating costs	875	900	920	940	960	6
7	\$ 913	\$ 920	TOTAL EXPENDITURES	\$ 975	\$ 1,000	\$ 1,020	\$ 1,040	\$ 1,060	7
8	\$ 26	-	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	100	100	Deduct: Surplus from previous year	26	-	-	-	-	9
10	-\$ 74	100	ANNUAL SURPLUS/(DEFICIT)	-\$ 26	\$ -	\$ -	\$ -	\$ -	10

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 GRANTS-IN-AID SPROAT LAKE
 PARTICIPANTS: ELECTORAL AREA 'D'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 9,308	\$ 9,308	Surplus (deficit) from prior years	\$ 14,559	\$ -	\$ -	\$ -	\$ -	1
2	30,935	30,935	Tax requisition	25,684	34,243	34,243	34,243	34,243	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 40,243	\$ 40,243	TOTAL REVENUE	\$ 40,243	\$ 34,243	\$ 34,243	\$ 34,243	\$ 34,243	4
EXPENDITURES									
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	6
7			Contribution to Port Alberni to eliminate						7
8	24,243	24,243	non City resident rate fees	24,243	24,243	24,243	24,243	24,243	8
9	441	10,000	Special events	10,000	10,000	10,000	10,000	10,000	9
10	-	5,000	Sproat Lake Community Association	5,000	-	-	-	-	10
11	\$ 25,684	\$ 40,243	TOTAL EXPENDITURES	\$ 40,243	\$ 34,243	\$ 34,243	\$ 34,243	\$ 34,243	11
12	\$ 14,559	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	9,308	9,308	Deduct: Surplus from previous year	14,559	-	-	-	-	13
14	\$ 5,251	-\$ 9,308	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 14,559	\$ -	\$ -	\$ -	\$ -	14



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 SPROAT LAKE ANIMAL CONTROL
 PARTICIPANTS: ELECTORAL AREA 'D'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 2,393	\$ 2,393	Surplus (deficit) from prior years	\$ 1,668	\$ -	\$ -	\$ -	\$ -	1
2	707	707	Tax requisition	1,432	3,100	3,100	3,100	3,100	2
3	28	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 3,128	\$ 3,100	TOTAL REVENUE	\$ 3,100	\$ 3,100	\$ 3,100	\$ 3,100	\$ 3,100	4
EXPENDITURES									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	600	2,000	Enforcement costs	2,000	2,000	2,000	2,000	2,000	6
7	760	1,000	Labour & related costs	1,000	1,000	1,000	1,000	1,000	7
8	\$ 1,460	\$ 3,100	TOTAL EXPENDITURES	\$ 3,100	\$ 3,100	\$ 3,100	\$ 3,100	\$ 3,100	8
9	\$ 1,668	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	2,393	2,393	Deduct: Surplus from previous year	1,668	-	-	-	-	10
11	-\$ 725	-\$ 2,393	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 1,668	\$ -	\$ -	\$ -	\$ -	11



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 SPROAT LAKE MULTI-PURPOSE ARENA CONTRIBUTION
 PARTICIPANTS: ELECTORAL AREA 'D'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 1,113	\$ 1,113	Surplus (deficit) from prior years	\$ 1,535	\$ -	\$ -	\$ -	\$ -	1
2	26,941	26,941	Parcel taxes	26,315	28,078	28,078	28,078	1,290	2
3	1,035	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 29,089	\$ 28,054	TOTAL REVENUE	\$ 27,850	\$ 28,078	\$ 28,078	\$ 28,078	\$ 1,290	4
EXPENDITURES									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	27,454	27,454	Contribution to Port Alberni Arena	27,250	27,478	27,478	27,478	690	6
7	-	500	Other costs	500	500	500	500	500	7
8	\$ 27,554	\$ 28,054	TOTAL EXPENDITURES	\$ 27,850	\$ 28,078	\$ 28,078	\$ 28,078	\$ 1,290	8
9	\$ 1,535	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	1,113	1,113	Deduct: Surplus from previous year	1,535	-	-	-	-	10
11	\$ 422	-\$ 1,113	ANNUAL SURPLUS/(DEFICIT)	-\$ 1,535	\$ -	\$ -	\$ -	\$ -	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 SPROAT LAKE COMMUNITY ASSOCIATION GRANT
 PARTICIPANTS: PART OF ELECTORAL AREA 'D'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	12,000	12,000	Parcel tax	12,000	12,000	12,000	12,000	12,000	2
3	\$ 12,000	\$ 12,000	TOTAL REVENUE	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	3
EXPENDITURES									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	11,900	11,900	Grant to Community Association	11,900	11,900	11,900	11,900	11,900	5
6	\$ 12,000	\$ 12,000	TOTAL EXPENDITURES	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	6
7	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	Deduct: Surplus from previous year	-	-	-	-	-	8
9	\$ -	\$ -	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	\$ -	\$ -	\$ -	\$ -	\$ -	9



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN
SPROAT LAKE COMMUNITY PARK
PARTICIPANTS: PART OF ELECTORAL AREA 'D'**

As adopted by the Board of Directors
on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 6,681	\$ 6,681	Surplus (deficit) from prior years	\$ 9,616	\$ -	\$ -	\$ -	\$ -	1
2	92,319	92,319	Tax requisition	91,384	101,100	101,200	101,300	101,400	2
3	-	100,000	Transfer of Gas Tax	100,000	-	-	-	-	3
4	3,594	-	Grant in lieu of taxes	-	-	-	-	-	4
5	1,945	-	Other income	-	-	-	-	-	5
6	\$ 104,539	\$ 199,000	TOTAL REVENUE	\$ 201,000	\$ 101,100	\$ 101,200	\$ 101,300	\$ 101,400	6
EXPENDITURES									
7	\$ 6,000	\$ 6,000	Administrative charge	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	7
8	49,945	148,000	Capital fund contribution from operating	150,000	50,000	50,000	50,000	50,000	8
9	6,671	7,000	Labour & related costs	6,000	6,100	6,200	6,300	6,400	9
10	32,307	38,000	Operating costs	38,000	38,000	38,000	38,000	38,000	10
11	\$ 94,923	\$ 199,000	TOTAL EXPENDITURES	\$ 201,000	\$ 101,100	\$ 101,200	\$ 101,300	\$ 101,400	11
12	\$ 9,616	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	49,945	148,000	Add: Transfer to reserves	150,000	50,000	50,000	50,000	50,000	13
14	20,045	21,000	Deduct: Estimated amortization not included	21,000	21,000	21,000	21,000	21,000	14
15	-	-	Loss on disposal of assets	-	-	-	-	-	15
16	6,681	6,681	Surplus from previous year	9,616	-	-	-	-	16
17	\$ 32,835	\$ 120,319	ANNUAL SURPLUS/(DEFICIT)	\$ 119,384	\$ 29,000	\$ 29,000	\$ 29,000	\$ 29,000	17



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 SPROAT LAKE COMMUNITY PARK (continued)
 PARTICIPANTS: PART OF ELECTORAL AREA 'D'

As adopted by the Board of Directors
 on March 28, 2018

		History							Budget						
		2017	2017						2018	2019	2020	2021	2022		
		ACTUAL	PLAN												
CAPITAL FUND															
18	\$	106,238	\$ 106,238	Balance, beginning of year	\$	138,467	\$	44,167	\$	54,567	\$	64,967	\$	75,467	18
19		48,000	148,000	Contribution from operating fund		150,000		50,000		50,000		50,000		50,000	19
20		1,945	600	Interest earnings		700		400		400		500		600	20
21				<i>Less - capital expenditures</i>											21
22		8,655	7,000	Bike park upgrades		2,000		-		-		-		-	22
23		-	2,000	Cougar Smith Park infrastructure upgrades		2,000		-		-		-		-	23
24		-	1,000	Dickson Park dock		1,000									24
25		9,061	190,000	Trail upgrades		240,000		40,000		40,000		40,000		40,000	25
26		17,716	200,000	Total capital expenditures		245,000		40,000		40,000		40,000		40,000	26
27	\$	138,467	\$ 54,838	BALANCE, END OF YEAR	\$	44,167	\$	54,567	\$	64,967	\$	75,467	\$	86,067	27



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN
SPROAT LAKE NOISE CONTROL
PARTICIPANTS: ELECTORAL AREA 'D'**

As adopted by the Board of Directors
on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 4,130	\$ 4,130	Surplus (deficit) from prior years	\$ 5,088	\$ -	\$ -	\$ -	\$ -	1
2	2,970	2,970	Tax requisition	2,012	7,100	7,100	7,100	7,100	2
3	116	-	Grant in lieu of taxes	-	-	-	-	-	3
4	-	-	Other sources	-	-	-	-	-	4
5	\$ 7,216	\$ 7,100	TOTAL REVENUE	\$ 7,100	\$ 7,100	\$ 7,100	\$ 7,100	\$ 7,100	5
EXPENDITURES									
6	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	6
7	-	5,000	Enforcement costs	5,000	5,000	5,000	5,000	5,000	7
8	2,028	2,000	Labour & related costs	2,000	2,000	2,000	2,000	2,000	8
9	\$ 2,128	\$ 7,100	TOTAL EXPENDITURES	\$ 7,100	\$ 7,100	\$ 7,100	\$ 7,100	\$ 7,100	9
10	\$ 5,088	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	4,130	4,130	Deduct: Surplus from previous year	5,088	-	-	-	-	11
12	\$ 958	-\$ 4,130	ANNUAL SURPLUS/(DEFICIT)	-\$ 5,088	\$ -	\$ -	\$ -	\$ -	12

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 SPROAT LAKE VOLUNTEER FIRE DEPARTMENT
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'D'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 59	\$ 59	Surplus (deficit) from prior years	\$ 5,187	\$ -	\$ -	\$ -	\$ -	1
2	384,091	384,091	Tax requisition	394,763	398,550	398,950	399,350	399,750	2
3	2,019	4,000	Contracts with other governments	4,000	4,000	4,000	4,000	4,000	3
4	14,955	5,000	Grants in lieu of taxes	5,000	5,000	5,000	5,000	5,000	4
5	6,440	-	Other sources	-	-	-	-	-	5
6	\$ 407,564	\$ 393,150	TOTAL REVENUE	\$ 408,950	\$ 407,550	\$ 407,950	\$ 408,350	\$ 408,750	6
EXPENDITURES									
7	\$ 8,000	\$ 8,000	Administrative charge	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	7
8	86,254	80,000	Capital fund contribution from operating	90,000	80,000	80,000	80,000	80,000	8
9	3,375	4,000	Labour & related costs	18,000	18,400	18,800	19,200	19,600	9
10	304,748	301,150	Operating costs	292,950	301,150	301,150	301,150	301,150	10
11	\$ 402,377	\$ 393,150	TOTAL EXPENDITURES	\$ 408,950	\$ 407,550	\$ 407,950	\$ 408,350	\$ 408,750	11
12	\$ 5,187	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	86,254	80,000	Add: Transfer to reserves	90,000	80,000	80,000	80,000	80,000	13
14	86,890	90,000	Deduct: Estimated amortization not included	90,000	90,000	90,000	90,000	90,000	14
15	59	59	Surplus from previous year	5,187	-	-	-	-	15
16	\$ 4,492	-\$ 10,059	ANNUAL SURPLUS/(DEFICIT)	-\$ 5,187	-\$ 10,000	-\$ 10,000	-\$ 10,000	-\$ 10,000	16



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 SPROAT LAKE VOLUNTEER FIRE DEPARTMENT (continued)
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'D'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
	CAPITAL FUND								
17	\$ 515,654	\$ 515,654	Balance, beginning of year	\$ 537,725	\$ 36,825	\$ 117,425	\$ 198,625	\$ 280,425	17
18	80,000	80,000	Contribution from operating fund	90,000	80,000	80,000	80,000	80,000	18
19	6,254	3,700	Interest earnings	2,100	600	1,200	1,800	2,400	19
20			<i>Less - capital expenditures</i>						20
21	2,803	3,000	Auto external defibrillator	-	-	-	-	-	21
22	4,989	5,000	Engine #40 - upgrades	-	-	-	-	-	22
23	-	-	Fire Engine	500,000	-	-	-	-	23
24	4,768	15,000	Firehall upgrades #1	14,000	-	-	-	-	24
25	29,315	15,000	Firehall upgrades #2	10,000	-	-	-	-	25
26	8,249	15,000	Firehall upgrades #3	25,000	-	-	-	-	26
27	6,440	22,000	SCBA bottles	7,000	-	-	-	-	27
28	7,619	7,000	Thermal imaging camera	7,000	-	-	-	-	28
29	-	30,000	Waterline extension	30,000	-	-	-	-	29
30	64,183	112,000	Total capital expenditures	593,000	-	-	-	-	30
31	<u>\$ 537,725</u>	<u>\$ 487,354</u>	BALANCE, END OF YEAR	<u>\$ 36,825</u>	<u>\$ 117,425</u>	<u>\$ 198,625</u>	<u>\$ 280,425</u>	<u>\$ 362,825</u>	31



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 ARVAY ROAD STREET LIGHTING
 PARTICIPANTS: PART OF ELECTORAL AREA 'E'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 12	\$ 12	Surplus (deficit) from prior years	\$ 45	\$ -	\$ -	\$ -	\$ -	1
2	1,488	1,488	Tax requisition	1,505	1,600	1,600	1,600	1,600	2
3	\$ 1,500	\$ 1,500	TOTAL REVENUE	\$ 1,550	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	3
EXPENDITURES									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	1,355	1,400	Operating costs	1,450	1,500	1,500	1,500	1,500	5
6	\$ 1,455	\$ 1,500	TOTAL EXPENDITURES	\$ 1,550	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	6
7	\$ 45	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	12	12	Deduct: Surplus from previous year	45	-	-	-	-	8
9	\$ 33	-\$ 12	ANNUAL SURPLUS/(DEFICIT)	-\$ 45	\$ -	\$ -	\$ -	\$ -	9

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 BEAVER CREEK ANIMAL CONTROL
 PARTICIPANTS: ELECTORAL AREA 'E'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 2,255	\$ 2,255	Surplus (deficit) from prior years	\$ 1,740	\$ -	\$ -	\$ -	\$ -	1
2	745	745	Tax requisition	1,260	3,000	3,000	3,000	3,000	2
3	\$ 3,000	\$ 3,000	TOTAL REVENUE	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	3
EXPENDITURES									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	400	1,900	Enforcement costs	1,900	1,900	1,900	1,900	1,900	5
6	760	1,000	Labour & related costs	1,000	1,000	1,000	1,000	1,000	6
7	\$ 1,260	\$ 3,000	TOTAL EXPENDITURES	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	7
8	\$ 1,740	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	2,255	2,255	Deduct: Surplus from previous year	1,740	-	-	-	-	9
10	-\$ 515	-\$ 2,255	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 1,740	\$ -	\$ -	\$ -	\$ -	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN
BEAVER CREEK MULTI-PURPOSE ARENA CONTRIBUTION
PARTICIPANTS: ELECTORAL AREA 'E'**

As adopted by the Board of Directors
on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 836	\$ 836	Surplus (deficit) from prior years	\$ 523	\$ -	\$ -	\$ -	\$ -	1
2	20,229	20,229	Parcel taxes	20,384	21,083	21,083	21,083	1,115	2
3	23	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 21,088	\$ 21,065	TOTAL REVENUE	\$ 20,907	\$ 21,083	\$ 21,083	\$ 21,083	\$ 1,115	4
EXPENDITURES									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	20,465	20,465	Contribution to Port Alberni Arena	20,307	20,483	20,483	20,483	515	6
7	-	500	Other costs	500	500	500	500	500	7
8	\$ 20,565	\$ 21,065	TOTAL EXPENDITURES	\$ 20,907	\$ 21,083	\$ 21,083	\$ 21,083	\$ 1,115	8
9	\$ 523	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	836	836	Deduct: Surplus from previous year	523	-	-	-	-	10
11	-\$ 313	-\$ 836	ANNUAL SURPLUS/(DEFICIT)	-\$ 523	\$ -	\$ -	\$ -	\$ -	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 BEAVER CREEK NOISE CONTROL
 PARTICIPANTS: ELECTORAL AREA 'E'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 1,365	\$ 1,365	Surplus (deficit) from prior years	\$ 1,115	\$ -	\$ -	\$ -	\$ -	1
2	735	735	Tax requisition	985	2,100	2,100	2,100	2,100	2
3	\$ 2,100	\$ 2,100	TOTAL REVENUE	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	3
EXPENDITURES									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	-	1,000	Enforcement costs	1,000	1,000	1,000	1,000	1,000	5
6	885	1,000	Labour & related costs	1,000	1,000	1,000	1,000	1,000	6
7	\$ 985	\$ 2,100	TOTAL EXPENDITURES	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	7
8	\$ 1,115	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	1,365	1,365	Deduct: Surplus from previous year	1,115	-	-	-	-	9
10	-\$ 250	-\$ 1,365	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 1,115	\$ -	\$ -	\$ -	\$ -	10



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 BEAVER CREEK RECREATION GRANT
 PARTICIPANTS: ELECTORAL AREA 'E'

As adopted by the Board of Directors
 on March 28, 2018

Line	History		Budget					Line
	2017 ACTUAL	2017 PLAN	2018	2019	2020	2021	2022	
REVENUE								
1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	31,295	31,295	31,295	31,300	31,300	31,300	31,300	2
3	-	-	-	-	-	-	-	3
4	<u>\$ 31,295</u>	<u>\$ 31,295</u>	<u>\$ 31,295</u>	<u>\$ 31,300</u>	<u>\$ 31,300</u>	<u>\$ 31,300</u>	<u>\$ 31,300</u>	4
EXPENDITURES								
5	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	31,195	31,195	31,195	31,200	31,200	31,200	31,200	6
7	<u>\$ 31,295</u>	<u>\$ 31,295</u>	<u>\$ 31,295</u>	<u>\$ 31,300</u>	<u>\$ 31,300</u>	<u>\$ 31,300</u>	<u>\$ 31,300</u>	7
8	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	-	-	-	-	-	9
10	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	10

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 BEAVER CREEK VOLUNTEER FIRE DEPARTMENT
 PARTICIPANTS: PART OF ELECTORAL AREA 'E'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 5,945	\$ 5,945	Surplus (deficit) from prior years	\$ 354	\$ -	\$ -	\$ -	\$ -	1
2	266,771	266,771	Tax requisition	287,589	287,800	290,900	289,100	292,300	2
3	4,784	4,784	Contracts with other governments	5,057	5,200	5,300	5,400	5,500	3
4	149	-	Grant in lieu of taxes	-	-	-	-	-	4
5	3,760	-	Other sources	-	-	-	-	-	5
6	\$ 281,409	\$ 277,500	TOTAL REVENUE	\$ 293,000	\$ 293,000	\$ 296,200	\$ 294,500	\$ 297,800	6
EXPENDITURES									
7	\$ 7,000	\$ 7,000	Administrative charge	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	7
8	16,239	18,000	Automobile expenses	18,000	18,400	18,800	19,200	19,600	8
9	82,655	85,000	Capital fund contribution	90,000	90,000	90,000	85,000	85,000	9
10	56,978	39,000	Equipment	41,700	38,500	38,500	38,500	38,500	10
11	62,123	69,000	Firefighter expenses	68,000	69,400	70,800	72,200	73,600	11
12	2,906	3,000	Labour & related costs	14,000	14,300	14,600	14,900	15,200	12
13	50,582	51,000	Other operating	50,800	51,800	52,800	53,900	55,000	13
14	2,572	5,500	Utilities	3,500	3,600	3,700	3,800	3,900	14
15	\$ 281,055	\$ 277,500	TOTAL EXPENDITURES	\$ 293,000	\$ 293,000	\$ 296,200	\$ 294,500	\$ 297,800	15
16	\$ 354	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	16
17	82,655	85,000	Add: Transfer to reserves	90,000	90,000	90,000	85,000	85,000	17
18	56,666	55,000	Deduct: Estimated amortization not included	55,000	55,000	55,000	55,000	55,000	18
19	5,945	5,945	Surplus from previous year	354	-	-	-	-	19
20	\$ 20,398	\$ 24,055	ANNUAL SURPLUS/(DEFICIT)	\$ 34,646	\$ 35,000	\$ 35,000	\$ 30,000	\$ 30,000	20



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 BEAVER CREEK VOLUNTEER FIRE DEPARTMENT (continued)
 PARTICIPANTS: PART OF ELECTORAL AREA 'E'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
	CAPITAL FUND								
21	\$ 298,597	\$ 298,599	Balance, beginning of year	\$ 318,234	\$ 390,834	\$ 32,434	\$ 123,034	\$ 209,234	21
22	79,000	85,000	Contribution from operating fund	90,000	90,000	90,000	85,000	85,000	22
23	3,655	2,200	Interest earnings	2,600	1,600	600	1,200	1,900	23
24			<i>Less - capital expenditures</i>						24
25	32,037	40,000	Compound & building upgrades	20,000	-	-	-	-	25
26	30,981	45,000	Parking lot improvements	-	-	-	-	-	26
27	-	-	Replace truck #53	-	450,000	-	-	-	27
28	63,018	85,000	Total capital expenditures	20,000	450,000	-	-	-	28
29	\$ 318,234	\$ 300,799	BALANCE, END OF YEAR	\$ 390,834	\$ 32,434	\$ 123,034	\$ 209,234	\$ 296,134	29



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN
BEAVER CREEK WATER SYSTEM
PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'**

As adopted by the Board of Directors
on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 281,159	\$ 285,178	Surplus (deficit) from prior years	\$ 244,704	\$ 0	\$ 0	\$ 0	\$ 0	1
2	244,188	244,188	Parcel tax	246,806	244,188	244,188	244,188	244,188	2
3	7,000	1,000	Capital levy deposit	1,000	1,000	1,000	1,000	1,000	3
4	11,400	7,600	Connection fees	7,600	7,600	7,600	7,600	7,600	4
5	2,976	2,500	Interest & penalties	2,500	2,500	2,500	2,500	2,500	5
6	85,986	5,000	Miscellaneous revenue	5,000	5,000	5,000	5,000	5,000	6
7	-	1,500	Subdivision application fees	1,500	1,500	1,500	1,500	1,500	7
8	238	-	Grant in lieu of taxes	-	-	-	-	-	8
9	764,440	700,000	Water tolls	700,000	710,000	720,000	730,000	740,000	9
10	\$ 1,397,387	\$ 1,246,966	TOTAL REVENUE	\$ 1,209,110	\$ 971,788	\$ 981,788	\$ 991,788	\$ 1,001,788	10
EXPENDITURES									
11	\$ 48,000	\$ 48,000	Administration charge	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	11
12	542,078	449,466	Capital fund contribution from operating	388,110	204,288	206,688	207,976	209,150	12
13	4,782	1,000	Advertising	1,000	1,000	1,000	1,000	1,000	13
14	4,392	5,000	Bank charges	5,000	4,000	4,000	4,000	4,000	14
15	143,865	160,000	Bulk water purchase	160,000	160,000	160,000	160,000	160,000	15
16	2,580	25,000	Computer & controls	25,000	15,000	15,000	15,000	15,000	16
17	4,547	5,000	Education	5,000	5,000	5,000	5,000	5,000	17
18	2,483	25,000	Engineering & consulting	25,000	25,000	25,000	25,000	25,000	18
19	6,487	8,500	Insurance	8,500	8,500	8,500	8,500	8,500	19
20	227,639	247,000	Labour & benefits	273,000	280,000	285,600	291,312	297,138	20
21	27,326	50,000	Legal fees	50,000	10,000	10,000	10,000	10,000	21
22	1,275	2,500	Licenses & permits	2,500	2,500	2,500	2,500	2,500	22
23			<i>Materials & repairs/maintenance</i>						23
24	8,122	15,000	Pumphouse maintenance	15,000	15,000	15,000	15,000	15,000	24
25	33,141	100,000	Repairs & maintenance	100,000	100,000	100,000	100,000	100,000	25
26	7,375	9,000	Water Monitoring	9,000	9,000	9,000	9,000	9,000	26
27	9,695	10,000	Small tools & supplies	15,000	5,000	5,000	5,000	5,000	27
28	4,623	6,000	Maintenance building repairs	6,000	6,000	6,000	6,000	6,000	28
29	9,599	10,000	Fire hydrant maintenance	10,000	10,000	10,000	10,000	10,000	29
30	72,555	150,000	Total materials & repairs/maintenance	155,000	145,000	145,000	145,000	145,000	30



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 BEAVER CREEK WATER SYSTEM (continued)
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
			EXPENDITURES (continued)						
31	\$ 4,370	\$ 3,500	Office	\$ 4,000	\$ 3,500	\$ 3,500	\$ 3,500	\$ 3,500	31
32	1,906	3,000	Telephone	3,000	3,000	3,000	3,000	3,000	32
33	42,160	46,000	Utilities	46,000	47,000	49,000	52,000	55,000	33
34	16,238	18,000	Vehicle operation	18,000	18,000	18,000	18,000	18,000	34
35	<u>\$ 1,152,683</u>	<u>\$ 1,246,966</u>	TOTAL EXPENDITURES	<u>\$ 1,209,110</u>	<u>\$ 971,788</u>	<u>\$ 981,788</u>	<u>\$ 991,788</u>	<u>\$ 1,001,788</u>	35
36	\$ 244,704	\$ -	FINANCIAL PLAN BALANCE	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	36
37	542,078	449,466	Add: Transfer to reserves	388,110	204,288	206,688	207,976	209,150	37
38	161,529	155,000	Deduct: Estimated amortization not included	155,000	155,000	155,000	155,000	155,000	38
39	281,159	285,178	Surplus from previous year	244,704	0	0	0	0	39
40	<u>\$ 344,094</u>	<u>\$ 9,288</u>	ANNUAL SURPLUS/(DEFICIT)	<u>-\$ 11,594</u>	<u>\$ 49,288</u>	<u>\$ 51,688</u>	<u>\$ 52,976</u>	<u>\$ 54,150</u>	40
			(for Financial Reporting purposes)						
			CAPITAL DEVELOPMENT FUND						
41	\$ 149,922	\$ 149,922	Balance, beginning of year	\$ 545,237	\$ 512,323	\$ 404,987	\$ 299,251	\$ 194,003	41
42	434,442	434,442	Contribution from operating fund	373,086	189,264	191,664	192,952	194,126	42
43	7,000	-	Capital cost charge contribution	-	-	-	-	-	43
44	-	-	Contribution from grants	-	-	-	-	-	44
45	3,807	2,400	Interest earnings	4,000	3,400	2,600	1,800	1,100	45
46			<i>Less - capital expenditures</i>						46
47	24,559	40,000	Shop & compound upgrade	-	-	-	-	-	47
48	5,905	15,000	Development Cost Charge review	-	-	-	-	-	48
49	5,058	7,897	Water infrastructure update	-	-	-	-	-	49
50	14,412	40,000	Water system upgrades	410,000	300,000	300,000	300,000	300,000	50
51	49,934	102,897	Total capital expenditures	410,000	300,000	300,000	300,000	300,000	51
52	<u>\$ 545,237</u>	<u>\$ 483,867</u>	BALANCE, END OF YEAR	<u>\$ 512,323</u>	<u>\$ 404,987</u>	<u>\$ 299,251</u>	<u>\$ 194,003</u>	<u>\$ 89,229</u>	52



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 BEAVER CREEK WATER SYSTEM (continued)
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
RENEWAL RESERVE FUND									
53	\$ 2,873	\$ 2,873	Balance, beginning of year	\$ 2,906	\$ 2,926	\$ 2,946	\$ 2,966	\$ 2,986	53
54	-	-	Contribution from operating fund	-	-	-	-	-	54
55	33	20	Interest earnings	20	20	20	20	20	55
56	-	-	Less - capital expenditures	-	-	-	-	-	56
57	<u>\$ 2,906</u>	<u>\$ 2,893</u>	BALANCE, END OF YEAR	<u>\$ 2,926</u>	<u>\$ 2,946</u>	<u>\$ 2,966</u>	<u>\$ 2,986</u>	<u>\$ 3,006</u>	57
EMPLOYEES SICK LEAVE FUND									
58	\$ 1,388	\$ 1,388	Balance, beginning of year	\$ 1,428	\$ 1,462	\$ 1,496	\$ 1,530	\$ 1,564	58
59	24	24	Contribution from operating fund	24	24	24	24	24	59
60	16	10	Interest earnings	10	10	10	10	10	60
61	-	-	Less - sick leave payout	-	-	-	-	-	61
62	<u>\$ 1,428</u>	<u>\$ 1,422</u>	BALANCE, END OF YEAR	<u>\$ 1,462</u>	<u>\$ 1,496</u>	<u>\$ 1,530</u>	<u>\$ 1,564</u>	<u>\$ 1,598</u>	62
MOTOR VEHICLE REPLACEMENT FUND									
63	\$ 10,698	\$ 10,698	Balance, beginning of year	\$ 25,899	\$ 16,059	\$ 31,239	\$ 46,529	\$ 31,819	63
64	15,000	15,000	Contribution from operating fund	15,000	15,000	15,000	15,000	15,000	64
65	201	140	Interest earnings	160	180	290	290	290	65
66	-	-	Less - capital expenditures	25,000	-	-	30,000	-	66
67	<u>\$ 25,899</u>	<u>\$ 25,838</u>	BALANCE, END OF YEAR	<u>\$ 16,059</u>	<u>\$ 31,239</u>	<u>\$ 46,529</u>	<u>\$ 31,819</u>	<u>\$ 47,109</u>	67



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2018-2022 FINANCIAL PLAN
GRANTS-IN-AID BEAVER CREEK
PARTICIPANTS: ELECTORAL AREA 'E'**

As adopted by the Board of Directors
on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 1,755	\$ 1,755	Surplus (deficit) from prior years	\$ 5,000	\$ -	\$ -	\$ -	\$ -	1
2	7,995	7,995	Tax requisition	1,000	-	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 9,750	\$ 9,750	TOTAL REVENUE	\$ 6,000	\$ -	\$ -	\$ -	\$ -	4
EXPENDITURES									
5	\$ -	-	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	750	750	Beaver Creek Community Club	-	-	-	-	-	6
7	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	7
8	3,000	3,000	Cherry Creek Community Rec. Commission	-	-	-	-	-	8
9	-	5,000	Special events	5,000	-	-	-	-	9
10	\$ 4,750	\$ 9,750	TOTAL EXPENDITURES	\$ 6,000	\$ -	\$ -	\$ -	\$ -	10
11	\$ 5,000	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	1,755	1,755	Deduct: Surplus from previous year	5,000	-	-	-	-	12
13	\$ 3,245	-\$ 1,755	ANNUAL SURPLUS/(DEFICIT)	-\$ 5,000	\$ -	\$ -	\$ -	\$ -	13

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 GRANVILLE ROAD FIRE PROTECTION
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'

As adopted by the Board of Directors
 on March 28, 2018

Line	History		Budget					Line
	2017 ACTUAL	2017 PLAN	2018	2019	2020	2021	2022	
REVENUE								
1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	1,832	1,832	1,792	1,800	1,800	1,800	1,800	2
3	<u>\$ 1,832</u>	<u>\$ 1,832</u>	<u>\$ 1,792</u>	<u>\$ 1,800</u>	<u>\$ 1,800</u>	<u>\$ 1,800</u>	<u>\$ 1,800</u>	3
EXPENDITURES								
4	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	1,732	1,732	1,692	1,700	1,700	1,700	1,700	5
6	<u>\$ 1,832</u>	<u>\$ 1,832</u>	<u>\$ 1,792</u>	<u>\$ 1,800</u>	<u>\$ 1,800</u>	<u>\$ 1,800</u>	<u>\$ 1,800</u>	6
7	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	-	-	-	-	-	8
9	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	9

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 CHERRY CREEK ANIMAL CONTROL
 PARTICIPANTS: ELECTORAL AREA 'F'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 4,012	\$ 4,012	Surplus (deficit) from prior years	\$ 3,152	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	- 0	3,000	3,000	3,000	3,000	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 4,012	\$ 4,012	TOTAL REVENUE	\$ 3,152	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	4
EXPENDITURES									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	-	2,912	Enforcement costs	2,052	1,900	1,900	1,900	1,900	6
7	760	1,000	Labour & related costs	1,000	1,000	1,000	1,000	1,000	7
8	\$ 860	\$ 4,012	TOTAL EXPENDITURES	\$ 3,152	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	8
9	\$ 3,152	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	4,012	4,012	Deduct: Surplus from previous year	3,152	-	-	-	-	10
11	-\$ 860	-\$ 4,012	ANNUAL SURPLUS/(DEFICIT)	-\$ 3,152	\$ -	\$ -	\$ -	\$ -	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 CHERRY CREEK MULTI-PURPOSE ARENA CONTRIBUTION
 PARTICIPANTS: ELECTORAL AREA 'F'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 511	\$ 511	Surplus (deficit) from prior years	\$ 520	\$ -	\$ -	\$ -	\$ -	1
2	17,003	17,003	Parcel taxes	16,905	17,529	17,529	17,529	1,025	2
3	20	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 17,534	\$ 17,514	TOTAL REVENUE	\$ 17,425	\$ 17,529	\$ 17,529	\$ 17,529	\$ 1,025	4
EXPENDITURES									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	16,914	16,914	Contribution to Port Alberni Arena	16,825	16,929	16,929	16,929	425	6
7	-	500	Other costs	500	500	500	500	500	7
8	\$ 17,014	\$ 17,514	TOTAL EXPENDITURES	\$ 17,425	\$ 17,529	\$ 17,529	\$ 17,529	\$ 1,025	8
9	\$ 520	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	511	511	Deduct: Surplus from previous year	520	-	-	-	-	10
11	\$ 9	-\$ 511	ANNUAL SURPLUS/(DEFICIT)	-\$ 520	\$ -	\$ -	\$ -	\$ -	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 CHERRY CREEK COMMUNITY PARK
 PARTICIPANTS: ELECTORAL AREA 'F'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 13,416	\$ 13,416	Surplus (deficit) from prior years	-\$ 5,612	\$ -	\$ -	\$ -	\$ -	1
2	6,535	6,535	Tax requisition	18,612	8,000	8,000	8,000	8,000	2
3	38,549	38,549	Grants and other contributions	-	-	-	-	-	3
4	80,000	80,000	Transfer of Gas Tax	-	-	-	-	-	4
5	8	-	Grant in lieu of taxes	-	-	-	-	-	5
6	\$ 138,508	\$ 138,500	TOTAL REVENUE	\$ 13,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	6
EXPENDITURES									
7	\$ 2,000	\$ 2,000	Administrative charge	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	7
8	566	1,000	Labour & benefits	1,000	1,000	1,000	1,000	1,000	8
9	141,554	135,500	Trail development & operating costs	10,000	5,000	5,000	5,000	5,000	9
10	\$ 144,120	\$ 138,500	TOTAL EXPENDITURES	\$ 13,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	10
11	-\$ 5,612	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	13,416	13,416	Deduct: Surplus from previous year	- 5,612	-	-	-	-	12
13	-\$ 19,028	-\$ 13,416	ANNUAL SURPLUS/(DEFICIT)	\$ 5,612	\$ -	\$ -	\$ -	\$ -	13

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 CHERRY CREEK NOISE CONTROL
 PARTICIPANTS: ELECTORAL AREA 'F'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 1,432	\$ 1,432	Surplus (deficit) from prior years	\$ 1,135	\$ -	\$ -	\$ -	\$ -	1
2	668	668	Tax requisition	965	2,100	2,100	2,100	2,100	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 2,100	\$ 2,100	TOTAL REVENUE	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	4
EXPENDITURES									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	-	1,000	Enforcement costs	1,000	1,000	1,000	1,000	1,000	6
7	865	1,000	Labour & related costs	1,000	1,000	1,000	1,000	1,000	7
8	\$ 965	\$ 2,100	TOTAL EXPENDITURES	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	8
9	\$ 1,135	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	1,432	1,432	Deduct: Surplus from previous year	1,135	-	-	-	-	10
11	-\$ 297	-\$ 1,432	ANNUAL SURPLUS/(DEFICIT)	-\$ 1,135	\$ -	\$ -	\$ -	\$ -	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2018-2022 FINANCIAL PLAN
 GRANTS-IN-AID CHERRY CREEK
 PARTICIPANTS: ELECTORAL AREA 'F'

As adopted by the Board of Directors
 on March 28, 2018

Line	History			Budget					Line
	2017 ACTUAL	2017 PLAN		2018	2019	2020	2021	2022	
REVENUE									
1	\$ 1,500	\$ 1,500	Surplus (deficit) from prior years	\$ 1,500	\$ -	\$ -	\$ -	\$ -	1
2	39,509	39,509	Tax requisition	23,509	24,009	24,009	24,009	24,009	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 41,009	\$ 41,009	TOTAL REVENUE	\$ 25,009	\$ 24,009	\$ 24,009	\$ 24,009	\$ 24,009	4
EXPENDITURES									
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	6
7	16,000	16,000	Cherry Creek Recreation Commission	-	-	-	-	-	7
8			Contribution to Port Alberni to eliminate						8
9	22,509	22,509	non City resident rate fees	22,509	22,509	22,509	22,509	22,509	9
10	-	1,500	Unallocated	1,500	1,500	1,500	1,500	1,500	10
11	\$ 39,509	\$ 41,009	TOTAL EXPENDITURES	\$ 25,009	\$ 24,009	\$ 24,009	\$ 24,009	\$ 24,009	11
12	\$ 1,500	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	1,500	1,500	Deduct: Surplus from previous year	1,500	-	-	-	-	13
14	\$ -	-\$ 1,500	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 1,500	\$ -	\$ -	\$ -	\$ -	14