

## REQUEST FOR DECISION

**To:** Board of Directors

**From:** Andrew McGifford, CPA, CGA, Acting Manager of Finance

**Meeting Date:** February 24, 2016

**Subject:** 1<sup>st</sup> Reading of the 2016-2020 Financial Plan

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### Recommendation:

***THAT the Board of Directors give first reading to Bylaw cited as 'Bylaw F1125, 2016 to 2020 Alberni-Clayoquot Regional District Financial Plan'.***

***\*\*Prior to voting on first reading of Bylaw F1125 the following amending motion to the financial plan is required;***

***THAT the Board of Directors amend Bylaw F1125, 2016-2020 Financial Plan as follows:***

***General Government services:***

***Page 7 - Line 3 – decrease \$6,668 from \$922,294 to \$915,626***

***Page 7 - Line 26 – Coastal Community Network - decrease \$4,250 from \$5,000 to \$750***

***Page 7 - Add new line – Reconciliation Committee expenses - \$5,000***

***Page 8 - Line 36 – increases \$1,000 from \$60,000 to \$61,000***

***Alberni Valley Emergency planning:***

***Page 26 Line 2 - increases \$18,400 from \$135,569 to \$153,969.***

***Page 26 Line 15 - increases \$18,400 from \$80,000 to \$98,400.***

***Vote on first reading of Bylaw F1125 as amended.***

### Summary:

Attached is the draft of the 2016-2020 Financial Plan for the Regional District. The following are highlights of the plan:

- **E911 Emergency Telephone System** – The budget was presented at the February 10<sup>th</sup> Board meeting and the draft proposed budget is based on the financial plan provided by the North Island 911 Corporation represents a 2.69% increase from 2015.
- **General Government Services** – The budget was presented to the Board on February 10<sup>th</sup> and there has been an increase in the surplus due to year-end adjustments as of December, 31 2015, the surplus was presented as \$170,088 and is now \$178,506. There are a few changes required as the amounts presented at the February 10<sup>th</sup> Board meeting are changing. A budget for the

Reconciliation Committee is added in the amount of \$5,000 and the Coastal Community Network budget has been decreased in 2016 to \$750, and there is an additional IT software purchase required for \$1,000.

- **Grant in Aid Economic Development** – Committee of the Whole provided direction at the February 10<sup>th</sup> meeting and recommended that the budget remain unchanged from 2015 at \$28,833 for 2016.
- **Grant in Aid Island Corridor Foundation** – The grant in aid that was allocated in 2013 was not provided to the foundation in 2014 & 2015 as they have yet to fulfill the conditions of the grant including securing an agreement with VIA Rail to operate the railway. The tax requisition for the second half of the funding committed was deferred in 2014 & 2015 and will continue in 2016 and the funding will continue to be held until the conditions have been met.
- **Other Grant in Aid's** – All other grants in aid that were recommended by the Committee of the Whole on February 10<sup>th</sup> and the West Coast Committee on February 18<sup>th</sup> and have been included in the plan.
- **Electoral Area Administration** – Staff continues to work towards the implementation of the Water Improvement Projects that were committed to utilizing the Federal Gas Tax Funding received. The Federal government committed to additional Gas Tax Funding another ten years until 2023-24. The EA Directors and staff are currently reviewing possible projects for the 2014/15 to 2023/24 funding.
- **Management of Development Rural Areas** – The planning department will be completing the zoning bylaw and subdivision servicing bylaw and starting the review process and minor updates of the South Long Beach OCP.
- **Alberni Valley Emergency Planning** – The purchase of a gen-set is in the financial plan and results of RFP has shown the need to increase for the budgeted amount to perform this project from \$80,000 to \$98,400 if the Board approves the RFD. A motion to amend the budget will be required as the draft presented at the February 4<sup>th</sup> Alberni Valley Committee meeting.
- **Alberni Valley Regional Airport** – The successful Alternative Approval Process to increase the maximum taxation levels for the Alberni Valley Regional Airport were completed in 2015. The increase provided the ability to increase the tax requisition from \$50,000 in 2015 to \$450,000 in 2016. These increases will allow the required funds to operate and borrow to expand the airport in 2016 if the Board proceeds after the tendering process. The budget presented on February 4<sup>th</sup> to the Alberni Valley Committee includes the maximum tax requisition for 2016.
- **Alberni Valley Regional Water Proposed Service** – Sproat Lake is being investigated as an option for an Alberni Valley supply of water in order to achieve the water regulations set out by Island Health. The feasibility of the water supply will be continued to be explored to assist in determining the future direction of the Alberni Valley water supply.
- **Bamfield Water** – In November of 2014 there was a successful pilot project to reduce the THM's and provided improved water quality for the water system. The 2015 Build Canada grant was applied for and was not successful. The application can be resubmitted before April 26, 2016. There will be a need for borrowing through MFA to fund the one third of the project if the project is successful. The water rates and parcel tax will need to be increased in order to meet the new operating and capital demands of this water system.

- **Millstream Water System** – This service is paid for exclusively by user’s fees and due to rising costs it appears an amendment to the rates will be required this year. Staff will come back to the Board with a recommendation later this year to address this issue.
- **Salmon Beach** – Amounts in the budget for the Salmon Beach services were made with the consultation of the Salmon Beach owners at their annual budget meeting. The maintenance contract was created in the year and a part time ACRD staff position was created to provide local oversight of the various Salmon Beach services and the contractors that are working for the service.

Some of the committees that support the ACRD services are still in the process of developing their budgets and therefore amendments may be required during second reading of the financial plan bylaw to adjust the budgets accordingly.

**Background:**

The Financial Plan has been developed with input from ACRD staff, consultants, volunteers and directors.

**Time Requirements – Staff & Elected Officials:**

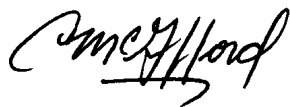
The development of the Financial Plan takes a tremendous amount of staff time to create as well as for the directors to review.

**Financial:**

The total tax requisition and parcel taxes for the proposed budget is \$5.52 million, which is 9.81% higher than the previous year, the Hospital District’s budget has remained unchanged. The Alberni Valley Regional Airport contributed 7.96% of the increase. If that requisition remained unchanged the increase would have been 1.85% for 2016. Each service has its own requisition that is paid for by the areas that receive the service and the changes in requisition amount vary in each service. The impact to the communities also is dependent on the changes in the assessed values of the area.

**Policy or Legislation:**

The Local Government Act requires that the Regional District annually adopt a five year financial plan by March 31<sup>st</sup>. A public consultation process must be undertaken prior to adoption of the plan and staff is currently conducting meetings in many of the ACRD areas and will hold a public meeting at the ACRD office on March 11<sup>th</sup> at 6pm.



Submitted by: \_\_\_\_\_  
Andrew McGifford, CPA, CGA, Acting Manager of Finance



Approved by: \_\_\_\_\_  
Russell Dyson, Chief Administrative Officer



**ALBERNI CLAYOQUOT REGIONAL DISTRICT**

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**5<sup>th</sup>**  
**Anniversary**



**2016-2020 FINANCIAL PLAN**

Draft for first reading  
February 24, 2016



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
SUMMARY OF REVENUE & EXPENDITURES**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 1,626,370	\$ 1,621,253	Surplus from prior years	\$ 1,915,787	\$ 23,979	\$ -	\$ -	\$ -	1
2	1,721,534	1,721,534	Committed surplus from prior years	2,016,589	1,539,788	1,934,330	2,332,216	2,829,026	2
3	4,182,338	4,182,335	Tax requisition	4,656,385	5,347,978	5,303,544	5,464,756	5,536,540	3
4	848,427	845,276	Parcel taxes	864,378	903,025	904,598	905,198	905,798	4
5	95,629	30,000	Grants in lieu of taxes	30,500	30,500	30,500	30,500	30,500	5
6	1,272,166	2,698,683	Grants from other sources	4,161,525	1,186,542	1,196,542	1,068,810	580,000	6
7	91,141	99,400	Services to other governments	78,954	39,100	39,200	16,300	16,400	7
8	3,630,071	3,241,543	Sales of services	3,502,000	3,803,900	3,827,500	3,851,800	3,876,500	8
9	99,834	680,646	Transfers between services	682,287	64,694	64,694	64,694	64,694	9
10	424,719	355,000	Multi Material British Columbia funding	350,000	350,000	350,000	350,000	350,000	10
11	-	-	MFABC borrowing	6,000,000	-	-	-	-	11
12	482,647	160,350	Other revenue	138,600	138,600	152,600	152,600	152,600	12
13	<u>\$ 14,474,876</u>	<u>\$ 15,636,020</u>		<u>\$ 24,397,005</u>	<u>\$ 13,428,106</u>	<u>\$ 13,803,508</u>	<u>\$ 14,236,874</u>	<u>\$ 14,342,058</u>	13
14	937,500	937,500	Transfers from Municipalities for MFA	911,739	911,739	846,748	846,748	846,748	14
15	<u>\$ 15,412,376</u>	<u>\$ 16,573,520</u>	Total Revenue	<u>\$ 25,308,744</u>	<u>\$ 14,339,845</u>	<u>\$ 14,650,256</u>	<u>\$ 15,083,622</u>	<u>\$ 15,188,806</u>	15





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
SUMMARY OF REVENUE & EXPENDITURES (continued)**

Draft for first reading  
on February 24, 2016

Line	History		Page	Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
48									48
49	\$ 198,962	\$ 194,811	49	\$ 199,475	\$ 199,475	\$ 199,475	\$ 199,475	\$ 199,475	49
50									50
51	10,921	10,000	50	12,500	10,500	10,500	10,500	10,500	51
52	11,000	11,000	51	11,000	10,000	10,000	10,000	10,000	52
53	51,816	120,198	52	185,198	118,000	85,000	85,000	85,000	53
54	191,880	615,114	53	615,342	191,049	191,649	192,249	193,049	54
55									55
56	-	5,000	55	5,000	1,000	1,000	1,000	1,000	56
57	2,832	2,832	56	3,187	2,600	2,600	2,600	2,600	57
58									58
59	-	1,000	57	5,172	-	-	-	-	59
60	29,218	33,228	58	36,450	33,100	33,200	34,000	30,800	60
61	30,463	30,798	60	28,000	32,400	32,400	32,400	32,400	61
62	62,204	77,100	61	85,800	66,600	66,600	66,600	66,600	62
63	32,665	39,950	62	39,632	38,300	38,300	38,300	38,300	63
64	33,533	71,250	63	46,000	32,100	32,200	32,300	32,400	64
65	49,449	64,904	64	94,000	72,300	72,600	72,900	73,300	65
66	74,588	147,600	65	198,000	167,300	167,600	167,900	168,200	66
67	19,600	23,550	66	28,500	24,700	24,900	25,100	25,300	67
68	12,398	7,200	67	2,475	7,200	7,200	7,200	7,200	68
69	-	7,500	68	7,500	-	-	-	-	69
70	14,085	14,000	69	14,000	14,000	14,000	14,000	14,000	70
71	860	900	70	920	940	960	980	1,000	71
72									72
73	835	3,100	71	3,100	3,100	3,100	3,100	3,100	73
74	27,016	27,516	72	28,159	27,516	27,516	27,516	27,516	74
75	12,800	12,800	73	12,000	12,000	12,000	12,000	12,000	75
76	142,618	150,064	74	96,000	96,100	96,200	96,300	96,400	76
77	25,243	35,243	76	35,243	34,243	34,243	34,243	34,243	77



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
SUMMARY OF REVENUE & EXPENDITURES (continued)**

Draft for first reading  
on February 24, 2016

Line	History		EXPENDITURES	Page	Budget					Line
	2015 ACTUAL	2015 PLAN			2016	2017	2018	2019	2020	
78	\$ 3,210	\$ 8,100	Sproat Lake Noise Control	77	\$ 7,100	\$ 7,100	\$ 7,100	\$ 7,100	\$ 7,100	78
79	330,977	400,000	Sproat Lake Volunteer Fire Department	78	381,400	390,500	390,600	390,700	390,800	79
80			<b>Beaver Creek</b>							80
81	1,363	1,400	Arvay Rd Street Lighting	80	1,420	1,480	1,550	1,600	1,700	81
82	1,524	3,000	Beaver Creek Animal Control	81	3,000	3,000	3,000	3,000	3,000	82
83	8,764	12,000	Beaver Creek Community Park	82	10,000	10,000	10,000	10,000	10,000	83
84	19,843	20,343	Beaver Creek Arena	83	20,343	20,343	20,343	20,343	20,343	84
85	1,000	7,005	Beaver Creek Grants-in-aid	84	7,005	-	-	-	-	85
86	650	2,100	Beaver Creek Noise Control	85	2,100	2,100	2,100	2,100	2,100	86
87	31,295	31,295	Beaver Creek Recreation	86	31,295	31,300	31,300	31,300	31,300	87
88	261,384	255,200	Beaver Creek Volunteer Fire Department	87	272,261	280,300	283,300	286,300	289,500	88
89	985,659	1,050,070	Beaver Creek Water System	89	1,125,390	970,598	980,598	990,598	1,033,598	89
90	1,770	1,770	Granville Rd Fire Protection	93	1,967	1,770	1,770	1,770	1,770	90
91			<b>Cherry Creek</b>							91
92	650	2,436	Cherry Creek Animal Control	94	4,972	3,000	3,000	3,000	3,000	92
93	16,711	20,623	Cherry Creek Arena	95	17,636	17,211	17,211	17,211	17,211	93
94	23,509	45,009	Cherry Creek Grants-in-aid	96	45,009	24,009	24,009	24,009	24,009	94
95	1,066	2,100	Cherry Creek Noise Control	97	2,100	2,100	2,100	2,100	2,100	95
96	7,523	10,100	Franklin River Rd Fire Protection	98	100	-	-	-	-	96
97	-	-	Chery Creek Community Park	99	7,500	7,500	7,500	7,500	7,500	97
98	<u>\$ 10,505,936</u>	<u>\$ 14,577,026</u>			<u>\$ 22,762,766</u>	<u>\$ 11,413,776</u>	<u>\$ 11,471,292</u>	<u>\$ 11,407,848</u>	<u>\$ 11,534,030</u>	98
99	937,500	937,500	Transfer to MFA for Municipalities		911,739	911,739	846,748	846,748	846,748	99
100	<u>\$ 11,443,436</u>	<u>\$ 15,514,526</u>	Total Expenditures		<u>\$ 23,674,505</u>	<u>\$ 12,325,515</u>	<u>\$ 12,318,040</u>	<u>\$ 12,254,596</u>	<u>\$ 12,380,778</u>	100
101	\$ 3,968,940	\$ 1,058,994	<b>FINANCIAL PLAN BALANCE</b>		\$ 1,634,239	\$ 2,014,330	\$ 2,332,216	\$ 2,829,026	\$ 2,808,028	101
102	1,966,638	3,691,329	Add: Transfer to reserves		11,491,462	1,837,247	1,950,247	1,812,947	1,849,547	102
103	195,775	195,775	Principal debt payments		195,775	195,775	188,775	179,275	179,275	103
104	704,884	723,850	Deduct: Estimated amortization not included		823,000	823,000	823,000	823,000	823,000	104
105	-	-	Loss on disposal assets		-	-	-	-	-	105
106	3,310,335	3,281,318	Surplus from previous year		3,915,039	1,563,767	1,934,330	2,332,216	2,829,026	106
107	<u>\$ 2,116,134</u>	<u>\$ 940,930</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b>		<u>\$ 8,583,438</u>	<u>\$ 1,660,585</u>	<u>\$ 1,713,908</u>	<u>\$ 1,666,032</u>	<u>\$ 1,184,824</u>	107





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT**  
**2016-2020 FINANCIAL PLAN**  
**E 911 EMERGENCY TELEPHONE SYSTEM**  
**PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, YUUHU?H?ATH, & ALL ELECTORAL AREAS**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
			<b>REVENUE</b>						
1	\$ 5,970	\$ 5,970	Surplus (deficit) from prior years	\$ 6,214	\$ -	\$ -	\$ -	\$ -	1
2	288,124	288,124	Tax requisition	295,868	310,100	318,300	322,500	325,700	2
3	6,099	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 300,193</b>	<b>\$ 294,094</b>	<b>TOTAL REVENUE</b>	<b>\$ 302,082</b>	<b>\$ 310,100</b>	<b>\$ 318,300</b>	<b>\$ 322,500</b>	<b>\$ 325,700</b>	4
			<b>EXPENDITURES</b>						
5	\$ 4,000	\$ 4,000	Administrative charge	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	5
6	4,885	5,000	Labour & benefits	5,000	5,100	5,300	5,500	5,700	6
7	285,094	273,000	Operating costs	293,082	301,000	309,000	313,000	316,000	7
8	<b>\$ 293,979</b>	<b>\$ 282,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 302,082</b>	<b>\$ 310,100</b>	<b>\$ 318,300</b>	<b>\$ 322,500</b>	<b>\$ 325,700</b>	8
9	\$ 6,214	\$ 12,094	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	5,970	5,970	Deduct: Surplus from previous year	6,214	-	-	-	-	10
11	<b>\$ 244</b>	<b>\$ 6,124</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 6,214</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
GENERAL GOVERNMENT SERVICES  
PARTICIPANTS: ALL MEMBERS**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 29,216	\$ 27,127	Surplus (deficit) from prior years	\$ 178,506	\$ -	\$ -	\$ -	\$ -	1
2	254,703	254,703	Committed surplus from prior years	236,656	156,656	76,656	-	-	2
3	931,843	931,843	Tax requisition	922,294	1,112,000	1,068,600	1,076,600	1,097,002	3
4			<i>Government grants</i>						4
5	13,050	-	Conditional	10,450	-	-	-	-	5
6	80,500	-	Conditional - ACRD Health Network	80,000	80,000	-	-	-	6
7	197,072	125,000	Unconditional	125,000	125,000	125,000	125,000	125,000	7
8	210,122	125,000	Total government grants	215,450	205,000	125,000	125,000	125,000	8
9	23,808	8,000	Grant in lieu of taxes	8,000	8,000	8,000	8,000	8,000	9
10	71,995	85,000	Other sources	70,000	70,000	70,000	70,000	70,000	10
11	<b>\$ 1,602,187</b>	<b>\$ 1,431,673</b>	<b>TOTAL REVENUE</b>	<b>\$ 1,630,906</b>	<b>\$ 1,551,656</b>	<b>\$ 1,348,256</b>	<b>\$ 1,279,600</b>	<b>\$ 1,300,002</b>	11
<b>EXPENDITURES</b>									
12	\$ 50,000	\$ 50,000	Capital fund contribution	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	12
13			<i>Health Network</i>						13
14	64,150	80,000	Coordinator	80,000	80,000	40,000	-	-	14
15	18,202	15,000	Labour & benefits	15,000	15,000	15,000	-	-	15
16	16,195	65,000	Operating	65,000	65,000	21,656	-	-	16
17	98,547	160,000	Total Health Network costs	160,000	160,000	76,656	-	-	17
18			<i>Labour &amp; related costs</i>						18
19	6,534	12,000	Convention/professional development	15,000	15,000	15,000	15,000	15,000	19
20	938,298	1,004,000	Labour & benefits	1,005,000	1,025,100	1,045,600	1,066,500	1,087,800	20
21	13,884	10,000	Labour negotiations	-	-	15,000	-	-	21
22	2,219	3,000	Occupational health & safety committee	5,000	5,000	5,000	5,000	5,000	22
23	3,159	1,000	Recruiting	1,000	1,000	1,000	1,000	1,000	23
24	964,094	1,030,000	Total labour & related costs	1,026,000	1,046,100	1,081,600	1,087,500	1,108,800	24
25			<i>Legislative costs</i>						25
26	-	5,000	Coastal Communities Network	5,000	-	-	-	-	26
27	138,121	130,000	Directors indemnities	140,000	140,000	140,000	140,000	140,000	27
28	1,072	5,000	Directors education	5,000	5,000	5,000	5,000	5,000	28
29	23,326	33,000	Directors travel	33,000	33,000	33,000	33,000	33,000	29
30	4,862	6,500	FCM convention & membership	6,500	6,600	6,700	6,800	6,900	30
31	167,381	179,500	Total legislative costs	189,500	184,600	184,700	184,800	184,900	31



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
GENERAL GOVERNMENT SERVICES (continued)  
PARTICIPANTS: ALL MEMBERS**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
			<b>EXPENDITURES (continued)</b>						
32	\$ 1,083	\$ 5,000	Natural Resources Committee	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	32
33			<i>Office costs</i>						33
34	8,133	10,000	Building maintenance	10,000	10,000	10,000	10,000	10,000	34
35	19,973	21,000	Building utilities	21,000	22,000	23,000	24,000	25,000	35
36	53,794	60,000	Computer expenses	60,000	60,000	60,000	60,000	60,000	36
37	52,794	60,000	IT contractor	75,000	75,000	75,000	75,000	75,000	37
38	59,324	-	Enviro Services Contractor	-	-	-	-	-	38
39	20,178	20,000	Janitorial service	22,000	22,500	22,500	22,500	22,500	39
40	2,806	3,000	Office equipment	3,000	3,000	3,000	3,000	3,000	40
41	14,406	20,000	Office supplies - general	20,000	20,000	20,000	20,000	20,000	41
42	4,794	7,000	Office supplies - toner	7,000	7,000	7,000	7,000	7,000	42
43	7,959	8,000	Postage	8,500	9,000	9,000	10,000	8,000	43
44	12,974	16,000	Telephone	16,000	16,000	16,000	16,000	16,000	44
45	257,135	225,000	Total office costs	242,500	244,500	245,500	247,500	246,500	45
46			<i>Other costs</i>						46
47	2,173	4,000	Advertising & publicity	4,000	4,000	4,000	4,000	4,000	47
48	-	-	50th anniversary costs	5,000	-	-	-	-	48
49	967	1,000	Bank interest & bad debts	1,000	1,000	1,000	1,000	1,000	49
50	3,148	6,000	Committee expenses	6,000	6,000	6,000	6,000	6,000	50
51	12,800	-	Woodstove rebate program	10,450	-	-	-	-	51
52	6,485	7,000	Memberships & subscriptions	7,000	7,000	7,000	7,000	7,000	52
53	3,064	4,000	Staff travel	4,000	4,000	4,000	4,000	4,000	53
54	3,375	8,000	Vehicle operation	5,000	5,000	5,000	5,000	5,000	54
55	32,012	30,000	Total other costs	42,450	27,000	27,000	27,000	27,000	55
56			<i>Professional fees &amp; insurance</i>						56
57	22,000	22,000	Audit fees	22,000	22,000	22,000	22,000	22,000	57
58	33,882	33,500	Insurance - liability	33,500	33,500	33,500	33,500	33,500	58
59	6,852	8,000	Insurance - property	8,000	8,000	8,000	8,000	8,000	59
60	8,933	30,000	Legal fees	30,000	30,000	30,000	30,000	30,000	60
61	71,667	93,500	Total professional fees & insurance	93,500	93,500	93,500	93,500	93,500	61
62	13,206	30,000	Studies & reports	40,000	40,000	40,000	40,000	40,000	62
63	- 468,100	- 466,000	Recovery of administration costs	- 454,700	- 455,700	- 455,700	- 455,700	- 455,700	63
64	<b>\$ 1,187,025</b>	<b>\$ 1,337,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,394,250</b>	<b>\$ 1,395,000</b>	<b>\$ 1,348,256</b>	<b>\$ 1,279,600</b>	<b>\$ 1,300,000</b>	64



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
GENERAL GOVERNMENT SERVICES (continued)  
PARTICIPANTS: ALL MEMBERS**

Draft for first reading  
on February 24, 2016

		History				Budget					
		2015	2015			2016	2017	2018	2019	2020	
		ACTUAL	PLAN								
65	\$	415,162	\$ 94,673	<b>FINANCIAL PLAN BALANCE</b>		\$ 236,656	\$ 156,656	\$ -	\$ -	\$ 2	65
66		50,000	50,000	Add: Transfer to reserves		50,000	50,000	50,000	50,000	50,000	66
67		51,798	38,000	Deduct: Estimated amortization not included		52,000	52,000	52,000	52,000	52,000	67
68		283,919	281,830	Surplus from previous year		415,162	156,656	76,656	-	-	68
69	\$	129,445	-\$ 175,157	<b>ANNUAL SURPLUS/(DEFICIT)</b>		-\$ 180,506	-\$ 2,000	-\$ 78,656	-\$ 2,000	-\$ 1,998	69
(for Financial Reporting purposes)											
<b>CAPITAL FUND</b>											
70	\$	11,206	\$ 10,541	Balance, beginning of year		\$ 35,607	\$ 20,607	\$ 60,607	\$ 100,607	\$ 140,607	70
71		50,000	50,000	Contribution from operating fund		50,000	50,000	50,000	50,000	50,000	71
72		-	-	Interest earnings		-	-	-	-	-	72
73				<i>Less - capital expenditures</i>							73
74		20,380	45,000	Office renovation/upgrades		65,000	10,000	10,000	10,000	10,000	74
75		5,219	5,000	Postage machine		-	-	-	-	-	75
76		25,599	50,000	Total capital expenditures		65,000	10,000	10,000	10,000	10,000	76
77	\$	<b>35,607</b>	\$ <b>10,541</b>	<b>BALANCE, END OF YEAR</b>		\$ <b>20,607</b>	\$ <b>60,607</b>	\$ <b>100,607</b>	\$ <b>140,607</b>	\$ <b>180,607</b>	77







**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
GRANT-IN-AID ISLAND CORRIDOR FOUNDATION  
PARTICIPANTS: PORT ALBERNI, UCLUELET, ELECTORAL AREAS 'A', 'D', 'E', and 'F'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 44,929	\$ 44,929	Surplus (deficit) from prior years	\$ 44,929	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	-	44,924	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 44,929</b>	<b>\$ 44,929</b>	<b>TOTAL REVENUE</b>	<b>\$ 44,929</b>	<b>\$ 44,924</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	4
<b>EXPENDITURES</b>									
5	\$ -	\$ -	Administration charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	-	22,711	Contribution from the City of Port Alberni	22,711	22,710	-	-	-	6
7	-	5,498	Contribution from the District of Ucluelet	5,498	5,497	-	-	-	7
8	-	2,732	Contribution from Area A - Bamfield	2,732	2,732	-	-	-	8
9	-	7,423	Contribution from Area D - Sproat Lake	7,423	7,422	-	-	-	9
10	-	3,126	Contribution from Area E - Beaver Creek	3,126	3,125	-	-	-	10
11	-	3,439	Contribution from Area F - Cherry Creek	3,439	3,438	-	-	-	11
12	<b>\$ -</b>	<b>\$ 44,929</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 44,929</b>	<b>\$ 44,924</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	12
13	\$ 44,929	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	13
14	44,929	44,929	Deduct: Surplus from previous year	44,929	-	-	-	-	14
15	<b>\$ -</b>	<b>-\$ 44,929</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 44,929</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	15







**ALBERNI-CLAYOQUOT REGIONAL DISTRICT**  
**2016-2020 FINANCIAL PLAN**  
**GRANTS-IN-AID REGION WIDE**  
**PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ALL ELECTORAL AREAS**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 499	\$ 499	Surplus (deficit) from prior years	\$ 1,200	\$ -	\$ -	\$ -	\$ -	1
2	68,501	68,501	Tax requisition	60,972	9,000	9,000	9,000	9,000	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 69,000</b>	<b>\$ 69,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 62,172</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	4
<b>EXPENDITURES</b>									
5	\$ 4,000	\$ 4,000	Administration charge	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	5
6			<i>Grants in aid</i>						6
7	1,000	1,000	Alberni District Fall Fair	1,000	-	-	-	-	7
8	6,000	6,000	Alberni Valley Rescue Squad	6,000	-	-	-	-	8
9	-	-	Alberni Valley Transition Towns Society	2,272	-	-	-	-	9
10	1,500	1,500	Alberni Valley Wrestling Club	1,500	-	-	-	-	10
11	17,000	17,000	Aquatic Management Board	17,000	-	-	-	-	11
12	2,000	2,000	Jericho Road Church	2,000	-	-	-	-	
13	2,000	2,000	Music by the Sea	2,000	-	-	-	-	13
14	7,500	7,500	North Island Film Commission	7,500	-	-	-	-	14
15	1,000	1,000	Pacific Rim Whale Festival	-	-	-	-	-	15
16	-	-	Port Alberni Jr. Hockey Society	700	-	-	-	-	16
17	1,000	1,000	Strawberry Isle Research	1,000	-	-	-	-	17
18	6,000	6,000	West Coast Inland Search & Rescue	6,000	-	-	-	-	18
19	13,800	15,000	West Coast Multiplex Society	1,200	-	-	-	-	19
20	58,800	60,000	Total grants in aid	48,172	-	-	-	-	20
21	5,000	-	BCFTOA 2016 conference	5,000					
22	-	5,000	Special Events	5,000	5,000	5,000	5,000	5,000	22
23	<b>\$ 67,800</b>	<b>\$ 69,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 62,172</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	<b>\$ 9,000</b>	23
24	\$ 1,200	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	24
25	499	499	Deduct: Surplus from previous year	1,200	-	-	-	-	25
26	<b>\$ 701</b>	<b>-\$ 499</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	26



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT**

**2016-2020 FINANCIAL PLAN**

**REGIONAL PARKS**

**PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line	
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020		
<b>REVENUE</b>										
1	\$ 2,437	\$ 2,437	Surplus (deficit) from prior years	\$ 3,889	\$ -	\$ -	\$ -	\$ -	-	1
2	23,882	23,883	Tax requisition	32,431	32,500	33,000	33,500	34,000	34,000	2
3	525	-	Grants in lieu of taxes							3
4	422	680	Grants & other contributions	680	-	-	-	-	-	4
5	5,678	5,000	Licenses & fees	5,000	5,000	5,000	5,000	5,000	5,000	5
6	1,181	-	Other sources	-	-	-	-	-	-	6
7	<b>\$ 34,125</b>	<b>\$ 32,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 42,000</b>	<b>\$ 37,500</b>	<b>\$ 38,000</b>	<b>\$ 38,500</b>	<b>\$ 39,000</b>		7
<b>EXPENDITURES</b>										
8	\$ 11,000	\$ 11,000	Administration charge	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	11,000	8
9	1,181	-	Capital fund contribution from operating	-	-	-	-	-	-	9
10	15,406	16,000	Labour & benefits	21,000	21,500	22,000	22,500	23,000	23,000	10
11	2,649	3,000	Operating costs	10,000	5,000	5,000	5,000	5,000	5,000	11
12	<b>\$ 30,236</b>	<b>\$ 30,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 42,000</b>	<b>\$ 37,500</b>	<b>\$ 38,000</b>	<b>\$ 38,500</b>	<b>\$ 39,000</b>		12
13	\$ 3,889	\$ 2,000	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	-	13
14	1,181	-	Add: Transfer to reserves	-	-	-	-	-	-	14
15	1,714	-	Deduct: Estimated amortization not included	2,000	2,000	2,000	2,000	2,000	2,000	15
16	2,437	2,437	Surplus from previous year	3,889	-	-	-	-	-	16
17	<b>\$ 919</b>	<b>-\$ 437</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 5,889</b>	<b>-\$ 2,000</b>	<b>-\$ 2,000</b>	<b>-\$ 2,000</b>	<b>-\$ 2,000</b>	<b>2,000</b>	17



ALBERNI-CLAYOQUOT REGIONAL DISTRICT

2016-2020 FINANCIAL PLAN

REGIONAL PARKS (continued)

PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
			<b>CAPITAL FUND</b>						
18	\$ 113,132	\$ 113,132	Balance, beginning of year	\$ 114,313	\$ 115,213	\$ 116,113	\$ 117,013	\$ 117,913	18
19	-	-	Contribution from operating fund	-	-	-	-	-	19
20	1,181	1,300	Interest earnings	900	900	900	900	900	20
21			<i>Less - capital expenditures</i>						21
22	-	2,000	China Creek bridge	-	-	-	-	-	22
23	-	22,018	Regional trails & parks plan	-	-	-	-	-	23
24	-	24,018	Total capital expenditures	-	-	-	-	-	24
25	<b>\$ 114,313</b>	<b>\$ 90,414</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 115,213</b>	<b>\$ 116,113</b>	<b>\$ 117,013</b>	<b>\$ 117,913</b>	<b>\$ 118,813</b>	25



Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 52,476	\$ 52,476	Surplus (deficit) from prior years	\$ 22,454	\$ -	\$ -	\$ -	\$ -	1
2	125,024	125,024	Tax requisition	163,046	173,100	172,200	173,400	174,600	2
3	3,004	-	Conditional grant	-	-	-	-	-	3
4	2,625	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	4
5	750	1,000	Sales of services	1,000	1,000	1,000	1,000	1,000	5
6	39	-	Other sources	-	-	-	-	-	6
7	<b>\$ 183,918</b>	<b>\$ 179,500</b>	<b>TOTAL REVENUE</b>	<b>\$ 187,500</b>	<b>\$ 175,100</b>	<b>\$ 174,200</b>	<b>\$ 175,400</b>	<b>\$ 176,600</b>	7
<b>EXPENDITURES</b>									
8	\$ 27,000	\$ 27,000	Administration charge	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	\$ 28,000	8
9	8,157	8,000	Capital fund contribution	8,000	8,000	8,000	8,000	8,000	9
10			<i>Labour &amp; related costs</i>						10
11	274	2,000	Convention/professional development	2,000	2,000	2,000	2,000	2,000	11
12	56,145	57,000	Labour & benefits	56,000	57,100	58,200	59,400	60,600	12
13	-	500	Recruiting costs	500	500	500	500	500	13
14	56,419	59,500	Total labour & related costs	58,500	59,600	60,700	61,900	63,100	14
15			<i>Office costs</i>						15
16	3,424	5,000	Office operations	5,000	5,000	5,000	5,000	5,000	16
17	9,632	10,000	Computer operations	10,000	10,000	10,000	10,000	10,000	17
18	1,599	1,500	Memberships/subscriptions	1,500	1,500	1,500	1,500	1,500	18
19	14,655	16,500	Total office costs	16,500	16,500	16,500	16,500	16,500	19
20			<i>Other costs</i>						20
21	-	2,000	Agricultural Advisory Committee	2,000	2,000	2,000	2,000	2,000	21
22	44,795	45,000	Sustainability Planning (Ag. Plan Init. 2016 & 17)	45,000	45,000	45,000	45,000	45,000	22
23	-	-	2017 Ag Show hosting costs	8,000	2,000	-	-	-	23
24	532	1,000	Travel & accommodation	1,000	1,000	1,000	1,000	1,000	24
25	45,327	48,000	Total other costs	56,000	50,000	48,000	48,000	48,000	25



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2016-2020 FINANCIAL PLAN  
 REGIONAL PLANNING (continued)  
 PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'B', 'C', 'D', 'E', and 'F'

Draft for first reading  
 on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
			<b>EXPENDITURES (continued)</b>						
26			<i>Professional fees</i>						26
27	\$ 135	\$ 5,000	Consultant costs	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	27
28	-	1,000	Float homes	1,000	1,000	1,000	1,000	1,000	28
29	21	2,000	Legal costs	2,000	2,000	2,000	2,000	2,000	29
30	9,750	12,500	Mapping update	12,500	5,000	5,000	5,000	5,000	30
31	9,906	20,500	Total professional fees	20,500	13,000	13,000	13,000	13,000	31
32	<b>\$ 161,464</b>	<b>\$ 179,500</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 187,500</b>	<b>\$ 175,100</b>	<b>\$ 174,200</b>	<b>\$ 175,400</b>	<b>\$ 176,600</b>	32
33	\$ 22,454	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	33
34	8,157	8,000	Add: Transfer to reserves	8,000	8,000	8,000	8,000	8,000	34
35	-	-	Deduct: Estimated amortization not included	5,000	5,000	5,000	5,000	5,000	35
36	52,476	52,476	Surplus from previous year	22,454	-	-	-	-	36
37	<b>-\$ 21,865</b>	<b>-\$ 44,476</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 19,454</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	37
			<b>CAPITAL FUND</b>						
38	\$ 14,895	\$ 14,895	Balance, beginning of year	\$ 18,804	\$ 14,504	\$ 17,704	\$ 20,904	\$ 24,204	38
39	8,000	8,000	Contribution from operating fund	8,000	8,000	8,000	8,000	8,000	39
40	175	200	Interest earnings	200	200	200	300	300	40
41			<i>Less - capital expenditures</i>						41
42	4,266	-	Aerial photos^	5,000	5,000	5,000	5,000	5,000	42
43	-	7,500	Mapping software^	7,500	-	-	-	-	43
44	4,266	7,500	Total capital expenditures	12,500	5,000	5,000	5,000	5,000	44
45	<b>\$ 18,804</b>	<b>\$ 15,595</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 14,504</b>	<b>\$ 17,704</b>	<b>\$ 20,904</b>	<b>\$ 24,204</b>	<b>\$ 27,504</b>	45

^costs shared with Management of Development - Rural Areas



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
BUILDING INSPECTION  
PARTICIPANTS: ELECTORAL AREAS**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 41,095	\$ 41,096	Surplus (deficit) from prior years	\$ 59,462	\$ -	\$ -	\$ -	\$ -	1
2	142,904	142,904	Tax requisition	123,538	176,200	179,500	182,900	186,300	2
3	72,857	65,000	Sales of services	65,000	65,000	65,000	65,000	65,000	3
4	11,185	-	Contracts with Municipalities	-	-	-	-	-	4
5	4,656	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	5
6	259	-	Other sources	-	-	-	-	-	6
7	<b>\$ 272,956</b>	<b>\$ 250,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 249,000</b>	<b>\$ 242,200</b>	<b>\$ 245,500</b>	<b>\$ 248,900</b>	<b>\$ 252,300</b>	7
<b>EXPENDITURES</b>									
8	\$ 19,000	\$ 19,000	Administration charge	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000	\$ 19,000	8
9	10,259	10,000	Capital fund contribution	10,000	10,000	10,000	10,000	10,000	9
10			<i>Labour &amp; related costs</i>						10
11	5,877	2,000	Convention/professional development	3,000	3,000	3,000	3,000	3,000	11
12	4,228	-	Recruiting	-	-	-	-	-	12
13	147,415	163,000	Labour & benefits	161,000	164,200	167,500	170,900	174,300	13
14	157,520	165,000	Total labour & related costs	164,000	167,200	170,500	173,900	177,300	14
15			<i>Legal &amp; professional fees</i>						15
16	-	30,000	Legal fees	30,000	20,000	20,000	20,000	20,000	16
17	5,044	-	Contract services - City of Port Alberni						
18	2,227	1,500	Professional fees	1,500	1,500	1,500	1,500	1,500	18
19	7,271	31,500	Total legal & professional fees	31,500	21,500	21,500	21,500	21,500	19
20	10,025	8,500	Office costs	8,500	8,500	8,500	8,500	8,500	20
21			<i>Travel costs</i>						21
22	9,251	15,000	Automobile expenses	15,000	15,000	15,000	15,000	15,000	22
23	168	1,000	Travel & accomodation	1,000	1,000	1,000	1,000	1,000	23
24	9,419	16,000	Total travel costs	16,000	16,000	16,000	16,000	16,000	24
25	<b>\$ 213,494</b>	<b>\$ 250,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 249,000</b>	<b>\$ 242,200</b>	<b>\$ 245,500</b>	<b>\$ 248,900</b>	<b>\$ 252,300</b>	25
<b>FINANCIAL PLAN BALANCE</b>									
26	\$ 59,462	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	26
27	10,259	10,000	Add: Transfer to reserves	10,000	10,000	10,000	10,000	10,000	27
28		7,000	Deduct: Estimated amortization not included	7,000	7,000	7,000	7,000	7,000	28
29	41,095	41,096	Surplus from previous year	59,462	-	-	-	-	29
30	<b>\$ 28,626</b>	<b>-\$ 38,096</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 56,462</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	30



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2016-2020 FINANCIAL PLAN  
 BUILDING INSPECTION (continued)  
 PARTICIPANTS: ELECTORAL AREAS

Draft for first reading  
 on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
			<b>CAPITAL FUND</b>						
31	\$ 22,649	\$ 37,903	Balance, beginning of year	\$ 9,877	\$ 19,977	\$ 30,177	\$ 40,477	\$ 50,777	31
32	10,000	10,000	Contribution from operating fund	10,000	10,000	10,000	10,000	10,000	32
33	259	300	Interest earnings	100	200	300	300	400	33
34			<i>Less - capital expenditures</i>						34
35	-	-	Cityview software	-	-	-	-	-	35
36	23,031	30,000	Vehicle	-	-	-	-	-	36
37	23,031	30,000	Total capital expenditures	-	-	-	-	-	37
38	<b>\$ 9,877</b>	<b>\$ 18,203</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 19,977</b>	<b>\$ 30,177</b>	<b>\$ 40,477</b>	<b>\$ 50,777</b>	<b>\$ 61,177</b>	38



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
ELECTORAL AREA ADMINISTRATION  
PARTICIPANTS: ELECTORAL AREAS**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 30,235	\$ 30,235	Surplus (deficit) from prior years	\$ 19,185	\$ -	\$ -	\$ -	\$ -	1
2	1,466,831	1,466,831	Committed surplus from prior year	1,768,601	1,383,132	1,857,674	2,332,216	2,829,026	2
3	50,265	50,265	Tax requisition	56,815	76,228	76,459	111,728	77,003	3
4	1,614	500	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	4
5	451,343	444,326	Federal government grant	451,343	466,542	466,542	488,810	-	5
6	14,764	10,000	Interest revenue	8,000	8,000	8,000	8,000	8,000	6
7	<b>\$ 2,015,052</b>	<b>\$ 2,002,157</b>	<b>TOTAL REVENUE</b>	<b>\$ 2,304,944</b>	<b>\$ 1,934,902</b>	<b>\$ 2,409,675</b>	<b>\$ 2,941,754</b>	<b>\$ 2,915,029</b>	7
<b>EXPENDITURES</b>									
8	\$ 16,000	\$ 16,000	Administration charge	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	8
9	-	5,000	Elections & referenda	-	-	-	35,000	-	9
10	-	1,000	Area 'A' - Bamfield administration	1,000	1,000	1,000	1,000	1,000	10
11	139	1,000	Area 'B' - Beaufort administration	1,000	1,000	1,000	1,000	1,000	11
12	90	1,000	Area 'C' - Long Beach administration	1,000	1,000	1,000	1,000	1,000	12
13	2,214	2,000	Area 'D' - Sproat Lake administration	3,000	3,000	3,000	3,000	3,000	13
14	-	1,000	Area 'E' - Beaver Creek administration	1,000	1,000	1,000	1,000	1,000	14
15	-	3,000	Area 'F' - Cherry Creek administration	2,000	2,000	2,000	2,000	2,000	15
16	8,105	10,000	AVICC dues & convention expenses	10,000	10,000	10,000	10,000	10,000	16
17	26,729	28,000	UBCM dues & convention expenses	28,000	28,000	28,000	28,000	28,000	17
18	9,652	13,000	Labour & benefits	13,000	13,228	13,459	13,728	14,003	18
19			<i>Gas tax initiatives</i>						19
20	-	426,672	Bamfield water system upgrades	426,672	-	-	-	-	20
21	-	264,000	Bell Road/Stuart Avenue water system	264,000	-	-	-	-	21
22	164,337	164,337	Cherry Creek Waterworks District	-	-	-	-	-	22
23	-	154,140	Long Beach Airport water system upgrades	154,140	-	-	-	-	23
24	-	-	Other gas tax rebate initiatives	-	-	-	-	-	24
25	164,337	1,009,149	Total gas tax initiatives	844,812	-	-	-	-	25
26	<b>\$ 227,266</b>	<b>\$ 1,090,149</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 921,812</b>	<b>\$ 77,228</b>	<b>\$ 77,459</b>	<b>\$ 112,728</b>	<b>\$ 78,003</b>	26





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2016-2020 FINANCIAL PLAN  
 ELECTORAL AREA ADMINISTRATION (continued)  
 PARTICIPANTS: ELECTORAL AREAS

Draft for first reading  
 on February 24, 2016

Line	History			Budget					Line
	2015	2015		2016	2017	2018	2019	2020	
27	\$ 1,787,786	\$ 912,008	<b>FINANCIAL PLAN BALANCE</b>	\$ 1,383,132	\$ 1,857,674	\$ 2,332,216	\$ 2,829,026	\$ 2,837,026	27
28	1,497,066	1,497,066	Deduct: Surplus from previous year	1,787,786	1,383,132	1,857,674	2,332,216	2,829,026	28
29	\$ 290,720	-\$ 585,058	<b>ANNUAL SURPLUS/(DEFICIT)</b>	-\$ 404,654	\$ 474,542	\$ 474,542	\$ 496,810	\$ 8,000	29



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT**  
**2016-2020 FINANCIAL PLAN**  
**MANAGEMENT OF DEVELOPMENT - RURAL AREAS**  
**PARTICIPANTS: ELECTORAL AREAS**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 65,166	\$ 65,165	Surplus (deficit) from prior years	\$ 76,758	\$ -	\$ -	\$ -	\$ -	1
2	267,835	267,835	Tax requisition	270,242	278,800	282,200	295,700	289,200	2
3	7,000	7,000	Contracts with Municipalities	7,000	7,000	7,000	7,000	7,000	3
4	9,414	3,000	Grant in lieu of taxes	3,000	3,000	3,000	3,000	3,000	4
5	17,475	15,000	Sales of services	15,000	15,000	15,000	15,000	15,000	5
6	6,773	-	Other sources	-	-	-	-	-	6
7	<b>\$ 373,663</b>	<b>\$ 358,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 372,000</b>	<b>\$ 303,800</b>	<b>\$ 307,200</b>	<b>\$ 320,700</b>	<b>\$ 314,200</b>	7
<b>EXPENDITURES</b>									
8	\$ 60,000	\$ 60,000	Administration charge	\$ 62,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	8
9	9,273	5,000	Capital fund contribution	5,000	5,000	5,000	5,000	5,000	9
10			<i>Labour &amp; related costs</i>						10
11	276	4,000	Convention/professional development	4,000	4,000	4,000	4,000	4,000	11
12	165,300	167,000	Labour & benefits	167,000	170,300	173,700	177,200	180,700	12
13	-	500	Recruiting costs	500	500	500	500	500	13
14	165,576	171,500	Total labour & related costs	171,500	174,800	178,200	181,700	185,200	14
15			<i>Office costs</i>						15
16	5,510	7,000	Office operations	7,000	7,000	7,000	7,000	7,000	16
17	9,806	8,000	Computer operations	8,000	8,000	8,000	8,000	8,000	17
18	1,431	1,500	Memberships/subscriptions	1,500	1,500	1,500	1,500	1,500	18
19	16,747	16,500	Total office costs	16,500	16,500	16,500	16,500	16,500	19
20			<i>Other costs</i>						20
21	4,256	8,000	Advertising & publicity	8,000	8,000	8,000	8,000	8,000	21
22	717	2,000	APC costs	2,000	2,000	2,000	2,000	2,000	22
23	-	5,000	Board of variance costs	5,000	5,000	5,000	5,000	5,000	23
24	1,412	2,500	Travel & accomodation	2,500	2,500	2,500	2,500	2,500	24
25	6,385	17,500	Total other costs	17,500	17,500	17,500	17,500	17,500	25



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT**  
**2016-2020 FINANCIAL PLAN**  
**MANAGEMENT OF DEVELOPMENT - RURAL AREAS (continued)**  
**PARTICIPANTS: ELECTORAL AREAS**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
			<b>EXPENDITURES (continued)</b>						
			<i>Professional fees</i>						
26									26
27	-	10,000	Consultant costs	10,000	10,000	10,000	10,000	10,000	27
28	18,841	20,000	Legal costs	20,000	15,000	15,000	15,000	15,000	28
29	9,750	12,500	Mapping update	12,500	5,000	5,000	5,000	5,000	29
30	-	-	Stream assessments	10,000	-	-	-	-	30
31	-	-	Vacation rentals	2,000					31
32	-	5,000	OCP rewrites	5,000	-	-	10,000	-	32
33	-	20,000	Subdivision servicing bylaw	20,000	-	-	-	-	33
34	10,333	20,000	Zoning bylaw rewrite	20,000	-	-	-	-	34
35	38,924	87,500	Total professional fees	99,500	30,000	30,000	40,000	30,000	35
36	<b>\$ 296,905</b>	<b>\$ 358,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 372,000</b>	<b>\$ 303,800</b>	<b>\$ 307,200</b>	<b>\$ 320,700</b>	<b>\$ 314,200</b>	36
37	\$ 76,758	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	37
38	9,273	5,000	Add: Transfer to reserves	5,000	5,000	5,000	5,000	5,000	38
39	6,007	2,900	Deduct: Estimated amortization not included	6,000	6,000	6,000	6,000	6,000	39
40	65,166	65,165	Surplus from previous year	76,758	-	-	-	-	40
41	<b>\$ 14,858</b>	<b>-\$ 63,065</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 77,758</b>	<b>-\$ 1,000</b>	<b>-\$ 1,000</b>	<b>-\$ 1,000</b>	<b>-\$ 1,000</b>	41
			(for Financial Reporting purposes)						
			<b>CAPITAL FUND</b>						
42	\$ 70,022	\$ 70,022	Balance, beginning of year	\$ 72,107	\$ 65,841	\$ 66,341	\$ 66,841	\$ 67,341	42
43	5,000	5,000	Contribution from operating fund	5,000	5,000	5,000	5,000	5,000	43
44	1,351	700	Interest earnings	500	500	500	500	500	44
45			<i>Less - capital expenditures</i>						45
46	4,266	-	Aerial photos/LiDAR^	4,266	5,000	5,000	5,000	5,000	46
47	-	7,500	Mapping software^	7,500	-	-	-	-	47
48	4,266	7,500	Total capital expenditures	11,766	5,000	5,000	5,000	5,000	48
49	<b>\$ 72,107</b>	<b>\$ 68,222</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 65,841</b>	<b>\$ 66,341</b>	<b>\$ 66,841</b>	<b>\$ 67,341</b>	<b>\$ 67,841</b>	49

^costs shared with Regional Planning



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
VANCOUVER ISLAND REGIONAL LIBRARY  
PARTICIPANTS: ELECTORAL AREAS**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
			<b>REVENUE</b>						
1	\$ 9,360	\$ 9,360	Surplus (deficit) from prior years	\$ 8,333	\$ -	\$ -	\$ -	\$ -	1
2	410,247	410,247	Tax requisition	436,757	465,300	489,100	521,900	554,500	2
3	13,334	5,000	Grant in lieu of taxes	5,000	5,000	5,000	5,000	5,000	3
4	<b>\$ 432,941</b>	<b>\$ 424,607</b>	<b>TOTAL REVENUE</b>	<b>\$ 450,090</b>	<b>\$ 470,300</b>	<b>\$ 494,100</b>	<b>\$ 526,900</b>	<b>\$ 559,500</b>	4
			<b>EXPENDITURES</b>						
5	\$ 3,000	\$ 3,000	Administrative charge	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	5
6	421,608	421,607	Operating costs	447,090	467,300	491,100	523,900	556,500	6
7	<b>\$ 424,608</b>	<b>\$ 424,607</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 450,090</b>	<b>\$ 470,300</b>	<b>\$ 494,100</b>	<b>\$ 526,900</b>	<b>\$ 559,500</b>	7
8	\$ 8,333	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	9,360	9,360	Deduct: Surplus from previous year	8,333	-	-	-	-	9
10	<b>-\$ 1,027</b>	<b>-\$ 9,360</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 8,333</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
ALBERNI VALLEY EMERGENCY PLANNING  
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 68,922	\$ 68,921	Surplus (deficit) from prior years	\$ 107,931	\$ -	\$ -	\$ -	\$ -	1
2	118,979	118,979	Tax requisition	135,569	113,600	113,700	113,800	113,900	2
3	90,871	-	EMBC funding - response & recovery	-	-	-	-	-	3
4	-	-	Provincial grant - E-CR	30,000	-	-	-	-	
5	2,909	500	Grant in lieu of taxes	500	500	500	500	500	5
6	<b>\$ 281,681</b>	<b>\$ 188,400</b>	<b>TOTAL REVENUE</b>	<b>\$ 274,000</b>	<b>\$ 114,100</b>	<b>\$ 114,200</b>	<b>\$ 114,300</b>	<b>\$ 114,400</b>	6
<b>EXPENDITURES</b>									
7	\$ 10,000	\$ 12,000	Administrative charge	\$ 17,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	7
8	29,771	42,000	Emergency planning coordinator	42,000	42,000	42,000	42,000	42,000	8
9	22,027	29,400	Emergency planning costs	30,000	25,000	25,000	25,000	25,000	9
10	-	-	Exercise - Coastal Response costs	60,000	-	-	-	-	
11	89,928	-	Emergency response & recovery	-	-	-	-	-	11
12	10,000	30,000	ESS capacity building	30,000	20,000	20,000	20,000	20,000	12
13	10,000	10,000	Facility rent	10,000	10,000	10,000	10,000	10,000	13
14	2,024	2,000	Labour & benefits	5,000	5,100	5,200	5,300	5,400	14
15	-	63,000	Generator for EOC	80,000	-	-	-	-	15
16	<b>\$ 173,750</b>	<b>\$ 188,400</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 274,000</b>	<b>\$ 114,100</b>	<b>\$ 114,200</b>	<b>\$ 114,300</b>	<b>\$ 114,400</b>	16
17	\$ 107,931	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	17
18	68,922	68,921	Deduct: Surplus from previous year	107,931	-	-	-	-	18
19	<b>\$ 39,009</b>	<b>-\$ 68,921</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 107,931</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	19



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT**  
**2016-2020 FINANCIAL PLAN**  
**ALBERNI VALLEY GRANTS-IN-AID**  
**PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 8,000	\$ 8,000	Surplus (deficit) from prior years	\$ 14,170	\$ -	\$ -	\$ -	\$ -	1
2	22,500	22,500	Tax requisition	22,830	8,000	8,000	8,000	8,000	2
3	-	-	Conditional donation	-	-	-	-	-	3
4	-	-	Grant in lieu of taxes	-	-	-	-	-	4
5	-	-	Miscellaneous revenue	-	-	-	-	-	5
6	<b>\$ 30,500</b>	<b>\$ 30,500</b>	<b>TOTAL REVENUE</b>	<b>\$ 37,000</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>	6
<b>EXPENDITURES</b>									
7	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	\$ -	\$ -	Alberni Valley Hospice Society	\$ 10,000	\$ -	\$ -	\$ -	\$ -	8
9	-	5,000	Alberni Valley Comm. & Women's Services	-	-	-	-	-	9
10	10,000	10,000	Arrowsmith Amateur Radio Club	-	-	-	-	-	10
11	500	500	Eighth Avenue School Backpack Club	-	-	-	-	-	11
12	3,830	8,000	Log Train Trail	16,000	8,000	8,000	8,000	8,000	12
13	2,000	2,000	Port Alberni Maritime Heritage Society	5,000	-	-	-	-	13
14	-	-	Port Alberni Marine Rescur Society (boathouse)	6,000	-	-	-	-	14
15	-	-	Sani-station Great Central Lake Rd (note 1)	-	-	-	-	-	15
16	<b>\$ 16,330</b>	<b>\$ 25,500</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 37,000</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>	16
17	\$ 14,170	\$ 5,000	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	17
18	8,000	8,000	Deduct: Surplus from previous year	14,170	-	-	-	-	18
19	<b>\$ 6,170</b>	<b>-\$ 3,000</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 14,170</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	19

(for Financial Reporting purposes)

**Note 1 - The Sani-station fund has a balance at December 31, 2012 of \$28,850.71.**



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2016-2020 FINANCIAL PLAN  
 ALBERNI VALLEY DRAG RACING ASSOCIATION GRANTS-IN-AID  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'D', 'E', and 'F'

Draft for first reading  
 on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	7,928	-	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<u>\$ -</u>	<u>\$ -</u>	<b>TOTAL REVENUE</b>	<u>\$ 7,928</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	4
<b>EXPENDITURES</b>									
5	\$ -	\$ -	Administration charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	-	-	Alberni Valley Drag Racing Association	7,928	-	-	-	-	6
7	<u>\$ -</u>	<u>\$ -</u>	<b>TOTAL EXPENDITURES</b>	<u>\$ 7,928</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	7
8	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	-	-	-	-	-	9
10	<u>\$ -</u>	<u>\$ -</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	10



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2016-2020 FINANCIAL PLAN  
 ART MATTERS SOCIETY GRANTS-IN-AID  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREA 'E'

Draft for first reading  
 on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
			<b>REVENUE</b>						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	1,600	-	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<u>\$ -</u>	<u>\$ -</u>	<b>TOTAL REVENUE</b>	<u>\$ 1,600</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	4
			<b>EXPENDITURES</b>						
5	\$ -	\$ -	Administration charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	-	-	Art Matters Society	1,600	-	-	-	-	6
7	<u>\$ -</u>	<u>\$ -</u>	<b>TOTAL EXPENDITURES</b>	<u>\$ 1,600</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	7
8	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	-	-	-	-	-	9
10	<u>\$ -</u>	<u>\$ -</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	10





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT**  
**2016-2020 FINANCIAL PLAN**  
**ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT**  
**PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 508,957	\$ 508,957	Surplus (deficit) from prior years	\$ 519,875	\$ -	\$ -	\$ -	\$ -	1
2	60,001	60,000	Tax requisition	60,000	429,760	462,523	484,096	522,184	2
3			<i>Fees &amp; charges</i>						3
4	8,036	8,000	Curbside recycling	8,000	8,000	8,000	8,000	8,000	4
5	1,706,973	1,513,543	Tipping fees	1,700,000	1,800,000	1,800,000	1,800,000	1,800,000	5
6	1,715,009	1,521,543	Total fees & charges	1,708,000	1,808,000	1,808,000	1,808,000	1,808,000	6
7	1,697	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	7
8	374,167	300,000	Multi Materials BC funding	300,000	300,000	300,000	300,000	300,000	8
9	-	-	Federal grant - conditional	55,100	-	-	-	-	9
10	84,787	10,000	Other sources	10,000	10,000	10,000	10,000	10,000	10
11	<b>\$ 2,744,618</b>	<b>\$ 2,401,500</b>	<b>TOTAL REVENUE</b>	<b>\$ 2,653,974</b>	<b>\$ 2,548,760</b>	<b>\$ 2,581,523</b>	<b>\$ 2,603,096</b>	<b>\$ 2,641,184</b>	11
<b>EXPENDITURES</b>									
12	\$ 81,000	\$ 81,000	Administration charge	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	12
13			<i>Bamfield transfer station</i>						13
14	71,032	57,000	Garbage - hauling & tipping fees	75,000	76,500	78,000	79,600	81,200	14
15	4,024	7,000	Recycling - depot operations	7,000	7,100	7,200	7,300	7,400	15
16	75,056	64,000	Total Bamfield transfer station	82,000	83,600	85,200	86,900	88,600	16
17	520,563	480,000	Capital fund contribution	647,474	650,000	650,000	650,000	650,000	17
18	136,877	120,000	Closure & post closure fund contribution	120,000	120,000	120,000	120,000	120,000	18
19			<i>Labour &amp; related costs</i>						19
20	979	5,000	Convention/professional development	5,000	5,000	5,000	5,000	5,000	20
21	65,822	52,000	Labour & benefits	66,000	67,300	68,600	70,000	71,400	21
22	1,272	2,000	Vehicle operation	2,000	2,000	2,000	2,000	2,000	22
23	68,073	59,000	Total labour & related costs	73,000	74,300	75,600	77,000	78,400	23
24			<i>Promotion &amp; education</i>						24
25	23,877	30,000	Advertising & promotion	33,000	30,000	30,000	30,000	30,000	25
26	-	2,500	Bear-human conflict management	2,500	2,500	2,500	2,500	2,500	26
27	720	12,000	Illegal dumping prevention/waived tipping	20,000	20,000	20,000	20,000	20,000	27
28	6,888	10,000	School program	10,000	10,000	10,000	10,000	10,000	28
29	31,485	54,500	Total promotion & education	65,500	62,500	62,500	62,500	62,500	29



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT**  
**2016-2020 FINANCIAL PLAN**  
**ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT (continued)**  
**PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
			<b>EXPENDITURES (continued)</b>						
30			<i>Recycle, reduce, reuse</i>						30
31	\$ -	\$ 8,000	Backyard composting program (offset)	\$ 8,000	\$ -	\$ 8,000	\$ -	\$ 8,000	31
32	-	18,000	Disposal bans	20,000	20,000	20,000	20,000	20,000	32
33	26,630	30,000	Organics diversion strategy	-	-	-	-	-	33
34	95,092	70,000	Recycling depots - Alberni Valley	85,000	86,700	88,400	90,200	92,000	34
35	208,363	206,000	Residential recycling pickup	212,000	216,200	220,500	224,900	229,400	35
36	-	-	Share sheds	-	5,000	1,000	1,000	1,000	36
37	-	70,000	SWMP initiatives	100,000	30,000	30,000	30,000	30,000	37
38	-	-	Yard waste depot	30,000	30,600	31,200	31,800	32,400	38
39	330,085	402,000	Total recycle, reduce & reuse	455,000	388,500	399,100	397,900	412,800	39
40			<i>Residual waste management</i>						40
41	41,903	100,000	Cover material sourcing	75,000	75,000	75,000	75,000	75,000	41
42	748,058	750,000	Operations contract	758,000	773,160	788,623	804,396	820,484	42
43	92,163	205,000	Other operating costs	150,000	153,000	156,100	159,200	162,400	43
44	28,767	22,000	Professional fees	30,000	30,000	30,000	30,000	30,000	44
45	15,740	18,000	Utilities	18,000	18,700	19,400	20,200	21,000	45
46	36,037	36,000	Water monitoring	40,000	40,000	40,000	40,000	40,000	46
47	18,936	10,000	Wood waste grinding/handling	20,000	20,000	20,000	20,000	20,000	47
48	981,604	1,141,000	Total residual waste management	1,091,000	1,109,860	1,129,123	1,148,796	1,168,884	48
49	<b>\$ 2,224,743</b>	<b>\$ 2,401,500</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 2,653,974</b>	<b>\$ 2,548,760</b>	<b>\$ 2,581,523</b>	<b>\$ 2,603,096</b>	<b>\$ 2,641,184</b>	49
50	\$ 519,875	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	50
51	657,440	760,000	Add: Transfer to reserves	767,474	770,000	770,000	770,000	770,000	51
52	115,000	110,000	Deduct: Estimated amortization not included	115,000	115,000	115,000	115,000	115,000	52
53	508,957	508,957	Surplus from previous year	519,875	-	-	-	-	53
54	<b>\$ 553,358</b>	<b>\$ 141,043</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 132,600</b>	<b>\$ 655,000</b>	<b>\$ 655,000</b>	<b>\$ 655,000</b>	<b>\$ 655,000</b>	54

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT**  
**2016-2020 FINANCIAL PLAN**  
**ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT (continued)**  
**PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>CAPITAL FUND</b>									
55	\$ 3,842,277	\$ 3,842,277	Balance, beginning of year	\$ 3,431,767	\$ 2,332,316	\$ 838,116	\$ 1,496,816	\$ 2,160,516	55
56	480,000	480,000	Contribution from operating fund	647,474	650,000	650,000	650,000	650,000	56
57	40,563	25,900	Interest earnings	21,500	11,800	8,700	13,700	18,600	57
58			<i>Less - capital expenditures</i>						58
59	21,898	250,000	Access road upgrade	325,000	-	-	-	-	59
60	-	5,000	Alternate energy options	-	-	-	-	-	60
61	15,689	5,000	Bamfield transfer station	-	-	-	-	-	61
62	-	10,000	Compliance to new landfill criteria	5,000	100,000	-	-	-	62
63	70,069	80,000	Fencing repairs	5,000	-	-	-	-	63
64	-	-	Gyproc Recycling	115,000	-	-	-	-	64
65	5,561	187,000	Interception well by lagoon	93,725	-	-	-	-	65
66	13,650	7,500	Landfill gas management	25,000	-	-	-	-	66
67	99,584	100,000	Leachate interception	100,000	2,000,000	-	-	-	67
68	6,712	50,000	Leachate line valve replacement	50,000	-	-	-	-	68
69	499,283	-	Lot 105 - Land purchase/development	35,000	-	-	-	-	69
70	-	-	Metering leachate discharge	54,000	-	-	-	-	70
71	-	-	Monitoring & observation well drilling	102,700	-	-	-	-	71
72	145,619	100,000	North-east expansion	250,000	-	-	-	-	72
73	40,000	110,000	Recycling depot - 3620 3rd avenue	160,000	-	-	-	-	73
74	5,262	70,000	SCADA control system	70,000	-	-	-	-	74
75	-	-	Scale shack expansion	20,000	-	-	-	-	75
76	-	250,000	Site security & sustainable development	250,000	-	-	-	-	
77	-	-	Site signage improvement/standardization	20,000	-	-	-	-	77
78	2,819	14,000	Stephens Creek containment facility	-	56,000	-	-	-	78
79	4,927	170,000	Water pumphouse upgrade	88,000	-	-	-	-	79
80	931,073	1,408,500	Total capital expenditures	1,768,425	2,156,000	-	-	-	80
81	<b>\$ 3,431,767</b>	<b>\$ 2,939,677</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 2,332,316</b>	<b>\$ 838,116</b>	<b>\$ 1,496,816</b>	<b>\$ 2,160,516</b>	<b>\$ 2,829,116</b>	81



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2016-2020 FINANCIAL PLAN  
 ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT (continued)  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

Draft for first reading  
 on February 24, 2016

**CLOSURE & POST CLOSURE FUND**

82	\$	1,444,877	\$	1,444,877	Balance, beginning of year	\$	1,583,618	\$	1,715,918	\$	1,849,218	\$	1,983,518	\$	2,118,818	82
83		120,000		120,000	Contribution from operating fund		120,000		120,000		120,000		120,000		120,000	83
84		18,741		18,800	Interest earnings		12,300		13,300		14,300		15,300		16,300	84
85				-	Less - closure costs		-		-		-		-		-	85
86	\$	<u>1,583,618</u>	\$	<u>1,583,677</u>	<b>BALANCE, END OF YEAR</b>	\$	<u>1,715,918</u>	\$	<u>1,849,218</u>	\$	<u>1,983,518</u>	\$	<u>2,118,818</u>	\$	<u>2,255,118</u>	86



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT**  
**2016-2020 FINANCIAL PLAN**  
**ALBERNI VALLEY REGIONAL AIRPORT**  
**PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 2,335	\$ 2,335	Surplus (deficit) from prior years	\$ 2,763	\$ -	\$ -	\$ -	\$ -	1
2	50,000	50,000	Tax requisition	449,987	449,830	436,730	437,630	438,530	2
3	148,600	185,750	Government and other grants	1,500,000	-	-	-	-	3
4	-	-	MFABC borrowing	6,000,000	-	-	-	-	4
5	1,284	-	Grant in lieu of taxes	-	-	-	-	-	5
6	78,905	60,000	Sales of services	50,000	80,000	80,000	80,000	80,000	6
7	90,455	35,750	Leases and other sources	28,000	28,000	42,000	42,000	42,000	7
8	<b>\$ 371,579</b>	<b>\$ 333,835</b>	<b>TOTAL REVENUE</b>	<b>\$ 8,030,750</b>	<b>\$ 557,830</b>	<b>\$ 558,730</b>	<b>\$ 559,630</b>	<b>\$ 560,530</b>	8
<b>EXPENDITURES</b>									
9	\$ 7,000	\$ 7,000	Administration charge	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	9
10	-	-	Debt repayment	-	326,230	326,230	326,230	326,230	10
11	14,827	4,000	Consulting, legal & legislation costs	15,000	3,000	3,000	3,000	3,000	11
12	69,364	60,000	Fuel system operation	42,250	70,000	70,000	70,000	70,000	12
13	-	-	GPS maintenance/weather station	5,000	7,000	7,000	7,000	7,000	13
14	3,264	3,500	Insurance	3,500	3,500	3,500	3,500	3,500	14
15	29,791	33,000	Labour & benefits	45,000	38,000	38,800	39,600	40,400	15
16	1,287	3,000	Office & weather station	-	-	-	-	-	16
17	12,900	14,000	Operation contracts	14,000	14,000	14,000	14,000	14,000	17
18	-	-	Other operating	10,000	10,000	10,000	10,000	10,000	18
19	17,400	16,585	Repairs & maintenance	20,000	10,000	10,000	10,000	10,000	19
20	422	500	Travel & accomodation	1,000	1,000	1,000	1,000	1,000	20
21	5,988	4,500	Utilities	7,000	7,100	7,200	7,300	7,400	21
22	662	2,000	Water system operation	3,000	3,000	3,000	3,000	3,000	22
23	205,911	185,750	Capital fund contribution	7,850,000	50,000	50,000	50,000	50,000	23
24	<b>\$ 368,816</b>	<b>\$ 333,835</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 8,030,750</b>	<b>\$ 557,830</b>	<b>\$ 558,730</b>	<b>\$ 559,630</b>	<b>\$ 560,530</b>	24
<b>FINANCIAL PLAN BALANCE</b>									
25	\$ 2,763	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	25
26	205,911	185,750	Add: Transfer to reserves	7,850,000	50,000	50,000	50,000	50,000	26
27	-	-	Deduct: Estimated amortization not included	21,000	21,000	21,000	21,000	21,000	27
28	2,335	2,335	Surplus from previous year	2,763	-	-	-	-	28
29	<b>\$ 206,339</b>	<b>\$ 183,415</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 7,826,237</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>	<b>\$ 29,000</b>	29



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2016-2020 FINANCIAL PLAN  
 ALBERNI VALLEY REGIONAL AIRPORT (continued)  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Draft for first reading  
 on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
30	\$ 253,672	\$ 253,672	Balance, beginning of year	\$ 225,842	\$ 425,342	\$ 157,542	\$ 134,642	\$ 140,642	30
31	54,805	-	Contribution from operating fund	6,350,000	50,000	50,000	50,000	50,000	31
32	148,600	185,750	Grants and other contributions	1,500,000	-	-	-	-	32
33	2,320	2,900	Interest earnings	-	2,200	1,100	1,000	1,000	33
34			<i>Less - capital expenditures</i>						34
35	-	15,000	Drainage improvements & ditching	10,000	5,000	5,000	5,000	5,000	35
36			Equipment shelter	6,000	200,000	-	-	-	36
37	-	15,000	Fencing & access	30,000	50,000	-	5,000	-	37
38	-	40,000	GPS system	-	20,000	-	-	10,000	38
39	2,584	10,000	Infrastructure	10,000	30,000	20,000	20,000	20,000	39
40			Landscaping	20,000	-	20,000	-	20,000	40
41	-	8,500	Line painting & crack sealing	8,500	5,000	5,000	5,000	5,000	41
42	-	-	Navigational aids*	1,500,000	-	-	-	-	42
43	1,820	5,000	Road construction	60,000	-	-	-	-	43
44	-	-	Runway extension	6,000,000	-	-	-	-	44
45	36,686	20,000	Runway extension study and design	-	-	-	-	-	45
46	-	5,000	Signage improvements	5,000	-	-	-	-	46
47	-	10,000	Sweeper	1,000	-	4,000	-	4,000	47
48	192,465	302,000	Tree clearing/brushing*	-	10,000	20,000	10,000	10,000	48
49	233,555	430,500	Total capital expenditures	7,650,500	320,000	74,000	45,000	74,000	49
50	<b>\$ 225,842</b>	<b>\$ 11,822</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 425,342</b>	<b>\$ 157,542</b>	<b>\$ 134,642</b>	<b>\$ 140,642</b>	<b>\$ 117,642</b>	50

*\*Must be from grant funding or others sources*



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2016-2020 FINANCIAL PLAN  
 ALBERNI VALLEY REGIONAL WATER - PROPOSED SERVICE  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'E', and 'F'

Draft for first reading  
 on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 33,411	\$ 33,411	Surplus (deficit) from prior years	\$ 1,822	\$ -	\$ -	\$ -	\$ -	1
2	280	-	Grants and other contributions	-	-	-	-	-	2
3	26,589	26,589	Tax requisition	52,178	-	-	-	-	3
4	-	-	Grant in lieu of taxes	-	-	-	-	-	4
5	<b>\$ 60,280</b>	<b>\$ 60,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 54,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	5
<b>EXPENDITURES</b>									
6	\$ 15,000	\$ 15,000	Administrative charge	\$ 15,000	\$ -	\$ -	\$ -	\$ -	6
7	27,061	-	Alberni Valley Water Study	-	-	-	-	-	7
8	16,397	23,000	Labour & benefits	17,000					8
9	-	22,000	Operating costs	22,000					9
10	<b>\$ 58,458</b>	<b>\$ 60,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 54,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10
11	\$ 1,822	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	33,411	33,411	Deduct: Surplus from previous year	1,822	-	-	-	-	12
13	<b>-\$ 31,589</b>	<b>-\$ 33,411</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,822</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	13

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2016-2020 FINANCIAL PLAN  
 CUSTOM TRANSIT  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Draft for first reading  
 on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	-\$ 27,623	-\$ 27,623	Surplus (deficit) from prior years	\$ 31,896	\$ -	\$ -	\$ -	\$ -	1
2	222,623	222,623	Tax requisition	162,104	212,000	212,000	212,000	212,000	2
3	4,654	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	3
4	35,072	35,000	Sales of services	35,000	35,000	35,000	35,000	35,000	4
5	260,113	315,000	Provincial Government grant	325,000	355,000	355,000	355,000	355,000	5
6	<b>\$ 494,839</b>	<b>\$ 546,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 555,000</b>	<b>\$ 603,000</b>	<b>\$ 603,000</b>	<b>\$ 603,000</b>	<b>\$ 603,000</b>	6
<b>EXPENDITURES</b>									
7	\$ 1,000	\$ 1,000	Administrative charge	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	7
8	461,943	545,000	Operating costs	554,000	602,000	602,000	602,000	602,000	8
9	<b>\$ 462,943</b>	<b>\$ 546,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 555,000</b>	<b>\$ 603,000</b>	<b>\$ 603,000</b>	<b>\$ 603,000</b>	<b>\$ 603,000</b>	9
10	\$ 31,896	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	- 27,623	- 27,623	Deduct: Surplus from previous year	31,896	-	-	-	-	11
12	<b>\$ 59,519</b>	<b>\$ 27,623</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 31,896</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	12

(for Financial Reporting purposes)





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2016-2020 FINANCIAL PLAN  
 MCLEAN MILL GRANT-IN-AID  
 PARTICIPANTS: ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Draft for first reading  
 on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	25,100	25,100	Tax requisition	30,000	30,000	30,000	30,000	30,000	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 25,100</b>	<b>\$ 25,100</b>	<b>TOTAL REVENUE</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	25,000	27,000	Grant-in-aid McLean Mill	29,900	29,900	29,900	29,900	29,900	6
7	<b>\$ 25,100</b>	<b>\$ 27,100</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	7
8	\$ -	-\$ 2,000	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	-	-	-	-	-	9
10	<b>\$ -</b>	<b>-\$ 2,000</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2016-2020 FINANCIAL PLAN  
 SPROAT LAKE MARINE PATROL  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

Draft for first reading  
 on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 3,571	\$ 3,571	Surplus (deficit) from prior years	\$ 14,130	\$ 23,006	\$ -	\$ -	\$ -	1
2	36,564	36,564	Surplus transferred from Sproat Lake Parks	36,564	-	-	-	-	2
3	1,000	-	Donation	-	-	-	-	-	3
4	-	-	Tax requisition	-	20,994	30,000	30,000	30,000	4
5	20,306	24,787	Government grants	20,812	-	-	-	-	5
6	12	-	Other revenue	-	-	-	-	-	6
7	<b>\$ 61,453</b>	<b>\$ 64,922</b>	<b>TOTAL REVENUE</b>	<b>\$ 71,506</b>	<b>\$ 44,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	7
<b>EXPENDITURES</b>									
8	\$ 100	\$ 100	Administrative charge	\$ 5,000	\$ 500	\$ 500	\$ 500	\$ 500	8
9	\$ 3,421	\$ 2,000	Boat operations	3,000	3,000	3,000	3,000	3,000	9
10	\$ 10,356	\$ 10,356	Capital fund contribution	5,000	5,000	2,000	2,000	2,000	10
11	\$ 28,874	\$ 30,500	Labour & benefits	30,500	30,500	20,500	20,500	20,500	11
12	\$ 4,572	\$ 4,500	Other operating costs	5,000	5,000	4,000	4,000	4,000	12
13	<b>\$ 47,323</b>	<b>\$ 47,456</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 48,500</b>	<b>\$ 44,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	13
14	\$ 14,130	\$ 17,466	<b>FINANCIAL PLAN BALANCE</b>	\$ 23,006	\$ -	\$ -	\$ -	\$ -	14
15	10,356	10,356	Add: Transfer to reserves	5,000	5,000	2,000	2,000	2,000	15
16	3,571	3,571	Deduct: Surplus from previous year	14,130	23,006	-	-	-	16
17	<b>\$ 20,915</b>	<b>\$ 24,251</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 13,876</b>	<b>\$ 18,006</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	17
(for Financial Reporting purposes)									
<b>CAPITAL FUND</b>									
18									
19	\$ -	\$ -	Balance, beginning of year	\$ 30,000	\$ 15,000	\$ 20,100	\$ 22,300	\$ 24,500	19
20	\$ 19,644	\$ 19,644	Transfer from other services	-	-	-	-	-	20
21	10,356	10,356	Contribution from operating fund	5,000	5,000	2,000	2,000	2,000	21
22	-	-	Interest earnings	-	100	200	200	200	22
23			<i>Less - capital expenditures</i>						23
24	-	25,000	Patrol boat	20,000	-	-	-	-	24
25	-	25,000	Total capital expenditures	20,000	-	-	-	-	25
26	<b>\$ 30,000</b>	<b>\$ 5,000</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 15,000</b>	<b>\$ 20,100</b>	<b>\$ 22,300</b>	<b>\$ 24,500</b>	<b>\$ 26,700</b>	26



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT**  
**2016-2020 FINANCIAL PLAN**  
**LONG BEACH AIRPORT**  
**PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 108,371	\$ 106,418	Surplus (deficit) from prior years	\$ 139,921	\$ -	\$ -	\$ -	\$ -	1
2	\$ -	\$ -	Committed Surplus from prior year	10,000	-	-	-	-	
3	278,283	278,282	Tax requisition	289,079	275,700	272,000	275,300	274,100	3
4	193,385	130,000	Sale of services	130,000	150,000	160,000	170,000	180,000	4
5	42,874	58,800	Contracts with other Governments	40,000	-	-	-	-	5
6	97,476	1,603,140	Government grants	1,563,140	160,000	250,000	100,000	100,000	6
7	8,966	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	7
8	15,353	-	Other revenue	-	-	-	-	-	8
9	-	154,140	Transfer of Gas Tax	154,140	-	-	-	-	9
10	<b>\$ 744,708</b>	<b>\$ 2,331,780</b>	<b>TOTAL REVENUE</b>	<b>\$ 2,327,280</b>	<b>\$ 586,700</b>	<b>\$ 683,000</b>	<b>\$ 546,300</b>	<b>\$ 555,100</b>	10
<b>EXPENDITURES</b>									
11	\$ 14,000	\$ 14,000	Administration charge	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	11
12	-	10,000	Airport advisory initiatives	20,000	10,000	10,000	10,000	10,000	12
13			<b>Airport operation</b>						13
14	1,600	10,000	Access road maintenance	5,000	5,000	5,000	5,000	5,000	14
15	5,886	12,000	Building repair and maintenance	12,000	12,000	12,000	12,000	12,000	15
16	-	10,000	Consulting & legal	10,000	10,000	10,000	10,000	10,000	16
17	-	3,000	Convention/professional development	3,000	3,000	3,000	3,000	3,000	17
18	-	8,000	Emergency services training	16,000	16,000	5,000	5,000	5,000	18
19	1,020	5,000	Equipment	5,000	5,000	5,000	5,000	5,000	19
20	11,540	12,000	Insurance	13,000	13,000	13,000	13,000	13,000	20
21	94,209	87,000	Labour & related costs	101,000	103,000	105,100	107,200	109,300	21
22	3,762	4,000	Office operations	4,000	4,000	4,000	4,000	4,000	22
23	700	5,000	Operation contracts	5,000	5,000	5,000	5,000	5,000	23
24	21,641	32,000	Other operating	32,000	32,000	32,000	32,000	32,000	24
25	18,965	19,000	Tractor lease	19,000	11,000	-	-	-	25
26	9,286	10,000	Utilities	11,000	11,500	12,000	12,500	13,500	26
27	8,315	7,000	Vehicle operation	9,000	9,000	9,000	9,000	9,000	27
28	-	3,000	Weather station	3,000	3,000	3,000	3,000	3,000	28
29	176,924	227,000	Total airport operation	248,000	242,500	223,100	225,700	228,800	29



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2016-2020 FINANCIAL PLAN  
 LONG BEACH AIRPORT (continued)  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Draft for first reading  
 on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
			<b>EXPENDITURES (continued)</b>						
30	\$ 256,139	\$ 250,000	Capital fund contribution from operating	\$ 265,000	\$ 125,000	\$ 150,000	\$ 160,000	\$ 165,000	30
31	97,476	1,757,280	Capital fund contribution from grants	1,717,280	160,000	250,000	100,000	100,000	31
32			<b>Water system operation</b>						32
33	12,794.00	18,000.00	Contractor	18,000.00	10,000.00	10,200.00	10,400.00	10,600.00	33
34	4,998	7,000	Labour & related costs	7,000	7,100	7,200	7,300	7,400	34
35	28,568	45,000	Operating	35,000	15,000	15,300	15,600	15,900	35
36	3,888	3,500	Utilities	4,000	4,100	4,200	4,300	4,400	36
37	50,248	73,500	Total water system operation	64,000	36,200	36,900	37,600	38,300	37
38	<b>\$ 594,787</b>	<b>\$ 2,331,780</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 2,327,280</b>	<b>\$ 586,700</b>	<b>\$ 683,000</b>	<b>\$ 546,300</b>	<b>\$ 555,100</b>	38
39	\$ 149,921	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	39
40	353,615	2,007,280	Add: Transfer to reserves	1,982,280	285,000	400,000	260,000	265,000	40
41	16,651	16,500	Principal debt payments	16,500	16,500	9,500	-	-	41
42	180,196	185,000	Deduct: Estimated amortization not included	185,000	185,000	185,000	185,000	185,000	42
43	108,371	106,418	Surplus from previous year	139,921	-	-	-	-	43
44	<b>\$ 231,620</b>	<b>\$ 1,732,362</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 1,673,859</b>	<b>\$ 116,500</b>	<b>\$ 224,500</b>	<b>\$ 75,000</b>	<b>\$ 80,000</b>	44
			(for Financial Reporting purposes)						
			<b>CAPITAL FUND</b>						
45	\$ 693,989	\$ 691,236	Balance, beginning of year	\$ 647,640	\$ 19,260	\$ 4,360	\$ 33,460	\$ 47,760	45
46	250,000	250,000	Contribution from operating fund	265,000	125,000	150,000	160,000	165,000	46
47	97,476	1,757,280	Grants & other contributions	1,717,280	160,000	250,000	100,000	100,000	47
48	6,139	3,600	Interest earnings	2,500	100	100	300	600	48
49			<i>Less - capital expenditures</i>						49
50	-	3,500	Access road signage	3,500	-	-	-	-	50
51	38,110	50,000	Access road upgrade	5,000	-	75,000	75,000	75,000	51
52	-	15,000	Apron II & taxiway foxtrot upgrade	15,000	-	-	-	-	52
53	-	-	Building assessment / abatement	30,000	-	-	-	-	53
54	-	-	Chemical applicator*	-	160,000	-	-	-	54
55	20,610	20,000	Drainage culvert repairs	20,000	10,000	20,000	10,000	5,000	55



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
LONG BEACH AIRPORT (continued)  
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>CAPITAL FUND (continued)</b>									
56	10,828	15,000	Fire suppression upgrade	70,000	20,000	5,000	5,000	5,000	56
57	\$ 144,800	\$ 60,000	Flightway clearing	\$ 60,000	\$ 30,000	\$ 10,000	\$ 10,000	\$ 10,000	57
58	-	40,000	GPS upgrades	-	-	-	-	-	58
59	738	2,000	House renovation	15,000	5,000	-	-	-	59
60	21,990	10,000	Infrastructure report - obstacle limitations	10,000	10,000	-	10,000	-	60
61			LiDAR survey	15,000					61
62	-	7,000	Maintenance & terminal building upgrades	7,000	-	-	-	-	62
63	58,366	1,697,520	Navigational aids^	1,697,520	5,000	5,000	5,000	5,000	63
64	-	1,000	Parking lot & access road paving	5,000	-	1,000	1,000	1,000	64
65	-	-	Perimeter fencing*	-	-	100,000	100,000	100,000	65
66	39,110	40,000	Runway friction*	-	-	-	-	-	66
67	2,168	40,000	Runway 11/29 strip rehabilitation	40,000	-	-	-	-	67
68	-	60,000	Runway 16/34 cracksealing & panel repair	45,000	45,000	-	-	-	68
69	-	10,000	Runway painting & signs	10,000	-	-	25,000	-	69
70	-	290,000	Snow plough & plough truck setup*	290,000	-	-	-	-	70
71	-	-	Snow plough & plough truck	6,000					71
72	-	-	Taxiway H, C, F upgrade*	-	-	150,000	-	-	72
73	-	50,000	Urgent infrastructure repairs	15,000	-	-	-	-	73
74	37,143	70,000	Vegetation management - outside boundary	70,000	15,000	5,000	5,000	10,000	74
75	24,086	30,000	Water system - maintenance	30,000	-	-	-	-	75
76	-	154,140	Water - system upgrades	154,140	-	-	-	-	76
77	399,964	2,667,175	Total capital expenditures	2,613,160	300,000	371,000	246,000	211,000	77
78	<b>\$ 647,640</b>	<b>\$ 34,941</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 19,260</b>	<b>\$ 4,360</b>	<b>\$ 33,460</b>	<b>\$ 47,760</b>	<b>\$ 102,360</b>	78

\*eligible for 100% ACAP funding

^75% BCAAP funding confirmed



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
WEST COAST EMERGENCY PLANNING  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'A' & 'C'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1			<i>Surplus (deficit) from prior years</i>						1
2	\$ 9,394	\$ 9,394	Area A - Bamfield	\$ 1,803	\$ -	\$ -	\$ -	\$ -	2
3	302	302	Area C - Long Beach	178	-	-	-	-	3
<i>Tax requisition</i>									
5	2,106	2,106	Area A - Bamfield	16,012	7,500	7,500	7,500	7,500	5
6	2,198	2,198	Area C - Long Beach	6,322	2,500	2,500	2,500	2,500	6
<i>Grant in lieu of taxes</i>									
8	159	-	Area A - Bamfield	-	-	-	-	-	8
9	178	-	Area C - Long Beach	-	-	-	-	-	9
10	-	-	<i>Other sources - Area A - Bamfield</i>	-	-	-	-	-	10
11	<b>\$ 14,337</b>	<b>\$ 14,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 24,315</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	11
<b>EXPENDITURES</b>									
<i>Administration charge</i>									
13	\$ 1,500	\$ 1,500	Area A - Bamfield	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	13
14	500	500	Area C - Long Beach	500	500	500	500	500	14
<i>Emergency planning costs</i>									
16	8,356	10,000	Area A - Bamfield	16,315	6,000	6,000	6,000	6,000	16
17	2,000	2,000	Area C - Long Beach	6,000	2,000	2,000	2,000	2,000	17
18	<b>\$ 12,356</b>	<b>\$ 14,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 24,315</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	18
19	\$ 1,981	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	19
20	9,696	9,696	Deduct: Surplus from previous year	1,981	-	-	-	-	20
21	<b>-\$ 7,715</b>	<b>-\$ 9,696</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,981</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	21

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
WEST COAST GRANTS-IN-AID  
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 3,728	\$ 3,728	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	3,500	3,500	Tax requisition	3,500	-	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 7,228</b>	<b>\$ 7,228</b>	<b>TOTAL REVENUE</b>	<b>\$ 3,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	4
<b>EXPENDITURES</b>									
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	3,500	3,500	Central Westcoast Forest Society	3,500	-	-	-	-	6
7	3,728	3,728	West Coast Multiplex Society	-	-	-	-	-	7
8	<b>\$ 7,228</b>	<b>\$ 7,228</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 3,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	8
9	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	3,728	3,728	Deduct: Surplus from previous year	-	-	-	-	-	10
11	<b>-\$ 3,728</b>	<b>-\$ 3,728</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
WEST COAST GRANTS-IN-AID  
PARTICIPANTS: UCLUELET and ELECTORAL AREA 'C'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	2,000	2,000	Tax requisition	-	-	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>TOTAL REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	4
<b>EXPENDITURES</b>									
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	2,000	2,000	Ucluelet & Area Childcare Society	-	-	-	-	-	6
7	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	7
8	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	-	-	-	-	-	9
10	<b>\$ -</b>	<b>\$ -</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
WEST COAST WASTE MANAGEMENT  
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 94,576	\$ 94,736	Surplus (deficit) from prior years	\$ 116,136	\$ -	\$ -	\$ -	\$ -	1
2	123,265	123,264	Tax requisition	110,864	102,900	113,000	123,300	133,700	2
3			<i>Fees &amp; charges</i>						3
4	124,744	123,000	Curbside garbage	127,000	129,500	132,100	134,700	137,400	4
5	527,883	490,000	Tipping fees	490,000	595,000	595,000	595,000	595,000	5
6	652,627	613,000	Total fees & charges	617,000	724,500	727,100	729,700	732,400	6
7	3,700	2,000	Grant in lieu of taxes	2,000	2,000	2,000	2,000	2,000	7
8	50,552	55,000	Multi Materials BC funding	50,000	50,000	50,000	50,000	50,000	8
9	9,024	-	Other sources	-	-	-	-	-	9
10	<b>\$ 933,744</b>	<b>\$ 888,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 896,000</b>	<b>\$ 879,400</b>	<b>\$ 892,100</b>	<b>\$ 905,000</b>	<b>\$ 918,100</b>	10
<b>EXPENDITURES</b>									
11	\$ 39,000	\$ 39,000	Administration charge	\$ 29,000	\$ 29,000	\$ 29,000	\$ 29,000	\$ 29,000	11
12	24,098	20,000	Capital fund contribution	30,000	30,000	30,000	30,000	30,000	12
13	74,260	70,000	Closure & post closure fund contribution	70,000	70,000	70,000	70,000	70,000	13
14			<i>Labour &amp; related costs</i>						14
15	336	1,000	Convention/professional development	1,000	1,000	1,000	1,000	1,000	15
16	22,360	37,000	Labour & benefits	33,000	33,700	34,400	35,100	35,800	16
17	1,158	2,000	Vehicle operation	2,000	2,000	2,000	2,000	2,000	17
18	23,854	40,000	Total labour & related costs	36,000	36,700	37,400	38,100	38,800	18
19			<i>Promotion &amp; education</i>						19
20	90	6,000	Advertising & public education	6,000	6,000	6,000	6,000	6,000	20
21	3,500	5,000	Illegal dumping prevention	5,000	5,000	5,000	5,000	5,000	21
22	-	5,000	School program	5,000	5,000	5,000	5,000	5,000	22
23	3,590	16,000	Total promotion & education	16,000	16,000	16,000	16,000	16,000	23



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
WEST COAST WASTE MANAGEMENT (continued)  
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
	<b>EXPENDITURES (continued)</b>								
24	<i>Recycle, reduce, reuse</i>								24
25	\$ -	\$ -	Backyard composting program	\$ -	\$ -	\$ -	\$ -	\$ -	25
26	-	8,000	Disposal bans	8,000	5,000	5,000	5,000	5,000	26
27	-	15,000	Feasibility study - food waste composting	15,000	-	-	-	-	27
28	37,791	39,000	Residential recycling pickup	39,000	39,800	40,600	41,400	42,200	28
29	-	-	Share sheds	10,000	1,000	1,000	1,000	1,000	29
30	20,194	40,000	SWMP plan & implementation	20,000	20,000	20,000	20,000	20,000	30
31	57,985	102,000	Total recycle, reduce & reuse	92,000	65,800	66,600	67,400	68,200	31
32	<i>Residual waste management</i>								32
33	406,123	412,000	Operations contract	412,000	420,200	428,600	437,200	445,900	33
34	20,865	20,000	Other operating costs	25,000	25,000	25,000	25,000	25,000	34
35	9,937	10,000	Professional fees	12,000	10,000	10,000	10,000	10,000	35
36	116,972	117,000	Residential garbage pickup	117,000	119,300	121,700	124,100	126,600	36
37	9,488	7,000	Utilities	10,000	10,400	10,800	11,200	11,600	37
38	31,436	35,000	Water monitoring	37,000	37,000	37,000	37,000	37,000	38
39	-	-	Wood waste grinding	10,000	10,000	10,000	10,000	10,000	39
40	594,821	601,000	Total residual waste management	623,000	631,900	643,100	654,500	666,100	40
41	<b>\$ 817,608</b>	<b>\$ 888,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 896,000</b>	<b>\$ 879,400</b>	<b>\$ 892,100</b>	<b>\$ 905,000</b>	<b>\$ 918,100</b>	41
42	\$ 116,136	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	42
43	98,358	90,000	Add: Transfer to reserves	100,000	100,000	100,000	100,000	100,000	43
44	18,453	18,500	Deduct: Estimated amortization not included	18,500	18,500	18,500	18,500	18,500	44
45	94,576	94,736	Surplus from previous year	116,136	-	-	-	-	45
46	<b>\$ 101,465</b>	<b>-\$ 23,236</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 34,636</b>	<b>\$ 81,500</b>	<b>\$ 81,500</b>	<b>\$ 81,500</b>	<b>\$ 81,500</b>	46

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2016-2020 FINANCIAL PLAN  
 WEST COAST WASTE MANAGEMENT (continued)  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

Draft for first reading  
 on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>CAPITAL FUND</b>									
47	\$ 391,767	\$ 391,767	Balance, beginning of year	\$ 398,647	\$ 359,447	\$ 213,547	\$ 212,147	\$ 210,747	47
48	20,000	20,000	Contribution from operating fund	30,000	30,000	30,000	30,000	30,000	48
49	4,098	2,900	Interest earnings	2,800	2,100	1,600	1,600	1,600	49
50	<b>Less - capital expenditures</b>								50
51	-	5,000	Clearing for fire set back	5,000	5,000	5,000	5,000	5,000	51
52	-	5,000	Design Criteria - MOE	5,000	100,000	-	-	-	52
53	16,977	20,000	Leachate investigation & remediation	20,000	45,000	10,000	10,000	10,000	53
54	-	-	Power line improvements	-	10,000	-	-	-	54
55	-	-	Landfill gas management plan	-	-	-	-	5,000	55
56	-	-	Screen well	12,000	-	-	-	-	56
57	-	10,000	Service improvements	10,000	10,000	10,000	10,000	10,000	57
58	241	20,000	Vegetation treatment & enhancement	20,000	8,000	8,000	8,000	8,000	58
59	17,218	60,000	Total capital expenditures	72,000	178,000	33,000	33,000	38,000	59
60	<b>\$ 398,647</b>	<b>\$ 354,667</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 359,447</b>	<b>\$ 213,547</b>	<b>\$ 212,147</b>	<b>\$ 210,747</b>	<b>\$ 204,347</b>	60
<b>CLOSURE &amp; POST CLOSURE FUND</b>									
61	\$ 393,099	\$ 393,099	Balance, beginning of year	\$ 467,359	\$ 541,159	\$ 615,459	\$ 690,359	\$ 765,759	61
62	70,000	70,000	Contribution from operating fund	70,000	70,000	70,000	70,000	70,000	62
63	4,260	3,200	Interest earnings	3,800	4,300	4,900	5,400	6,000	63
64	-	-	Less - closure costs	-	-	-	-	-	64
65	<b>\$ 467,359</b>	<b>\$ 466,299</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 541,159</b>	<b>\$ 615,459</b>	<b>\$ 690,359</b>	<b>\$ 765,759</b>	<b>\$ 841,759</b>	65



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
CITY OF PORT ALBERNI MULTI-PURPOSE ARENA CONTRIBUTION  
PARTICIPANTS: PORT ALBERNI**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 3,095	\$ 6	Surplus (deficit) from prior years	\$ 756	\$ -	\$ -	\$ -	\$ -	1
2	1,818	-	Grant in lieu of taxes	-	-	-	-	-	2
3	131,535	131,535	Parcel taxes - City of Port Alberni	133,808	134,781	134,781	134,781	134,781	3
4	26,916	26,916	Contribution from Sproat Lake	27,559	27,467	27,467	27,467	27,467	4
5	19,743	19,743	Contribution from Beaver Creek	20,316	20,248	20,248	20,248	20,248	5
6	16,611	16,611	Contribution from Cherry Creek	17,036	16,979	16,979	16,979	16,979	6
7	<b>\$ 199,718</b>	<b>\$ 194,811</b>	<b>TOTAL REVENUE</b>	<b>\$ 199,475</b>	<b>\$ 199,475</b>	<b>\$ 199,475</b>	<b>\$ 199,475</b>	<b>\$ 199,475</b>	7
<b>EXPENDITURES</b>									
8	\$ 1,000	\$ 1,000	Administrative charge	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	8
9	197,962	193,811	Debt repayment	198,475	198,475	198,475	198,475	198,475	9
10		-	Other costs	-	-	-	-	-	10
11	<b>\$ 198,962</b>	<b>\$ 194,811</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 199,475</b>	<b>\$ 199,475</b>	<b>\$ 199,475</b>	<b>\$ 199,475</b>	<b>\$ 199,475</b>	11
12	\$ 756	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	119,589	120,715	Add: Principal debt payments	120,715	120,715	120,715	120,715	120,715	13
14	3,095	6	Deduct: Surplus from previous year	756	-	-	-	-	14
15	<b>\$ 117,250</b>	<b>\$ 120,709</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 119,959</b>	<b>\$ 120,715</b>	<b>\$ 120,715</b>	<b>\$ 120,715</b>	<b>\$ 120,715</b>	15

(for Financial Reporting purposes)





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
BAMFIELD GRANTS-IN-AID  
PARTICIPANTS: ELECTORAL AREA 'A'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
			<b>REVENUE</b>						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	11,000	11,000	Tax requisition	11,000	10,000	10,000	10,000	10,000	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 11,000</b>	<b>\$ 11,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 11,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	4
			<b>EXPENDITURES</b>						
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	6
7	10,000	10,000	Community affairs	10,000	10,000	10,000	10,000	10,000	7
8	<b>\$ 11,000</b>	<b>\$ 11,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 11,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	8
9	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	-	-	Deduct: Surplus from previous year	-	-	-	-	-	10
11	<b>\$ -</b>	<b>\$ -</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
BAMFIELD VOLUNTEER FIRE DEPARTMENT  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 1,965	\$ 1,965	Surplus (deficit) from prior years	\$ 68,811	\$ -	\$ -	\$ -	\$ -	1
2	92,535	92,535	Tax requisition	92,887	94,500	61,500	84,500	84,500	2
3	23,853	25,198	Contracts with other governments	23,000	23,000	23,000	-	-	3
4	1,947	500	Grants in lieu of taxes	500	500	500	500	500	4
5	327	-	Other sources	-	-	-	-	-	5
6	<b>\$ 120,627</b>	<b>\$ 120,198</b>	<b>TOTAL REVENUE</b>	<b>\$ 185,198</b>	<b>\$ 118,000</b>	<b>\$ 85,000</b>	<b>\$ 85,000</b>	<b>\$ 85,000</b>	6
<b>EXPENDITURES</b>									
7	\$ 6,000	\$ 6,000	Administrative charge	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	7
8	326	-	Capital fund contribution	65,000	35,000	20,000	20,000	20,000	8
9	2,663	4,500	Insurance	4,500	4,500	4,500	4,500	4,500	9
10	29,188	30,000	Lease payment	30,000	18,000	-	-	-	10
11	13,639	79,698	Operating costs	79,698	54,500	54,500	54,500	54,500	11
12	<b>\$ 51,816</b>	<b>\$ 120,198</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 185,198</b>	<b>\$ 118,000</b>	<b>\$ 85,000</b>	<b>\$ 85,000</b>	<b>\$ 85,000</b>	12
13	\$ 68,811	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	13
14	326	-	Add: Transfer to reserves	65,000	35,000	20,000	20,000	20,000	14
15	27,975	27,000	Principal debt payments	27,000	27,000	27,000	27,000	27,000	15
16	15,302	15,350	Deduct: Estimated amortization not included	15,350	15,350	15,350	15,350	15,350	16
17	1,965	1,965	Surplus from previous year	68,811	-	-	-	-	17
18	<b>\$ 79,845</b>	<b>\$ 9,685</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 7,839</b>	<b>\$ 46,650</b>	<b>\$ 31,650</b>	<b>\$ 31,650</b>	<b>\$ 31,650</b>	18
<b>CAPITAL FUND</b>									
19	\$ 31,339	\$ 31,339	Balance, beginning of year	\$ 8,687	\$ 73,987	\$ 109,687	\$ 130,587	\$ 151,687	19
20	-	-	Contribution from operating fund	65,000	35,000	20,000	20,000	20,000	20
21	-	-	Grants and other contributions	-	-	-	-	-	21
22	326	200	Interest earnings	300	700	900	1,100	1,200	22
23	22,978	-	Less - capital expenditures	-	-	-	-	-	23
24	<b>\$ 8,687</b>	<b>\$ 31,539</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 73,987</b>	<b>\$ 109,687</b>	<b>\$ 130,587</b>	<b>\$ 151,687</b>	<b>\$ 172,887</b>	24



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
BAMFIELD WATER SYSTEM  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 22,392	\$ 22,393	Surplus (deficit) from prior years	\$ 1,621	\$ -	\$ -	\$ -	\$ -	1
2	55,549	55,549	Parcel tax	55,549	55,549	55,549	55,549	55,549	2
3	111,798	110,000	Sale of service	131,000	135,000	135,600	136,200	136,800	3
4	-	426,672	Transfer of Gas Tax	426,672	-	-	-	-	4
5	3,049	-	Other revenue	-	-	-	-	-	5
6	713	500	Grants in lieu of taxes	500	500	500	500	500	6
7	<b>\$ 193,501</b>	<b>\$ 615,114</b>	<b>TOTAL REVENUE</b>	<b>\$ 615,342</b>	<b>\$ 191,049</b>	<b>\$ 191,649</b>	<b>\$ 192,249</b>	<b>\$ 192,849</b>	7
<b>EXPENDITURES</b>									
8	\$ 14,000	\$ 14,000	Administrative charge	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	8
9	57,941	55,549	Capital fund contribution from operating	55,549	55,549	55,549	55,549	55,549	9
10	-	426,672	Capital fund contribution from grants	426,672	-	-	-	-	10
11	2,367	5,000	Engineering & consulting	5,000	5,000	5,000	5,000	5,000	11
12	6,178	6,400	Insurance	6,400	6,400	6,400	6,400	6,400	12
13	23,638	27,000	Labour & benefits	22,000	22,400	22,800	23,300	23,800	13
14	32,558	22,993	Materials & repairs/maintenance	25,721	27,500	27,500	27,400	27,500	14
15	36,275	39,000	Operation contracts	40,000	40,000	40,000	40,000	40,000	15
16	6,459	6,500	Other operating costs	6,500	6,500	6,500	6,500	6,500	16
17	7,234	7,000	Utilities	7,500	7,700	7,900	8,100	8,300	17
18	5,230	5,000	Water monitoring	6,000	6,000	6,000	6,000	6,000	18
19	<b>\$ 191,880</b>	<b>\$ 615,114</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 615,342</b>	<b>\$ 191,049</b>	<b>\$ 191,649</b>	<b>\$ 192,249</b>	<b>\$ 193,049</b>	19
20	\$ 1,621	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	-\$ 200	20
21	57,941	55,549	Add: Transfer to reserves	55,549	55,549	55,549	55,549	55,549	21
22	73,542	68,000	Deduct: Estimated amortization not included	75,000	75,000	75,000	75,000	75,000	22
23	22,392	22,393	Surplus from previous year	1,621	-	-	-	-	23
24	<b>-\$ 36,372</b>	<b>-\$ 34,844</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 21,072</b>	<b>-\$ 19,451</b>	<b>-\$ 19,451</b>	<b>-\$ 19,451</b>	<b>-\$ 19,651</b>	24





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2016-2020 FINANCIAL PLAN  
 BAMFIELD WATER SYSTEM (continued)  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'

Draft for first reading  
 on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
			<b>CAPITAL FUND</b>						
25	\$ 215,980	\$ 241,521	Balance, beginning of year	\$ 259,600	\$ 267,149	\$ 284,798	\$ 302,547	\$ 320,396	25
26	55,549	55,549	Contribution from operating fund	55,549	55,549	55,549	55,549	55,549	26
27	-	444,744	Grants and other contributions	426,672	-	-	-	-	27
28	2,392	2,700	Interest earnings	2,000	2,100	2,200	2,300	2,500	28
29			<i>Less - capital expenditures</i>						29
30	-	426,672	Upgrades - gas tax funding	426,672	-	-	-	-	30
31	14,321	40,000	Miscellaneous works	50,000	40,000	40,000	40,000	40,000	31
32	-	-	Treatment plan debt & principle	-	-	-	-	-	32
33	14,321	466,672	Total capital expenditures	476,672	40,000	40,000	40,000	40,000	33
34	<b>\$ 259,600</b>	<b>\$ 277,842</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 267,149</b>	<b>\$ 284,798</b>	<b>\$ 302,547</b>	<b>\$ 320,396</b>	<b>\$ 338,445</b>	34



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
BEAUFORT GRANTS-IN-AID  
PARTICIPANTS: ELECTORAL AREA 'B'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 1,000	\$ 1,000	Surplus (deficit) from prior years	\$ 5,000	\$ -	\$ -	\$ -	\$ -	1
2	4,000	4,000	Tax requisition	-	1,000	1,000	1,000	1,000	2
3	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 5,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	3
<b>EXPENDITURES</b>									
4	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	-	4,000	Beaver Creek Community Club	4,000	-	-	-	-	5
6	-	1,000	Unallocated	1,000	1,000	1,000	1,000	1,000	6
7	<b>\$ -</b>	<b>\$ 5,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 5,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	7
8	\$ 5,000	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	1,000	1,000	Deduct: Surplus from previous year	5,000	-	-	-	-	9
10	<b>\$ 4,000</b>	<b>-\$ 1,000</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2016-2020 FINANCIAL PLAN  
 MOUNTAIN RANCH ROAD FIRE PROTECTION  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'B'

Draft for first reading  
 on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	2,832	2,832	Tax requisition	3,187	2,600	2,600	2,600	2,600	2
3	<b>\$ 2,832</b>	<b>\$ 2,832</b>	<b>TOTAL REVENUE</b>	<b>\$ 3,187</b>	<b>\$ 2,600</b>	<b>\$ 2,600</b>	<b>\$ 2,600</b>	<b>\$ 2,600</b>	3
<b>EXPENDITURES</b>									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	2,732	2,732	Operating costs	3,087	2,500	2,500	2,500	2,500	5
6	<b>\$ 2,832</b>	<b>\$ 2,832</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 3,187</b>	<b>\$ 2,600</b>	<b>\$ 2,600</b>	<b>\$ 2,600</b>	<b>\$ 2,600</b>	6
7	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	Deduct: Surplus from previous year	-	-	-	-	-	8
9	<b>\$ -</b>	<b>\$ -</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	9



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
LONG BEACH GRANTS-IN-AID  
PARTICIPANTS: ELECTORAL AREA 'C'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 500	\$ 500	Surplus (deficit) from prior years	\$ 1,000	\$ -	\$ -	\$ -	\$ -	1
2	500	500	Tax requisition	4,172	-	-	-	-	2
3	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 5,172</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	3
<b>EXPENDITURES</b>									
4	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	\$ -	\$ 1,000	Beaver Creek Community Club	1,000	-	-	-	-	5
6	-	-	Wheels for Wellness	4,172	-	-	-	-	6
7	<b>\$ -</b>	<b>\$ 1,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 5,172</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	7
8	\$ 1,000	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	500	500	Deduct: Surplus from previous year	1,000	-	-	-	-	9
10	<b>\$ 500</b>	<b>-\$ 500</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
MILLSTREAM WATER SYSTEM  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 2,228	\$ 2,228	Surplus (deficit) from prior years	\$ 5,450	\$ -	\$ -	\$ -	\$ -	1
2	31,174	31,000	Sale of service	31,000	33,100	33,200	34,000	35,000	2
3	1,266	-	Other sources	-	-	-	-	-	3
4	<b>\$ 34,668</b>	<b>\$ 33,228</b>	<b>TOTAL REVENUE</b>	<b>\$ 36,450</b>	<b>\$ 33,100</b>	<b>\$ 33,200</b>	<b>\$ 34,000</b>	<b>\$ 35,000</b>	4
<b>EXPENDITURES</b>									
5	\$ 4,000	\$ 4,000	Administrative charge	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	5
6	3,266	2,000	Capital fund contribution from operating	7,809	7,100	7,100	7,800	4,500	6
7	2,124	2,200	Insurance	2,200	2,200	2,200	2,200	2,200	7
8	6,083	9,000	Labour and related costs	5,000	5,100	5,200	5,300	5,400	8
9	1,388	4,028	Materials & repairs/maintenance	4,028	1,200	1,100	1,000	900	9
10	10,998	11,000	Operations contract	11,000	11,000	11,000	11,000	11,000	10
11	1,359	1,000	Utilities	1,413	1,500	1,600	1,700	1,800	11
12	<b>\$ 29,218</b>	<b>\$ 33,228</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 36,450</b>	<b>\$ 33,100</b>	<b>\$ 33,200</b>	<b>\$ 34,000</b>	<b>\$ 30,800</b>	12
13	\$ 5,450	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ 4,200	13
14	3,266	2,000	Add: Transfer to reserves	7,809	7,100	7,100	7,800	4,500	14
15	24,386	16,000	Deduct: Estimated amortization not included	24,500	24,500	24,500	24,500	24,500	15
16	2,228	2,228	Surplus from previous year	5,450	-	-	-	-	16
17	<b>-\$ 17,898</b>	<b>-\$ 16,228</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 22,141</b>	<b>-\$ 17,400</b>	<b>-\$ 17,400</b>	<b>-\$ 16,700</b>	<b>-\$ 15,800</b>	17



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2016-2020 FINANCIAL PLAN  
 MILLSTREAM WATER SYSTEM (continued)  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Draft for first reading  
 on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
			<b>CAPITAL FUND</b>						
18	\$ 113,917	\$ 113,917	Balance, beginning of year	\$ 88,930	\$ 17,139	\$ 24,439	\$ 31,739	\$ 39,839	18
19	2,000	2,000	Contribution from operating fund	7,809	7,100	7,100	7,800	4,500	19
20	1,265	500	Interest earnings	400	200	200	300	300	20
21			<i>Less - capital expenditures</i>						21
22	25,807	40,000	Reservoir upgrade	-	-	-	-	-	22
23	2,445	-	Reservoir cleaning	80,000	-	-	-	-	23
24	-	-	Water study	-	-	-	-	-	24
25	28,252	40,000	Total capital expenditures	80,000	-	-	-	-	25
26	<b>\$ 88,930</b>	<b>\$ 76,417</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 17,139</b>	<b>\$ 24,439</b>	<b>\$ 31,739</b>	<b>\$ 39,839</b>	<b>\$ 44,639</b>	26



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
SALMON BEACH GARBAGE  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 12,202	\$ 12,202	Surplus (deficit) from prior years	\$ 390	\$ -	\$ -	\$ -	\$ -	1
2	18,596	18,596	Parcel tax	27,610	32,400	32,400	32,400	32,400	2
3	55	-	Other sources	-	-	-	-	-	3
4	<b>\$ 30,853</b>	<b>\$ 30,798</b>	<b>TOTAL REVENUE</b>	<b>\$ 28,000</b>	<b>\$ 32,400</b>	<b>\$ 32,400</b>	<b>\$ 32,400</b>	<b>\$ 32,400</b>	4
<b>EXPENDITURES</b>									
5	\$ 2,000	\$ 2,000	Administrative charge	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	5
6	10,055	-	Capital fund contribution	2,000	2,000	2,000	2,000	2,000	6
7	3,125	3,500	Maintenance contract	3,000	3,000	3,000	3,000	3,000	7
8	1,683	-	Labour & benefits	5,000	5,000	5,000	5,000	5,000	8
9	13,600	25,298	Operating costs	16,000	20,400	20,400	20,400	20,400	9
10	<b>\$ 30,463</b>	<b>\$ 30,798</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 28,000</b>	<b>\$ 32,400</b>	<b>\$ 32,400</b>	<b>\$ 32,400</b>	<b>\$ 32,400</b>	10
11	\$ 390	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	10,055	-	Add: Transfer to reserves	2,000	2,000	2,000	2,000	2,000	12
13	1,648	1,000	Deduct: Estimated amortization not included	1,650	1,650	1,650	1,650	1,650	13
14	12,202	12,202	Surplus from previous year	390	-	-	-	-	14
15	<b>-\$ 3,405</b>	<b>-\$ 13,202</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 40</b>	<b>\$ 350</b>	<b>\$ 350</b>	<b>\$ 350</b>	<b>\$ 350</b>	15
<b>CAPITAL FUND</b>									
16	\$ 4,336	\$ 4,336	Balance, beginning of year	\$ 6,708	\$ 8,708	\$ 2,708	\$ 4,708	\$ 6,708	16
17	10,000	-	Contribution from operating fund	2,000	2,000	2,000	2,000	2,000	17
18	55	-	Interest earnings	-	-	-	-	-	18
19			<i>Less - capital expenditures</i>						19
20	7,683	10,000	New Garbage bins	-	8,000	-	-	8,000	20
21	7,683	10,000	Total capital expenditures	-	8,000	-	-	8,000	21
22	<b>\$ 6,708</b>	<b>-\$ 5,664</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 8,708</b>	<b>\$ 2,708</b>	<b>\$ 4,708</b>	<b>\$ 6,708</b>	<b>\$ 708</b>	22



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2016-2020 FINANCIAL PLAN  
 SALMON BEACH POWER DISTRIBUTION  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

Draft for first reading  
 on February 24, 2016

		History		Budget						
		2015	2015	2016	2017	2018	2019	2020		
Line		<b>REVENUE</b>								Line
1	\$ 14,897	\$ 14,896	Surplus (deficit) from prior years	\$ 19,197	\$ -	\$ -	\$ -	\$ -		1
2	66,504	66,504	Parcel tax	66,603	66,600	66,600	66,600	66,600		2
3	<b>\$ 81,401</b>	<b>\$ 81,400</b>	<b>TOTAL REVENUE</b>	<b>\$ 85,800</b>	<b>\$ 66,600</b>	<b>\$ 66,600</b>	<b>\$ 66,600</b>	<b>\$ 66,600</b>		3
		<b>EXPENDITURES</b>								
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100		4
5	62,104	77,000	Debt repayment	85,700	66,500	66,500	66,500	66,500		5
6	<b>\$ 62,204</b>	<b>\$ 77,100</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 85,800</b>	<b>\$ 66,600</b>	<b>\$ 66,600</b>	<b>\$ 66,600</b>	<b>\$ 66,600</b>		6
7	\$ 19,197	\$ 4,300	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -		7
8	31,560	31,560	Add: Principal debt payments	31,560	31,560	31,560	31,560	31,560		8
9	14,897	14,896	Deduct: Surplus from previous year	19,197	-	-	-	-		9
10	<b>\$ 35,860</b>	<b>\$ 20,964</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 12,363</b>	<b>\$ 31,560</b>	<b>\$ 31,560</b>	<b>\$ 31,560</b>	<b>\$ 31,560</b>		10





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
SALMON BEACH RECREATION  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 16,826	\$ 16,826	Surplus (deficit) from prior years	\$ 6,007	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Committed surplus from prior years	1,332	-	-	-	-	2
3	23,124	23,124	Parcel tax	32,293	38,300	38,300	38,300	38,300	3
4	54	-	Other sources	-	-	-	-	-	4
5	<b>\$ 40,004</b>	<b>\$ 39,950</b>	<b>TOTAL REVENUE</b>	<b>\$ 39,632</b>	<b>\$ 38,300</b>	<b>\$ 38,300</b>	<b>\$ 38,300</b>	<b>\$ 38,300</b>	5
<b>EXPENDITURES</b>									
6	\$ 2,000	\$ 2,000	Administrative charge	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	6
7	21,554	10,000	Capital fund contribution	15,000	10,000	10,000	10,000	10,000	7
8	1,680	-	Labour & benefits	8,000	8,000	8,000	8,000	8,000	8
9	3,652	3,400	Maintenance contract	1,500	1,500	1,500	1,500	1,500	9
10	3,779	24,550	Operating costs	12,132	15,800	15,800	15,800	15,800	10
11	<b>\$ 32,665</b>	<b>\$ 39,950</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 39,632</b>	<b>\$ 38,300</b>	<b>\$ 38,300</b>	<b>\$ 38,300</b>	<b>\$ 38,300</b>	11
12	\$ 7,339	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	21,554	10,000	Add: Transfer to reserves	15,000	10,000	10,000	10,000	10,000	13
14	5,186	5,000	Deduct: Estimated amortization not included	5,200	5,200	5,200	5,200	5,200	14
15	16,826	16,826	Surplus from previous year	6,007	-	-	-	-	15
16	<b>\$ 6,881</b>	<b>-\$ 11,826</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 3,793</b>	<b>\$ 4,800</b>	<b>\$ 4,800</b>	<b>\$ 4,800</b>	<b>\$ 4,800</b>	16
<b>CAPITAL FUND</b>									
17	\$ 10,732	\$ 10,732	Balance, beginning of year	\$ 123	\$ 5,223	\$ 15,323	\$ 25,523	\$ 35,723	17
18	21,500	10,000	Contribution from operating fund	15,000	10,000	10,000	10,000	10,000	18
19	54	500	Interest earnings	100	100	200	200	300	19
20			<i>Less - capital expenditures</i>						20
21	32,163	-	Boat ramp	10,000	-	-	-	-	21
22	<b>\$ 123</b>	<b>\$ 21,232</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 5,223</b>	<b>\$ 15,323</b>	<b>\$ 25,523</b>	<b>\$ 35,723</b>	<b>\$ 46,023</b>	22





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
SALMON BEACH SEWAGE  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 163	\$ 163	Surplus (deficit) from prior years	\$ 24,972	\$ -	\$ -	\$ -	\$ -	1
2	54,741	54,741	Parcel tax	50,028	25,000	25,000	25,000	25,000	2
3	19,000	10,000	Sale of services	19,000	47,300	47,600	47,900	48,300	3
4	517	-	Other sources	-	-	-	-	-	4
5	<b>\$ 74,421</b>	<b>\$ 64,904</b>	<b>TOTAL REVENUE</b>	<b>\$ 94,000</b>	<b>\$ 72,300</b>	<b>\$ 72,600</b>	<b>\$ 72,900</b>	<b>\$ 73,300</b>	5
<b>EXPENDITURES</b>									
6	\$ 5,000	\$ 5,000	Administrative charge	\$ 8,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	6
7	24,517	24,000	Capital fund contribution	45,000	25,000	25,000	25,000	25,000	7
8	3,876	3,000	Labour & benefits	4,000	4,100	4,200	4,300	4,400	8
9	10,572	9,100	Maintenance contract	25,000	25,000	25,000	25,000	25,000	9
10	5,484	23,804	Operating costs	12,000	12,200	12,400	12,600	12,900	10
11	<b>\$ 49,449</b>	<b>\$ 64,904</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 94,000</b>	<b>\$ 72,300</b>	<b>\$ 72,600</b>	<b>\$ 72,900</b>	<b>\$ 73,300</b>	11
12	\$ 24,972	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	24,517	24,000	Add: Transfer to reserves	45,000	25,000	25,000	25,000	25,000	13
14	14,668	14,000	Deduct: Estimated amortization not included	14,750	14,750	14,750	14,750	14,750	14
15	163	163	Surplus from previous year	24,972	-	-	-	-	15
16	<b>\$ 34,658</b>	<b>\$ 9,837</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 5,278</b>	<b>\$ 10,250</b>	<b>\$ 10,250</b>	<b>\$ 10,250</b>	<b>\$ 10,250</b>	16
<b>CAPITAL FUND</b>									
17	\$ 48,900	\$ 48,900	Balance, beginning of year	\$ 73,417	\$ 109,117	\$ 135,017	\$ 161,117	\$ 187,417	17
18	24,000	24,000	Contribution from operating fund	45,000	25,000	25,000	25,000	25,000	18
19	-	-	Grants and other contributions	-	-	-	-	-	19
20	517	500	Interest earnings	700	900	1,100	1,300	1,500	20
21			<i>Less - capital expenditures</i>						21
22	-	-	Professional Evaluation of system	10,000	-	-	-	-	22
23	-	-	Sani-field upgrades	-	-	-	-	-	23
24	-	-	Total capital expenditures	10,000	-	-	-	-	24
25	<b>\$ 73,417</b>	<b>\$ 73,400</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 109,117</b>	<b>\$ 135,017</b>	<b>\$ 161,117</b>	<b>\$ 187,417</b>	<b>\$ 213,917</b>	25



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
SALMON BEACH TRANSPORTATION  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 28,105	\$ 28,105	Surplus (deficit) from prior years	\$ 73,373	\$ -	\$ -	\$ -	\$ -	1
2	119,495	119,495	Parcel tax	124,627	167,300	167,600	167,900	168,200	2
3	361	-	Other sources	-	-	-	-	-	3
4	<b>\$ 147,961</b>	<b>\$ 147,600</b>	<b>TOTAL REVENUE</b>	<b>\$ 198,000</b>	<b>\$ 167,300</b>	<b>\$ 167,600</b>	<b>\$ 167,900</b>	<b>\$ 168,200</b>	4
<b>EXPENDITURES</b>									
5	\$ 3,000	\$ 3,000	Administrative charge	\$ 4,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	5
6	5,361	5,000	Capital fund contribution	40,000	10,000	10,000	10,000	10,000	6
7	3,533	3,000	Labour & benefits	14,000	14,300	14,600	14,900	15,200	7
8	24,999	25,600	Maintenance contract	30,000	30,000	30,000	30,000	30,000	8
9	37,695	111,000	Operating costs	110,000	110,000	110,000	110,000	110,000	9
10	<b>\$ 74,588</b>	<b>\$ 147,600</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 198,000</b>	<b>\$ 167,300</b>	<b>\$ 167,600</b>	<b>\$ 167,900</b>	<b>\$ 168,200</b>	10
11	\$ 73,373	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	5,361	5,000	Add: Transfer to reserves	40,000	10,000	10,000	10,000	10,000	12
13	2,370	2,300	Deduct: Estimated amortization not included	2,400	2,400	2,400	2,400	2,400	13
14	28,105	28,105	Surplus from previous year	73,373	-	-	-	-	14
15	<b>\$ 48,259</b>	<b>-\$ 25,405</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 35,773</b>	<b>\$ 7,600</b>	<b>\$ 7,600</b>	<b>\$ 7,600</b>	<b>\$ 7,600</b>	15
<b>CAPITAL FUND</b>									
16	\$ 36,600	\$ 31,187	Balance, beginning of year	\$ 41,961	\$ 67,361	\$ 77,861	\$ 88,461	\$ 99,161	16
17	5,000	5,000	Contribution from operating fund	40,000	10,000	10,000	10,000	10,000	17
18	-	-	Grants and other contributions	-	-	-	-	-	18
19	361	400	Interest earnings	400	500	600	700	800	19
20	<i>Less - capital expenditures</i>								20
21	-	-	Infrastructure assessment	15,000	-	-	-	-	21
22	-	-	Total capital expenditures	15,000	-	-	-	-	22
23	<b>\$ 41,961</b>	<b>\$ 36,587</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 67,361</b>	<b>\$ 77,861</b>	<b>\$ 88,461</b>	<b>\$ 99,161</b>	<b>\$ 109,961</b>	23



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT**  
**2016-2020 FINANCIAL PLAN**  
**SALMON BEACH WATER**  
**PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 6,035	\$ 6,035	Surplus (deficit) from prior years	\$ 4,342	\$ -	\$ -	\$ -	\$ -	1
2	17,515	17,515	Parcel tax	24,158	24,700	24,900	25,100	25,300	2
3	392	-	Other sources	-	-	-	-	-	3
4	<b>\$ 23,942</b>	<b>\$ 23,550</b>	<b>TOTAL REVENUE</b>	<b>\$ 28,500</b>	<b>\$ 24,700</b>	<b>\$ 24,900</b>	<b>\$ 25,100</b>	<b>\$ 25,300</b>	4
<b>EXPENDITURES</b>									
5	\$ 2,000	\$ 2,000	Administrative charge	\$ 6,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	5
6	10,392	10,000	Capital fund contribution	6,500	6,500	6,500	6,500	6,500	6
7	3,486	1,000	Labour & benefits	8,000	8,200	8,400	8,600	8,800	7
8	3,125	3,500	Maintenance contract	1,000	1,000	1,000	1,000	1,000	8
9	597	7,050	Operating costs	7,000	7,000	7,000	7,000	7,000	9
10	<b>\$ 19,600</b>	<b>\$ 23,550</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 28,500</b>	<b>\$ 24,700</b>	<b>\$ 24,900</b>	<b>\$ 25,100</b>	<b>\$ 25,300</b>	10
11	\$ 4,342	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	10,392	10,000	Add: Transfer to reserves	6,500	6,500	6,500	6,500	6,500	12
13	1,153	3,300	Deduct: Estimated amortization not included	3,300	3,300	3,300	3,300	3,300	13
14	6,035	6,035	Surplus from previous year	4,342	-	-	-	-	14
15	<b>\$ 7,546</b>	<b>\$ 665</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,142</b>	<b>\$ 3,200</b>	<b>\$ 3,200</b>	<b>\$ 3,200</b>	<b>\$ 3,200</b>	15
<b>CAPITAL FUND</b>									
16	\$ 42,182	\$ 42,189	Balance, beginning of year	\$ 43,054	\$ 39,854	\$ 46,654	\$ 53,554	\$ 60,454	16
17	10,000	10,000	Contribution from operating fund	6,500	6,500	6,500	6,500	6,500	17
18	-	-	Grants and other contributions	-	-	-	-	-	18
19	542	400	Interest earnings	300	300	400	400	500	19
20			<i>Less - capital expenditures</i>						20
21	9,670	10,000	Pressure well - feasibility study	10,000	-	-	-	-	21
22	9,670	10,000	Total capital expenditures	10,000	-	-	-	-	22
23	<b>\$ 43,054</b>	<b>\$ 42,589</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 39,854</b>	<b>\$ 46,654</b>	<b>\$ 53,554</b>	<b>\$ 60,454</b>	<b>\$ 67,454</b>	23



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2016-2020 FINANCIAL PLAN  
 SOUTH LONG BEACH MULTI-PURPOSE PATH CONTRIBUTION  
 PARTICIPANTS: PART OF ELECTORAL AREA 'C'

Draft for first reading  
 on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 758	\$ 758	Surplus (deficit) from prior years	-\$ 4,525	\$ -	\$ -	\$ -	\$ -	1
2	6,442	6,442	Parcel taxes	7,000	7,200	7,200	7,200	7,200	2
3	673	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 7,873</b>	<b>\$ 7,200</b>	<b>TOTAL REVENUE</b>	<b>\$ 2,475</b>	<b>\$ 7,200</b>	<b>\$ 7,200</b>	<b>\$ 7,200</b>	<b>\$ 7,200</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	7,000	7,000	Contribution to Ucluelet	2,275	7,000	7,000	7,000	7,000	6
7	5,298	100	Other costs	100	100	100	100	100	7
8	<b>\$ 12,398</b>	<b>\$ 7,200</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 2,475</b>	<b>\$ 7,200</b>	<b>\$ 7,200</b>	<b>\$ 7,200</b>	<b>\$ 7,200</b>	8
9	-\$ 4,525	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	758	758	Deduct: Surplus from previous year	- 4,525	-	-	-	-	10
11	<b>-\$ 5,283</b>	<b>-\$ 758</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>\$ 4,525</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2016-2020 FINANCIAL PLAN  
 SOUTH LONG BEACH COMMUNITY PARK  
 PARTICIPANTS: PART OF ELECTORAL AREA 'C'

Draft for first reading  
 on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
			<b>REVENUE</b>						
1	\$ 7,500	\$ 7,500	Surplus (deficit) from prior years	\$ 7,500	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	-	-	-	-	-	2
3	<u>\$ 7,500</u>	<u>\$ 7,500</u>	<b>TOTAL REVENUE</b>	<u>\$ 7,500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	3
			<b>EXPENDITURES</b>						
4	\$ -	-	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	-	7,500	Operating costs	7,500	-	-	-	-	5
6	<u>\$ -</u>	<u>\$ 7,500</u>	<b>TOTAL EXPENDITURES</b>	<u>\$ 7,500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	6
7	\$ 7,500	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	7,500	7,500	Deduct: Surplus from previous year	7,500	-	-	-	-	8
9	<u>\$ -</u>	<u>-\$ 7,500</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<u>-\$ 7,500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	9

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
SOUTH LONG BEACH FIRE DEPARTMENT  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 1,393	\$ 1,393	Surplus (deficit) from prior years	\$ 1,317	\$ -	\$ -	\$ -	\$ -	1
2	12,607	12,607	Tax requisition	12,683	14,000	14,000	14,000	14,000	2
3	1,317	-	Grant in lieu of taxes	-	-	-	-	-	3
4	85	-	Other sources	-	-	-	-	-	4
5	<b>\$ 15,402</b>	<b>\$ 14,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	5
<b>EXPENDITURES</b>									
6	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	6
7	85	-	Capital fund contribution	-	-	-	-	-	7
8	13,900	13,900	Operating costs	13,900	13,900	13,900	13,900	13,900	8
9	<b>\$ 14,085</b>	<b>\$ 14,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	9
10	\$ 1,317	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	85	-	Add: Transfer to reserves	-	-	-	-	-	11
12	-	-	Deduct: Estimated amortization not included	-	-	-	-	-	12
13	1,393	1,393	Surplus from previous year	1,317	-	-	-	-	13
14	<b>\$ 9</b>	<b>-\$ 1,393</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,317</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	14
<b>CAPITAL FUND</b>									
15	\$ 8,137	\$ 8,137	Balance, beginning of year	\$ 8,222	\$ 8,322	\$ 8,422	\$ 8,522	\$ 8,622	15
16	-	-	Contribution from operating fund	-	-	-	-	-	16
17	-	-	Grants and other contributions	-	-	-	-	-	17
18	85	100	Interest earnings	100	100	100	100	100	18
19			<i>Less - capital expenditures</i>						19
20	-	-	Equipment	-	-	-	-	-	20
21	-	-	Total capital expenditures	-	-	-	-	-	21
22	<b>\$ 8,222</b>	<b>\$ 8,237</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 8,322</b>	<b>\$ 8,422</b>	<b>\$ 8,522</b>	<b>\$ 8,622</b>	<b>\$ 8,722</b>	22





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
SOUTH LONG BEACH STREET LIGHTING  
PARTICIPANTS: PART OF ELECTORAL AREA 'C'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 45	\$ 45	Surplus (deficit) from prior years	\$ 129	\$ -	\$ -	\$ -	\$ -	1
2	855	855	Tax requisition	791	940	960	980	1,000	2
3	89	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 989</b>	<b>\$ 900</b>	<b>TOTAL REVENUE</b>	<b>\$ 920</b>	<b>\$ 940</b>	<b>\$ 960</b>	<b>\$ 980</b>	<b>\$ 1,000</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	760	800	Operating costs	820	840	860	880	900	6
7	<b>\$ 860</b>	<b>\$ 900</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 920</b>	<b>\$ 940</b>	<b>\$ 960</b>	<b>\$ 980</b>	<b>\$ 1,000</b>	7
8	\$ 129	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	45	45	Deduct: Surplus from previous year	129	-	-	-	-	9
10	<b>\$ 84</b>	<b>-\$ 45</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 129</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
SPROAT LAKE ANIMAL CONTROL  
PARTICIPANTS: ELECTORAL AREA 'D'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 1,849	\$ 1,849	Surplus (deficit) from prior years	\$ 2,306	\$ -	\$ -	\$ -	\$ -	1
2	1,251	1,251	Tax requisition	794	3,100	3,100	3,100	3,100	2
3	41	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 3,141</b>	<b>\$ 3,100</b>	<b>TOTAL REVENUE</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	-	2,000	Enforcement costs	2,000	2,000	2,000	2,000	2,000	6
7	735	1,000	Labour & related costs	1,000	1,000	1,000	1,000	1,000	7
8	<b>\$ 835</b>	<b>\$ 3,100</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	<b>\$ 3,100</b>	8
9	\$ 2,306	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	1,849	1,849	Deduct: Surplus from previous year	2,306	-	-	-	-	10
11	<b>\$ 457</b>	<b>-\$ 1,849</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 2,306</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2016-2020 FINANCIAL PLAN  
 SPROAT LAKE MULTI-PURPOSE ARENA CONTRIBUTION  
 PARTICIPANTS: ELECTORAL AREA 'D'

Draft for first reading  
 on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 1,913	\$ 1,913	Surplus (deficit) from prior years	\$ 3,248	\$ -	\$ -	\$ -	\$ -	1
2	27,516	25,603	Parcel taxes	24,911	27,516	27,516	27,516	27,516	2
3	835	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 30,264</b>	<b>\$ 27,516</b>	<b>TOTAL REVENUE</b>	<b>\$ 28,159</b>	<b>\$ 27,516</b>	<b>\$ 27,516</b>	<b>\$ 27,516</b>	<b>\$ 27,516</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	26,916	26,916	Contribution to Port Alberni Arena	27,559	26,916	26,916	26,916	26,916	6
7	-	500	Other costs	500	500	500	500	500	7
8	<b>\$ 27,016</b>	<b>\$ 27,516</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 28,159</b>	<b>\$ 27,516</b>	<b>\$ 27,516</b>	<b>\$ 27,516</b>	<b>\$ 27,516</b>	8
9	\$ 3,248	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	1,913	1,913	Deduct: Surplus from previous year	3,248	-	-	-	-	10
11	<b>\$ 1,335</b>	<b>-\$ 1,913</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 3,248</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2016-2020 FINANCIAL PLAN  
 SPROAT LAKE COMMUNITY ASSOCIATION GRANT  
 PARTICIPANTS: PART OF ELECTORAL AREA 'D'

Draft for first reading  
 on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 800	\$ 800	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	12,000	12,000	Parcel tax	12,000	12,000	12,000	12,000	12,000	2
3	<b>\$ 12,800</b>	<b>\$ 12,800</b>	<b>TOTAL REVENUE</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	3
<b>EXPENDITURES</b>									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	12,700	12,700	Grant to Community Association	11,900	11,900	11,900	11,900	11,900	5
6	<b>\$ 12,800</b>	<b>\$ 12,800</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	6
7	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	800	800	Deduct: Surplus from previous year	-	-	-	-	-	8
9	<b>-\$ 800</b>	<b>-\$ 800</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	9

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
SPROAT LAKE COMMUNITY PARK  
PARTICIPANTS: PART OF ELECTORAL AREA 'D'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 55,874	\$ 58,875	Surplus (deficit) from prior years	\$ 5,578	\$ -	\$ -	\$ -	\$ -	1
2	91,190	91,190	Tax requisition	90,422	96,100	96,200	96,300	96,400	2
3	497	-	Grant in lieu of taxes	-	-	-	-	-	3
4	635	-	Other income	-	-	-	-	-	4
5	<b>\$ 148,196</b>	<b>\$ 150,065</b>	<b>TOTAL REVENUE</b>	<b>\$ 96,000</b>	<b>\$ 96,100</b>	<b>\$ 96,200</b>	<b>\$ 96,300</b>	<b>\$ 96,400</b>	5
<b>EXPENDITURES</b>									
6	\$ 7,000	\$ 7,000	Administrative charge	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	6
7	66,634	66,000	Capital fund contribution from operating	50,000	50,000	50,000	50,000	50,000	7
8	4,500	4,500	Labour & related costs	5,000	5,100	5,200	5,300	5,400	8
9	27,920	36,000	Operating costs	36,000	36,000	36,000	36,000	36,000	9
10	36,564	36,564	Sproat Lake Marine Patrol - transfer	-	-	-	-	-	10
11	<b>\$ 142,618</b>	<b>\$ 150,064</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 96,000</b>	<b>\$ 96,100</b>	<b>\$ 96,200</b>	<b>\$ 96,300</b>	<b>\$ 96,400</b>	11
12	\$ 5,578	1	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	66,634	66,000	Add: Transfer to reserves	50,000	50,000	50,000	50,000	50,000	13
14	17,332	18,000	Deduct: Estimated amortization not included	18,000	18,000	18,000	18,000	18,000	14
15	-	-	Loss on disposal of assets	-	-	-	-	-	15
16	55,874	34,975	Surplus from previous year	5,578	-	-	-	-	16
17	<b>-\$ 994</b>	<b>\$ 13,026</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 26,422</b>	<b>\$ 32,000</b>	<b>\$ 32,000</b>	<b>\$ 32,000</b>	<b>\$ 32,000</b>	17



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2016-2020 FINANCIAL PLAN  
 SPROAT LAKE COMMUNITY PARK (continued)  
 PARTICIPANTS: PART OF ELECTORAL AREA 'D'

Draft for first reading  
 on February 24, 2016

		History		Budget						
		2015	2015	2016	2017	2018	2019	2020		
		ACTUAL	PLAN							
<b>CAPITAL FUND</b>										
18	\$	43,876	\$ 43,876	\$ 61,068	\$ 71,568	\$ 82,168	\$ 92,868	\$ 103,568	18	
19		66,000	66,000	50,000	50,000	50,000	50,000	50,000	19	
20		634	300	500	600	700	700	800	20	
21									21	
<i>Less - capital expenditures</i>										
22		19,644	19,644	-	-	-	-	-	22	
23		11,234	11,400	-	-	-	-	-	23	
24		10,046	13,000	-	-	-	-	-	24	
25		-	500	-	-	-	-	-		
26		8,518	65,000	40,000	40,000	40,000	40,000	40,000	26	
27		49,442	109,544	40,000	40,000	40,000	40,000	40,000	27	
28	\$	<b>61,068</b>	\$ <b>632</b>	\$ <b>71,568</b>	\$ <b>82,168</b>	\$ <b>92,868</b>	\$ <b>103,568</b>	\$ <b>114,368</b>	28	



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
SPROAT LAKE GRANTS-IN-AID  
PARTICIPANTS: ELECTORAL AREA 'D'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 10,000	\$ 10,000	Surplus (deficit) from prior years	\$ 10,000	\$ -	\$ -	\$ -	\$ -	1
2	25,243	25,243	Tax requisition	25,243	34,243	34,243	34,243	34,243	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 35,243</b>	<b>\$ 35,243</b>	<b>TOTAL REVENUE</b>	<b>\$ 35,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	4
<b>EXPENDITURES</b>									
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	6
7			Contribution to Port Alberni to eliminate						7
8	24,243	24,243	non City resident rate fees	24,243	24,243	24,243	24,243	24,243	8
9	-	10,000	Special events	10,000	10,000	10,000	10,000	10,000	9
10	<b>\$ 25,243</b>	<b>\$ 35,243</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 35,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	10
11	\$ 10,000	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	10,000	10,000	Deduct: Surplus from previous year	10,000	-	-	-	-	12
13	<b>\$ -</b>	<b>-\$ 10,000</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	13

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
SPROAT LAKE NOISE CONTROL  
PARTICIPANTS: ELECTORAL AREA 'D'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 3,451	\$ 3,451	Surplus (deficit) from prior years	\$ 5,042	\$ -	\$ -	\$ -	\$ -	1
2	4,649	4,649	Tax requisition	2,058	7,100	7,100	7,100	7,100	2
3	152	-	Grant in lieu of taxes	-	-	-	-	-	3
4	-	-	Other sources	-	-	-	-	-	4
5	<b>\$ 8,252</b>	<b>\$ 8,100</b>	<b>TOTAL REVENUE</b>	<b>\$ 7,100</b>	<b>\$ 7,100</b>	<b>\$ 7,100</b>	<b>\$ 7,100</b>	<b>\$ 7,100</b>	5
<b>EXPENDITURES</b>									
6	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	6
7	1,338	5,000	Enforcement costs	5,000	5,000	5,000	5,000	5,000	7
8	1,772	3,000	Labour & related costs	2,000	2,000	2,000	2,000	2,000	8
9	<b>\$ 3,210</b>	<b>\$ 8,100</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 7,100</b>	<b>\$ 7,100</b>	<b>\$ 7,100</b>	<b>\$ 7,100</b>	<b>\$ 7,100</b>	9
10	\$ 5,042	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	3,451	3,451	Deduct: Surplus from previous year	5,042	-	-	-	-	11
12	<b>\$ 1,591</b>	<b>-\$ 3,451</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 5,042</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	12

(for Financial Reporting purposes)





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
SPROAT LAKE VOLUNTEER FIRE DEPARTMENT  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'D'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 120,197	\$ 120,197	Surplus (deficit) from prior years	\$ 74,443	\$ -	\$ -	\$ -	\$ -	1
2	270,803	270,803	Tax requisition	297,957	381,500	381,600	381,700	381,800	2
3	-	-	Provincial government grant	-	-	-	-	-	3
4	1,827	4,000	Contracts with other governments	4,000	4,000	4,000	4,000	4,000	4
5	1,477	5,000	Grants in lieu of taxes	5,000	5,000	5,000	5,000	5,000	5
6	11,116	-	Other sources	-	-	-	-	-	6
7	<b>\$ 405,420</b>	<b>\$ 400,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 381,400</b>	<b>\$ 390,500</b>	<b>\$ 390,600</b>	<b>\$ 390,700</b>	<b>\$ 390,800</b>	7
<b>EXPENDITURES</b>									
8	\$ 6,000	\$ 6,000	Administrative charge	\$ 7,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	8
9	35,807	80,000	Capital fund contribution from operating	70,000	80,000	80,000	80,000	80,000	9
10		-	Capital fund contribution from grants	-	-	-	-	-	10
11	3,444	5,000	Labour & related costs	5,000	5,100	5,200	5,300	5,400	11
12	285,726	309,000	Operating costs	299,400	299,400	299,400	299,400	299,400	12
13	<b>\$ 330,977</b>	<b>\$ 400,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 381,400</b>	<b>\$ 390,500</b>	<b>\$ 390,600</b>	<b>\$ 390,700</b>	<b>\$ 390,800</b>	13
14	\$ 74,443	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	14
15	35,807	80,000	Add: Transfer to reserves	70,000	80,000	80,000	80,000	80,000	15
16		72,000	Deduct: Estimated amortization not included	72,000	72,000	72,000	72,000	72,000	16
17	120,197	120,197	Surplus from previous year	74,443	-	-	-	-	17
18	<b>-\$ 9,947</b>	<b>-\$ 112,197</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 76,443</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>	<b>\$ 8,000</b>	18



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
SPROAT LAKE VOLUNTEER FIRE DEPARTMENT (continued)  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'D'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>CAPITAL FUND</b>									
19	\$ 615,653	\$ 615,653	Balance, beginning of year	\$ 660,690	\$ 629,490	\$ 714,490	\$ 800,190	\$ 886,490	19
20	80,000	80,000	Contribution from operating fund	70,000	80,000	80,000	80,000	80,000	20
21	50,000		Contribution from operating bank account	-					
22	5,806	8,300	Interest earnings	4,800	5,000	5,700	6,300	6,900	22
23		-	Grants and other contributions	-	-	-	-	-	23
24			<i>Less - capital expenditures</i>						24
25	41,237	25,000	Dry hydrants	-	-	-	-	-	25
26	6,974	4,000	Training site upgrades	-	-	-	-	-	26
27	11,994	15,000	Engine #46 - paint & new tank	10,000	-	-	-	-	27
28	7,056	22,600	Firehall upgrades #1	15,000	-	-	-	-	28
29	6,954	14,000	Firehall upgrades #2	15,000	-	-	-	-	29
30	1,663	22,400	Firehall upgrades #3	30,000	-	-	-	-	30
31	11,267	12,000	Service Review	-	-	-	-	-	31
32	3,624	8,000	Truck Lighting	-	-	-	-	-	32
33	-	8,000	Tic camera	6,000	-	-	-	-	33
34	-	-	Waterline extension	30,000	-	-	-	-	34
35	90,769	131,000	Total capital expenditures	106,000	-	-	-	-	35
36	<b>\$ 660,690</b>	<b>\$ 572,953</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 629,490</b>	<b>\$ 714,490</b>	<b>\$ 800,190</b>	<b>\$ 886,490</b>	<b>\$ 973,390</b>	36



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
ARVAY ROAD STREET LIGHTING  
PARTICIPANTS: PART OF ELECTORAL AREA 'E'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	-\$ 20	-\$ 20	Surplus (deficit) from prior years	\$ 37	\$ -	\$ -	\$ -	\$ -	1
2	1,420	1,420	Tax requisition	1,383	1,480	1,550	1,600	1,700	2
3	<b>\$ 1,400</b>	<b>\$ 1,400</b>	<b>TOTAL REVENUE</b>	<b>\$ 1,420</b>	<b>\$ 1,480</b>	<b>\$ 1,550</b>	<b>\$ 1,600</b>	<b>\$ 1,700</b>	3
<b>EXPENDITURES</b>									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	1,263	1,300	Operating costs	1,320	1,380	1,450	1,500	1,600	5
6	<b>\$ 1,363</b>	<b>\$ 1,400</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,420</b>	<b>\$ 1,480</b>	<b>\$ 1,550</b>	<b>\$ 1,600</b>	<b>\$ 1,700</b>	6
7	\$ 37	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	- 20	- 20	Deduct: Surplus from previous year	37	-	-	-	-	8
9	<b>\$ 57</b>	<b>\$ 20</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 37</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	9

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
BEAVER CREEK ANIMAL CONTROL  
PARTICIPANTS: ELECTORAL AREA 'E'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 2,149	\$ 2,149	Surplus (deficit) from prior years	\$ 1,476	\$ -	\$ -	\$ -	\$ -	1
2	851	851	Tax requisition	1,524	3,000	3,000	3,000	3,000	2
3	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	3
<b>EXPENDITURES</b>									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	700	1,900	Enforcement costs	1,900	1,900	1,900	1,900	1,900	5
6	724	1,000	Labour & related costs	1,000	1,000	1,000	1,000	1,000	6
7	<b>\$ 1,524</b>	<b>\$ 3,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	7
8	\$ 1,476	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	2,149	2,149	Deduct: Surplus from previous year	1,476	-	-	-	-	9
10	<b>-\$ 673</b>	<b>-\$ 2,149</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 1,476</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
BEAVER CREEK COMMUNITY PARK  
PARTICIPANTS: ELECTORAL AREA 'E'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 2,775	\$ 2,775	Surplus (deficit) from prior years	\$ 1,236	\$ -	\$ -	\$ -	\$ -	1
2	7,225	7,225	Tax requisition	8,764	10,000	10,000	10,000	10,000	2
3		-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	4
<b>EXPENDITURES</b>									
5	\$ 3,000	\$ 3,000	Administrative charge	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	5
6	643	3,000	Labour & benefits	1,000	1,000	1,000	1,000	1,000	6
7	5,121	6,000	Operating costs	6,000	6,000	6,000	6,000	6,000	7
8	<b>\$ 8,764</b>	<b>\$ 12,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	8
9	\$ 1,236	-\$ 2,000	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	2,775	2,775	Deduct: Surplus from previous year	1,236	-	-	-	-	10
11	<b>-\$ 1,539</b>	<b>-\$ 4,775</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,236</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
BEAVER CREEK MULTI-PURPOSE ARENA CONTRIBUTION  
PARTICIPANTS: ELECTORAL AREA 'E'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 500	\$ 500	Surplus (deficit) from prior years	\$ 1,000	\$ 973	\$ -	\$ -	\$ -	1
2	20,343	19,843	Parcel taxes	20,316	19,370	20,343	20,343	20,343	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 20,843</b>	<b>\$ 20,343</b>	<b>TOTAL REVENUE</b>	<b>\$ 21,316</b>	<b>\$ 20,343</b>	<b>\$ 20,343</b>	<b>\$ 20,343</b>	<b>\$ 20,343</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	19,743	19,743	Contribution to Port Alberni Arena	19,743	19,743	19,743	19,743	19,743	6
7	-	500	Other costs	500	500	500	500	500	7
8	<b>\$ 19,843</b>	<b>\$ 20,343</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 20,343</b>	<b>\$ 20,343</b>	<b>\$ 20,343</b>	<b>\$ 20,343</b>	<b>\$ 20,343</b>	8
9	\$ 1,000	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ 973	\$ -	\$ -	\$ -	\$ -	9
10	500	500	Deduct: Surplus from previous year	1,000	973	-	-	-	10
11	<b>\$ 500</b>	<b>-\$ 500</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 27</b>	<b>-\$ 973</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
BEAVER CREEK GRANTS-IN-AID  
PARTICIPANTS: ELECTORAL AREA 'E'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 1,005	\$ 1,005	Surplus (deficit) from prior years	\$ 6,005					1
2	6,000	6,000	Tax requisition	1,000	-	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 7,005</b>	<b>\$ 7,005</b>	<b>TOTAL REVENUE</b>	<b>\$ 7,005</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	4
<b>EXPENDITURES</b>									
5	\$ -	-	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	-	5,000	Beaver Creek Community Club	5,000	-	-	-	-	6
7	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	7
8	-	1,005	Unallocated	1,005	-	-	-	-	8
9	<b>\$ 1,000</b>	<b>\$ 7,005</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 7,005</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	9
10	\$ 6,005	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	-	-	Deduct: Surplus from previous year	-	-	-	-	-	11
12	<b>\$ 6,005</b>	<b>\$ -</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	12

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
BEAVER CREEK NOISE CONTROL  
PARTICIPANTS: ELECTORAL AREA 'E'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 1,240	\$ 1,240	Surplus (deficit) from prior years	\$ 1,450	\$ -	\$ -	\$ -	\$ -	1
2	860	860	Tax requisition	650	2,100	2,100	2,100	2,100	2
3	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>TOTAL REVENUE</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	3
<b>EXPENDITURES</b>									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	10	1,000	Enforcement costs	1,000	1,000	1,000	1,000	1,000	5
6	540	1,000	Labour & related costs	1,000	1,000	1,000	1,000	1,000	6
7	<b>\$ 650</b>	<b>\$ 2,100</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	7
8	\$ 1,450	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	1,240	1,240	Deduct: Surplus from previous year	1,450	-	-	-	-	9
10	<b>\$ 210</b>	<b>-\$ 1,240</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,450</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10

(for Financial Reporting purposes)





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
BEAVER CREEK RECREATION GRANT  
PARTICIPANTS: ELECTORAL AREA 'E'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	31,295	31,295	Tax requisition	31,295	31,300	31,300	31,300	31,300	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 31,295</b>	<b>\$ 31,295</b>	<b>TOTAL REVENUE</b>	<b>\$ 31,295</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	31,195	31,195	Recreation grant to Port Alberni	31,195	31,200	31,200	31,200	31,200	6
7	<b>\$ 31,295</b>	<b>\$ 31,295</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 31,295</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>	7
8	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	-	-	-	-	-	9
10	<b>\$ -</b>	<b>\$ -</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
BEAVER CREEK VOLUNTEER FIRE DEPARTMENT  
PARTICIPANTS: PART OF ELECTORAL AREA 'E'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 4,429	\$ 4,430	Surplus (deficit) from prior years	\$ 1,058	\$ -	\$ -	\$ -	\$ -	1
2	246,368	246,368	Tax requisition	266,249	275,200	278,100	281,000	284,100	2
3	4,402	4,402	Contracts with other governments	4,954	5,100	5,200	5,300	5,400	3
4	7,243	-	Other sources	-	-	-	-	-	4
5	<b>\$ 262,442</b>	<b>\$ 255,200</b>	<b>TOTAL REVENUE</b>	<b>\$ 272,261</b>	<b>\$ 280,300</b>	<b>\$ 283,300</b>	<b>\$ 286,300</b>	<b>\$ 289,500</b>	5
<b>EXPENDITURES</b>									
6	\$ 7,000	\$ 7,000	Administrative charge	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	6
7	23,892	15,500	Automobile expenses	18,000	18,400	18,800	19,200	19,600	7
8	77,000	80,000	Capital fund contribution	80,000	85,000	85,000	85,000	85,000	8
9	25,005	33,500	Equipment	38,500	38,500	38,500	38,500	38,500	9
10	68,721	68,400	Firefighter expenses	64,800	66,100	67,400	68,700	70,100	10
11	2,713	3,000	Labour & related costs	3,000	3,100	3,200	3,300	3,400	11
12	47,104	37,000	Other operating	50,161	51,200	52,200	53,200	54,300	12
13	9,949	10,800	Utilities	10,800	11,000	11,200	11,400	11,600	13
14	<b>\$ 261,384</b>	<b>\$ 255,200</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 272,261</b>	<b>\$ 280,300</b>	<b>\$ 283,300</b>	<b>\$ 286,300</b>	<b>\$ 289,500</b>	14
15	\$ 1,058	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	15
16	77,000	80,000	Add: Transfer to reserves	80,000	85,000	85,000	85,000	85,000	16
17	42,750	42,000	Deduct: Estimated amortization not included	42,750	42,750	42,750	42,750	42,750	17
18	4,429	4,430	Surplus from previous year	1,058	-	-	-	-	18
19	<b>\$ 30,879</b>	<b>\$ 33,570</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 36,192</b>	<b>\$ 42,250</b>	<b>\$ 42,250</b>	<b>\$ 42,250</b>	<b>\$ 42,250</b>	19



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2016-2020 FINANCIAL PLAN  
 BEAVER CREEK VOLUNTEER FIRE DEPARTMENT (continued)  
 PARTICIPANTS: PART OF ELECTORAL AREA 'E'

Draft for first reading  
 on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
			<b>CAPITAL FUND</b>						
20	\$ 380,806	\$ 297,611	Balance, beginning of year	\$ 333,358	\$ 240,458	\$ 327,558	\$ 415,358	\$ 52,058	20
21	69,897	80,000	Contribution from operating fund	80,000	85,000	85,000	85,000	85,000	21
22	3,531	-	Transfer form other service - BCWS						22
23	3,572	4,100	Interest earnings	2,100	2,100	2,800	1,700	700	23
24			<i>Less - capital expenditures</i>						24
25	19,576	31,000	Compound & building upgrades	20,000	-	-	-	-	25
26	-	-	Parking lot improvements	40,000					26
27	65,484	150,000	Replace truck #50	115,000	-	-	-	-	27
28	-	-	Replace truck #53	-	-	-	450,000	-	28
29	39,388	31,244	Replace truck #54	-	-	-	-	-	29
30	<u>124,448</u>	<u>212,244</u>	Total capital expenditures	<u>175,000</u>	<u>-</u>	<u>-</u>	<u>450,000</u>	<u>-</u>	30
31	<u><b>\$ 333,358</b></u>	<u><b>\$ 169,467</b></u>	<b>BALANCE, END OF YEAR</b>	<u><b>\$ 240,458</b></u>	<u><b>\$ 327,558</b></u>	<u><b>\$ 415,358</b></u>	<u><b>\$ 52,058</b></u>	<u><b>\$ 137,758</b></u>	31



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
BEAVER CREEK WATER SYSTEM  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 140,472	\$ 142,472	Surplus (deficit) from prior years	\$ 164,792	\$ -	\$ -	\$ -	\$ -	1
2	242,998	242,998	Parcel tax	242,998	242,998	242,998	242,998	242,998	2
3	12,000	1,000	Capital levy deposit	1,000	1,000	1,000	1,000	1,000	3
4	37,736	7,600	Connection fees	7,600	7,600	7,600	7,600	7,600	4
5	2,515	2,500	Interest & penalties	2,500	2,500	2,500	2,500	2,500	5
6	12,711	2,000	Miscellaneous revenue	5,000	5,000	5,000	5,000	5,000	6
7	-	1,500	Subdivision application fees	1,500	1,500	1,500	1,500	1,500	7
8	702,019	650,000	Water tolls	700,000	710,000	720,000	730,000	740,000	8
9	<b>\$ 1,150,451</b>	<b>\$ 1,050,070</b>	<b>TOTAL REVENUE</b>	<b>\$ 1,125,390</b>	<b>\$ 970,598</b>	<b>\$ 980,598</b>	<b>\$ 990,598</b>	<b>\$ 1,000,598</b>	9
<b>EXPENDITURES</b>									
10	\$ 66,000	\$ 66,000	Administration charge	\$ 66,000	\$ 66,000	\$ 66,000	\$ 66,000	\$ 66,000	10
11	259,305	242,750	Capital fund contribution from operating	269,850	193,098	206,098	208,098	242,998	11
12	312	1,000	Advertising	1,000	1,000	1,000	1,000	1,000	12
13	4,668	4,000	Bank charges	4,000	4,000	4,000	4,000	4,000	13
14	146,744	160,000	Bulk water purchase	165,000	165,000	165,000	165,000	165,000	14
15	14,242	25,000	Computer & controls	25,000	15,000	15,000	15,000	15,000	15
16	3,372	5,000	Education	5,000	5,000	5,000	5,000	5,000	16
17	32,586	25,000	Engineering & consulting	25,000	25,000	25,000	25,000	25,000	17
18	8,304	8,000	Insurance	8,000	11,000	11,000	11,000	11,000	18
19	233,515	236,000	Labour & benefits	240,720	245,000	250,000	255,000	260,100	19
20	5,545	30,000	Legal fees	50,000	10,000	10,000	10,000	10,000	20
21	1,054	2,500	Licenses & permits	2,500	2,500	2,500	2,500	2,500	21



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
BEAVER CREEK WATER SYSTEM (continued)  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
			<b>EXPENDITURES (continued)</b>						
22			<i>Materials &amp; repairs/maintenance</i>						22
23	\$ 13,966	\$ 20,000	Pumphouse maintenance	\$ 20,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	23
24	115,502	120,000	Repairs & maintenance	135,000	120,000	110,000	110,000	110,000	24
25	8,725	20,000	Small tools & supplies	20,000	5,000	5,000	5,000	5,000	25
26	2,680	9,320	Maintenance building repairs	9,320	5,000	5,000	5,000	5,000	26
27	8,360	10,000	Fire hydrant maintenance	10,000	10,000	10,000	10,000	10,000	27
28	149,233	179,320	Total materials & repairs/maintenance	194,320	148,000	138,000	138,000	138,000	28
29	936	1,000	Office	1,000	10,000	10,000	10,000	10,000	29
30	2,545	5,000	Telephone and pager	5,000	5,000	5,000	5,000	5,000	30
31	43,105	41,500	Utilities	45,000	47,000	49,000	52,000	55,000	31
32	14,193	18,000	Vehicle operation	18,000	18,000	18,000	18,000	18,000	32
33	<b>\$ 985,659</b>	<b>\$ 1,050,070</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,125,390</b>	<b>\$ 970,598</b>	<b>\$ 980,598</b>	<b>\$ 990,598</b>	<b>\$ 1,033,598</b>	33
34	\$ 164,792	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	-\$ 33,000	34
35	259,305	242,750	Add: Transfer to reserves	269,850	193,098	206,098	208,098	242,998	35
36	131,794	104,000	Deduct: Estimated amortization not included	135,000	135,000	135,000	135,000	135,000	36
37	140,472	142,472	Surplus from previous year	164,792	-	-	-	-	37
38	<b>\$ 151,831</b>	<b>-\$ 3,722</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 29,942</b>	<b>\$ 58,098</b>	<b>\$ 71,098</b>	<b>\$ 73,098</b>	<b>\$ 74,998</b>	38

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
BEAVER CREEK WATER SYSTEM (continued)  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>CAPITAL DEVELOPMENT FUND</b>									
39	\$ 383,545	\$ 305,579	Balance, beginning of year	\$ 306,743	\$ 153,269	\$ 187,643	\$ 134,917	\$ 83,791	39
40	254,353	242,998	Contribution from operating fund	259,826	183,074	196,074	198,074	232,974	40
41	5,237	3,900	Interest earnings	1,700	1,300	1,200	800	600	41
42			<i>Less - capital expenditures</i>						42
43		-	Kitsuksis reservoir project	-	-	-	-	-	43
44		-	Strick Rd pump station & watermain	-	-	-	-	-	44
45	106,194	60,000	Meter exchange program	90,000	-	-	-	-	45
46	17,980	20,000	Old Kitsuksis reservoir repair	-	-	-	-	-	46
47	1,257	30,000	Shop upgrade	40,000	-	-	-	-	47
48		-	Development Cost Charge review	20,000	-	-	-	-	48
48		-	Water model update	15,000	-	-	-	-	48
49	210,961	320,000	Water system upgrades	250,000	150,000	250,000	250,000	250,000	49
50	336,392	430,000	Total capital expenditures	415,000	150,000	250,000	250,000	250,000	50
51	<b>\$ 306,743</b>	<b>\$ 122,477</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 153,269</b>	<b>\$ 187,643</b>	<b>\$ 134,917</b>	<b>\$ 83,791</b>	<b>\$ 67,365</b>	51
<b>RENEWAL RESERVE FUND</b>									
52	\$ 2,816	\$ 2,816	Balance, beginning of year	\$ 2,845	\$ 2,865	\$ 2,885	\$ 2,905	\$ 2,925	52
53		-	Contribution from operating fund	-	-	-	-	-	53
54	29	30	Interest earnings	20	20	20	20	20	54
55		-	<i>Less - capital expenditures</i>	-	-	-	-	-	55
56	<b>\$ 2,845</b>	<b>\$ 2,846</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 2,865</b>	<b>\$ 2,885</b>	<b>\$ 2,905</b>	<b>\$ 2,925</b>	<b>\$ 2,945</b>	56
<b>EMPLOYEES SICK LEAVE FUND</b>									
57	\$ 1,337	\$ 1,337	Balance, beginning of year	\$ 1,372	\$ 1,406	\$ 1,440	\$ 1,474	\$ 1,508	57
58	24	-	Contribution from operating fund	24	24	24	24	24	58
59	11	20	Interest earnings	10	10	10	10	10	59
60		-	<i>Less - sick leave payout</i>	-	-	-	-	-	60
61	<b>\$ 1,372</b>	<b>\$ 1,357</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 1,406</b>	<b>\$ 1,440</b>	<b>\$ 1,474</b>	<b>\$ 1,508</b>	<b>\$ 1,542</b>	61



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2016-2020 FINANCIAL PLAN  
 BEAVER CREEK WATER SYSTEM (continued)  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'

Draft for first reading  
 on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>MOTOR VEHICLE REPLACEMENT FUND</b>									
62	\$ 142	\$ 142	Balance, beginning of year	\$ 662	\$ 10,702	\$ 20,822	\$ 31,012	\$ 41,282	62
63	10,000	10,000	Contribution from operating fund	10,000	10,000	10,000	10,000	10,000	63
64	25	140	Interest earnings	40	120	190	270	350	64
65	9,505	10,000	Less - capital expenditures	-	-	-	-	-	65
66	<u>\$ 662</u>	<u>\$ 282</u>	<b>BALANCE, END OF YEAR</b>	<u>\$ 10,702</u>	<u>\$ 20,822</u>	<u>\$ 31,012</u>	<u>\$ 41,282</u>	<u>\$ 51,632</u>	66



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2016-2020 FINANCIAL PLAN  
 GRANVILLE ROAD FIRE PROTECTION  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'

Draft for first reading  
 on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	1,770	1,770	Tax requisition	1,967	1,770	1,770	1,770	1,770	2
3	<b>\$ 1,770</b>	<b>\$ 1,770</b>	<b>TOTAL REVENUE</b>	<b>\$ 1,967</b>	<b>\$ 1,770</b>	<b>\$ 1,770</b>	<b>\$ 1,770</b>	<b>\$ 1,770</b>	3
<b>EXPENDITURES</b>									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	1,670	1,670	Operating costs	1,867	1,670	1,670	1,670	1,670	5
6	<b>\$ 1,770</b>	<b>\$ 1,770</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,967</b>	<b>\$ 1,770</b>	<b>\$ 1,770</b>	<b>\$ 1,770</b>	<b>\$ 1,770</b>	6
7	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	Deduct: Surplus from previous year	-	-	-	-	-	8
9	<b>\$ -</b>	<b>\$ -</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	9





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
CHERRY CREEK ANIMAL CONTROL  
PARTICIPANTS: ELECTORAL AREA 'F'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 2,586	-\$ 564	Surplus (deficit) from prior years	\$ 4,972	\$ -	\$ -	\$ -	\$ -	1
2	3,000	3,000	Tax requisition	-	3,000	3,000	3,000	3,000	2
3	36	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 5,622</b>	<b>\$ 2,436</b>	<b>TOTAL REVENUE</b>	<b>\$ 4,972</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	-	1,336	Enforcement costs	3,872	1,900	1,900	1,900	1,900	6
7	550	1,000	Labour & related costs	1,000	1,000	1,000	1,000	1,000	7
8	<b>\$ 650</b>	<b>\$ 2,436</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 4,972</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	8
9	\$ 4,972	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	2,586	-	Deduct: Surplus from previous year	4,972	-	-	-	-	10
11	<b>\$ 2,386</b>	<b>\$ 564</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 4,972</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2016-2020 FINANCIAL PLAN  
 CHERRY CREEK MULTI-PURPOSE ARENA CONTRIBUTION  
 PARTICIPANTS: ELECTORAL AREA 'F'

Draft for first reading  
 on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 738	\$ 738	Surplus (deficit) from prior years	\$ 1,441	\$ -	\$ -	\$ -	\$ -	1
2	17,211	16,473	Parcel taxes	16,195	17,211	17,211	17,211	17,211	2
3	203	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 18,152</b>	<b>\$ 17,211</b>	<b>TOTAL REVENUE</b>	<b>\$ 17,636</b>	<b>\$ 17,211</b>	<b>\$ 17,211</b>	<b>\$ 17,211</b>	<b>\$ 17,211</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	16,611	20,023	Contribution to Port Alberni Arena	17,036	16,611	16,611	16,611	16,611	6
7	-	500	Other costs	500	500	500	500	500	7
8	<b>\$ 16,711</b>	<b>\$ 20,623</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 17,636</b>	<b>\$ 17,211</b>	<b>\$ 17,211</b>	<b>\$ 17,211</b>	<b>\$ 17,211</b>	8
9	\$ 1,441	-\$ 3,412	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	738	738	Deduct: Surplus from previous year	1,441	-	-	-	-	10
11	<b>\$ 703</b>	<b>-\$ 4,150</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,441</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
CHERRY CREEK GRANTS-IN-AID  
PARTICIPANTS: ELECTORAL AREA 'F'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 1,500	\$ 1,500	Surplus (deficit) from prior years	\$ 21,500	\$ -	\$ -	\$ -	\$ -	1
2	43,509	43,509	Tax requisition	23,509	24,009	24,009	24,009	24,009	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 45,009</b>	<b>\$ 45,009</b>	<b>TOTAL REVENUE</b>	<b>\$ 45,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	4
<b>EXPENDITURES</b>									
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	6
7	-	20,000	Cherry Creek Recreation Commission	20,000	-	-	-	-	7
8			Contribution to Port Alberni to eliminate						8
9	22,509	22,509	non City resident rate fees	22,509	22,509	22,509	22,509	22,509	9
10	-	1,500	Unallocated	1,500	1,500	1,500	1,500	1,500	10
11	<b>\$ 23,509</b>	<b>\$ 45,009</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 45,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	11
12	\$ 21,500	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	1,500	1,500	Deduct: Surplus from previous year	21,500	-	-	-	-	13
14	<b>\$ 20,000</b>	<b>-\$ 1,500</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 21,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	14

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
CHERRY CREEK NOISE CONTROL  
PARTICIPANTS: ELECTORAL AREA 'F'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 1,261	\$ 1,263	Surplus (deficit) from prior years	\$ 1,042	\$ -	\$ -	\$ -	\$ -	1
2	837	837	Tax requisition	1,058	2,100	2,100	2,100	2,100	2
3	10	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 2,108</b>	<b>\$ 2,100</b>	<b>TOTAL REVENUE</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	-	1,000	Enforcement costs	1,000	1,000	1,000	1,000	1,000	6
7	966	1,000	Labour & related costs	1,000	1,000	1,000	1,000	1,000	7
8	<b>\$ 1,066</b>	<b>\$ 2,100</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	<b>\$ 2,100</b>	8
9	\$ 1,042	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	1,261	1,263	Deduct: Surplus from previous year	1,042	-	-	-	-	10
11	<b>-\$ 219</b>	<b>-\$ 1,263</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 1,042</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
FRANKLIN RIVER ROAD FIRE PROTECTION  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'F'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ 3,412	\$ 3,412	Surplus (deficit) from prior years	\$ 2,577	\$ -	\$ -	\$ -	\$ -	1
2	6,688	6,688	Tax requisition	- 2,477	-	-	-	-	2
3	<b>\$ 10,100</b>	<b>\$ 10,100</b>	<b>TOTAL REVENUE</b>	<b>\$ 100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	3
<b>EXPENDITURES</b>									
4	\$ 100	100	Administrative charge	\$ 100	\$ -	\$ -	\$ -	\$ -	4
5	7,423	\$ 10,000	Operating costs	-	-	-	-	-	5
6	<b>\$ 7,523</b>	<b>\$ 10,100</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 100</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	6
7	\$ 2,577	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	3,412	3,412	Deduct: Surplus from previous year	2,577	-	-	-	-	8
9	<b>-\$ 835</b>	<b>-\$ 3,412</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 2,577</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	9



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2016-2020 FINANCIAL PLAN  
CHERRY CREEK COMMUNITY PARK  
PARTICIPANTS: ELECTORAL AREA 'F'**

Draft for first reading  
on February 24, 2016

Line	History			Budget					Line
	2015 ACTUAL	2015 PLAN		2016	2017	2018	2019	2020	
<b>REVENUE</b>									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	7,500	7,500	7,500	7,500	7,500	2
3	<u>\$ -</u>	<u>\$ -</u>	<b>TOTAL REVENUE</b>	<u>\$ 7,500</u>	<u>\$ 7,500</u>	<u>\$ 7,500</u>	<u>\$ 7,500</u>	<u>\$ 7,500</u>	3
<b>EXPENDITURES</b>									
4	\$ -	-	Administrative charge	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	4
5	-	\$ -	Operating costs	7,000	7,000	7,000	7,000	7,000	5
6	<u>\$ -</u>	<u>\$ -</u>	<b>TOTAL EXPENDITURES</b>	<u>\$ 7,500</u>	<u>\$ 7,500</u>	<u>\$ 7,500</u>	<u>\$ 7,500</u>	<u>\$ 7,500</u>	6
7	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	Deduct: Surplus from previous year	-	-	-	-	-	8
9	<u>\$ -</u>	<u>\$ -</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	9

(for Financial Reporting purposes)