



ALBERNI CLAYOQUOT REGIONAL DISTRICT

5th
Anniversary



2016-2020 FINANCIAL PLAN

Draft for second reading
March 9, 2016



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
SUMMARY OF REVENUE & EXPENDITURES**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|----------------|----------------------|----------------------|---|----------------------|----------------------|----------------------|----------------------|----------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 1,626,031 | \$ 1,620,914 | Surplus from prior years | \$ 1,934,851 | \$ 13,887 | \$ 13,887 | \$ 13,887 | \$ 13,887 | 1 |
| 2 | 1,721,534 | 1,721,534 | Committed surplus from prior years | 2,016,589 | 1,539,788 | 1,934,330 | 2,332,216 | 2,829,026 | 2 |
| 3 | 4,177,677 | 4,177,674 | Tax requisition | 4,707,227 | 5,347,884 | 5,294,344 | 5,455,356 | 5,526,940 | 3 |
| 4 | 848,427 | 845,276 | Parcel taxes | 858,835 | 903,998 | 904,598 | 905,198 | 905,798 | 4 |
| 5 | 97,399 | 30,000 | Grants in lieu of taxes | 30,500 | 30,500 | 30,500 | 30,500 | 30,500 | 5 |
| 6 | 1,272,166 | 2,698,683 | Grants from other sources | 4,083,083 | 1,186,542 | 1,196,542 | 1,068,810 | 580,000 | 6 |
| 7 | 91,141 | 99,400 | Services to other governments | 78,954 | 39,100 | 39,200 | 16,300 | 16,400 | 7 |
| 8 | 3,630,069 | 3,241,543 | Sales of services | 3,507,000 | 3,803,900 | 3,827,500 | 3,851,800 | 3,876,500 | 8 |
| 9 | 99,834 | 680,646 | Transfers between services | 651,021 | 64,694 | 64,694 | 64,694 | 64,694 | 9 |
| 10 | 424,719 | 355,000 | Multi Material British Columbia funding | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 10 |
| 11 | - | - | MFABC borrowing | 6,000,000 | - | - | - | - | 11 |
| 12 | 479,785 | 160,350 | Other revenue | 133,600 | 123,500 | 137,500 | 137,500 | 137,500 | 12 |
| 13 | <u>\$ 14,468,782</u> | <u>\$ 15,631,020</u> | | <u>\$ 24,351,660</u> | <u>\$ 13,403,793</u> | <u>\$ 13,793,095</u> | <u>\$ 14,226,261</u> | <u>\$ 14,331,245</u> | 13 |
| 14 | 937,500 | 937,500 | Transfers from Municipalities for MFA | 911,739 | 911,739 | 846,748 | 846,748 | 846,748 | 14 |
| 15 | <u>\$ 15,406,282</u> | <u>\$ 16,568,520</u> | Total Revenue | <u>\$ 25,263,399</u> | <u>\$ 14,315,532</u> | <u>\$ 14,639,843</u> | <u>\$ 15,073,009</u> | <u>\$ 15,177,993</u> | 15 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
SUMMARY OF REVENUE & EXPENDITURES (continued)**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line | |
|------|----------------|--------------|--|--------|------------|------------|------------|------------|------------|----|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | | |
| | | | EXPENDITURES | | | | | | | |
| | | | All Members | | | | | | | |
| 16 | | | | | | | | | 16 | |
| 17 | \$ 293,979 | \$ 282,000 | E911 Emergency Telephone System | 6 | \$ 302,082 | \$ 310,100 | \$ 318,300 | \$ 322,500 | \$ 325,700 | 17 |
| 18 | 1,187,025 | 1,337,000 | General Government Services | 7 | 1,396,000 | 1,395,000 | 1,348,256 | 1,279,600 | 1,300,000 | 18 |
| 19 | 5,000 | 5,000 | Grant-in-aid Air Quality Council | 10 | 5,000 | - | - | - | - | 19 |
| 20 | 28,833 | 28,833 | Grant-in-aid Economic Development | 11 | 28,833 | - | - | - | - | 20 |
| 21 | - | 44,929 | Grant-in-aid Island Corridor Foundation | 12 | 44,929 | 44,924 | - | - | - | 21 |
| 22 | 26,000 | 26,000 | Grant-in-aid Port Alberni Victim Witness | 13 | 26,000 | - | - | - | - | 22 |
| 23 | 67,800 | 69,000 | Grants-in-aid Region Wide | 14 | 80,172 | 9,000 | 9,000 | 9,000 | 9,000 | 23 |
| 24 | 30,236 | 30,000 | Regional Parks | 15 | 42,000 | 37,500 | 38,000 | 38,500 | 39,000 | 24 |
| 25 | 161,464 | 179,500 | Regional Planning | 17 | 187,500 | 175,100 | 174,200 | 175,400 | 176,600 | 25 |
| 26 | | | Electoral Area's | | | | | | | 26 |
| 27 | 213,494 | 250,000 | Building Inspection | 19 | 249,000 | 242,200 | 245,500 | 248,900 | 252,300 | 27 |
| 28 | 227,266 | 1,090,149 | Electoral Area Administration | 21 | 921,812 | 77,228 | 77,459 | 112,728 | 78,003 | 28 |
| 29 | 293,983 | 358,000 | Mgmt of Development - Rural Areas | 23 | 372,000 | 303,800 | 307,200 | 320,700 | 314,200 | 29 |
| 30 | 424,608 | 424,607 | Vancouver Island Regional Library | 25 | 450,090 | 470,300 | 494,100 | 526,900 | 559,500 | 30 |
| 31 | | | Alberni Valley | | | | | | | 31 |
| 32 | 173,675 | 188,400 | Alberni Valley Emergency Planning | 26 | 292,400 | 114,100 | 114,200 | 114,300 | 114,400 | 32 |
| 33 | 16,330 | 25,500 | Alberni Valley Grant-in-aid | 27 | 37,000 | 8,000 | 8,000 | 8,000 | 8,000 | 33 |
| 34 | - | - | Alberni Valley Drag Racing Association | 28 | 7,928 | - | - | - | - | 34 |
| 35 | - | - | Art Matters Society | 29 | 1,600 | - | - | - | - | 35 |
| 36 | 2,220,343 | 2,401,500 | Alberni Valley & Bamfield Waste Mgmt | 30 | 2,658,374 | 2,539,660 | 2,572,323 | 2,593,696 | 2,631,584 | 36 |
| 37 | 368,816 | 333,835 | Alberni Valley Regional Airport | 34 | 8,030,750 | 557,830 | 558,730 | 559,630 | 560,530 | 37 |
| 38 | 58,458 | 60,000 | Alberni Valley Regional Water-Proposed | 36 | 54,000 | - | - | - | - | 38 |
| 39 | 462,943 | 546,000 | Custom Transit | 37 | 555,000 | 603,000 | 603,000 | 603,000 | 603,000 | 39 |
| 40 | 25,100 | 27,100 | McLean Mill Grant-in-aid | 38 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 40 |
| 41 | 47,323 | 47,456 | Sproat Lake Marine Patrol | 39 | 36,500 | 30,000 | 30,000 | 30,000 | 30,000 | 41 |
| 42 | | | West Coast | | | | | | | 42 |
| 43 | 594,787 | 2,331,780 | Long Beach Airport | 40 | 2,327,280 | 586,700 | 683,000 | 546,300 | 555,100 | 43 |
| 44 | 12,356 | 14,000 | West Coast Emergency Planning | 43 | 24,315 | 10,000 | 10,000 | 10,000 | 10,000 | 44 |
| 45 | 7,228 | 7,228 | West Coast Grant-in-aid | 44 | 3,500 | - | - | - | - | 45 |
| 46 | 2,000 | 2,000 | Ucluelet & Area "C" Grant-in-Aid | 45 | - | - | - | - | - | 46 |
| 47 | 817,608 | 888,000 | West Coast Waste Mgmt | 46 | 896,000 | 879,400 | 892,100 | 905,000 | 918,100 | 47 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
SUMMARY OF REVENUE & EXPENDITURES (continued)**

Draft for second reading
on March 9, 2016

| Line | History | | Page | Budget | | | | | Line |
|------|----------------|--------------|------|------------|------------|------------|------------|------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| 48 | | | | | | | | | 48 |
| | | | | | | | | | |
| 49 | \$ 198,962 | \$ 194,811 | 49 | \$ 199,475 | \$ 199,475 | \$ 199,475 | \$ 199,475 | \$ 199,475 | 49 |
| 50 | | | | | | | | | 50 |
| | | | | | | | | | |
| 51 | 10,921 | 10,000 | 50 | 12,500 | 10,500 | 10,500 | 10,500 | 10,500 | 51 |
| 52 | 11,000 | 11,000 | 51 | 11,000 | 10,000 | 10,000 | 10,000 | 10,000 | 52 |
| 53 | 51,816 | 120,198 | 52 | 185,198 | 118,000 | 85,000 | 85,000 | 85,000 | 53 |
| 54 | 191,880 | 615,114 | 53 | 615,342 | 191,049 | 191,649 | 192,249 | 193,049 | 54 |
| 55 | | | | | | | | | 55 |
| 56 | - | 5,000 | 55 | 5,000 | 1,000 | 1,000 | 1,000 | 1,000 | 56 |
| 57 | 2,832 | 2,832 | 56 | 3,187 | 2,600 | 2,600 | 2,600 | 2,600 | 57 |
| 58 | | | | | | | | | 58 |
| 59 | - | 1,000 | 57 | 5,172 | - | - | - | - | 59 |
| 60 | 29,218 | 33,228 | 58 | 36,450 | 33,100 | 33,200 | 34,000 | 30,800 | 60 |
| 61 | 30,463 | 30,798 | 60 | 26,971 | 32,400 | 32,400 | 32,400 | 32,400 | 61 |
| 62 | 62,204 | 77,100 | 61 | 85,800 | 66,600 | 66,600 | 66,600 | 66,600 | 62 |
| 63 | 32,665 | 39,950 | 62 | 39,632 | 38,300 | 38,300 | 38,300 | 38,300 | 63 |
| 64 | 33,533 | 71,250 | 63 | 46,000 | 32,100 | 32,200 | 32,300 | 32,400 | 64 |
| 65 | 49,509 | 64,904 | 64 | 94,000 | 72,300 | 72,600 | 72,900 | 73,300 | 65 |
| 66 | 74,588 | 147,600 | 65 | 198,000 | 167,300 | 167,600 | 167,900 | 168,200 | 66 |
| 67 | 19,600 | 23,550 | 66 | 28,500 | 24,700 | 24,900 | 25,100 | 25,300 | 67 |
| 68 | 12,398 | 7,200 | 67 | 7,200 | 7,200 | 7,200 | 7,200 | 7,200 | 68 |
| 69 | - | 7,500 | 68 | 7,500 | - | - | - | - | 69 |
| 70 | 14,085 | 14,000 | 69 | 14,000 | 14,000 | 14,000 | 14,000 | 14,000 | 70 |
| 71 | 860 | 900 | 70 | 920 | 940 | 960 | 980 | 1,000 | 71 |
| 72 | | | | | | | | | 72 |
| 73 | 835 | 3,100 | 71 | 3,100 | 3,100 | 3,100 | 3,100 | 3,100 | 73 |
| 74 | 27,016 | 27,516 | 72 | 28,159 | 27,516 | 27,516 | 27,516 | 27,516 | 74 |
| 75 | 12,800 | 12,800 | 73 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 75 |
| 76 | 142,618 | 150,064 | 74 | 96,000 | 96,100 | 96,200 | 96,300 | 96,400 | 76 |
| 77 | 25,243 | 35,243 | 76 | 35,243 | 34,243 | 34,243 | 34,243 | 34,243 | 77 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
SUMMARY OF REVENUE & EXPENDITURES (continued)**

Draft for second reading
on March 9, 2016

| Line | History | | EXPENDITURES | Page | Budget | | | | | Line |
|------|----------------------|----------------------|---|------|----------------------|----------------------|----------------------|----------------------|----------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| 78 | \$ 3,210 | \$ 8,100 | Sproat Lake Noise Control | 77 | \$ 7,100 | \$ 7,100 | \$ 7,100 | \$ 7,100 | \$ 7,100 | 78 |
| 79 | 330,977 | 400,000 | Sproat Lake Volunteer Fire Department | 78 | 381,400 | 390,500 | 390,600 | 390,700 | 390,800 | 79 |
| 80 | | | Beaver Creek | | | | | | | 80 |
| 81 | 1,363 | 1,400 | Arvay Rd Street Lighting | 80 | 1,420 | 1,480 | 1,550 | 1,600 | 1,700 | 81 |
| 82 | 1,524 | 3,000 | Beaver Creek Animal Control | 81 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 82 |
| 83 | 8,764 | 12,000 | Beaver Creek Community Park | 82 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 83 |
| 84 | 19,843 | 20,343 | Beaver Creek Arena | 83 | 21,316 | 20,343 | 20,343 | 20,343 | 20,343 | 84 |
| 85 | 1,000 | 7,005 | Beaver Creek Grants-in-aid | 84 | 7,005 | - | - | - | - | 85 |
| 86 | 650 | 2,100 | Beaver Creek Noise Control | 85 | 2,100 | 2,100 | 2,100 | 2,100 | 2,100 | 86 |
| 87 | 31,295 | 31,295 | Beaver Creek Recreation | 86 | 31,295 | 31,300 | 31,300 | 31,300 | 31,300 | 87 |
| 88 | 261,384 | 255,200 | Beaver Creek Volunteer Fire Department | 87 | 272,261 | 280,300 | 283,300 | 286,300 | 289,500 | 88 |
| 89 | 971,772 | 1,050,070 | Beaver Creek Water System | 89 | 1,125,390 | 970,598 | 980,598 | 990,598 | 1,033,598 | 89 |
| 90 | 1,770 | 1,770 | Granville Rd Fire Protection | 93 | 1,967 | 1,770 | 1,770 | 1,770 | 1,770 | 90 |
| 91 | | | Cherry Creek | | | | | | | 91 |
| 92 | 650 | 2,436 | Cherry Creek Animal Control | 94 | 4,972 | 3,000 | 3,000 | 3,000 | 3,000 | 92 |
| 93 | 16,711 | 20,623 | Cherry Creek Arena | 95 | 17,636 | 17,211 | 17,211 | 17,211 | 17,211 | 93 |
| 94 | 23,509 | 45,009 | Cherry Creek Grants-in-aid | 96 | 45,009 | 24,009 | 24,009 | 24,009 | 24,009 | 94 |
| 95 | 1,066 | 2,100 | Cherry Creek Noise Control | 97 | 2,100 | 2,100 | 2,100 | 2,100 | 2,100 | 95 |
| 96 | 7,523 | 10,100 | Franklin River Rd Fire Protection | 98 | 100 | - | - | - | - | 96 |
| 97 | - | - | Chery Creek Community Park | 99 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 97 |
| 98 | <u>\$ 10,484,712</u> | <u>\$ 14,577,026</u> | | | <u>\$ 22,797,985</u> | <u>\$ 11,390,676</u> | <u>\$ 11,462,092</u> | <u>\$ 11,398,448</u> | <u>\$ 11,524,430</u> | 98 |
| 99 | 937,500 | 937,500 | Transfer to MFA for Municipalities | | 911,739 | 911,739 | 846,748 | 846,748 | 846,748 | 99 |
| 100 | <u>\$ 11,422,212</u> | <u>\$ 15,514,526</u> | Total Expenditures | | <u>\$ 23,709,724</u> | <u>\$ 12,302,415</u> | <u>\$ 12,308,840</u> | <u>\$ 12,245,196</u> | <u>\$ 12,371,178</u> | 100 |
| 101 | \$ 3,984,070 | \$ 1,053,994 | FINANCIAL PLAN BALANCE | | \$ 1,553,675 | \$ 2,013,117 | \$ 2,331,003 | \$ 2,827,813 | \$ 2,806,815 | 101 |
| 102 | 1,963,776 | 3,691,329 | Add: Transfer to reserves | | 11,504,862 | 1,837,247 | 1,950,247 | 1,812,947 | 1,849,547 | 102 |
| 103 | 195,775 | 195,775 | Principal debt payments | | 195,775 | 195,775 | 188,775 | 179,275 | 179,275 | 103 |
| 104 | 965,383 | 799,950 | Deduct: Estimated amortization not included | | 901,250 | 901,250 | 901,250 | 901,250 | 901,250 | 104 |
| 105 | - | - | Loss on disposal assets | | - | - | - | - | - | 105 |
| 106 | 3,309,996 | 3,280,979 | Surplus from previous year | | 3,934,110 | 1,553,675 | 1,948,217 | 2,346,103 | 2,842,913 | 106 |
| 107 | <u>\$ 1,868,242</u> | <u>\$ 860,169</u> | ANNUAL SURPLUS/(DEFICIT) | | <u>\$ 8,418,952</u> | <u>\$ 1,591,214</u> | <u>\$ 1,620,558</u> | <u>\$ 1,572,682</u> | <u>\$ 1,091,474</u> | 107 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
E 911 EMERGENCY TELEPHONE SYSTEM
PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, YUUHU?H?ATH, & ALL ELECTORAL AREAS**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-------------------|-------------------|---|-------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 5,970 | \$ 5,970 | Surplus (deficit) from prior years | \$ 7,984 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 288,124 | 288,124 | Tax requisition | 294,098 | 310,100 | 318,300 | 322,500 | 325,700 | 2 |
| 3 | 7,869 | - | Grant in lieu of taxes | - | - | - | - | - | 3 |
| 4 | \$ 301,963 | \$ 294,094 | TOTAL REVENUE | \$ 302,082 | \$ 310,100 | \$ 318,300 | \$ 322,500 | \$ 325,700 | 4 |
| EXPENDITURES | | | | | | | | | |
| 5 | \$ 4,000 | \$ 4,000 | Administrative charge | \$ 4,000 | \$ 4,000 | \$ 4,000 | \$ 4,000 | \$ 4,000 | 5 |
| 6 | 4,885 | 5,000 | Labour & benefits | 5,000 | 5,100 | 5,300 | 5,500 | 5,700 | 6 |
| 7 | 285,094 | 273,000 | Operating costs | 293,082 | 301,000 | 309,000 | 313,000 | 316,000 | 7 |
| 8 | \$ 293,979 | \$ 282,000 | TOTAL EXPENDITURES | \$ 302,082 | \$ 310,100 | \$ 318,300 | \$ 322,500 | \$ 325,700 | 8 |
| 9 | \$ 7,984 | \$ 12,094 | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 9 |
| 10 | 5,970 | 5,970 | Deduct: Surplus from previous year | 7,984 | - | - | - | - | 10 |
| 11 | \$ 2,014 | \$ 6,124 | ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes) | -\$ 7,984 | \$ - | \$ - | \$ - | \$ - | 11 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
GENERAL GOVERNMENT SERVICES
PARTICIPANTS: ALL MEMBERS**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|---------------------|---------------------|--|---------------------|---------------------|---------------------|---------------------|---------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 29,216 | \$ 27,127 | Surplus (deficit) from prior years | \$ 178,506 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 254,703 | 254,703 | Committed surplus from prior years | 236,656 | 156,656 | 76,656 | - | - | 2 |
| 3 | 931,843 | 931,843 | Tax requisition | 924,044 | 1,112,000 | 1,068,600 | 1,076,600 | 1,097,002 | 3 |
| 4 | | | <i>Government grants</i> | | | | | | 4 |
| 5 | 13,050 | - | Conditional | 10,450 | - | - | - | - | 5 |
| 6 | 80,500 | - | Conditional - ACRD Health Network | 80,000 | 80,000 | - | - | - | 6 |
| 7 | 197,072 | 125,000 | Unconditional | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 7 |
| 8 | 210,122 | 125,000 | Total government grants | 215,450 | 205,000 | 125,000 | 125,000 | 125,000 | 8 |
| 9 | 23,808 | 8,000 | Grant in lieu of taxes | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 9 |
| 10 | 71,995 | 85,000 | Other sources | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 10 |
| 11 | \$ 1,602,187 | \$ 1,431,673 | TOTAL REVENUE | \$ 1,632,656 | \$ 1,551,656 | \$ 1,348,256 | \$ 1,279,600 | \$ 1,300,002 | 11 |
| EXPENDITURES | | | | | | | | | |
| 12 | \$ 50,000 | \$ 50,000 | Capital fund contribution | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | 12 |
| 13 | | | <i>Health Network</i> | | | | | | 13 |
| 14 | 64,150 | 80,000 | Coordinator | 80,000 | 80,000 | 40,000 | - | - | 14 |
| 15 | 18,202 | 15,000 | Labour & benefits | 15,000 | 15,000 | 15,000 | - | - | 15 |
| 16 | 16,195 | 65,000 | Operating | 65,000 | 65,000 | 21,656 | - | - | 16 |
| 17 | 98,547 | 160,000 | Total Health Network costs | 160,000 | 160,000 | 76,656 | - | - | 17 |
| 18 | | | <i>Labour & related costs</i> | | | | | | 18 |
| 19 | 6,534 | 12,000 | Convention/professional development | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 19 |
| 20 | 938,298 | 1,004,000 | Labour & benefits | 1,005,000 | 1,025,100 | 1,045,600 | 1,066,500 | 1,087,800 | 20 |
| 21 | 13,884 | 10,000 | Labour negotiations | - | - | 15,000 | - | - | 21 |
| 22 | 2,219 | 3,000 | Occupational health & safety committee | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 22 |
| 23 | 3,159 | 1,000 | Recruiting | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 23 |
| 24 | 964,094 | 1,030,000 | Total labour & related costs | 1,026,000 | 1,046,100 | 1,081,600 | 1,087,500 | 1,108,800 | 24 |
| 25 | | | <i>Legislative costs</i> | | | | | | 25 |
| 26 | - | 5,000 | Coastal Communities Network | 750 | - | - | - | - | 26 |
| 27 | - | - | Reconciliation Committee | 5,000 | | | | | |
| 28 | 138,121 | 130,000 | Directors indemnities | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | 28 |
| 29 | 1,072 | 5,000 | Directors education | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 29 |
| 30 | 23,326 | 33,000 | Directors travel | 33,000 | 33,000 | 33,000 | 33,000 | 33,000 | 30 |
| 31 | 4,862 | 6,500 | FCM convention & membership | 6,500 | 6,600 | 6,700 | 6,800 | 6,900 | 31 |
| 32 | 167,381 | 179,500 | Total legislative costs | 190,250 | 184,600 | 184,700 | 184,800 | 184,900 | 32 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
GENERAL GOVERNMENT SERVICES (continued)
PARTICIPANTS: ALL MEMBERS**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|------|---------------------|---------------------|--|---------------------|---------------------|---------------------|---------------------|---------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| | | | EXPENDITURES (continued) | | | | | | |
| 33 | \$ 1,083 | \$ 5,000 | Natural Resources Committee | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | 33 |
| 34 | | | <i>Office costs</i> | | | | | | 34 |
| 35 | 8,133 | 10,000 | Building maintenance | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 35 |
| 36 | 19,973 | 21,000 | Building utilities | 21,000 | 22,000 | 23,000 | 24,000 | 25,000 | 36 |
| 37 | 53,794 | 60,000 | Computer expenses | 61,000 | 60,000 | 60,000 | 60,000 | 60,000 | 37 |
| 38 | 52,794 | 60,000 | IT contractor | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 38 |
| 39 | 59,324 | - | Enviro Services Contractor | - | - | - | - | - | 39 |
| 40 | 20,178 | 20,000 | Janitorial service | 22,000 | 22,500 | 22,500 | 22,500 | 22,500 | 40 |
| 41 | 2,806 | 3,000 | Office equipment | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 41 |
| 42 | 14,406 | 20,000 | Office supplies - general | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 42 |
| 43 | 4,794 | 7,000 | Office supplies - toner | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | 43 |
| 44 | 7,959 | 8,000 | Postage | 8,500 | 9,000 | 9,000 | 10,000 | 8,000 | 44 |
| 45 | 12,974 | 16,000 | Telephone | 16,000 | 16,000 | 16,000 | 16,000 | 16,000 | 45 |
| 46 | 257,135 | 225,000 | Total office costs | 243,500 | 244,500 | 245,500 | 247,500 | 246,500 | 46 |
| 47 | | | <i>Other costs</i> | | | | | | 47 |
| 48 | 2,173 | 4,000 | Advertising & publicity | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 48 |
| 49 | - | - | 50th anniversary costs | 5,000 | - | - | - | - | 49 |
| 50 | 967 | 1,000 | Bank interest & bad debts | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 50 |
| 51 | 3,148 | 6,000 | Committee expenses | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 51 |
| 52 | 12,800 | - | Woodstove rebate program | 10,450 | - | - | - | - | 52 |
| 53 | 6,485 | 7,000 | Memberships & subscriptions | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | 53 |
| 54 | 3,064 | 4,000 | Staff travel | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 54 |
| 55 | 3,375 | 8,000 | Vehicle operation | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 55 |
| 56 | 32,012 | 30,000 | Total other costs | 42,450 | 27,000 | 27,000 | 27,000 | 27,000 | 56 |
| 57 | | | <i>Professional fees & insurance</i> | | | | | | 57 |
| 58 | 22,000 | 22,000 | Audit fees | 22,000 | 22,000 | 22,000 | 22,000 | 22,000 | 58 |
| 59 | 33,882 | 33,500 | Insurance - liability | 33,500 | 33,500 | 33,500 | 33,500 | 33,500 | 59 |
| 60 | 6,852 | 8,000 | Insurance - property | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 60 |
| 61 | 8,933 | 30,000 | Legal fees | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 61 |
| 62 | 71,667 | 93,500 | Total professional fees & insurance | 93,500 | 93,500 | 93,500 | 93,500 | 93,500 | 62 |
| 63 | 13,206 | 30,000 | Studies & reports | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 63 |
| 64 | - 468,100 | - 466,000 | Recovery of administration costs | - 454,700 | - 455,700 | - 455,700 | - 455,700 | - 455,700 | 64 |
| 65 | \$ 1,187,025 | \$ 1,337,000 | TOTAL EXPENDITURES | \$ 1,396,000 | \$ 1,395,000 | \$ 1,348,256 | \$ 1,279,600 | \$ 1,300,000 | 65 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2016-2020 FINANCIAL PLAN
 GENERAL GOVERNMENT SERVICES (continued)
 PARTICIPANTS: ALL MEMBERS

Draft for second reading
 on March 9, 2016

| | | History | | | | Budget | | | | | |
|------------------------------------|----|---------------|------------------|---|--|------------------|------------------|-------------------|-------------------|-------------------|----|
| | | 2015 | 2015 | | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| | | ACTUAL | PLAN | | | | | | | | |
| 66 | \$ | 415,162 | \$ 94,673 | FINANCIAL PLAN BALANCE | | \$ 236,656 | \$ 156,656 | \$ - | \$ - | \$ 2 | 66 |
| 67 | | 50,000 | 50,000 | Add: Transfer to reserves | | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 67 |
| 68 | | 43,060 | 38,000 | Deduct: Estimated amortization not included | | 52,000 | 52,000 | 52,000 | 52,000 | 52,000 | 68 |
| 69 | | 283,919 | 281,830 | Surplus from previous year | | 415,162 | 156,656 | 76,656 | - | - | 69 |
| 70 | \$ | 138,183 | -\$ 175,157 | ANNUAL SURPLUS/(DEFICIT) | | -\$ 180,506 | -\$ 2,000 | -\$ 78,656 | -\$ 2,000 | -\$ 1,998 | 70 |
| (for Financial Reporting purposes) | | | | | | | | | | | |
| CAPITAL FUND | | | | | | | | | | | |
| 71 | \$ | 11,206 | \$ 10,541 | Balance, beginning of year | | \$ 35,607 | \$ 20,607 | \$ 60,607 | \$ 100,607 | \$ 140,607 | 71 |
| 72 | | 50,000 | 50,000 | Contribution from operating fund | | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 72 |
| 73 | | - | - | Interest earnings | | - | - | - | - | - | 73 |
| 74 | | | | <i>Less - capital expenditures</i> | | | | | | | 74 |
| 75 | | 20,380 | 45,000 | Office renovation/upgrades | | 65,000 | 10,000 | 10,000 | 10,000 | 10,000 | 75 |
| 76 | | 5,219 | 5,000 | Postage machine | | - | - | - | - | - | 76 |
| 77 | | 25,599 | 50,000 | Total capital expenditures | | 65,000 | 10,000 | 10,000 | 10,000 | 10,000 | 77 |
| 78 | \$ | 35,607 | \$ 10,541 | BALANCE, END OF YEAR | | \$ 20,607 | \$ 60,607 | \$ 100,607 | \$ 140,607 | \$ 180,607 | 78 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
GRANT-IN-AID ISLAND CORRIDOR FOUNDATION
PARTICIPANTS: PORT ALBERNI, UCLUELET, ELECTORAL AREAS 'A', 'D', 'E', and 'F'

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|------------------|-------------------|--|-------------------|------------------|-------------|-------------|-------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 44,929 | \$ 44,929 | Surplus (deficit) from prior years | \$ 44,929 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | - | - | Tax requisition | - | 44,924 | - | - | - | 2 |
| 3 | - | - | Grant in lieu of taxes | - | - | - | - | - | 3 |
| 4 | \$ 44,929 | \$ 44,929 | TOTAL REVENUE | \$ 44,929 | \$ 44,924 | \$ - | \$ - | \$ - | 4 |
| EXPENDITURES | | | | | | | | | |
| 5 | \$ - | \$ - | Administration charge | \$ - | \$ - | \$ - | \$ - | \$ - | 5 |
| 6 | - | 22,711 | Contribution from the City of Port Alberni | 22,711 | 22,710 | - | - | - | 6 |
| 7 | - | 5,498 | Contribution from the District of Ucluelet | 5,498 | 5,497 | - | - | - | 7 |
| 8 | - | 2,732 | Contribution from Area A - Bamfield | 2,732 | 2,732 | - | - | - | 8 |
| 9 | - | 7,423 | Contribution from Area D - Sproat Lake | 7,423 | 7,422 | - | - | - | 9 |
| 10 | - | 3,126 | Contribution from Area E - Beaver Creek | 3,126 | 3,125 | - | - | - | 10 |
| 11 | - | 3,439 | Contribution from Area F - Cherry Creek | 3,439 | 3,438 | - | - | - | 11 |
| 12 | \$ - | \$ 44,929 | TOTAL EXPENDITURES | \$ 44,929 | \$ 44,924 | \$ - | \$ - | \$ - | 12 |
| 13 | \$ 44,929 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 13 |
| 14 | 44,929 | 44,929 | Deduct: Surplus from previous year | 44,929 | - | - | - | - | 14 |
| 15 | \$ - | -\$ 44,929 | ANNUAL SURPLUS/(DEFICIT) | -\$ 44,929 | \$ - | \$ - | \$ - | \$ - | 15 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
GRANTS-IN-AID REGION WIDE
PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ALL ELECTORAL AREAS

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|------------------|------------------|---|------------------|-----------------|-----------------|-----------------|-----------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 499 | \$ 499 | Surplus (deficit) from prior years | \$ 1,200 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 68,501 | 68,501 | Tax requisition | 78,972 | 9,000 | 9,000 | 9,000 | 9,000 | 2 |
| 3 | - | - | Grant in lieu of taxes | - | - | - | - | - | 3 |
| 4 | \$ 69,000 | \$ 69,000 | TOTAL REVENUE | \$ 80,172 | \$ 9,000 | \$ 9,000 | \$ 9,000 | \$ 9,000 | 4 |
| EXPENDITURES | | | | | | | | | |
| 5 | \$ 4,000 | \$ 4,000 | Administration charge | \$ 4,000 | \$ 4,000 | \$ 4,000 | \$ 4,000 | \$ 4,000 | 5 |
| 6 | | | <i>Grants in aid</i> | | | | | | 6 |
| 7 | 1,000 | 1,000 | Alberni District Fall Fair | 1,000 | - | - | - | - | 7 |
| 8 | 6,000 | 6,000 | Alberni Valley Rescue Squad | 6,000 | - | - | - | - | 8 |
| 9 | - | - | Alberni Valley Transition Towns Society | 2,272 | - | - | - | - | 9 |
| 10 | - | - | AV Stakeholders Init. to End Homelessness | 20,000 | - | - | - | - | 10 |
| 11 | 1,500 | 1,500 | Alberni Valley Wrestling Club | 1,500 | - | - | - | - | 11 |
| 12 | 17,000 | 17,000 | Aquatic Management Board | 17,000 | - | - | - | - | 12 |
| 13 | 2,000 | 2,000 | Jericho Road Church | - | - | - | - | - | 13 |
| 14 | 2,000 | 2,000 | Music by the Sea | 2,000 | - | - | - | - | 14 |
| 15 | 7,500 | 7,500 | North Island Film Commission | 7,500 | - | - | - | - | 15 |
| 16 | 1,000 | 1,000 | Pacific Rim Whale Festival | - | - | - | - | - | 16 |
| 17 | - | - | Port Alberni Jr. Hockey Society | 700 | - | - | - | - | 17 |
| 18 | 1,000 | 1,000 | Strawberry Isle Research | 1,000 | - | - | - | - | 18 |
| 19 | 6,000 | 6,000 | West Coast Inland Search & Rescue | 6,000 | - | - | - | - | 19 |
| 20 | 13,800 | 15,000 | West Coast Multiplex Society | 1,200 | - | - | - | - | 20 |
| 21 | 58,800 | 60,000 | Total grants in aid | 66,172 | - | - | - | - | 21 |
| 22 | 5,000 | - | BCFTOA 2016 conference | 5,000 | | | | | |
| 23 | - | 5,000 | Special Events | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 23 |
| 24 | \$ 67,800 | \$ 69,000 | TOTAL EXPENDITURES | \$ 80,172 | \$ 9,000 | \$ 9,000 | \$ 9,000 | \$ 9,000 | 24 |
| 25 | \$ 1,200 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 25 |
| 26 | 499 | 499 | Deduct: Surplus from previous year | 1,200 | - | - | - | - | 26 |
| 27 | \$ 701 | -\$ 499 | ANNUAL SURPLUS/(DEFICIT) | -\$ 1,200 | \$ - | \$ - | \$ - | \$ - | 27 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT

2016-2020 FINANCIAL PLAN

REGIONAL PARKS

PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line | |
|---------------------|------------------|------------------|---|------------------|------------------|------------------|------------------|------------------|------|----|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | | |
| REVENUE | | | | | | | | | | |
| 1 | \$ 2,437 | \$ 2,437 | Surplus (deficit) from prior years | \$ 3,889 | \$ - | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 23,882 | 23,883 | Tax requisition | 32,431 | 32,500 | 33,000 | 33,500 | 34,000 | | 2 |
| 3 | 525 | - | Grants in lieu of taxes | | | | | | | 3 |
| 4 | 422 | 680 | Grants & other contributions | 680 | - | - | - | - | | 4 |
| 5 | 5,678 | 5,000 | Licenses & fees | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | | 5 |
| 6 | 1,181 | - | Other sources | - | - | - | - | - | | 6 |
| 7 | \$ 34,125 | \$ 32,000 | TOTAL REVENUE | \$ 42,000 | \$ 37,500 | \$ 38,000 | \$ 38,500 | \$ 39,000 | | 7 |
| EXPENDITURES | | | | | | | | | | |
| 8 | \$ 11,000 | \$ 11,000 | Administration charge | \$ 11,000 | \$ 11,000 | \$ 11,000 | \$ 11,000 | \$ 11,000 | | 8 |
| 9 | 1,181 | - | Capital fund contribution from operating | - | - | - | - | - | | 9 |
| 10 | 15,406 | 16,000 | Labour & benefits | 21,000 | 21,500 | 22,000 | 22,500 | 23,000 | | 10 |
| 11 | 2,649 | 3,000 | Operating costs | 10,000 | 5,000 | 5,000 | 5,000 | 5,000 | | 11 |
| 12 | \$ 30,236 | \$ 30,000 | TOTAL EXPENDITURES | \$ 42,000 | \$ 37,500 | \$ 38,000 | \$ 38,500 | \$ 39,000 | | 12 |
| 13 | \$ 3,889 | \$ 2,000 | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | | 13 |
| 14 | 1,181 | - | Add: Transfer to reserves | - | - | - | - | - | | 14 |
| 15 | 1,714 | 2,000 | Deduct: Estimated amortization not included | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | | 15 |
| 16 | 2,437 | 2,437 | Surplus from previous year | 3,889 | - | - | - | - | | 16 |
| 17 | \$ 919 | -\$ 2,437 | ANNUAL SURPLUS/(DEFICIT) | -\$ 5,889 | -\$ 2,000 | -\$ 2,000 | -\$ 2,000 | -\$ 2,000 | | 17 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT

2016-2020 FINANCIAL PLAN

REGIONAL PARKS (continued)

PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|------|-------------------|------------------|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| | | | CAPITAL FUND | | | | | | |
| 18 | \$ 113,132 | \$ 113,132 | Balance, beginning of year | \$ 114,313 | \$ 115,213 | \$ 116,113 | \$ 117,013 | \$ 117,913 | 18 |
| 19 | - | - | Contribution from operating fund | - | - | - | - | - | 19 |
| 20 | 1,181 | 1,300 | Interest earnings | 900 | 900 | 900 | 900 | 900 | 20 |
| 21 | | | <i>Less - capital expenditures</i> | | | | | | 21 |
| 22 | - | 2,000 | China Creek bridge | - | - | - | - | - | 22 |
| 23 | - | 22,018 | Regional trails & parks plan | - | - | - | - | - | 23 |
| 24 | - | 24,018 | Total capital expenditures | - | - | - | - | - | 24 |
| 25 | \$ 114,313 | \$ 90,414 | BALANCE, END OF YEAR | \$ 115,213 | \$ 116,113 | \$ 117,013 | \$ 117,913 | \$ 118,813 | 25 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT

2016-2020 FINANCIAL PLAN

REGIONAL PLANNING

PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-------------------|-------------------|--|-------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 52,476 | \$ 52,476 | Surplus (deficit) from prior years | \$ 22,454 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 125,024 | 125,024 | Tax requisition | 163,046 | 173,100 | 172,200 | 173,400 | 174,600 | 2 |
| 3 | 3,004 | - | Conditional grant | - | - | - | - | - | 3 |
| 4 | 2,625 | 1,000 | Grant in lieu of taxes | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 4 |
| 5 | 750 | 1,000 | Sales of services | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 5 |
| 6 | 39 | - | Other sources | - | - | - | - | - | 6 |
| 7 | \$ 183,918 | \$ 179,500 | TOTAL REVENUE | \$ 187,500 | \$ 175,100 | \$ 174,200 | \$ 175,400 | \$ 176,600 | 7 |
| EXPENDITURES | | | | | | | | | |
| 8 | \$ 27,000 | \$ 27,000 | Administration charge | \$ 28,000 | \$ 28,000 | \$ 28,000 | \$ 28,000 | \$ 28,000 | 8 |
| 9 | 8,157 | 8,000 | Capital fund contribution | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 9 |
| 10 | | | <i>Labour & related costs</i> | | | | | | 10 |
| 11 | 274 | 2,000 | Convention/professional development | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 11 |
| 12 | 56,145 | 57,000 | Labour & benefits | 56,000 | 57,100 | 58,200 | 59,400 | 60,600 | 12 |
| 13 | - | 500 | Recruiting costs | 500 | 500 | 500 | 500 | 500 | 13 |
| 14 | 56,419 | 59,500 | Total labour & related costs | 58,500 | 59,600 | 60,700 | 61,900 | 63,100 | 14 |
| 15 | | | <i>Office costs</i> | | | | | | 15 |
| 16 | 3,424 | 5,000 | Office operations | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 16 |
| 17 | 9,632 | 10,000 | Computer operations | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 17 |
| 18 | 1,599 | 1,500 | Memberships/subscriptions | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 18 |
| 19 | 14,655 | 16,500 | Total office costs | 16,500 | 16,500 | 16,500 | 16,500 | 16,500 | 19 |
| 20 | | | <i>Other costs</i> | | | | | | 20 |
| 21 | - | 2,000 | Agricultural Advisory Committee | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 21 |
| 22 | 44,795 | 45,000 | Sustainability Planning (Ag. Plan Init. 2016 & 17) | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 22 |
| 23 | - | - | 2017 Ag Show hosting costs | 8,000 | 2,000 | - | - | - | 23 |
| 24 | 532 | 1,000 | Travel & accommodation | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 24 |
| 25 | 45,327 | 48,000 | Total other costs | 56,000 | 50,000 | 48,000 | 48,000 | 48,000 | 25 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT

2016-2020 FINANCIAL PLAN

REGIONAL PLANNING (continued)

PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------------------|-------------------|-------------------|---|-------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| EXPENDITURES (continued) | | | | | | | | | |
| 26 | | | <i>Professional fees</i> | | | | | | 26 |
| 27 | \$ 135 | \$ 5,000 | Consultant costs | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | 27 |
| 28 | - | 1,000 | Float homes | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 28 |
| 29 | 21 | 2,000 | Legal costs | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 29 |
| 30 | 9,750 | 12,500 | Mapping update | 12,500 | 5,000 | 5,000 | 5,000 | 5,000 | 30 |
| 31 | 9,906 | 20,500 | Total professional fees | 20,500 | 13,000 | 13,000 | 13,000 | 13,000 | 31 |
| 32 | \$ 161,464 | \$ 179,500 | TOTAL EXPENDITURES | \$ 187,500 | \$ 175,100 | \$ 174,200 | \$ 175,400 | \$ 176,600 | 32 |
| 33 | \$ 22,454 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 33 |
| 34 | 8,157 | 8,000 | Add: Transfer to reserves | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 34 |
| 35 | 5,819 | 5,000 | Deduct: Estimated amortization not included | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 35 |
| 36 | 52,476 | 52,476 | Surplus from previous year | 22,454 | - | - | - | - | 36 |
| 37 | -\$ 27,684 | -\$ 49,476 | ANNUAL SURPLUS/(DEFICIT) | -\$ 20,454 | \$ 2,000 | \$ 2,000 | \$ 2,000 | \$ 2,000 | 37 |
| CAPITAL FUND | | | | | | | | | |
| 38 | \$ 14,895 | \$ 14,895 | Balance, beginning of year | \$ 18,804 | \$ 14,504 | \$ 17,704 | \$ 20,904 | \$ 24,204 | 38 |
| 39 | 8,000 | 8,000 | Contribution from operating fund | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 39 |
| 40 | 175 | 200 | Interest earnings | 200 | 200 | 200 | 300 | 300 | 40 |
| 41 | | | <i>Less - capital expenditures</i> | | | | | | 41 |
| 42 | 4,266 | - | Aerial photos^ | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 42 |
| 43 | - | 7,500 | Mapping software^ | 7,500 | - | - | - | - | 43 |
| 44 | 4,266 | 7,500 | Total capital expenditures | 12,500 | 5,000 | 5,000 | 5,000 | 5,000 | 44 |
| 45 | \$ 18,804 | \$ 15,595 | BALANCE, END OF YEAR | \$ 14,504 | \$ 17,704 | \$ 20,904 | \$ 24,204 | \$ 27,504 | 45 |

^costs shared with Management of Development - Rural Areas



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
BUILDING INSPECTION
PARTICIPANTS: ELECTORAL AREAS**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-------------------|-------------------|---|-------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 41,095 | \$ 41,096 | Surplus (deficit) from prior years | \$ 59,462 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 142,904 | 142,904 | Tax requisition | 123,538 | 176,200 | 179,500 | 182,900 | 186,300 | 2 |
| 3 | 72,857 | 65,000 | Sales of services | 65,000 | 65,000 | 65,000 | 65,000 | 65,000 | 3 |
| 4 | 11,185 | - | Contracts with Municipalities | - | - | - | - | - | 4 |
| 5 | 4,656 | 1,000 | Grant in lieu of taxes | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 5 |
| 6 | 259 | - | Other sources | - | - | - | - | - | 6 |
| 7 | \$ 272,956 | \$ 250,000 | TOTAL REVENUE | \$ 249,000 | \$ 242,200 | \$ 245,500 | \$ 248,900 | \$ 252,300 | 7 |
| EXPENDITURES | | | | | | | | | |
| 8 | \$ 19,000 | \$ 19,000 | Administration charge | \$ 19,000 | \$ 19,000 | \$ 19,000 | \$ 19,000 | \$ 19,000 | 8 |
| 9 | 10,259 | 10,000 | Capital fund contribution | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 9 |
| 10 | | | <i>Labour & related costs</i> | | | | | | 10 |
| 11 | 5,877 | 2,000 | Convention/professional development | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 11 |
| 12 | 4,228 | - | Recruiting | - | - | - | - | - | 12 |
| 13 | 147,415 | 163,000 | Labour & benefits | 161,000 | 164,200 | 167,500 | 170,900 | 174,300 | 13 |
| 14 | 157,520 | 165,000 | Total labour & related costs | 164,000 | 167,200 | 170,500 | 173,900 | 177,300 | 14 |
| 15 | | | <i>Legal & professional fees</i> | | | | | | 15 |
| 16 | - | 30,000 | Legal fees | 30,000 | 20,000 | 20,000 | 20,000 | 20,000 | 16 |
| 17 | 5,044 | - | Contract services - City of Port Alberni | | | | | | |
| 18 | 2,227 | 1,500 | Professional fees | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 18 |
| 19 | 7,271 | 31,500 | Total legal & professional fees | 31,500 | 21,500 | 21,500 | 21,500 | 21,500 | 19 |
| 20 | 10,025 | 8,500 | Office costs | 8,500 | 8,500 | 8,500 | 8,500 | 8,500 | 20 |
| 21 | | | <i>Travel costs</i> | | | | | | 21 |
| 22 | 9,251 | 15,000 | Automobile expenses | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 22 |
| 23 | 168 | 1,000 | Travel & accomodation | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 23 |
| 24 | 9,419 | 16,000 | Total travel costs | 16,000 | 16,000 | 16,000 | 16,000 | 16,000 | 24 |
| 25 | \$ 213,494 | \$ 250,000 | TOTAL EXPENDITURES | \$ 249,000 | \$ 242,200 | \$ 245,500 | \$ 248,900 | \$ 252,300 | 25 |
| 26 | \$ 59,462 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 26 |
| 27 | 10,259 | 10,000 | Add: Transfer to reserves | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 27 |
| 28 | 6,544 | 7,000 | Deduct: Estimated amortization not included | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | 28 |
| 29 | 41,095 | 41,096 | Surplus from previous year | 59,462 | - | - | - | - | 29 |
| 30 | \$ 22,082 | -\$ 38,096 | ANNUAL SURPLUS/(DEFICIT) | -\$ 56,462 | \$ 3,000 | \$ 3,000 | \$ 3,000 | \$ 3,000 | 30 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2016-2020 FINANCIAL PLAN
 BUILDING INSPECTION (continued)
 PARTICIPANTS: ELECTORAL AREAS

Draft for second reading
 on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|------|-----------------|------------------|------------------------------------|------------------|------------------|------------------|------------------|------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| | | | CAPITAL FUND | | | | | | |
| 31 | \$ 22,649 | \$ 37,903 | Balance, beginning of year | \$ 9,877 | \$ 19,977 | \$ 30,177 | \$ 40,477 | \$ 50,777 | 31 |
| 32 | 10,000 | 10,000 | Contribution from operating fund | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 32 |
| 33 | 259 | 300 | Interest earnings | 100 | 200 | 300 | 300 | 400 | 33 |
| 34 | | | <i>Less - capital expenditures</i> | | | | | | 34 |
| 35 | - | - | Cityview software | - | - | - | - | - | 35 |
| 36 | 23,031 | 30,000 | Vehicle | - | - | - | - | - | 36 |
| 37 | 23,031 | 30,000 | Total capital expenditures | - | - | - | - | - | 37 |
| 38 | \$ 9,877 | \$ 18,203 | BALANCE, END OF YEAR | \$ 19,977 | \$ 30,177 | \$ 40,477 | \$ 50,777 | \$ 61,177 | 38 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
ELECTORAL AREA ADMINISTRATION
PARTICIPANTS: ELECTORAL AREAS**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|---------------------|---------------------|--|---------------------|---------------------|---------------------|---------------------|---------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 30,235 | \$ 30,235 | Surplus (deficit) from prior years | \$ 19,185 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 1,466,831 | 1,466,831 | Committed surplus from prior year | 1,768,601 | 1,383,132 | 1,857,674 | 2,332,216 | 2,829,026 | 2 |
| 3 | 50,265 | 50,265 | Tax requisition | 56,815 | 76,228 | 76,459 | 111,728 | 77,003 | 3 |
| 4 | 1,614 | 500 | Grant in lieu of taxes | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 4 |
| 5 | 451,343 | 444,326 | Federal government grant | 451,343 | 466,542 | 466,542 | 488,810 | - | 5 |
| 6 | 14,764 | 10,000 | Interest revenue | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 6 |
| 7 | \$ 2,015,052 | \$ 2,002,157 | TOTAL REVENUE | \$ 2,304,944 | \$ 1,934,902 | \$ 2,409,675 | \$ 2,941,754 | \$ 2,915,029 | 7 |
| EXPENDITURES | | | | | | | | | |
| 8 | \$ 16,000 | \$ 16,000 | Administration charge | \$ 17,000 | \$ 17,000 | \$ 17,000 | \$ 17,000 | \$ 17,000 | 8 |
| 9 | - | 5,000 | Elections & referenda | - | - | - | 35,000 | - | 9 |
| 10 | - | 1,000 | Area 'A' - Bamfield administration | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 10 |
| 11 | 139 | 1,000 | Area 'B' - Beaufort administration | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 11 |
| 12 | 90 | 1,000 | Area 'C' - Long Beach administration | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 12 |
| 13 | 2,214 | 2,000 | Area 'D' - Sproat Lake administration | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 13 |
| 14 | - | 1,000 | Area 'E' - Beaver Creek administration | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 14 |
| 15 | - | 3,000 | Area 'F' - Cherry Creek administration | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 15 |
| 16 | 8,105 | 10,000 | AVICC dues & convention expenses | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 16 |
| 17 | 26,729 | 28,000 | UBCM dues & convention expenses | 28,000 | 28,000 | 28,000 | 28,000 | 28,000 | 17 |
| 18 | 9,652 | 13,000 | Labour & benefits | 13,000 | 13,228 | 13,459 | 13,728 | 14,003 | 18 |
| 19 | | | <i>Gas tax initiatives</i> | | | | | | 19 |
| 20 | - | 426,672 | Bamfield water system upgrades | 426,672 | - | - | - | - | 20 |
| 21 | - | 264,000 | Bell Road/Stuart Avenue water system | 264,000 | - | - | - | - | 21 |
| 22 | 164,337 | 164,337 | Cherry Creek Waterworks District | - | - | - | - | - | 22 |
| 23 | - | 154,140 | Long Beach Airport water system upgrades | 154,140 | - | - | - | - | 23 |
| 24 | - | - | Other gas tax rebate initiatives | - | - | - | - | - | 24 |
| 25 | 164,337 | 1,009,149 | Total gas tax initiatives | 844,812 | - | - | - | - | 25 |
| 26 | \$ 227,266 | \$ 1,090,149 | TOTAL EXPENDITURES | \$ 921,812 | \$ 77,228 | \$ 77,459 | \$ 112,728 | \$ 78,003 | 26 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2016-2020 FINANCIAL PLAN
 ELECTORAL AREA ADMINISTRATION (continued)
 PARTICIPANTS: ELECTORAL AREAS

Draft for second reading
 on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|------|--------------|-------------|------------------------------------|--------------|--------------|--------------|--------------|--------------|------|
| | 2015 | 2015 | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| 27 | \$ 1,787,786 | \$ 912,008 | FINANCIAL PLAN BALANCE | \$ 1,383,132 | \$ 1,857,674 | \$ 2,332,216 | \$ 2,829,026 | \$ 2,837,026 | 27 |
| 28 | 1,497,066 | 1,497,066 | Deduct: Surplus from previous year | 1,787,786 | 1,383,132 | 1,857,674 | 2,332,216 | 2,829,026 | 28 |
| 29 | \$ 290,720 | -\$ 585,058 | ANNUAL SURPLUS/(DEFICIT) | -\$ 404,654 | \$ 474,542 | \$ 474,542 | \$ 496,810 | \$ 8,000 | 29 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
MANAGEMENT OF DEVELOPMENT - RURAL AREAS
PARTICIPANTS: ELECTORAL AREAS

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-------------------|-------------------|-------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 65,166 | \$ 65,165 | Surplus (deficit) from prior years | \$ 76,758 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 267,835 | 267,835 | Tax requisition | 270,242 | 278,800 | 282,200 | 295,700 | 289,200 | 2 |
| 3 | 7,000 | 7,000 | Contracts with Municipalities | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | 3 |
| 4 | 9,414 | 3,000 | Grant in lieu of taxes | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 4 |
| 5 | 17,475 | 15,000 | Sales of services | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 5 |
| 6 | 3,851 | - | Other sources | - | - | - | - | - | 6 |
| 7 | \$ 370,741 | \$ 358,000 | TOTAL REVENUE | \$ 372,000 | \$ 303,800 | \$ 307,200 | \$ 320,700 | \$ 314,200 | 7 |
| EXPENDITURES | | | | | | | | | |
| 8 | \$ 60,000 | \$ 60,000 | Administration charge | \$ 62,000 | \$ 60,000 | \$ 60,000 | \$ 60,000 | \$ 60,000 | 8 |
| 9 | 6,351 | 5,000 | Capital fund contribution | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 9 |
| 10 | | | <i>Labour & related costs</i> | | | | | | 10 |
| 11 | 276 | 4,000 | Convention/professional development | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 11 |
| 12 | 165,300 | 167,000 | Labour & benefits | 167,000 | 170,300 | 173,700 | 177,200 | 180,700 | 12 |
| 13 | - | 500 | Recruiting costs | 500 | 500 | 500 | 500 | 500 | 13 |
| 14 | 165,576 | 171,500 | Total labour & related costs | 171,500 | 174,800 | 178,200 | 181,700 | 185,200 | 14 |
| 15 | | | <i>Office costs</i> | | | | | | 15 |
| 16 | 5,510 | 7,000 | Office operations | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | 16 |
| 17 | 9,806 | 8,000 | Computer operations | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 17 |
| 18 | 1,431 | 1,500 | Memberships/subscriptions | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 18 |
| 19 | 16,747 | 16,500 | Total office costs | 16,500 | 16,500 | 16,500 | 16,500 | 16,500 | 19 |
| 20 | | | <i>Other costs</i> | | | | | | 20 |
| 21 | 4,256 | 8,000 | Advertising & publicity | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 21 |
| 22 | 717 | 2,000 | APC costs | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 22 |
| 23 | - | 5,000 | Board of variance costs | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 23 |
| 24 | 1,412 | 2,500 | Travel & accomodation | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 24 |
| 25 | 6,385 | 17,500 | Total other costs | 17,500 | 17,500 | 17,500 | 17,500 | 17,500 | 25 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
MANAGEMENT OF DEVELOPMENT - RURAL AREAS (continued)
PARTICIPANTS: ELECTORAL AREAS

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|------------------------------------|-------------------|-------------------|---|-------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| EXPENDITURES (continued) | | | | | | | | | |
| 26 | | | <i>Professional fees</i> | | | | | | 26 |
| 27 | - | 10,000 | Consultant costs | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 27 |
| 28 | 18,841 | 20,000 | Legal costs | 20,000 | 15,000 | 15,000 | 15,000 | 15,000 | 28 |
| 29 | 9,750 | 12,500 | Mapping update | 12,500 | 5,000 | 5,000 | 5,000 | 5,000 | 29 |
| 30 | - | - | Stream assessments | 10,000 | - | - | - | - | 30 |
| 31 | - | - | Vacation rentals | 2,000 | | | | | 31 |
| 32 | - | 5,000 | OCP rewrites | 5,000 | - | - | 10,000 | - | 32 |
| 33 | - | 20,000 | Subdivision servicing bylaw | 20,000 | - | - | - | - | 33 |
| 34 | 10,333 | 20,000 | Zoning bylaw rewrite | 20,000 | - | - | - | - | 34 |
| 35 | 38,924 | 87,500 | Total professional fees | 99,500 | 30,000 | 30,000 | 40,000 | 30,000 | 35 |
| 36 | \$ 293,983 | \$ 358,000 | TOTAL EXPENDITURES | \$ 372,000 | \$ 303,800 | \$ 307,200 | \$ 320,700 | \$ 314,200 | 36 |
| 37 | \$ 76,758 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 37 |
| 38 | 6,351 | 5,000 | Add: Transfer to reserves | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 38 |
| 39 | 6,860 | 6,000 | Deduct: Estimated amortization not included | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | 39 |
| 40 | 65,166 | 65,165 | Surplus from previous year | 76,758 | - | - | - | - | 40 |
| 41 | \$ 11,083 | -\$ 66,165 | ANNUAL SURPLUS/(DEFICIT) | -\$ 78,758 | -\$ 2,000 | -\$ 2,000 | -\$ 2,000 | -\$ 2,000 | 41 |
| (for Financial Reporting purposes) | | | | | | | | | |
| CAPITAL FUND | | | | | | | | | |
| 42 | \$ 70,022 | \$ 70,022 | Balance, beginning of year | \$ 72,107 | \$ 65,841 | \$ 66,341 | \$ 66,841 | \$ 67,341 | 42 |
| 43 | 5,000 | 5,000 | Contribution from operating fund | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 43 |
| 44 | 1,351 | 700 | Interest earnings | 500 | 500 | 500 | 500 | 500 | 44 |
| 45 | | | <i>Less - capital expenditures</i> | | | | | | 45 |
| 46 | 4,266 | - | Aerial photos/LiDAR^ | 4,266 | 5,000 | 5,000 | 5,000 | 5,000 | 46 |
| 47 | - | 7,500 | Mapping software^ | 7,500 | - | - | - | - | 47 |
| 48 | 4,266 | 7,500 | Total capital expenditures | 11,766 | 5,000 | 5,000 | 5,000 | 5,000 | 48 |
| 49 | \$ 72,107 | \$ 68,222 | BALANCE, END OF YEAR | \$ 65,841 | \$ 66,341 | \$ 66,841 | \$ 67,341 | \$ 67,841 | 49 |

^costs shared with Regional Planning



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
VANCOUVER ISLAND REGIONAL LIBRARY
PARTICIPANTS: ELECTORAL AREAS**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|------|-------------------|-------------------|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| | | | REVENUE | | | | | | |
| 1 | \$ 9,360 | \$ 9,360 | Surplus (deficit) from prior years | \$ 8,333 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 410,247 | 410,247 | Tax requisition | 436,757 | 465,300 | 489,100 | 521,900 | 554,500 | 2 |
| 3 | 13,334 | 5,000 | Grant in lieu of taxes | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 3 |
| 4 | \$ 432,941 | \$ 424,607 | TOTAL REVENUE | \$ 450,090 | \$ 470,300 | \$ 494,100 | \$ 526,900 | \$ 559,500 | 4 |
| | | | EXPENDITURES | | | | | | |
| 5 | \$ 3,000 | \$ 3,000 | Administrative charge | \$ 3,000 | \$ 3,000 | \$ 3,000 | \$ 3,000 | \$ 3,000 | 5 |
| 6 | 421,608 | 421,607 | Operating costs | 447,090 | 467,300 | 491,100 | 523,900 | 556,500 | 6 |
| 7 | \$ 424,608 | \$ 424,607 | TOTAL EXPENDITURES | \$ 450,090 | \$ 470,300 | \$ 494,100 | \$ 526,900 | \$ 559,500 | 7 |
| 8 | \$ 8,333 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 8 |
| 9 | 9,360 | 9,360 | Deduct: Surplus from previous year | 8,333 | - | - | - | - | 9 |
| 10 | -\$ 1,027 | -\$ 9,360 | ANNUAL SURPLUS/(DEFICIT) | -\$ 8,333 | \$ - | \$ - | \$ - | \$ - | 10 |

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
ALBERNI VALLEY EMERGENCY PLANNING
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-------------------|-------------------|---|--------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 68,922 | \$ 68,921 | Surplus (deficit) from prior years | \$ 108,006 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 118,979 | 118,979 | Tax requisition | 153,894 | 113,600 | 113,700 | 113,800 | 113,900 | 2 |
| 3 | 90,871 | - | EMBC funding - response & recovery | - | - | - | - | - | 3 |
| 4 | - | - | Provincial grant - E-CR | 30,000 | - | - | - | - | |
| 5 | 2,909 | 500 | Grant in lieu of taxes | 500 | 500 | 500 | 500 | 500 | 5 |
| 6 | \$ 281,681 | \$ 188,400 | TOTAL REVENUE | \$ 292,400 | \$ 114,100 | \$ 114,200 | \$ 114,300 | \$ 114,400 | 6 |
| EXPENDITURES | | | | | | | | | |
| 7 | \$ 10,000 | \$ 12,000 | Administrative charge | \$ 17,000 | \$ 12,000 | \$ 12,000 | \$ 12,000 | \$ 12,000 | 7 |
| 8 | 29,771 | 42,000 | Emergency planning coordinator | 42,000 | 42,000 | 42,000 | 42,000 | 42,000 | 8 |
| 9 | 21,952 | 29,400 | Emergency planning costs | 30,000 | 25,000 | 25,000 | 25,000 | 25,000 | 9 |
| 10 | - | - | Exercise - Coastal Response costs | 60,000 | - | - | - | - | |
| 11 | 89,928 | - | Emergency response & recovery | - | - | - | - | - | 11 |
| 12 | 10,000 | 30,000 | ESS capacity building | 30,000 | 20,000 | 20,000 | 20,000 | 20,000 | 12 |
| 13 | 10,000 | 10,000 | Facility rent | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 13 |
| 14 | 2,024 | 2,000 | Labour & benefits | 5,000 | 5,100 | 5,200 | 5,300 | 5,400 | 14 |
| 15 | - | 63,000 | Generator for EOC | 98,400 | - | - | - | - | 15 |
| 16 | \$ 173,675 | \$ 188,400 | TOTAL EXPENDITURES | \$ 292,400 | \$ 114,100 | \$ 114,200 | \$ 114,300 | \$ 114,400 | 16 |
| 17 | \$ 108,006 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 17 |
| 18 | 68,922 | 68,921 | Deduct: Surplus from previous year | 108,006 | - | - | - | - | 18 |
| 19 | \$ 39,084 | -\$ 68,921 | ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes) | -\$ 108,006 | \$ - | \$ - | \$ - | \$ - | 19 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2016-2020 FINANCIAL PLAN
 ALBERNI VALLEY GRANTS-IN-AID
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Draft for second reading
 on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|------------------|------------------|--|------------------|-----------------|-----------------|-----------------|-----------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 8,000 | \$ 8,000 | Surplus (deficit) from prior years | \$ 9,170 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 17,500 | 17,500 | Tax requisition | 27,830 | 8,000 | 8,000 | 8,000 | 8,000 | 2 |
| 3 | - | - | Conditional donation | - | - | - | - | - | 3 |
| 4 | - | - | Grant in lieu of taxes | - | - | - | - | - | 4 |
| 5 | - | - | Miscellaneous revenue | - | - | - | - | - | 5 |
| 6 | \$ 25,500 | \$ 25,500 | TOTAL REVENUE | \$ 37,000 | \$ 8,000 | \$ 8,000 | \$ 8,000 | \$ 8,000 | 6 |
| EXPENDITURES | | | | | | | | | |
| 7 | \$ - | \$ - | Administrative charge | \$ - | \$ - | \$ - | \$ - | \$ - | 7 |
| 8 | - | - | Alberni Valley Hospice Society | 10,000 | - | - | - | - | 8 |
| 9 | - | 5,000 | Alberni Valley Comm. & Women's Services | - | - | - | - | - | 9 |
| 10 | 10,000 | 10,000 | Arrowsmith Amateur Radio Club | - | - | - | - | - | 10 |
| 11 | 500 | 500 | Eighth Avenue School Backpack Club | - | - | - | - | - | 11 |
| 12 | 3,830 | 8,000 | Log Train Trail | 16,000 | 8,000 | 8,000 | 8,000 | 8,000 | 12 |
| 13 | 2,000 | 2,000 | Port Alberni Maritime Heritage Society | 5,000 | - | - | - | - | 13 |
| 14 | - | - | Port Alberni Marine Rescur Society (boathouse) | 6,000 | - | - | - | - | 14 |
| 15 | - | - | Sani-station Great Central Lake Rd (note 1) | - | - | - | - | - | 15 |
| 16 | \$ 16,330 | \$ 25,500 | TOTAL EXPENDITURES | \$ 37,000 | \$ 8,000 | \$ 8,000 | \$ 8,000 | \$ 8,000 | 16 |
| 17 | \$ 9,170 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 17 |
| 18 | 8,000 | 8,000 | Deduct: Surplus from previous year | 9,170 | - | - | - | - | 18 |
| 19 | \$ 1,170 | -\$ 8,000 | ANNUAL SURPLUS/(DEFICIT) | -\$ 9,170 | \$ - | \$ - | \$ - | \$ - | 19 |

(for Financial Reporting purposes)

Note 1 - The Sani-station fund has a balance at December 31, 2015 of \$28,850.71.



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2016-2020 FINANCIAL PLAN
 ALBERNI VALLEY DRAG RACING ASSOCIATION GRANTS-IN-AID
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'D', 'E', and 'F'

Draft for second reading
 on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|----------------|--------------|--|-----------------|-------------|-------------|-------------|-------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ - | \$ - | Surplus (deficit) from prior years | \$ - | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | - | - | Tax requisition | 7,928 | - | - | - | - | 2 |
| 3 | - | - | Grant in lieu of taxes | - | - | - | - | - | 3 |
| 4 | <u>\$ -</u> | <u>\$ -</u> | TOTAL REVENUE | <u>\$ 7,928</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | 4 |
| EXPENDITURES | | | | | | | | | |
| 5 | \$ - | \$ - | Administration charge | \$ - | \$ - | \$ - | \$ - | \$ - | 5 |
| 6 | - | - | Alberni Valley Drag Racing Association | 7,928 | - | - | - | - | 6 |
| 7 | <u>\$ -</u> | <u>\$ -</u> | TOTAL EXPENDITURES | <u>\$ 7,928</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | 7 |
| 8 | \$ - | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 8 |
| 9 | - | - | Deduct: Surplus from previous year | - | - | - | - | - | 9 |
| 10 | <u>\$ -</u> | <u>\$ -</u> | ANNUAL SURPLUS/(DEFICIT) | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | 10 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2016-2020 FINANCIAL PLAN
 ART MATTERS SOCIETY GRANTS-IN-AID
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREA 'E'

Draft for second reading
 on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|------|----------------|--------------|------------------------------------|-----------------|-------------|-------------|-------------|-------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| | | | REVENUE | | | | | | |
| 1 | \$ - | \$ - | Surplus (deficit) from prior years | \$ - | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | - | - | Tax requisition | 1,600 | - | - | - | - | 2 |
| 3 | - | - | Grant in lieu of taxes | - | - | - | - | - | 3 |
| 4 | <u>\$ -</u> | <u>\$ -</u> | TOTAL REVENUE | <u>\$ 1,600</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | 4 |
| | | | EXPENDITURES | | | | | | |
| 5 | \$ - | \$ - | Administration charge | \$ - | \$ - | \$ - | \$ - | \$ - | 5 |
| 6 | - | - | Art Matters Society | 1,600 | - | - | - | - | 6 |
| 7 | <u>\$ -</u> | <u>\$ -</u> | TOTAL EXPENDITURES | <u>\$ 1,600</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | 7 |
| 8 | \$ - | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 8 |
| 9 | - | - | Deduct: Surplus from previous year | - | - | - | - | - | 9 |
| 10 | <u>\$ -</u> | <u>\$ -</u> | ANNUAL SURPLUS/(DEFICIT) | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | 10 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|---------------------|---------------------|---|---------------------|---------------------|---------------------|---------------------|---------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 508,957 | \$ 508,957 | Surplus (deficit) from prior years | \$ 524,275 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 60,001 | 60,000 | Tax requisition | 60,000 | 420,660 | 453,323 | 474,696 | 512,584 | 2 |
| 3 | | | <i>Fees & charges</i> | | | | | | 3 |
| 4 | 8,036 | 8,000 | Curbside recycling | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 4 |
| 5 | 1,706,973 | 1,513,543 | Tipping fees | 1,700,000 | 1,800,000 | 1,800,000 | 1,800,000 | 1,800,000 | 5 |
| 6 | 1,715,009 | 1,521,543 | Total fees & charges | 1,708,000 | 1,808,000 | 1,808,000 | 1,808,000 | 1,808,000 | 6 |
| 7 | 1,697 | 1,000 | Grant in lieu of taxes | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 7 |
| 8 | 374,167 | 300,000 | Multi Materials BC funding | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 8 |
| 9 | - | - | Federal grant - conditional | 55,100 | - | - | - | - | 9 |
| 10 | 84,787 | 10,000 | Other sources | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10 |
| 11 | \$ 2,744,618 | \$ 2,401,500 | TOTAL REVENUE | \$ 2,658,374 | \$ 2,539,660 | \$ 2,572,323 | \$ 2,593,696 | \$ 2,631,584 | 11 |
| EXPENDITURES | | | | | | | | | |
| 12 | \$ 81,000 | \$ 81,000 | Administration charge | \$ 60,000 | \$ 60,000 | \$ 60,000 | \$ 60,000 | \$ 60,000 | 12 |
| 13 | | | <i>Bamfield transfer station</i> | | | | | | 13 |
| 14 | 66,632 | 57,000 | Garbage - hauling & tipping fees | 63,000 | 64,300 | 65,600 | 66,900 | 68,200 | 14 |
| 15 | 4,024 | 7,000 | Recycling - depot operations | 10,000 | 10,200 | 10,400 | 10,600 | 10,800 | 15 |
| 16 | 70,656 | 64,000 | Total Bamfield transfer station | 73,000 | 74,500 | 76,000 | 77,500 | 79,000 | 16 |
| 17 | 520,563 | 480,000 | Capital fund contribution | 660,874 | 650,000 | 650,000 | 650,000 | 650,000 | 17 |
| 18 | 136,877 | 120,000 | Closure & post closure fund contribution | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 | 18 |
| 19 | | | <i>Labour & related costs</i> | | | | | | 19 |
| 20 | 979 | 5,000 | Convention/professional development | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 20 |
| 21 | 65,822 | 52,000 | Labour & benefits | 66,000 | 67,300 | 68,600 | 70,000 | 71,400 | 21 |
| 22 | 1,272 | 2,000 | Vehicle operation | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 22 |
| 23 | 68,073 | 59,000 | Total labour & related costs | 73,000 | 74,300 | 75,600 | 77,000 | 78,400 | 23 |
| 24 | | | <i>Promotion & education</i> | | | | | | 24 |
| 25 | 23,877 | 30,000 | Advertising & promotion | 33,000 | 30,000 | 30,000 | 30,000 | 30,000 | 25 |
| 26 | - | 2,500 | Bear-human conflict management | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 26 |
| 27 | 720 | 12,000 | Illegal dumping prevention/waived tipping | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 27 |
| 28 | 6,888 | 10,000 | School program | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 28 |
| 29 | 31,485 | 54,500 | Total promotion & education | 65,500 | 62,500 | 62,500 | 62,500 | 62,500 | 29 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT (continued)
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|------|---------------------|---------------------|---|---------------------|---------------------|---------------------|---------------------|---------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| | | | EXPENDITURES (continued) | | | | | | |
| 30 | | | <i>Recycle, reduce, reuse</i> | | | | | | 30 |
| 31 | \$ - | \$ 8,000 | Backyard composting program (offset) | \$ 8,000 | \$ - | \$ 8,000 | \$ - | \$ 8,000 | 31 |
| 32 | - | 18,000 | Disposal bans | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 32 |
| 33 | 26,630 | 30,000 | Organics diversion strategy | - | - | - | - | - | 33 |
| 34 | 95,092 | 70,000 | Recycling depots - Alberni Valley | 85,000 | 86,700 | 88,400 | 90,200 | 92,000 | 34 |
| 35 | 208,363 | 206,000 | Residential recycling pickup | 212,000 | 216,200 | 220,500 | 224,900 | 229,400 | 35 |
| 36 | - | - | Share sheds | - | 5,000 | 1,000 | 1,000 | 1,000 | 36 |
| 37 | - | 70,000 | SWMP initiatives | 100,000 | 30,000 | 30,000 | 30,000 | 30,000 | 37 |
| 38 | - | - | Yard waste depot | 30,000 | 30,600 | 31,200 | 31,800 | 32,400 | 38 |
| 39 | 330,085 | 402,000 | Total recycle, reduce & reuse | 455,000 | 388,500 | 399,100 | 397,900 | 412,800 | 39 |
| 40 | | | <i>Residual waste management</i> | | | | | | 40 |
| 41 | 41,903 | 100,000 | Cover material sourcing | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 41 |
| 42 | 748,058 | 750,000 | Operations contract | 758,000 | 773,160 | 788,623 | 804,396 | 820,484 | 42 |
| 43 | 92,163 | 205,000 | Other operating costs | 150,000 | 153,000 | 156,100 | 159,200 | 162,400 | 43 |
| 44 | 28,767 | 22,000 | Professional fees | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 44 |
| 45 | 15,740 | 18,000 | Utilities | 18,000 | 18,700 | 19,400 | 20,200 | 21,000 | 45 |
| 46 | 36,037 | 36,000 | Water monitoring | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 46 |
| 47 | 18,936 | 10,000 | Wood waste grinding/handling | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 47 |
| 48 | 981,604 | 1,141,000 | Total residual waste management | 1,091,000 | 1,109,860 | 1,129,123 | 1,148,796 | 1,168,884 | 48 |
| 49 | \$ 2,220,343 | \$ 2,401,500 | TOTAL EXPENDITURES | \$ 2,658,374 | \$ 2,539,660 | \$ 2,572,323 | \$ 2,593,696 | \$ 2,631,584 | 49 |
| 50 | \$ 524,275 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 50 |
| 51 | 657,440 | 760,000 | Add: Transfer to reserves | 780,874 | 770,000 | 770,000 | 770,000 | 770,000 | 51 |
| 52 | 109,038 | 110,000 | Deduct: Estimated amortization not included | 115,000 | 115,000 | 115,000 | 115,000 | 115,000 | 52 |
| 53 | 508,957 | 508,957 | Surplus from previous year | 524,275 | - | - | - | - | 53 |
| 54 | \$ 563,720 | \$ 141,043 | ANNUAL SURPLUS/(DEFICIT) | \$ 141,600 | \$ 655,000 | \$ 655,000 | \$ 655,000 | \$ 655,000 | 54 |

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT (continued)
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|---------------------|---------------------|--|---------------------|-------------------|---------------------|---------------------|---------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| CAPITAL FUND | | | | | | | | | |
| 55 | \$ 3,842,277 | \$ 3,842,277 | Balance, beginning of year | \$ 3,427,367 | \$ 2,341,416 | \$ 847,316 | \$ 1,506,116 | \$ 2,169,816 | 55 |
| 56 | 480,000 | 480,000 | Contribution from operating fund | 660,874 | 650,000 | 650,000 | 650,000 | 650,000 | 56 |
| 57 | 40,563 | 25,900 | Interest earnings | 21,600 | 11,900 | 8,800 | 13,700 | 18,700 | 57 |
| 58 | | | <i>Less - capital expenditures</i> | | | | | | 58 |
| 59 | 21,898 | 250,000 | Access road upgrade | 325,000 | - | - | - | - | 59 |
| 60 | - | 5,000 | Alternate energy options | - | - | - | - | - | 60 |
| 61 | 20,089 | 5,000 | Bamfield transfer station | - | - | - | - | - | 61 |
| 62 | - | 10,000 | Compliance to new landfill criteria | 5,000 | 100,000 | - | - | - | 62 |
| 63 | 70,069 | 80,000 | Fencing repairs | 5,000 | - | - | - | - | 63 |
| 64 | - | - | Gyproc Recycling | 115,000 | - | - | - | - | 64 |
| 65 | 5,561 | 187,000 | Interception well by lagoon | 93,725 | - | - | - | - | 65 |
| 66 | 13,650 | 7,500 | Landfill gas management | 25,000 | - | - | - | - | 66 |
| 67 | 99,584 | 100,000 | Leachate interception | 100,000 | 2,000,000 | - | - | - | 67 |
| 68 | 6,712 | 50,000 | Leachate line valve replacement | 50,000 | - | - | - | - | 68 |
| 69 | 499,283 | - | Lot 105 - Land purchase/development | 35,000 | - | - | - | - | 69 |
| 70 | - | - | Metering leachate discharge | 54,000 | - | - | - | - | 70 |
| 71 | - | - | Monitoring & observation well drilling | 102,700 | - | - | - | - | 71 |
| 72 | 145,619 | 100,000 | North-east expansion | 250,000 | - | - | - | - | 72 |
| 73 | 40,000 | 110,000 | Recycling depot - 3620 3rd avenue | 160,000 | - | - | - | - | 73 |
| 74 | 5,262 | 70,000 | SCADA control system | 70,000 | - | - | - | - | 74 |
| 75 | - | - | Scale shack expansion | 20,000 | - | - | - | - | 75 |
| 76 | - | 250,000 | Site security & sustainable development | 250,000 | - | - | - | - | |
| 77 | - | - | Site signage improvement/standardization | 20,000 | - | - | - | - | 77 |
| 78 | 2,819 | 14,000 | Stephens Creek containment facility | - | 56,000 | - | - | - | 78 |
| 79 | 4,927 | 170,000 | Water pumphouse upgrade | 88,000 | - | - | - | - | 79 |
| 80 | 935,473 | 1,408,500 | Total capital expenditures | 1,768,425 | 2,156,000 | - | - | - | 80 |
| 81 | \$ 3,427,367 | \$ 2,939,677 | BALANCE, END OF YEAR | \$ 2,341,416 | \$ 847,316 | \$ 1,506,116 | \$ 2,169,816 | \$ 2,838,516 | 81 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2016-2020 FINANCIAL PLAN
 ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT (continued)
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

Draft for second reading
 on March 9, 2016

CLOSURE & POST CLOSURE FUND

| | | | | | | | | | | | | | | | | |
|----|----|------------------|----|------------------|----------------------------------|----|------------------|----|------------------|----|------------------|----|------------------|----|------------------|----|
| 82 | \$ | 1,444,877 | \$ | 1,444,877 | Balance, beginning of year | \$ | 1,583,618 | \$ | 1,715,918 | \$ | 1,849,218 | \$ | 1,983,518 | \$ | 2,118,818 | 82 |
| 83 | | 120,000 | | 120,000 | Contribution from operating fund | | 120,000 | | 120,000 | | 120,000 | | 120,000 | | 120,000 | 83 |
| 84 | | 18,741 | | 18,800 | Interest earnings | | 12,300 | | 13,300 | | 14,300 | | 15,300 | | 16,300 | 84 |
| 85 | | | | - | Less - closure costs | | - | | - | | - | | - | | - | 85 |
| 86 | \$ | <u>1,583,618</u> | \$ | <u>1,583,677</u> | BALANCE, END OF YEAR | \$ | <u>1,715,918</u> | \$ | <u>1,849,218</u> | \$ | <u>1,983,518</u> | \$ | <u>2,118,818</u> | \$ | <u>2,255,118</u> | 86 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
ALBERNI VALLEY REGIONAL AIRPORT
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|-------------------------------|-------------------|-------------------|---|---------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 2,335 | \$ 2,335 | Surplus (deficit) from prior years | \$ 2,763 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 50,000 | 50,000 | Tax requisition | 449,987 | 449,830 | 436,730 | 437,630 | 438,530 | 2 |
| 3 | 148,600 | 185,750 | Government and other grants | 1,500,000 | - | - | - | - | 3 |
| 4 | - | - | MFABC borrowing | 6,000,000 | - | - | - | - | 4 |
| 5 | 1,284 | - | Grant in lieu of taxes | - | - | - | - | - | 5 |
| 6 | 78,905 | 60,000 | Sales of services | 50,000 | 80,000 | 80,000 | 80,000 | 80,000 | 6 |
| 7 | 90,455 | 35,750 | Leases and other sources | 28,000 | 28,000 | 42,000 | 42,000 | 42,000 | 7 |
| 8 | \$ 371,579 | \$ 333,835 | TOTAL REVENUE | \$ 8,030,750 | \$ 557,830 | \$ 558,730 | \$ 559,630 | \$ 560,530 | 8 |
| EXPENDITURES | | | | | | | | | |
| 9 | \$ 7,000 | \$ 7,000 | Administration charge | \$ 15,000 | \$ 15,000 | \$ 15,000 | \$ 15,000 | \$ 15,000 | 9 |
| 10 | - | - | Debt repayment | - | 326,230 | 326,230 | 326,230 | 326,230 | 10 |
| 11 | 14,827 | 4,000 | Consulting, legal & legislation costs | 15,000 | 3,000 | 3,000 | 3,000 | 3,000 | 11 |
| 12 | 69,364 | 60,000 | Fuel system operation | 42,250 | 70,000 | 70,000 | 70,000 | 70,000 | 12 |
| 13 | - | - | GPS maintenance/weather station | 5,000 | 7,000 | 7,000 | 7,000 | 7,000 | 13 |
| 14 | 3,264 | 3,500 | Insurance | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 14 |
| 15 | 29,791 | 33,000 | Labour & benefits | 45,000 | 38,000 | 38,800 | 39,600 | 40,400 | 15 |
| 16 | 1,287 | 3,000 | Office & weather station | - | - | - | - | - | 16 |
| 17 | 12,900 | 14,000 | Operation contracts | 14,000 | 14,000 | 14,000 | 14,000 | 14,000 | 17 |
| 18 | - | - | Other operating | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 18 |
| 19 | 17,400 | 16,585 | Repairs & maintenance | 20,000 | 10,000 | 10,000 | 10,000 | 10,000 | 19 |
| 20 | 422 | 500 | Travel & accomodation | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 20 |
| 21 | 5,988 | 4,500 | Utilities | 7,000 | 7,100 | 7,200 | 7,300 | 7,400 | 21 |
| 22 | 662 | 2,000 | Water system operation | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 22 |
| 23 | 205,911 | 185,750 | Capital fund contribution | 7,850,000 | 50,000 | 50,000 | 50,000 | 50,000 | 23 |
| 24 | \$ 368,816 | \$ 333,835 | TOTAL EXPENDITURES | \$ 8,030,750 | \$ 557,830 | \$ 558,730 | \$ 559,630 | \$ 560,530 | 24 |
| FINANCIAL PLAN BALANCE | | | | | | | | | |
| 25 | \$ 2,763 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 25 |
| 26 | 205,911 | 185,750 | Add: Transfer to reserves | 7,850,000 | 50,000 | 50,000 | 50,000 | 50,000 | 26 |
| 27 | 111,527 | 21,000 | Deduct: Estimated amortization not included | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 27 |
| 28 | 2,335 | 2,335 | Surplus from previous year | 2,763 | - | - | - | - | 28 |
| 29 | \$ 94,812 | \$ 162,415 | ANNUAL SURPLUS/(DEFICIT) | \$ 7,817,237 | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ 20,000 | 29 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2016-2020 FINANCIAL PLAN
 ALBERNI VALLEY REGIONAL AIRPORT (continued)
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Draft for second reading
 on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-------------------|------------------|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| CAPITAL FUND | | | | | | | | | |
| 30 | \$ 253,672 | \$ 253,672 | Balance, beginning of year | \$ 225,842 | \$ 425,342 | \$ 157,542 | \$ 134,642 | \$ 140,642 | 30 |
| 31 | 54,805 | - | Contribution from operating fund | 6,350,000 | 50,000 | 50,000 | 50,000 | 50,000 | 31 |
| 32 | 148,600 | 185,750 | Grants and other contributions | 1,500,000 | - | - | - | - | 32 |
| 33 | 2,320 | 2,900 | Interest earnings | - | 2,200 | 1,100 | 1,000 | 1,000 | 33 |
| 34 | | | <i>Less - capital expenditures</i> | | | | | | 34 |
| 35 | - | 15,000 | Drainage improvements & ditching | 10,000 | 5,000 | 5,000 | 5,000 | 5,000 | 35 |
| 36 | | | Equipment shelter | 6,000 | 200,000 | - | - | - | 36 |
| 37 | - | 15,000 | Fencing & access | 30,000 | 50,000 | - | 5,000 | - | 37 |
| 38 | - | 40,000 | GPS system | - | 20,000 | - | - | 10,000 | 38 |
| 39 | 2,584 | 10,000 | Infrastructure | 10,000 | 30,000 | 20,000 | 20,000 | 20,000 | 39 |
| 40 | | | Landscaping | 20,000 | - | 20,000 | - | 20,000 | 40 |
| 41 | - | 8,500 | Line painting & crack sealing | 8,500 | 5,000 | 5,000 | 5,000 | 5,000 | 41 |
| 42 | - | - | Navigational aids* | 1,500,000 | - | - | - | - | 42 |
| 43 | 1,820 | 5,000 | Road construction | 60,000 | - | - | - | - | 43 |
| 44 | - | - | Runway extension | 6,000,000 | - | - | - | - | 44 |
| 45 | 36,686 | 20,000 | Runway extension study and design | - | - | - | - | - | 45 |
| 46 | - | 5,000 | Signage improvements | 5,000 | - | - | - | - | 46 |
| 47 | - | 10,000 | Sweeper | 1,000 | - | 4,000 | - | 4,000 | 47 |
| 48 | 192,465 | 302,000 | Tree clearing/brushing* | - | 10,000 | 20,000 | 10,000 | 10,000 | 48 |
| 49 | 233,555 | 430,500 | Total capital expenditures | 7,650,500 | 320,000 | 74,000 | 45,000 | 74,000 | 49 |
| 50 | \$ 225,842 | \$ 11,822 | BALANCE, END OF YEAR | \$ 425,342 | \$ 157,542 | \$ 134,642 | \$ 140,642 | \$ 117,642 | 50 |

**Must be from grant funding or others sources*



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2016-2020 FINANCIAL PLAN
 ALBERNI VALLEY REGIONAL WATER - PROPOSED SERVICE
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'E', and 'F'

Draft for second reading
 on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-------------------|-------------------|------------------------------------|------------------|-------------|-------------|-------------|-------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 33,411 | \$ 33,411 | Surplus (deficit) from prior years | \$ 1,822 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 280 | - | Grants and other contributions | - | - | - | - | - | 2 |
| 3 | 26,589 | 26,589 | Tax requisition | 52,178 | - | - | - | - | 3 |
| 4 | - | - | Grant in lieu of taxes | - | - | - | - | - | 4 |
| 5 | \$ 60,280 | \$ 60,000 | TOTAL REVENUE | \$ 54,000 | \$ - | \$ - | \$ - | \$ - | 5 |
| EXPENDITURES | | | | | | | | | |
| 6 | \$ 15,000 | \$ 15,000 | Administrative charge | \$ 15,000 | \$ - | \$ - | \$ - | \$ - | 6 |
| 7 | 27,061 | - | Alberni Valley Water Study | - | - | - | - | - | 7 |
| 8 | 16,397 | 23,000 | Labour & benefits | 17,000 | | | | | 8 |
| 9 | - | 22,000 | Operating costs | 22,000 | | | | | 9 |
| 10 | \$ 58,458 | \$ 60,000 | TOTAL EXPENDITURES | \$ 54,000 | \$ - | \$ - | \$ - | \$ - | 10 |
| 11 | \$ 1,822 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 11 |
| 12 | 33,411 | 33,411 | Deduct: Surplus from previous year | 1,822 | - | - | - | - | 12 |
| 13 | -\$ 31,589 | -\$ 33,411 | ANNUAL SURPLUS/(DEFICIT) | -\$ 1,822 | \$ - | \$ - | \$ - | \$ - | 13 |

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2016-2020 FINANCIAL PLAN
 CUSTOM TRANSIT
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Draft for second reading
 on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-------------------|-------------------|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | -\$ 27,623 | -\$ 27,623 | Surplus (deficit) from prior years | \$ 31,896 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 222,623 | 222,623 | Tax requisition | 162,104 | 212,000 | 212,000 | 212,000 | 212,000 | 2 |
| 3 | 4,654 | 1,000 | Grant in lieu of taxes | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 3 |
| 4 | 35,072 | 35,000 | Sales of services | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 4 |
| 5 | 260,113 | 315,000 | Provincial Government grant | 325,000 | 355,000 | 355,000 | 355,000 | 355,000 | 5 |
| 6 | \$ 494,839 | \$ 546,000 | TOTAL REVENUE | \$ 555,000 | \$ 603,000 | \$ 603,000 | \$ 603,000 | \$ 603,000 | 6 |
| EXPENDITURES | | | | | | | | | |
| 7 | \$ 1,000 | \$ 1,000 | Administrative charge | \$ 1,000 | \$ 1,000 | \$ 1,000 | \$ 1,000 | \$ 1,000 | 7 |
| 8 | 461,943 | 545,000 | Operating costs | 554,000 | 602,000 | 602,000 | 602,000 | 602,000 | 8 |
| 9 | \$ 462,943 | \$ 546,000 | TOTAL EXPENDITURES | \$ 555,000 | \$ 603,000 | \$ 603,000 | \$ 603,000 | \$ 603,000 | 9 |
| 10 | \$ 31,896 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 10 |
| 11 | - 27,623 | - 27,623 | Deduct: Surplus from previous year | 31,896 | - | - | - | - | 11 |
| 12 | \$ 59,519 | \$ 27,623 | ANNUAL SURPLUS/(DEFICIT) | -\$ 31,896 | \$ - | \$ - | \$ - | \$ - | 12 |

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2016-2020 FINANCIAL PLAN
 MCLEAN MILL GRANT-IN-AID
 PARTICIPANTS: ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Draft for second reading
 on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|------------------|------------------|---|------------------|------------------|------------------|------------------|------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ - | \$ - | Surplus (deficit) from prior years | \$ - | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 25,100 | 25,100 | Tax requisition | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 2 |
| 3 | - | - | Grant in lieu of taxes | - | - | - | - | - | 3 |
| 4 | \$ 25,100 | \$ 25,100 | TOTAL REVENUE | \$ 30,000 | \$ 30,000 | \$ 30,000 | \$ 30,000 | \$ 30,000 | 4 |
| EXPENDITURES | | | | | | | | | |
| 5 | \$ 100 | \$ 100 | Administrative charge | \$ 100 | \$ 100 | \$ 100 | \$ 100 | \$ 100 | 5 |
| 6 | 25,000 | 27,000 | Grant-in-aid McLean Mill | 29,900 | 29,900 | 29,900 | 29,900 | 29,900 | 6 |
| 7 | \$ 25,100 | \$ 27,100 | TOTAL EXPENDITURES | \$ 30,000 | \$ 30,000 | \$ 30,000 | \$ 30,000 | \$ 30,000 | 7 |
| 8 | \$ - | -\$ 2,000 | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 8 |
| 9 | - | - | Deduct: Surplus from previous year | - | - | - | - | - | 9 |
| 10 | \$ - | -\$ 2,000 | ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes) | \$ - | \$ - | \$ - | \$ - | \$ - | 10 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2016-2020 FINANCIAL PLAN
 SPROAT LAKE MARINE PATROL
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Draft for second reading
 on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|------------------------------------|------------------|------------------|--|-------------------|------------------|------------------|------------------|------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 3,571 | \$ 3,571 | Surplus (deficit) from prior years | \$ 14,130 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 36,564 | 36,564 | Surplus transferred from Sproat Lake Parks | - | - | - | - | - | 2 |
| 3 | 1,000 | - | Donation | - | - | - | - | - | 3 |
| 4 | - | - | Tax requisition | - | 30,000 | 30,000 | 30,000 | 30,000 | 4 |
| 5 | 20,306 | 24,787 | Government grants | 22,370 | - | - | - | - | 5 |
| 6 | 12 | - | Other revenue | - | - | - | - | - | 6 |
| 7 | \$ 61,453 | \$ 64,922 | TOTAL REVENUE | \$ 36,500 | \$ 30,000 | \$ 30,000 | \$ 30,000 | \$ 30,000 | 7 |
| EXPENDITURES | | | | | | | | | |
| 8 | \$ 100 | \$ 100 | Administrative charge | \$ 500 | \$ 500 | \$ 500 | \$ 500 | \$ 500 | 8 |
| 9 | \$ 3,421 | \$ 2,000 | Boat operations | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 9 |
| 10 | \$ 10,356 | \$ 10,356 | Capital fund contribution | - | 2,000 | 2,000 | 2,000 | 2,000 | 10 |
| 11 | \$ 28,874 | \$ 30,500 | Labour & benefits | 28,000 | 20,500 | 20,500 | 20,500 | 20,500 | 11 |
| 12 | \$ 4,572 | \$ 4,500 | Other operating costs | 5,000 | 4,000 | 4,000 | 4,000 | 4,000 | 12 |
| 13 | \$ 47,323 | \$ 47,456 | TOTAL EXPENDITURES | \$ 36,500 | \$ 30,000 | \$ 30,000 | \$ 30,000 | \$ 30,000 | 13 |
| 14 | \$ 14,130 | \$ 17,466 | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 14 |
| 15 | 10,356 | 10,356 | Add: Transfer to reserves | - | 2,000 | 2,000 | 2,000 | 2,000 | 15 |
| 16 | 3,571 | 3,571 | Deduct: Surplus from previous year | 14,130 | - | - | - | - | 16 |
| 17 | \$ 20,915 | \$ 24,251 | ANNUAL SURPLUS/(DEFICIT) | -\$ 14,130 | \$ 2,000 | \$ 2,000 | \$ 2,000 | \$ 2,000 | 17 |
| (for Financial Reporting purposes) | | | | | | | | | |
| CAPITAL FUND | | | | | | | | | |
| 18 | | | | | | | | | |
| 19 | \$ - | \$ - | Balance, beginning of year | \$ 30,000 | \$ 10,000 | \$ 12,100 | \$ 14,200 | \$ 16,300 | 19 |
| 20 | \$ 19,644 | \$ 19,644 | Transfer from other services | - | - | - | - | - | 20 |
| 21 | 10,356 | 10,356 | Contribution from operating fund | - | 2,000 | 2,000 | 2,000 | 2,000 | 21 |
| 22 | - | - | Interest earnings | - | 100 | 100 | 100 | 100 | 22 |
| 23 | | | <i>Less - capital expenditures</i> | | | | | | 23 |
| 24 | - | 25,000 | Patrol boat | 20,000 | - | - | - | - | 24 |
| 25 | - | 25,000 | Total capital expenditures | 20,000 | - | - | - | - | 25 |
| 26 | \$ 30,000 | \$ 5,000 | BALANCE, END OF YEAR | \$ 10,000 | \$ 12,100 | \$ 14,200 | \$ 16,300 | \$ 18,400 | 26 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
LONG BEACH AIRPORT
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-------------------|---------------------|-------------------------------------|---------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 108,371 | \$ 106,418 | Surplus (deficit) from prior years | \$ 139,921 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | \$ - | \$ - | Committed Surplus from prior year | 10,000 | - | - | - | - | |
| 3 | 278,283 | 278,282 | Tax requisition | 289,079 | 275,700 | 272,000 | 275,300 | 274,100 | 3 |
| 4 | 193,385 | 130,000 | Sale of services | 130,000 | 150,000 | 160,000 | 170,000 | 180,000 | 4 |
| 5 | 42,874 | 58,800 | Contracts with other Governments | 40,000 | - | - | - | - | 5 |
| 6 | 97,476 | 1,603,140 | Government grants | 1,563,140 | 160,000 | 250,000 | 100,000 | 100,000 | 6 |
| 7 | 8,966 | 1,000 | Grant in lieu of taxes | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 7 |
| 8 | 15,353 | - | Other revenue | - | - | - | - | - | 8 |
| 9 | - | 154,140 | Transfer of Gas Tax | 154,140 | - | - | - | - | 9 |
| 10 | \$ 744,708 | \$ 2,331,780 | TOTAL REVENUE | \$ 2,327,280 | \$ 586,700 | \$ 683,000 | \$ 546,300 | \$ 555,100 | 10 |
| EXPENDITURES | | | | | | | | | |
| 11 | \$ 14,000 | \$ 14,000 | Administration charge | \$ 13,000 | \$ 13,000 | \$ 13,000 | \$ 13,000 | \$ 13,000 | 11 |
| 12 | - | 10,000 | Airport advisory initiatives | 20,000 | 10,000 | 10,000 | 10,000 | 10,000 | 12 |
| 13 | | | Airport operation | | | | | | 13 |
| 14 | 1,600 | 10,000 | Access road maintenance | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 14 |
| 15 | 5,886 | 12,000 | Building repair and maintenance | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 15 |
| 16 | - | 10,000 | Consulting & legal | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 16 |
| 17 | - | 3,000 | Convention/professional development | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 17 |
| 18 | - | 8,000 | Emergency services training | 16,000 | 16,000 | 5,000 | 5,000 | 5,000 | 18 |
| 19 | 1,020 | 5,000 | Equipment | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 19 |
| 20 | 11,540 | 12,000 | Insurance | 13,000 | 13,000 | 13,000 | 13,000 | 13,000 | 20 |
| 21 | 94,209 | 87,000 | Labour & related costs | 101,000 | 103,000 | 105,100 | 107,200 | 109,300 | 21 |
| 22 | 3,762 | 4,000 | Office operations | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 22 |
| 23 | 700 | 5,000 | Operation contracts | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 23 |
| 24 | 21,641 | 32,000 | Other operating | 32,000 | 32,000 | 32,000 | 32,000 | 32,000 | 24 |
| 25 | 18,965 | 19,000 | Tractor lease | 19,000 | 11,000 | - | - | - | 25 |
| 26 | 9,286 | 10,000 | Utilities | 11,000 | 11,500 | 12,000 | 12,500 | 13,500 | 26 |
| 27 | 8,315 | 7,000 | Vehicle operation | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 | 27 |
| 28 | - | 3,000 | Weather station | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 28 |
| 29 | 176,924 | 227,000 | Total airport operation | 248,000 | 242,500 | 223,100 | 225,700 | 228,800 | 29 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2016-2020 FINANCIAL PLAN
 LONG BEACH AIRPORT (continued)
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Draft for second reading
 on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|------------------------------------|------------------------------------|---------------------|---|---------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| EXPENDITURES (continued) | | | | | | | | | |
| 30 | \$ 256,139 | \$ 250,000 | Capital fund contribution from operating | \$ 265,000 | \$ 125,000 | \$ 150,000 | \$ 160,000 | \$ 165,000 | 30 |
| 31 | 97,476 | 1,757,280 | Capital fund contribution from grants | 1,717,280 | 160,000 | 250,000 | 100,000 | 100,000 | 31 |
| 32 | Water system operation | | | | | | | | 32 |
| 33 | 12,794.00 | 18,000.00 | Contractor | 18,000.00 | 10,000.00 | 10,200.00 | 10,400.00 | 10,600.00 | 33 |
| 34 | 4,998 | 7,000 | Labour & related costs | 7,000 | 7,100 | 7,200 | 7,300 | 7,400 | 34 |
| 35 | 28,568 | 45,000 | Operating | 35,000 | 15,000 | 15,300 | 15,600 | 15,900 | 35 |
| 36 | 3,888 | 3,500 | Utilities | 4,000 | 4,100 | 4,200 | 4,300 | 4,400 | 36 |
| 37 | 50,248 | 73,500 | Total water system operation | 64,000 | 36,200 | 36,900 | 37,600 | 38,300 | 37 |
| 38 | \$ 594,787 | \$ 2,331,780 | TOTAL EXPENDITURES | \$ 2,327,280 | \$ 586,700 | \$ 683,000 | \$ 546,300 | \$ 555,100 | 38 |
| 39 | \$ 149,921 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 39 |
| 40 | 353,615 | 2,007,280 | Add: Transfer to reserves | 1,982,280 | 285,000 | 400,000 | 260,000 | 265,000 | 40 |
| 41 | 16,651 | 16,500 | Principal debt payments | 16,500 | 16,500 | 9,500 | - | - | 41 |
| 42 | 205,337 | 185,000 | Deduct: Estimated amortization not included | 210,000 | 210,000 | 210,000 | 210,000 | 210,000 | 42 |
| 43 | 108,371 | 106,418 | Surplus from previous year | 139,921 | - | - | - | - | 43 |
| 44 | \$ 206,479 | \$ 1,732,362 | ANNUAL SURPLUS/(DEFICIT) | \$ 1,648,859 | \$ 91,500 | \$ 199,500 | \$ 50,000 | \$ 55,000 | 44 |
| (for Financial Reporting purposes) | | | | | | | | | |
| CAPITAL FUND | | | | | | | | | |
| 45 | \$ 693,989 | \$ 691,236 | Balance, beginning of year | \$ 647,640 | \$ 19,260 | \$ 4,360 | \$ 33,460 | \$ 47,760 | 45 |
| 46 | 250,000 | 250,000 | Contribution from operating fund | 265,000 | 125,000 | 150,000 | 160,000 | 165,000 | 46 |
| 47 | 97,476 | 1,757,280 | Grants & other contributions | 1,717,280 | 160,000 | 250,000 | 100,000 | 100,000 | 47 |
| 48 | 6,139 | 3,600 | Interest earnings | 2,500 | 100 | 100 | 300 | 600 | 48 |
| 49 | <i>Less - capital expenditures</i> | | | | | | | | 49 |
| 50 | - | 3,500 | Access road signage | 3,500 | - | - | - | - | 50 |
| 51 | 38,110 | 50,000 | Access road upgrade | 5,000 | - | 75,000 | 75,000 | 75,000 | 51 |
| 52 | - | 15,000 | Apron II & taxiway foxtrot upgrade | 15,000 | - | - | - | - | 52 |
| 53 | - | - | Building assessment / abatement | 30,000 | - | - | - | - | 53 |
| 54 | - | - | Chemical applicator* | - | 160,000 | - | - | - | 54 |
| 55 | 20,610 | 20,000 | Drainage culvert repairs | 20,000 | 10,000 | 20,000 | 10,000 | 5,000 | 55 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
LONG BEACH AIRPORT (continued)
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Draft for second reading
on March 9, 2016

| Line | History | | Description | Budget | | | | | Line |
|---------------------------------|-------------------|------------------|--|------------------|-----------------|------------------|------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| CAPITAL FUND (continued) | | | | | | | | | |
| 56 | 10,828 | 15,000 | Fire suppression upgrade | 70,000 | 20,000 | 5,000 | 5,000 | 5,000 | 56 |
| 57 | \$ 144,800 | \$ 60,000 | Flightway clearing | \$ 60,000 | \$ 30,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | 57 |
| 58 | - | 40,000 | GPS upgrades | - | - | - | - | - | 58 |
| 59 | 738 | 2,000 | House renovation | 15,000 | 5,000 | - | - | - | 59 |
| 60 | 21,990 | 10,000 | Infrastructure report - obstacle limitations | 10,000 | 10,000 | - | 10,000 | - | 60 |
| 61 | - | - | LiDAR survey | 15,000 | - | - | - | - | 61 |
| 62 | - | 7,000 | Maintenance & terminal building upgrades | 7,000 | - | - | - | - | 62 |
| 63 | 58,366 | 1,697,520 | Navigational aids^ | 1,697,520 | 5,000 | 5,000 | 5,000 | 5,000 | 63 |
| 64 | - | 1,000 | Parking lot & access road paving | 5,000 | - | 1,000 | 1,000 | 1,000 | 64 |
| 65 | - | - | Perimeter fencing* | - | - | 100,000 | 100,000 | 100,000 | 65 |
| 66 | 39,110 | 40,000 | Runway friction* | - | - | - | - | - | 66 |
| 67 | 2,168 | 40,000 | Runway 11/29 strip rehabilitation | 40,000 | - | - | - | - | 67 |
| 68 | - | 60,000 | Runway 16/34 cracksealing & panel repair | 45,000 | 45,000 | - | - | - | 68 |
| 69 | - | 10,000 | Runway painting & signs | 10,000 | - | - | 25,000 | - | 69 |
| 70 | - | 290,000 | Snow plough & plough truck setup* | 290,000 | - | - | - | - | 70 |
| 71 | - | - | Snow plough & plough truck | 6,000 | - | - | - | - | 71 |
| 72 | - | - | Taxiway H, C, F upgrade* | - | - | 150,000 | - | - | 72 |
| 73 | - | 50,000 | Urgent infrastructure repairs | 15,000 | - | - | - | - | 73 |
| 74 | 37,143 | 70,000 | Vegetation management - outside boundary | 70,000 | 15,000 | 5,000 | 5,000 | 10,000 | 74 |
| 75 | 24,086 | 30,000 | Water system - maintenance | 30,000 | - | - | - | - | 75 |
| 76 | - | 154,140 | Water - system upgrades | 154,140 | - | - | - | - | 76 |
| 77 | 399,964 | 2,667,175 | Total capital expenditures | 2,613,160 | 300,000 | 371,000 | 246,000 | 211,000 | 77 |
| 78 | \$ 647,640 | \$ 34,941 | BALANCE, END OF YEAR | \$ 19,260 | \$ 4,360 | \$ 33,460 | \$ 47,760 | \$ 102,360 | 78 |

*eligible for 100% ACAP funding

^75% BCAAP funding confirmed



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
WEST COAST EMERGENCY PLANNING
PARTICIPANTS: PORTION OF ELECTORAL AREA 'A' & 'C'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|------|------------------|------------------|---|------------------|------------------|------------------|------------------|------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| | | | REVENUE | | | | | | |
| 1 | | | <i>Surplus (deficit) from prior years</i> | | | | | | 1 |
| 2 | \$ 9,394 | \$ 9,394 | Area A - Bamfield | \$ 1,803 | \$ - | \$ - | \$ - | \$ - | 2 |
| 3 | 302 | 302 | Area C - Long Beach | 178 | - | - | - | - | 3 |
| 4 | | | <i>Tax requisition</i> | | | | | | 4 |
| 5 | 2,106 | 2,106 | Area A - Bamfield | 16,012 | 7,500 | 7,500 | 7,500 | 7,500 | 5 |
| 6 | 2,198 | 2,198 | Area C - Long Beach | 6,322 | 2,500 | 2,500 | 2,500 | 2,500 | 6 |
| 7 | | | <i>Grant in lieu of taxes</i> | | | | | | 7 |
| 8 | 159 | - | Area A - Bamfield | - | - | - | - | - | 8 |
| 9 | 178 | - | Area C - Long Beach | - | - | - | - | - | 9 |
| 10 | - | - | <i>Other sources - Area A - Bamfield</i> | - | - | - | - | - | 10 |
| 11 | \$ 14,337 | \$ 14,000 | TOTAL REVENUE | \$ 24,315 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | 11 |
| | | | EXPENDITURES | | | | | | |
| 12 | | | <i>Administration charge</i> | | | | | | 12 |
| 13 | \$ 1,500 | \$ 1,500 | Area A - Bamfield | \$ 1,500 | \$ 1,500 | \$ 1,500 | \$ 1,500 | \$ 1,500 | 13 |
| 14 | 500 | 500 | Area C - Long Beach | 500 | 500 | 500 | 500 | 500 | 14 |
| 15 | | | <i>Emergency planning costs</i> | | | | | | 15 |
| 16 | 8,356 | 10,000 | Area A - Bamfield | 16,315 | 6,000 | 6,000 | 6,000 | 6,000 | 16 |
| 17 | 2,000 | 2,000 | Area C - Long Beach | 6,000 | 2,000 | 2,000 | 2,000 | 2,000 | 17 |
| 18 | \$ 12,356 | \$ 14,000 | TOTAL EXPENDITURES | \$ 24,315 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | 18 |
| 19 | \$ 1,981 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 19 |
| 20 | 9,696 | 9,696 | Deduct: Surplus from previous year | 1,981 | - | - | - | - | 20 |
| 21 | -\$ 7,715 | -\$ 9,696 | ANNUAL SURPLUS/(DEFICIT) | -\$ 1,981 | \$ - | \$ - | \$ - | \$ - | 21 |

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
WEST COAST GRANTS-IN-AID
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|------------------|------------------|---|-----------------|-------------|-------------|-------------|-------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 3,728 | \$ 3,728 | Surplus (deficit) from prior years | \$ - | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 3,500 | 3,500 | Tax requisition | 3,500 | - | - | - | - | 2 |
| 3 | - | - | Grant in lieu of taxes | - | - | - | - | - | 3 |
| 4 | \$ 7,228 | \$ 7,228 | TOTAL REVENUE | \$ 3,500 | \$ - | \$ - | \$ - | \$ - | 4 |
| EXPENDITURES | | | | | | | | | |
| 5 | \$ - | \$ - | Administrative charge | \$ - | \$ - | \$ - | \$ - | \$ - | 5 |
| 6 | 3,500 | 3,500 | Central Westcoast Forest Society | 3,500 | - | - | - | - | 6 |
| 7 | 3,728 | 3,728 | West Coast Multiplex Society | - | - | - | - | - | 7 |
| 8 | \$ 7,228 | \$ 7,228 | TOTAL EXPENDITURES | \$ 3,500 | \$ - | \$ - | \$ - | \$ - | 8 |
| 9 | \$ - | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 9 |
| 10 | 3,728 | 3,728 | Deduct: Surplus from previous year | - | - | - | - | - | 10 |
| 11 | -\$ 3,728 | -\$ 3,728 | ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes) | \$ - | \$ - | \$ - | \$ - | \$ - | 11 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
WEST COAST GRANTS-IN-AID
PARTICIPANTS: UCLUELET and ELECTORAL AREA 'C'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-----------------|-----------------|---|-------------|-------------|-------------|-------------|-------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ - | \$ - | Surplus (deficit) from prior years | \$ - | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 2,000 | 2,000 | Tax requisition | - | - | - | - | - | 2 |
| 3 | - | - | Grant in lieu of taxes | - | - | - | - | - | 3 |
| 4 | \$ 2,000 | \$ 2,000 | TOTAL REVENUE | \$ - | \$ - | \$ - | \$ - | \$ - | 4 |
| EXPENDITURES | | | | | | | | | |
| 5 | \$ - | \$ - | Administrative charge | \$ - | \$ - | \$ - | \$ - | \$ - | 5 |
| 6 | 2,000 | 2,000 | Ucluelet & Area Childcare Society | - | - | - | - | - | 6 |
| 7 | \$ 2,000 | \$ 2,000 | TOTAL EXPENDITURES | \$ - | \$ - | \$ - | \$ - | \$ - | 7 |
| 8 | \$ - | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 8 |
| 9 | - | - | Deduct: Surplus from previous year | - | - | - | - | - | 9 |
| 10 | \$ - | \$ - | ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes) | \$ - | \$ - | \$ - | \$ - | \$ - | 10 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
WEST COAST WASTE MANAGEMENT
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-------------------|-------------------|--|-------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 94,576 | \$ 94,736 | Surplus (deficit) from prior years | \$ 116,134 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 123,265 | 123,264 | Tax requisition | 110,866 | 102,900 | 113,000 | 123,300 | 133,700 | 2 |
| 3 | | | <i>Fees & charges</i> | | | | | | 3 |
| 4 | 124,744 | 123,000 | Curbside garbage | 127,000 | 129,500 | 132,100 | 134,700 | 137,400 | 4 |
| 5 | 527,881 | 490,000 | Tipping fees | 490,000 | 595,000 | 595,000 | 595,000 | 595,000 | 5 |
| 6 | 652,625 | 613,000 | Total fees & charges | 617,000 | 724,500 | 727,100 | 729,700 | 732,400 | 6 |
| 7 | 3,700 | 2,000 | Grant in lieu of taxes | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 7 |
| 8 | 50,552 | 55,000 | Multi Materials BC funding | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 8 |
| 9 | 9,024 | - | Other sources | - | - | - | - | - | 9 |
| 10 | \$ 933,742 | \$ 888,000 | TOTAL REVENUE | \$ 896,000 | \$ 879,400 | \$ 892,100 | \$ 905,000 | \$ 918,100 | 10 |
| EXPENDITURES | | | | | | | | | |
| 11 | \$ 39,000 | \$ 39,000 | Administration charge | \$ 29,000 | \$ 29,000 | \$ 29,000 | \$ 29,000 | \$ 29,000 | 11 |
| 12 | 24,098 | 20,000 | Capital fund contribution | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 12 |
| 13 | 74,260 | 70,000 | Closure & post closure fund contribution | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 13 |
| 14 | | | <i>Labour & related costs</i> | | | | | | 14 |
| 15 | 336 | 1,000 | Convention/professional development | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 15 |
| 16 | 22,360 | 37,000 | Labour & benefits | 33,000 | 33,700 | 34,400 | 35,100 | 35,800 | 16 |
| 17 | 1,158 | 2,000 | Vehicle operation | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 17 |
| 18 | 23,854 | 40,000 | Total labour & related costs | 36,000 | 36,700 | 37,400 | 38,100 | 38,800 | 18 |
| 19 | | | <i>Promotion & education</i> | | | | | | 19 |
| 20 | 90 | 6,000 | Advertising & public education | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 20 |
| 21 | 3,500 | 5,000 | Illegal dumping prevention | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 21 |
| 22 | - | 5,000 | School program | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 22 |
| 23 | 3,590 | 16,000 | Total promotion & education | 16,000 | 16,000 | 16,000 | 16,000 | 16,000 | 23 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
WEST COAST WASTE MANAGEMENT (continued)
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|------|----------------------------------|-------------------|---|-------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| | EXPENDITURES (continued) | | | | | | | | |
| 24 | <i>Recycle, reduce, reuse</i> | | | | | | | | 24 |
| 25 | \$ - | \$ - | Backyard composting program | \$ - | \$ - | \$ - | \$ - | \$ - | 25 |
| 26 | - | 8,000 | Disposal bans | 8,000 | 5,000 | 5,000 | 5,000 | 5,000 | 26 |
| 27 | - | 15,000 | Feasibility study - food waste composting | 15,000 | - | - | - | - | 27 |
| 28 | 37,791 | 39,000 | Residential recycling pickup | 39,000 | 39,800 | 40,600 | 41,400 | 42,200 | 28 |
| 29 | - | - | Share sheds | 10,000 | 1,000 | 1,000 | 1,000 | 1,000 | 29 |
| 30 | 20,194 | 40,000 | SWMP plan & implementation | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 30 |
| 31 | 57,985 | 102,000 | Total recycle, reduce & reuse | 92,000 | 65,800 | 66,600 | 67,400 | 68,200 | 31 |
| 32 | <i>Residual waste management</i> | | | | | | | | 32 |
| 33 | 406,123 | 412,000 | Operations contract | 412,000 | 420,200 | 428,600 | 437,200 | 445,900 | 33 |
| 34 | 20,865 | 20,000 | Other operating costs | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 34 |
| 35 | 9,937 | 10,000 | Professional fees | 12,000 | 10,000 | 10,000 | 10,000 | 10,000 | 35 |
| 36 | 116,972 | 117,000 | Residential garbage pickup | 117,000 | 119,300 | 121,700 | 124,100 | 126,600 | 36 |
| 37 | 9,488 | 7,000 | Utilities | 10,000 | 10,400 | 10,800 | 11,200 | 11,600 | 37 |
| 38 | 31,436 | 35,000 | Water monitoring | 37,000 | 37,000 | 37,000 | 37,000 | 37,000 | 38 |
| 39 | - | - | Wood waste grinding | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 39 |
| 40 | 594,821 | 601,000 | Total residual waste management | 623,000 | 631,900 | 643,100 | 654,500 | 666,100 | 40 |
| 41 | \$ 817,608 | \$ 888,000 | TOTAL EXPENDITURES | \$ 896,000 | \$ 879,400 | \$ 892,100 | \$ 905,000 | \$ 918,100 | 41 |
| 42 | \$ 116,134 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 42 |
| 43 | 98,358 | 90,000 | Add: Transfer to reserves | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 43 |
| 44 | 18,663 | 18,500 | Deduct: Estimated amortization not included | 18,750 | 18,750 | 18,750 | 18,750 | 18,750 | 44 |
| 45 | 94,576 | 94,736 | Surplus from previous year | 116,134 | - | - | - | - | 45 |
| 46 | \$ 101,253 | -\$ 23,236 | ANNUAL SURPLUS/(DEFICIT) | -\$ 34,884 | \$ 81,250 | \$ 81,250 | \$ 81,250 | \$ 81,250 | 46 |

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2016-2020 FINANCIAL PLAN
 WEST COAST WASTE MANAGEMENT (continued)
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Draft for second reading
 on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|--|------------------------------------|-------------------|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| CAPITAL FUND | | | | | | | | | |
| 47 | \$ 391,767 | \$ 391,767 | Balance, beginning of year | \$ 398,647 | \$ 359,447 | \$ 213,547 | \$ 212,147 | \$ 210,747 | 47 |
| 48 | 20,000 | 20,000 | Contribution from operating fund | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 48 |
| 49 | 4,098 | 2,900 | Interest earnings | 2,800 | 2,100 | 1,600 | 1,600 | 1,600 | 49 |
| 50 | Less - capital expenditures | | | | | | | | 50 |
| 51 | - | 5,000 | Clearing for fire set back | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 51 |
| 52 | - | 5,000 | Design Criteria - MOE | 5,000 | 100,000 | - | - | - | 52 |
| 53 | 16,977 | 20,000 | Leachate investigation & remediation | 20,000 | 45,000 | 10,000 | 10,000 | 10,000 | 53 |
| 54 | - | - | Power line improvements | - | 10,000 | - | - | - | 54 |
| 55 | - | - | Landfill gas management plan | - | - | - | - | 5,000 | 55 |
| 56 | - | - | Screen well | 12,000 | - | - | - | - | 56 |
| 57 | - | 10,000 | Service improvements | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 57 |
| 58 | 241 | 20,000 | Vegetation treatment & enhancement | 20,000 | 8,000 | 8,000 | 8,000 | 8,000 | 58 |
| 59 | 17,218 | 60,000 | Total capital expenditures | 72,000 | 178,000 | 33,000 | 33,000 | 38,000 | 59 |
| 60 | \$ 398,647 | \$ 354,667 | BALANCE, END OF YEAR | \$ 359,447 | \$ 213,547 | \$ 212,147 | \$ 210,747 | \$ 204,347 | 60 |
| CLOSURE & POST CLOSURE FUND | | | | | | | | | |
| 61 | \$ 393,099 | \$ 393,099 | Balance, beginning of year | \$ 467,359 | \$ 541,159 | \$ 615,459 | \$ 690,359 | \$ 765,759 | 61 |
| 62 | 70,000 | 70,000 | Contribution from operating fund | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 62 |
| 63 | 4,260 | 3,200 | Interest earnings | 3,800 | 4,300 | 4,900 | 5,400 | 6,000 | 63 |
| 64 | - | - | Less - closure costs | - | - | - | - | - | 64 |
| 65 | \$ 467,359 | \$ 466,299 | BALANCE, END OF YEAR | \$ 541,159 | \$ 615,459 | \$ 690,359 | \$ 765,759 | \$ 841,759 | 65 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
CITY OF PORT ALBERNI MULTI-PURPOSE ARENA CONTRIBUTION
PARTICIPANTS: PORT ALBERNI**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-------------------|-------------------|-------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 3,095 | \$ 6 | Surplus (deficit) from prior years | \$ 756 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 1,818 | - | Grant in lieu of taxes | - | - | - | - | - | 2 |
| 3 | 131,535 | 131,535 | Parcel taxes - City of Port Alberni | 133,808 | 134,781 | 134,781 | 134,781 | 134,781 | 3 |
| 4 | 26,916 | 26,916 | Contribution from Sproat Lake | 27,559 | 27,467 | 27,467 | 27,467 | 27,467 | 4 |
| 5 | 19,743 | 19,743 | Contribution from Beaver Creek | 20,316 | 20,248 | 20,248 | 20,248 | 20,248 | 5 |
| 6 | 16,611 | 16,611 | Contribution from Cherry Creek | 17,036 | 16,979 | 16,979 | 16,979 | 16,979 | 6 |
| 7 | \$ 199,718 | \$ 194,811 | TOTAL REVENUE | \$ 199,475 | \$ 199,475 | \$ 199,475 | \$ 199,475 | \$ 199,475 | 7 |
| EXPENDITURES | | | | | | | | | |
| 8 | \$ 1,000 | \$ 1,000 | Administrative charge | \$ 1,000 | \$ 1,000 | \$ 1,000 | \$ 1,000 | \$ 1,000 | 8 |
| 9 | 197,962 | 193,811 | Debt repayment | 198,475 | 198,475 | 198,475 | 198,475 | 198,475 | 9 |
| 10 | | - | Other costs | - | - | - | - | - | 10 |
| 11 | \$ 198,962 | \$ 194,811 | TOTAL EXPENDITURES | \$ 199,475 | \$ 199,475 | \$ 199,475 | \$ 199,475 | \$ 199,475 | 11 |
| 12 | \$ 756 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 12 |
| 13 | 119,589 | 120,715 | Add: Principal debt payments | 120,715 | 120,715 | 120,715 | 120,715 | 120,715 | 13 |
| 14 | 3,095 | 6 | Deduct: Surplus from previous year | 756 | - | - | - | - | 14 |
| 15 | \$ 117,250 | \$ 120,709 | ANNUAL SURPLUS/(DEFICIT) | \$ 119,959 | \$ 120,715 | \$ 120,715 | \$ 120,715 | \$ 120,715 | 15 |

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
BAMFIELD GRANTS-IN-AID
PARTICIPANTS: ELECTORAL AREA 'A'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|------------------|------------------|---|------------------|------------------|------------------|------------------|------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ - | \$ - | Surplus (deficit) from prior years | \$ - | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 11,000 | 11,000 | Tax requisition | 11,000 | 10,000 | 10,000 | 10,000 | 10,000 | 2 |
| 3 | - | - | Grant in lieu of taxes | - | - | - | - | - | 3 |
| 4 | \$ 11,000 | \$ 11,000 | TOTAL REVENUE | \$ 11,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | 4 |
| EXPENDITURES | | | | | | | | | |
| 5 | \$ - | \$ - | Administrative charge | \$ - | \$ - | \$ - | \$ - | \$ - | 5 |
| 6 | 1,000 | 1,000 | Chamber of Commerce | 1,000 | - | - | - | - | 6 |
| 7 | 10,000 | 10,000 | Community affairs | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 7 |
| 8 | \$ 11,000 | \$ 11,000 | TOTAL EXPENDITURES | \$ 11,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | 8 |
| 9 | \$ - | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 9 |
| 10 | - | - | Deduct: Surplus from previous year | - | - | - | - | - | 10 |
| 11 | \$ - | \$ - | ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes) | \$ - | \$ - | \$ - | \$ - | \$ - | 11 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
BAMFIELD VOLUNTEER FIRE DEPARTMENT
PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-------------------|-------------------|---|-------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 1,965 | \$ 1,965 | Surplus (deficit) from prior years | \$ 68,811 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 92,535 | 92,535 | Tax requisition | 92,887 | 94,500 | 61,500 | 84,500 | 84,500 | 2 |
| 3 | 23,853 | 25,198 | Contracts with other governments | 23,000 | 23,000 | 23,000 | - | - | 3 |
| 4 | 1,947 | 500 | Grants in lieu of taxes | 500 | 500 | 500 | 500 | 500 | 4 |
| 5 | 327 | - | Other sources | - | - | - | - | - | 5 |
| 6 | \$ 120,627 | \$ 120,198 | TOTAL REVENUE | \$ 185,198 | \$ 118,000 | \$ 85,000 | \$ 85,000 | \$ 85,000 | 6 |
| EXPENDITURES | | | | | | | | | |
| 7 | \$ 6,000 | \$ 6,000 | Administrative charge | \$ 6,000 | \$ 6,000 | \$ 6,000 | \$ 6,000 | \$ 6,000 | 7 |
| 8 | 326 | - | Capital fund contribution | 65,000 | 35,000 | 20,000 | 20,000 | 20,000 | 8 |
| 9 | 2,663 | 4,500 | Insurance | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 | 9 |
| 10 | 29,188 | 30,000 | Lease payment | 30,000 | 18,000 | - | - | - | 10 |
| 11 | 13,639 | 79,698 | Operating costs | 79,698 | 54,500 | 54,500 | 54,500 | 54,500 | 11 |
| 12 | \$ 51,816 | \$ 120,198 | TOTAL EXPENDITURES | \$ 185,198 | \$ 118,000 | \$ 85,000 | \$ 85,000 | \$ 85,000 | 12 |
| 13 | \$ 68,811 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 13 |
| 14 | 326 | - | Add: Transfer to reserves | 65,000 | 35,000 | 20,000 | 20,000 | 20,000 | 14 |
| 15 | 27,975 | 27,000 | Principal debt payments | 27,000 | 27,000 | 27,000 | 27,000 | 27,000 | 15 |
| 16 | 16,451 | 15,350 | Deduct: Estimated amortization not included | 16,500 | 16,500 | 16,500 | 16,500 | 16,500 | 16 |
| 17 | 1,965 | 1,965 | Surplus from previous year | 68,811 | - | - | - | - | 17 |
| 18 | \$ 78,696 | \$ 9,685 | ANNUAL SURPLUS/(DEFICIT) | \$ 6,689 | \$ 45,500 | \$ 30,500 | \$ 30,500 | \$ 30,500 | 18 |
| CAPITAL FUND | | | | | | | | | |
| 19 | \$ 31,339 | \$ 31,339 | Balance, beginning of year | \$ 8,687 | \$ 73,987 | \$ 109,687 | \$ 130,587 | \$ 151,687 | 19 |
| 20 | - | - | Contribution from operating fund | 65,000 | 35,000 | 20,000 | 20,000 | 20,000 | 20 |
| 21 | - | - | Grants and other contributions | - | - | - | - | - | 21 |
| 22 | 326 | 200 | Interest earnings | 300 | 700 | 900 | 1,100 | 1,200 | 22 |
| 23 | 22,978 | - | Less - capital expenditures | - | - | - | - | - | 23 |
| 24 | \$ 8,687 | \$ 31,539 | BALANCE, END OF YEAR | \$ 73,987 | \$ 109,687 | \$ 130,587 | \$ 151,687 | \$ 172,887 | 24 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
BAMFIELD WATER SYSTEM
PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-------------------|-------------------|---|-------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 22,392 | \$ 22,393 | Surplus (deficit) from prior years | \$ 1,621 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 55,549 | 55,549 | Parcel tax | 55,549 | 55,549 | 55,549 | 55,549 | 55,549 | 2 |
| 3 | 111,798 | 110,000 | Sale of service | 131,000 | 135,000 | 135,600 | 136,200 | 136,800 | 3 |
| 4 | - | 426,672 | Transfer of Gas Tax | 426,672 | - | - | - | - | 4 |
| 5 | 3,049 | - | Other revenue | - | - | - | - | - | 5 |
| 6 | 713 | 500 | Grants in lieu of taxes | 500 | 500 | 500 | 500 | 500 | 6 |
| 7 | \$ 193,501 | \$ 615,114 | TOTAL REVENUE | \$ 615,342 | \$ 191,049 | \$ 191,649 | \$ 192,249 | \$ 192,849 | 7 |
| EXPENDITURES | | | | | | | | | |
| 8 | \$ 14,000 | \$ 14,000 | Administrative charge | \$ 14,000 | \$ 14,000 | \$ 14,000 | \$ 14,000 | \$ 14,000 | 8 |
| 9 | 57,941 | 55,549 | Capital fund contribution from operating | 55,549 | 55,549 | 55,549 | 55,549 | 55,549 | 9 |
| 10 | - | 426,672 | Capital fund contribution from grants | 426,672 | - | - | - | - | 10 |
| 11 | 2,367 | 5,000 | Engineering & consulting | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 11 |
| 12 | 6,178 | 6,400 | Insurance | 6,400 | 6,400 | 6,400 | 6,400 | 6,400 | 12 |
| 13 | 23,638 | 27,000 | Labour & benefits | 22,000 | 22,400 | 22,800 | 23,300 | 23,800 | 13 |
| 14 | 32,558 | 22,993 | Materials & repairs/maintenance | 25,721 | 27,500 | 27,500 | 27,400 | 27,500 | 14 |
| 15 | 36,275 | 39,000 | Operation contracts | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 15 |
| 16 | 6,459 | 6,500 | Other operating costs | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 | 16 |
| 17 | 7,234 | 7,000 | Utilities | 7,500 | 7,700 | 7,900 | 8,100 | 8,300 | 17 |
| 18 | 5,230 | 5,000 | Water monitoring | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 18 |
| 19 | \$ 191,880 | \$ 615,114 | TOTAL EXPENDITURES | \$ 615,342 | \$ 191,049 | \$ 191,649 | \$ 192,249 | \$ 193,049 | 19 |
| 20 | \$ 1,621 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | -\$ 200 | 20 |
| 21 | 57,941 | 55,549 | Add: Transfer to reserves | 55,549 | 55,549 | 55,549 | 55,549 | 55,549 | 21 |
| 22 | 75,632 | 68,000 | Deduct: Estimated amortization not included | 75,750 | 75,750 | 75,750 | 75,750 | 75,750 | 22 |
| 23 | 22,392 | 22,393 | Surplus from previous year | 1,621 | - | - | - | - | 23 |
| 24 | -\$ 38,462 | -\$ 34,844 | ANNUAL SURPLUS/(DEFICIT) | -\$ 21,822 | -\$ 20,201 | -\$ 20,201 | -\$ 20,201 | -\$ 20,401 | 24 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2016-2020 FINANCIAL PLAN
 BAMFIELD WATER SYSTEM (continued)
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'

Draft for second reading
 on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|------|-------------------|-------------------|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| | | | CAPITAL FUND | | | | | | |
| 25 | \$ 215,980 | \$ 241,521 | Balance, beginning of year | \$ 259,600 | \$ 267,149 | \$ 284,798 | \$ 302,547 | \$ 320,396 | 25 |
| 26 | 55,549 | 55,549 | Contribution from operating fund | 55,549 | 55,549 | 55,549 | 55,549 | 55,549 | 26 |
| 27 | - | 444,744 | Grants and other contributions | 426,672 | - | - | - | - | 27 |
| 28 | 2,392 | 2,700 | Interest earnings | 2,000 | 2,100 | 2,200 | 2,300 | 2,500 | 28 |
| 29 | | | <i>Less - capital expenditures</i> | | | | | | 29 |
| 30 | - | 426,672 | Upgrades - gas tax funding | 426,672 | - | - | - | - | 30 |
| 31 | 14,321 | 40,000 | Miscellaneous works | 50,000 | 40,000 | 40,000 | 40,000 | 40,000 | 31 |
| 32 | - | - | Treatment plan debt & principle | - | - | - | - | - | 32 |
| 33 | 14,321 | 466,672 | Total capital expenditures | 476,672 | 40,000 | 40,000 | 40,000 | 40,000 | 33 |
| 34 | \$ 259,600 | \$ 277,842 | BALANCE, END OF YEAR | \$ 267,149 | \$ 284,798 | \$ 302,547 | \$ 320,396 | \$ 338,445 | 34 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
BEAUFORT GRANTS-IN-AID
PARTICIPANTS: ELECTORAL AREA 'B'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-----------------|------------------|------------------------------------|------------------|-----------------|-----------------|-----------------|-----------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 1,000 | \$ 1,000 | Surplus (deficit) from prior years | \$ 5,000 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 4,000 | 4,000 | Tax requisition | - | 1,000 | 1,000 | 1,000 | 1,000 | 2 |
| 3 | \$ 5,000 | \$ 5,000 | TOTAL REVENUE | \$ 5,000 | \$ 1,000 | \$ 1,000 | \$ 1,000 | \$ 1,000 | 3 |
| EXPENDITURES | | | | | | | | | |
| 4 | \$ - | \$ - | Administrative charge | \$ - | \$ - | \$ - | \$ - | \$ - | 4 |
| 5 | - | 4,000 | Beaver Creek Community Club | 4,000 | - | - | - | - | 5 |
| 6 | - | 1,000 | Unallocated | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 6 |
| 7 | \$ - | \$ 5,000 | TOTAL EXPENDITURES | \$ 5,000 | \$ 1,000 | \$ 1,000 | \$ 1,000 | \$ 1,000 | 7 |
| 8 | \$ 5,000 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 8 |
| 9 | 1,000 | 1,000 | Deduct: Surplus from previous year | 5,000 | - | - | - | - | 9 |
| 10 | \$ 4,000 | -\$ 1,000 | ANNUAL SURPLUS/(DEFICIT) | -\$ 5,000 | \$ - | \$ - | \$ - | \$ - | 10 |

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2016-2020 FINANCIAL PLAN
 MOUNTAIN RANCH ROAD FIRE PROTECTION
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'B'

Draft for second reading
 on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-----------------|-----------------|---|-----------------|-----------------|-----------------|-----------------|-----------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ - | \$ - | Surplus (deficit) from prior years | \$ - | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 2,832 | 2,832 | Tax requisition | 3,187 | 2,600 | 2,600 | 2,600 | 2,600 | 2 |
| 3 | \$ 2,832 | \$ 2,832 | TOTAL REVENUE | \$ 3,187 | \$ 2,600 | \$ 2,600 | \$ 2,600 | \$ 2,600 | 3 |
| EXPENDITURES | | | | | | | | | |
| 4 | \$ 100 | \$ 100 | Administrative charge | \$ 100 | \$ 100 | \$ 100 | \$ 100 | \$ 100 | 4 |
| 5 | 2,732 | 2,732 | Operating costs | 3,087 | 2,500 | 2,500 | 2,500 | 2,500 | 5 |
| 6 | \$ 2,832 | \$ 2,832 | TOTAL EXPENDITURES | \$ 3,187 | \$ 2,600 | \$ 2,600 | \$ 2,600 | \$ 2,600 | 6 |
| 7 | \$ - | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 7 |
| 8 | - | - | Deduct: Surplus from previous year | - | - | - | - | - | 8 |
| 9 | \$ - | \$ - | ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes) | \$ - | \$ - | \$ - | \$ - | \$ - | 9 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
LONG BEACH GRANTS-IN-AID
PARTICIPANTS: ELECTORAL AREA 'C'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-----------------|-----------------|------------------------------------|------------------|-------------|-------------|-------------|-------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 500 | \$ 500 | Surplus (deficit) from prior years | \$ 1,000 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 500 | 500 | Tax requisition | 4,172 | - | - | - | - | 2 |
| 3 | \$ 1,000 | \$ 1,000 | TOTAL REVENUE | \$ 5,172 | \$ - | \$ - | \$ - | \$ - | 3 |
| EXPENDITURES | | | | | | | | | |
| 4 | \$ - | \$ - | Administrative charge | \$ - | \$ - | \$ - | \$ - | \$ - | 4 |
| 5 | \$ - | \$ 1,000 | Beaver Creek Community Club | 1,000 | - | - | - | - | 5 |
| 6 | - | - | Wheels for Wellness | 4,172 | - | - | - | - | 6 |
| 7 | \$ - | \$ 1,000 | TOTAL EXPENDITURES | \$ 5,172 | \$ - | \$ - | \$ - | \$ - | 7 |
| 8 | \$ 1,000 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 8 |
| 9 | 500 | 500 | Deduct: Surplus from previous year | 1,000 | - | - | - | - | 9 |
| 10 | \$ 500 | -\$ 500 | ANNUAL SURPLUS/(DEFICIT) | -\$ 1,000 | \$ - | \$ - | \$ - | \$ - | 10 |

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
MILLSTREAM WATER SYSTEM
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-------------------|-------------------|---|-------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 2,228 | \$ 2,228 | Surplus (deficit) from prior years | \$ 5,450 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 31,174 | 31,000 | Sale of service | 31,000 | 33,100 | 33,200 | 34,000 | 35,000 | 2 |
| 3 | 1,266 | - | Other sources | - | - | - | - | - | 3 |
| 4 | \$ 34,668 | \$ 33,228 | TOTAL REVENUE | \$ 36,450 | \$ 33,100 | \$ 33,200 | \$ 34,000 | \$ 35,000 | 4 |
| EXPENDITURES | | | | | | | | | |
| 5 | \$ 4,000 | \$ 4,000 | Administrative charge | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | 5 |
| 6 | 3,266 | 2,000 | Capital fund contribution from operating | 7,809 | 7,100 | 7,100 | 7,800 | 4,500 | 6 |
| 7 | 2,124 | 2,200 | Insurance | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | 7 |
| 8 | 6,083 | 9,000 | Labour and related costs | 5,000 | 5,100 | 5,200 | 5,300 | 5,400 | 8 |
| 9 | 1,388 | 4,028 | Materials & repairs/maintenance | 4,028 | 1,200 | 1,100 | 1,000 | 900 | 9 |
| 10 | 10,998 | 11,000 | Operations contract | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 10 |
| 11 | 1,359 | 1,000 | Utilities | 1,413 | 1,500 | 1,600 | 1,700 | 1,800 | 11 |
| 12 | \$ 29,218 | \$ 33,228 | TOTAL EXPENDITURES | \$ 36,450 | \$ 33,100 | \$ 33,200 | \$ 34,000 | \$ 30,800 | 12 |
| 13 | \$ 5,450 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ 4,200 | 13 |
| 14 | 3,266 | 2,000 | Add: Transfer to reserves | 7,809 | 7,100 | 7,100 | 7,800 | 4,500 | 14 |
| 15 | 29,743 | 30,000 | Deduct: Estimated amortization not included | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 15 |
| 16 | 2,228 | 2,228 | Surplus from previous year | 5,450 | - | - | - | - | 16 |
| 17 | -\$ 23,255 | -\$ 30,228 | ANNUAL SURPLUS/(DEFICIT) | -\$ 27,641 | -\$ 22,900 | -\$ 22,900 | -\$ 22,200 | -\$ 21,300 | 17 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2016-2020 FINANCIAL PLAN
 MILLSTREAM WATER SYSTEM (continued)
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Draft for second reading
 on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|------------------|------------------|------------------------------------|------------------|------------------|------------------|------------------|------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| CAPITAL FUND | | | | | | | | | |
| 18 | \$ 113,917 | \$ 113,917 | Balance, beginning of year | \$ 88,930 | \$ 17,139 | \$ 24,439 | \$ 31,739 | \$ 39,839 | 18 |
| 19 | 2,000 | 2,000 | Contribution from operating fund | 7,809 | 7,100 | 7,100 | 7,800 | 4,500 | 19 |
| 20 | 1,265 | 500 | Interest earnings | 400 | 200 | 200 | 300 | 300 | 20 |
| 21 | | | <i>Less - capital expenditures</i> | | | | | | 21 |
| 22 | 25,807 | 40,000 | Reservoir upgrade | - | - | - | - | - | 22 |
| 23 | 2,445 | - | Reservoir cleaning | 80,000 | - | - | - | - | 23 |
| 24 | - | - | Water study | - | - | - | - | - | 24 |
| 25 | 28,252 | 40,000 | Total capital expenditures | 80,000 | - | - | - | - | 25 |
| 26 | \$ 88,930 | \$ 76,417 | BALANCE, END OF YEAR | \$ 17,139 | \$ 24,439 | \$ 31,739 | \$ 39,839 | \$ 44,639 | 26 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
SALMON BEACH GARBAGE
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|------------------|-------------------|---|------------------|------------------|------------------|------------------|------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 12,202 | \$ 12,202 | Surplus (deficit) from prior years | \$ 390 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 18,596 | 18,596 | Parcel tax | 26,581 | 32,400 | 32,400 | 32,400 | 32,400 | 2 |
| 3 | 55 | - | Other sources | - | - | - | - | - | 3 |
| 4 | \$ 30,853 | \$ 30,798 | TOTAL REVENUE | \$ 26,971 | \$ 32,400 | \$ 32,400 | \$ 32,400 | \$ 32,400 | 4 |
| EXPENDITURES | | | | | | | | | |
| 5 | \$ 2,000 | \$ 2,000 | Administrative charge | \$ 2,000 | \$ 2,000 | \$ 2,000 | \$ 2,000 | \$ 2,000 | 5 |
| 6 | 10,055 | - | Capital fund contribution | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 6 |
| 7 | 3,125 | 3,500 | Maintenance contract | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 7 |
| 8 | 1,683 | - | Labour & benefits | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 8 |
| 9 | 13,600 | 25,298 | Operating costs | 14,971 | 20,400 | 20,400 | 20,400 | 20,400 | 9 |
| 10 | \$ 30,463 | \$ 30,798 | TOTAL EXPENDITURES | \$ 26,971 | \$ 32,400 | \$ 32,400 | \$ 32,400 | \$ 32,400 | 10 |
| 11 | \$ 390 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 11 |
| 12 | 10,055 | - | Add: Transfer to reserves | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 12 |
| 13 | 2,609 | 1,000 | Deduct: Estimated amortization not included | 2,700 | 2,700 | 2,700 | 2,700 | 2,700 | 13 |
| 14 | 12,202 | 12,202 | Surplus from previous year | 390 | - | - | - | - | 14 |
| 15 | -\$ 4,366 | -\$ 13,202 | ANNUAL SURPLUS/(DEFICIT) | -\$ 1,090 | -\$ 700 | -\$ 700 | -\$ 700 | -\$ 700 | 15 |
| CAPITAL FUND | | | | | | | | | |
| 16 | \$ 4,336 | \$ 4,336 | Balance, beginning of year | \$ 6,708 | \$ 8,708 | \$ 2,708 | \$ 4,708 | \$ 6,708 | 16 |
| 17 | 10,000 | - | Contribution from operating fund | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 17 |
| 18 | 55 | - | Interest earnings | - | - | - | - | - | 18 |
| 19 | | | <i>Less - capital expenditures</i> | | | | | | 19 |
| 20 | 7,683 | 10,000 | New Garbage bins | - | 8,000 | - | - | 8,000 | 20 |
| 21 | 7,683 | 10,000 | Total capital expenditures | - | 8,000 | - | - | 8,000 | 21 |
| 22 | \$ 6,708 | -\$ 5,664 | BALANCE, END OF YEAR | \$ 8,708 | \$ 2,708 | \$ 4,708 | \$ 6,708 | \$ 708 | 22 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2016-2020 FINANCIAL PLAN
 SALMON BEACH POWER DISTRIBUTION
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Draft for second reading
 on March 9, 2016

| | | History | | Budget | | | | | | |
|------|------------------|---------------------|------------------------------------|------------------|------------------|------------------|------------------|------------------|--|------|
| | | 2015 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | | |
| Line | | REVENUE | | | | | | | | Line |
| 1 | \$ 14,897 | \$ 14,896 | Surplus (deficit) from prior years | \$ 23,138 | \$ - | \$ - | \$ - | \$ - | | 1 |
| 2 | 3,941.00 | - | MFA Acturial Gain | - | - | - | - | - | | 2 |
| 3 | 66,504 | 66,504 | Parcel tax | 62,662 | 66,600 | 66,600 | 66,600 | 66,600 | | 3 |
| 4 | \$ 85,342 | \$ 81,400 | TOTAL REVENUE | \$ 85,800 | \$ 66,600 | \$ 66,600 | \$ 66,600 | \$ 66,600 | | 4 |
| | | EXPENDITURES | | | | | | | | |
| 5 | \$ 100 | \$ 100 | Administrative charge | \$ 100 | \$ 100 | \$ 100 | \$ 100 | \$ 100 | | 5 |
| 6 | 62,104 | 77,000 | Debt repayment | 85,700 | 66,500 | 66,500 | 66,500 | 66,500 | | 6 |
| 7 | \$ 62,204 | \$ 77,100 | TOTAL EXPENDITURES | \$ 85,800 | \$ 66,600 | \$ 66,600 | \$ 66,600 | \$ 66,600 | | 7 |
| 8 | \$ 23,138 | \$ 4,300 | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | | 8 |
| 9 | 31,560 | 31,560 | Add: Principal debt payments | 31,560 | 31,560 | 31,560 | 31,560 | 31,560 | | 9 |
| 10 | 14,897 | 14,896 | Deduct: Surplus from previous year | 23,138 | - | - | - | - | | 10 |
| 11 | \$ 39,801 | \$ 20,964 | ANNUAL SURPLUS/(DEFICIT) | \$ 8,422 | \$ 31,560 | \$ 31,560 | \$ 31,560 | \$ 31,560 | | 11 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
SALMON BEACH RECREATION
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|------------------|-------------------|---|------------------|------------------|------------------|------------------|------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 16,826 | \$ 16,826 | Surplus (deficit) from prior years | \$ 6,007 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | - | - | Committed surplus from prior years | 1,332 | - | - | - | - | 2 |
| 3 | 23,124 | 23,124 | Parcel tax | 32,293 | 38,300 | 38,300 | 38,300 | 38,300 | 3 |
| 4 | 54 | - | Other sources | - | - | - | - | - | 4 |
| 5 | \$ 40,004 | \$ 39,950 | TOTAL REVENUE | \$ 39,632 | \$ 38,300 | \$ 38,300 | \$ 38,300 | \$ 38,300 | 5 |
| EXPENDITURES | | | | | | | | | |
| 6 | \$ 2,000 | \$ 2,000 | Administrative charge | \$ 3,000 | \$ 3,000 | \$ 3,000 | \$ 3,000 | \$ 3,000 | 6 |
| 7 | 21,554 | 10,000 | Capital fund contribution | 15,000 | 10,000 | 10,000 | 10,000 | 10,000 | 7 |
| 8 | 1,680 | - | Labour & benefits | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 8 |
| 9 | 3,652 | 3,400 | Maintenance contract | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 9 |
| 10 | 3,779 | 24,550 | Operating costs | 12,132 | 15,800 | 15,800 | 15,800 | 15,800 | 10 |
| 11 | \$ 32,665 | \$ 39,950 | TOTAL EXPENDITURES | \$ 39,632 | \$ 38,300 | \$ 38,300 | \$ 38,300 | \$ 38,300 | 11 |
| 12 | \$ 7,339 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 12 |
| 13 | 21,554 | 10,000 | Add: Transfer to reserves | 15,000 | 10,000 | 10,000 | 10,000 | 10,000 | 13 |
| 14 | 8,367 | 5,000 | Deduct: Estimated amortization not included | 8,500 | 8,500 | 8,500 | 8,500 | 8,500 | 14 |
| 15 | 16,826 | 16,826 | Surplus from previous year | 6,007 | - | - | - | - | 15 |
| 16 | \$ 3,700 | -\$ 11,826 | ANNUAL SURPLUS/(DEFICIT) | \$ 493 | \$ 1,500 | \$ 1,500 | \$ 1,500 | \$ 1,500 | 16 |
| CAPITAL FUND | | | | | | | | | |
| 17 | \$ 10,732 | \$ 10,732 | Balance, beginning of year | \$ 123 | \$ 5,223 | \$ 15,323 | \$ 25,523 | \$ 35,723 | 17 |
| 18 | 21,500 | 10,000 | Contribution from operating fund | 15,000 | 10,000 | 10,000 | 10,000 | 10,000 | 18 |
| 19 | 54 | 500 | Interest earnings | 100 | 100 | 200 | 200 | 300 | 19 |
| 20 | | | <i>Less - capital expenditures</i> | | | | | | 20 |
| 21 | 32,163 | - | Boat ramp | 10,000 | - | - | - | - | 21 |
| 22 | \$ 123 | \$ 21,232 | BALANCE, END OF YEAR | \$ 5,223 | \$ 15,323 | \$ 25,523 | \$ 35,723 | \$ 46,023 | 22 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
SALMON BEACH SEWAGE
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|------------------|------------------|---|-------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 163 | \$ 163 | Surplus (deficit) from prior years | \$ 24,972 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 54,741 | 54,741 | Parcel tax | 50,028 | 25,000 | 25,000 | 25,000 | 25,000 | 2 |
| 3 | 19,000 | 10,000 | Sale of services | 19,000 | 47,300 | 47,600 | 47,900 | 48,300 | 3 |
| 4 | 577 | - | Other sources | - | - | - | - | - | 4 |
| 5 | \$ 74,481 | \$ 64,904 | TOTAL REVENUE | \$ 94,000 | \$ 72,300 | \$ 72,600 | \$ 72,900 | \$ 73,300 | 5 |
| EXPENDITURES | | | | | | | | | |
| 6 | \$ 5,000 | \$ 5,000 | Administrative charge | \$ 8,000 | \$ 6,000 | \$ 6,000 | \$ 6,000 | \$ 6,000 | 6 |
| 7 | 24,577 | 24,000 | Capital fund contribution | 45,000 | 25,000 | 25,000 | 25,000 | 25,000 | 7 |
| 8 | 3,876 | 3,000 | Labour & benefits | 4,000 | 4,100 | 4,200 | 4,300 | 4,400 | 8 |
| 9 | 10,572 | 9,100 | Maintenance contract | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 9 |
| 10 | 5,484 | 23,804 | Operating costs | 12,000 | 12,200 | 12,400 | 12,600 | 12,900 | 10 |
| 11 | \$ 49,509 | \$ 64,904 | TOTAL EXPENDITURES | \$ 94,000 | \$ 72,300 | \$ 72,600 | \$ 72,900 | \$ 73,300 | 11 |
| 12 | \$ 24,972 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 12 |
| 13 | 24,577 | 24,000 | Add: Transfer to reserves | 45,000 | 25,000 | 25,000 | 25,000 | 25,000 | 13 |
| 14 | 14,668 | 14,000 | Deduct: Estimated amortization not included | 14,750 | 14,750 | 14,750 | 14,750 | 14,750 | 14 |
| 15 | 163 | 163 | Surplus from previous year | 24,972 | - | - | - | - | 15 |
| 16 | \$ 34,718 | \$ 9,837 | ANNUAL SURPLUS/(DEFICIT) | \$ 5,278 | \$ 10,250 | \$ 10,250 | \$ 10,250 | \$ 10,250 | 16 |
| CAPITAL FUND | | | | | | | | | |
| 17 | \$ 48,900 | \$ 48,900 | Balance, beginning of year | \$ 73,477 | \$ 109,177 | \$ 135,077 | \$ 161,177 | \$ 187,477 | 17 |
| 18 | 24,000 | 24,000 | Contribution from operating fund | 45,000 | 25,000 | 25,000 | 25,000 | 25,000 | 18 |
| 19 | - | - | Grants and other contributions | - | - | - | - | - | 19 |
| 20 | 577 | 500 | Interest earnings | 700 | 900 | 1,100 | 1,300 | 1,500 | 20 |
| 21 | | | <i>Less - capital expenditures</i> | | | | | | 21 |
| 22 | - | - | Professional Evaluation of system | 10,000 | - | - | - | - | 22 |
| 23 | - | - | Sani-field upgrades | - | - | - | - | - | 23 |
| 24 | - | - | Total capital expenditures | 10,000 | - | - | - | - | 24 |
| 25 | \$ 73,477 | \$ 73,400 | BALANCE, END OF YEAR | \$ 109,177 | \$ 135,077 | \$ 161,177 | \$ 187,477 | \$ 213,977 | 25 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
SALMON BEACH TRANSPORTATION
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|------------------------------------|-------------------|---|-------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 28,105 | \$ 28,105 | Surplus (deficit) from prior years | \$ 73,373 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 119,495 | 119,495 | Parcel tax | 124,627 | 167,300 | 167,600 | 167,900 | 168,200 | 2 |
| 3 | 361 | - | Other sources | - | - | - | - | - | 3 |
| 4 | \$ 147,961 | \$ 147,600 | TOTAL REVENUE | \$ 198,000 | \$ 167,300 | \$ 167,600 | \$ 167,900 | \$ 168,200 | 4 |
| EXPENDITURES | | | | | | | | | |
| 5 | \$ 3,000 | \$ 3,000 | Administrative charge | \$ 4,000 | \$ 3,000 | \$ 3,000 | \$ 3,000 | \$ 3,000 | 5 |
| 6 | 5,361 | 5,000 | Capital fund contribution | 40,000 | 10,000 | 10,000 | 10,000 | 10,000 | 6 |
| 7 | 3,533 | 3,000 | Labour & benefits | 14,000 | 14,300 | 14,600 | 14,900 | 15,200 | 7 |
| 8 | 24,999 | 25,600 | Maintenance contract | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 8 |
| 9 | 37,695 | 111,000 | Operating costs | 110,000 | 110,000 | 110,000 | 110,000 | 110,000 | 9 |
| 10 | \$ 74,588 | \$ 147,600 | TOTAL EXPENDITURES | \$ 198,000 | \$ 167,300 | \$ 167,600 | \$ 167,900 | \$ 168,200 | 10 |
| 11 | \$ 73,373 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 11 |
| 12 | 5,361 | 5,000 | Add: Transfer to reserves | 40,000 | 10,000 | 10,000 | 10,000 | 10,000 | 12 |
| 13 | 2,370 | 2,300 | Deduct: Estimated amortization not included | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 13 |
| 14 | 28,105 | 28,105 | Surplus from previous year | 73,373 | - | - | - | - | 14 |
| 15 | \$ 48,259 | -\$ 25,405 | ANNUAL SURPLUS/(DEFICIT) | -\$ 35,773 | \$ 7,600 | \$ 7,600 | \$ 7,600 | \$ 7,600 | 15 |
| CAPITAL FUND | | | | | | | | | |
| 16 | \$ 36,600 | \$ 31,187 | Balance, beginning of year | \$ 41,961 | \$ 67,361 | \$ 77,861 | \$ 88,461 | \$ 99,161 | 16 |
| 17 | 5,000 | 5,000 | Contribution from operating fund | 40,000 | 10,000 | 10,000 | 10,000 | 10,000 | 17 |
| 18 | - | - | Grants and other contributions | - | - | - | - | - | 18 |
| 19 | 361 | 400 | Interest earnings | 400 | 500 | 600 | 700 | 800 | 19 |
| 20 | <i>Less - capital expenditures</i> | | | | | | | | 20 |
| 21 | - | - | Infrastructure assessment | 15,000 | - | - | - | - | 21 |
| 22 | - | - | Total capital expenditures | 15,000 | - | - | - | - | 22 |
| 23 | \$ 41,961 | \$ 36,587 | BALANCE, END OF YEAR | \$ 67,361 | \$ 77,861 | \$ 88,461 | \$ 99,161 | \$ 109,961 | 23 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
SALMON BEACH WATER
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|------------------|------------------|---|------------------|------------------|------------------|------------------|------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 6,035 | \$ 6,035 | Surplus (deficit) from prior years | \$ 4,342 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 17,515 | 17,515 | Parcel tax | 24,158 | 24,700 | 24,900 | 25,100 | 25,300 | 2 |
| 3 | 392 | - | Other sources | - | - | - | - | - | 3 |
| 4 | \$ 23,942 | \$ 23,550 | TOTAL REVENUE | \$ 28,500 | \$ 24,700 | \$ 24,900 | \$ 25,100 | \$ 25,300 | 4 |
| EXPENDITURES | | | | | | | | | |
| 5 | \$ 2,000 | \$ 2,000 | Administrative charge | \$ 6,000 | \$ 2,000 | \$ 2,000 | \$ 2,000 | \$ 2,000 | 5 |
| 6 | 10,392 | 10,000 | Capital fund contribution | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 | 6 |
| 7 | 3,486 | 1,000 | Labour & benefits | 8,000 | 8,200 | 8,400 | 8,600 | 8,800 | 7 |
| 8 | 3,125 | 3,500 | Maintenance contract | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 8 |
| 9 | 597 | 7,050 | Operating costs | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | 9 |
| 10 | \$ 19,600 | \$ 23,550 | TOTAL EXPENDITURES | \$ 28,500 | \$ 24,700 | \$ 24,900 | \$ 25,100 | \$ 25,300 | 10 |
| 11 | \$ 4,342 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 11 |
| 12 | 10,392 | 10,000 | Add: Transfer to reserves | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 | 12 |
| 13 | 10,673 | 3,300 | Deduct: Estimated amortization not included | 3,300 | 3,300 | 3,300 | 3,300 | 3,300 | 13 |
| 14 | 6,035 | 6,035 | Surplus from previous year | 4,342 | - | - | - | - | 14 |
| 15 | -\$ 1,974 | \$ 665 | ANNUAL SURPLUS/(DEFICIT) | -\$ 1,142 | \$ 3,200 | \$ 3,200 | \$ 3,200 | \$ 3,200 | 15 |
| CAPITAL FUND | | | | | | | | | |
| 16 | \$ 42,182 | \$ 42,189 | Balance, beginning of year | \$ 43,054 | \$ 39,854 | \$ 46,654 | \$ 53,554 | \$ 60,454 | 16 |
| 17 | 10,000 | 10,000 | Contribution from operating fund | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 | 17 |
| 18 | - | - | Grants and other contributions | - | - | - | - | - | 18 |
| 19 | 542 | 400 | Interest earnings | 300 | 300 | 400 | 400 | 500 | 19 |
| 20 | | | <i>Less - capital expenditures</i> | | | | | | 20 |
| 21 | 9,670 | 10,000 | Pressure well - feasibility study | 10,000 | - | - | - | - | 21 |
| 22 | 9,670 | 10,000 | Total capital expenditures | 10,000 | - | - | - | - | 22 |
| 23 | \$ 43,054 | \$ 42,589 | BALANCE, END OF YEAR | \$ 39,854 | \$ 46,654 | \$ 53,554 | \$ 60,454 | \$ 67,454 | 23 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2016-2020 FINANCIAL PLAN
 SOUTH LONG BEACH MULTI-PURPOSE PATH CONTRIBUTION
 PARTICIPANTS: PART OF ELECTORAL AREA 'C'

Draft for second reading
 on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|------------------|-----------------|------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 758 | \$ 758 | Surplus (deficit) from prior years | -\$ 4,525 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 6,442 | 6,442 | Parcel taxes | 6,427 | 7,200 | 7,200 | 7,200 | 7,200 | 2 |
| 3 | - | - | Contribution from other service | 5,298 | | | | | 3 |
| 4 | 673 | - | Grant in lieu of taxes | - | - | - | - | - | 4 |
| 5 | \$ 7,873 | \$ 7,200 | TOTAL REVENUE | \$ 7,200 | \$ 7,200 | \$ 7,200 | \$ 7,200 | \$ 7,200 | 5 |
| EXPENDITURES | | | | | | | | | |
| 6 | \$ 100 | \$ 100 | Administrative charge | \$ 100 | \$ 100 | \$ 100 | \$ 100 | \$ 100 | 6 |
| 7 | 7,000 | 7,000 | Contribution to Ucluelet | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | 7 |
| 8 | 5,298 | 100 | Other costs | 100 | 100 | 100 | 100 | 100 | 8 |
| 9 | \$ 12,398 | \$ 7,200 | TOTAL EXPENDITURES | \$ 7,200 | \$ 7,200 | \$ 7,200 | \$ 7,200 | \$ 7,200 | 9 |
| 10 | -\$ 4,525 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 10 |
| 11 | 758 | 758 | Deduct: Surplus from previous year | - 4,525 | - | - | - | - | 11 |
| 12 | -\$ 5,283 | -\$ 758 | ANNUAL SURPLUS/(DEFICIT) | \$ 4,525 | \$ - | \$ - | \$ - | \$ - | 12 |

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2016-2020 FINANCIAL PLAN
 SOUTH LONG BEACH COMMUNITY PARK
 PARTICIPANTS: PART OF ELECTORAL AREA 'C'

Draft for second reading
 on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|------|-----------------|------------------|------------------------------------|------------------|-------------|-------------|-------------|-------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| | | | REVENUE | | | | | | |
| 1 | \$ 7,500 | \$ 7,500 | Surplus (deficit) from prior years | \$ 7,500 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | - | - | Tax requisition | - | - | - | - | - | 2 |
| 3 | <u>\$ 7,500</u> | <u>\$ 7,500</u> | TOTAL REVENUE | <u>\$ 7,500</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | 3 |
| | | | EXPENDITURES | | | | | | |
| 4 | \$ - | - | Administrative charge | \$ - | \$ - | \$ - | \$ - | \$ - | 4 |
| 5 | - | 7,500 | Operating costs | 7,500 | - | - | - | - | 5 |
| 6 | <u>\$ -</u> | <u>\$ 7,500</u> | TOTAL EXPENDITURES | <u>\$ 7,500</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | 6 |
| 7 | \$ 7,500 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 7 |
| 8 | 7,500 | 7,500 | Deduct: Surplus from previous year | 7,500 | - | - | - | - | 8 |
| 9 | <u>\$ -</u> | <u>-\$ 7,500</u> | ANNUAL SURPLUS/(DEFICIT) | <u>-\$ 7,500</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | 9 |

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
SOUTH LONG BEACH FIRE DEPARTMENT
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|------------------|------------------|---|------------------|------------------|------------------|------------------|------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 1,393 | \$ 1,393 | Surplus (deficit) from prior years | \$ 1,317 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 12,607 | 12,607 | Tax requisition | 12,683 | 14,000 | 14,000 | 14,000 | 14,000 | 2 |
| 3 | 1,317 | - | Grant in lieu of taxes | - | - | - | - | - | 3 |
| 4 | 85 | - | Other sources | - | - | - | - | - | 4 |
| 5 | \$ 15,402 | \$ 14,000 | TOTAL REVENUE | \$ 14,000 | \$ 14,000 | \$ 14,000 | \$ 14,000 | \$ 14,000 | 5 |
| EXPENDITURES | | | | | | | | | |
| 6 | \$ 100 | \$ 100 | Administrative charge | \$ 100 | \$ 100 | \$ 100 | \$ 100 | \$ 100 | 6 |
| 7 | 85 | - | Capital fund contribution | - | - | - | - | - | 7 |
| 8 | 13,900 | 13,900 | Operating costs | 13,900 | 13,900 | 13,900 | 13,900 | 13,900 | 8 |
| 9 | \$ 14,085 | \$ 14,000 | TOTAL EXPENDITURES | \$ 14,000 | \$ 14,000 | \$ 14,000 | \$ 14,000 | \$ 14,000 | 9 |
| 10 | \$ 1,317 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 10 |
| 11 | 85 | - | Add: Transfer to reserves | - | - | - | - | - | 11 |
| 12 | - | - | Deduct: Estimated amortization not included | - | - | - | - | - | 12 |
| 13 | 1,393 | 1,393 | Surplus from previous year | 1,317 | - | - | - | - | 13 |
| 14 | \$ 9 | -\$ 1,393 | ANNUAL SURPLUS/(DEFICIT) | -\$ 1,317 | \$ - | \$ - | \$ - | \$ - | 14 |
| CAPITAL FUND | | | | | | | | | |
| 15 | \$ 8,137 | \$ 8,137 | Balance, beginning of year | \$ 8,222 | \$ 8,322 | \$ 8,422 | \$ 8,522 | \$ 8,622 | 15 |
| 16 | - | - | Contribution from operating fund | - | - | - | - | - | 16 |
| 17 | - | - | Grants and other contributions | - | - | - | - | - | 17 |
| 18 | 85 | 100 | Interest earnings | 100 | 100 | 100 | 100 | 100 | 18 |
| 19 | | | <i>Less - capital expenditures</i> | | | | | | 19 |
| 20 | - | - | Equipment | - | - | - | - | - | 20 |
| 21 | - | - | Total capital expenditures | - | - | - | - | - | 21 |
| 22 | \$ 8,222 | \$ 8,237 | BALANCE, END OF YEAR | \$ 8,322 | \$ 8,422 | \$ 8,522 | \$ 8,622 | \$ 8,722 | 22 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
SOUTH LONG BEACH STREET LIGHTING
PARTICIPANTS: PART OF ELECTORAL AREA 'C'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|------|----------------|---------------|------------------------------------|----------------|---------------|---------------|---------------|-----------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| | | | REVENUE | | | | | | |
| 1 | \$ 45 | \$ 45 | Surplus (deficit) from prior years | \$ 129 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 855 | 855 | Tax requisition | 791 | 940 | 960 | 980 | 1,000 | 2 |
| 3 | 89 | - | Grant in lieu of taxes | - | - | - | - | - | 3 |
| 4 | \$ 989 | \$ 900 | TOTAL REVENUE | \$ 920 | \$ 940 | \$ 960 | \$ 980 | \$ 1,000 | 4 |
| | | | EXPENDITURES | | | | | | |
| 5 | \$ 100 | 100 | Administrative charge | \$ 100 | \$ 100 | \$ 100 | \$ 100 | \$ 100 | 5 |
| 6 | 760 | 800 | Operating costs | 820 | 840 | 860 | 880 | 900 | 6 |
| 7 | \$ 860 | \$ 900 | TOTAL EXPENDITURES | \$ 920 | \$ 940 | \$ 960 | \$ 980 | \$ 1,000 | 7 |
| 8 | \$ 129 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 8 |
| 9 | 45 | 45 | Deduct: Surplus from previous year | 129 | - | - | - | - | 9 |
| 10 | \$ 84 | -\$ 45 | ANNUAL SURPLUS/(DEFICIT) | -\$ 129 | \$ - | \$ - | \$ - | \$ - | 10 |

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
SPROAT LAKE ANIMAL CONTROL
PARTICIPANTS: ELECTORAL AREA 'D'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-----------------|------------------|------------------------------------|------------------|-----------------|-----------------|-----------------|-----------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 1,849 | \$ 1,849 | Surplus (deficit) from prior years | \$ 2,306 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 1,251 | 1,251 | Tax requisition | 794 | 3,100 | 3,100 | 3,100 | 3,100 | 2 |
| 3 | 41 | - | Grant in lieu of taxes | - | - | - | - | - | 3 |
| 4 | \$ 3,141 | \$ 3,100 | TOTAL REVENUE | \$ 3,100 | \$ 3,100 | \$ 3,100 | \$ 3,100 | \$ 3,100 | 4 |
| EXPENDITURES | | | | | | | | | |
| 5 | \$ 100 | \$ 100 | Administrative charge | \$ 100 | \$ 100 | \$ 100 | \$ 100 | \$ 100 | 5 |
| 6 | - | 2,000 | Enforcement costs | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 6 |
| 7 | 735 | 1,000 | Labour & related costs | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 7 |
| 8 | \$ 835 | \$ 3,100 | TOTAL EXPENDITURES | \$ 3,100 | \$ 3,100 | \$ 3,100 | \$ 3,100 | \$ 3,100 | 8 |
| 9 | \$ 2,306 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 9 |
| 10 | 1,849 | 1,849 | Deduct: Surplus from previous year | 2,306 | - | - | - | - | 10 |
| 11 | \$ 457 | -\$ 1,849 | ANNUAL SURPLUS/(DEFICIT) | -\$ 2,306 | \$ - | \$ - | \$ - | \$ - | 11 |

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
SPROAT LAKE MULTI-PURPOSE ARENA CONTRIBUTION
PARTICIPANTS: ELECTORAL AREA 'D'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|------------------|------------------|------------------------------------|------------------|------------------|------------------|------------------|------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 1,913 | \$ 1,913 | Surplus (deficit) from prior years | \$ 3,248 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 27,516 | 25,603 | Parcel taxes | 24,911 | 27,516 | 27,516 | 27,516 | 27,516 | 2 |
| 3 | 835 | - | Grant in lieu of taxes | - | - | - | - | - | 3 |
| 4 | \$ 30,264 | \$ 27,516 | TOTAL REVENUE | \$ 28,159 | \$ 27,516 | \$ 27,516 | \$ 27,516 | \$ 27,516 | 4 |
| EXPENDITURES | | | | | | | | | |
| 5 | \$ 100 | \$ 100 | Administrative charge | \$ 100 | \$ 100 | \$ 100 | \$ 100 | \$ 100 | 5 |
| 6 | 26,916 | 26,916 | Contribution to Port Alberni Arena | 27,559 | 26,916 | 26,916 | 26,916 | 26,916 | 6 |
| 7 | - | 500 | Other costs | 500 | 500 | 500 | 500 | 500 | 7 |
| 8 | \$ 27,016 | \$ 27,516 | TOTAL EXPENDITURES | \$ 28,159 | \$ 27,516 | \$ 27,516 | \$ 27,516 | \$ 27,516 | 8 |
| 9 | \$ 3,248 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 9 |
| 10 | 1,913 | 1,913 | Deduct: Surplus from previous year | 3,248 | - | - | - | - | 10 |
| 11 | \$ 1,335 | -\$ 1,913 | ANNUAL SURPLUS/(DEFICIT) | -\$ 3,248 | \$ - | \$ - | \$ - | \$ - | 11 |

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
SPROAT LAKE COMMUNITY ASSOCIATION GRANT
PARTICIPANTS: PART OF ELECTORAL AREA 'D'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|------------------|------------------|------------------------------------|------------------|------------------|------------------|------------------|------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 800 | \$ 800 | Surplus (deficit) from prior years | \$ - | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 12,000 | 12,000 | Parcel tax | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 2 |
| 3 | \$ 12,800 | \$ 12,800 | TOTAL REVENUE | \$ 12,000 | \$ 12,000 | \$ 12,000 | \$ 12,000 | \$ 12,000 | 3 |
| EXPENDITURES | | | | | | | | | |
| 4 | \$ 100 | \$ 100 | Administrative charge | \$ 100 | \$ 100 | \$ 100 | \$ 100 | \$ 100 | 4 |
| 5 | 12,700 | 12,700 | Grant to Community Association | 11,900 | 11,900 | 11,900 | 11,900 | 11,900 | 5 |
| 6 | \$ 12,800 | \$ 12,800 | TOTAL EXPENDITURES | \$ 12,000 | \$ 12,000 | \$ 12,000 | \$ 12,000 | \$ 12,000 | 6 |
| 7 | \$ - | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 7 |
| 8 | 800 | 800 | Deduct: Surplus from previous year | - | - | - | - | - | 8 |
| 9 | -\$ 800 | -\$ 800 | ANNUAL SURPLUS/(DEFICIT) | \$ - | \$ - | \$ - | \$ - | \$ - | 9 |

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
SPROAT LAKE COMMUNITY PARK
PARTICIPANTS: PART OF ELECTORAL AREA 'D'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-------------------|-------------------|---|------------------|------------------|------------------|------------------|------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 55,874 | \$ 58,875 | Surplus (deficit) from prior years | \$ 5,578 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 91,190 | 91,190 | Tax requisition | 90,422 | 96,100 | 96,200 | 96,300 | 96,400 | 2 |
| 3 | 497 | - | Grant in lieu of taxes | - | - | - | - | - | 3 |
| 4 | 635 | - | Other income | - | - | - | - | - | 4 |
| 5 | \$ 148,196 | \$ 150,065 | TOTAL REVENUE | \$ 96,000 | \$ 96,100 | \$ 96,200 | \$ 96,300 | \$ 96,400 | 5 |
| EXPENDITURES | | | | | | | | | |
| 6 | \$ 7,000 | \$ 7,000 | Administrative charge | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | 6 |
| 7 | 66,634 | 66,000 | Capital fund contribution from operating | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 7 |
| 8 | 4,500 | 4,500 | Labour & related costs | 5,000 | 5,100 | 5,200 | 5,300 | 5,400 | 8 |
| 9 | 27,920 | 36,000 | Operating costs | 36,000 | 36,000 | 36,000 | 36,000 | 36,000 | 9 |
| 10 | 36,564 | 36,564 | Sproat Lake Marine Patrol - transfer | - | - | - | - | - | 10 |
| 11 | \$ 142,618 | \$ 150,064 | TOTAL EXPENDITURES | \$ 96,000 | \$ 96,100 | \$ 96,200 | \$ 96,300 | \$ 96,400 | 11 |
| 12 | \$ 5,578 | 1 | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 12 |
| 13 | 66,634 | 66,000 | Add: Transfer to reserves | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 13 |
| 14 | 19,934 | 18,000 | Deduct: Estimated amortization not included | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 14 |
| 15 | - | - | Loss on disposal of assets | - | - | - | - | - | 15 |
| 16 | 55,874 | 34,975 | Surplus from previous year | 5,578 | - | - | - | - | 16 |
| 17 | -\$ 3,596 | \$ 13,026 | ANNUAL SURPLUS/(DEFICIT) | \$ 24,422 | \$ 30,000 | \$ 30,000 | \$ 30,000 | \$ 30,000 | 17 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2016-2020 FINANCIAL PLAN
 SPROAT LAKE COMMUNITY PARK (continued)
 PARTICIPANTS: PART OF ELECTORAL AREA 'D'

Draft for second reading
 on March 9, 2016

| | | History | | Budget | | | | | | |
|------------------------------------|----|---------------|---------------|------------------|------------------|------------------|-------------------|-------------------|----|--|
| | | 2015 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | | |
| | | ACTUAL | PLAN | | | | | | | |
| CAPITAL FUND | | | | | | | | | | |
| 18 | \$ | 43,876 | \$ 43,876 | \$ 61,068 | \$ 71,568 | \$ 82,168 | \$ 92,868 | \$ 103,568 | 18 | |
| | | | | | | | | | | |
| 19 | | 66,000 | 66,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 19 | |
| 20 | | 634 | 300 | 500 | 600 | 700 | 700 | 800 | 20 | |
| 21 | | | | | | | | | 21 | |
| <i>Less - capital expenditures</i> | | | | | | | | | | |
| 22 | | 19,644 | 19,644 | - | - | - | - | - | 22 | |
| 23 | | 11,234 | 11,400 | - | - | - | - | - | 23 | |
| 24 | | 10,046 | 13,000 | - | - | - | - | - | 24 | |
| 25 | | - | 500 | - | | | | | | |
| 26 | | 8,518 | 65,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 26 | |
| 27 | | 49,442 | 109,544 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 27 | |
| 28 | \$ | 61,068 | \$ 632 | \$ 71,568 | \$ 82,168 | \$ 92,868 | \$ 103,568 | \$ 114,368 | 28 | |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
SPROAT LAKE GRANTS-IN-AID
PARTICIPANTS: ELECTORAL AREA 'D'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|------------------|------------------|---|-------------------|------------------|------------------|------------------|------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 9,661 | \$ 9,661 | Surplus (deficit) from prior years | \$ 10,000 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 25,582 | 25,582 | Tax requisition | 25,243 | 34,243 | 34,243 | 34,243 | 34,243 | 2 |
| 3 | - | - | Grant in lieu of taxes | - | - | - | - | - | 3 |
| 4 | \$ 35,243 | \$ 35,243 | TOTAL REVENUE | \$ 35,243 | \$ 34,243 | \$ 34,243 | \$ 34,243 | \$ 34,243 | 4 |
| EXPENDITURES | | | | | | | | | |
| 5 | \$ - | \$ - | Administrative charge | \$ - | \$ - | \$ - | \$ - | \$ - | 5 |
| 6 | 1,000 | 1,000 | Chamber of Commerce | 1,000 | - | - | - | - | 6 |
| 7 | | | Contribution to Port Alberni to eliminate | | | | | | 7 |
| 8 | 24,243 | 24,243 | non City resident rate fees | 24,243 | 24,243 | 24,243 | 24,243 | 24,243 | 8 |
| 9 | - | 10,000 | Special events | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 9 |
| 10 | \$ 25,243 | \$ 35,243 | TOTAL EXPENDITURES | \$ 35,243 | \$ 34,243 | \$ 34,243 | \$ 34,243 | \$ 34,243 | 10 |
| 11 | \$ 10,000 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 11 |
| 12 | 9,661 | 9,661 | Deduct: Surplus from previous year | 10,000 | - | - | - | - | 12 |
| 13 | \$ 339 | -\$ 9,661 | ANNUAL SURPLUS/(DEFICIT) | -\$ 10,000 | \$ - | \$ - | \$ - | \$ - | 13 |

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
SPROAT LAKE NOISE CONTROL
PARTICIPANTS: ELECTORAL AREA 'D'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-----------------|------------------|------------------------------------|------------------|-----------------|-----------------|-----------------|-----------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 3,451 | \$ 3,451 | Surplus (deficit) from prior years | \$ 5,042 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 4,649 | 4,649 | Tax requisition | 2,058 | 7,100 | 7,100 | 7,100 | 7,100 | 2 |
| 3 | 152 | - | Grant in lieu of taxes | - | - | - | - | - | 3 |
| 4 | - | - | Other sources | - | - | - | - | - | 4 |
| 5 | \$ 8,252 | \$ 8,100 | TOTAL REVENUE | \$ 7,100 | \$ 7,100 | \$ 7,100 | \$ 7,100 | \$ 7,100 | 5 |
| EXPENDITURES | | | | | | | | | |
| 6 | \$ 100 | \$ 100 | Administrative charge | \$ 100 | \$ 100 | \$ 100 | \$ 100 | \$ 100 | 6 |
| 7 | 1,338 | 5,000 | Enforcement costs | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 7 |
| 8 | 1,772 | 3,000 | Labour & related costs | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 8 |
| 9 | \$ 3,210 | \$ 8,100 | TOTAL EXPENDITURES | \$ 7,100 | \$ 7,100 | \$ 7,100 | \$ 7,100 | \$ 7,100 | 9 |
| 10 | \$ 5,042 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 10 |
| 11 | 3,451 | 3,451 | Deduct: Surplus from previous year | 5,042 | - | - | - | - | 11 |
| 12 | \$ 1,591 | -\$ 3,451 | ANNUAL SURPLUS/(DEFICIT) | -\$ 5,042 | \$ - | \$ - | \$ - | \$ - | 12 |

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
SPROAT LAKE VOLUNTEER FIRE DEPARTMENT
PARTICIPANTS: PORTION OF ELECTORAL AREA 'D'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-------------------|--------------------|---|-------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 120,197 | \$ 120,197 | Surplus (deficit) from prior years | \$ 74,443 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 270,803 | 270,803 | Tax requisition | 297,957 | 381,500 | 381,600 | 381,700 | 381,800 | 2 |
| 3 | - | - | Provincial government grant | - | - | - | - | - | 3 |
| 4 | 1,827 | 4,000 | Contracts with other governments | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4 |
| 5 | 1,477 | 5,000 | Grants in lieu of taxes | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5 |
| 6 | 11,116 | - | Other sources | - | - | - | - | - | 6 |
| 7 | \$ 405,420 | \$ 400,000 | TOTAL REVENUE | \$ 381,400 | \$ 390,500 | \$ 390,600 | \$ 390,700 | \$ 390,800 | 7 |
| EXPENDITURES | | | | | | | | | |
| 8 | \$ 6,000 | \$ 6,000 | Administrative charge | \$ 7,000 | \$ 6,000 | \$ 6,000 | \$ 6,000 | \$ 6,000 | 8 |
| 9 | 35,807 | 80,000 | Capital fund contribution from operating | 70,000 | 80,000 | 80,000 | 80,000 | 80,000 | 9 |
| 10 | - | - | Capital fund contribution from grants | - | - | - | - | - | 10 |
| 11 | 3,444 | 5,000 | Labour & related costs | 5,000 | 5,100 | 5,200 | 5,300 | 5,400 | 11 |
| 12 | 285,726 | 309,000 | Operating costs | 299,400 | 299,400 | 299,400 | 299,400 | 299,400 | 12 |
| 13 | \$ 330,977 | \$ 400,000 | TOTAL EXPENDITURES | \$ 381,400 | \$ 390,500 | \$ 390,600 | \$ 390,700 | \$ 390,800 | 13 |
| 14 | \$ 74,443 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 14 |
| 15 | 35,807 | 80,000 | Add: Transfer to reserves | 70,000 | 80,000 | 80,000 | 80,000 | 80,000 | 15 |
| 16 | 89,066 | 72,000 | Deduct: Estimated amortization not included | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | 16 |
| 17 | 120,197 | 120,197 | Surplus from previous year | 74,443 | - | - | - | - | 17 |
| 18 | -\$ 99,013 | -\$ 112,197 | ANNUAL SURPLUS/(DEFICIT) | -\$ 94,443 | -\$ 10,000 | -\$ 10,000 | -\$ 10,000 | -\$ 10,000 | 18 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2016-2020 FINANCIAL PLAN
 SPROAT LAKE VOLUNTEER FIRE DEPARTMENT (continued)
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'D'

Draft for second reading
 on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-------------------|-------------------|--|-------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| CAPITAL FUND | | | | | | | | | |
| 19 | \$ 615,653 | \$ 615,653 | Balance, beginning of year | \$ 660,690 | \$ 629,490 | \$ 714,490 | \$ 800,190 | \$ 886,490 | 19 |
| 20 | 80,000 | 80,000 | Contribution from operating fund | 70,000 | 80,000 | 80,000 | 80,000 | 80,000 | 20 |
| 21 | 50,000 | - | Contribution from operating bank account | - | - | - | - | - | |
| 22 | 5,806 | 8,300 | Interest earnings | 4,800 | 5,000 | 5,700 | 6,300 | 6,900 | 22 |
| 23 | - | - | Grants and other contributions | - | - | - | - | - | 23 |
| 24 | | | <i>Less - capital expenditures</i> | | | | | | 24 |
| 25 | 41,237 | 25,000 | Dry hydrants | - | - | - | - | - | 25 |
| 26 | 6,974 | 4,000 | Training site upgrades | - | - | - | - | - | 26 |
| 27 | 11,994 | 15,000 | Engine #46 - paint & new tank | 10,000 | - | - | - | - | 27 |
| 28 | 7,056 | 22,600 | Firehall upgrades #1 | 15,000 | - | - | - | - | 28 |
| 29 | 6,954 | 14,000 | Firehall upgrades #2 | 15,000 | - | - | - | - | 29 |
| 30 | 1,663 | 22,400 | Firehall upgrades #3 | 30,000 | - | - | - | - | 30 |
| 31 | 11,267 | 12,000 | Service Review | - | - | - | - | - | 31 |
| 32 | 3,624 | 8,000 | Truck Lighting | - | - | - | - | - | 32 |
| 33 | - | 8,000 | Tic camera | 6,000 | - | - | - | - | 33 |
| 34 | - | - | Waterline extension | 30,000 | - | - | - | - | 34 |
| 35 | 90,769 | 131,000 | Total capital expenditures | 106,000 | - | - | - | - | 35 |
| 36 | \$ 660,690 | \$ 572,953 | BALANCE, END OF YEAR | \$ 629,490 | \$ 714,490 | \$ 800,190 | \$ 886,490 | \$ 973,390 | 36 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
ARVAY ROAD STREET LIGHTING
PARTICIPANTS: PART OF ELECTORAL AREA 'E'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-----------------|-----------------|------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | -\$ 20 | -\$ 20 | Surplus (deficit) from prior years | \$ 37 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 1,420 | 1,420 | Tax requisition | 1,383 | 1,480 | 1,550 | 1,600 | 1,700 | 2 |
| 3 | \$ 1,400 | \$ 1,400 | TOTAL REVENUE | \$ 1,420 | \$ 1,480 | \$ 1,550 | \$ 1,600 | \$ 1,700 | 3 |
| EXPENDITURES | | | | | | | | | |
| 4 | \$ 100 | \$ 100 | Administrative charge | \$ 100 | \$ 100 | \$ 100 | \$ 100 | \$ 100 | 4 |
| 5 | 1,263 | 1,300 | Operating costs | 1,320 | 1,380 | 1,450 | 1,500 | 1,600 | 5 |
| 6 | \$ 1,363 | \$ 1,400 | TOTAL EXPENDITURES | \$ 1,420 | \$ 1,480 | \$ 1,550 | \$ 1,600 | \$ 1,700 | 6 |
| 7 | \$ 37 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 7 |
| 8 | - 20 | - 20 | Deduct: Surplus from previous year | 37 | - | - | - | - | 8 |
| 9 | \$ 57 | \$ 20 | ANNUAL SURPLUS/(DEFICIT) | -\$ 37 | \$ - | \$ - | \$ - | \$ - | 9 |

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
BEAVER CREEK ANIMAL CONTROL
PARTICIPANTS: ELECTORAL AREA 'E'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-----------------|------------------|---|------------------|-----------------|-----------------|-----------------|-----------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 2,149 | \$ 2,149 | Surplus (deficit) from prior years | \$ 1,476 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 851 | 851 | Tax requisition | 1,524 | 3,000 | 3,000 | 3,000 | 3,000 | 2 |
| 3 | \$ 3,000 | \$ 3,000 | TOTAL REVENUE | \$ 3,000 | \$ 3,000 | \$ 3,000 | \$ 3,000 | \$ 3,000 | 3 |
| EXPENDITURES | | | | | | | | | |
| 4 | \$ 100 | \$ 100 | Administrative charge | \$ 100 | \$ 100 | \$ 100 | \$ 100 | \$ 100 | 4 |
| 5 | 700 | 1,900 | Enforcement costs | 1,900 | 1,900 | 1,900 | 1,900 | 1,900 | 5 |
| 6 | 724 | 1,000 | Labour & related costs | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 6 |
| 7 | \$ 1,524 | \$ 3,000 | TOTAL EXPENDITURES | \$ 3,000 | \$ 3,000 | \$ 3,000 | \$ 3,000 | \$ 3,000 | 7 |
| 8 | \$ 1,476 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 8 |
| 9 | 2,149 | 2,149 | Deduct: Surplus from previous year | 1,476 | - | - | - | - | 9 |
| 10 | -\$ 673 | -\$ 2,149 | ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes) | -\$ 1,476 | \$ - | \$ - | \$ - | \$ - | 10 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
BEAVER CREEK COMMUNITY PARK
PARTICIPANTS: ELECTORAL AREA 'E'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|------------------|------------------|------------------------------------|------------------|------------------|------------------|------------------|------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 2,775 | \$ 2,775 | Surplus (deficit) from prior years | \$ 1,236 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 7,225 | 7,225 | Tax requisition | 8,764 | 10,000 | 10,000 | 10,000 | 10,000 | 2 |
| 3 | | - | Grant in lieu of taxes | - | - | - | - | - | 3 |
| 4 | \$ 10,000 | \$ 10,000 | TOTAL REVENUE | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | 4 |
| EXPENDITURES | | | | | | | | | |
| 5 | \$ 3,000 | \$ 3,000 | Administrative charge | \$ 3,000 | \$ 3,000 | \$ 3,000 | \$ 3,000 | \$ 3,000 | 5 |
| 6 | 643 | 3,000 | Labour & benefits | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 6 |
| 7 | 5,121 | 6,000 | Operating costs | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 7 |
| 8 | \$ 8,764 | \$ 12,000 | TOTAL EXPENDITURES | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | 8 |
| 9 | \$ 1,236 | -\$ 2,000 | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 9 |
| 10 | 2,775 | 2,775 | Deduct: Surplus from previous year | 1,236 | - | - | - | - | 10 |
| 11 | -\$ 1,539 | -\$ 4,775 | ANNUAL SURPLUS/(DEFICIT) | -\$ 1,236 | \$ - | \$ - | \$ - | \$ - | 11 |

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
BEAVER CREEK MULTI-PURPOSE ARENA CONTRIBUTION
PARTICIPANTS: ELECTORAL AREA 'E'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|------------------|------------------|---|------------------|------------------|------------------|------------------|------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 500 | \$ 500 | Surplus (deficit) from prior years | \$ 1,000 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 20,343 | 19,843 | Parcel taxes | 20,316 | 20,343 | 20,343 | 20,343 | 20,343 | 2 |
| 3 | - | - | Grant in lieu of taxes | - | - | - | - | - | 3 |
| 4 | \$ 20,843 | \$ 20,343 | TOTAL REVENUE | \$ 21,316 | \$ 20,343 | \$ 20,343 | \$ 20,343 | \$ 20,343 | 4 |
| EXPENDITURES | | | | | | | | | |
| 5 | \$ 100 | \$ 100 | Administrative charge | \$ 100 | \$ 100 | \$ 100 | \$ 100 | \$ 100 | 5 |
| 6 | 19,743 | 19,743 | Contribution to Port Alberni Arena | 20,716 | 19,743 | 19,743 | 19,743 | 19,743 | 6 |
| 7 | - | 500 | Other costs | 500 | 500 | 500 | 500 | 500 | 7 |
| 8 | \$ 19,843 | \$ 20,343 | TOTAL EXPENDITURES | \$ 21,316 | \$ 20,343 | \$ 20,343 | \$ 20,343 | \$ 20,343 | 8 |
| 9 | \$ 1,000 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 9 |
| 10 | 500 | 500 | Deduct: Surplus from previous year | 1,000 | - | - | - | - | 10 |
| 11 | \$ 500 | -\$ 500 | ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes) | -\$ 1,000 | \$ - | \$ - | \$ - | \$ - | 11 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
BEAVER CREEK GRANTS-IN-AID
PARTICIPANTS: ELECTORAL AREA 'E'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-----------------|-----------------|------------------------------------|-----------------|-------------|-------------|-------------|-------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 1,005 | \$ 1,005 | Surplus (deficit) from prior years | \$ 6,005 | | | | | 1 |
| 2 | 6,000 | 6,000 | Tax requisition | 1,000 | - | - | - | - | 2 |
| 3 | - | - | Grant in lieu of taxes | - | - | - | - | - | 3 |
| 4 | \$ 7,005 | \$ 7,005 | TOTAL REVENUE | \$ 7,005 | \$ - | \$ - | \$ - | \$ - | 4 |
| EXPENDITURES | | | | | | | | | |
| 5 | \$ - | - | Administrative charge | \$ - | \$ - | \$ - | \$ - | \$ - | 5 |
| 6 | - | 5,000 | Beaver Creek Community Club | 5,000 | - | - | - | - | 6 |
| 7 | 1,000 | 1,000 | Chamber of Commerce | 1,000 | - | - | - | - | 7 |
| 8 | - | 1,005 | Unallocated | 1,005 | - | - | - | - | 8 |
| 9 | \$ 1,000 | \$ 7,005 | TOTAL EXPENDITURES | \$ 7,005 | \$ - | \$ - | \$ - | \$ - | 9 |
| 10 | \$ 6,005 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 10 |
| 11 | - | - | Deduct: Surplus from previous year | - | - | - | - | - | 11 |
| 12 | \$ 6,005 | \$ - | ANNUAL SURPLUS/(DEFICIT) | \$ - | \$ - | \$ - | \$ - | \$ - | 12 |

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
BEAVER CREEK NOISE CONTROL
PARTICIPANTS: ELECTORAL AREA 'E'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-----------------|------------------|------------------------------------|------------------|-----------------|-----------------|-----------------|-----------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 1,240 | \$ 1,240 | Surplus (deficit) from prior years | \$ 1,450 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 860 | 860 | Tax requisition | 650 | 2,100 | 2,100 | 2,100 | 2,100 | 2 |
| 3 | \$ 2,100 | \$ 2,100 | TOTAL REVENUE | \$ 2,100 | \$ 2,100 | \$ 2,100 | \$ 2,100 | \$ 2,100 | 3 |
| EXPENDITURES | | | | | | | | | |
| 4 | \$ 100 | \$ 100 | Administrative charge | \$ 100 | \$ 100 | \$ 100 | \$ 100 | \$ 100 | 4 |
| 5 | 10 | 1,000 | Enforcement costs | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 5 |
| 6 | 540 | 1,000 | Labour & related costs | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 6 |
| 7 | \$ 650 | \$ 2,100 | TOTAL EXPENDITURES | \$ 2,100 | \$ 2,100 | \$ 2,100 | \$ 2,100 | \$ 2,100 | 7 |
| 8 | \$ 1,450 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 8 |
| 9 | 1,240 | 1,240 | Deduct: Surplus from previous year | 1,450 | - | - | - | - | 9 |
| 10 | \$ 210 | -\$ 1,240 | ANNUAL SURPLUS/(DEFICIT) | -\$ 1,450 | \$ - | \$ - | \$ - | \$ - | 10 |

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
BEAVER CREEK RECREATION GRANT
PARTICIPANTS: ELECTORAL AREA 'E'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|------|------------------|------------------|---|------------------|------------------|------------------|------------------|------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| | | | REVENUE | | | | | | |
| 1 | \$ - | \$ - | Surplus (deficit) from prior years | \$ - | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 31,295 | 31,295 | Tax requisition | 31,295 | 31,300 | 31,300 | 31,300 | 31,300 | 2 |
| 3 | - | - | Grant in lieu of taxes | - | - | - | - | - | 3 |
| 4 | \$ 31,295 | \$ 31,295 | TOTAL REVENUE | \$ 31,295 | \$ 31,300 | \$ 31,300 | \$ 31,300 | \$ 31,300 | 4 |
| | | | EXPENDITURES | | | | | | |
| 5 | \$ 100 | \$ 100 | Administrative charge | \$ 100 | \$ 100 | \$ 100 | \$ 100 | \$ 100 | 5 |
| 6 | 31,195 | 31,195 | Recreation grant to Port Alberni | 31,195 | 31,200 | 31,200 | 31,200 | 31,200 | 6 |
| 7 | \$ 31,295 | \$ 31,295 | TOTAL EXPENDITURES | \$ 31,295 | \$ 31,300 | \$ 31,300 | \$ 31,300 | \$ 31,300 | 7 |
| 8 | \$ - | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 8 |
| 9 | - | - | Deduct: Surplus from previous year | - | - | - | - | - | 9 |
| 10 | \$ - | \$ - | ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes) | \$ - | \$ - | \$ - | \$ - | \$ - | 10 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
BEAVER CREEK VOLUNTEER FIRE DEPARTMENT
PARTICIPANTS: PART OF ELECTORAL AREA 'E'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-------------------|-------------------|---|-------------------|-------------------|-------------------|-------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 4,429 | \$ 4,430 | Surplus (deficit) from prior years | \$ 1,058 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 246,368 | 246,368 | Tax requisition | 266,249 | 275,200 | 278,100 | 281,000 | 284,100 | 2 |
| 3 | 4,402 | 4,402 | Contracts with other governments | 4,954 | 5,100 | 5,200 | 5,300 | 5,400 | 3 |
| 4 | 7,243 | - | Other sources | - | - | - | - | - | 4 |
| 5 | \$ 262,442 | \$ 255,200 | TOTAL REVENUE | \$ 272,261 | \$ 280,300 | \$ 283,300 | \$ 286,300 | \$ 289,500 | 5 |
| EXPENDITURES | | | | | | | | | |
| 6 | \$ 7,000 | \$ 7,000 | Administrative charge | \$ 7,000 | \$ 7,000 | \$ 7,000 | \$ 7,000 | \$ 7,000 | 6 |
| 7 | 23,892 | 15,500 | Automobile expenses | 18,000 | 18,400 | 18,800 | 19,200 | 19,600 | 7 |
| 8 | 77,000 | 80,000 | Capital fund contribution | 80,000 | 85,000 | 85,000 | 85,000 | 85,000 | 8 |
| 9 | 25,005 | 33,500 | Equipment | 38,500 | 38,500 | 38,500 | 38,500 | 38,500 | 9 |
| 10 | 68,721 | 68,400 | Firefighter expenses | 64,800 | 66,100 | 67,400 | 68,700 | 70,100 | 10 |
| 11 | 2,713 | 3,000 | Labour & related costs | 3,000 | 3,100 | 3,200 | 3,300 | 3,400 | 11 |
| 12 | 47,104 | 37,000 | Other operating | 50,161 | 51,200 | 52,200 | 53,200 | 54,300 | 12 |
| 13 | 9,949 | 10,800 | Utilities | 10,800 | 11,000 | 11,200 | 11,400 | 11,600 | 13 |
| 14 | \$ 261,384 | \$ 255,200 | TOTAL EXPENDITURES | \$ 272,261 | \$ 280,300 | \$ 283,300 | \$ 286,300 | \$ 289,500 | 14 |
| 15 | \$ 1,058 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 15 |
| 16 | 77,000 | 80,000 | Add: Transfer to reserves | 80,000 | 85,000 | 85,000 | 85,000 | 85,000 | 16 |
| 17 | 47,444 | 42,000 | Deduct: Estimated amortization not included | 48,000 | 48,000 | 48,000 | 48,000 | 48,000 | 17 |
| 18 | 4,429 | 4,430 | Surplus from previous year | 1,058 | - | - | - | - | 18 |
| 19 | \$ 26,185 | \$ 33,570 | ANNUAL SURPLUS/(DEFICIT) | \$ 30,942 | \$ 37,000 | \$ 37,000 | \$ 37,000 | \$ 37,000 | 19 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2016-2020 FINANCIAL PLAN
 BEAVER CREEK VOLUNTEER FIRE DEPARTMENT (continued)
 PARTICIPANTS: PART OF ELECTORAL AREA 'E'

Draft for second reading
 on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|------|-------------------|-------------------|------------------------------------|-------------------|-------------------|-------------------|------------------|-------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| | | | CAPITAL FUND | | | | | | |
| 20 | \$ 380,806 | \$ 297,611 | Balance, beginning of year | \$ 333,358 | \$ 240,458 | \$ 327,558 | \$ 415,358 | \$ 52,058 | 20 |
| 21 | 69,897 | 80,000 | Contribution from operating fund | 80,000 | 85,000 | 85,000 | 85,000 | 85,000 | 21 |
| 22 | 3,531 | - | Transfer form other service - BCWS | | | | | | 22 |
| 23 | 3,572 | 4,100 | Interest earnings | 2,100 | 2,100 | 2,800 | 1,700 | 700 | 23 |
| 24 | | | <i>Less - capital expenditures</i> | | | | | | 24 |
| 25 | 19,576 | 31,000 | Compound & building upgrades | 20,000 | - | - | - | - | 25 |
| 26 | - | - | Parking lot improvements | 40,000 | - | - | - | - | 26 |
| 27 | 65,484 | 150,000 | Replace truck #50 | 115,000 | - | - | - | - | 27 |
| 28 | - | - | Replace truck #53 | - | - | - | 450,000 | - | 28 |
| 29 | 39,388 | 31,244 | Replace truck #54 | - | - | - | - | - | 29 |
| 30 | 124,448 | 212,244 | Total capital expenditures | 175,000 | - | - | 450,000 | - | 30 |
| 31 | \$ 333,358 | \$ 169,467 | BALANCE, END OF YEAR | \$ 240,458 | \$ 327,558 | \$ 415,358 | \$ 52,058 | \$ 137,758 | 31 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
BEAVER CREEK WATER SYSTEM
PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|---------------------|---------------------|--|---------------------|-------------------|-------------------|---------------------|---------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 140,472 | \$ 142,472 | Surplus (deficit) from prior years | \$ 178,679 | \$ 13,887 | \$ 13,887.00 | \$ 13,887 | \$ 13,887 | 1 |
| 2 | 242,998 | 242,998 | Parcel tax | 242,998 | 242,998 | 242,998 | 242,998 | 242,998 | 2 |
| 3 | 12,000 | 1,000 | Capital levy deposit | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 3 |
| 4 | 37,736 | 7,600 | Connection fees | 7,600 | 7,600 | 7,600 | 7,600 | 7,600 | 4 |
| 5 | 2,515 | 2,500 | Interest & penalties | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 5 |
| 6 | 12,711 | 2,000 | Miscellaneous revenue | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 6 |
| 7 | - | 1,500 | Subdivision application fees | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 7 |
| 8 | 702,019 | 650,000 | Water tolls | 700,000 | 710,000 | 720,000 | 730,000 | 740,000 | 8 |
| 9 | \$ 1,150,451 | \$ 1,050,070 | TOTAL REVENUE | \$ 1,139,277 | \$ 984,485 | \$ 994,485 | \$ 1,004,485 | \$ 1,014,485 | 9 |
| EXPENDITURES | | | | | | | | | |
| 10 | \$ 66,000 | \$ 66,000 | Administration charge | \$ 66,000 | \$ 66,000 | \$ 66,000 | \$ 66,000 | \$ 66,000 | 10 |
| 11 | 259,305 | 242,750 | Capital fund contribution from operating | 269,850 | 193,098 | 206,098 | 208,098 | 242,998 | 11 |
| 12 | 312 | 1,000 | Advertising | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 12 |
| 13 | 4,668 | 4,000 | Bank charges | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 13 |
| 14 | 146,744 | 160,000 | Bulk water purchase | 165,000 | 165,000 | 165,000 | 165,000 | 165,000 | 14 |
| 15 | 14,242 | 25,000 | Computer & controls | 25,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15 |
| 16 | 3,372 | 5,000 | Education | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 16 |
| 17 | 32,586 | 25,000 | Engineering & consulting | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 17 |
| 18 | 8,304 | 8,000 | Insurance | 8,000 | 11,000 | 11,000 | 11,000 | 11,000 | 18 |
| 19 | 233,515 | 236,000 | Labour & benefits | 240,720 | 245,000 | 250,000 | 255,000 | 260,100 | 19 |
| 20 | 5,545 | 30,000 | Legal fees | 50,000 | 10,000 | 10,000 | 10,000 | 10,000 | 20 |
| 21 | 1,054 | 2,500 | Licenses & permits | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 21 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
BEAVER CREEK WATER SYSTEM (continued)
PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|------|-------------------|---------------------|---|---------------------|-------------------|-------------------|-------------------|---------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| | | | EXPENDITURES (continued) | | | | | | |
| 22 | | | <i>Materials & repairs/maintenance</i> | | | | | | 22 |
| 23 | \$ 13,966 | \$ 20,000 | Pumphouse maintenance | \$ 20,000 | \$ 8,000 | \$ 8,000 | \$ 8,000 | \$ 8,000 | 23 |
| 24 | 101,615 | 120,000 | Repairs & maintenance | 135,000 | 120,000 | 110,000 | 110,000 | 110,000 | 24 |
| 25 | 8,725 | 20,000 | Small tools & supplies | 20,000 | 5,000 | 5,000 | 5,000 | 5,000 | 25 |
| 26 | 2,680 | 9,320 | Maintenance building repairs | 9,320 | 5,000 | 5,000 | 5,000 | 5,000 | 26 |
| 27 | 8,360 | 10,000 | Fire hydrant maintenance | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 27 |
| 28 | 135,346 | 179,320 | Total materials & repairs/maintenance | 194,320 | 148,000 | 138,000 | 138,000 | 138,000 | 28 |
| 29 | 936 | 1,000 | Office | 1,000 | 10,000 | 10,000 | 10,000 | 10,000 | 29 |
| 30 | 2,545 | 5,000 | Telephone and pager | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 30 |
| 31 | 43,105 | 41,500 | Utilities | 45,000 | 47,000 | 49,000 | 52,000 | 55,000 | 31 |
| 32 | 14,193 | 18,000 | Vehicle operation | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 | 32 |
| 33 | \$ 971,772 | \$ 1,050,070 | TOTAL EXPENDITURES | \$ 1,125,390 | \$ 970,598 | \$ 980,598 | \$ 990,598 | \$ 1,033,598 | 33 |
| 34 | \$ 178,679 | \$ - | FINANCIAL PLAN BALANCE | \$ 13,887 | \$ 13,887 | \$ 13,887 | \$ 13,887 | -\$ 19,113 | 34 |
| 35 | 259,305 | 242,750 | Add: Transfer to reserves | 269,850 | 193,098 | 206,098 | 208,098 | 242,998 | 35 |
| 9 | 138,279 | 135,000 | Deduct: Estimated amortization not included | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 | 9 |
| 10 | 140,472 | 142,472 | Surplus from previous year | 178,679 | 13,887 | 13,887 | 13,887 | 13,887 | 10 |
| 11 | \$ 159,233 | -\$ 34,722 | ANNUAL SURPLUS/(DEFICIT) | -\$ 34,942 | \$ 53,098 | \$ 66,098 | \$ 68,098 | \$ 69,998 | 11 |

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
BEAVER CREEK WATER SYSTEM (continued)
PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|----------------------------------|-------------------|-------------------|------------------------------------|-------------------|-------------------|-------------------|------------------|------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| CAPITAL DEVELOPMENT FUND | | | | | | | | | |
| 12 | \$ 383,545 | \$ 305,579 | Balance, beginning of year | \$ 306,743 | \$ 153,269 | \$ 187,643 | \$ 134,917 | \$ 83,791 | 12 |
| 13 | 254,353 | 242,998 | Contribution from operating fund | 259,826 | 183,074 | 196,074 | 198,074 | 232,974 | 13 |
| 14 | 5,237 | 3,900 | Interest earnings | 1,700 | 1,300 | 1,200 | 800 | 600 | 14 |
| 15 | | | <i>Less - capital expenditures</i> | | | | | | 15 |
| 16 | - | - | Kitsuksis reservoir project | - | - | - | - | - | 16 |
| 17 | - | - | Strick Rd pump station & watermain | - | - | - | - | - | 17 |
| 18 | 106,194 | 60,000 | Meter exchange program | 90,000 | - | - | - | - | 18 |
| 19 | 17,980 | 20,000 | Old Kitsuksis reservoir repair | - | - | - | - | - | 19 |
| 20 | 1,257 | 30,000 | Shop upgrade | 40,000 | - | - | - | - | 20 |
| 21 | - | - | Development Cost Charge review | 20,000 | - | - | - | - | 21 |
| 21 | - | - | Water model update | 15,000 | - | - | - | - | 21 |
| 22 | 210,961 | 320,000 | Water system upgrades | 250,000 | 150,000 | 250,000 | 250,000 | 250,000 | 22 |
| 23 | 336,392 | 430,000 | Total capital expenditures | 415,000 | 150,000 | 250,000 | 250,000 | 250,000 | 23 |
| 24 | \$ 306,743 | \$ 122,477 | BALANCE, END OF YEAR | \$ 153,269 | \$ 187,643 | \$ 134,917 | \$ 83,791 | \$ 67,365 | 24 |
| RENEWAL RESERVE FUND | | | | | | | | | |
| 25 | \$ 2,816 | \$ 2,816 | Balance, beginning of year | \$ 2,845 | \$ 2,865 | \$ 2,885 | \$ 2,905 | \$ 2,925 | 25 |
| 26 | - | - | Contribution from operating fund | - | - | - | - | - | 26 |
| 27 | 29 | 30 | Interest earnings | 20 | 20 | 20 | 20 | 20 | 27 |
| 28 | - | - | <i>Less - capital expenditures</i> | - | - | - | - | - | 28 |
| 29 | \$ 2,845 | \$ 2,846 | BALANCE, END OF YEAR | \$ 2,865 | \$ 2,885 | \$ 2,905 | \$ 2,925 | \$ 2,945 | 29 |
| EMPLOYEES SICK LEAVE FUND | | | | | | | | | |
| 30 | \$ 1,337 | \$ 1,337 | Balance, beginning of year | \$ 1,372 | \$ 1,406 | \$ 1,440 | \$ 1,474 | \$ 1,508 | 30 |
| 31 | 24 | - | Contribution from operating fund | 24 | 24 | 24 | 24 | 24 | 31 |
| 32 | 11 | 20 | Interest earnings | 10 | 10 | 10 | 10 | 10 | 32 |
| 33 | - | - | <i>Less - sick leave payout</i> | - | - | - | - | - | 33 |
| 34 | \$ 1,372 | \$ 1,357 | BALANCE, END OF YEAR | \$ 1,406 | \$ 1,440 | \$ 1,474 | \$ 1,508 | \$ 1,542 | 34 |



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2016-2020 FINANCIAL PLAN
 BEAVER CREEK WATER SYSTEM (continued)
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'

Draft for second reading
 on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|------|----------------|---------------|---------------------------------------|------------------|------------------|------------------|------------------|------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| | | | MOTOR VEHICLE REPLACEMENT FUND | | | | | | |
| 35 | \$ 142 | \$ 142 | Balance, beginning of year | \$ 662 | \$ 10,702 | \$ 20,822 | \$ 31,012 | \$ 41,282 | 35 |
| 36 | 10,000 | 10,000 | Contribution from operating fund | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 36 |
| 37 | 25 | 140 | Interest earnings | 40 | 120 | 190 | 270 | 350 | 37 |
| 38 | 9,505 | 10,000 | Less - capital expenditures | - | - | - | - | - | 38 |
| 39 | <u>\$ 662</u> | <u>\$ 282</u> | BALANCE, END OF YEAR | <u>\$ 10,702</u> | <u>\$ 20,822</u> | <u>\$ 31,012</u> | <u>\$ 41,282</u> | <u>\$ 51,632</u> | 39 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
GRANVILLE ROAD FIRE PROTECTION
PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-----------------|-----------------|------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ - | \$ - | Surplus (deficit) from prior years | \$ - | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 1,770 | 1,770 | Tax requisition | 1,967 | 1,770 | 1,770 | 1,770 | 1,770 | 2 |
| 3 | \$ 1,770 | \$ 1,770 | TOTAL REVENUE | \$ 1,967 | \$ 1,770 | \$ 1,770 | \$ 1,770 | \$ 1,770 | 3 |
| EXPENDITURES | | | | | | | | | |
| 4 | \$ 100 | \$ 100 | Administrative charge | \$ 100 | \$ 100 | \$ 100 | \$ 100 | \$ 100 | 4 |
| 5 | 1,670 | 1,670 | Operating costs | 1,867 | 1,670 | 1,670 | 1,670 | 1,670 | 5 |
| 6 | \$ 1,770 | \$ 1,770 | TOTAL EXPENDITURES | \$ 1,967 | \$ 1,770 | \$ 1,770 | \$ 1,770 | \$ 1,770 | 6 |
| 7 | \$ - | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 7 |
| 8 | - | - | Deduct: Surplus from previous year | - | - | - | - | - | 8 |
| 9 | \$ - | \$ - | ANNUAL SURPLUS/(DEFICIT) | \$ - | \$ - | \$ - | \$ - | \$ - | 9 |

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
CHERRY CREEK ANIMAL CONTROL
PARTICIPANTS: ELECTORAL AREA 'F'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-----------------|-----------------|------------------------------------|------------------|-----------------|-----------------|-----------------|-----------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 2,586 | -\$ 564 | Surplus (deficit) from prior years | \$ 4,972 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 3,000 | 3,000 | Tax requisition | - | 3,000 | 3,000 | 3,000 | 3,000 | 2 |
| 3 | 36 | - | Grant in lieu of taxes | - | - | - | - | - | 3 |
| 4 | \$ 5,622 | \$ 2,436 | TOTAL REVENUE | \$ 4,972 | \$ 3,000 | \$ 3,000 | \$ 3,000 | \$ 3,000 | 4 |
| EXPENDITURES | | | | | | | | | |
| 5 | \$ 100 | \$ 100 | Administrative charge | \$ 100 | \$ 100 | \$ 100 | \$ 100 | \$ 100 | 5 |
| 6 | - | 1,336 | Enforcement costs | 3,872 | 1,900 | 1,900 | 1,900 | 1,900 | 6 |
| 7 | 550 | 1,000 | Labour & related costs | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 7 |
| 8 | \$ 650 | \$ 2,436 | TOTAL EXPENDITURES | \$ 4,972 | \$ 3,000 | \$ 3,000 | \$ 3,000 | \$ 3,000 | 8 |
| 9 | \$ 4,972 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 9 |
| 10 | 2,586 | - | Deduct: Surplus from previous year | 4,972 | - | - | - | - | 10 |
| 11 | \$ 2,386 | \$ 564 | ANNUAL SURPLUS/(DEFICIT) | -\$ 4,972 | \$ - | \$ - | \$ - | \$ - | 11 |

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
CHERRY CREEK MULTI-PURPOSE ARENA CONTRIBUTION
PARTICIPANTS: ELECTORAL AREA 'F'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|------------------|------------------|------------------------------------|------------------|------------------|------------------|------------------|------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 738 | \$ 738 | Surplus (deficit) from prior years | \$ 1,441 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 17,211 | 16,473 | Parcel taxes | 16,195 | 17,211 | 17,211 | 17,211 | 17,211 | 2 |
| 3 | 203 | - | Grant in lieu of taxes | - | - | - | - | - | 3 |
| 4 | \$ 18,152 | \$ 17,211 | TOTAL REVENUE | \$ 17,636 | \$ 17,211 | \$ 17,211 | \$ 17,211 | \$ 17,211 | 4 |
| EXPENDITURES | | | | | | | | | |
| 5 | \$ 100 | \$ 100 | Administrative charge | \$ 100 | \$ 100 | \$ 100 | \$ 100 | \$ 100 | 5 |
| 6 | 16,611 | 20,023 | Contribution to Port Alberni Arena | 17,036 | 16,611 | 16,611 | 16,611 | 16,611 | 6 |
| 7 | - | 500 | Other costs | 500 | 500 | 500 | 500 | 500 | 7 |
| 8 | \$ 16,711 | \$ 20,623 | TOTAL EXPENDITURES | \$ 17,636 | \$ 17,211 | \$ 17,211 | \$ 17,211 | \$ 17,211 | 8 |
| 9 | \$ 1,441 | -\$ 3,412 | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 9 |
| 10 | 738 | 738 | Deduct: Surplus from previous year | 1,441 | - | - | - | - | 10 |
| 11 | \$ 703 | -\$ 4,150 | ANNUAL SURPLUS/(DEFICIT) | -\$ 1,441 | \$ - | \$ - | \$ - | \$ - | 11 |

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
CHERRY CREEK GRANTS-IN-AID
PARTICIPANTS: ELECTORAL AREA 'F'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|------------------|------------------|---|-------------------|------------------|------------------|------------------|------------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 1,500 | \$ 1,500 | Surplus (deficit) from prior years | \$ 21,500 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 43,509 | 43,509 | Tax requisition | 23,509 | 24,009 | 24,009 | 24,009 | 24,009 | 2 |
| 3 | - | - | Grant in lieu of taxes | - | - | - | - | - | 3 |
| 4 | \$ 45,009 | \$ 45,009 | TOTAL REVENUE | \$ 45,009 | \$ 24,009 | \$ 24,009 | \$ 24,009 | \$ 24,009 | 4 |
| EXPENDITURES | | | | | | | | | |
| 5 | \$ - | \$ - | Administrative charge | \$ - | \$ - | \$ - | \$ - | \$ - | 5 |
| 6 | 1,000 | 1,000 | Chamber of Commerce | 1,000 | - | - | - | - | 6 |
| 7 | - | 20,000 | Cherry Creek Recreation Commission | 20,000 | - | - | - | - | 7 |
| 8 | | | Contribution to Port Alberni to eliminate | | | | | | 8 |
| 9 | 22,509 | 22,509 | non City resident rate fees | 22,509 | 22,509 | 22,509 | 22,509 | 22,509 | 9 |
| 10 | - | 1,500 | Unallocated | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 10 |
| 11 | \$ 23,509 | \$ 45,009 | TOTAL EXPENDITURES | \$ 45,009 | \$ 24,009 | \$ 24,009 | \$ 24,009 | \$ 24,009 | 11 |
| 12 | \$ 21,500 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 12 |
| 13 | 1,500 | 1,500 | Deduct: Surplus from previous year | 21,500 | - | - | - | - | 13 |
| 14 | \$ 20,000 | -\$ 1,500 | ANNUAL SURPLUS/(DEFICIT) | -\$ 21,500 | \$ - | \$ - | \$ - | \$ - | 14 |

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
CHERRY CREEK NOISE CONTROL
PARTICIPANTS: ELECTORAL AREA 'F'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|-----------------|------------------|------------------------------------|------------------|-----------------|-----------------|-----------------|-----------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 1,261 | \$ 1,263 | Surplus (deficit) from prior years | \$ 1,042 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 837 | 837 | Tax requisition | 1,058 | 2,100 | 2,100 | 2,100 | 2,100 | 2 |
| 3 | 10 | - | Grant in lieu of taxes | - | - | - | - | - | 3 |
| 4 | \$ 2,108 | \$ 2,100 | TOTAL REVENUE | \$ 2,100 | \$ 2,100 | \$ 2,100 | \$ 2,100 | \$ 2,100 | 4 |
| EXPENDITURES | | | | | | | | | |
| 5 | \$ 100 | \$ 100 | Administrative charge | \$ 100 | \$ 100 | \$ 100 | \$ 100 | \$ 100 | 5 |
| 6 | - | 1,000 | Enforcement costs | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 6 |
| 7 | 966 | 1,000 | Labour & related costs | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 7 |
| 8 | \$ 1,066 | \$ 2,100 | TOTAL EXPENDITURES | \$ 2,100 | \$ 2,100 | \$ 2,100 | \$ 2,100 | \$ 2,100 | 8 |
| 9 | \$ 1,042 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 9 |
| 10 | 1,261 | 1,263 | Deduct: Surplus from previous year | 1,042 | - | - | - | - | 10 |
| 11 | -\$ 219 | -\$ 1,263 | ANNUAL SURPLUS/(DEFICIT) | -\$ 1,042 | \$ - | \$ - | \$ - | \$ - | 11 |

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
FRANKLIN RIVER ROAD FIRE PROTECTION
PARTICIPANTS: PORTION OF ELECTORAL AREA 'F'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|------------------|------------------|---|------------------|-------------|-------------|-------------|-------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ 3,412 | \$ 3,412 | Surplus (deficit) from prior years | \$ 2,577 | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | 6,688 | 6,688 | Tax requisition | - 2,477 | - | - | - | - | 2 |
| 3 | \$ 10,100 | \$ 10,100 | TOTAL REVENUE | \$ 100 | \$ - | \$ - | \$ - | \$ - | 3 |
| EXPENDITURES | | | | | | | | | |
| 4 | \$ 100 | 100 | Administrative charge | \$ 100 | \$ - | \$ - | \$ - | \$ - | 4 |
| 5 | 7,423 | \$ 10,000 | Operating costs | - | - | - | - | - | 5 |
| 6 | \$ 7,523 | \$ 10,100 | TOTAL EXPENDITURES | \$ 100 | \$ - | \$ - | \$ - | \$ - | 6 |
| 7 | \$ 2,577 | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 7 |
| 8 | 3,412 | 3,412 | Deduct: Surplus from previous year | 2,577 | - | - | - | - | 8 |
| 9 | -\$ 835 | -\$ 3,412 | ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes) | -\$ 2,577 | \$ - | \$ - | \$ - | \$ - | 9 |



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2016-2020 FINANCIAL PLAN
CHERRY CREEK COMMUNITY PARK
PARTICIPANTS: ELECTORAL AREA 'F'**

Draft for second reading
on March 9, 2016

| Line | History | | | Budget | | | | | Line |
|---------------------|----------------|--------------|------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|------|
| | 2015 ACTUAL | 2015 PLAN | | 2016 | 2017 | 2018 | 2019 | 2020 | |
| REVENUE | | | | | | | | | |
| 1 | \$ - | \$ - | Surplus (deficit) from prior years | \$ - | \$ - | \$ - | \$ - | \$ - | 1 |
| 2 | - | - | Tax requisition | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 | 2 |
| 3 | <u>\$ -</u> | <u>\$ -</u> | TOTAL REVENUE | <u>\$ 7,500</u> | <u>\$ 7,500</u> | <u>\$ 7,500</u> | <u>\$ 7,500</u> | <u>\$ 7,500</u> | 3 |
| EXPENDITURES | | | | | | | | | |
| 4 | \$ - | - | Administrative charge | \$ 500 | \$ 500 | \$ 500 | \$ 500 | \$ 500 | 4 |
| 5 | - | \$ - | Operating costs | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 | 5 |
| 6 | <u>\$ -</u> | <u>\$ -</u> | TOTAL EXPENDITURES | <u>\$ 7,500</u> | <u>\$ 7,500</u> | <u>\$ 7,500</u> | <u>\$ 7,500</u> | <u>\$ 7,500</u> | 6 |
| 7 | \$ - | \$ - | FINANCIAL PLAN BALANCE | \$ - | \$ - | \$ - | \$ - | \$ - | 7 |
| 8 | - | - | Deduct: Surplus from previous year | - | - | - | - | - | 8 |
| 9 | <u>\$ -</u> | <u>\$ -</u> | ANNUAL SURPLUS/(DEFICIT) | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | 9 |

(for Financial Reporting purposes)