BOARD OF DIRECTORS MEETING WEDNESDAY, FEBRUARY 8, 2017

Regional District Board Room, 3008 Fifth Avenue, Port Alberni, BC

AGENDA

			PAGE
L.		TO ORDER ediately following the ACRD Board Meeting)	
	Recog	gnition of Traditional Territories.	
2.		OVAL OF AGENDA on to approve, including late items requires 2/3 majority vote)	
3.	ADOP	TION OF MINUTES	
	a.	Board of Directors Meeting – January 11, 2017	3-5
		the minutes of the Alberni-Clayoquot Regional Hospital District Board of fors held on January 11, 2017 be adopted.	
1.	PETIT	IONS, DELEGATIONS & PRESENTATIONS (10-minute maximum)	
5.	CORR	ESPONDENCE FOR ACTION	
5.	CORR	ESPONDENCE FOR INFORMATION	
7.	REQU	EST FOR DECISIONS & BYLAWS	
	a.	Request for Decision Finance Warrant No. 496	6-7
		the Alberni-Clayoquot Regional Hospital District Board of Directors approve ce Warrant Number 496 in the amount of \$276,310.72 dated January 31,	•
	b.	Request for Decision 2017 Annual Budget	8-17
	THAT	the Alberni Clayoquot Regional Hospital District Board of Directors give	

first reading to Bylaw 122, cited as "Alberni-Clayoquot Regional Hospital District

2017 Annual Budget No. 122".

8. <u>REPORTS</u>

- a. Bamfield Health Centre K. Wyton
- b. Alberni-Clayoquot Continuing Care Society J. McNabb
- c. Island Health Capital Planning Committee P. Cote
- d. West Coast Native Health Care Society P. Cote
- e. Tofino General Hospital J. Osborne/D. St. Jacques
- f. Alberni-Clayoquot Health Network P. Cote/J. Osborne
- g. Other Reports

THAT the Regional Hospital Board of Directors receives reports a-g.

9. <u>UNFINISHED BUSINESS</u>

- 10. LATE BUSINESS
- 11. **QUESTION PERIOD**
- 12. ADJOURN

MINUTES OF THE BOARD OF DIRECTORS MEETING HELD ON WEDNESDAY, JANUARY 11, 2017

Regional District Board Room, 3008 Fifth Avenue, Port Alberni, BC

DIRECTORSJosie Osborne, Chairperson, Mayor, District of Tofino **PRESENT:**John Jack, Vice-Chair, Councillor, Huu-ay-aht First Nation

Keith Wyton, Director, Electoral Area "A" (Bamfield) Mike Kokura, Director, Electoral Area "B" (Beaufort) Tony Bennett, Director, Electoral Area "C" (Long Beach) Penny Cote, Director, Electoral Area "D" (Sproat Lake) John McNabb, Director, Electoral Area "E" (Beaver Creek)

Lucas Banton, Director, Electoral Area "F" (Cherry Creek)

Jack McLeman, Councillor, City of Port Alberni Dianne St. Jacques, Mayor, District of Ucluelet

Wilfred Cootes, Councillor, Uchucklesaht Tribe Government Kirsten Johnsen, Councillor, Toquaht Nation (non-voting member)

REGRETS: Alan McCarthy, Member of Legislature, Yuułu?ił?atḥ Government

Mike Ruttan, Mayor, City of Port Alberni

STAFF PRESENT: Russell Dyson, Chief Administrative Officer

Andrew McGifford, Manager of Environmental Services

Teri Fong, Manager of Finance

Mike Irg, Manager of Planning and Development Wendy Thomson, Manager of Administrative Services

1. CALL TO ORDER

The Chairperson called the meeting to order at 2:56 pm.

The Chairperson recognized the meeting this afternoon being held in the Tseshaht First Nation and the Hupacasath First Nation Traditional Territories.

2. APPROVAL OF AGENDA

MOVED: Director Bennett
SECONDED: Director St. Jacques

THAT the agenda be approved as circulated.

CARRIED

3. ADOPTION OF MINUTES

a. Board of Directors Meeting – December 9, 2016

MOVED: Director Banton
SECONDED: Director St. Jacques

THAT the minutes of the Alberni-Clayoquot Regional Hospital District meeting held on December 9, 2016 be adopted.

CARRIED

4. <u>PETITIONS, DELEGATIONS & PRESENTATIONS</u>

- 5. CORRESPONDENCE FOR ACTION
- 6. CORRESPONDENCE FOR INFORMATION
- 7. REQUEST FOR DECISIONS & BYLAWS
 - a. Request for Decision regarding Finance Warrant No. 495.

MOVED: Director Kokura SECONDED: Director McNabb

THAT the Alberni-Clayoquot Regional Hospital District Board of Directors approve Finance Warrant Number 495 in the amount of \$552,772.33 dated December 31, 2016.

CARRIED

b. Request for Decision regarding Bamfield Helipad.

MOVED: Director Wyton SECONDED: Director Jack

THAT the Alberni-Clayoquot Regional Hospital District forward a letter to Island Health requesting they provide their technical expertise to evaluate the floating dock and private airport site for the Bamfield helipad.

CARRIED

8. <u>REPORTS</u>

- a. Bamfield Health Centre K. Wyton No Report
- b. Alberni-Clayoquot Continuing Care Society J. McNabb No Report
- c. IH Capital Planning Committee P. Cote No Report
- d. West Coast Native Health Care Society P. Cote No Report

e. Tofino General Hospital – J. Osborne/D. St. Jacques – No Rep	eport
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f. Alberni-Clayoquot Health Network – P. Cote/J. Osborne

Director Cote provided a brief update on the Network meeting held on December 21st. The Network will be announcing the new table of partners shortly.

g. Other Reports – No Other Reports

MOVED: Director Jack

SECONDED: Director St. Jacques

THAT the Regional Hospital Board of Directors receives reports a-g.

CARRIED

9. <u>UNFINISHED BUSINESS</u>

10. LATE BUSINESS

11. QUESTION PERIOD

12. ADJOURN

MOVED: Director Bennett SECONDED: Director Banton

THAT this meeting be adjourned at 3:17 pm

CARRIED

Certified Correct:	
Josie Osborne,	Russell Dyson,
,	1/



3008 Fifth Avenue, Port Alberni, B.C. CANADA V9Y 2E3

Telephone (250) 720-2700 FAX: (250) 723-1327

REQUEST FOR DECISION

To: Hospital District Board of Directors

From: Teri Fong, CPA, CGA, Manager of Finance

Meeting Date: February 8, 2017

Subject: Finance Warrant No. 496

Recommendation:

That the Alberni-Clayoquot Regional Hospital District Board of Directors approve Finance Warrant Number 496 in the amount of \$276,310.72 dated January 31, 2017.

Desired Outcome:

To provide transparency of the Regional Hospital District's financial affairs.

Summary:

The Regional Hospital District Board of Directors reviews the details of the expenditures made in the previous month and when satisfied, approves the finance warrant.

<u>Time Requirements – Staff & Elected Officials:</u>

Minimal.

Submitted by:

Teri Fong, CPA, CGA, Manager of Finance

Alberni-Clayoquot Regional Hospital

Cheque Register - Detail - Supp.

Supplier: 0050 To 912

Total Computer Paid:

Trans. Date: 01-Jan-2017 To 30-Jan-2017

Cheque Date: 01-Jan-2017 To 30-Jan-2017

Batch No. : A

Cheque No. :



AP5100

Date: Jan 30, 2017

Bank: 1 To 1 Status: All

Medium:

M=Manual C=Computer R=Credit E=EFT-PAP T=EFT-File

Total Paid:

276,310.72

Page: 1

Time: 9:43 am

Supplier	Supplier Nam	е						
Chq/Ref #	Cheque Date			Status	Batch	Medium		Amount
Invoice No.	Ac	count No.	Account Description			Debit	Credit	
1850	VANCOUVER	ISLAND HEALTH A	UTHORITY					
1042	11-Jan-2017			Issued	2	С		54166.62
JAN11/17	01-	4-6030-000	ACCOUNTS PAYABLE			54166.62		
Invoice Des	scription> E1-	598, P-593, P-594, I	P-595, P-596, P-597					
			Total :		_	54166.62	0.00	54166.62
1043	23-Jan-2017			Issued	3	С		222144.10
JAN23/17	01-	4-6030-000	ACCOUNTS PAYABLE			222144.10		
Invoice Des	scription> P-6	61 and E2-672						
			Total :		_	222144.10	0.00	222144.10
ı			Supplier Total :		_	276310.72	0.00	276310.72

0.00

Total EFT PAP :

Total Manually Paid : 0.00 Total EFT File Transfer : 0.00

276,310.72



3008 Fifth Avenue, Port Alberni, B.C. CANADA V9Y 2E3

Telephone (250) 720-2700 FAX: (250) 723-1327

REQUEST FOR DECISION

To: Regional Hospital District Board of Directors

From: Teri Fong, CPA, CGA, Manager of Finance

Meeting Date: February 8, 2017

Subject: 2017 Annual Budget

Recommendation:

THAT the Alberni Clayoquot Regional Hospital District Board of Directors give first reading to Bylaw 122, cited as "Alberni-Clayoquot Regional Hospital District 2017 Annual Budget No. 122".

Background:

The Regional Hospital District paid for 40% of the West Coast General Hospital (WCGH) construction using long term debt secured through the Municipal Finance Assocation (MFA). The balance of the debt outstanding is \$4.89 million at the end of 2016.

Island Health has provided a letter regarding the 2017/18 Capital Projects and Equipment plan. The request include \$1.3 million in the ACRHD 40% share of capital projects. The attached annual budget provides the funds to support all of the requests in the letter.

In 2014 the ACRHD requisitioned \$1 million dollars in anticipation of a major renovation to the Emergency Room at the WCGH. Island Health has since reduced the scope of the project and, as stated in the letter, reducing the ACHRD share to \$800,000. Therefore, \$200,000 that was requisitioned in 2014 no longer needs to be allocated to this project and has been now reallocated to the current year's funding requests.

Funding amounts committed to Island Health that have not yet been distributed because the projects not completed include:

Year	Amount
2011	\$18,477.66
2012	\$129,150.93
2014	\$43,619.08
2014 – Emergency Room	\$1,000,000.00
2015	\$46,591.35
2016	\$745,186.43
Total	\$1,983,025.45

This outstanding amount is consistent with prior years and is not a concern of staff, just thought that the Board should be aware that the amounts have not all been paid out.

Time Requirements - Staff & Elected Officials:

Staff time for the Hospital District is required to satisfy the financial requirements of the organization including debt

management, financial statements, budget and accounts payable processing. Staff time is also utilized to prepare agendas and minutes and support lobbying efforts. Finally, staff time is required to attend the Island Health Capital Planning meetings as well and regular correspondence with Island Health representatives.

Financial:

The tax requisition is approximately \$150,000 higher than the previous year. The assessed values for the Regional District increase by 6.71% from the previous year and therefore the impact to the residential tax rate is relatively minor. The 2017 residential tax rate is \$0.295 per \$1,000 of assessed value as compared to the 2016 rate of \$0.289 per \$1,000.

Policy or Legislation:

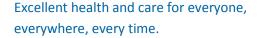
The Alberni-Clayoquot Regional Hospital District is required by Section 23 of the Hospital District Act to adopt an annual budget by March 31st of each year.

Order in Council 811/15 excludes the Maa-nulth First Nation members from the responsibility to pay for debt incurred by the Hospital District prior to their membership.

Options Considered:

The Board of Directors could request further information from Island Health regarding the proposed capital projects.

Submitted by:	Koney
•	Teri Fong, CPA, CGA, Manager of Finance
Approved by:	
	Russell Dyson, Chief Administrative Officer





January 31, 2017 Ref # 18129

Ms. Teri Fong Manager of Finance Alberni-Clayoquot Regional Hospital District (ACRHD) 3008 5th Avenue Port Alberni BC V9Y 2E3

Dear Ms. Fong:

Re: 2017/18 Capital Projects and Equipment

I am writing to advise you of the Island Health 2017/18 capital plan for which ACRHD cost-sharing is requested.

The ACRHD cost-share amount identified for 2017/18 is \$1,318,950, summarized as follows, and detailed in the attached lists:

Minor Capital Projects:	\$618,914
Equipment:	248,500
Unit Dose Medication Distribution	451,536
Total:	\$1,318,950

This request is greater than the historical provisional budget of \$550,000 for minor capital projects and equipment. Island Health requests an increase to this budget amount for 2017/18.

Replace Chiller System – West Coast General Hospital

The minor capital projects includes replacement of the chiller system at West Coast General Hospital: This project replaces the existing inefficient and unreliable chiller with a new high efficiency, heat recovery chiller which will substantially reduce greenhouse gas. The project was approved in 2016/17 with a portion of the cash flow in 2017/18.

Patient Portal Project

In recent semi-annual meetings between Island Health and RHD representatives, the importance of Information Management/Information Technology (IM/IT) in health care was discussed. Island Health described how RHD cost-sharing on high priority IM/IT capital projects will improve outcomes for Island Health residents. This includes "smart" or integrated IM/IT equipment and IM/IT infrastructure to enable increased functionality in equipment; this would not include administrative IM/IT capital projects. The intent is not to increase the financial burden on RHDs, but rather to ensure the highest priority capital projects are funded whether they are traditional facility, equipment or IM/IT projects.

For 2017/18, Island Health is requesting RHD cost-sharing for the Patient Portal. This is an Electronic Health Record (EHR) tool that will provide convenient and secure web-based access for residents to their health records. Through the portal, residents can review information Island Health has on file for them, view their prior lab and diagnostic test results, view their health record reports, see their schedule of past and planned visits, access educational materials and in some cases directly interact with their care team via secure messaging. The tool is designed to encourage individuals to participate in their health care and support a move towards self-management.

The Province has identified improved access to health records as a high priority and the portal helps facilitate this by providing convenient access to information and services for residents living within Island Health. The portal is planned to be deployed in a phased manner starting in 2017/18 within specific geographies and patient populations and eventually to cover all of Island Health.

Beyond the functionality mentioned, subsequent phases of patient portal may include:

- Online scheduling system for primary and ambulatory care the ability to request and/or self-schedule your appointments. This should reduce wait times by streamlining capacity management practices, essentially optimizing the flow of patients through our facilities.
- Enhanced communication with the care team. This should reduce the wait times if you do not have
 to attend the hospital for your care information needs (e.g. medication refills and quick
 consultations).
- Patient documentation ability for patients to complete history/physical assessments and presurgical assessments online and have these become part of their electronic health record.
- Wellness management ability for patients to link fitbit/diet tracking applications to their portal based personal health record.

The total project cost for the Patient Portal is \$600,000. Island Health is proposing this cost be divided by RHD based on the 2015 population statistics provided by BC Stats. The allocation for ACRHD is \$23,560, or 4 percent of the total, and is included on the minor capital projects list.

Unit Dose Medication Distribution

As identified in the 2016/17 capital request, Island Health is implementing a strategy to implement a bar-coded unit dose medication system. This "closed loop" medication system uses a bar code scanning system to allow nursing and medical staff to verify that the right drug, in the right dose, and by the right route of administration, is being given to the right patient at the right time. Bar coding, when integrated with the advancement of the Island Health Electronic Health Record (IHealth) will serve as an automated independent double-check where none exists today.

The total project cost for this initiative in ACRHD facilities is \$1,128,840 (ACRHD share is \$451,536). This includes purchase of unit dose packaging equipment, modifications to existing medication storage areas, purchase and installation of automated dispensing cabinets and system development costs. A complete breakdown of expenditures will be provided to ACRHD once planning is completed.

Other Updates

Island Health is proceeding with conversations with community stakeholders regarding the potential to redevelop the helipad at Tofino General Hospital. Further information on this project is expected by March 2017 with an updated project cost estimate to follow.

Island Health is also proceeding with a schematic design to renovate the West Coast General Hospital Emergency Department. The estimated total project cost for this project is \$2,000,000. ACRHD will be advised as the Island Health will provide additional information related to this project.

As the planning progresses on these two projects, Island Health will provide additional information to the ACRHD and make a specific request for cost-sharing in future years.

I would like to thank the ACRHD for its significant contribution to Island Health's capital projects and equipment. We are grateful for your support, and we appreciate partnering with you to meet Alberni-Clayoquot's health infrastructure needs.

Please call me at (250) 370-8912 if you have any questions.

Yours truly,

Chris Sullivan

Director, Capital Planning

Chin Sullwan

Attachments

cc: Matthew O'Rae, Corporate Director, Capital Management & Finance Projects

Carol Botrakoff, Manager, Capital Finance and Treasury Marie Duperreault, Director, Port Alberni/West Coast

VIHA 2017/18: Minor Capital Projects Alberni Clayoquot Regional Hospital District

Previously Approved Projects

Site	Project Name	Project Cost			
West Coast General Hospital	Replace Chiller	1,330,000			
West Coast General Hospital	Add Heat Recovery for Chiller System	687,000			

Total Previously Approved Projects:

Previous Years		2017/18		2018/19	2019/20
Total	Total	VIHA	RHD	Total	Total
740,000	590,000	270,000	236,000	-	-
300,000	387,000	232,200	154,800	-	-
1,040,000	977,000	502,200	390,800	-	-

2017/18 Recommended Committee Approvals

Site	Project Name	Project Cost	
West Coast General Hospital	Install New Duress System	104,550	
West Coast General Hospital	Potwashing Area Renovation - Renewal	20,000	
West Coast General Hospital	Endo Renovation	500,000	
West Coast General Hospital	Develop additional patient overflow area	550,000	
Tofino General Hospital	Building Fabric and Finishes	101,475	
Tofino General Hospital	Upgrade Ward Electrical Supply & Receptacles	154,204	
Tofino General Hospital	Renovate clean/dirty inventory room	250,000	
Bamfield Health Centre	Building Fabric and Finishes	76,875	
Tofino General Hospital/West Coast General Hospital	Patient Portal	23,560	
West Coast General Hospital	Renovate Pharmacy	750,000	

Previous Years	2017/18		2018/19	2019/20	
Total	Total	VIHA	RHD	Total	Total
-	104,550	62,730	41,820	-	-
-	20,000	12,000	8,000	-	-
-	50,000	30,000	20,000	225,000	225,000
-	50,000	30,000	20,000	225,000	225,000
-	50,738	30,443	20,295	50,738	1
-	154,204	92,522	61,682	1	1
-	50,000	30,000	20,000	200,000	1
-	38,438	23,063	15,375	38,438	1
-	2,356	1,414	942	10,552	10,552
-	50,000	30,000	20,000	350,000	350,000
-	570,285	342,171	228,114	1,099,727	810,552

Total Minor Capital Projects:	4.547.664

Unit Dose Medication Project

Site	Project Name	Project Cost
Various	Unit Dose Medication Project	1,128,840

Previous Years		2017/18	2018/19	2019/20	
Total	Total	VIHA	RHD	Total	Total
-	1,128,840	677,304	451,536	-	-

2017/19 BECO		ER ISLAND HEALTH A	UTHORITY QUOT REGIONAL HOSPITAL DISTRICT			
2017/16 RECO	MINIENDED AFFROVED CAFITAL	EQUIPMENT - ALBERNI CLA	REGIONAL HOSFITAL DISTRICT			
Control #	<u>Department</u>	<u>Qty</u>	Budget	New / Replace		
Equipment >\$100,000						
4400	Madical Davids Daggers	W+ 0+ 0	Steam Sterilizer	4	444.050.07	В
1438 16WC004	Medical Device Reprocessing Medical Imaging	West Coast General Hospital West Coast General Hospital	Fluoroscopy machine	1	114,352.07 171,000.00	R R
10000004	Wedical imaging	West Coast General Hospital	п погозсору пласпіне	1	17 1,000.00	
			Total Equipment > \$100,000		285,352.07	
Equipment < \$100,000						
3860	Patient Food	West Coast General Hospital	Cleveland 2 Compartment Steamer	1	34,997.33	R
2019	Lab Medicine - Transfusion Medicine	West Coast General Hospital	Plasma Freezer	1	12.189.75	R
2010	Lab Wediente Transfacien Wediente	West Seast Serioral Hospital	Plasma Thawer - Closed waterbath Plasma		12,100.70	
1355b	Lab Medicine - Transfusion Medicine	West Coast General Hospital	System	1	13,408.72	R
16-0189	Lab Medicine - Hematology	West Coast General Hospital	Hematology Slide Stainer	1	19,413.00	R
		•	Barco 5 MP Monitors - Technologist workstation			<u></u>
3972a	Mammography	West Coast General Hospital	for Mammography	2	66,956.46	R
	Nursing Emergent Deliveries/ Infant					l
3892	resuscitation	Tofino General Hospital	Giraffe Warmer (infant warmer)	1	56,926.50	R
3893	Med/Surg	West Coast General Hospital	Bedpan Washer/Disinfector	4	68,145.40	R
3894	Med/Surg	West Coast General Hospital	ABI Index Machine, vascular disease assessment	2	11,436.42	N
3895	Nursing - Emergency Department	West Coast General Hospital	Defibrillator/Monitor	1	26,212.00	R
3895	Nursing - Emergency Department	Tofino General Hospital	Defibrillator/Monitor	1	26,212.00	R
			Total Equipment < \$100,000		335,897.58	
			Total Regional Equipment		-	
			Total Equipment Approved for ACRHD		621,249.65	
			Total Possible Cost Sharing by ACRHD		248,499.86	



Alberni-Clayoquot Regional Hospital District

Bylaw No. 122

A bylaw to adopt the Annual Budget for the Year 2017

The Board of Directors for the Alberni-Clayoquot Regional Hospital District in open meeting assembled enacts as follows:

- 1. This Bylaw may be cited as the "Alberni-Clayoquot Regional Hospital District 2017 Annual Budget Bylaw No. 122".
- 2. Schedule "A" attached hereto and forming part of this Bylaw is the Annual Budget for the Alberni-Clayoquot Regional Hospital District for the year ending December 31, 2017.

Chairperson	Ch	ief Administrative Officer
Adopted this	day of	, 2017.
Adopted this	day of	2017
Read a third time this	day of	, 2017.
Read a second time this	day of	, 2017.
Read a first time this	day of	, 2017.



ALBERNI-CLAYOQUOT REGIONAL HOSPITAL DISTRICT 2017 ANNUAL BUDGET SCHEDULE A - BYLAW NO. 122

		History	_	_		Budget	=
	2016	2016				2017	
	ACTUAL	PLAN					
Line			REVENUE				Line
1	\$ 326,442	\$ 326,441	Surplus (deficit) from prior years			56,744	1
2	1,699,559	1,699,559	Tax requisition			1,848,206	2
3	16,037	8,000	Grants in lieu of taxes			8,000	3
4	47,954	20,000	Investment income & refunds			20,000	4
5	\$ 2,089,992	\$ 2,054,000	TOTAL REVENUE \$		1,932,950	5	
'				=			•
			EXPENDITURES				
6	\$ 18,000	\$ 18,000	Administration costs		\$	18,000	6
7	391,912	412,000	Debenture - interest			303,000	7
8	506,336	507,000	Debenture - principal			493,000	8
9	550,000	550,000	Annual equipment grant			618,914	9
10	567,000	567,000	WCGH major equipment contributions			500,036	10
11	\$ 2,033,248	\$ 2,054,000	TOTAL EXPENDITURES		\$	1,932,950	11



ALBERNI CLAYOQUOT REGIONAL HOSPITAL DISTRICT DEBENTURE DEBT BALANCE DECEMBER 31, 2016

			Balance Dec 31,	Payments &	Balance Dec 31,		2017 Debt	
Issue	LA/CB	SI	2015	Actuarial Adj	2016	Maturity Date	Principal	2017 Interest
71	75	1999F	349,662.50	81,700.43	267,962.07	01 Dec 2019	41,233.30	26,121.28
72	75	2000S	1,045,808.70	191,165.08	854,643.62	01 Jun 2020	101,050.54	64,015.44
73	75/82	2000F	1,419,432.96	259,460.47	1,159,972.49	01 Jun 2020	137,151.73	86,885.50
75	83/75/82	2001F	1,839,319.21	270,412.05	1,568,907.16	01 Jun 2022	136,576.46	79,030.56
77	75/82	2002S	748,166.58	91,889.68	656,276.90	01 Jun 2020	48,731.06	28,198.44
78	75	2002F	203,817.81	25,032.88	178,784.93	01 Jun 2020	13,275.47	9,218.28
79	75	2003S	173,926.64	18,213.90	155,712.74	03 Jun 2023	10,142.18	7,042.58
93	75/82	2005S	49,299.03	4,390.29	44,908.74	04 Jun 2025	4,502.23	2,175.55
517	54	517	5,525.92	5,525.92	0.00	30 Nov 2023	0.00	0.00
624	54	624	13,626.50	13,626.50	0.00	30 Nov 2023	0.00	0.00
		-	\$ 5,848,585.85	\$ 961,417.20	\$ 4,887,168.65		\$ 492,662.97	\$ 302,687.63