



ALBERNI CLAYOQUOT REGIONAL DISTRICT



2013-2017 FINANCIAL PLAN

As adopted by the Board of Directors
on March 27, 2013



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
SUMMARY OF REVENUE & EXPENDITURES**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 1,296,772	\$ 1,103,148	Surplus from prior years	\$ 1,776,271	\$ 0	\$ 0	\$ 0	\$ 0	1
2	2,139,638	2,137,538	Committed surplus from prior years	2,494,032	770,150	267,054	7,054	-	2
3	3,587,624	3,587,654	Tax requisition	3,678,025	4,742,087	5,008,146	5,123,795	5,212,049	3
4	915,180	915,418	Parcel taxes	881,655	912,255	912,855	913,455	914,055	4
5	77,166	77,006	Grants in lieu of taxes	30,400	30,400	30,400	30,400	30,400	5
6	5,447,125	5,077,077	Grants from other sources	2,205,483	519,000	529,000	462,000	468,000	6
7	83,358	167,677	Services to other governments	292,493	165,500	86,800	88,000	89,400	7
8	3,641,678	3,256,161	Sales of services	3,398,800	3,274,500	3,285,400	3,296,600	3,308,000	8
9	699,906	-	Transfers between services	1,719,810	107,345	107,345	107,345	107,345	9
10	243,498	197,200	Other revenue	142,600	140,600	136,600	132,600	132,600	10
11	17,252	2,500	Value added taxes	-	-	-	-	-	11
12	<u>\$ 18,149,197</u>	<u>\$ 16,521,379</u>		<u>\$ 16,619,569</u>	<u>\$ 10,661,837</u>	<u>\$ 10,363,600</u>	<u>\$ 10,161,249</u>	<u>\$ 10,261,849</u>	12
13	648,591	648,591	Transfers from Municipalities for MFA	648,591	648,591	630,445	501,660	436,671	13
14	<u><u>\$ 18,797,788</u></u>	<u><u>\$ 17,169,970</u></u>	Total Revenue	<u><u>\$ 17,268,160</u></u>	<u><u>\$ 11,310,428</u></u>	<u><u>\$ 10,994,045</u></u>	<u><u>\$ 10,662,909</u></u>	<u><u>\$ 10,698,520</u></u>	14



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
SUMMARY OF REVENUE & EXPENDITURES (continued)**

As adopted by the Board
on March 27, 2013

Line	History		EXPENDITURES	Page	Budget					Line
	2012 ACTUAL	2012 PLAN			2013	2014	2015	2016	2017	
15			All Members							15
16	\$ 261,613	\$ 264,000	E911 Emergency Telephone System	6	\$ 266,000	\$ 284,200	\$ 289,800	\$ 295,500	\$ 301,300	16
17	1,280,253	1,067,750	General Government Services	7	1,406,600	1,203,896	1,058,900	1,071,300	1,091,100	17
18	27,000	27,000	Grant-in-aid Economic Development	10	27,000	27,000	27,000	27,000	27,000	18
19	-	-	Grant-in-aid Island Corridor Foundation	11	44,929	44,924	-	-	-	19
20	9,124	9,124	Grant-in-aid Port Alberni Centennial	12	-	-	-	-	-	20
21	11,000	11,000	Grant-in-aid Port Alberni Victim Witness	13	11,000	-	-	-	-	21
22	47,015	52,015	Grants-in-aid Region Wide	14	54,000	9,000	9,000	9,000	9,000	22
23	-	-	Grant-in-aid Vancouver Island University	15	10,261	10,261	-	-	-	23
24	3,019	13,633	Regional Parks	16	50,315	10,100	10,200	10,300	10,400	24
25	125,546	152,500	Regional Planning	17	156,000	134,300	135,600	137,000	138,400	25
26			Electoral Area's							26
27	193,430	212,500	Building Inspection	19	260,000	233,100	236,200	239,400	242,700	27
28	665,529	2,693,107	Electoral Area Administration	21	1,983,951	430,100	384,200	97,354	90,400	28
29	374,261	427,500	Mgmt of Development - Rural Areas	23	372,000	322,700	325,900	339,200	342,600	29
30	356,128	357,100	Vancouver Island Regional Library	26	378,000	402,000	436,700	466,100	497,300	30
31			Alberni Valley							31
32	74,682	84,000	Alberni Valley Emergency Planning	27	112,200	86,800	87,700	88,600	89,500	32
33	40,000	48,000	Alberni Valley Grant-in-aid	28	42,500	36,000	36,000	36,000	36,000	33
34	1,974,394	2,244,200	Alberni Valley & Bamfield Waste Mgmt	29	2,482,200	2,414,400	2,626,200	2,657,500	2,677,300	34
35	145,456	150,000	Alberni Valley Regional Airport	32	155,000	129,220	129,444	129,673	129,907	35
36	17,252	2,500	Alberni Valley Tourism Marketing	34	-	-	-	-	-	36
37	556	11,306	Alberni Valley Water Study	35	10,750	-	-	-	-	37
38	431,263	439,000	Custom Transit	36	443,000	471,000	500,000	577,000	588,500	38
39	30,000	30,000	McLean Mill Grant-in-aid	37	30,000	30,000	30,000	30,000	30,000	39
40			West Coast							40
41	3,898,282	4,451,508	Long Beach Airport	38	1,861,234	668,300	590,100	491,900	486,800	41
42	8,301	12,890	West Coast Emergency Planning	41	14,771	10,000	10,000	10,000	10,000	42
43	5,000	5,000	West Coast Grant-in-aid	42	6,000	-	-	-	-	43
44	7,500	7,500	West Coast Multiplex (Proposed)	43	-	-	-	-	-	44
45	780,279	801,500	West Coast Waste Mgmt	44	908,200	923,600	916,400	927,800	939,600	45



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 SUMMARY OF REVENUE & EXPENDITURES (continued)

As adopted by the Board
 on March 27, 2013

Line	History		EXPENDITURES	Page	Budget					Line	
	2012 ACTUAL	2012 PLAN			2013	2014	2015	2016	2017		
76	\$ 7,135	\$ 2,000	Sproat Lake Noise Control	74	\$ 33,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	76
77	482,198	566,700	Sproat Lake Volunteer Fire Department	75	427,466	290,100	290,200	290,300	290,400	290,400	77
78			Beaver Creek								78
79	1,247	1,150	Arvay Rd Street Lighting	77	1,300	1,300	1,300	1,300	1,300	1,300	79
80	123	3,000	Beaver Creek Animal Control	78	3,000	3,000	3,000	3,000	3,000	3,000	80
81	-	-	Beaver Creek Community Park	79	10,100	10,100	10,100	10,100	10,100	10,100	81
82	27,161	27,661	Beaver Creek Arena	80	24,735	24,735	24,735	24,735	24,735	24,735	82
83	6,000	7,000	Beaver Creek Grants-in-aid	81	1,005	2,000	2,000	2,000	2,000	2,000	83
84	1,023	2,000	Beaver Creek Noise Control	82	2,100	2,100	2,100	2,100	2,100	2,100	84
85	31,300	31,300	Beaver Creek Recreation	83	31,295	31,300	31,300	31,300	31,300	31,300	85
86	231,406	236,550	Beaver Creek Volunteer Fire Department	84	247,800	247,900	248,000	248,100	248,200	248,200	86
87	1,127,982	715,850	Beaver Creek Water System	85	2,016,974	694,900	694,900	694,900	694,900	694,900	87
88	1,105	1,105	Granville Rd Fire Protection	88	1,241	1,105	1,105	1,105	1,105	1,105	88
89			Cherry Creek								89
90	22,908	23,408	Cherry Creek Arena	89	20,654	20,654	20,654	20,654	20,654	20,654	90
91	28,509	30,009	Cherry Creek Grants-in-aid	90	25,009	24,009	24,009	24,009	24,009	24,009	91
92	1,022	2,000	Cherry Creek Noise Control	91	2,100	2,100	2,100	2,100	2,100	2,100	92
93	2,404	6,900	Franklin River Rd Fire Protection	92	11,100	11,300	11,500	11,700	11,900	11,900	93
94	<u>\$ 13,878,894</u>	<u>\$ 16,475,322</u>			<u>\$ 15,849,420</u>	<u>\$ 10,394,783</u>	<u>\$ 10,356,546</u>	<u>\$ 10,161,249</u>	<u>\$ 10,261,849</u>		94
95	648,591	648,591	Transfer to MFA for Municipalities		648,591	648,591	630,445	501,660	436,671		95
96	<u>\$ 14,527,485</u>	<u>\$ 17,123,913</u>	Total Expenditures		<u>\$ 16,498,011</u>	<u>\$ 11,043,374</u>	<u>\$ 10,986,991</u>	<u>\$ 10,662,909</u>	<u>\$ 10,698,520</u>		96
97	\$ 4,270,303	\$ 46,057	FINANCIAL PLAN BALANCE		\$ 770,150	\$ 267,054	\$ 7,054	\$ 0	\$ 0		97
98	4,977,044	5,508,469	Add: Transfer to reserves		2,898,980	1,378,761	1,298,761	1,198,761	1,198,761		98
99	104,656	226,621	Principal debt payments		209,275	195,775	195,775	195,775	195,775		99
100	591,260	475,500	Deduct: Estimated amortization not included		587,500	587,500	587,500	587,500	587,500		100
101	3,305,350	3,240,686	Surplus from previous year		3,959,856	770,150	267,054	7,054	-		101
102	<u>\$ 5,350,737</u>	<u>\$ 1,838,340</u>	ANNUAL SURPLUS/(DEFICIT)		<u>-\$ 878,226</u>	<u>\$ 288,165</u>	<u>\$ 451,261</u>	<u>\$ 604,207</u>	<u>\$ 611,261</u>		102

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 E 911 EMERGENCY TELEPHONE SYSTEM
 PARTICIPANTS: ALL MEMBERS EXCEPT HUU-AY-AHT and YUUIU?IH?ATH

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 3,918	\$ 4,063	Surplus (deficit) from prior years	\$ 7,267	\$ -	\$ -	\$ -	\$ -	1
2	259,937	259,937	Tax requisition	258,733	284,200	289,800	295,500	301,300	2
3	5,025	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 268,880	\$ 264,000	TOTAL REVENUE	\$ 266,000	\$ 284,200	\$ 289,800	\$ 295,500	\$ 301,300	4
EXPENDITURES									
5	\$ 5,000	\$ 5,000	Administrative charge	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	5
6	-	-	Labour & benefits	4,000	4,100	4,200	4,300	4,400	6
7	256,613	259,000	Operating costs	258,000	276,100	281,600	287,200	292,900	7
8	\$ 261,613	\$ 264,000	TOTAL EXPENDITURES	\$ 266,000	\$ 284,200	\$ 289,800	\$ 295,500	\$ 301,300	8
9	\$ 7,267	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	3,918	4,063	Deduct: Surplus from previous year	7,267	-	-	-	-	10
11	\$ 3,349	-\$ 4,063	ANNUAL SURPLUS/(DEFICIT)	-\$ 7,267	\$ -	\$ -	\$ -	\$ -	11

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
GENERAL GOVERNMENT SERVICES
PARTICIPANTS: ALL MEMBERS**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 393,116	\$ 323,644	Surplus (deficit) from prior years	\$ 352,548	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Committed surplus from prior years	465,596	171,096	-	-	-	2
3	524,107	524,106	Tax requisition	526,553	814,800	840,900	853,300	873,100	3
4			<i>Government grants</i>						4
5	818,123	-	Conditional	15,000	-	-	-	-	5
6	269,034	130,000	Unconditional	130,000	130,000	130,000	130,000	130,000	6
7	1,087,157	130,000	Total government grants	145,000	130,000	130,000	130,000	130,000	7
8	9,858	10,000	Grant in lieu of taxes	8,000	8,000	8,000	8,000	8,000	8
9	84,159	80,000	Other sources	80,000	80,000	80,000	80,000	80,000	9
10	\$ 2,098,397	\$ 1,067,750	TOTAL REVENUE	\$ 1,577,696	\$ 1,203,896	\$ 1,058,900	\$ 1,071,300	\$ 1,091,100	10
EXPENDITURES									
11	\$ 60,000	\$ 60,000	Capital fund contribution	\$ 105,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	11
12	299,605	-	Conditional community grants	-	-	-	-	-	12
13			<i>Health Network</i>						13
14	33,059	-	Coordinator	55,000	22,900	-	-	-	14
15	3,886	-	Labour & benefits	15,000	6,300	-	-	-	15
16	7,854	-	Operating	224,500	141,896	-	-	-	16
17	44,799	-	Total Health Network costs	294,500	171,096	-	-	-	17
18			<i>Labour & related costs</i>						18
19	7,233	7,000	Convention/professional development	8,000	8,000	8,000	8,000	8,000	19
20	654,584	670,000	Labour & benefits	880,000	897,600	915,600	933,900	952,600	20
21	7,487	5,000	Labour negotiations	-	-	7,000	-	-	21
22	4,219	6,000	Recruiting	1,000	1,000	1,000	1,000	1,000	22
23	673,523	688,000	Total labour & related costs	889,000	906,600	931,600	942,900	961,600	23
24			<i>Legislative costs</i>						24
25	6,363	5,000	Coastal Communities Network	5,000	5,000	5,000	5,000	5,000	25
26	119,157	130,000	Directors indemnities	130,000	130,000	130,000	130,000	130,000	26
27	26,339	38,000	Directors travel	38,000	38,000	38,000	38,000	38,000	27
28	4,076	6,500	FCM convention & membership	6,500	6,600	6,700	6,800	6,900	28
29	155,935	179,500	Total legislative costs	179,500	179,600	179,700	179,800	179,900	29



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 GENERAL GOVERNMENT SERVICES (continued)
 PARTICIPANTS: ALL MEMBERS

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
			EXPENDITURES (continued)						
30	\$ 1,459	\$ 9,000	Natural Resources Committee	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	30
31			<i>Office costs</i>						31
32	10,835	12,000	Building maintenance	12,000	12,000	12,000	12,000	12,000	32
33	21,299	20,000	Building utilities	23,000	24,000	25,000	26,000	27,000	33
34	68,355	97,000	IT & computer expenses	97,000	97,000	97,000	97,000	97,000	34
35	17,937	16,000	Janitorial service	20,000	20,000	20,000	20,000	20,000	35
36	1,580	3,000	Office equipment	3,000	3,000	3,000	3,000	3,000	36
37	22,460	22,000	Office supplies - general	26,000	26,000	26,000	26,000	26,000	37
38	9,207	10,000	Office supplies - toner	10,000	10,000	10,000	10,000	10,000	38
39	10,800	10,000	Postage	9,000	9,000	9,000	9,000	9,000	39
40	15,425	14,000	Telephone	16,000	16,000	16,000	16,000	16,000	40
41	177,898	204,000	Total office costs	216,000	217,000	218,000	219,000	220,000	41
42			<i>Other costs</i>						42
43	4,482	4,000	Advertising & publicity	5,000	5,000	5,000	5,000	5,000	43
44	305	1,000	Bank interest & bad debts	1,000	1,000	1,000	1,000	1,000	44
45	295	5,000	Committee expenses	5,000	5,000	5,000	5,000	5,000	45
46	6,111	6,500	Memberships & subscriptions	6,500	6,500	6,500	6,500	6,500	46
47	5,816	6,000	Staff travel	6,000	6,000	6,000	6,000	6,000	47
48	7,178	8,000	Vehicle operation	8,000	8,000	8,000	8,000	8,000	48
49	24,187	30,500	Total other costs	31,500	31,500	31,500	31,500	31,500	49
50			<i>Professional fees & insurance</i>						50
51	27,589	22,000	Audit fees	22,000	19,000	19,000	19,000	19,000	51
52	32,610	35,000	Insurance - liability	35,000	35,000	35,000	35,000	35,000	52
53	6,663	10,000	Insurance - property	9,000	9,000	9,000	9,000	9,000	53
54	2,318	50,000	Legal fees	50,000	50,000	50,000	50,000	50,000	54
55	69,180	117,000	Total professional fees & insurance	116,000	113,000	113,000	113,000	113,000	55
56	33,916	40,000	Studies & reports	40,000	40,000	40,000	40,000	40,000	56
57	- 260,249	- 260,250	Recovery of administration costs	- 473,900	- 473,900	- 473,900	- 473,900	- 473,900	57
58	\$ 1,280,253	\$ 1,067,750	TOTAL EXPENDITURES	\$ 1,406,600	\$ 1,203,896	\$ 1,058,900	\$ 1,071,300	\$ 1,091,100	58



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 GENERAL GOVERNMENT SERVICES (continued)
 PARTICIPANTS: ALL MEMBERS

As adopted by the Board
 on March 27, 2013

		History				Budget					
		2012	2012			2013	2014	2015	2016	2017	
		ACTUAL	PLAN								
59	\$	818,144	\$ -	FINANCIAL PLAN BALANCE		\$ 171,096	\$ -	\$ -	\$ -	\$ -	59
60		60,000	60,000	Add: Transfer to reserves		105,000	10,000	10,000	10,000	10,000	60
61		36,724	38,000	Deduct: Estimated amortization not included		36,000	36,000	36,000	36,000	36,000	61
62		393,116	323,644	Surplus from previous year		818,144	171,096	-	-	-	62
63	\$	448,304	-\$ 301,644	ANNUAL SURPLUS/(DEFICIT)		-\$ 578,048	-\$ 197,096	-\$ 26,000	-\$ 26,000	-\$ 26,000	63
(for Financial Reporting purposes)											
CAPITAL FUND											
64	\$	95,468	\$ 95,469	Balance, beginning of year		\$ 50,749	\$ 31,249	\$ 21,549	\$ 11,749	\$ 1,849	64
65		60,000	60,000	Contribution from operating fund		105,000	10,000	10,000	10,000	10,000	65
66		-	800	Interest earnings		500	300	200	100	-	66
67	<i>Less - capital expenditures</i>										
68		93,809	85,000	Board room upgrades		-	-	-	-	-	68
69		-	-	Office renovation/upgrades		90,000	20,000	20,000	20,000	20,000	69
70		-	20,000	Phone system		20,000	-	-	-	-	70
71		10,910	20,000	Photocopier purchase		-	-	-	-	-	71
72		-	-	Website		15,000	-	-	-	-	72
73		104,719	125,000	Total capital expenditures		125,000	20,000	20,000	20,000	20,000	73
74	\$	50,749	\$ 31,269	BALANCE, END OF YEAR		\$ 31,249	\$ 21,549	\$ 11,749	\$ 1,849	-\$ 8,151	74



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 GRANT-IN-AID ISLAND CORRIDOR FOUNDATION
 PARTICIPANTS: PORT ALBERNI, UCLUELET, ELECTORAL AREAS 'A', 'D', 'E', and 'F'

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	44,929	44,924	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<u>\$ -</u>	<u>\$ -</u>	TOTAL REVENUE	<u>\$ 44,929</u>	<u>\$ 44,924</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	4
EXPENDITURES									
5	\$ -	\$ -	Administration charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	-	-	Contribution from the City of Port Alberni	22,711	22,710	-	-	-	6
7	-	-	Contribution from the District of Ucluelet	5,498	5,497	-	-	-	7
8	-	-	Contribution from Area A - Bamfield	2,732	2,732	-	-	-	8
9	-	-	Contribution from Area D - Sproat Lake	7,423	7,422	-	-	-	9
10	-	-	Contribution from Area E - Beaver Creek	3,126	3,125	-	-	-	10
11	-	-	Contribution from Area F - Cherry Creek	3,439	3,438	-	-	-	11
12	<u>\$ -</u>	<u>\$ -</u>	TOTAL EXPENDITURES	<u>\$ 44,929</u>	<u>\$ 44,924</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	12
13	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	13
14	-	-	Deduct: Surplus from previous year	-	-	-	-	-	14
15	<u>\$ -</u>	<u>\$ -</u>	ANNUAL SURPLUS/(DEFICIT)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	15



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 GRANTS-IN-AID REGION WIDE
 PARTICIPANTS: ALL MEMBERS EXCEPT HUU-AY-AHT and YUUIU?IH?ATH

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 2,858	\$ 2,858	Surplus (deficit) from prior years	\$ 5,742	\$ -	\$ -	\$ -	\$ -	1
2	49,157	49,157	Tax requisition	48,258	9,000	9,000	9,000	9,000	2
3	742	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 52,757	\$ 52,015	TOTAL REVENUE	\$ 54,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	4
EXPENDITURES									
5	\$ 1,000	\$ 1,000	Administration charge	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	5
6			<i>Grants in aid</i>						6
7	1,000	1,000	Alberni District Fall Fair	1,000	-	-	-	-	7
8	6,000	6,000	Alberni Valley Rescue Squad	6,000	-	-	-	-	8
9	17,000	17,000	Aquatic Management Board	17,000	-	-	-	-	9
10	500	500	Canadian Cancer Society - Relay for Life	-	-	-	-	-	10
11	5,015	5,015	Canadian Red Cross	-	-	-	-	-	11
12	2,000	2,000	Music by the Sea	2,000	-	-	-	-	12
13	7,500	7,500	North Island Film Commission	7,500	-	-	-	-	13
14	-	-	Pacific Rim Whale Festival	2,000	-	-	-	-	14
15	-	-	Special Olympics	1,500	-	-	-	-	15
16	-	-	Strawberry Isle Research	1,000	-	-	-	-	16
17	6,000	6,000	West Coast Inland Search & Rescue	6,000	-	-	-	-	17
18	45,015	45,015	Total grants in aid	44,000	-	-	-	-	18
19	1,000	6,000	Special Events	6,000	5,000	5,000	5,000	5,000	19
20	\$ 47,015	\$ 52,015	TOTAL EXPENDITURES	\$ 54,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	20
21	\$ 5,742	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	21
22	2,858	2,858	Deduct: Surplus from previous year	5,742	-	-	-	-	22
23	\$ 2,884	-\$ 2,858	ANNUAL SURPLUS/(DEFICIT)	-\$ 5,742	\$ -	\$ -	\$ -	\$ -	23



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 GRANT-IN-AID VANCOUVER ISLAND UNIVERSITY
 PARTICIPANTS: PORT ALBERNI, TOFINO, UCLUELET, ELECTORAL AREAS 'A', 'C', 'D', 'E', and 'F'

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	10,261	10,261	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<u>\$ -</u>	<u>\$ -</u>	TOTAL REVENUE	<u>\$ 10,261</u>	<u>\$ 10,261</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	4
EXPENDITURES									
5	\$ -	\$ -	Administration charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	-	-	Vancouver Island University	10,261	10,261	-	-	-	6
7	<u>\$ -</u>	<u>\$ -</u>	TOTAL EXPENDITURES	<u>\$ 10,261</u>	<u>\$ 10,261</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	7
8	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	-	-	-	-	-	9
10	<u>\$ -</u>	<u>\$ -</u>	ANNUAL SURPLUS/(DEFICIT)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	10



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 REGIONAL PARKS
 PARTICIPANTS: ALL MEMBERS EXCEPT HUU-AY-AHT and YUUIU?IH?ATH

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 9,072	\$ 9,133	Surplus (deficit) from prior years	\$ 12,630	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	-	5,600	5,700	5,800	5,900	2
3	-	-	Grants & other contributions	33,185	-	-	-	-	3
4	6,577	4,500	Licenses & fees	4,500	4,500	4,500	4,500	4,500	4
5	\$ 15,649	\$ 13,633	TOTAL REVENUE	\$ 50,315	\$ 10,100	\$ 10,200	\$ 10,300	\$ 10,400	5
EXPENDITURES									
6	\$ 1,000	\$ 1,000	Administration charge	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	6
7	-	-	Capital fund contribution from operating	5,000	-	-	-	-	7
8	-	-	Capital fund contribution from grants	33,185	-	-	-	-	8
9	-	-	Labour & benefits	2,000	2,100	2,200	2,300	2,400	9
10	2,019	12,633	Operating costs	7,130	5,000	5,000	5,000	5,000	10
11	\$ 3,019	\$ 13,633	TOTAL EXPENDITURES	\$ 50,315	\$ 10,100	\$ 10,200	\$ 10,300	\$ 10,400	11
12	\$ 12,630	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	-	-	Add: Transfer to reserves	38,185	-	-	-	-	13
14	-	-	Deduct: Estimated amortization not included	-	-	-	-	-	14
15	9,072	9,133	Surplus from previous year	12,630	-	-	-	-	15
16	\$ 3,558	-\$ 9,133	ANNUAL SURPLUS/(DEFICIT)	\$ 25,555	\$ -	\$ -	\$ -	\$ -	16
CAPITAL FUND									
17	\$ 168,698	\$ 168,698	Balance, beginning of year	\$ 170,825	\$ 92,225	\$ 93,425	\$ 94,625	\$ 95,825	17
18	-	-	Contribution from operating fund	5,000	-	-	-	-	18
19	-	-	Grants & other contributions	33,185	-	-	-	-	19
20	2,127	1,800	Interest earnings	1,400	1,200	1,200	1,200	1,200	20
21			<i>Less - capital expenditures</i>						21
22	-	-	China Creek bridge	68,185	-	-	-	-	22
23	-	50,000	Regional trails & parks plan	50,000	-	-	-	-	23
24	-	50,000	Total capital expenditures	118,185	-	-	-	-	24
25	\$ 170,825	\$ 120,498	BALANCE, END OF YEAR	\$ 92,225	\$ 93,425	\$ 94,625	\$ 95,825	\$ 97,025	25



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2012-2016 FINANCIAL PLAN
REGIONAL PLANNING**

PARTICIPANTS: ALL MEMBERS EXCEPT HUU-AY-AHT and YUUŦU?I?ATĥ

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 13,086	\$ 14,859	Surplus (deficit) from prior years	\$ 26,217	\$ -	\$ -	\$ -	\$ -	1
2	135,641	135,641	Tax requisition	127,783	132,300	133,600	135,000	136,400	2
3	1,729	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	3
4	1,307	1,000	Sales of services	1,000	1,000	1,000	1,000	1,000	4
5	\$ 151,763	\$ 152,500	TOTAL REVENUE	\$ 156,000	\$ 134,300	\$ 135,600	\$ 137,000	\$ 138,400	5
EXPENDITURES									
6	\$ 15,000	\$ 15,000	Administration charge	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	6
7	2,000	2,000	Capital fund contribution	4,000	2,000	2,000	2,000	2,000	7
8			<i>Labour & related costs</i>						8
9	149	1,000	Convention/professional development	1,000	1,000	1,000	1,000	1,000	9
10	71,161	70,000	Labour & benefits	65,000	66,300	67,600	69,000	70,400	10
11	-	500	Recruiting costs	500	500	500	500	500	11
12	<u>71,310</u>	<u>71,500</u>	Total labour & related costs	<u>66,500</u>	<u>67,800</u>	<u>69,100</u>	<u>70,500</u>	<u>71,900</u>	12
13			<i>Office costs</i>						13
14	4,532	5,000	Office operations	5,000	5,000	5,000	5,000	5,000	14
15	5,796	10,000	Computer operations	10,000	10,000	10,000	10,000	10,000	15
16	<u>550</u>	<u>1,000</u>	Memberships/subscriptions	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	16
17	10,878	16,000	Total office costs	16,000	16,000	16,000	16,000	16,000	17
18			<i>Other costs</i>						18
19	293	2,000	Agricultural Advisory Committee	2,000	2,000	2,000	2,000	2,000	19
20	-	15,000	Agricultural Plan initiatives	30,000	15,000	15,000	15,000	15,000	20
21	<u>-</u>	<u>1,000</u>	Travel & accomodation	<u>1,000</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	21
22	293	18,000	Total other costs	33,000	19,500	19,500	19,500	19,500	22



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2012-2016 FINANCIAL PLAN
 REGIONAL PLANNING (continued)
 PARTICIPANTS: ALL MEMBERS EXCEPT HUU-AY-AHT and YUUIU?IH?ATH

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
EXPENDITURES (continued)									
23			<i>Professional fees</i>						23
24	\$ 25,471	\$ 25,000	Aerial photos	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	24
25	-	2,000	Consultant costs	2,000	2,000	2,000	2,000	2,000	25
26	-	1,000	Float homes	1,000	1,000	1,000	1,000	1,000	26
27	594	2,000	Legal costs	2,000	2,000	2,000	2,000	2,000	27
28	-	-	Mapping update	12,500	5,000	5,000	5,000	5,000	28
29	26,065	30,000	Total professional fees	22,500	15,000	15,000	15,000	15,000	29
30	\$ 125,546	\$ 152,500	TOTAL EXPENDITURES	\$ 156,000	\$ 134,300	\$ 135,600	\$ 137,000	\$ 138,400	30
31	\$ 26,217	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	31
32	2,000	2,000	Add: Transfer to reserves	4,000	2,000	2,000	2,000	2,000	32
33	3,537	2,000	Deduct: Estimated amortization not included	3,500	3,500	3,500	3,500	3,500	33
34	13,086	14,859	Surplus from previous year	26,217	-	-	-	-	34
35	\$ 11,594	-\$ 14,859	ANNUAL SURPLUS/(DEFICIT)	-\$ 25,717	-\$ 1,500	-\$ 1,500	-\$ 1,500	-\$ 1,500	35
CAPITAL FUND									
36	\$ 13,205	\$ 13,205	Balance, beginning of year	\$ 15,379	\$ 979	\$ 2,979	\$ 4,979	\$ 7,079	36
37	2,000	2,000	Contribution from operating fund	4,000	2,000	2,000	2,000	2,000	37
38	174	100	Interest earnings	100	-	-	100	100	38
39			<i>Less - capital expenditures</i>						39
41	-	-	City View^	-	-	-	-	-	41
42	-	2,500	Color printer^	2,500	-	-	-	-	42
40	-	7,500	Mapping software^	7,500	-	-	-	-	40
43	-	-	Plotter^	8,500	-	-	-	-	43
44	-	10,000	Total capital expenditures	18,500	-	-	-	-	44
45	\$ 15,379	\$ 5,305	BALANCE, END OF YEAR	\$ 979	\$ 2,979	\$ 4,979	\$ 7,079	\$ 9,179	45

^costs shared with Management of Development - Rural Areas



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
BUILDING INSPECTION
PARTICIPANTS: ELECTORAL AREAS**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 3,493	\$ 7,211	Surplus (deficit) from prior years	\$ 21,132	\$ -	\$ -	\$ -	\$ -	1
2	129,289	129,289	Tax requisition	162,868	157,100	160,200	163,400	166,700	2
3	76,613	75,000	Sales of services	75,000	75,000	75,000	75,000	75,000	3
4	1,520	-	Contracts with Municipalities	-	-	-	-	-	4
5	3,647	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	5
6	\$ 214,562	\$ 212,500	TOTAL REVENUE	\$ 260,000	\$ 233,100	\$ 236,200	\$ 239,400	\$ 242,700	6
EXPENDITURES									
7	\$ 10,000	\$ 10,000	Administration charge	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	7
8	-	-	Capital fund contribution	-	10,000	10,000	10,000	10,000	8
9			<i>Labour & related costs</i>						9
10	1,019	2,000	Convention/professional development	2,000	2,000	2,000	2,000	2,000	10
11	161,276	179,000	Labour & benefits	154,000	157,100	160,200	163,400	166,700	11
12	162,295	181,000	Total labour & related costs	156,000	159,100	162,200	165,400	168,700	12
13			<i>Legal & professional fees</i>						13
14	735	1,000	Legal fees	60,000	20,000	20,000	20,000	20,000	14
15	1,381	1,000	Professional fees	1,500	1,500	1,500	1,500	1,500	15
16	2,116	2,000	Total legal & professional fees	61,500	21,500	21,500	21,500	21,500	16
17	5,953	8,500	Office costs	8,500	8,500	8,500	8,500	8,500	17
18			<i>Travel costs</i>						18
19	12,955	10,000	Automobile expenses	15,000	15,000	15,000	15,000	15,000	19
20	111	1,000	Travel & accomodation	1,000	1,000	1,000	1,000	1,000	20
21	13,066	11,000	Total travel costs	16,000	16,000	16,000	16,000	16,000	21
22	\$ 193,430	\$ 212,500	TOTAL EXPENDITURES	\$ 260,000	\$ 233,100	\$ 236,200	\$ 239,400	\$ 242,700	22
23	\$ 21,132	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	23
24	-	-	Add: Transfer to reserves	-	10,000	10,000	10,000	10,000	24
25	7,045	5,900	Deduct: Estimated amortization not included	7,000	7,000	7,000	7,000	7,000	25
26	3,493	7,211	Surplus from previous year	21,132	-	-	-	-	26
27	\$ 10,594	-\$ 13,111	ANNUAL SURPLUS/(DEFICIT)	-\$ 28,132	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	27



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 BUILDING INSPECTION (continued)
 PARTICIPANTS: ELECTORAL AREAS

As adopted by the Board
 on March 27, 2013

Line	History		Budget					Line
	2012 ACTUAL	2012 PLAN	2013	2014	2015	2016	2017	
CAPITAL FUND								
28	\$ 36,966	\$ 36,966	\$ 37,432	\$ 37,932	\$ 8,232	\$ 18,432	\$ 28,732	28
29	-	-	-	10,000	10,000	10,000	10,000	29
30	466	500	500	300	200	300	400	30
31	<i>Less - capital expenditures</i>							31
32	-	-	-	-	-	-	-	32
33	-	-	-	40,000	-	-	-	33
34	-	-	-	40,000	-	-	-	34
35	\$ 37,432	\$ 37,466	\$ 37,932	\$ 8,232	\$ 18,432	\$ 28,732	\$ 39,132	35



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
ELECTORAL AREA ADMINISTRATION
PARTICIPANTS: ELECTORAL AREAS**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 23,013	\$ 25,184	Surplus (deficit) from prior years	\$ 18,701	\$ -	\$ -	\$ -	\$ -	1
2	2,139,638	2,137,538	Committed surplus from prior year	2,028,436	599,054	267,054	7,054	-	2
3	67,816	67,816	Tax requisition	73,299	89,600	119,700	89,800	89,900	3
4	2,142	500	Grant in lieu of taxes	500	500	500	500	500	4
5	452,069	452,069	Federal government grant	452,069	-	-	-	-	5
6	27,988	10,000	Other sources	10,000	8,000	4,000	-	-	6
7	\$ 2,712,666	\$ 2,693,107	TOTAL REVENUE	\$ 2,583,005	\$ 697,154	\$ 391,254	\$ 97,354	\$ 90,400	7
EXPENDITURES									
8	\$ 40,000	\$ 40,000	Administration charge	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	8
9	926	5,000	Elections & referenda	7,500	5,000	35,000	5,000	5,000	9
10	70	1,000	Area 'A' - Bamfield administration	1,000	1,000	1,000	1,000	1,000	10
11	59	1,000	Area 'B' - Beaufort administration	1,000	1,000	1,000	1,000	1,000	11
12	77	1,000	Area 'C' - Long Beach administration	1,000	1,000	1,000	1,000	1,000	12
13	1,173	2,000	Area 'D' - Sproat Lake administration	2,000	2,000	2,000	2,000	2,000	13
14	130	1,000	Area 'E' - Beaver Creek administration	1,000	1,000	1,000	1,000	1,000	14
15	3,000	4,500	Area 'F' - Cherry Creek administration	2,000	2,000	2,000	2,000	2,000	15
16	7,223	10,000	AVICC dues & convention expenses	10,000	10,000	10,000	10,000	10,000	16
17	20,583	28,000	UBCM dues & convention expenses	28,000	28,000	28,000	28,000	28,000	17
18	79	-	Labour & benefits	4,000	4,100	4,200	4,300	4,400	18
19			<i>Gas tax initiatives</i>						19
20	-	-	Bamfield water system upgrades	482,851	-	-	-	-	20
21	-	-	Beaver Creek Community Club	25,000	-	-	-	-	21
22	583,559	800,000	Beaver Creek water system upgrades	967,600	-	-	-	-	22
23	-	-	Beaver Creek - Cherry Creek integration	-	340,000	-	-	-	23
24	-	-	Bell Road/Stuart Avenue water system	-	-	264,000	-	-	24
25	-	-	Cherry Creek Improvement District	45,000	-	-	-	-	25
26	-	-	Long Beach Airport water system upgrades	250,000	-	-	-	-	26
27	-	-	Millstream Water System	121,000	-	-	-	-	27
28	8,649	1,799,607	Other gas tax rebate initiatives	-	-	-	7,054	-	28
29	592,208	2,599,607	Total gas tax initiatives	1,891,451	340,000	264,000	7,054	-	29
19	\$ 665,529	\$ 2,693,107	TOTAL EXPENDITURES	\$ 1,983,951	\$ 430,100	\$ 384,200	\$ 97,354	\$ 90,400	19



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 ELECTORAL AREA ADMINISTRATION
 PARTICIPANTS: ELECTORAL AREAS

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
20	\$ 2,047,137	\$ -	FINANCIAL PLAN BALANCE	\$ 599,054	\$ 267,054	\$ 7,054	\$ -	\$ -	20
21	2,162,651	2,162,722	Deduct: Surplus from previous year	2,047,137	599,054	267,054	7,054	-	21
22	<u><u>-\$ 115,514</u></u>	<u><u>-\$ 2,162,722</u></u>	ANNUAL SURPLUS/(DEFICIT)	<u><u>-\$ 1,448,083</u></u>	<u><u>-\$ 332,000</u></u>	<u><u>-\$ 260,000</u></u>	<u><u>-\$ 7,054</u></u>	<u><u>\$ -</u></u>	22



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 MANAGEMENT OF DEVELOPMENT - RURAL AREAS
 PARTICIPANTS: ELECTORAL AREAS

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 57,280	\$ 61,359	Surplus (deficit) from prior years	\$ 33,035	\$ -	\$ -	\$ -	\$ -	1
2	293,141	293,141	Tax requisition	293,965	277,700	280,900	294,200	297,600	2
3	30,000	30,000	Contracts with Municipalities	7,000	7,000	7,000	7,000	7,000	3
4	8,915	3,000	Grant in lieu of taxes	3,000	3,000	3,000	3,000	3,000	4
5	17,960	40,000	Sales of services	35,000	35,000	35,000	35,000	35,000	5
6	\$ 407,296	\$ 427,500	TOTAL REVENUE	\$ 372,000	\$ 322,700	\$ 325,900	\$ 339,200	\$ 342,600	6
EXPENDITURES									
7	\$ 20,000	\$ 20,000	Administration charge	\$ 79,000	\$ 79,000	\$ 79,000	\$ 79,000	\$ 79,000	7
8	10,000	10,000	Capital fund contribution	10,000	10,000	10,000	10,000	10,000	8
9			<i>Labour & related costs</i>						9
10	940	3,000	Convention/professional development	3,000	3,000	3,000	3,000	3,000	10
11	224,142	222,000	Labour & benefits	158,000	161,200	164,400	167,700	171,100	11
12	-	500	Recruiting costs	500	500	500	500	500	12
13	225,082	225,500	Total labour & related costs	161,500	164,700	167,900	171,200	174,600	13
14			<i>Office costs</i>						14
15	5,678	5,000	Office operations	7,000	7,000	7,000	7,000	7,000	15
16	5,867	10,000	Computer operations	8,000	8,000	8,000	8,000	8,000	16
17	550	1,500	Memberships/subscriptions	1,500	1,500	1,500	1,500	1,500	17
18	12,095	16,500	Total office costs	16,500	16,500	16,500	16,500	16,500	18
19			<i>Other costs</i>						19
20	8,338	6,000	Advertising & publicity	8,000	8,000	8,000	8,000	8,000	20
21	791	2,000	APC costs	2,000	2,000	2,000	2,000	2,000	21
22	-	-	Board of variance costs	5,000	5,000	5,000	5,000	5,000	22
23	2,256	2,500	Travel & accomodation	2,500	2,500	2,500	2,500	2,500	23
24	11,385	10,500	Total other costs	17,500	17,500	17,500	17,500	17,500	24



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 MANAGEMENT OF DEVELOPMENT - RURAL AREAS (continued)
 PARTICIPANTS: ELECTORAL AREAS

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
	EXPENDITURES (continued)								
	<i>Professional fees</i>								
25									25
26	\$ 25,471	\$ 25,000	Aerial photos	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	26
27	35,000	35,000	Clayoquot & Barclay Sound Coastal Plan*	-	-	-	-	-	27
28	-	10,000	Consultant costs	10,000	10,000	10,000	10,000	10,000	28
29	9,722	20,000	Legal costs	15,000	15,000	15,000	15,000	15,000	29
30	-	-	Mapping update	12,500	5,000	5,000	5,000	5,000	30
31	25,506	30,000	OCP rewrites	10,000	-	-	10,000	10,000	31
32	-	25,000	Zoning bylaw rewrite	35,000	-	-	-	-	32
33	95,699	145,000	Total professional fees	87,500	35,000	35,000	45,000	45,000	33
34	\$ 374,261	\$ 427,500	TOTAL EXPENDITURES	\$ 372,000	\$ 322,700	\$ 325,900	\$ 339,200	\$ 342,600	34
35	\$ 33,035	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	35
36	10,000	10,000	Add: Transfer to reserves	10,000	10,000	10,000	10,000	10,000	36
37	2,953	4,400	Deduct: Estimated amortization not included	2,900	2,900	2,900	2,900	2,900	37
38	57,280	61,359	Surplus from previous year	33,035	-	-	-	-	38
39	-\$ 17,198	-\$ 55,759	ANNUAL SURPLUS/(DEFICIT)	-\$ 25,935	\$ 7,100	\$ 7,100	\$ 7,100	\$ 7,100	39

(for Financial Reporting purposes)

*Tofino \$6,000
 Ucluelet \$6,000
 Port Alberni \$11,000



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 MANAGEMENT OF DEVELOPMENT - RURAL AREAS (continued)
 PARTICIPANTS: ELECTORAL AREAS

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
	CAPITAL FUND								
40	\$ 26,338	\$ 26,338	Balance, beginning of year	\$ 36,708	\$ 28,608	\$ 39,008	\$ 49,608	\$ 60,308	40
41	10,000	10,000	Contribution from operating fund	10,000	10,000	10,000	10,000	10,000	41
42	370	300	Interest earnings	400	400	600	700	800	42
43			<i>Less - capital expenditures</i>						43
45	-	-	City View^	-	-	-	-	-	45
46	-	2,500	Color printer^	2,500	-	-	-	-	46
44	-	7,500	Mapping software^	7,500	-	-	-	-	44
47	-	-	Plotter^	8,500	-	-	-	-	47
48	-	10,000	Total capital expenditures	18,500	-	-	-	-	48
49	\$ 36,708	\$ 26,638	BALANCE, END OF YEAR	\$ 28,608	\$ 39,008	\$ 49,608	\$ 60,308	\$ 71,108	49

^costs shared with Regional Planning



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 VANCOUVER ISLAND REGIONAL LIBRARY
 PARTICIPANTS: ELECTORAL AREAS

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 9,752	\$ 9,752	Surplus (deficit) from prior years	\$ 6,212	\$ -	\$ -	\$ -	\$ -	1
2	342,348	342,348	Tax requisition	366,788	397,000	431,700	461,100	492,300	2
3	10,240	5,000	Grant in lieu of taxes	5,000	5,000	5,000	5,000	5,000	3
4	\$ 362,340	\$ 357,100	TOTAL REVENUE	\$ 378,000	\$ 402,000	\$ 436,700	\$ 466,100	\$ 497,300	4
EXPENDITURES									
5	\$ 100	\$ 100	Administrative charge	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	5
6	356,028	357,000	Operating costs	375,000	399,000	433,700	463,100	494,300	6
7	\$ 356,128	\$ 357,100	TOTAL EXPENDITURES	\$ 378,000	\$ 402,000	\$ 436,700	\$ 466,100	\$ 497,300	7
8	\$ 6,212	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	9,752	9,752	Deduct: Surplus from previous year	6,212	-	-	-	-	9
10	-\$ 3,540	-\$ 9,752	ANNUAL SURPLUS/(DEFICIT)	-\$ 6,212	\$ -	\$ -	\$ -	\$ -	10

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
ALBERNI VALLEY EMERGENCY PLANNING
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 6,622	\$ 6,651	Surplus (deficit) from prior years	\$ 9,831	\$ -	\$ -	\$ -	\$ -	1
2	76,849	76,849	Tax requisition	101,869	86,300	87,200	88,100	89,000	2
3	1,042	500	Grant in lieu of taxes	500	500	500	500	500	3
4	\$ 84,513	\$ 84,000	TOTAL REVENUE	\$ 112,200	\$ 86,800	\$ 87,700	\$ 88,600	\$ 89,500	4
EXPENDITURES									
5	\$ 10,000	\$ 10,000	Administrative charge	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	5
6	16,598	25,000	Emergency planning costs	26,200	25,000	25,000	25,000	25,000	6
7	10,000	10,000	Facility rent	10,000	10,000	10,000	10,000	10,000	7
8	38,084	39,000	Labour & benefits	42,000	42,800	43,700	44,600	45,500	8
9	-	-	Studies & reports	10,000	-	-	-	-	9
10	-	-	Generator for EOC	15,000	-	-	-	-	10
11	\$ 74,682	\$ 84,000	TOTAL EXPENDITURES	\$ 112,200	\$ 86,800	\$ 87,700	\$ 88,600	\$ 89,500	11
12	\$ 9,831	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	6,622	6,651	Deduct: Surplus from previous year	9,831	-	-	-	-	13
14	\$ 3,209	-\$ 6,651	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 9,831	\$ -	\$ -	\$ -	\$ -	14



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
ALBERNI VALLEY GRANTS-IN-AID
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ 8,332	\$ -	\$ -	\$ -	\$ -	1
2	48,000	48,000	Tax requisition	34,168	36,000	36,000	36,000	36,000	2
3	332	-	Grant in lieu of taxes	-	-	-	-	-	3
4	-	-	Miscellaneous revenue	-	-	-	-	-	4
5	\$ 48,332	\$ 48,000	TOTAL REVENUE	\$ 42,500	\$ 36,000	\$ 36,000	\$ 36,000	\$ 36,000	5
EXPENDITURES									
6	\$ 2,000	\$ 2,000	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	6
7	-	-	Alberni District Fall Fair	-	-	-	-	-	7
8	10,000	10,000	Alberni Valley Hospice Society	10,000	-	-	-	-	8
9	-	-	Eighth Avenue School Backpack Club	500	-	-	-	-	9
10	-	8,000	Log Train Trail	8,000	8,000	8,000	8,000	8,000	10
11	-	-	Sani-station Great Central Lake Rd (note 1)	-	-	-	-	-	11
12	28,000	28,000	Sproat Lake Marine Patrol	24,000	28,000	28,000	28,000	28,000	12
13	\$ 40,000	\$ 48,000	TOTAL EXPENDITURES	\$ 42,500	\$ 36,000	\$ 36,000	\$ 36,000	\$ 36,000	13
14	\$ 8,332	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	14
15	-	-	Deduct: Surplus from previous year	8,332	-	-	-	-	15
16	\$ 8,332	\$ -	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 8,332	\$ -	\$ -	\$ -	\$ -	16

Note 1 - The Sani-station fund has a balance at December 31, 2012 of \$28,850.71.
The total build cost is estimated in the \$60,000 range.



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 416,081	\$ 417,077	Surplus (deficit) from prior years	\$ 562,189	\$ -	\$ -	\$ -	\$ -	1
2	76,122	76,123	Tax requisition	84,011	708,600	915,500	941,800	956,500	2
3			<i>Fees & charges</i>						3
4	240,581	240,000	Curbside recycling	240,000	244,800	249,700	254,700	259,800	4
5	1,756,598	1,500,000	Tipping fees	1,585,000	1,450,000	1,450,000	1,450,000	1,450,000	5
6	1,997,179	1,740,000	Total fees & charges	1,825,000	1,694,800	1,699,700	1,704,700	1,709,800	6
7	2,008	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	7
8	45,193	10,000	Other sources	10,000	10,000	10,000	10,000	10,000	8
9	\$ 2,536,583	\$ 2,244,200	TOTAL REVENUE	\$ 2,482,200	\$ 2,414,400	\$ 2,626,200	\$ 2,657,500	\$ 2,677,300	9
EXPENDITURES									
10	\$ 45,000	\$ 45,000	Administration charge	\$ 69,000	\$ 69,000	\$ 69,000	\$ 69,000	\$ 69,000	10
11			<i>Bamfield transfer station</i>						11
12	51,215	45,000	Garbage - hauling & tipping fees	52,000	53,000	54,100	55,200	56,300	12
13	7,631	18,000	Recycling - hauling	11,000	11,200	11,400	11,600	11,800	13
14	58,846	63,000	Total Bamfield transfer station	63,000	64,200	65,500	66,800	68,100	14
15	480,000	480,000	Capital fund contribution	545,000	480,000	480,000	480,000	480,000	15
16	120,000	120,000	Closure & post closure fund contribution	120,000	120,000	120,000	120,000	120,000	16
17			<i>Labour & related costs</i>						17
18	2,113	5,000	Convention/professional development	5,000	5,000	5,000	5,000	5,000	18
19	80,740	110,000	Labour & benefits	51,000	52,000	53,000	54,100	55,200	19
20	615	3,000	Vehicle operation	3,000	3,000	3,000	3,000	3,000	20
21	83,468	118,000	Total labour & related costs	59,000	60,000	61,000	62,100	63,200	21
22			<i>Promotion & education</i>						22
23	3,370	10,000	Advertising & promotion	10,000	10,000	10,000	10,000	10,000	23
24	-	2,500	Bear-human conflict management	2,500	2,500	2,500	2,500	2,500	24
25	-	12,000	Illegal dumping prevention/waived tipping	12,000	12,000	12,000	12,000	12,000	25
26	-	800	Recycling hotline	800	800	800	800	800	26
27	1,061	2,000	School program	10,000	10,000	10,000	10,000	10,000	27
28	4,431	27,300	Total promotion & education	35,300	35,300	35,300	35,300	35,300	28



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT (continued)
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
			EXPENDITURES (continued)						
29			<i>Recycle, reduce, reuse</i>						29
30	\$ -	\$ 10,000	Backyard composting program	\$ -	\$ 8,000	\$ -	\$ 8,000	\$ -	30
31	-	30,500	Onsite composting program	50,500	-	-	-	-	31
32	-	8,000	Disposal bans	8,000	1,500	1,500	1,500	1,500	32
33	-	45,000	Feasibility study - food waste composting	-	-	-	-	-	33
34	-	2,400	Green business campaign	2,400	2,400	2,400	2,400	2,400	34
35	33,720	35,000	Recycling depots - Alberni Valley	35,000	35,700	36,400	37,100	37,800	35
36	226,891	240,000	Residential recycling pickup	240,000	244,800	249,700	254,700	259,800	36
37	-	10,000	Share sheds	-	20,000	5,000	1,000	1,000	37
38	-	30,000	Yard waste depot	30,000	30,000	30,000	30,000	30,000	38
39	260,611	410,900	Total recycle, reduce & reuse	365,900	342,400	325,000	334,700	332,500	39
40			<i>Residual waste management</i>						40
41	-	15,000	Cover material sourcing	200,000	200,000	408,000	408,000	408,000	41
42	741,768	750,000	Operating costs	750,000	765,000	780,300	795,900	811,800	42
43	155,578	160,000	Other operating costs	175,000	178,500	182,100	185,700	189,400	43
44	-	-	Professional fees	17,000	17,000	17,000	17,000	17,000	44
45	-	-	Utilities	18,000	18,000	18,000	18,000	18,000	45
46	24,693	35,000	Water monitoring	35,000	35,000	35,000	35,000	35,000	46
47	-	20,000	Wood waste grinding	30,000	30,000	30,000	30,000	30,000	47
48	922,039	980,000	Total residual waste management	1,225,000	1,243,500	1,470,400	1,489,600	1,509,200	48
49	\$ 1,974,394	\$ 2,244,200	TOTAL EXPENDITURES	\$ 2,482,200	\$ 2,414,400	\$ 2,626,200	\$ 2,657,500	\$ 2,677,300	49
50	\$ 562,189	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	50
51	600,000	600,000	Add: Transfer to reserves	665,000	600,000	600,000	600,000	600,000	51
52	95,189	93,000	Deduct: Estimated amortization not included	95,000	95,000	95,000	95,000	95,000	52
53	416,081	417,077	Surplus from previous year	562,189	-	-	-	-	53
54	\$ 650,919	\$ 89,923	ANNUAL SURPLUS/(DEFICIT)	\$ 7,811	\$ 505,000	\$ 505,000	\$ 505,000	\$ 505,000	54

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT (continued)
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
CAPITAL FUND									
55	\$ 2,998,695	\$ 2,998,694	Balance, beginning of year	\$ 3,398,621	\$ 2,867,521	\$ 2,435,421	\$ 1,670,921	\$ 2,174,821	55
56	480,000	480,000	Contribution from operating fund	545,000	480,000	480,000	480,000	480,000	56
57	39,536	35,000	Interest earnings	38,900	32,900	25,500	23,900	30,200	57
58			<i>Less - capital expenditures</i>						58
59	-	-	Alternate energy options	5,000	-	-	-	-	59
60	19,794	16,069	Bamfield transfer station	-	-	-	-	-	60
61	12,501	25,000	Cover material sourcing	-	-	-	-	-	61
62	-	25,000	Extending & shortening of wells	25,000	-	-	-	-	62
63	-	-	Flow data, leachate lines, interception wells	-	-	-	-	-	63
64	-	35,000	Haul road upgrade	-	-	-	-	-	64
65	14,025	75,000	Landfill gas management	75,000	145,000	500,000	-	-	65
66	14,889	90,000	Leachate interception	50,000	500,000	750,000	-	-	66
67	5,631	100,000	North-east expansion	300,000	-	-	-	-	67
68	-	40,000	SCADA control system	50,000	-	-	-	-	68
69	29,596	250,000	Site security & sustainable development	315,000	250,000	-	-	-	69
70	-	-	Solid waste management plan	70,000	-	-	-	-	70
71	19,450	40,000	Tipping bins safety railing	-	-	-	-	-	71
72	-	-	Transfer station expansion	50,000	50,000	20,000	-	-	72
73	3,724	175,000	Water pumphouse upgrade	175,000	-	-	-	-	73
74	119,610	871,069	Total capital expenditures	1,115,000	945,000	1,270,000	-	-	74
75	\$ 3,398,621	\$ 2,642,625	BALANCE, END OF YEAR	\$ 2,867,521	\$ 2,435,421	\$ 1,670,921	\$ 2,174,821	\$ 2,685,021	75
CLOSURE & POST CLOSURE FUND									
76	\$ 1,172,672	\$ 1,172,672	Balance, beginning of year	\$ 1,307,908	\$ 1,445,008	\$ 1,583,808	\$ 1,724,308	\$ 1,866,608	76
77	120,000	120,000	Contribution from operating fund	120,000	120,000	120,000	120,000	120,000	77
78	15,236	15,400	Interest earnings	17,100	18,800	20,500	22,300	24,100	78
79	-	-	Less - closure costs	-	-	-	-	-	79
80	\$ 1,307,908	\$ 1,308,072	BALANCE, END OF YEAR	\$ 1,445,008	\$ 1,583,808	\$ 1,724,308	\$ 1,866,608	\$ 2,010,708	80



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
ALBERNI VALLEY REGIONAL AIRPORT
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 41,514	\$ 33,538	Surplus (deficit) from prior years	\$ 34,072	\$ -	\$ -	\$ -	\$ -	1
2	35,962	35,962	Tax requisition	30,428	38,720	38,944	39,173	39,407	2
3	501	500	Grant in lieu of taxes	500	500	500	500	500	3
4	66,052	60,000	Sales of services	60,000	60,000	60,000	60,000	60,000	4
5	35,499	20,000	Other sources	30,000	30,000	30,000	30,000	30,000	5
6	\$ 179,528	\$ 150,000	TOTAL REVENUE	\$ 155,000	\$ 129,220	\$ 129,444	\$ 129,673	\$ 129,907	6
EXPENDITURES									
7	\$ 10,000	\$ 10,000	Administration charge	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	7
8			<i>Airport operation</i>						8
9	679	8,000	Consulting & legal	5,000	1,000	1,000	1,000	1,000	9
10	60,582	50,000	Fuel system operation	56,000	56,000	56,000	56,000	56,000	10
11	3,674	5,000	Insurance	4,000	4,000	4,000	4,000	4,000	11
12	6,480	7,000	Labour & related costs	7,000	7,140	7,283	7,428	7,577	12
13	2,560	4,000	Office & weather station	4,000	4,080	4,162	4,245	4,330	13
14	13,173	13,000	Operation contracts	14,000	13,500	13,500	13,500	13,500	14
15	15,334	19,000	Repairs & maintenance	20,000	10,000	10,000	10,000	10,000	15
16	2,734	2,000	Utilities	3,000	1,500	1,500	1,500	1,500	16
17	240	2,000	Water system operation	2,000	2,000	2,000	2,000	2,000	17
18	105,456	110,000	Total airport operation	115,000	99,220	99,444	99,673	99,907	18
19	30,000	30,000	Capital fund contribution	30,000	20,000	20,000	20,000	20,000	19
20	\$ 145,456	\$ 150,000	TOTAL EXPENDITURES	\$ 155,000	\$ 129,220	\$ 129,444	\$ 129,673	\$ 129,907	20
21	\$ 34,072	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	21
22	30,000	30,000	Add: Transfer to reserves	30,000	20,000	20,000	20,000	20,000	22
23	16,284	12,000	Deduct: Estimated amortization not included	16,000	16,000	16,000	16,000	16,000	23
24	41,514	33,538	Surplus from previous year	34,072	-	-	-	-	24
25	\$ 6,274	-\$ 15,538	ANNUAL SURPLUS/(DEFICIT)	-\$ 20,072	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	25



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 ALBERNI VALLEY REGIONAL AIRPORT (continued)
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
			CAPITAL FUND						
26	\$ 344,212	\$ 344,212	Balance, beginning of year	\$ 314,266	\$ 265,366	\$ 243,566	\$ 221,466	\$ 199,066	26
27	30,000	30,000	Contribution from operating fund	30,000	20,000	20,000	20,000	20,000	27
28	4,302	3,800	Interest earnings	3,600	3,200	2,900	2,600	2,300	28
29			<i>Less - capital expenditures</i>						29
30	-	-	Line painting & crack sealing	7,500	5,000	5,000	5,000	5,000	30
31	-	-	Drainage improvements	10,000	-	-	-	-	31
32	-	-	Fencing	10,000	-	-	-	-	32
33	59,862	100,000	Infrastructure	-	40,000	40,000	40,000	40,000	33
34	-	-	Road construction	30,000	-	-	-	-	34
35	-	10,000	Signage improvements	5,000	-	-	-	-	35
36	-	-	Tree clearing/brushing	20,000	-	-	-	-	36
37	4,386	6,000	Water system upgrade	-	-	-	-	-	37
38	64,248	116,000	Total capital expenditures	82,500	45,000	45,000	45,000	45,000	38
39	\$ 314,266	\$ 262,012	BALANCE, END OF YEAR	\$ 265,366	\$ 243,566	\$ 221,466	\$ 199,066	\$ 176,366	39



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 ALBERNI VALLEY TOURISM MARKETING
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
			REVENUE						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	17,252	2,500	Value added tax	-	-	-	-	-	2
3	\$ 17,252	\$ 2,500	TOTAL REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -	3
			EXPENDITURES						
4	\$ 500	\$ 500	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	16,752	2,000	Contract services	-	-	-	-	-	5
6	\$ 17,252	\$ 2,500	TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	6
7	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	Deduct: Surplus from previous year	-	-	-	-	-	8
9	\$ -	\$ -	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	\$ -	\$ -	\$ -	\$ -	\$ -	9



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 ALBERNI VALLEY WATER STUDY
 PARTICIPANTS: ELECTORAL AREAS 'E', and 'F'

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
			REVENUE						
1	\$ 1,306	\$ 1,306	Surplus (deficit) from prior years	\$ 10,750	\$ -	\$ -	\$ -	\$ -	1
2	10,000	10,000	Other income	-	-	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 11,306	\$ 11,306	TOTAL REVENUE	\$ 10,750	\$ -	\$ -	\$ -	\$ -	4
			EXPENDITURES						
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	556	11,306	Alberni Valley Water Study	10,750	-	-	-	-	6
7	\$ 556	\$ 11,306	TOTAL EXPENDITURES	\$ 10,750	\$ -	\$ -	\$ -	\$ -	7
8	\$ 10,750	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	1,306	1,306	Deduct: Surplus from previous year	10,750	-	-	-	-	9
10	\$ 9,444	-\$ 1,306	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 10,750	\$ -	\$ -	\$ -	\$ -	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
CUSTOM TRANSIT
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 34,662	\$ 35,392	Surplus (deficit) from prior years	\$ 18,042	\$ -	\$ -	\$ -	\$ -	1
2	89,508	89,508	Tax requisition	103,958	144,000	163,000	207,000	212,500	2
3	1,267	500	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	3
4	35,984	38,300	Sales of services	37,000	37,000	37,000	37,000	37,000	4
5	287,884	275,300	Provincial Government grant	283,000	289,000	299,000	332,000	338,000	5
6	\$ 449,305	\$ 439,000	TOTAL REVENUE	\$ 443,000	\$ 471,000	\$ 500,000	\$ 577,000	\$ 588,500	6
EXPENDITURES									
7	\$ 5,000	\$ 5,000	Administrative charge	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	7
8	426,263	434,000	Operating costs	440,000	468,000	497,000	574,000	585,500	8
9	\$ 431,263	\$ 439,000	TOTAL EXPENDITURES	\$ 443,000	\$ 471,000	\$ 500,000	\$ 577,000	\$ 588,500	9
10	\$ 18,042	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	34,662	35,392	Deduct: Surplus from previous year	18,042	-	-	-	-	11
12	-\$ 16,620	-\$ 35,392	ANNUAL SURPLUS/(DEFICIT)	-\$ 18,042	\$ -	\$ -	\$ -	\$ -	12

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 MCLEAN MILL GRANT-IN-AID
 PARTICIPANTS: ELECTORAL AREAS 'B', 'D', 'E', and 'F'

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
			REVENUE						
1	\$ 506	\$ 506	Surplus (deficit) from prior years	\$ 69	\$ -	\$ -	\$ -	\$ -	1
2	29,494	29,494	Tax requisition	29,931	30,000	30,000	30,000	30,000	2
3	69	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 30,069	\$ 30,000	TOTAL REVENUE	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	4
			EXPENDITURES						
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	29,900	29,900	Grant-in-aid McLean Mill	29,900	29,900	29,900	29,900	29,900	6
7	\$ 30,000	\$ 30,000	TOTAL EXPENDITURES	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	7
8	\$ 69	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	506	506	Deduct: Surplus from previous year	69	-	-	-	-	9
10	-\$ 437	-\$ 506	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 69	\$ -	\$ -	\$ -	\$ -	10



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 LONG BEACH AIRPORT
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	-\$ 6,189	-\$ 5,918	Surplus (deficit) from prior years	\$ 26,355	\$ -	\$ -	\$ -	\$ -	1
2	319,818	319,818	Tax requisition	296,945	323,800	324,300	324,900	318,400	2
3	95,643	60,000	Sale of services	85,000	85,000	85,000	85,000	85,000	3
4	40,708	61,600	Contracts with other Governments	261,200	158,500	79,800	81,000	82,400	4
5	3,465,560	4,015,008	Government grants	1,190,734	100,000	100,000	-	-	5
6	9,097	1,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	6
7	\$ 3,924,637	\$ 4,451,508	TOTAL REVENUE	\$ 1,861,234	\$ 668,300	\$ 590,100	\$ 491,900	\$ 486,800	7
EXPENDITURES									
8	\$ 10,000	\$ 10,000	Administration charge	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000	\$ 23,000	8
9			<i>Airport operation</i>						9
10	-	10,000	Access road maintenance	10,000	10,000	10,000	10,000	10,000	10
11	11,447	6,000	Consulting & legal	8,000	8,000	8,000	8,000	8,000	11
12	-	1,500	Convention/professional development	1,000	1,000	1,000	1,000	1,000	12
13	10,622	10,000	Insurance	11,000	11,000	11,000	11,000	11,000	13
14	19,786	13,000	Labour & related costs	9,000	9,200	9,400	9,600	9,800	14
15	11,475	9,000	Office and terminal building	12,000	12,000	12,000	12,000	12,000	15
16	83,943	42,000	Operation contracts	50,000	50,000	50,000	50,000	50,000	16
17	19,347	50,000	Other operating	40,000	40,000	40,000	40,000	40,000	17
18	-	-	Tractor lease	19,000	19,000	19,000	19,000	12,000	18
19	10,704	8,000	Utilities	11,000	11,000	11,000	11,000	11,000	19
20	167,324	149,500	Total airport operation	171,000	171,200	171,400	171,600	164,800	20
21	200,000	200,000	Capital fund contribution from operating	400,000	296,000	216,000	216,000	216,000	21
22	3,465,560	4,015,008	Capital fund contribution from grants	1,190,734	100,000	100,000	-	-	22
23			<i>Water system operation</i>						23
24	16,560	12,000	Contractor	18,000	18,400	18,800	19,200	19,600	24
25	9,677	17,000	Labour & related costs	10,000	10,200	10,400	10,600	10,800	25
26	26,285	45,000	Operating	45,000	45,900	46,800	47,700	48,700	26
27	2,876	3,000	Utilities	3,500	3,600	3,700	3,800	3,900	27
28	55,398	77,000	Total water system operation	76,500	78,100	79,700	81,300	83,000	28
29	\$ 3,898,282	\$ 4,451,508	TOTAL EXPENDITURES	\$ 1,861,234	\$ 668,300	\$ 590,100	\$ 491,900	\$ 486,800	29



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 LONG BEACH AIRPORT (continued)
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
30	\$ 26,355	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	30
31	3,665,560	4,215,008	Add: Transfer to reserves	1,590,734	396,000	316,000	216,000	216,000	31
32	6,705	-	Principal debt payments	16,500	16,500	16,500	16,500	16,500	32
33	155,069	65,000	Deduct: Estimated amortization not included	155,000	155,000	155,000	155,000	155,000	33
34	- 6,189	- 5,918	Surplus from previous year	26,355	-	-	-	-	34
35	<u>\$ 3,549,740</u>	<u>\$ 4,155,926</u>	ANNUAL SURPLUS/(DEFICIT)	<u>\$ 1,425,879</u>	<u>\$ 257,500</u>	<u>\$ 177,500</u>	<u>\$ 77,500</u>	<u>\$ 77,500</u>	35
(for Financial Reporting purposes)									
CAPITAL FUND									
36	\$ 460,009	\$ 460,009	Balance, beginning of year	\$ 491,886	\$ 65,386	\$ 101,886	\$ 109,186	\$ 132,686	36
37	200,000	200,000	Contribution from operating fund	400,000	296,000	216,000	216,000	216,000	37
38	3,465,560	4,015,008	Grants & other contributions	1,190,734	100,000	100,000	-	-	38
39	5,085	2,900	Interest earnings	3,500	1,000	1,300	1,500	1,700	39
40	<i>Less - capital expenditures</i>								
41	-	-	Access road signage	-	2,500	-	-	-	41
42	-	-	Access road upgrade	-	50,000	150,000	150,000	150,000	42
43	10,931	20,000	Airport tractor	-	-	-	-	-	43
44	-	-	Apron III crack sealing	-	25,000	-	-	-	44
45	-	5,000	Apron III panel repair	-	-	-	-	-	45
46	-	-	Brush cutter	46,000	-	-	-	-	46
47	94,593	125,000	Drainage culvert repairs	20,000	5,000	5,000	5,000	5,000	47
48	-	2,000	Fire suppression upgrade	2,000	2,000	20,000	5,000	-	48
49	-	-	Flightway clearing	-	10,000	10,000	10,000	10,000	49
50	11,280	-	Groundwater evaluation	-	-	-	-	-	50
51	2,688	-	House renovation	2,000	-	-	-	-	51
52	1,223	10,000	Infrastructure report - site services	10,000	-	-	-	-	52
53	-	-	Maintenance building	2,000	-	-	-	-	53
54	-	-	Navigational aids^	-	-	-	-	-	54
55	-	3,000	Parking lot & access road paving	1,000	1,000	1,000	4,000	1,000	55



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 LONG BEACH AIRPORT (continued)
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

As adopted by the Board
 on March 27, 2013

Line	History		EXPENDITURES (continued)	Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
56	\$ -	-	Perimeter fencing*	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	56
57	25,544	40,000	Rehabilitation of foxtrot gravel	-	-	-	-	-	57
58	-	-	Reservoir maintenance	-	30,000	-	-	-	58
59	-	507,000	Runway 11/29 PAPI^	507,000	-	-	-	-	59
60	3,465,750	3,621,008	Runway 11/29 resurfacing*	546,734	-	-	-	-	60
61	-	-	Runway 16/34 cracksealing	25,000	-	-	-	-	61
62	-	20,000	Runway painting & signs	28,000	-	-	-	25,000	62
63	-	225,000	Runway sweeper*	225,000	-	-	-	-	63
64	-	-	Runway grooving*	150,000	-	-	-	-	64
65	-	-	Truck	-	15,000	-	-	-	65
66	26,759	50,000	Urgent infrastructure repairs	50,000	-	-	-	-	66
67	-	-	Vegetation management	16,000	-	4,000	-	4,000	67
68	-	40,000	Water system upgrades~	150,000	120,000	20,000	20,000	20,000	68
69	-	-	Water treatment system~	100,000	-	-	-	-	69
70	-	5,000	Well development	40,000	-	-	-	-	70
71	3,638,768	4,673,008	Total capital expenditures	2,020,734	360,500	310,000	194,000	215,000	71
72	\$ 491,886	\$ 4,909	BALANCE, END OF YEAR	\$ 65,386	\$ 101,886	\$ 109,186	\$ 132,686	\$ 135,386	72

*eligible for 100% ACAP funding
 ^eligible for 1/3rd ICET funding
 ~80% to be paid by water users



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 WEST COAST EMERGENCY PLANNING
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'A' & 'C'

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
	REVENUE								
1			<i>Surplus (deficit) from prior years</i>						1
2	\$ 2,388	\$ 2,390	Area A - Bamfield	\$ 5,021	\$ -	\$ -	\$ -	\$ -	2
3	319	319	Area C - Long Beach	67	-	-	-	-	3
4			<i>Tax requisition</i>						4
5	7,250	7,250	Area A - Bamfield	7,250	7,500	7,500	7,500	7,500	5
6	2,931	2,931	Area C - Long Beach	2,433	2,500	2,500	2,500	2,500	6
7			<i>Grant in lieu of taxes</i>						7
8	434	-	Area A - Bamfield	-	-	-	-	-	8
9	67	-	Area C - Long Beach	-	-	-	-	-	9
10	\$ 13,389	\$ 12,890	TOTAL REVENUE	\$ 14,771	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	10
	EXPENDITURES								
11			<i>Administration charge</i>						11
12	\$ 1,250	\$ 1,250	Area A - Bamfield	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	12
13	1,250	1,250	Area C - Long Beach	500	500	500	500	500	13
14			<i>Emergency planning costs</i>						14
15	3,801	8,390	Area A - Bamfield	10,771	6,000	6,000	6,000	6,000	15
16	2,000	2,000	Area C - Long Beach	2,000	2,000	2,000	2,000	2,000	16
17	\$ 8,301	\$ 12,890	TOTAL EXPENDITURES	\$ 14,771	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	17
18	\$ 5,088	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	18
19	2,707	2,709	Deduct: Surplus from previous year	5,088	-	-	-	-	19
20	\$ 2,381	-\$ 2,709	ANNUAL SURPLUS/(DEFICIT)	-\$ 5,088	\$ -	\$ -	\$ -	\$ -	20

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 WEST COAST GRANTS-IN-AID
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ 13	\$ -	\$ -	\$ -	\$ -	1
2	5,000	5,000	Tax requisition	5,987	-	-	-	-	2
3	13		Grant in lieu of taxes						3
4	\$ 5,013	\$ 5,000	TOTAL REVENUE	\$ 6,000	\$ -	\$ -	\$ -	\$ -	4
EXPENDITURES									
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	5,000	5,000	West Coast Community Resources	-	-	-	-	-	6
7	-	-	West Coast Multiplex Society	6,000					7
8	\$ 5,000	\$ 5,000	TOTAL EXPENDITURES	\$ 6,000	\$ -	\$ -	\$ -	\$ -	8
9	\$ 13	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	-	-	Deduct: Surplus from previous year	13	-	-	-	-	10
11	\$ 13	\$ -	ANNUAL SURPLUS/(DEFICIT)	-\$ 13	\$ -	\$ -	\$ -	\$ -	11

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 WEST COAST MULTIPLEX (PROPOSED FUNCTION)
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	7,500	7,500	Tax requisition	-	-	-	-	-	2
3	\$ 7,500	\$ 7,500	TOTAL REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -	3
EXPENDITURES									
4	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	7,500	7,500	Multiplex referendum	-	-	-	-	-	5
6	\$ 7,500	\$ 7,500	TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	6
7	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	Deduct: Surplus from previous year	-	-	-	-	-	8
9	\$ -	\$ -	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	\$ -	\$ -	\$ -	\$ -	\$ -	9



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
WEST COAST WASTE MANAGEMENT
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 10,979	\$ 11,462	Surplus (deficit) from prior years	\$ 88,287	\$ -	\$ -	\$ -	\$ -	1
2	141,038	141,038	Tax requisition	141,913	241,900	230,900	238,400	246,200	2
3			<i>Fees & charges</i>						3
4	120,212	105,000	Curbside garbage	116,000	118,300	120,700	123,100	125,600	4
5	64,639	62,000	Curbside recycling	70,000	71,400	72,800	74,300	75,800	5
6	527,267	480,000	Tipping fees	490,000	490,000	490,000	490,000	490,000	6
7	712,118	647,000	Total fees & charges	676,000	679,700	683,500	687,400	691,400	7
8	4,168	2,000	Grant in lieu of taxes	2,000	2,000	2,000	2,000	2,000	8
9	263	-	Other sources	-	-	-	-	-	9
10	\$ 868,566	\$ 801,500	TOTAL REVENUE	\$ 908,200	\$ 923,600	\$ 916,400	\$ 927,800	\$ 939,600	10
EXPENDITURES									
11	\$ 20,000	\$ 20,000	Administration charge	\$ 34,000	\$ 34,000	\$ 34,000	\$ 34,000	\$ 34,000	11
12	20,000	20,000	Capital fund contribution	20,000	20,000	20,000	20,000	20,000	12
13	20,000	20,000	Closure & post closure fund contribution	70,000	70,000	70,000	70,000	70,000	13
14			<i>Labour & related costs</i>						14
15	276	1,500	Convention/professional development	1,500	1,500	1,500	1,500	1,500	15
16	43,182	56,000	Labour & benefits	26,000	26,500	27,000	27,500	28,100	16
17	492	5,000	Vehicle operation	5,000	5,000	5,000	5,000	5,000	17
18	43,950	62,500	Total labour & related costs	32,500	33,000	33,500	34,000	34,600	18
19			<i>Promotion & education</i>						19
20	513	2,000	Advertising & promotion	5,000	5,000	5,000	5,000	5,000	20
21	-	100	Bear-human conflict management	100	100	100	100	100	21
22	2,605	3,000	Illegal dumping prevention	5,000	5,000	5,000	5,000	5,000	22
23	-	200	Recycling hotline	200	200	200	200	200	23
24	300	1,000	School program	2,500	2,500	2,500	2,500	2,500	24
25	3,418	6,300	Total promotion & education	12,800	12,800	12,800	12,800	12,800	25



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 WEST COAST WASTE MANAGEMENT (continued)
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
			EXPENDITURES (continued)						
26			<i>Recycle, reduce, reuse</i>						26
27	\$ -	\$ -	Backyard composting program	\$ -	\$ 2,000	\$ -	\$ 2,000	\$ -	27
28	-	-	Disposal bans	4,000	500	500	500	500	28
29	-	-	Feasibility study - food waste composting	-	14,000	-	-	-	29
30	-	-	Green business campaign	-	-	4,600	600	600	30
31	32,741	33,000	Recycling depots - Tofino, Ucluelet	33,700	34,400	35,100	35,800	36,500	31
32	66,645	62,000	Residential recycling pickup	70,000	71,400	72,800	74,300	75,800	32
33	-	-	Share sheds	-	10,000	1,000	1,000	1,000	33
34	-	200	Tourism campaign	200	200	200	200	200	34
35	-	-	Yard waste depot & composting facility	25,000	5,000	5,000	5,000	5,000	35
36	99,386	95,200	Total recycle, reduce & reuse	132,900	137,500	119,200	119,400	119,600	36
37			<i>Residual waste management</i>						37
38	393,022	400,000	Operating costs	400,000	408,000	416,200	424,500	433,000	38
39	5,075	2,500	Operations & closure plan	5,000	5,000	5,000	5,000	5,000	39
40	32,401	30,000	Other operating costs	40,000	40,000	40,000	40,000	40,000	40
41	111,698	105,000	Residential garbage pickup	116,000	118,300	120,700	123,100	125,600	41
42	31,329	35,000	Water monitoring	35,000	35,000	35,000	35,000	35,000	42
43	-	5,000	Wood waste grinding	10,000	10,000	10,000	10,000	10,000	43
44	573,525	577,500	Total residual waste management	606,000	616,300	626,900	637,600	648,600	44
45	\$ 780,279	\$ 801,500	TOTAL EXPENDITURES	\$ 908,200	\$ 923,600	\$ 916,400	\$ 927,800	\$ 939,600	45
46	\$ 88,287	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	46
47	40,000	40,000	Add: Transfer to reserves	90,000	90,000	90,000	90,000	90,000	47
48	17,850	16,000	Deduct: Estimated amortization not included	17,000	17,000	17,000	17,000	17,000	48
49	10,979	11,462	Surplus from previous year	88,287	-	-	-	-	49
50	\$ 99,458	\$ 12,538	ANNUAL SURPLUS/(DEFICIT)	-\$ 15,287	\$ 73,000	\$ 73,000	\$ 73,000	\$ 73,000	50

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 WEST COAST WASTE MANAGEMENT (continued)
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
CAPITAL FUND									
51	\$ 373,944	\$ 373,944	Balance, beginning of year	\$ 375,409	\$ 286,509	\$ 290,109	\$ 293,709	\$ 297,409	51
52	20,000	20,000	Contribution from operating fund	20,000	20,000	20,000	20,000	20,000	52
53	4,706	4,400	Interest earnings	4,100	3,600	3,600	3,700	3,700	53
54			<i>Less - capital expenditures</i>						54
55	-	-	Clearing for fire set back	25,000	-	-	-	-	55
56	11,030	20,000	Leachate investigation & remediation	10,000	5,000	5,000	5,000	5,000	56
57	7,614	8,000	Power line improvements	-	-	-	-	-	57
58	100	-	Landfill gas management plan	-	-	-	-	5,000	58
59	4,497	10,000	Service improvements	10,000	10,000	10,000	10,000	10,000	59
60	-	-	Solid waste management plan	40,000	-	-	-	-	60
61	-	-	Access road upgrade	8,000	-	-	-	-	61
62	-	20,000	Tipping bins safety rail	15,000	-	-	-	-	62
63	-	5,000	Vegetation treatment & enhancement	5,000	5,000	5,000	5,000	5,000	63
64	23,241	63,000	Total capital expenditures	113,000	20,000	20,000	20,000	25,000	64
65	\$ 375,409	\$ 335,344	BALANCE, END OF YEAR	\$ 286,509	\$ 290,109	\$ 293,709	\$ 297,409	\$ 296,109	65
CLOSURE & POST CLOSURE FUND									
66	\$ 222,483	\$ 222,482	Balance, beginning of year	\$ 245,363	\$ 318,863	\$ 393,263	\$ 468,663	\$ 544,963	66
67	20,000	20,000	Contribution from operating fund	70,000	70,000	70,000	70,000	70,000	67
68	2,880	2,900	Interest earnings	3,500	4,400	5,400	6,300	7,200	68
69	-	-	Less - closure costs	-	-	-	-	-	69
70	\$ 245,363	\$ 245,382	BALANCE, END OF YEAR	\$ 318,863	\$ 393,263	\$ 468,663	\$ 544,963	\$ 622,163	70



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 CITY OF PORT ALBERNI MULTI-PURPOSE ARENA CONTRIBUTION
 PARTICIPANTS: PORT ALBERNI

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 149	\$ 149	Surplus (deficit) from prior years	\$ 1,804	\$ -	\$ -	\$ -	\$ -	1
2	162,122	162,122	Parcel taxes - City of Port Alberni	160,021	161,819	161,819	161,819	161,819	2
3	31,508	31,508	Contribution from Sproat Lake	31,536	31,536	31,536	31,536	31,536	3
4	24,411	24,411	Contribution from Beaver Creek	24,135	24,135	24,135	24,135	24,135	4
5	20,158	20,158	Contribution from Cherry Creek	20,054	20,054	20,054	20,054	20,054	5
6	\$ 238,348	\$ 238,348	TOTAL REVENUE	\$ 237,550	\$ 237,544	\$ 237,544	\$ 237,544	\$ 237,544	6
EXPENDITURES									
7	\$ 1,000	\$ 1,000	Administrative charge	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	7
8	235,544	237,348	Debt repayment	235,550	235,544	235,544	235,544	235,544	8
9	-	-	Other costs	-	-	-	-	-	9
10	\$ 236,544	\$ 238,348	TOTAL EXPENDITURES	\$ 237,550	\$ 237,544	\$ 237,544	\$ 237,544	\$ 237,544	10
11	\$ 1,804	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	-	120,715	Add: Principal debt payments	120,715	120,715	120,715	120,715	120,715	12
13	149	149	Deduct: Surplus from previous year	1,804	-	-	-	-	13
14	\$ 1,655	\$ 120,566	ANNUAL SURPLUS/(DEFICIT)	\$ 118,911	\$ 120,715	\$ 120,715	\$ 120,715	\$ 120,715	14

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
BAMFIELD GRANTS-IN-AID
PARTICIPANTS: ELECTORAL AREA 'A'**

As adopted by the Board
on March 27, 2013

		History		Budget						
		2012	2012	2013	2014	2015	2016	2017		
Line		ACTUAL	PLAN						Line	
REVENUE										
1	\$	206	\$ 206	\$ 267	\$ -	\$ -	\$ -	\$ -	\$ -	1
2		10,794	10,794	10,733	10,000	10,000	10,000	10,000	10,000	2
3		267	-	-	-	-	-	-	-	3
4	\$	11,267	\$ 11,000	\$ 11,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	4
EXPENDITURES										
5	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5
6		1,000	1,000	1,000	-	-	-	-	-	6
7		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	7
8		-	-	-	-	-	-	-	-	8
9	\$	11,000	\$ 11,000	\$ 11,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	9
10	\$	267	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10
11		206	206	267	-	-	-	-	-	11
12	\$	61	-\$ 206	-\$ 267	\$ -	\$ -	\$ -	\$ -	\$ -	12

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
BAMFIELD VOLUNTEER FIRE DEPARTMENT
PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 6,734	\$ 6,734	Surplus (deficit) from prior years	\$ 4,287	\$ -	\$ -	\$ -	\$ -	1
2	84,766	84,766	Tax requisition	89,213	93,500	93,500	93,500	93,500	2
3	11,130	-	Contracts with other governments	24,293	-	-	-	-	3
4	2,205	500	Grants in lieu of taxes	500	500	500	500	500	4
5	\$ 104,835	\$ 92,000	TOTAL REVENUE	\$ 118,293	\$ 94,000	\$ 94,000	\$ 94,000	\$ 94,000	5
EXPENDITURES									
6	\$ 1,000	\$ 1,000	Administrative charge	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	6
7	-	-	Capital fund contribution	-	-	-	-	-	7
8	4,262	6,500	Insurance	4,500	4,500	4,500	4,500	4,500	8
9	29,656	30,000	Lease payment	30,000	30,000	30,000	30,000	30,000	9
10	65,630	54,500	Operating costs	78,793	54,500	54,500	54,500	54,500	10
11	\$ 100,548	\$ 92,000	TOTAL EXPENDITURES	\$ 118,293	\$ 94,000	\$ 94,000	\$ 94,000	\$ 94,000	11
12	\$ 4,287	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	-	-	Add: Transfer to reserves	-	-	-	-	-	13
14	26,879	27,000	Principal debt payments	27,000	27,000	27,000	27,000	27,000	14
15	15,302	17,000	Deduct: Estimated amortization not included	15,000	15,000	15,000	15,000	15,000	15
16	6,734	6,734	Surplus from previous year	4,287	-	-	-	-	16
17	\$ 9,130	\$ 3,266	ANNUAL SURPLUS/(DEFICIT)	\$ 7,713	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	17
CAPITAL FUND									
18	\$ 30,185	\$ 30,185	Balance, beginning of year	\$ 30,533	\$ 30,933	\$ 31,333	\$ 31,733	\$ 32,133	18
19	-	-	Contribution from operating fund	-	-	-	-	-	19
20	-	-	Grants and other contributions	-	-	-	-	-	20
21	348	400	Interest earnings	400	400	400	400	400	21
22			<i>Less - capital expenditures</i>						22
23	-	-	Equipment						23
24	-	-	Total capital expenditures	-	-	-	-	-	24
25	\$ 30,533	\$ 30,585	BALANCE, END OF YEAR	\$ 30,933	\$ 31,333	\$ 31,733	\$ 32,133	\$ 32,533	25



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
BAMFIELD WATER SYSTEM
PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 10,916	\$ 11,250	Surplus (deficit) from prior years	\$ 26,000	\$ -	\$ -	\$ -	\$ -	1
2	56,261	56,261	Parcel tax	56,261	56,261	56,261	56,261	56,261	2
3	120,237	105,000	Sale of service	110,000	112,200	114,400	116,700	119,000	3
4	8,649	-	Transfer of Gas Tax	482,851	-	-	-	-	4
5	9,670	-	Other revenue	-	-	-	-	-	5
6	713	400	Grants in lieu of taxes	400	400	400	400	400	6
7	\$ 206,446	\$ 172,911	TOTAL REVENUE	\$ 675,512	\$ 168,861	\$ 171,061	\$ 173,361	\$ 175,661	7
EXPENDITURES									
8	\$ 15,000	\$ 15,000	Administrative charge	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	8
9	56,261	56,261	Capital fund contribution from operating	56,261	56,261	56,261	56,261	56,261	9
10	8,649	-	Capital fund contribution from grants	482,851	-	-	-	-	10
11	-	-	Engineering & consulting	4,000	4,000	4,000	4,000	4,000	11
12	-	-	Insurance	6,000	6,000	6,000	6,000	6,000	12
13	-	-	Labour & benefits	16,000	16,300	16,600	16,900	17,200	13
14	-	-	Materials & repairs/maintenance	41,400	17,300	19,200	21,200	23,200	14
15	-	-	Operation contracts	40,000	40,000	40,000	40,000	40,000	15
16	100,536	101,650	Operating costs	-	-	-	-	-	16
17	-	-	Other operating costs	6,500	6,500	6,500	6,500	6,500	17
18	-	-	Utilities	5,500	5,500	5,500	5,500	5,500	18
19	\$ 180,446	\$ 172,911	TOTAL EXPENDITURES	\$ 675,512	\$ 168,861	\$ 171,061	\$ 173,361	\$ 175,661	19
20	\$ 26,000	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	20
21	56,261	56,261	Add: Transfer to reserves	56,261	56,261	56,261	56,261	56,261	21
22	66,211	68,000	Deduct: Estimated amortization not included	66,000	66,000	66,000	66,000	66,000	22
23	10,916	11,250	Surplus from previous year	26,000	-	-	-	-	23
24	\$ 5,134	-\$ 22,989	ANNUAL SURPLUS/(DEFICIT)	-\$ 35,739	-\$ 9,739	-\$ 9,739	-\$ 9,739	-\$ 9,739	24



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 BAMFIELD WATER SYSTEM (continued)
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
	CAPITAL FUND								
25	\$ 140,763	\$ 140,763	Balance, beginning of year	\$ 190,215	\$ 241,822	\$ 271,283	\$ 301,144	\$ 331,305	25
26	56,261	56,261	Contribution from operating fund	56,261	56,261	56,261	56,261	56,261	26
27	8,649	-	Grants and other contributions	482,851	-	-	-	-	27
28	1,985	1,900	Interest earnings	2,700	3,200	3,600	3,900	4,300	28
29	<i>Less - capital expenditures</i>								29
30	14,797	40,000	Miscellaneous works	482,851	30,000	30,000	30,000	30,000	30
31	2,646	10,000	Watersystem review	7,354	-	-	-	-	31
32	17,443	50,000	Total capital expenditures	490,205	30,000	30,000	30,000	30,000	32
33	\$ 190,215	\$ 148,924	BALANCE, END OF YEAR	\$ 241,822	\$ 271,283	\$ 301,144	\$ 331,305	\$ 361,866	33



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
BEAUFORT GRANTS-IN-AID
PARTICIPANTS: ELECTORAL AREA 'B'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 1,000	\$ 1,000	Surplus (deficit) from prior years	\$ 1,000	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	-	1,000	1,000	1,000	1,000	2
3	\$ 1,000	\$ 1,000	TOTAL REVENUE	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	3
EXPENDITURES									
4	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	-	1,000	Unallocated	1,000	1,000	1,000	1,000	1,000	5
6	\$ -	\$ 1,000	TOTAL EXPENDITURES	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	6
7	\$ 1,000	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	1,000	1,000	Deduct: Surplus from previous year	1,000	-	-	-	-	8
9	\$ -	-\$ 1,000	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 1,000	\$ -	\$ -	\$ -	\$ -	9



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 MOUNTAIN RANCH ROAD FIRE PROTECTION
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'B'

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
			REVENUE						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	2,715	2,715	Tax requisition	2,617	2,715	2,715	2,715	2,715	2
3	\$ 2,715	\$ 2,715	TOTAL REVENUE	\$ 2,617	\$ 2,715	\$ 2,715	\$ 2,715	\$ 2,715	3
			EXPENDITURES						
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	2,615	2,615	Operating costs	2,517	2,615	2,615	2,615	2,615	5
6	\$ 2,715	\$ 2,715	TOTAL EXPENDITURES	\$ 2,617	\$ 2,715	\$ 2,715	\$ 2,715	\$ 2,715	6
7	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	Deduct: Surplus from previous year	-	-	-	-	-	8
9	\$ -	\$ -	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	\$ -	\$ -	\$ -	\$ -	\$ -	9



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 LONG BEACH GRANTS-IN-AID
 PARTICIPANTS: ELECTORAL AREA 'C'

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
			REVENUE						
1	\$ 500	\$ 500	Surplus (deficit) from prior years	\$ 500	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	-	-	-	-	-	2
3	<u>\$ 500</u>	<u>\$ 500</u>	TOTAL REVENUE	<u>\$ 500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	3
			EXPENDITURES						
4	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	-	500	Unallocated	500	-	-	-	-	5
6	<u>\$ -</u>	<u>\$ 500</u>	TOTAL EXPENDITURES	<u>\$ 500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	6
7	\$ 500	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	500	500	Deduct: Surplus from previous year	500	-	-	-	-	8
9	<u>\$ -</u>	<u>-\$ 500</u>	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	<u>-\$ 500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	9



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
MILLSTREAM WATER SYSTEM
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 1,523	\$ 1,634	Surplus (deficit) from prior years	-\$ 140	\$ -	\$ -	\$ -	\$ -	1
2	31,175	31,000	Sale of service	31,000	31,000	31,000	31,000	31,000	2
3	-	-	Transfer of Gas Tax	121,000	-	-	-	-	3
4	\$ 32,698	\$ 32,634	TOTAL REVENUE	\$ 151,860	\$ 31,000	\$ 31,000	\$ 31,000	\$ 31,000	4
EXPENDITURES									
5	\$ 2,500	\$ 2,500	Administrative charge	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	5
6	2,134	4,500	Capital fund contribution from operating	4,500	4,500	4,500	4,500	4,500	6
7	-	-	Capital fund contribution from grants	121,000	-	-	-	-	7
8	8,864	8,800	Labour and related costs	6,000	6,100	6,200	6,300	6,400	8
9	19,340	16,834	Operating costs	15,360	15,400	15,300	15,200	15,100	9
10	\$ 32,838	\$ 32,634	TOTAL EXPENDITURES	\$ 151,860	\$ 31,000	\$ 31,000	\$ 31,000	\$ 31,000	10
FINANCIAL PLAN BALANCE									
11	-\$ 140	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	11
12	2,134	4,500	Add: Transfer to reserves	4,500	4,500	4,500	4,500	4,500	12
13	16,478	16,000	Deduct: Estimated amortization not included	16,000	16,000	16,000	16,000	16,000	13
14	1,523	1,634	Surplus from previous year	- 140	-	-	-	-	14
15	-\$ 16,007	-\$ 13,134	ANNUAL SURPLUS/(DEFICIT)	-\$ 11,360	-\$ 11,500	-\$ 11,500	-\$ 11,500	-\$ 11,500	15
CAPITAL FUND									
16	\$ 129,126	\$ 129,126	Balance, beginning of year	\$ 132,905	\$ 85,005	\$ 80,505	\$ 76,005	\$ 71,405	16
17	2,134	4,500	Contribution from operating fund	4,500	4,500	4,500	4,500	4,500	17
18	-	10,000	Contribution from grants	121,000	-	-	-	-	18
19	1,645	1,200	Interest earnings	600	1,000	1,000	900	900	19
20			<i>Less - capital expenditures</i>						20
21	-	53,000	Reservoir cleaning	53,000	-	-	-	-	21
22	-	10,000	Supply and distribution system upgrades	121,000	10,000	10,000	10,000	10,000	22
23	-	15,000	Water study	-	-	-	-	-	23
24	-	78,000	Total capital expenditures	174,000	10,000	10,000	10,000	10,000	24
25	\$ 132,905	\$ 66,826	BALANCE, END OF YEAR	\$ 85,005	\$ 80,505	\$ 76,005	\$ 71,405	\$ 66,805	25



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 SALMON BEACH POWER DISTRIBUTION
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 390	-\$ 589	Surplus (deficit) from prior years	\$ 8,857	\$ -	\$ -	\$ -	\$ -	1
2	71,589	71,589	Parcel tax	65,639	66,600	66,600	66,600	66,600	2
3	\$ 71,979	\$ 71,000	TOTAL REVENUE	\$ 74,496	\$ 66,600	\$ 66,600	\$ 66,600	\$ 66,600	3
EXPENDITURES									
4	\$ 1,000	\$ 1,000	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	62,122	70,000	Debt repayment	74,396	66,500	66,500	66,500	66,500	5
6	\$ 63,122	\$ 71,000	TOTAL EXPENDITURES	\$ 74,496	\$ 66,600	\$ 66,600	\$ 66,600	\$ 66,600	6
7	\$ 8,857	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	31,560	31,560	Add: Principal debt payments	31,560	31,560	31,560	31,560	31,560	8
9	390	- 589	Deduct: Surplus from previous year	8,857	-	-	-	-	9
10	\$ 40,027	\$ 32,149	ANNUAL SURPLUS/(DEFICIT)	\$ 22,703	\$ 31,560	\$ 31,560	\$ 31,560	\$ 31,560	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
SALMON BEACH RECREATION
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 4,592	\$ 4,592	Surplus (deficit) from prior years	\$ 12,605	\$ -	\$ -	\$ -	\$ -	1
2	24,808	24,808	Parcel tax	22,845	33,000	33,000	33,000	33,000	2
3	\$ 29,400	\$ 29,400	TOTAL REVENUE	\$ 35,450	\$ 33,000	\$ 33,000	\$ 33,000	\$ 33,000	3
EXPENDITURES									
4	\$ 1,850	\$ 1,850	Administrative charge	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	4
5	-	-	Capital fund contribution	-	-	-	-	-	5
6	14,945	27,550	Operating costs	32,450	30,000	30,000	30,000	30,000	6
7	\$ 16,795	\$ 29,400	TOTAL EXPENDITURES	\$ 35,450	\$ 33,000	\$ 33,000	\$ 33,000	\$ 33,000	7
8	\$ 12,605	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Add: Transfer to reserves	-	-	-	-	-	9
10	5,186	5,000	Deduct: Estimated amortization not included	5,000	5,000	5,000	5,000	5,000	10
11	4,592	4,592	Surplus from previous year	12,605	-	-	-	-	11
12	\$ 2,827	-\$ 9,592	ANNUAL SURPLUS/(DEFICIT)	-\$ 17,605	-\$ 5,000	-\$ 5,000	-\$ 5,000	-\$ 5,000	12
CAPITAL FUND									
13	\$ 41,433	\$ 41,433	Balance, beginning of year	\$ 41,955	\$ 42,455	\$ 42,955	\$ 43,455	\$ 43,955	13
14	-	-	Contribution from operating fund	-	-	-	-	-	14
15	522	500	Interest earnings	500	500	500	500	500	15
16	-	-	Less - capital expenditures	-	-	-	-	-	16
17	\$ 41,955	\$ 41,933	BALANCE, END OF YEAR	\$ 42,455	\$ 42,955	\$ 43,455	\$ 43,955	\$ 44,455	17



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
SALMON BEACH SECURITY
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 8,574	\$ 8,544	Surplus (deficit) from prior years	\$ 15,579	\$ -	\$ -	\$ -	\$ -	1
2	56,356	56,356	Parcel tax	38,171	53,750	53,750	53,750	53,750	2
3	\$ 64,930	\$ 64,900	TOTAL REVENUE	\$ 53,750	\$ 53,750	\$ 53,750	\$ 53,750	\$ 53,750	3
EXPENDITURES									
4	\$ 1,850	\$ 1,850	Administrative charge	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	4
5	-	-	Capital fund contribution	-	-	-	-	-	5
6	-	-	Labour & benefits	1,000	1,000	1,000	1,000	1,000	6
7	47,501	63,050	Operating costs	47,750	47,750	47,750	47,750	47,750	7
8	\$ 49,351	\$ 64,900	TOTAL EXPENDITURES	\$ 53,750	\$ 53,750	\$ 53,750	\$ 53,750	\$ 53,750	8
9	\$ 15,579	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	-	-	Add: Transfer to reserves	-	-	-	-	-	10
11	993	1,000	Deduct: Estimated amortization not included	1,000	1,000	1,000	1,000	1,000	11
12	8,574	8,544	Surplus from previous year	15,579	-	-	-	-	12
13	\$ 6,012	-\$ 9,544	ANNUAL SURPLUS/(DEFICIT)	-\$ 16,579	-\$ 1,000	-\$ 1,000	-\$ 1,000	-\$ 1,000	13
CAPITAL FUND									
14	\$ 17,869	\$ 17,869	Balance, beginning of year	\$ 18,094	\$ 18,294	\$ 18,494	\$ 18,694	\$ 18,894	14
15	-	-	Contribution from operating fund	-	-	-	-	-	15
16	-	-	Grants and other contributions	-	-	-	-	-	16
17	225	200	Interest earnings	200	200	200	200	200	17
18	-	-	<i>Less - capital expenditures</i>	-	-	-	-	-	18
19	-	-	Electric gate	-	-	-	-	-	19
20	-	-	Total capital expenditures	-	-	-	-	-	20
21	\$ 18,094	\$ 18,069	BALANCE, END OF YEAR	\$ 18,294	\$ 18,494	\$ 18,694	\$ 18,894	\$ 19,094	21



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
SALMON BEACH SEWAGE
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 307	\$ 334	Surplus (deficit) from prior years	\$ 1,157	\$ -	\$ -	\$ -	\$ -	1
2	56,116	56,116	Parcel tax	51,693	48,400	49,000	49,600	50,200	2
3	12,353	10,000	Sale of services	10,000	10,000	10,000	10,000	10,000	3
4	7,902	-	Other revenue	-	-	-	-	-	4
5	\$ 76,678	\$ 66,450	TOTAL REVENUE	\$ 62,850	\$ 58,400	\$ 59,000	\$ 59,600	\$ 60,200	5
EXPENDITURES									
6	\$ 1,850	\$ 1,850	Administrative charge	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	6
7	30,355	23,000	Capital fund contribution	25,000	20,000	20,000	20,000	20,000	7
8	-	-	Labour & benefits	2,000	2,000	2,000	2,000	2,000	8
9	15,354	15,500	Lease payment	-	-	-	-	-	9
10	27,962	26,100	Operating costs	29,850	30,400	31,000	31,600	32,200	10
11	\$ 75,521	\$ 66,450	TOTAL EXPENDITURES	\$ 62,850	\$ 58,400	\$ 59,000	\$ 59,600	\$ 60,200	11
12	\$ 1,157	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	30,355	23,000	Add: Transfer to reserves	25,000	20,000	20,000	20,000	20,000	13
14	15,012	20,846	Principal debt payments	-	-	-	-	-	14
15	14,255	10,000	Deduct: Estimated amortization not included	14,000	14,000	14,000	14,000	14,000	15
16	307	334	Surplus from previous year	1,157	-	-	-	-	16
17	\$ 31,962	\$ 33,512	ANNUAL SURPLUS/(DEFICIT)	\$ 9,843	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	17
CAPITAL FUND									
18	\$ 114,626	\$ 114,626	Balance, beginning of year	\$ 9,545	\$ 34,845	\$ 55,445	\$ 76,245	\$ 97,345	18
19	23,000	23,000	Contribution from operating fund	25,000	20,000	20,000	20,000	20,000	19
20	7,355	-	Grants and other contributions	-	-	-	-	-	20
21	1,316	800	Interest earnings	300	600	800	1,100	1,300	21
22			<i>Less - capital expenditures</i>						22
23	136,752	125,000	Sani-field upgrades	-	-	-	-	-	23
24	136,752	125,000	Total capital expenditures	-	-	-	-	-	24
25	\$ 9,545	\$ 13,426	BALANCE, END OF YEAR	\$ 34,845	\$ 55,445	\$ 76,245	\$ 97,345	\$ 118,645	25



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
SALMON BEACH TRANSPORTATION
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 20,413	\$ 20,443	Surplus (deficit) from prior years	\$ 30,807	\$ -	\$ -	\$ -	\$ -	1
2	109,907	109,907	Parcel tax	123,793	123,000	123,000	123,000	123,000	2
3	-	-	Sale of services	-	-	-	-	-	3
4	\$ 130,320	\$ 130,350	TOTAL REVENUE	\$ 154,600	\$ 123,000	\$ 123,000	\$ 123,000	\$ 123,000	4
EXPENDITURES									
5	\$ 1,850	\$ 1,850	Administrative charge	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	5
6	-	-	Capital fund contribution	-	-	-	-	-	6
7	13,856	15,000	Debt repayment	14,000	-	-	-	-	7
8	-	-	Labour & benefits	1,000	1,000	1,000	1,000	1,000	8
9	83,807	113,500	Operating costs	134,600	117,000	117,000	117,000	117,000	9
10	\$ 99,513	\$ 130,350	TOTAL EXPENDITURES	\$ 154,600	\$ 123,000	\$ 123,000	\$ 123,000	\$ 123,000	10
11	\$ 30,807	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	-	-	Add: Transfer to reserves	-	-	-	-	-	12
13	13,500	13,500	Principal debt payments	13,500	-	-	-	-	13
14	2,369	1,200	Deduct: Estimated amortization not included	2,300	2,300	2,300	2,300	2,300	14
15	20,413	20,443	Surplus from previous year	30,807	-	-	-	-	15
16	\$ 21,525	-\$ 8,143	ANNUAL SURPLUS/(DEFICIT)	-\$ 19,607	-\$ 2,300	-\$ 2,300	-\$ 2,300	-\$ 2,300	16
CAPITAL FUND									
17	\$ 30,310	\$ 30,310	Balance, beginning of year	\$ 30,801	\$ 31,201	\$ 31,601	\$ 32,001	\$ 32,401	17
18	-	-	Contribution from operating fund	-	-	-	-	-	18
19	-	-	Grants and other contributions	-	-	-	-	-	19
20	491	400	Interest earnings	400	400	400	400	400	20
21			<i>Less - capital expenditures</i>						21
22	-	-	Road improvements	-	-	-	-	-	22
23	-	-	Total capital expenditures	-	-	-	-	-	23
24	\$ 30,801	\$ 30,710	BALANCE, END OF YEAR	\$ 31,201	\$ 31,601	\$ 32,001	\$ 32,401	\$ 32,801	24



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
SALMON BEACH WATER
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line	
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017		
REVENUE										
1	\$ 2,942	\$ 2,955	Surplus (deficit) from prior years	\$ 2,274	\$ -	\$ -	\$ -	\$ -	1	
2	27,445	27,445	Parcel tax	11,776	14,550	14,550	14,550	14,550	2	
3	-	-	Sale of services	-	-	-	-	-	3	
4	\$ 30,387	\$ 30,400	TOTAL REVENUE	\$ 14,050	\$ 14,550	\$ 14,550	\$ 14,550	\$ 14,550	4	
EXPENDITURES										
5	\$ 2,850	\$ 2,850	Administrative charge	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	5	
6	18,000	18,000	Capital fund contribution	-	-	-	-	-	6	
7	-	-	Labour & benefits	1,000	1,000	1,000	1,000	1,000	7	
8	7,263	9,550	Operating costs	9,050	9,550	9,550	9,550	9,550	8	
9	\$ 28,113	\$ 30,400	TOTAL EXPENDITURES	\$ 14,050	\$ 14,550	\$ 14,550	\$ 14,550	\$ 14,550	9	
10	\$ 2,274	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	10	
11	18,000	18,000	Add: Transfer to reserves	-	-	-	-	-	11	
12	3,361	1,500	Deduct: Estimated amortization not included	3,300	3,300	3,300	3,300	3,300	12	
13	2,942	2,955	Surplus from previous year	2,274	-	-	-	-	13	
14	\$ 13,971	\$ 13,545	ANNUAL SURPLUS/(DEFICIT)	-\$ 5,574	-\$ 3,300	-\$ 3,300	-\$ 3,300	-\$ 3,300	14	
CAPITAL FUND										
15	\$ 34,318	\$ 34,317	Balance, beginning of year	\$ 52,819	\$ 27,319	\$ 27,619	\$ 27,919	\$ 28,219	15	
16	18,000	18,000	Contribution from operating fund	-	-	-	-	-	16	
17	-	-	Grants and other contributions	-	-	-	-	-	17	
18	501	400	Interest earnings	500	300	300	300	400	18	
19	<i>Less - capital expenditures</i>									19
20	-	26,000	Pressure well	26,000	-	-	-	-	20	
21	-	26,000	Total capital expenditures	26,000	-	-	-	-	21	
22	\$ 52,819	\$ 26,717	BALANCE, END OF YEAR	\$ 27,319	\$ 27,619	\$ 27,919	\$ 28,219	\$ 28,619	22	



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
SOUTH LONG BEACH MULTI-PURPOSE PATH CONTRIBUTION
PARTICIPANTS: PART OF ELECTORAL AREA 'C'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 369	\$ 369	Surplus (deficit) from prior years	\$ 341	\$ -	\$ -	\$ -	\$ -	1
2	3,231	3,231	Parcel taxes	\$ 6,859	\$ 7,200	\$ 7,200	\$ 7,200	\$ 7,200	2
3	241	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 3,841	\$ 3,600	TOTAL REVENUE	\$ 7,200	\$ 7,200	\$ 7,200	\$ 7,200	\$ 7,200	4
EXPENDITURES									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	3,400	3,400	Contribution to Ucluelet	7,000	7,000	7,000	7,000	7,000	6
7	-	100	Other costs	100	100	100	100	100	7
8	\$ 3,500	\$ 3,600	TOTAL EXPENDITURES	\$ 7,200	\$ 7,200	\$ 7,200	\$ 7,200	\$ 7,200	8
9	\$ 341	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	369	369	Deduct: Surplus from previous year	341	-	-	-	-	10
11	-\$ 28	-\$ 369	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 341	\$ -	\$ -	\$ -	\$ -	11



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 SOUTH LONG BEACH COMMUNITY PARK
 PARTICIPANTS: PART OF ELECTORAL AREA 'C'

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 7,500	\$ 7,500	Surplus (deficit) from prior years	\$ 7,500	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	-	-	-	-	-	2
3	\$ 7,500	\$ 7,500	TOTAL REVENUE	\$ 7,500	\$ -	\$ -	\$ -	\$ -	3
EXPENDITURES									
4	\$ -	-	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	-	7,500	Operating costs	7,500	-	-	-	-	5
6	\$ -	\$ 7,500	TOTAL EXPENDITURES	\$ 7,500	\$ -	\$ -	\$ -	\$ -	6
6	\$ 7,500	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	6
7	7,500	7,500	Deduct: Surplus from previous year	7,500	-	-	-	-	7
8	\$ -	-\$ 7,500	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 7,500	\$ -	\$ -	\$ -	\$ -	8



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
SOUTH LONG BEACH FIRE DEPARTMENT
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	-\$ 150	-\$ 150	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	14,150	14,150	Tax requisition	14,000	14,000	14,000	14,000	14,000	2
3	-	-	Grants in lieu of taxes	-	-	-	-	-	3
4	\$ 14,000	\$ 14,000	TOTAL REVENUE	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	4
EXPENDITURES									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	-	-	Capital fund contribution	-	-	-	-	-	6
7	13,900	13,900	Operating costs	13,900	13,900	13,900	13,900	13,900	7
8	\$ 14,000	\$ 14,000	TOTAL EXPENDITURES	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	8
9	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	-	-	Add: Transfer to reserves	-	-	-	-	-	10
11	-	-	Deduct: Estimated amortization not included	-	-	-	-	-	11
12	- 150	- 150	Surplus from previous year	-	-	-	-	-	12
13	\$ 150	\$ 150	ANNUAL SURPLUS/(DEFICIT)	\$ -	\$ -	\$ -	\$ -	\$ -	13
CAPITAL FUND									
14	\$ 7,837	\$ 7,837	Balance, beginning of year	\$ 7,936	\$ 8,036	\$ 8,136	\$ 8,236	\$ 8,336	14
15	-	-	Contribution from operating fund	-	-	-	-	-	15
16	-	-	Grants and other contributions	-	-	-	-	-	16
17	99	100	Interest earnings	100	100	100	100	100	17
18			<i>Less - capital expenditures</i>						18
19	-	-	Equipment	-	-	-	-	-	19
20	-	-	Total capital expenditures	-	-	-	-	-	20
21	\$ 7,936	\$ 7,937	BALANCE, END OF YEAR	\$ 8,036	\$ 8,136	\$ 8,236	\$ 8,336	\$ 8,436	21



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 SOUTH LONG BEACH STREET LIGHTING
 PARTICIPANTS: PART OF ELECTORAL AREA 'C'

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
			REVENUE						
1	\$ 126	\$ 126	Surplus (deficit) from prior years	\$ 8	\$ -	\$ -	\$ -	\$ -	1
2	624	624	Tax requisition	802	830	850	870	890	2
3	46	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 796	\$ 750	TOTAL REVENUE	\$ 810	\$ 830	\$ 850	\$ 870	\$ 890	4
			EXPENDITURES						
5	\$ 100	100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	688	650	Operating costs	710	730	750	770	790	6
7	\$ 788	\$ 750	TOTAL EXPENDITURES	\$ 810	\$ 830	\$ 850	\$ 870	\$ 890	7
8	\$ 8	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	126	126	Deduct: Surplus from previous year	8	-	-	-	-	9
10	-\$ 118	-\$ 126	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 8	\$ -	\$ -	\$ -	\$ -	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
SPROAT LAKE ANIMAL CONTROL
PARTICIPANTS: ELECTORAL AREA 'D'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 2,174	\$ 2,204	Surplus (deficit) from prior years	\$ 2,969	\$ -	\$ -	\$ -	\$ -	1
2	896	896	Tax requisition	131	3,100	3,100	3,100	3,100	2
3	22	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 3,092	\$ 3,100	TOTAL REVENUE	\$ 3,100	\$ 3,100	\$ 3,100	\$ 3,100	\$ 3,100	4
EXPENDITURES									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	-	3,000	Enforcement costs	2,000	2,000	2,000	2,000	2,000	6
7	23	-	Labour & related costs	1,000	1,000	1,000	1,000	1,000	7
8	\$ 123	\$ 3,100	TOTAL EXPENDITURES	\$ 3,100	\$ 3,100	\$ 3,100	\$ 3,100	\$ 3,100	8
9	\$ 2,969	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	2,174	2,204	Deduct: Surplus from previous year	2,969	-	-	-	-	10
11	\$ 795	-\$ 2,204	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 2,969	\$ -	\$ -	\$ -	\$ -	11



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
SPROAT LAKE MULTI-PURPOSE ARENA CONTRIBUTION
PARTICIPANTS: ELECTORAL AREA 'D'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 1,379	\$ 1,379	Surplus (deficit) from prior years	\$ 561	\$ -	\$ -	\$ -	\$ -	1
2	33,379	33,379	Parcel taxes	31,575	32,136	32,136	32,136	32,136	2
3	61	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 34,819	\$ 34,758	TOTAL REVENUE	\$ 32,136	\$ 32,136	\$ 32,136	\$ 32,136	\$ 32,136	4
EXPENDITURES									
5	\$ 2,750	\$ 2,750	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	31,508	31,508	Contribution to Port Alberni Arena	31,536	31,536	31,536	31,536	31,536	6
7	-	500	Other costs	500	500	500	500	500	7
8	\$ 34,258	\$ 34,758	TOTAL EXPENDITURES	\$ 32,136	\$ 32,136	\$ 32,136	\$ 32,136	\$ 32,136	8
9	\$ 561	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	1,379	1,379	Deduct: Surplus from previous year	561	-	-	-	-	10
11	-\$ 818	-\$ 1,379	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 561	\$ -	\$ -	\$ -	\$ -	11



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 SPROAT LAKE COMMUNITY ASSOCIATION GRANT
 PARTICIPANTS: PART OF ELECTORAL AREA 'D'

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 2,212	\$ 2,212	Surplus (deficit) from prior years	\$ 1,000	\$ -	\$ -	\$ -	\$ -	1
2	12,000	12,000	Parcel tax	12,000	12,000	12,000	12,000	12,000	2
3	\$ 14,212	\$ 14,212	TOTAL REVENUE	\$ 13,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	3
EXPENDITURES									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	13,112	14,112	Grant to Community Association	12,900	11,900	11,900	11,900	11,900	5
6	\$ 13,212	\$ 14,212	TOTAL EXPENDITURES	\$ 13,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	6
7	\$ 1,000	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	2,212	2,212	Deduct: Surplus from previous year	1,000	-	-	-	-	8
9	-\$ 1,212	-\$ 2,212	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 1,000	\$ -	\$ -	\$ -	\$ -	9



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
SPROAT LAKE COMMUNITY PARK
PARTICIPANTS: PART OF ELECTORAL AREA 'D'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 41,245	\$ 41,442	Surplus (deficit) from prior years	\$ 71,078	\$ -	\$ -	\$ -	\$ -	1
2	89,243	89,243	Tax requisition	54,756	86,100	86,200	86,300	86,400	2
3	2,405	-	Grant in lieu of taxes	-	-	-	-	-	3
4	34,221	-	Federal government grant	17,029	-	-	-	-	4
5	28,000	28,000	Other income	24,000	28,000	28,000	28,000	28,000	5
6	\$ 195,114	\$ 158,685	TOTAL REVENUE	\$ 166,863	\$ 114,100	\$ 114,200	\$ 114,300	\$ 114,400	6
EXPENDITURES									
7	\$ 1,000	\$ 1,000	Administrative charge	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	7
8	27,500	10,000	Capital fund contribution from operating	35,834	10,000	10,000	10,000	10,000	8
9	17,221	-	Capital fund contribution from grants	17,029	-	-	-	-	9
10	11,110	11,500	Debt repayment	-	-	-	-	-	10
11	-	-	Labour & related costs	7,000	7,100	7,200	7,300	7,400	11
12	21,679	70,830	Operating costs	30,000	30,000	30,000	30,000	30,000	12
13	28,831	35,355	Sproat Lake Marine Patrol	30,000	30,000	30,000	30,000	30,000	13
14	16,695	30,000	Trail improvements	40,000	30,000	30,000	30,000	30,000	14
15	\$ 124,036	\$ 158,685	TOTAL EXPENDITURES	\$ 166,863	\$ 114,100	\$ 114,200	\$ 114,300	\$ 114,400	15
16	\$ 71,078	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	16
17	27,500	10,000	Add: Transfer to reserves	35,834	10,000	10,000	10,000	10,000	17
18	11,000	13,000	Principal debt payments	-	-	-	-	-	18
19	10,369	12,000	Deduct: Estimated amortization not included	10,000	10,000	10,000	10,000	10,000	19
20	41,245	41,442	Surplus from previous year	71,078	-	-	-	-	20
21	\$ 57,964	-\$ 30,442	ANNUAL SURPLUS/(DEFICIT)	-\$ 45,244	\$ -	\$ -	\$ -	\$ -	21



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 SPROAT LAKE COMMUNITY PARK (continued)
 PARTICIPANTS: PART OF ELECTORAL AREA 'D'

As adopted by the Board
 on March 27, 2013

		History		Budget					
		2012	2012	2013	2014	2015	2016	2017	
		ACTUAL	PLAN						
CAPITAL FUND									
22	\$	7,777	\$ 7,777	\$ 18,563	\$ 17,825	\$ 28,125	\$ 38,525	\$ 49,025	22
23		27,500	10,000	35,834	10,000	10,000	10,000	10,000	23
24		17,221	-	17,029	-	-	-	-	24
25		507	100	100	300	400	500	700	25
26									26
<i>Less - capital expenditures</i>									
27		-	2,810	19,644	-	-	-	-	27
28		34,443	-	34,057	-	-	-	-	28
29		34,443	2,810	53,701	-	-	-	-	29
30	\$	18,563	\$ 15,067	\$ 17,825	\$ 28,125	\$ 38,525	\$ 49,025	\$ 59,725	30



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
SPROAT LAKE GRANTS-IN-AID
PARTICIPANTS: ELECTORAL AREA 'D'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 10,144	\$ 10,144	Surplus (deficit) from prior years	\$ 10,074	\$ -	\$ -	\$ -	\$ -	1
2	25,099	25,099	Tax requisition	25,169	34,243	34,243	34,243	34,243	2
3	74	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 35,317	\$ 35,243	TOTAL REVENUE	\$ 35,243	\$ 34,243	\$ 34,243	\$ 34,243	\$ 34,243	4
EXPENDITURES									
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	6
7			Contribution to Port Alberni to eliminate						7
8	24,243	24,243	non City resident rate fees	24,243	24,243	24,243	24,243	24,243	8
9	-	10,000	Special events	10,000	10,000	10,000	10,000	10,000	9
10	\$ 25,243	\$ 35,243	TOTAL EXPENDITURES	\$ 35,243	\$ 34,243	\$ 34,243	\$ 34,243	\$ 34,243	10
11	\$ 10,074	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	10,144	10,144	Deduct: Surplus from previous year	10,074	-	-	-	-	12
13	-\$ 70	-\$ 10,144	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 10,074	\$ -	\$ -	\$ -	\$ -	13



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
SPROAT LAKE NOISE CONTROL
PARTICIPANTS: ELECTORAL AREA 'D'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
			REVENUE						
1	\$ 965	\$ 997	Surplus (deficit) from prior years	-\$ 5,140	\$ -	\$ -	\$ -	\$ -	1
2	1,003	1,003	Tax requisition	38,140	4,000	4,000	4,000	4,000	2
3	27	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 1,995	\$ 2,000	TOTAL REVENUE	\$ 33,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	4
			EXPENDITURES						
5	\$ 1,000	\$ 1,000	Administrative charge	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	5
6	6,135	1,000	Enforcement costs	30,000	1,000	1,000	1,000	1,000	6
7	-	-	Labour & related costs	1,000	1,000	1,000	1,000	1,000	7
8	\$ 7,135	\$ 2,000	TOTAL EXPENDITURES	\$ 33,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	8
9	-\$ 5,140	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	965	997	Deduct: Surplus from previous year	- 5,140	-	-	-	-	10
11	-\$ 6,105	-\$ 997	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	\$ 5,140	\$ -	\$ -	\$ -	\$ -	11



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
SPROAT LAKE VOLUNTEER FIRE DEPARTMENT
PARTICIPANTS: PORTION OF ELECTORAL AREA 'D'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 7,278	\$ 7,378	Surplus (deficit) from prior years	\$ 4,334	\$ -	\$ -	\$ -	\$ -	1
2	349,622	349,622	Tax requisition	333,666	285,100	285,200	285,300	285,400	2
3	120,234	204,700	Provincial government grant	84,466	-	-	-	-	3
4	9,398	5,000	Grants in lieu of taxes	5,000	5,000	5,000	5,000	5,000	4
5	\$ 486,532	\$ 566,700	TOTAL REVENUE	\$ 427,466	\$ 290,100	\$ 290,200	\$ 290,300	\$ 290,400	5
EXPENDITURES									
6	\$ 1,000	\$ 1,000	Administrative charge	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	6
7	150,000	150,000	Capital fund contribution from operating	80,000	70,000	70,000	70,000	70,000	7
8	120,234	204,700	Capital fund contribution from grants	84,466	-	-	-	-	8
9	- 36	-	Labour & related costs	3,000	3,100	3,200	3,300	3,400	9
10	211,000	211,000	Operating costs	254,000	211,000	211,000	211,000	211,000	10
11	\$ 482,198	\$ 566,700	TOTAL EXPENDITURES	\$ 427,466	\$ 290,100	\$ 290,200	\$ 290,300	\$ 290,400	11
12	\$ 4,334	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	270,234	354,700	Add: Transfer to reserves	164,466	70,000	70,000	70,000	70,000	13
14	87,111	68,000	Deduct: Estimated amortization not included	87,000	87,000	87,000	87,000	87,000	14
15	7,278	7,378	Surplus from previous year	4,334	-	-	-	-	15
16	\$ 180,179	\$ 279,322	ANNUAL SURPLUS/(DEFICIT)	\$ 73,132	-\$ 17,000	-\$ 17,000	-\$ 17,000	-\$ 17,000	16



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 SPROAT LAKE VOLUNTEER FIRE DEPARTMENT (continued)
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'D'

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
			CAPITAL FUND						
17	\$ 391,714	\$ 391,713	Balance, beginning of year	\$ 511,002	\$ 320,068	\$ 364,368	\$ 409,168	\$ 454,568	17
18	150,000	150,000	Contribution from operating fund	80,000	70,000	70,000	70,000	70,000	18
19	5,393	2,700	Interest earnings	4,600	4,300	4,800	5,400	5,900	19
20	120,234	204,700	Grants and other contributions	84,466	-	-	-	-	20
21			<i>Less - capital expenditures</i>						21
22	95	-	Dry hydrants	10,000	10,000	10,000	10,000	10,000	22
23	108,193	424,700	Seismic upgrades	340,000	10,000	10,000	10,000	10,000	23
24	393	20,000	Training site upgrades	10,000	10,000	10,000	10,000	10,000	24
25	47,658	50,000	Waterline extension	-	-	-	-	-	25
26	156,339	494,700	Total capital expenditures	360,000	30,000	30,000	30,000	30,000	26
27	\$ 511,002	\$ 254,413	BALANCE, END OF YEAR	\$ 320,068	\$ 364,368	\$ 409,168	\$ 454,568	\$ 500,468	27



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
ARVAY ROAD STREET LIGHTING
PARTICIPANTS: PART OF ELECTORAL AREA 'E'**

As adopted by the Board
on March 27, 2013

		History		Budget					
		2012	2012	2013	2014	2015	2016	2017	
Line		ACTUAL	PLAN						Line
REVENUE									
1	\$	27	\$ 27	-\$ 97	\$ -	\$ -	\$ -	\$ -	1
2		1,123	1,123	1,397	1,300	1,300	1,300	1,300	2
3	\$	1,150	\$ 1,150	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300	3
EXPENDITURES									
4	\$	100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5		1,147	1,050	1,200	1,200	1,200	1,200	1,200	5
6	\$	1,247	\$ 1,150	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300	6
7	-\$	97	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7
8		27	27	- 97	-	-	-	-	8
9	-\$	124	-\$ 27	\$ 97	\$ -	\$ -	\$ -	\$ -	9

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
BEAVER CREEK ANIMAL CONTROL
PARTICIPANTS: ELECTORAL AREA 'E'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
			REVENUE						
1	\$ 2,821	\$ 2,853	Surplus (deficit) from prior years	\$ 2,845	\$ -	\$ -	\$ -	\$ -	1
2	147	147	Tax requisition	155	3,000	3,000	3,000	3,000	2
3	\$ 2,968	\$ 3,000	TOTAL REVENUE	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	3
			EXPENDITURES						
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	-	2,900	Enforcement costs	1,900	1,900	1,900	1,900	1,900	5
6	23	-	Labour & related costs	1,000	1,000	1,000	1,000	1,000	6
7	\$ 123	\$ 3,000	TOTAL EXPENDITURES	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	7
8	\$ 2,845	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	2,821	2,853	Deduct: Surplus from previous year	2,845	-	-	-	-	9
10	\$ 24	-\$ 2,853	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 2,845	\$ -	\$ -	\$ -	\$ -	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
BEAVER CREEK COMMUNITY PARK
PARTICIPANTS: ELECTORAL AREA 'E'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	10,100	10,100	10,100	10,100	10,100	2
3	<u>\$ -</u>	<u>\$ -</u>	TOTAL REVENUE	<u>\$ 10,100</u>	<u>\$ 10,100</u>	<u>\$ 10,100</u>	<u>\$ 10,100</u>	<u>\$ 10,100</u>	3
EXPENDITURES									
4	\$ -	\$ -	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	-	-	Operating costs	10,000	10,000	10,000	10,000	10,000	5
6	<u>\$ -</u>	<u>\$ -</u>	TOTAL EXPENDITURES	<u>\$ 10,100</u>	<u>\$ 10,100</u>	<u>\$ 10,100</u>	<u>\$ 10,100</u>	<u>\$ 10,100</u>	6
7	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	Deduct: Surplus from previous year	-	-	-	-	-	8
9	<u>\$ -</u>	<u>\$ -</u>	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	9



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
BEAVER CREEK MULTI-PURPOSE ARENA CONTRIBUTION
PARTICIPANTS: ELECTORAL AREA 'E'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
			REVENUE						
1	\$ 515	\$ 516	Surplus (deficit) from prior years	\$ 499	\$ -	\$ -	\$ -	\$ -	1
2	27,145	27,145	Parcel taxes	24,236	24,735	24,735	24,735	24,735	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 27,660	\$ 27,661	TOTAL REVENUE	\$ 24,735	\$ 24,735	\$ 24,735	\$ 24,735	\$ 24,735	4
			EXPENDITURES						
5	\$ 2,750	\$ 2,750	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	24,411	24,411	Contribution to Port Alberni Arena	24,135	24,135	24,135	24,135	24,135	6
7	-	500	Other costs	500	500	500	500	500	7
8	\$ 27,161	\$ 27,661	TOTAL EXPENDITURES	\$ 24,735	\$ 24,735	\$ 24,735	\$ 24,735	\$ 24,735	8
9	\$ 499	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	515	516	Deduct: Surplus from previous year	499	-	-	-	-	10
11	-\$ 16	-\$ 516	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 499	\$ -	\$ -	\$ -	\$ -	11



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
BEAVER CREEK GRANTS-IN-AID
PARTICIPANTS: ELECTORAL AREA 'E'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 2,000	\$ 2,000	Surplus (deficit) from prior years	\$ 1,005	\$ -	\$ -	\$ -	\$ -	1
2	5,000	5,000	Tax requisition	-	2,000	2,000	2,000	2,000	2
3	5	-	Grant in lieu of taxes						3
4	\$ 7,005	\$ 7,000	TOTAL REVENUE	\$ 1,005	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	4
EXPENDITURES									
5	\$ -	-	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	5,000	5,000	Alberni Valley water study	-	-	-	-	-	6
7	1,000	1,000	Chamber of Commerce	-	-	-	-	-	7
8	-	1,000	Unallocated	1,005	2,000	2,000	2,000	2,000	8
9	\$ 6,000	\$ 7,000	TOTAL EXPENDITURES	\$ 1,005	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	9
10	\$ 1,005	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	2,000	2,000	Deduct: Surplus from previous year	1,005	-	-	-	-	11
12	-\$ 995	-\$ 2,000	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 1,005	\$ -	\$ -	\$ -	\$ -	12



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
BEAVER CREEK NOISE CONTROL
PARTICIPANTS: ELECTORAL AREA 'E'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 1,000	\$ 1,000	Surplus (deficit) from prior years	\$ 947	\$ -	\$ -	\$ -	\$ -	1
2	970	1,000	Tax requisition	1,153	2,100	2,100	2,100	2,100	2
3	\$ 1,970	\$ 2,000	TOTAL REVENUE	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	3
EXPENDITURES									
4	\$ 1,000	\$ 1,000	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	-	1,000	Enforcement costs	1,000	1,000	1,000	1,000	1,000	5
6	23	-	Labour & related costs	1,000	1,000	1,000	1,000	1,000	6
7	\$ 1,023	\$ 2,000	TOTAL EXPENDITURES	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	7
8	\$ 947	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	1,000	1,000	Deduct: Surplus from previous year	947	-	-	-	-	9
10	-\$ 53	-\$ 1,000	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 947	\$ -	\$ -	\$ -	\$ -	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
BEAVER CREEK RECREATION GRANT
PARTICIPANTS: ELECTORAL AREA 'E'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 18	\$ 18	Surplus (deficit) from prior years	\$ 19	\$ -	\$ -	\$ -	\$ -	1
2	31,282	31,282	Tax requisition	31,276	31,300	31,300	31,300	31,300	2
3	19	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 31,319	\$ 31,300	TOTAL REVENUE	\$ 31,295	\$ 31,300	\$ 31,300	\$ 31,300	\$ 31,300	4
EXPENDITURES									
5	\$ 100	100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	31,200	\$ 31,200	Recreation grant to Port Alberni	31,195	31,200	31,200	31,200	31,200	6
7	\$ 31,300	\$ 31,300	TOTAL EXPENDITURES	\$ 31,295	\$ 31,300	\$ 31,300	\$ 31,300	\$ 31,300	7
8	\$ 19	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	18	18	Deduct: Surplus from previous year	19	-	-	-	-	9
10	\$ 1	-\$ 18	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 19	\$ -	\$ -	\$ -	\$ -	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
BEAVER CREEK VOLUNTEER FIRE DEPARTMENT
PARTICIPANTS: PART OF ELECTORAL AREA 'E'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	-\$ 100	\$ -	Surplus (deficit) from prior years	\$ 8,806	\$ -	\$ -	\$ -	\$ -	1
2	236,550	236,550	Tax requisition	235,336	244,280	244,380	244,480	244,580	2
3	3,620	-	Contracts with other governments	3,658	3,620	3,620	3,620	3,620	3
4	142	-	Grant in lieu of taxes	-	-	-	-	-	4
5	\$ 240,212	\$ 236,550	TOTAL REVENUE	\$ 247,800	\$ 247,900	\$ 248,000	\$ 248,100	\$ 248,200	5
EXPENDITURES									
6	\$ 1,000	\$ 1,000	Administrative charge	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	6
7	165,000	85,000	Capital fund contribution	80,000	80,000	80,000	80,000	80,000	7
8	-	-	Labour & related costs	3,000	3,100	3,200	3,300	3,400	8
9	65,406	150,550	Operating costs	158,800	158,800	158,800	158,800	158,800	9
10	\$ 231,406	\$ 236,550	TOTAL EXPENDITURES	\$ 247,800	\$ 247,900	\$ 248,000	\$ 248,100	\$ 248,200	10
11	\$ 8,806	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	165,000	85,000	Add: Transfer to reserves	80,000	80,000	80,000	80,000	80,000	12
13	33,972	38,000	Deduct: Estimated amortization not included	34,000	34,000	34,000	34,000	34,000	13
14	- 100	-	Surplus from previous year	8,806	-	-	-	-	14
15	\$ 139,934	\$ 47,000	ANNUAL SURPLUS/(DEFICIT)	\$ 37,194	\$ 46,000	\$ 46,000	\$ 46,000	\$ 46,000	15
CAPITAL FUND									
16	\$ 310,126	\$ 310,126	Balance, beginning of year	\$ 475,174	\$ 410,674	\$ 496,274	\$ 130,174	\$ 212,274	16
17	165,000	85,000	Contribution from operating fund	80,000	80,000	80,000	80,000	80,000	17
18	4,217	3,500	Interest earnings	5,500	5,600	3,900	2,100	3,200	18
19			<i>Less - capital expenditures</i>						19
20	4,169	150,000	Siding & seismic upgrades	150,000	-	-	-	-	20
21	-	-	Replace truck #53	-	-	450,000	-	-	21
22	4,169	150,000	Total capital expenditures	150,000	-	450,000	-	-	22
23	\$ 475,174	\$ 248,626	BALANCE, END OF YEAR	\$ 410,674	\$ 496,274	\$ 130,174	\$ 212,274	\$ 295,474	23



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
BEAVER CREEK WATER SYSTEM
PARTICIPANTS: PORTION OF ELECTORAL AREAS 'B', 'E', and 'F'

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 130,664	\$ -	Surplus (deficit) from prior years	\$ 310,448	\$ 0	\$ 0	\$ 0	\$ 0	1
2	233,002	233,240	Parcel tax	232,050	233,000	233,000	233,000	233,000	2
3	2,000	5,000	Capital levy deposit	1,000	1,000	1,000	1,000	1,000	3
4	7,600	19,000	Connection fees	7,600	7,600	7,600	7,600	7,600	4
5	2,767	600	Expense recovery	600	600	600	600	600	5
6	10,259	12,000	Interest & penalties	5,000	5,000	5,000	5,000	5,000	6
7	1,121	300	Interest income	-	-	-	-	-	7
8	2,167	800	Sale of materials	800	800	800	800	800	8
9	-	1,500	Subdivision application fees	1,500	1,500	1,500	1,500	1,500	9
10	583,560	-	Transfer of Gas Tax	1,012,576	-	-	-	-	10
11	464,740	443,961	Water tolls	445,000	445,000	445,000	445,000	445,000	11
12	550	400	Water turn on fees	400	400	400	400	400	12
13	-	-	Grants in lieu of taxes	-	-	-	-	-	13
14	\$ 1,438,430	\$ 716,801	TOTAL REVENUE	\$ 2,016,974	\$ 694,900	\$ 694,900	\$ 694,900	\$ 694,900	14
EXPENDITURES									
15	\$ -	\$ -	Administration charge	\$ 69,000	\$ 69,000	\$ 69,000	\$ 69,000	\$ 69,000	15
16	1,000	5,000	Capital development fund contribution	347,818	33,100	28,100	23,000	17,800	16
17	583,560	-	Capital fund contribution from grants	1,012,576	-	-	-	-	17
18	<i>Operating expenses</i>								18
19	19,714	17,500	Engineering & consulting	40,000	40,000	40,000	40,000	40,000	19
20	1,061	900	Licenses & permits	1,000	1,000	1,000	1,000	1,000	20
21	3,960	4,500	Maintenance - insurance	4,000	4,000	4,000	4,000	4,000	21
22	16,128	12,000	Maintenance - vehicles	12,000	12,000	12,000	12,000	12,000	22
23	165,559	259,000	Maintenance - wages	242,000	246,900	251,900	257,000	262,200	23
24	130,512	178,500	Materials & repairs/maintenance	185,500	185,500	185,500	185,500	185,500	24
25	32,087	26,000	Power	40,000	40,000	40,000	40,000	40,000	25
26	1,210	680	Sale of materials - COGS	680	1,000	1,000	1,000	1,000	26
27	3,868	5,520	Telephone and pager	7,000	7,000	7,000	7,000	7,000	27
28	319	1,100	Telephone sensor cables	-	-	-	-	-	28
29	374,418	505,700	Total operating expenses	532,180	537,400	542,400	547,500	552,700	29



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 BEAVER CREEK WATER SYSTEM (continued)
 PARTICIPANTS: PORTION OF ELECTORAL AREAS 'B', 'E', and 'F'

As adopted by the Board
 on March 27, 2013

Line	History		EXPENDITURES (continued)	Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
30			<i>Administrative Expenses</i>						30
31	1,256	2,500	Advertising	2,400	2,400	2,400	2,400	2,400	31
32	5,086	8,200	Bank charges	4,000	4,000	4,000	4,000	4,000	32
33	9,176	4,500	Computer	7,000	7,000	7,000	7,000	7,000	33
34	4,115	5,000	Education	5,000	5,000	5,000	5,000	5,000	34
35	16,220	18,500	Insurance	7,000	7,000	7,000	7,000	7,000	35
36	1,723	3,250	Light & power	-	-	-	-	-	36
37	12,466	17,200	Office & postage	10,000	10,000	10,000	10,000	10,000	37
38	60	450	Office car allowance	-	-	-	-	-	38
39	75,249	85,150	Office wages	-	-	-	-	-	39
40	34,138	41,000	Professional fees	20,000	20,000	20,000	20,000	20,000	40
41	3,140	4,000	Telephone	-	-	-	-	-	41
42	6,375	15,300	Trustees' - honorarium	-	-	-	-	-	42
43	-	100	Trustees' - expenses	-	-	-	-	-	43
44	169,004	205,150	Total administrative expenses	55,400	55,400	55,400	55,400	55,400	44
45	\$ 1,127,982	\$ 715,850	TOTAL EXPENDITURES	\$ 2,016,974	\$ 694,900	\$ 694,900	\$ 694,900	\$ 694,900	45
46	\$ 310,448	\$ 951	FINANCIAL PLAN BALANCE	-\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	46
47	584,560	5,000	Add: Transfer to reserves	1,360,394	33,100	28,100	23,000	17,800	47
48	84,736	-	Deduct: Estimated amortization not included	85,000	85,000	85,000	85,000	85,000	48
49	130,664	-	Surplus from previous year	310,448	0	0	0	0	49
50	\$ 679,608	\$ 5,951	ANNUAL SURPLUS/(DEFICIT)	\$ 964,946	-\$ 51,900	-\$ 56,900	-\$ 62,000	-\$ 67,200	50

(for Financial Reporting purposes)

****2012 actual figures include 7 months operating as ACRD and 5 month operating as BCID in order to be useful for comparative purposes.**



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
BEAVER CREEK WATER SYSTEM (continued)
PARTICIPANTS: PORTION OF ELECTORAL AREAS 'B', 'E', and 'F'

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
CAPITAL DEVELOPMENT FUND									
51	\$ 142,295	\$ 142,295	Balance, beginning of year	\$ 146,143	\$ 261,961	\$ 72,161	\$ 24,411	\$ 24,711	51
52	1,000	5,000	Contribution from operating fund	347,818	33,100	28,100	23,000	17,800	52
53	583,560	800,000	Contribution from grants	1,012,576	-	-	-	-	53
54	2,848	-	Interest earnings	2,500	2,100	600	300	300	54
55			<i>Less - capital expenditures</i>						55
56	583,560	844,500	Kitsuksis reservoir project	307,076	-	-	-	-	56
57	-	-	Strick Rd pump station & watermain	800,000	-	-	-	-	57
58	-	-	Old Kitsuksis reservoir repair	50,000	-	-	-	-	58
59	-	-	Water model update	-	15,000	-	-	-	59
60	-	-	Water system upgrades	90,000	210,000	76,450	23,000	17,800	60
61	583,560	844,500	Total capital expenditures	1,247,076	225,000	76,450	23,000	17,800	61
62	\$ 146,143	\$ 102,795	BALANCE, END OF YEAR	\$ 261,961	\$ 72,161	\$ 24,411	\$ 24,711	\$ 25,011	62
RENEWAL RESERVE FUND									
63	\$ 2,715	\$ 2,715	Balance, beginning of year	\$ 2,748	\$ 2,748	\$ 2,748	\$ 2,748	\$ 2,748	63
64	-	-	Contribution from operating fund	-	-	-	-	-	64
65	33	-	Interest earnings	-	-	-	-	-	65
66	-	-	Less - capital expenditures	-	-	-	-	-	66
67	\$ 2,748	\$ 2,715	BALANCE, END OF YEAR	\$ 2,748	\$ 2,748	\$ 2,748	\$ 2,748	\$ 2,748	67
EMPLOYEES SICK LEAVE FUND									
68	\$ 10,254	\$ 10,254	Balance, beginning of year	\$ 1,039	\$ 1,039	\$ 1,039	\$ 1,039	\$ 1,039	68
69	-	-	Contribution from operating fund	-	-	-	-	-	69
70	114	-	Interest earnings	-	-	-	-	-	70
71	9,329	-	Less - sick leave payout	-	-	-	-	-	71
72	\$ 1,039	\$ 10,254	BALANCE, END OF YEAR	\$ 1,039	\$ 1,039	\$ 1,039	\$ 1,039	\$ 1,039	72
MOTOR VEHICLE REPLACEMENT FUND									
73	\$ 20,348	\$ 20,348	Balance, beginning of year	\$ 20,590	\$ 5,790	\$ 5,890	\$ 5,990	\$ 6,090	73
74	-	-	Contribution from operating fund	-	-	-	-	-	74
75	242	-	Interest earnings	200	100	100	100	100	75
76	-	-	Less - capital expenditures	15,000	-	-	-	-	76
77	\$ 20,590	\$ 20,348	BALANCE, END OF YEAR	\$ 5,790	\$ 5,890	\$ 5,990	\$ 6,090	\$ 6,190	77



ALBERNI-CLAYOQUOT REGIONAL DISTRICT
 2013-2017 FINANCIAL PLAN
 GRANVILLE ROAD FIRE PROTECTION
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'

As adopted by the Board
 on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	1,105	1,105	Tax requisition	1,241	1,105	1,105	1,105	1,105	2
3	\$ 1,105	\$ 1,105	TOTAL REVENUE	\$ 1,241	\$ 1,105	\$ 1,105	\$ 1,105	\$ 1,105	3
EXPENDITURES									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	1,005	1,005	Operating costs	1,141	1,005	1,005	1,005	1,005	5
6	\$ 1,105	\$ 1,105	TOTAL EXPENDITURES	\$ 1,241	\$ 1,105	\$ 1,105	\$ 1,105	\$ 1,105	6
7	\$ -	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	Deduct: Surplus from previous year	-	-	-	-	-	8
9	\$ -	\$ -	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	\$ -	\$ -	\$ -	\$ -	\$ -	9



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
CHERRY CREEK MULTI-PURPOSE ARENA CONTRIBUTION
PARTICIPANTS: ELECTORAL AREA 'F'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 819	\$ 819	Surplus (deficit) from prior years	\$ 500	\$ -	\$ -	\$ -	\$ -	1
2	22,589	22,589	Parcel taxes	20,154	20,654	20,654	20,654	20,654	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 23,408	\$ 23,408	TOTAL REVENUE	\$ 20,654	\$ 20,654	\$ 20,654	\$ 20,654	\$ 20,654	4
EXPENDITURES									
5	\$ 2,750	\$ 2,750	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	20,158	20,158	Contribution to Port Alberni Arena	20,054	20,054	20,054	20,054	20,054	6
7	-	500	Other costs	500	500	500	500	500	7
8	\$ 22,908	\$ 23,408	TOTAL EXPENDITURES	\$ 20,654	\$ 20,654	\$ 20,654	\$ 20,654	\$ 20,654	8
9	\$ 500	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	819	819	Deduct: Surplus from previous year	500	-	-	-	-	10
11	-\$ 319	-\$ 819	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 500	\$ -	\$ -	\$ -	\$ -	11



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
CHERRY CREEK GRANTS-IN-AID
PARTICIPANTS: ELECTORAL AREA 'F'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 1,710	\$ 1,710	Surplus (deficit) from prior years	\$ 1,616	\$ -	\$ -	\$ -	\$ -	1
2	28,299	28,299	Tax requisition	23,393	24,009	24,009	24,009	24,009	2
3	116	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 30,125	\$ 30,009	TOTAL REVENUE	\$ 25,009	\$ 24,009	\$ 24,009	\$ 24,009	\$ 24,009	4
EXPENDITURES									
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	5,000	5,000	Alberni Valley water study	-	-	-	-	-	6
7	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	7
8			Contribution to Port Alberni to eliminate						8
9	22,509	22,509	non City resident rate fees	22,509	22,509	22,509	22,509	22,509	9
10	-	1,500	Unallocated	1,500	1,500	1,500	1,500	1,500	10
11	\$ 28,509	\$ 30,009	TOTAL EXPENDITURES	\$ 25,009	\$ 24,009	\$ 24,009	\$ 24,009	\$ 24,009	11
12	\$ 1,616	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	1,710	1,710	Deduct: Surplus from previous year	1,616	-	-	-	-	13
14	-\$ 94	-\$ 1,710	ANNUAL SURPLUS/(DEFICIT)	-\$ 1,616	\$ -	\$ -	\$ -	\$ -	14

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
CHERRY CREEK NOISE CONTROL
PARTICIPANTS: ELECTORAL AREA 'F'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	\$ 980	\$ 1,012	Surplus (deficit) from prior years	\$ 965	\$ -	\$ -	\$ -	\$ -	1
2	988	988	Tax requisition	1,135	2,100	2,100	2,100	2,100	2
3	19	-	Grant in lieu of taxes	-	-	-	-	-	3
4	\$ 1,987	\$ 2,000	TOTAL REVENUE	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	4
EXPENDITURES									
5	\$ 1,000	\$ 1,000	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	-	1,000	Enforcement costs	1,000	1,000	1,000	1,000	1,000	6
7	22	-	Labour & related costs	1,000	1,000	1,000	1,000	1,000	7
8	\$ 1,022	\$ 2,000	TOTAL EXPENDITURES	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	8
9	\$ 965	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	980	1,012	Deduct: Surplus from previous year	965	-	-	-	-	10
11	-\$ 15	-\$ 1,012	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 965	\$ -	\$ -	\$ -	\$ -	11



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT
2013-2017 FINANCIAL PLAN
FRANKLIN RIVER ROAD FIRE PROTECTION
PARTICIPANTS: PORTION OF ELECTORAL AREA 'F'**

As adopted by the Board
on March 27, 2013

Line	History			Budget					Line
	2012 ACTUAL	2012 PLAN		2013	2014	2015	2016	2017	
REVENUE									
1	-\$ 2,612	-\$ 2,612	Surplus (deficit) from prior years	\$ 4,496	\$ -	\$ -	\$ -	\$ -	1
2	9,512	9,512	Tax requisition	6,604	11,300	11,500	11,700	11,900	2
3	\$ 6,900	\$ 6,900	TOTAL REVENUE	\$ 11,100	\$ 11,300	\$ 11,500	\$ 11,700	\$ 11,900	3
EXPENDITURES									
4	\$ 100	100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	2,304	\$ 6,800	Operating costs	11,000	11,200	11,400	11,600	11,800	5
6	\$ 2,404	\$ 6,900	TOTAL EXPENDITURES	\$ 11,100	\$ 11,300	\$ 11,500	\$ 11,700	\$ 11,900	6
7	\$ 4,496	\$ -	FINANCIAL PLAN BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	- 2,612	- 2,612	Deduct: Surplus from previous year	4,496	-	-	-	-	8
9	\$ 7,108	\$ 2,612	ANNUAL SURPLUS/(DEFICIT) (for Financial Reporting purposes)	-\$ 4,496	\$ -	\$ -	\$ -	\$ -	9