



**ALBERNI CLAYOQUOT REGIONAL DISTRICT**

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## 2012-2016 FINANCIAL PLAN

As adopted by the Board on  
March 28, 2012



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
SUMMARY OF REVENUE & EXPENDITURES**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 1,403,423	\$ 1,430,753	Surplus from prior years	\$ 1,103,148	\$ -	\$ -	\$ -	\$ -	1
2	1,696,752	1,696,752	Committed surplus from prior years	2,137,538	-	-	-	-	2
3	3,394,018	3,394,015	Tax requisition	3,587,654	4,361,192	4,447,366	4,497,595	4,595,429	3
4	797,960	797,960	Parcel taxes	682,178	684,459	669,959	670,459	671,059	4
5	392,000	-	Parcel tax prepayments	-	-	-	-	-	5
6	68,238	24,750	Grants in lieu of taxes	31,900	31,900	31,900	31,900	31,900	6
7	1,751,092	3,979,515	Grants from other sources	5,077,077	973,369	536,100	536,600	436,700	7
8	185,161	146,674	Services to other governments	167,677	321,944	147,144	148,444	149,844	8
9	2,908,074	2,934,040	Sales of services	2,811,800	2,772,600	2,777,500	2,782,500	2,787,600	9
10	231,380	131,750	Other revenue	158,000	148,000	148,000	148,000	148,000	10
11	87,754	80,000	Value added taxes	2,500	-	-	-	-	11
12	<u>\$ 12,915,853</u>	<u>\$ 14,616,209</u>		<u>\$ 15,759,472</u>	<u>\$ 9,293,464</u>	<u>\$ 8,757,969</u>	<u>\$ 8,815,498</u>	<u>\$ 8,820,532</u>	12
13	538,506	538,506	Transfers from Municipalities for MFA	648,591	648,591	648,591	648,591	648,591	13
14	<u>\$ 13,454,359</u>	<u>\$ 15,154,715</u>	Total Revenue	<u>\$ 16,408,063</u>	<u>\$ 9,942,055</u>	<u>\$ 9,406,560</u>	<u>\$ 9,464,089</u>	<u>\$ 9,469,123</u>	14

**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
SUMMARY OF REVENUE & EXPENDITURES**

As adopted by the Board  
on March 28, 2012

Line	History		EXPENDITURES	Page	Budget					Line	
	2011 ACTUAL	2011 PLAN			2012	2013	2014	2015	2016		
15			<b>All Members</b>								15
16	\$ 263,999	\$ 264,252	E911 Telephone System	2	\$ 264,000	\$ 266,600	\$ 269,200	\$ 271,800	\$ 274,500		16
17	1,129,570	1,043,500	General Government Services	3	1,067,750	1,016,650	1,030,350	1,049,250	1,058,450		17
18	28,500	28,500	Grant-in-aid Economic Development	4	27,000	27,000	27,000	27,000	27,000		18
19	-	-	Grant-in-aid Port Alberni Centennial	5	9,124	-	-	-	-		19
20	-	-	Grant-in-aid Port Alberni Victim Witness	6	11,000	-	-	-	-		20
21	76,200	78,000	Grants-in-aid Region Wide	7	52,015	6,000	6,000	6,000	6,000		21
22	2,084	10,830	Regional Parks	8	13,633	4,500	4,500	4,500	4,500		22
23	104,456	115,300	Regional Planning	9	152,500	137,400	136,800	138,300	139,800		23
24			<b>Electoral Area's</b>								24
25	196,295	217,000	Building Inspection	10	212,500	226,100	229,800	233,500	237,300		25
26	87,360	2,254,539	Electoral Area Administration	11	2,693,107	553,069	121,000	91,000	91,000		26
27	373,177	427,700	Mgmt of Development - Rural Areas	12	427,500	356,900	326,400	341,000	345,700		27
28	338,844	338,845	Vancouver Island Regional Library	13	357,100	375,000	393,700	413,400	434,100		28
29			<b>Alberni Valley</b>								29
30	77,781	82,000	Alberni Valley Emergency Planning	14	84,000	85,100	85,900	86,700	87,500		30
31	49,075	37,000	Alberni Valley Grant-in-aid	15	48,000	38,000	38,000	38,000	38,000		31
32	1,964,363	2,254,178	Alberni Valley & Bamfield Waste Mgmt	16	2,244,200	2,199,600	2,239,300	2,255,500	2,292,300		32
33	158,225	156,500	Alberni Valley Regional Airport	17	150,000	128,720	128,944	129,173	129,407		33
34	87,754	80,000	Alberni Valley Tourism Marketing	18	2,500	-	-	-	-		34
35	12,285	13,591	Alberni Valley Water Study	19	11,306	-	-	-	-		35
36	414,063	450,327	Custom Transit	20	439,000	457,600	490,400	505,600	515,600		36
37	30,000	30,000	McLean Mill Grant-in-aid	21	30,000	30,000	30,000	30,000	30,000		37
38			<b>West Coast</b>								38
39	936,402	3,624,163	Long Beach Airport	22	4,451,508	712,300	528,100	530,000	432,100		39
40	10,433	12,657	West Coast Emergency Planning	23	12,890	10,500	10,500	10,500	10,500		40
41	-	-	West Coast Grant-in-aid	24	5,000	-	-	-	-		41
42	-	-	West Coast Multiplex (Proposed)	25	7,500	-	-	-	-		42
43	1,012,650	1,078,500	West Coast Waste Mgmt	26	801,500	879,100	893,250	884,950	896,850		43



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
SUMMARY OF REVENUE & EXPENDITURES**

As adopted by the Board  
on March 28, 2012

Line	History		EXPENDITURES	Page	Budget					Line
	2011 ACTUAL	2011 PLAN			2012	2013	2014	2015	2016	
74	\$ 1,027	\$ 2,000	Sproat Lake Noise Control	52	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	74
75	288,950	288,950	Sproat Lake Volunteer Fire Department	53	566,700	282,000	282,000	282,000	282,000	75
76			<b>Beaver Creek</b>							76
77	1,073	1,100	Arvay Rd Street Lighting	54	1,150	1,150	1,150	1,150	1,150	77
78	147	3,000	Beaver Creek Animal Control	55	3,000	3,000	3,000	3,000	3,000	78
79	27,217	27,717	Beaver Creek Arena	56	27,661	27,701	27,701	27,701	27,701	79
80	9,000	11,000	Beaver Creek Grants-in-aid	57	7,000	2,000	2,000	2,000	2,000	80
81	1,000	2,000	Beaver Creek Noise Control	58	2,000	2,000	2,000	2,000	2,000	81
82	31,200	31,200	Beaver Creek Recreation	59	31,300	31,300	31,300	31,300	31,300	82
83	243,850	243,850	Beaver Creek Volunteer Fire Department	60	236,550	236,550	236,550	236,550	236,550	83
84	875	875	Granville Rd Fire Protection	61	1,105	1,105	1,105	1,105	1,105	84
85			<b>Cherry Creek</b>							85
86	23,135	23,635	Cherry Creek Arena	62	23,408	23,419	23,419	23,419	23,419	86
87	31,509	32,786	Cherry Creek Grants-in-aid	63	30,009	24,009	24,009	24,009	24,009	87
88	1,000	2,000	Cherry Creek Noise Control	64	2,000	2,000	2,000	2,000	2,000	88
89	5,512	2,900	Franklin River Rd Fire Protection	65	6,900	6,900	6,900	6,900	6,900	89
90	<u>\$ 9,675,165</u>	<u>\$ 14,616,209</u>			<u>\$ 15,759,472</u>	<u>\$ 9,293,464</u>	<u>\$ 8,757,969</u>	<u>\$ 8,815,498</u>	<u>\$ 8,820,532</u>	90
91	538,506	538,506	Transfer to MFA for Municipalities		648,591	648,591	648,591	648,591	648,591	91
92	<u>\$ 10,213,671</u>	<u>\$ 15,154,715</u>	Total Expenditures		<u>\$ 16,408,063</u>	<u>\$ 9,942,055</u>	<u>\$ 9,406,560</u>	<u>\$ 9,464,089</u>	<u>\$ 9,469,123</u>	92
93	\$ 3,240,688	\$ -	<b>FINANCIAL PLAN BALANCE</b>		\$ -	\$ -	\$ -	\$ -	\$ -	93
94	1,883,648	4,543,873	Add: Transfer to reserves		5,508,469	1,470,761	1,282,761	1,282,761	1,182,761	94
95	706,563	205,775	Principal debt payments		224,621	192,775	179,275	179,275	179,275	95
96	1,920,744	1,875,500	Deduct: Estimated amortization not included		475,500	475,500	475,500	475,500	475,500	96
97	3,069,187	3,096,517	Surplus from previous year		3,240,686	-	-	-	-	97
98	<u>\$ 134,405</u>	<u>-\$ 428,144</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b>		<u>\$ 1,792,283</u>	<u>\$ 995,261</u>	<u>\$ 807,261</u>	<u>\$ 807,261</u>	<u>\$ 707,261</u>	98

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
E 911 TELEPHONE SYSTEM  
PARTICIPANTS: ALL MEMBERS**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
			<b>REVENUE</b>						
1	\$ 1,053	\$ 1,054	Surplus (deficit) from prior years	\$ 4,063	\$ -	\$ -	\$ -	\$ -	1
2	263,197	263,198	Tax requisition	259,937	266,600	269,200	271,800	274,500	2
3	3,812	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 268,062</b>	<b>\$ 264,252</b>	<b>TOTAL REVENUE</b>	<b>\$ 264,000</b>	<b>\$ 266,600</b>	<b>\$ 269,200</b>	<b>\$ 271,800</b>	<b>\$ 274,500</b>	4
			<b>EXPENDITURES</b>						
5	\$ 5,000	\$ 5,000	Administrative charge	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	5
6	258,999	259,252	Operating costs	259,000	261,600	264,200	266,800	269,500	6
7	<b>\$ 263,999</b>	<b>\$ 264,252</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 264,000</b>	<b>\$ 266,600</b>	<b>\$ 269,200</b>	<b>\$ 271,800</b>	<b>\$ 274,500</b>	7
8	\$ 4,063	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	1,053	1,054	Deduct: Surplus from previous year	4,063	-	-	-	-	9
10	<b>\$ 3,010</b>	<b>-\$ 1,054</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 4,063</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
GENERAL GOVERNMENT SERVICES  
PARTICIPANTS: ALL MEMBERS**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 294,325	\$ 318,412	Surplus (deficit) from prior years	\$ 323,644	\$ -	\$ -	\$ -	\$ -	1
2	22,954	22,954	Committed surplus from prior years	-	-	-	-	-	2
3	479,138	479,134	Tax requisition	524,106	796,650	810,350	829,250	838,450	3
4			<i>Government grants</i>						4
5	299,224	30,000	Conditional	-	-	-	-	-	5
6	261,472	120,000	Unconditional	130,000	130,000	130,000	130,000	130,000	6
7	560,696	150,000	Total government grants	130,000	130,000	130,000	130,000	130,000	7
8	11,459	13,000	Grant in lieu of taxes	10,000	10,000	10,000	10,000	10,000	8
9	84,642	60,000	Other sources	80,000	80,000	80,000	80,000	80,000	9
10	<b>\$ 1,453,214</b>	<b>\$ 1,043,500</b>	<b>TOTAL REVENUE</b>	<b>\$ 1,067,750</b>	<b>\$ 1,016,650</b>	<b>\$ 1,030,350</b>	<b>\$ 1,049,250</b>	<b>\$ 1,058,450</b>	10
<b>EXPENDITURES</b>									
11	\$ 36,000	\$ 36,000	Capital fund contribution	\$ 60,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	11
12	290,220	-	Conditional community grants	-	-	-	-	-	12
13			<i>Labour &amp; related costs</i>						13
14	5,892	5,000	Convention/professional development	7,000	5,000	5,000	5,000	5,000	14
15	638,400	670,000	Labour & benefits	670,000	683,400	697,100	711,000	725,200	15
16	-	-	Labour negotiations	5,000	-	-	5,000	-	16
17	3,981	5,000	Recruiting	6,000	1,000	1,000	1,000	1,000	17
18	648,273	680,000	Total labour & related costs	688,000	689,400	703,100	722,000	731,200	18
19			<i>Legislative costs</i>						19
20	4,814	5,000	Coastal Communities Network	5,000	5,000	5,000	5,000	5,000	20
21	-	1,500	Convention/delegations	-	-	-	-	-	21
22	109,780	130,000	Directors indemnities	130,000	130,000	130,000	130,000	130,000	22
23	21,057	38,000	Directors travel	38,000	38,000	38,000	38,000	38,000	23
24	1,251	2,850	FCM convention	2,000	2,000	2,000	2,000	2,000	24
25	3,961	4,500	FCM membership	4,500	4,500	4,500	4,500	4,500	25
26	140,863	181,850	Total legislative costs	179,500	179,500	179,500	179,500	179,500	26

**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
GENERAL GOVERNMENT SERVICES (continued)  
PARTICIPANTS: ALL MEMBERS**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
			<b>EXPENDITURES (continued)</b>						
27	\$ 2,575	\$ 9,000	Natural Resources Committee	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	\$ 9,000	27
28			<i>Office costs</i>						28
29	15,998	12,000	Building maintenance	12,000	12,000	12,000	12,000	12,000	29
30	19,052	18,000	Building utilities	20,000	20,000	20,000	20,000	20,000	30
31	47,085	42,000	Computer expenses	97,000	97,000	97,000	97,000	97,000	31
32	16,530	16,000	Janitorial service	16,000	16,000	16,000	16,000	16,000	32
33	4,250	3,000	Office equipment	3,000	3,000	3,000	3,000	3,000	33
34	20,161	22,000	Office supplies - general	22,000	22,000	22,000	22,000	22,000	34
35	15,355	10,000	Office supplies - toner	10,000	10,000	10,000	10,000	10,000	35
36	10,129	8,000	Postage	10,000	10,000	10,000	10,000	10,000	36
37	13,691	14,000	Telephone	14,000	14,000	14,000	14,000	14,000	37
38	162,251	145,000	Total office costs	204,000	204,000	204,000	204,000	204,000	38
39			<i>Other costs</i>						39
40	2,806	5,000	Advertising & publicity	4,000	4,000	4,000	4,000	4,000	40
41	309	1,000	Bank interest & bad debts	1,000	1,000	1,000	1,000	1,000	41
42	-	-	Committee expenses	5,000	5,000	5,000	5,000	5,000	42
43	6,316	6,400	Memberships & subscriptions	6,500	6,500	6,500	6,500	6,500	43
44	3,959	10,000	Staff travel	6,000	6,000	6,000	6,000	6,000	44
45	7,405	8,000	Vehicle operation	8,000	8,000	8,000	8,000	8,000	45
46	20,795	30,400	Total other costs	30,500	30,500	30,500	30,500	30,500	46
47			<i>Professional fees &amp; insurance</i>						47
48	21,368	20,000	Audit fees	22,000	19,000	19,000	19,000	19,000	48
49	35,474	43,000	Insurance - liability	35,000	35,000	35,000	35,000	35,000	49
50	4,824	10,000	Insurance - property	10,000	10,000	10,000	10,000	10,000	50
51	1,257	100,000	Legal fees	50,000	50,000	50,000	50,000	50,000	51
52	62,923	173,000	Total professional fees & insurance	117,000	114,000	114,000	114,000	114,000	52
53	38,919	47,000	Studies & reports	40,000	40,000	40,000	40,000	40,000	53
54	- 273,249 -	258,750	Recovery of administration costs	- 260,250 -	- 259,750 -	- 259,750 -	- 259,750 -	- 259,750 -	54
55	<b>\$ 1,129,570</b>	<b>\$ 1,043,500</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,067,750</b>	<b>\$ 1,016,650</b>	<b>\$ 1,030,350</b>	<b>\$ 1,049,250</b>	<b>\$ 1,058,450</b>	55



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2012-2016 FINANCIAL PLAN  
 GENERAL GOVERNMENT SERVICES (continued)  
 PARTICIPANTS: ALL MEMBERS

As adopted by the Board  
 on March 28, 2012

		History				Budget					
		2011	2011			2012	2013	2014	2015	2016	
		ACTUAL	PLAN								
56	\$	323,644	\$ -	<b>FINANCIAL PLAN BALANCE</b>		\$ -	\$ -	\$ -	\$ -	\$ -	56
57		36,000	36,000	Add: Transfer to reserves		60,000	10,000	10,000	10,000	10,000	57
58		38,269	38,000	Deduct: Estimated amortization not included		38,000	38,000	38,000	38,000	38,000	58
59		294,325	318,412	Surplus from previous year		323,644	-	-	-	-	59
60	\$	<u>27,050</u>	<u>-\$ 320,412</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b>		<u>-\$ 301,644</u>	<u>-\$ 28,000</u>	<u>-\$ 28,000</u>	<u>-\$ 28,000</u>	<u>-\$ 28,000</u>	60
(for Financial Reporting purposes)											
<b>CAPITAL FUND</b>											
61	\$	76,533	\$ 76,532	Balance, beginning of year		\$ 95,469	\$ 31,269	\$ 41,769	\$ 52,369	\$ 63,069	61
62		36,000	36,000	Contribution from operating fund		60,000	10,000	10,000	10,000	10,000	62
63		-	735	Interest earnings		800	500	600	700	900	63
64				<i>Less - capital expenditures</i>							64
65		-	5,000	Board room upgrades		85,000	-	-	-	-	65
66		3,376	4,000	File cabinets		-	-	-	-	-	66
67		3,724	3,000	Lamp standard replacement		-	-	-	-	-	67
68		-	20,000	Phone system		20,000	-	-	-	-	68
69		-	-	Photocopier purchase		20,000	-	-	-	-	69
70		9,964	10,000	Server purchase		-	-	-	-	-	70
71		17,064	42,000	Total capital expenditures		125,000	-	-	-	-	71
72	\$	<u>95,469</u>	<u>\$ 71,267</u>	<b>BALANCE, END OF YEAR</b>		<u>\$ 31,269</u>	<u>\$ 41,769</u>	<u>\$ 52,369</u>	<u>\$ 63,069</u>	<u>\$ 73,969</u>	72





ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2012-2016 FINANCIAL PLAN  
 GRANT-IN-AID PORT ALBERNI CENTENNIAL  
 PARTICIPANTS: TOFINO, UCLUELET, & ALL ELECTORAL AREAS

As adopted by the Board  
 on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
			<b>REVENUE</b>						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	9,124	-	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<u>\$ -</u>	<u>\$ -</u>	<b>TOTAL REVENUE</b>	<u>\$ 9,124</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	4
			<b>EXPENDITURES</b>						
5	\$ -	\$ -	Administration charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	-	-	Grant in aid Port Alberni Centennial	9,124	-	-	-	-	6
7	<u>\$ -</u>	<u>\$ -</u>	<b>TOTAL EXPENDITURES</b>	<u>\$ 9,124</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	7
8	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	-	-	-	-	-	9
10	<u>\$ -</u>	<u>\$ -</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	10



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2012-2016 FINANCIAL PLAN  
 GRANT-IN-AID PORT ALBERNI VICTIM WITNESS  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

As adopted by the Board  
 on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
			<b>REVENUE</b>						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	11,000	-	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<u>\$ -</u>	<u>\$ -</u>	<b>TOTAL REVENUE</b>	<u>\$ 11,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	4
			<b>EXPENDITURES</b>						
5	\$ -	\$ -	Administration charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	-	-	Port Alberni Victim Services	11,000	-	-	-	-	6
7	<u>\$ -</u>	<u>\$ -</u>	<b>TOTAL EXPENDITURES</b>	<u>\$ 11,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	7
8	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	-	-	-	-	-	9
10	<u>\$ -</u>	<u>\$ -</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
GRANTS-IN-AID REGION WIDE  
PARTICIPANTS: ALL MEMBERS**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 5,000	\$ 5,000	Surplus (deficit) from prior years	\$ 2,858	\$ -	\$ -	\$ -	\$ -	1
2	73,001	73,000	Tax requisition	49,157	6,000	6,000	6,000	6,000	2
3	1,057	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 79,058</b>	<b>\$ 78,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 52,015</b>	<b>\$ 6,000</b>	<b>\$ 6,000</b>	<b>\$ 6,000</b>	<b>\$ 6,000</b>	4
<b>EXPENDITURES</b>									
5	\$ 1,000	\$ 1,000	Administration charge	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	5
6			<i>Grants in aid</i>						6
7	14,000	14,000	2011 Pulling Together Planning Committee	-	-	-	-	-	7
8	-	-	Alberni District Fall Fair	1,000	-	-	-	-	8
9	6,000	6,000	Alberni Valley Rescue Squad	6,000	-	-	-	-	9
10	16,000	16,000	Aquatic Management Board	17,000	-	-	-	-	10
11	500	500	Canadian Cancer Society - Relay for Life	500	-	-	-	-	11
12	-	-	Canadian Red Cross	5,015	-	-	-	-	12
13	5,000	5,000	Kackaamin Family Development	-	-	-	-	-	13
14	2,000	2,000	Music by the Sea	2,000	-	-	-	-	14
15	7,500	7,500	North Island Film Commission	7,500	-	-	-	-	15
16	11,000	11,000	Port Alberni Victim Witness	-	-	-	-	-	16
17	3,000	3,000	Special Olympics	-	-	-	-	-	17
18	1,000	1,000	Strawberry Isle Research	-	-	-	-	-	18
19	6,000	6,000	West Coast Inland Search & Rescue	6,000	-	-	-	-	19
20	72,000	72,000	Total grants in aid	45,015	-	-	-	-	20
21	3,200	5,000	Special Events	6,000	5,000	5,000	5,000	5,000	21
22	<b>\$ 76,200</b>	<b>\$ 78,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 52,015</b>	<b>\$ 6,000</b>	<b>\$ 6,000</b>	<b>\$ 6,000</b>	<b>\$ 6,000</b>	22
23	\$ 2,858	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	23
24	5,000	5,000	Deduct: Surplus from previous year	2,858	-	-	-	-	24
25	<b>-\$ 2,142</b>	<b>-\$ 5,000</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 2,858</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	25



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
REGIONAL PARKS  
PARTICIPANTS: ALL MEMBERS**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 6,330	\$ 6,330	Surplus (deficit) from prior years	\$ 9,133	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	-	-	-	-	-	2
3	4,887	4,500	Licenses & fees	4,500	4,500	4,500	4,500	4,500	3
4	<b>\$ 11,217</b>	<b>\$ 10,830</b>	<b>TOTAL REVENUE</b>	<b>\$ 13,633</b>	<b>\$ 4,500</b>	<b>\$ 4,500</b>	<b>\$ 4,500</b>	<b>\$ 4,500</b>	4
<b>EXPENDITURES</b>									
5	\$ 1,000	\$ 1,000	Administration charge	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	5
6	-	-	Capital fund contribution	-	-	-	-	-	6
7	1,084	9,830	Operating costs	12,633	3,500	3,500	3,500	3,500	7
8	<b>\$ 2,084</b>	<b>\$ 10,830</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 13,633</b>	<b>\$ 4,500</b>	<b>\$ 4,500</b>	<b>\$ 4,500</b>	<b>\$ 4,500</b>	8
9	\$ 9,133	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	-	-	Add: Transfer to reserves	-	-	-	-	-	10
11	-	-	Deduct: Estimated amortization not included	-	-	-	-	-	11
12	6,330	6,330	Surplus from previous year	9,133	-	-	-	-	12
13	<b>\$ 2,803</b>	<b>-\$ 6,330</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 9,133</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	13
<b>CAPITAL FUND</b>									
14	\$ 166,604	\$ 166,604	Balance, beginning of year	\$ 168,698	\$ 120,498	\$ 121,998	\$ 123,498	\$ 124,998	14
15	-	-	Contribution from operating fund	-	-	-	-	-	15
16	2,094	1,666	Interest earnings	1,800	1,500	1,500	1,500	1,600	16
17			<i>Less - capital expenditures</i>						17
18	-	-	Regional trails & parks plan	50,000	-	-	-	-	18
19	-	-	Total capital expenditures	50,000	-	-	-	-	19
20	<b>\$ 168,698</b>	<b>\$ 168,270</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 120,498</b>	<b>\$ 121,998</b>	<b>\$ 123,498</b>	<b>\$ 124,998</b>	<b>\$ 126,598</b>	20



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
REGIONAL PLANNING  
PARTICIPANTS: ALL MEMBERS**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 17,640	\$ 17,639	Surplus (deficit) from prior years	\$ 14,859	\$ -	\$ -	\$ -	\$ -	1
2	92,660	92,661	Tax requisition	135,641	135,400	134,800	136,300	137,800	2
3	7,173	-	Provincial Government grant	-	-	-	-	-	3
4	1,342	2,000	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	4
5	500	3,000	Sales of services	1,000	1,000	1,000	1,000	1,000	5
6	<b>\$ 119,315</b>	<b>\$ 115,300</b>	<b>TOTAL REVENUE</b>	<b>\$ 152,500</b>	<b>\$ 137,400</b>	<b>\$ 136,800</b>	<b>\$ 138,300</b>	<b>\$ 139,800</b>	6
<b>EXPENDITURES</b>									
7	\$ 15,000	\$ 15,000	Administration charge	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	7
8	2,000	2,000	Capital fund contribution	2,000	4,000	2,000	2,000	2,000	8
9			<i>Labour &amp; related costs</i>						9
10	242	1,000	Convention/professional development	1,000	1,000	1,000	1,000	1,000	10
11	66,503	65,000	Labour & benefits	70,000	71,400	72,800	74,300	75,800	11
12	-	500	Recruiting costs	500	500	500	500	500	12
13	66,745	66,500	Total labour & related costs	71,500	72,900	74,300	75,800	77,300	13
14			<i>Office costs</i>						14
15	1,946	6,000	Office operations	5,000	5,000	5,000	5,000	5,000	15
16	5,632	10,000	Computer operations	10,000	10,000	10,000	10,000	10,000	16
17	829	800	Memberships/subscriptions	1,000	1,000	1,000	1,000	1,000	17
18	8,407	16,800	Total office costs	16,000	16,000	16,000	16,000	16,000	18
19			<i>Other costs</i>						19
20	-	2,000	Agricultural Advisory Committee	2,000	2,000	2,000	2,000	2,000	20
21	-	-	Agricultural Plan initiatives	15,000	15,000	15,000	15,000	15,000	21
22	364	3,000	Travel & accomodation	1,000	2,500	2,500	2,500	2,500	22
23	-	5,000	Total other costs	18,000	19,500	19,500	19,500	19,500	23

**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
REGIONAL PLANNING (continued)  
PARTICIPANTS: ALL MEMBERS**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
			<b>EXPENDITURES (continued)</b>						
24			<i>Professional fees</i>						24
25	\$ -	\$ -	Aerial photos	\$ 25,000	\$ -	\$ -	\$ -	\$ -	25
26	11,146	-	Agriculture plan	-	-	-	-	-	26
27	-	2,000	Consultant costs	2,000	2,000	2,000	2,000	2,000	27
28	-	1,000	Float homes	1,000	1,000	1,000	1,000	1,000	28
29	2,380	2,000	Legal costs	2,000	2,000	2,000	2,000	2,000	29
30	-	5,000	Mapping update	-	5,000	5,000	5,000	5,000	30
31	13,526	10,000	Total professional fees	30,000	10,000	10,000	10,000	10,000	31
32	<b>\$ 104,456</b>	<b>\$ 115,300</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 152,500</b>	<b>\$ 137,400</b>	<b>\$ 136,800</b>	<b>\$ 138,300</b>	<b>\$ 139,800</b>	32
33	\$ 14,859	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	33
34	2,000	2,000	Add: Transfer to reserves	2,000	4,000	2,000	2,000	2,000	34
35	2,083	2,000	Deduct: Estimated amortization not included	2,000	2,000	2,000	2,000	2,000	35
36	17,640	17,639	Surplus from previous year	14,859	-	-	-	-	36
37	<b>-\$ 2,864</b>	<b>-\$ 17,639</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 14,859</b>	<b>\$ 2,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	37
			<b>CAPITAL FUND</b>						
38	\$ 15,735	\$ 15,735	Balance, beginning of year	\$ 13,205	\$ 5,305	\$ 805	\$ 2,805	\$ 4,805	38
39	2,000	2,000	Contribution from operating fund	2,000	4,000	2,000	2,000	2,000	39
40	205	145	Interest earnings	100	-	-	-	100	40
41			<i>Less - capital expenditures</i>						41
43	4,735	4,498	City View^	-	-	-	-	-	43
44	-	-	Color printer^	2,500	-	-	-	-	44
42	-	-	Mapping software^	7,500	-	-	-	-	42
45	-	-	Plotter^	-	8,500	-	-	-	45
46	4,735	4,498	Total capital expenditures	10,000	8,500	-	-	-	46
47	<b>\$ 13,205</b>	<b>\$ 13,382</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 5,305</b>	<b>\$ 805</b>	<b>\$ 2,805</b>	<b>\$ 4,805</b>	<b>\$ 6,905</b>	47

^costs shared with Management of Development - Rural Areas





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
BUILDING INSPECTION  
PARTICIPANTS: ELECTORAL AREAS**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 31,888	\$ 31,889	Surplus (deficit) from prior years	\$ 7,211	\$ -	\$ -	\$ -	\$ -	1
2	99,411	99,411	Tax requisition	129,289	150,100	153,800	157,500	161,300	2
3	69,346	85,000	Sales of services	75,000	75,000	75,000	75,000	75,000	3
4	2,861	700	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	4
5	<b>\$ 203,506</b>	<b>\$ 217,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 212,500</b>	<b>\$ 226,100</b>	<b>\$ 229,800</b>	<b>\$ 233,500</b>	<b>\$ 237,300</b>	5
<b>EXPENDITURES</b>									
6	\$ 10,000	\$ 10,000	Administration charge	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	6
7	10,000	10,000	Capital fund contribution	-	10,000	10,000	10,000	10,000	7
8			<i>Labour &amp; related costs</i>						8
9	945	2,000	Convention/professional development	2,000	2,000	2,000	2,000	2,000	9
10	156,291	174,000	Labour & benefits	179,000	182,600	186,300	190,000	193,800	10
11	157,236	176,000	Total labour & related costs	181,000	184,600	188,300	192,000	195,800	11
12			<i>Legal &amp; professional fees</i>						12
13	57	1,000	Legal fees	1,000	1,000	1,000	1,000	1,000	13
14	-	1,000	Professional fees	1,000	1,000	1,000	1,000	1,000	14
15	57	2,000	Total legal & professional fees	2,000	2,000	2,000	2,000	2,000	15
16	10,133	4,500	Office costs	8,500	8,500	8,500	8,500	8,500	16
17			<i>Travel costs</i>						17
18	8,413	12,500	Automobile expenses	10,000	10,000	10,000	10,000	10,000	18
19	456	2,000	Travel & accomodation	1,000	1,000	1,000	1,000	1,000	19
20	8,869	14,500	Total travel costs	11,000	11,000	11,000	11,000	11,000	20
21	<b>\$ 196,295</b>	<b>\$ 217,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 212,500</b>	<b>\$ 226,100</b>	<b>\$ 229,800</b>	<b>\$ 233,500</b>	<b>\$ 237,300</b>	21
22	\$ 7,211	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	22
23	10,000	10,000	Add: Transfer to reserves	-	10,000	10,000	10,000	10,000	23
24	5,919	5,900	Deduct: Estimated amortization not included	5,900	5,900	5,900	5,900	5,900	24
25	31,888	31,889	Surplus from previous year	7,211	-	-	-	-	25
26	<b>-\$ 20,596</b>	<b>-\$ 27,789</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 13,111</b>	<b>\$ 4,100</b>	<b>\$ 4,100</b>	<b>\$ 4,100</b>	<b>\$ 4,100</b>	26

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2012-2016 FINANCIAL PLAN  
 BUILDING INSPECTION (continued)  
 PARTICIPANTS: ELECTORAL AREAS

As adopted by the Board  
 on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
			<b>CAPITAL FUND</b>						
27	\$ 33,611	\$ 33,610	Balance, beginning of year	\$ 36,966	\$ 37,466	\$ 7,766	\$ 17,966	\$ 28,266	27
28	10,000	10,000	Contribution from operating fund	-	10,000	10,000	10,000	10,000	28
29	458	352	Interest earnings	500	300	200	300	400	29
30			<i>Less - capital expenditures</i>						30
31	7,103	6,747	Cityview software	-	-	-	-	-	31
32			Vehicle	-	40,000	-	-	-	32
33	7,103	6,747	Total capital expenditures	-	40,000	-	-	-	33
34	<b>\$ 36,966</b>	<b>\$ 37,215</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 37,466</b>	<b>\$ 7,766</b>	<b>\$ 17,966</b>	<b>\$ 28,266</b>	<b>\$ 38,666</b>	34



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
ELECTORAL AREA ADMINISTRATION  
PARTICIPANTS: ELECTORAL AREAS**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 20,521	\$ 39,270	Surplus (deficit) from prior years	\$ 25,184	\$ -	\$ -	\$ -	\$ -	1
2	1,665,764	1,665,764	Committed surplus from prior year	2,137,538					2
3	87,436	87,436	Tax requisition	67,816	90,500	110,500	80,500	80,500	3
4	2,487	-	Grant in lieu of taxes	500	500	500	500	500	4
5	452,069	452,069	Federal government grant	452,069	452,069	-	-	-	5
6	21,805	10,000	Other sources	10,000	10,000	10,000	10,000	10,000	6
7	<b>\$ 2,250,082</b>	<b>\$ 2,254,539</b>	<b>TOTAL REVENUE</b>	<b>\$ 2,693,107</b>	<b>\$ 553,069</b>	<b>\$ 121,000</b>	<b>\$ 91,000</b>	<b>\$ 91,000</b>	7
<b>EXPENDITURES</b>									
8	\$ 40,000	\$ 40,000	Administration charge	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	8
9	10,893	35,000	Elections & referenda	5,000	5,000	35,000	5,000	5,000	9
10			<i>Electoral area administration</i>						10
11	-	1,000	Area 'A' - Bamfield administration	1,000	1,000	1,000	1,000	1,000	11
12	293	1,000	Area 'B' - Beaufort administration	1,000	1,000	1,000	1,000	1,000	12
13	85	1,000	Area 'C' - Long Beach administration	1,000	1,000	1,000	1,000	1,000	13
14	1,443	2,000	Area 'D' - Sproat Lake administration	2,000	2,000	2,000	2,000	2,000	14
15	369	1,000	Area 'E' - Beaver Creek administration	1,000	1,000	1,000	1,000	1,000	15
16	722	2,000	Area 'F' - Cherry Creek administration	4,500	2,000	2,000	2,000	2,000	16
17	9,630	6,400	AVICC dues & convention expenses	10,000	10,000	10,000	10,000	10,000	17
18	23,925	28,200	UBCM dues & convention expenses	28,000	28,000	28,000	28,000	28,000	18
19	36,467	42,600	Total electoral area administration	48,500	46,000	46,000	46,000	46,000	19
20			<i>Gas tax initiatives</i>						20
21	-	-	Beaver Creek water system upgrades*	800,000	-	-	-	-	21
22	-	2,136,939	Other gas tax rebate initiatives	1,799,607	462,069	-	-	-	22
23	-	2,136,939	Total gas tax initiatives	2,599,607	462,069	-	-	-	23
24	<b>\$ 87,360</b>	<b>\$ 2,254,539</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 2,693,107</b>	<b>\$ 553,069</b>	<b>\$ 121,000</b>	<b>\$ 91,000</b>	<b>\$ 91,000</b>	24
25	\$ 2,162,722	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	25
26	1,686,285	1,705,034	Deduct: Surplus from previous year	2,162,722	-	-	-	-	26
27	<b>\$ 476,437</b>	<b>-\$ 1,705,034</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 2,162,722</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	27

\*Dependant of conversion of Beaver Creek Improvement District



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT**  
**2012-2016 FINANCIAL PLAN**  
**MANAGEMENT OF DEVELOPMENT - RURAL AREAS**  
**PARTICIPANTS: ELECTORAL AREAS**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 107,569	\$ 107,568	Surplus (deficit) from prior years	\$ 61,359	\$ -	\$ -	\$ -	\$ -	1
2	8,034	8,034	Committed surplus from prior years	-	-	-	-	-	2
3	236,098	236,098	Tax requisition	293,141	306,900	276,400	291,000	295,700	3
4	30,000	30,000	Contracts with Municipalities	30,000	7,000	7,000	7,000	7,000	4
5	3,000	3,000	Federal Government grant	-	-	-	-	-	5
6	11,210	-	Provincial Government grant	-	-	-	-	-	6
7	6,794	3,000	Grant in lieu of taxes	3,000	3,000	3,000	3,000	3,000	7
8	31,831	40,000	Sales of services	40,000	40,000	40,000	40,000	40,000	8
9	<b>\$ 434,536</b>	<b>\$ 427,700</b>	<b>TOTAL REVENUE</b>	<b>\$ 427,500</b>	<b>\$ 356,900</b>	<b>\$ 326,400</b>	<b>\$ 341,000</b>	<b>\$ 345,700</b>	9
<b>EXPENDITURES</b>									
10	\$ 20,000	\$ 20,000	Administration charge	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	10
11	15,000	15,000	Capital fund contribution	10,000	10,000	10,000	10,000	10,000	11
12			<i>Labour &amp; related costs</i>						12
13	1,407	5,000	Convention/professional development	3,000	3,000	3,000	3,000	3,000	13
14	203,425	210,000	Labour & benefits	222,000	226,400	230,900	235,500	240,200	14
15	-	500	Recruiting costs	500	500	500	500	500	15
16	204,832	215,500	Total labour & related costs	225,500	229,900	234,400	239,000	243,700	16
17			<i>Office costs</i>						17
18	3,655	5,000	Office operations	5,000	5,000	5,000	5,000	5,000	18
19	5,713	12,000	Computer operations	10,000	10,000	10,000	10,000	10,000	19
20	829	1,200	Memberships/subscriptions	1,500	1,500	1,500	1,500	1,500	20
21	10,197	18,200	Total office costs	16,500	16,500	16,500	16,500	16,500	21
22			<i>Other costs</i>						22
23	4,930	8,000	Advertising & publicity	6,000	6,000	6,000	6,000	6,000	23
24	917	2,000	APC costs	2,000	2,000	2,000	2,000	2,000	24
25	749	5,000	Travel & accomodation	2,500	2,500	2,500	2,500	2,500	25
26	6,596	15,000	Total other costs	10,500	10,500	10,500	10,500	10,500	26

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2012-2016 FINANCIAL PLAN  
 MANAGEMENT OF DEVELOPMENT - RURAL AREAS (continued)  
 PARTICIPANTS: ELECTORAL AREAS

As adopted by the Board  
 on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
			<b>EXPENDITURES (continued)</b>						
27			<i>Professional fees</i>						27
28	\$ -	\$ -	Aerial photos	\$ 25,000	\$ -	\$ -	\$ -	\$ -	28
29	17,031	-	Agriculture plan	-	-	-	-	-	29
30	34,000	34,000	Clayoquot & Barclay Sound Coastal Plan*	35,000	-	-	-	-	30
31	870	30,000	Consultant costs	10,000	10,000	10,000	10,000	10,000	31
32	17,456	25,000	Legal costs	20,000	20,000	20,000	20,000	20,000	32
33	-	5,000	Mapping update	-	5,000	5,000	5,000	5,000	33
34	47,195	50,000	OCP rewrites	30,000	-	-	10,000	10,000	34
35	-	-	Zoning bylaw rewrite	25,000	35,000	-	-	-	35
36	116,552	144,000	Total professional fees	145,000	70,000	35,000	45,000	45,000	36
37	<b>\$ 373,177</b>	<b>\$ 427,700</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 427,500</b>	<b>\$ 356,900</b>	<b>\$ 326,400</b>	<b>\$ 341,000</b>	<b>\$ 345,700</b>	37
38	\$ 61,359	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	38
39	15,000	15,000	Add: Transfer to reserves	10,000	10,000	10,000	10,000	10,000	39
40	4,407	4,400	Deduct: Estimated amortization not included	4,400	4,400	4,400	4,400	4,400	40
41	107,569	107,568	Surplus from previous year	61,359	-	-	-	-	41
42	<b>-\$ 35,617</b>	<b>-\$ 96,968</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 55,759</b>	<b>\$ 5,600</b>	<b>\$ 5,600</b>	<b>\$ 5,600</b>	<b>\$ 5,600</b>	42

\*Tofino \$6,000  
 Ucluelet \$6,000  
 Port Alberni \$11,000

(for Financial Reporting purposes)

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2012-2016 FINANCIAL PLAN  
 MANAGEMENT OF DEVELOPMENT - RURAL AREAS (continued)  
 PARTICIPANTS: ELECTORAL AREAS

As adopted by the Board  
 on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
			<b>CAPITAL FUND</b>						
43	\$ 18,160	\$ 18,160	Balance, beginning of year	\$ 26,338	\$ 26,638	\$ 28,438	\$ 38,838	\$ 49,338	43
44	15,000	15,000	Contribution from operating fund	10,000	10,000	10,000	10,000	10,000	44
45	281	223	Interest earnings	300	300	400	500	700	45
46			<i>Less - capital expenditures</i>						46
48	7,103	6,747	City View^	-	-	-	-	-	48
49	-	-	Color printer^	2,500	-	-	-	-	49
47	-	-	Mapping software^	7,500	-	-	-	-	47
50	-	-	Plotter^	-	8,500	-	-	-	50
51	7,103	6,747	Total capital expenditures	10,000	8,500	-	-	-	51
52	<b>\$ 26,338</b>	<b>\$ 26,636</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 26,638</b>	<b>\$ 28,438</b>	<b>\$ 38,838</b>	<b>\$ 49,338</b>	<b>\$ 60,038</b>	52

^costs shared with Regional Planning



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
VANCOUVER ISLAND REGIONAL LIBRARY  
PARTICIPANTS: ELECTORAL AREAS**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
			<b>REVENUE</b>						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ 9,752	\$ -	\$ -	\$ -	\$ -	1
2	338,845	338,845	Tax requisition	342,348	370,000	388,700	408,400	429,100	2
3	9,751	-	Grant in lieu of taxes	5,000	5,000	5,000	5,000	5,000	3
4	<b>\$ 348,596</b>	<b>\$ 338,845</b>	<b>TOTAL REVENUE</b>	<b>\$ 357,100</b>	<b>\$ 375,000</b>	<b>\$ 393,700</b>	<b>\$ 413,400</b>	<b>\$ 434,100</b>	4
			<b>EXPENDITURES</b>						
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	338,744	338,745	Operating costs	357,000	374,900	393,600	413,300	434,000	6
7	<b>\$ 338,844</b>	<b>\$ 338,845</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 357,100</b>	<b>\$ 375,000</b>	<b>\$ 393,700</b>	<b>\$ 413,400</b>	<b>\$ 434,100</b>	7
8	\$ 9,752	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	9,752	-	-	-	-	9
10	<b>\$ 9,752</b>	<b>\$ -</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 9,752</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
ALBERNI VALLEY EMERGENCY PLANNING  
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 16,572	\$ 16,572	Surplus (deficit) from prior years	\$ 6,651	\$ -	\$ -	\$ -	\$ -	1
2	65,428	65,428	Tax requisition	76,849	84,600	85,400	86,200	87,000	2
3	1,513	-	Federal Government grant	-	-	-	-	-	3
4	919	-	Grant in lieu of taxes	500	500	500	500	500	4
5	<b>\$ 84,432</b>	<b>\$ 82,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 84,000</b>	<b>\$ 85,100</b>	<b>\$ 85,900</b>	<b>\$ 86,700</b>	<b>\$ 87,500</b>	5
<b>EXPENDITURES</b>									
6	\$ 10,000	\$ 10,000	Administrative charge	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	6
7	20,619	25,000	Emergency planning costs	25,000	25,000	25,000	25,000	25,000	7
8	10,000	10,000	Facility rent	10,000	10,000	10,000	10,000	10,000	8
9	37,162	37,000	Wages	39,000	40,100	40,900	41,700	42,500	9
10	<b>\$ 77,781</b>	<b>\$ 82,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 84,000</b>	<b>\$ 85,100</b>	<b>\$ 85,900</b>	<b>\$ 86,700</b>	<b>\$ 87,500</b>	10
11	\$ 6,651	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	16,572	16,572	Deduct: Surplus from previous year	6,651	-	-	-	-	12
13	<b>-\$ 9,921</b>	<b>-\$ 16,572</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 6,651</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	13





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
ALBERNI VALLEY GRANTS-IN-AID  
PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 7,060	\$ 7,060	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	29,940	29,940	Tax requisition	48,000	38,000	38,000	38,000	38,000	2
3	412	-	Grant in lieu of taxes	-	-	-	-	-	3
4	11,663	-	Miscellaneous revenue	-	-	-	-	-	4
5	<b>\$ 49,075</b>	<b>\$ 37,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 48,000</b>	<b>\$ 38,000</b>	<b>\$ 38,000</b>	<b>\$ 38,000</b>	<b>\$ 38,000</b>	5
<b>EXPENDITURES</b>									
6	\$ 2,000	\$ 2,000	Administrative charge	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	6
7	1,000	1,000	Alberni District Fall Fair	-	-	-	-	-	7
8	-	-	Alberni Valley Hospice Society	10,000	-	-	-	-	8
9	29,170	8,000	Log Train Trail	8,000	8,000	8,000	8,000	8,000	9
10	-	-	Sani-station Great Central Lake Rd (note 1)	-	-	-	-	-	10
11	16,905	26,000	Sproat Lake Marine Patrol	28,000	28,000	28,000	28,000	28,000	11
12	<b>\$ 49,075</b>	<b>\$ 37,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 48,000</b>	<b>\$ 38,000</b>	<b>\$ 38,000</b>	<b>\$ 38,000</b>	<b>\$ 38,000</b>	12
13	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	13
14	7,060	7,060	Deduct: Surplus from previous year	-	-	-	-	-	14
15	<b>-\$ 7,060</b>	<b>-\$ 7,060</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	15

(for Financial Reporting purposes)

Note 1 - The Sani-station fund has a balance at December 31, 2010 of \$28,850.71.  
The total build cost is estimated in the \$60,000 range.



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT**  
**2012-2016 FINANCIAL PLAN**  
**ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT**  
**PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 419,427	\$ 419,426	Surplus (deficit) from prior years	\$ 417,077	\$ -	\$ -	\$ -	\$ -	1
2	89,924	89,924	Tax requisition	76,123	493,800	528,600	539,800	571,500	2
3			<i>Fees &amp; charges</i>						3
4	246,189	233,000	Curbside recycling	240,000	244,800	249,700	254,700	259,800	4
5	1,580,492	1,509,328	Tipping fees	1,500,000	1,450,000	1,450,000	1,450,000	1,450,000	5
6	1,826,681	1,742,328	Total fees & charges	1,740,000	1,694,800	1,699,700	1,704,700	1,709,800	6
7	1,871	2,500	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	7
8	43,537	-	Other sources	10,000	10,000	10,000	10,000	10,000	8
9	<b>\$ 2,381,440</b>	<b>\$ 2,254,178</b>	<b>TOTAL REVENUE</b>	<b>\$ 2,244,200</b>	<b>\$ 2,199,600</b>	<b>\$ 2,239,300</b>	<b>\$ 2,255,500</b>	<b>\$ 2,292,300</b>	9
<b>EXPENDITURES</b>									
10	\$ 45,000	\$ 45,000	Administration charge	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	\$ 45,000	10
11			<i>Bamfield transfer station</i>						11
12	44,267	45,000	Garbage - hauling & tipping fees	45,000	45,900	46,800	47,700	48,700	12
13	15,393	18,000	Recycling - hauling	18,000	18,400	18,800	19,200	19,600	13
14	59,660	63,000	Total Bamfield transfer station	63,000	64,300	65,600	66,900	68,300	14
15	500,000	500,000	Capital fund contribution	480,000	500,000	500,000	500,000	500,000	15
16	100,000	100,000	Closure & post closure fund contribution	120,000	120,000	120,000	120,000	120,000	16
17			<i>Labour &amp; related costs</i>						17
18	3,555	5,000	Convention/professional development	5,000	5,000	5,000	5,000	5,000	18
19	108,217	104,328	Labour & benefits	110,000	112,200	114,400	116,700	119,000	19
20	-	-	Vehicle operation	3,000	3,000	3,000	3,000	3,000	20
21	111,772	109,328	Total labour & related costs	118,000	120,200	122,400	124,700	127,000	21
22			<i>Promotion &amp; education</i>						22
23	6,452	15,000	Advertising & promotion	10,000	10,000	10,000	10,000	10,000	23
24	-	2,500	Bear-human conflict management	2,500	2,500	2,500	2,500	2,500	24
25	2,857	12,000	Illegal dumping prevention	12,000	12,000	12,000	12,000	12,000	25
26	-	800	Recycling hotline	800	800	800	800	800	26
27	186	5,500	School program	2,000	2,000	2,000	2,000	2,000	27
28	9,495	35,800	Total promotion & education	27,300	27,300	27,300	27,300	27,300	28

ALBERNI-CLAYOQUOT REGIONAL DISTRICT

2012-2016 FINANCIAL PLAN

ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT (continued)

As adopted by the Board

PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
			<b>EXPENDITURES (continued)</b>						
29			<i>Recycle, reduce, reuse</i>						29
30	\$ 5,886	\$ 20,000	Backyard composting program	\$ 10,000	\$ -	\$ 8,000	\$ -	\$ 8,000	30
31	-	-	Composting facility - AVL	30,500	-	-	-	-	31
32	-	8,000	Disposal bans	8,000	700	700	700	700	32
33	-	15,000	Feasibility study - food waste composting	45,000	-	-	-	-	33
34	-	2,400	Green business campaign	2,400	2,400	2,400	2,400	2,400	34
35	29,785	40,000	Recycling depots - Alberni Valley	35,000	35,700	36,400	37,100	37,800	35
36	224,447	247,000	Residential recycling pickup	240,000	244,800	249,700	254,700	259,800	36
37	-	-	Share sheds	10,000	1,000	5,000	1,000	1,000	37
38	-	800	Tourism campaign	-	-	-	-	-	38
39	-	-	Yard waste depot	30,000	30,000	30,000	30,000	30,000	39
40	260,118	333,200	Total recycle, reduce & reuse	410,900	314,600	332,200	325,900	339,700	40
41			<i>Residual waste management</i>						41
42	-	15,000	Cover material purchase	15,000	15,000	15,000	15,000	15,000	42
43	727,575	877,850	Operating costs	750,000	765,000	780,300	795,900	811,800	43
44	110,472	110,000	Other operating costs	160,000	163,200	166,500	169,800	173,200	44
45	34,166	35,000	Water monitoring	35,000	35,000	35,000	35,000	35,000	45
46	6,105	30,000	Wood waste grinding	20,000	30,000	30,000	30,000	30,000	46
47	878,318	1,067,850	Total residual waste management	980,000	1,008,200	1,026,800	1,045,700	1,065,000	47
48	<b>\$ 1,964,363</b>	<b>\$ 2,254,178</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 2,244,200</b>	<b>\$ 2,199,600</b>	<b>\$ 2,239,300</b>	<b>\$ 2,255,500</b>	<b>\$ 2,292,300</b>	48
49	\$ 417,077	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	49
50	600,000	600,000	Add: Transfer to reserves	600,000	620,000	620,000	620,000	620,000	50
51	93,963	93,000	Deduct: Estimated amortization not included	93,000	93,000	93,000	93,000	93,000	51
52	419,427	419,426	Surplus from previous year	417,077	-	-	-	-	52
53	<b>\$ 503,687</b>	<b>\$ 87,574</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 89,923</b>	<b>\$ 527,000</b>	<b>\$ 527,000</b>	<b>\$ 527,000</b>	<b>\$ 527,000</b>	53

(for Financial Reporting purposes)

ALBERNI-CLAYOQUOT REGIONAL DISTRICT

2012-2016 FINANCIAL PLAN

ALBERNI VALLEY & BAMFIELD WASTE MANAGEMENT (continued)

As adopted by the Board

PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>CAPITAL FUND</b>									
54	\$ 2,496,007	\$ 2,496,006	Balance, beginning of year	\$ 2,998,694	\$ 2,642,625	\$ 2,781,325	\$ 2,816,125	\$ 3,354,425	54
55	500,000	500,000	Contribution from operating fund	480,000	500,000	500,000	500,000	500,000	55
56	33,268	24,615	Interest earnings	35,000	33,700	34,800	38,300	45,100	56
57			<i>Less - capital expenditures</i>						57
58	3,931	20,000	Bamfield transfer station	16,069	-	-	-	-	58
59	-	125,000	Bentonite barrier east extension	-	-	-	-	-	59
60	-	-	Cover material sourcing	25,000	-	-	-	-	60
61	-	-	Extending & shortening of wells	25,000	-	-	-	-	61
62	-	10,000	Flow equalization pond	-	-	-	-	-	62
63	-	20,000	Gate installation	-	-	-	-	-	63
64	-	-	Haul road upgrade	35,000	-	-	-	-	64
65	-	50,000	Landfill gas management	75,000	145,000	500,000	-	-	65
66	-	-	Site security & sustainable development	250,000	250,000	-	-	-	66
67	9,994	100,000	Leachate interception south boundary	90,000	-	-	-	-	67
68	14,756	44,100	Miscellaneous works	-	-	-	-	-	68
69	-	-	North-east expansion	100,000	-	-	-	-	69
70	-	35,000	Paving beside scale shack	-	-	-	-	-	70
71	-	30,000	SCADA control system	40,000	-	-	-	-	71
72	-	-	Tipping bins safety railing	40,000	-	-	-	-	72
73	1,900	135,000	Water pumphouse upgrade	175,000	-	-	-	-	73
74	30,581	569,100	Total capital expenditures	871,069	395,000	500,000	-	-	74
75	<u>\$ 2,998,694</u>	<u>\$ 2,451,521</u>	<b>BALANCE, END OF YEAR</b>	<u>\$ 2,642,625</u>	<u>\$ 2,781,325</u>	<u>\$ 2,816,125</u>	<u>\$ 3,354,425</u>	<u>\$ 3,899,525</u>	75
<b>CLOSURE &amp; POST CLOSURE FUND</b>									
76	\$ 1,059,013	\$ 1,059,012	Balance, beginning of year	\$ 1,172,672	\$ 1,308,072	\$ 1,445,172	\$ 1,583,972	\$ 1,724,472	76
77	100,000	100,000	Contribution from operating fund	120,000	120,000	120,000	120,000	120,000	77
78	13,659	10,090	Interest earnings	15,400	17,100	18,800	20,500	22,300	78
79	-	200,000	Less - closure costs	-	-	-	-	-	79
80	<u>\$ 1,172,672</u>	<u>\$ 969,102</u>	<b>BALANCE, END OF YEAR</b>	<u>\$ 1,308,072</u>	<u>\$ 1,445,172</u>	<u>\$ 1,583,972</u>	<u>\$ 1,724,472</u>	<u>\$ 1,866,772</u>	80



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT**  
**2012-2016 FINANCIAL PLAN**  
**ALBERNI VALLEY REGIONAL AIRPORT**  
**PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 45,465	\$ 30,690	Surplus (deficit) from prior years	\$ 33,538	\$ -	\$ -	\$ -	\$ -	1
2	45,311	45,310	Tax requisition	35,962	48,220	48,444	48,673	48,907	2
3	637	500	Grant in lieu of taxes	500	500	500	500	500	3
4	66,675	60,000	Sales of services	60,000	60,000	60,000	60,000	60,000	4
5	33,675	20,000	Other sources	20,000	20,000	20,000	20,000	20,000	5
6	<b>\$ 191,763</b>	<b>\$ 156,500</b>	<b>TOTAL REVENUE</b>	<b>\$ 150,000</b>	<b>\$ 128,720</b>	<b>\$ 128,944</b>	<b>\$ 129,173</b>	<b>\$ 129,407</b>	6
<b>EXPENDITURES</b>									
7	\$ 25,000	\$ 25,000	Administration charge	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	7
8			<i>Airport operation</i>						8
9	2,331	-	Consulting & legal	8,000	1,000	1,000	1,000	1,000	9
10	60,259	55,000	Fuel system operation	50,000	50,000	50,000	50,000	50,000	10
11	3,189	4,000	Insurance	5,000	5,000	5,000	5,000	5,000	11
12	3,690	6,500	Labour & related costs	7,000	7,140	7,283	7,428	7,577	12
13	2,693	4,000	Office & weather station	4,000	4,080	4,162	4,245	4,330	13
14	12,900	12,000	Operation contracts	13,000	13,000	13,000	13,000	13,000	14
15	6,148	8,000	Repairs & maintenance	19,000	10,000	10,000	10,000	10,000	15
16	1,926	1,000	Utilities	2,000	1,500	1,500	1,500	1,500	16
17	89	1,000	Water system operation	2,000	2,000	2,000	2,000	2,000	17
18	93,225	91,500	Total airport operation	110,000	93,720	93,944	94,173	94,407	18
19	40,000	40,000	Capital fund contribution	30,000	25,000	25,000	25,000	25,000	19
20	<b>\$ 158,225</b>	<b>\$ 156,500</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 150,000</b>	<b>\$ 128,720</b>	<b>\$ 128,944</b>	<b>\$ 129,173</b>	<b>\$ 129,407</b>	20
21	\$ 33,538	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	21
22	40,000	40,000	Add: Transfer to reserves	30,000	25,000	25,000	25,000	25,000	22
23	12,000	12,000	Deduct: Estimated amortization not included	12,000	12,000	12,000	12,000	12,000	23
24	45,465	30,690	Surplus from previous year	33,538	-	-	-	-	24
25	<b>\$ 16,073</b>	<b>-\$ 2,690</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 15,538</b>	<b>\$ 13,000</b>	<b>\$ 13,000</b>	<b>\$ 13,000</b>	<b>\$ 13,000</b>	25

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2012-2016 FINANCIAL PLAN  
 ALBERNI VALLEY REGIONAL AIRPORT (continued)  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'

As adopted by the Board  
 on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
			<b>CAPITAL FUND</b>						
26	\$ 310,949	\$ 310,949	Balance, beginning of year	\$ 344,212	\$ 262,012	\$ 250,212	\$ 238,212	\$ 226,112	26
27	40,000	40,000	Contribution from operating fund	30,000	25,000	25,000	25,000	25,000	27
28	4,045	2,709	Interest earnings	3,800	3,200	3,000	2,900	2,700	28
29			<i>Less - capital expenditures</i>						29
30	3,600	25,000	Crack sealing	-	-	-	-	-	30
31	2,900	5,000	Drainage improvements	-	-	-	-	-	31
32	-	10,000	Geotechnical runway assessment	-	-	-	-	-	32
33	-	10,000	Infrastructure	100,000	40,000	40,000	40,000	40,000	33
34	-	50,000	Navigational aids	-	-	-	-	-	34
35	-	2,500	Signage improvements	10,000	-	-	-	-	35
36	4,282	5,000	Tree clearing/brushing	-	-	-	-	-	36
37	-	12,500	Water system upgrade	6,000	-	-	-	-	37
38	10,782	120,000	Total capital expenditures	116,000	40,000	40,000	40,000	40,000	38
39	<b>\$ 344,212</b>	<b>\$ 233,658</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 262,012</b>	<b>\$ 250,212</b>	<b>\$ 238,212</b>	<b>\$ 226,112</b>	<b>\$ 213,812</b>	39



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2012-2016 FINANCIAL PLAN  
 ALBERNI VALLEY TOURISM MARKETING  
 PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'A', 'B', 'D', 'E', and 'F'

As adopted by the Board  
 on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
			<b>REVENUE</b>						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	87,754	80,000	Value added tax	2,500	-	-	-	-	2
3	<b>\$ 87,754</b>	<b>\$ 80,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 2,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	3
			<b>EXPENDITURES</b>						
4	\$ 500	\$ 1,000	Administrative charge	\$ 500	\$ -	\$ -	\$ -	\$ -	4
5	87,254	79,000	Contract services	2,000	-	-	-	-	5
6	<b>\$ 87,754</b>	<b>\$ 80,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 2,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	6
7	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	Deduct: Surplus from previous year	-	-	-	-	-	8
9	<b>\$ -</b>	<b>\$ -</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	9



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2012-2016 FINANCIAL PLAN  
 ALBERNI VALLEY WATER STUDY  
 PARTICIPANTS: ELECTORAL AREAS 'E', and 'F'

As adopted by the Board  
 on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
			<b>REVENUE</b>						
1	-\$ 1,409	-\$ 1,409	Surplus (deficit) from prior years	\$ 1,306	\$ -	\$ -	\$ -	\$ -	1
2	15,000	15,000	Other income	10,000	-	-	-	-	2
3	-	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<u>\$ 13,591</u>	<u>\$ 13,591</u>	<b>TOTAL REVENUE</b>	<u>\$ 11,306</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	4
			<b>EXPENDITURES</b>						
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	12,285	13,591	Alberni Valley Water Study	11,306	-	-	-	-	6
7	<u>\$ 12,285</u>	<u>\$ 13,591</u>	<b>TOTAL EXPENDITURES</b>	<u>\$ 11,306</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	7
8	\$ 1,306	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	- 1,409	- 1,409	Deduct: Surplus from previous year	1,306	-	-	-	-	9
10	<u>\$ 2,715</u>	<u>\$ 1,409</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<u>-\$ 1,306</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	10





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT**  
**2012-2016 FINANCIAL PLAN**  
**CUSTOM TRANSIT**  
**PARTICIPANTS: PORT ALBERNI, ELECTORAL AREAS 'B', 'D', 'E', and 'F'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 5,689	\$ 4,959	Surplus (deficit) from prior years	\$ 35,392	\$ -	\$ -	\$ -	\$ -	1
2	134,873	134,873	Tax requisition	89,508	127,500	145,500	160,200	170,100	2
3	1,894	-	Grant in lieu of taxes	500	500	500	500	500	3
4	37,556	38,212	Sales of services	38,300	38,300	38,300	38,300	38,300	4
5	269,443	272,283	Provincial Government grant	275,300	291,300	306,100	306,600	306,700	5
6	<b>\$ 449,455</b>	<b>\$ 450,327</b>	<b>TOTAL REVENUE</b>	<b>\$ 439,000</b>	<b>\$ 457,600</b>	<b>\$ 490,400</b>	<b>\$ 505,600</b>	<b>\$ 515,600</b>	6
<b>EXPENDITURES</b>									
7	\$ 5,000	\$ 5,000	Administrative charge	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	7
8	409,063	445,327	Operating costs	434,000	452,600	485,400	500,600	510,600	8
9	<b>\$ 414,063</b>	<b>\$ 450,327</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 439,000</b>	<b>\$ 457,600</b>	<b>\$ 490,400</b>	<b>\$ 505,600</b>	<b>\$ 515,600</b>	9
10	\$ 35,392	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	5,689	4,959	Deduct: Surplus from previous year	35,392	-	-	-	-	11
12	<b>\$ 29,703</b>	<b>-\$ 4,959</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 35,392</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	12

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
MCLEAN MILL GRANT-IN-AID  
PARTICIPANTS: ELECTORAL AREAS 'B', 'D', 'E', and 'F'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ 506	\$ -	\$ -	\$ -	\$ -	1
2	30,000	30,000	Tax requisition	29,494	30,000	30,000	30,000	30,000	2
3	506	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 30,506</b>	<b>\$ 30,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	29,900	29,900	Grant-in-aid McLean Mill	29,900	29,900	29,900	29,900	29,900	6
7	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	7
8	\$ 506	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	506	-	-	-	-	9
10	<b>\$ 506</b>	<b>\$ -</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 506</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
LONG BEACH AIRPORT  
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 75,467	\$ 75,466	Surplus (deficit) from prior years	-\$ 5,918	\$ -	\$ -	\$ -	\$ -	1
2	306,533	306,534	Tax requisition	319,818	312,500	303,100	303,700	304,400	2
3	47,093	100,000	Sale of services	60,000	60,000	60,000	60,000	60,000	3
4	68,487	40,000	Contracts with other Governments	61,600	238,800	64,000	65,300	66,700	4
5	428,488	3,102,163	Government grants	4,015,008	100,000	100,000	100,000	-	5
6	4,416	-	Grant in lieu of taxes	1,000	1,000	1,000	1,000	1,000	6
7	<b>\$ 930,484</b>	<b>\$ 3,624,163</b>	<b>TOTAL REVENUE</b>	<b>\$ 4,451,508</b>	<b>\$ 712,300</b>	<b>\$ 528,100</b>	<b>\$ 530,000</b>	<b>\$ 432,100</b>	7
<b>EXPENDITURES</b>									
8	\$ 10,000	\$ 10,000	Administration charge	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	8
9			<i>Airport operation</i>						9
10	15,125	13,000	Access road maintenance	10,000	10,000	10,000	10,000	10,000	10
11	5,928	8,000	Consulting & legal	6,000	6,000	6,000	6,000	6,000	11
12	1,400	-	Convention/professional development	1,500	1,500	1,500	1,500	1,500	12
13	7,353	10,000	Insurance	10,000	10,000	10,000	10,000	10,000	13
14	14,254	19,000	Labour & related costs	13,000	13,300	13,600	13,900	14,200	14
15	7,596	10,000	Office	9,000	9,000	9,000	9,000	9,000	15
16	20,196	20,000	Operation contracts	42,000	30,000	30,000	30,000	30,000	16
17	20,556	35,000	Other operating	50,000	50,000	50,000	50,000	50,000	17
18	7,342	7,000	Utilities	8,000	8,000	8,000	8,000	8,000	18
19	99,750	122,000	Total airport operation	149,500	137,800	138,100	138,400	138,700	19
20	320,000	320,000	Capital fund contribution from operating	200,000	386,000	200,000	200,000	200,000	20
21	428,488	3,102,163	Capital fund contribution from grants	4,015,008	100,000	100,000	100,000	-	21
22			<i>Water system operation</i>						22
23	10,798	10,000	Contractor	12,000	12,200	12,400	12,600	12,900	23
24	7,326	15,000	Labour & related costs	17,000	17,300	17,600	18,000	18,400	24
25	57,171	42,000	Operating	45,000	45,900	46,800	47,700	48,700	25
26	2,869	3,000	Utilities	3,000	3,100	3,200	3,300	3,400	26
27	78,164	70,000	Total water system operation	77,000	78,500	80,000	81,600	83,400	27
28	<b>\$ 936,402</b>	<b>\$ 3,624,163</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 4,451,508</b>	<b>\$ 712,300</b>	<b>\$ 528,100</b>	<b>\$ 530,000</b>	<b>\$ 432,100</b>	28

**ALBERNI-CLAYOQUOT REGIONAL DISTRICT**  
**2012-2016 FINANCIAL PLAN**  
**LONG BEACH AIRPORT (continued)**  
**PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
29	-\$ 5,918	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	29
30	748,488	3,422,163	Add: Transfer to reserves	4,215,008	486,000	300,000	300,000	200,000	30
31	65,428	65,000	Deduct: Estimated amortization not included	65,000	65,000	65,000	65,000	65,000	31
32	75,467	75,466	Surplus from previous year	- 5,918	-	-	-	-	32
33	<u>\$ 601,675</u>	<u>\$ 3,281,697</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<u>\$ 4,155,926</u>	<u>\$ 421,000</u>	<u>\$ 235,000</u>	<u>\$ 235,000</u>	<u>\$ 135,000</u>	33
<b>CAPITAL FUND</b>									
34	\$ 359,331	\$ 359,331	Balance, beginning of year	\$ 460,009	\$ 4,909	\$ 13,509	\$ 43,909	\$ 36,909	34
35	320,000	320,000	Contribution from operating fund	200,000	386,000	200,000	200,000	200,000	35
36	428,488	3,102,163	Grants & other contributions	4,015,008	100,000	100,000	100,000	-	36
37	4,187	2,146	Interest earnings	2,900	100	400	500	400	37
38			<i>Less - capital expenditures</i>						38
39	3,671	20,000	Access road signage	-	2,500	-	2,500	-	39
40	-	-	Access road upgrade	-	-	50,000	150,000	150,000	40
41	-	-	Airport tractor	20,000	20,000	20,000	20,000	-	41
42	-	-	Apron III crack sealing	-	25,000	-	-	-	42
43	-	-	Apron III panel repair	5,000	-	-	-	-	43
44	-	-	Brush cutter	-	55,000	-	-	-	44
45	-	-	Drainage culvert repairs	125,000	5,000	20,000	5,000	5,000	45
46	-	-	Fire suppression upgrade	2,000	20,000	5,000	-	-	46
47	-	50,000	Flightway clearing	-	10,000	10,000	10,000	10,000	47
48	60,307	-	Groundwater evaluation	-	-	-	-	-	48
49	5,391	70,000	House renovation	-	-	-	-	-	49
50	-	-	Infrastructure report - site services	10,000	-	-	-	-	50
51	12,911	-	Maintenance building	-	-	-	-	-	51
52	-	507,000	Navigational aids^	-	-	-	-	-	52
53	409,765	240,000	Parking lot & access road paving	3,000	-	-	-	-	53

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2012-2016 FINANCIAL PLAN  
 LONG BEACH AIRPORT (continued)  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

As adopted by the Board  
 on March 28, 2012

Line	History		EXPENDITURES (continued)	Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
54	\$ -	\$ 50,000	Perimeter fencing*	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	54
55	-	-	Rehabilitation of foxtrot gravel	40,000	-	-	-	-	55
56	-	-	Reservoir maintenance	-	-	30,000	-	-	56
57	-	200,000	Runway 11/29 PAPI^	507,000	-	-	-	-	57
58	139,900	2,244,575	Runway 11/29 resurfacing*	3,621,008	-	-	-	-	58
59	-	30,000	Runway 16/34 cracksealing	-	20,000	-	-	-	59
60	-	50,000	Runway painting & signs	20,000	-	-	-	25,000	60
61	-	-	Runway sweeper*	225,000	-	-	-	-	61
62	17,145	50,000	Services to lease lots	-	-	-	-	-	62
63	-	-	Truck	-	-	15,000	-	-	63
64	2,907	100,000	Urgent infrastructure repairs	50,000	-	-	-	-	64
65	-	-	Water system upgrades~	40,000	120,000	20,000	20,000	20,000	65
66	-	100,000	Water system pump upgrade*	-	-	-	-	-	66
67	-	-	Water treatment system	5,000	100,000	-	-	-	67
68	651,997	3,711,575	Total capital expenditures	4,673,008	477,500	270,000	307,500	210,000	68
69	<b>\$ 460,009</b>	<b>\$ 72,065</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 4,909</b>	<b>\$ 13,509</b>	<b>\$ 43,909</b>	<b>\$ 36,909</b>	<b>\$ 27,309</b>	69

\*eligible for 100% ACAP funding  
 ^eligible for 1/3rd ICET funding  
 ~80% to be paid by water users



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
WEST COAST EMERGENCY PLANNING  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'A' & 'C'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
			<b>REVENUE</b>						
1			<i>Surplus (deficit) from prior years</i>						1
2	\$ 1,407	\$ 1,407	Area A - Bamfield	\$ 2,390	\$ -	\$ -	\$ -	\$ -	2
3	-	-	Area C - Long Beach	319	-	-	-	-	3
4			<i>Tax requisition</i>						4
5	7,250	7,250	Area A - Bamfield	7,250	7,250	7,250	7,250	7,250	5
6	3,250	3,250	Area C - Long Beach	2,931	3,250	3,250	3,250	3,250	6
7			<i>Grant in lieu of taxes</i>						7
8	166	-	Area A - Bamfield	-	-	-	-	-	8
9	319	-	Area C - Long Beach	-	-	-	-	-	9
10	750	750	Other revenue - Area A - Bamfield	-	-	-	-	-	10
11	<b>\$ 13,141</b>	<b>\$ 12,657</b>	<b>TOTAL REVENUE</b>	<b>\$ 12,890</b>	<b>\$ 10,500</b>	<b>\$ 10,500</b>	<b>\$ 10,500</b>	<b>\$ 10,500</b>	11
			<b>EXPENDITURES</b>						
12			<i>Administration charge</i>						12
13	\$ 1,250	\$ 1,250	Area A - Bamfield	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	\$ 1,250	13
14	1,250	1,250	Area C - Long Beach	1,250	1,250	1,250	1,250	1,250	14
15			<i>Emergency planning costs</i>						15
16	5,933	8,157	Area A - Bamfield	8,390	6,000	6,000	6,000	6,000	16
17	2,000	2,000	Area C - Long Beach	2,000	2,000	2,000	2,000	2,000	17
18	<b>\$ 10,433</b>	<b>\$ 12,657</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 12,890</b>	<b>\$ 10,500</b>	<b>\$ 10,500</b>	<b>\$ 10,500</b>	<b>\$ 10,500</b>	18
19	\$ 2,708	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	19
20	1,407	1,407	Deduct: Surplus from previous year	2,708	-	-	-	-	20
21	<b>\$ 1,301</b>	<b>-\$ 1,407</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 2,708</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	21

(for Financial Reporting purposes)



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2012-2016 FINANCIAL PLAN  
 WEST COAST GRANTS-IN-AID  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

As adopted by the Board  
 on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
			<b>REVENUE</b>						
1	-\$ 750	-\$ 750	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	750	750	Tax requisition	5,000	-	-	-	-	2
3	<u>\$ -</u>	<u>\$ -</u>	<b>TOTAL REVENUE</b>	<u>\$ 5,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	3
			<b>EXPENDITURES</b>						
4	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	-	-	West Coast Community Resources	5,000	-	-	-	-	5
6	<u>\$ -</u>	<u>\$ -</u>	<b>TOTAL EXPENDITURES</b>	<u>\$ 5,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	6
7	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	- 750	- 750	Deduct: Surplus from previous year	-	-	-	-	-	8
9	<u>\$ 750</u>	<u>\$ 750</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	9



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2012-2016 FINANCIAL PLAN  
 WEST COAST MULTIPLEX (PROPOSED FUNCTION)  
 PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'

As adopted by the Board  
 on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
			<b>REVENUE</b>						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	7,500	-	-	-	-	2
3	<u>\$ -</u>	<u>\$ -</u>	<b>TOTAL REVENUE</b>	<u>\$ 7,500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	3
			<b>EXPENDITURES</b>						
4	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	-	-	Multiplex referendum	7,500	-	-	-	-	5
6	<u>\$ -</u>	<u>\$ -</u>	<b>TOTAL EXPENDITURES</b>	<u>\$ 7,500</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	6
7	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	Deduct: Surplus from previous year	-	-	-	-	-	8
9	<u>\$ -</u>	<u>\$ -</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	9





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
WEST COAST WASTE MANAGEMENT  
PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 207,529	\$ 207,529	Surplus (deficit) from prior years	\$ 11,462	\$ -	\$ -	\$ -	\$ -	1
2	143,971	143,971	Tax requisition	141,038	219,100	233,250	224,950	236,850	2
3			<i>Fees &amp; charges</i>						3
4	122,919	135,000	Curbside garbage	105,000	120,000	120,000	120,000	120,000	4
5	58,741	65,000	Curbside recycling	62,000	58,000	58,000	58,000	58,000	5
6	488,879	525,000	Tipping fees	480,000	480,000	480,000	480,000	480,000	6
7	670,539	725,000	Total fees & charges	647,000	658,000	658,000	658,000	658,000	7
8	2,073	2,000	Grant in lieu of taxes	2,000	2,000	2,000	2,000	2,000	8
9	<b>\$ 1,024,112</b>	<b>\$ 1,078,500</b>	<b>TOTAL REVENUE</b>	<b>\$ 801,500</b>	<b>\$ 879,100</b>	<b>\$ 893,250</b>	<b>\$ 884,950</b>	<b>\$ 896,850</b>	9
<b>EXPENDITURES</b>									
10	\$ 20,000	\$ 20,000	Administration charge	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	10
11	80,000	80,000	Capital fund contribution	20,000	40,000	40,000	40,000	40,000	11
12	20,000	20,000	Closure & post closure fund contribution	20,000	20,000	20,000	20,000	20,000	12
13			<i>Labour &amp; related costs</i>						13
14	587	-	Convention/professional development	1,500	1,500	1,500	1,500	1,500	14
15	50,709	55,000	Labour & benefits	56,000	57,100	58,200	59,400	60,600	15
16		-	Vehicle operation	5,000	5,000	5,000	5,000	5,000	16
17	51,296	55,000	Total labour & related costs	62,500	63,600	64,700	65,900	67,100	17
18			<i>Promotion &amp; education</i>						18
19	731	5,000	Advertising & promotion	2,000	5,000	5,000	5,000	5,000	19
20	-	100	Bear-human conflict management	100	100	100	100	100	20
21	-	3,000	Illegal dumping prevention	3,000	3,000	3,000	3,000	3,000	21
22	-	200	Recycling hotline	200	200	200	200	200	22
23	-	1,000	School program	1,000	2,500	2,500	2,500	2,500	23
24	731	9,300	Total promotion & education	6,300	10,800	10,800	10,800	10,800	24

**ALBERNI-CLAYOQUOT REGIONAL DISTRICT**  
**2012-2016 FINANCIAL PLAN**  
**WEST COAST WASTE MANAGEMENT (continued)**  
**PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
			<b>EXPENDITURES (continued)</b>						
25			<i>Recycle, reduce, reuse</i>						25
26	\$ -	\$ 5,000	Backyard composting program	\$ -	\$ 2,000	\$ -	\$ 2,000	\$ -	26
27	-	3,800	Disposal bans	-	4,000	150	150	150	27
28	-	-	Feasibility study - food waste composting	-	14,000	-	-	-	28
29	-	4,600	Green business campaign	-	-	4,600	600	600	29
30	24,064	21,700	Recycling depots - Tofino, Ucluelet	33,000	33,700	34,400	35,100	35,800	30
31	93,948	78,000	Residential recycling pickup	62,000	63,200	64,500	65,800	67,100	31
32	-	10,000	Share sheds	-	10,000	1,000	1,000	1,000	32
33	-	3,600	Tourism campaign	200	200	200	200	200	33
34	-	-	Yard waste depot & composting facility	-	-	25,000	5,000	5,000	34
35	118,012	126,700	Total recycle, reduce & reuse	95,200	127,100	129,850	109,850	109,850	35
36			<i>Residual waste management</i>						36
37	479,365	480,000	Operating costs	400,000	408,000	416,200	424,500	433,000	37
38	-	2,500	Operations & closure plan	2,500	2,500	2,500	2,500	2,500	38
39	109,364	90,000	Other operating costs	30,000	30,000	30,000	30,000	30,000	39
40	100,170	145,000	Residential garbage pickup	105,000	107,100	109,200	111,400	113,600	40
41	33,712	35,000	Water monitoring	35,000	35,000	35,000	35,000	35,000	41
42	-	15,000	Wood waste grinding	5,000	15,000	15,000	15,000	15,000	42
43	722,611	767,500	Total residual waste management	577,500	597,600	607,900	618,400	629,100	43
44	<b>\$ 1,012,650</b>	<b>\$ 1,078,500</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 801,500</b>	<b>\$ 879,100</b>	<b>\$ 893,250</b>	<b>\$ 884,950</b>	<b>\$ 896,850</b>	44
45	\$ 11,462	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	45
46	100,000	100,000	Add: Transfer to reserves	40,000	60,000	60,000	60,000	60,000	46
47	16,901	16,000	Deduct: Estimated amortization not included	16,000	16,000	16,000	16,000	16,000	47
48	207,529	207,529	Surplus from previous year	11,462	-	-	-	-	48
49	<b>-\$ 112,968</b>	<b>-\$ 123,529</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 12,538</b>	<b>\$ 44,000</b>	<b>\$ 44,000</b>	<b>\$ 44,000</b>	<b>\$ 44,000</b>	49

(for Financial Reporting purposes)

**ALBERNI-CLAYOQUOT REGIONAL DISTRICT**  
**2012-2016 FINANCIAL PLAN**  
**WEST COAST WASTE MANAGEMENT (continued)**  
**PARTICIPANTS: TOFINO, UCLUELET, and ELECTORAL AREA 'C'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>CAPITAL FUND</b>									
50	\$ 311,507	\$ 311,507	Balance, beginning of year	\$ 373,944	\$ 335,344	\$ 369,744	\$ 404,544	\$ 439,744	50
51	80,000	80,000	Contribution from operating fund	20,000	40,000	40,000	40,000	40,000	51
52	4,085	3,490	Interest earnings	4,400	4,400	4,800	5,200	5,700	52
53			<i>Less - capital expenditures</i>						53
54	12,515	-	Fencing	-	-	-	-	-	54
55	-	50,000	Leachate investigation & remediation	20,000	-	-	-	-	55
56	-	-	Power line improvements	8,000	-	-	-	-	56
57	9,133	10,000	Scale software	-	-	-	-	-	57
58	-	-	Service improvements	10,000	10,000	10,000	10,000	10,000	58
59	-	25,000	Standby power	-	-	-	-	-	59
60	-	-	Tipping bins safety rail	20,000	-	-	-	-	60
61	-	-	Vegetation treatment & enhancment	5,000	-	-	-	-	61
62	<u>21,648</u>	<u>85,000</u>	Total capital expenditures	<u>63,000</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	62
63	<u><b>\$ 373,944</b></u>	<u><b>\$ 309,997</b></u>	<b>BALANCE, END OF YEAR</b>	<u><b>\$ 335,344</b></u>	<u><b>\$ 369,744</b></u>	<u><b>\$ 404,544</b></u>	<u><b>\$ 439,744</b></u>	<u><b>\$ 475,444</b></u>	63
<b>CLOSURE &amp; POST CLOSURE FUND</b>									
64	\$ 199,900	\$ 199,900	Balance, beginning of year	\$ 222,482	\$ 245,382	\$ 268,582	\$ 292,082	\$ 315,882	64
65	20,000	20,000	Contribution from operating fund	20,000	20,000	20,000	20,000	20,000	65
66	2,582	2,199	Interest earnings	2,900	3,200	3,500	3,800	4,100	66
67	-	-	Less - closure costs	-	-	-	-	-	67
68	<u><b>\$ 222,482</b></u>	<u><b>\$ 222,099</b></u>	<b>BALANCE, END OF YEAR</b>	<u><b>\$ 245,382</b></u>	<u><b>\$ 268,582</b></u>	<u><b>\$ 292,082</b></u>	<u><b>\$ 315,882</b></u>	<u><b>\$ 339,982</b></u>	68



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2012-2016 FINANCIAL PLAN  
 CITY OF PORT ALBERNI MULTI-PURPOSE ARENA CONTRIBUTION  
 PARTICIPANTS: PORT ALBERNI

As adopted by the Board  
 on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 2	\$ 2	Surplus (deficit) from prior years	\$ 149	\$ -	\$ -	\$ -	\$ -	1
2	161,672	161,672	Parcel taxes - City of Port Alberni	162,122	162,204	162,204	162,204	162,204	2
3	31,822	31,822	Contribution from Sproat Lake	31,508	31,524	31,524	31,524	31,524	3
4	24,467	24,467	Contribution from Beaver Creek	24,411	24,451	24,451	24,451	24,451	4
5	20,385	20,385	Contribution from Cherry Creek	20,158	20,169	20,169	20,169	20,169	5
6	<b>\$ 238,348</b>	<b>\$ 238,348</b>	<b>TOTAL REVENUE</b>	<b>\$ 238,348</b>	<b>\$ 238,348</b>	<b>\$ 238,348</b>	<b>\$ 238,348</b>	<b>\$ 238,348</b>	6
<b>EXPENDITURES</b>									
7	\$ 1,000	\$ 1,000	Administrative charge	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	7
8	237,199	237,348	Debt repayment	237,348	237,348	237,348	237,348	237,348	8
9	-	-	Other costs	-	-	-	-	-	9
10	<b>\$ 238,199</b>	<b>\$ 238,348</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 238,348</b>	<b>\$ 238,348</b>	<b>\$ 238,348</b>	<b>\$ 238,348</b>	<b>\$ 238,348</b>	10
11	\$ 149	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	120,715	120,715	Add: Principal debt payments	120,715	120,715	120,715	120,715	120,715	12
13	2	2	Deduct: Surplus from previous year	149	-	-	-	-	13
14	<b>\$ 120,862</b>	<b>\$ 120,713</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 120,566</b>	<b>\$ 120,715</b>	<b>\$ 120,715</b>	<b>\$ 120,715</b>	<b>\$ 120,715</b>	14

(for Financial Reporting purposes)





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
BAMFIELD GRANTS-IN-AID  
PARTICIPANTS: ELECTORAL AREA 'A'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 2,000	\$ 2,000	Surplus (deficit) from prior years	\$ 206	\$ -	\$ -	\$ -	\$ -	1
2	9,000	9,000	Tax requisition	10,794	10,000	10,000	10,000	10,000	2
3	206	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 11,206</b>	<b>\$ 11,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 11,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	4
<b>EXPENDITURES</b>									
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	6
7	10,000	10,000	Community affairs	10,000	10,000	10,000	10,000	10,000	7
8	-	-	Unallocated	-	-	-	-	-	8
9	<b>\$ 11,000</b>	<b>\$ 11,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 11,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	9
10	\$ 206	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	2,000	2,000	Deduct: Surplus from previous year	206	-	-	-	-	11
12	<b>-\$ 1,794</b>	<b>-\$ 2,000</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 206</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	12



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
BAMFIELD VOLUNTEER FIRE DEPARTMENT  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 2,200	\$ 2,200	Surplus (deficit) from prior years	\$ 6,734	\$ -	\$ -	\$ -	\$ -	1
2	104,300	104,300	Tax requisition	84,766	91,500	91,500	91,500	91,500	2
3	10,000	-	Contracts with other governments	-	-	-	-	-	3
4	2,120	500	Grants in lieu of taxes	500	500	500	500	500	4
5	<b>\$ 118,620</b>	<b>\$ 107,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 92,000</b>	<b>\$ 92,000</b>	<b>\$ 92,000</b>	<b>\$ 92,000</b>	<b>\$ 92,000</b>	5
<b>EXPENDITURES</b>									
6	\$ 1,000	\$ 1,000	Administrative charge	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	6
7	-	-	Capital fund contribution	-	-	-	-	-	7
8	4,716	6,500	Insurance	6,500	6,500	6,500	6,500	6,500	8
9	41,030	45,000	Lease payment	30,000	30,000	30,000	30,000	30,000	9
10	65,140	54,500	Operating costs	54,500	54,500	54,500	54,500	54,500	10
11	<b>\$ 111,886</b>	<b>\$ 107,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 92,000</b>	<b>\$ 92,000</b>	<b>\$ 92,000</b>	<b>\$ 92,000</b>	<b>\$ 92,000</b>	11
12	\$ 6,734	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	-	-	Add: Transfer to reserves	-	-	-	-	-	13
14	32,560	32,560	Principal debt payments	27,000	27,000	27,000	27,000	27,000	14
15	17,969	17,000	Deduct: Estimated amortization not included	17,000	17,000	17,000	17,000	17,000	15
16	2,200	2,200	Surplus from previous year	6,734	-	-	-	-	16
17	<b>\$ 19,125</b>	<b>\$ 13,360</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 3,266</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	17
<b>CAPITAL FUND</b>									
18	\$ 29,811	\$ 29,810	Balance, beginning of year	\$ 30,185	\$ 30,585	\$ 30,985	\$ 31,385	\$ 31,785	18
19	-	-	Contribution from operating fund	-	-	-	-	-	19
20	-	-	Grants and other contributions	-	-	-	-	-	20
21	374	298	Interest earnings	400	400	400	400	400	21
22			<i>Less - capital expenditures</i>						22
23	-	-	Equipment						23
24	-	-	Total capital expenditures	-	-	-	-	-	24
25	<b>\$ 30,185</b>	<b>\$ 30,108</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 30,585</b>	<b>\$ 30,985</b>	<b>\$ 31,385</b>	<b>\$ 31,785</b>	<b>\$ 32,185</b>	25



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
BAMFIELD WATER SYSTEM  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'A'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 7,015	\$ 7,015	Surplus (deficit) from prior years	\$ 11,250	\$ -	\$ -	\$ -	\$ -	1
2	57,210	57,210	Parcel tax	56,261	56,261	56,261	56,261	56,261	2
3	106,858	95,000	Sale of service	105,000	100,000	100,000	100,000	100,000	3
4	946	400	Grants in lieu of taxes	400	400	400	400	400	4
5	<b>\$ 172,029</b>	<b>\$ 159,625</b>	<b>TOTAL REVENUE</b>	<b>\$ 172,911</b>	<b>\$ 156,661</b>	<b>\$ 156,661</b>	<b>\$ 156,661</b>	<b>\$ 156,661</b>	5
<b>EXPENDITURES</b>									
6	\$ 15,000	\$ 15,000	Administrative charge	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	6
7	57,210	57,210	Capital fund contribution	56,261	56,261	56,261	56,261	56,261	7
8	88,569	87,415	Operating costs	101,650	85,400	85,400	85,400	85,400	8
9	<b>\$ 160,779</b>	<b>\$ 159,625</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 172,911</b>	<b>\$ 156,661</b>	<b>\$ 156,661</b>	<b>\$ 156,661</b>	<b>\$ 156,661</b>	9
10	\$ 11,250	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	57,210	57,210	Add: Transfer to reserves	56,261	56,261	56,261	56,261	56,261	11
12	68,456	68,000	Deduct: Estimated amortization not included	68,000	68,000	68,000	68,000	68,000	12
13	7,015	7,015	Surplus from previous year	11,250	-	-	-	-	13
14	<b>-\$ 7,011</b>	<b>-\$ 17,805</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 22,989</b>	<b>-\$ 11,739</b>	<b>-\$ 11,739</b>	<b>-\$ 11,739</b>	<b>-\$ 11,739</b>	14
<b>CAPITAL FUND</b>									
15	\$ 102,577	\$ 102,577	Balance, beginning of year	\$ 140,763	\$ 158,924	\$ 187,385	\$ 216,146	\$ 245,307	15
16	57,210	57,210	Contribution from operating fund	56,261	56,261	56,261	56,261	56,261	16
17	-	10,000	Grants and other contributions	-	-	-	-	-	17
18	1,503	1,162	Interest earnings	1,900	2,200	2,500	2,900	3,200	18
19			<i>Less - capital expenditures</i>						19
20	20,527	30,000	Miscellaneous works	40,000	30,000	30,000	30,000	30,000	20
21	-	10,000	Watersystem review	10,000	-	-	-	-	21
22	20,527	40,000	Total capital expenditures	40,000	30,000	30,000	30,000	30,000	22
23	<b>\$ 140,763</b>	<b>\$ 130,949</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 158,924</b>	<b>\$ 187,385</b>	<b>\$ 216,146</b>	<b>\$ 245,307</b>	<b>\$ 274,768</b>	23





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
BEAUFORT GRANTS-IN-AID  
PARTICIPANTS: ELECTORAL AREA 'B'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 1,000	\$ 1,000	Surplus (deficit) from prior years	\$ 1,000	\$ -	\$ -	\$ -	\$ -	1
2	3,000	3,000	Tax requisition	-	1,000	1,000	1,000	1,000	2
3	<b>\$ 4,000</b>	<b>\$ 4,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	3
<b>EXPENDITURES</b>									
4	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	3,000	3,000	Pacific Rim Health Co-op	-	-	-	-	-	5
6	-	1,000	Unallocated	1,000	1,000	1,000	1,000	1,000	6
7	<b>\$ 3,000</b>	<b>\$ 4,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	7
8	\$ 1,000	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	1,000	1,000	Deduct: Surplus from previous year	1,000	-	-	-	-	9
10	<b>\$ -</b>	<b>-\$ 1,000</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 1,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
MOUNTAIN RANCH ROAD FIRE PROTECTION  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'B'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	2,375	2,375	Tax requisition	2,715	2,715	2,715	2,715	2,715	2
3	<b>\$ 2,375</b>	<b>\$ 2,375</b>	<b>TOTAL REVENUE</b>	<b>\$ 2,715</b>	<b>\$ 2,715</b>	<b>\$ 2,715</b>	<b>\$ 2,715</b>	<b>\$ 2,715</b>	3
<b>EXPENDITURES</b>									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	2,275	2,275	Operating costs	2,615	2,615	2,615	2,615	2,615	5
6	<b>\$ 2,375</b>	<b>\$ 2,375</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 2,715</b>	<b>\$ 2,715</b>	<b>\$ 2,715</b>	<b>\$ 2,715</b>	<b>\$ 2,715</b>	6
7	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	Deduct: Surplus from previous year	-	-	-	-	-	8
9	<b>\$ -</b>	<b>\$ -</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	9



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
LONG BEACH GRANTS-IN-AID  
PARTICIPANTS: ELECTORAL AREA 'C'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
			<b>REVENUE</b>						
1	\$ 500	\$ 500	Surplus (deficit) from prior years	\$ 500	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	-	-	-	-	-	2
3	<b>\$ 500</b>	<b>\$ 500</b>	<b>TOTAL REVENUE</b>	<b>\$ 500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	3
			<b>EXPENDITURES</b>						
4	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	-	500	Unallocated	500	-	-	-	-	5
6	<b>\$ -</b>	<b>\$ 500</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	6
7	\$ 500	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	500	500	Deduct: Surplus from previous year	500	-	-	-	-	8
9	<b>\$ -</b>	<b>-\$ 500</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	9



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
MILLSTREAM WATER SYSTEM  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 216	\$ 216	Surplus (deficit) from prior years	\$ 1,634	\$ -	\$ -	\$ -	\$ -	1
2	31,175	31,000	Sale of service	31,000	31,000	31,000	31,000	31,000	2
3	<b>\$ 31,391</b>	<b>\$ 31,216</b>	<b>TOTAL REVENUE</b>	<b>\$ 32,634</b>	<b>\$ 31,000</b>	<b>\$ 31,000</b>	<b>\$ 31,000</b>	<b>\$ 31,000</b>	3
<b>EXPENDITURES</b>									
4	\$ 2,500	\$ 2,500	Administrative charge	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	4
5	4,500	4,500	Capital fund contribution	4,500	4,500	4,500	4,500	4,500	5
6	7,840	8,500	Labour and related costs	8,800	8,800	8,800	8,800	8,800	6
7	14,917	15,716	Operating costs	16,834	15,200	15,200	15,200	15,200	7
8	<b>\$ 29,757</b>	<b>\$ 31,216</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 32,634</b>	<b>\$ 31,000</b>	<b>\$ 31,000</b>	<b>\$ 31,000</b>	<b>\$ 31,000</b>	8
9	\$ 1,634	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	4,500	4,500	Add: Transfer to reserves	4,500	4,500	4,500	4,500	4,500	10
11	16,478	16,000	Deduct: Estimated amortization not included	16,000	16,000	16,000	16,000	16,000	11
12	216	216	Surplus from previous year	1,634	-	-	-	-	12
13	<b>-\$ 10,560</b>	<b>-\$ 11,716</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 13,134</b>	<b>-\$ 11,500</b>	<b>-\$ 11,500</b>	<b>-\$ 11,500</b>	<b>-\$ 11,500</b>	13
<b>CAPITAL FUND</b>									
14	\$ 123,063	\$ 123,063	Balance, beginning of year	\$ 129,126	\$ 56,826	\$ 52,026	\$ 47,126	\$ 42,226	14
15	4,500	4,500	Contribution from operating fund	4,500	4,500	4,500	4,500	4,500	15
16	1,563	1,103	Interest earnings	1,200	700	600	600	500	16
17	-	10,000	Grants and other contributions	10,000	-	-	-	-	17
18			<i>Less - capital expenditures</i>						18
19	-	15,000	Reservoir cleaning	53,000	-	-	-	-	19
20	-	10,000	Supply and distribution system upgrades	10,000	10,000	10,000	10,000	10,000	20
21	-	15,000	Water study	15,000	-	-	-	-	21
22	-	40,000	Total capital expenditures	78,000	10,000	10,000	10,000	10,000	22
23	<b>\$ 129,126</b>	<b>\$ 98,666</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 56,826</b>	<b>\$ 52,026</b>	<b>\$ 47,126</b>	<b>\$ 42,226</b>	<b>\$ 37,226</b>	23



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
SALMON BEACH GARBAGE  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 802	\$ 803	Surplus (deficit) from prior years	\$ 3,270	\$ -	\$ -	\$ -	\$ -	1
2	17,197	17,197	Parcel tax	19,230	22,000	22,000	22,000	22,000	2
3	<b>\$ 17,999</b>	<b>\$ 18,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 22,500</b>	<b>\$ 22,000</b>	<b>\$ 22,000</b>	<b>\$ 22,000</b>	<b>\$ 22,000</b>	3
<b>EXPENDITURES</b>									
4	\$ 1,850	\$ 1,850	Administrative charge	\$ 1,850	\$ 1,850	\$ 1,850	\$ 1,850	\$ 1,850	4
5	2,000	2,000	Capital fund contribution	-	-	-	-	-	5
6	10,879	14,150	Operating costs	20,650	20,150	20,150	20,150	20,150	6
7	<b>\$ 14,729</b>	<b>\$ 18,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 22,500</b>	<b>\$ 22,000</b>	<b>\$ 22,000</b>	<b>\$ 22,000</b>	<b>\$ 22,000</b>	7
8	\$ 3,270	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	2,000	2,000	Add: Transfer to reserves	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	1,002	1,000	Deduct: Estimated amortization not included	1,000	1,000	1,000	1,000	1,000	10
11	802	803	Surplus from previous year	3,270	-	-	-	-	11
12	<b>\$ 3,466</b>	<b>\$ 197</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 4,270</b>	<b>-\$ 1,000</b>	<b>-\$ 1,000</b>	<b>-\$ 1,000</b>	<b>-\$ 1,000</b>	12
<b>CAPITAL FUND</b>									
13	\$ 7,986	\$ 7,986	Balance, beginning of year	\$ 10,093	\$ 10,193	\$ 10,293	\$ 10,393	\$ 10,493	13
14	2,000	2,000	Contribution from operating fund	-	-	-	-	-	14
15	107	90	Interest earnings	100	100	100	100	100	15
16			<i>Less - capital expenditures</i>						16
17	-	5,000	Garbage bins	-	-	-	-	-	17
18	-	5,000	Total capital expenditures	-	-	-	-	-	18
19	<b>\$ 10,093</b>	<b>\$ 5,076</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 10,193</b>	<b>\$ 10,293</b>	<b>\$ 10,393</b>	<b>\$ 10,493</b>	<b>\$ 10,593</b>	19





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
SALMON BEACH RECREATION  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 1,303	\$ 1,304	Surplus (deficit) from prior years	\$ 4,592	\$ -	\$ -	\$ -	\$ -	1
2	28,496	28,496	Parcel tax	24,808	29,400	29,400	29,400	29,400	2
3	<b>\$ 29,799</b>	<b>\$ 29,800</b>	<b>TOTAL REVENUE</b>	<b>\$ 29,400</b>	<b>\$ 29,400</b>	<b>\$ 29,400</b>	<b>\$ 29,400</b>	<b>\$ 29,400</b>	3
<b>EXPENDITURES</b>									
4	\$ 1,850	\$ 1,850	Administrative charge	\$ 1,850	\$ 1,850	\$ 1,850	\$ 1,850	\$ 1,850	4
5	10,000	10,000	Capital fund contribution	-	-	-	-	-	5
6	13,357	17,950	Operating costs	27,550	27,550	27,550	27,550	27,550	6
7	<b>\$ 25,207</b>	<b>\$ 29,800</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 29,400</b>	<b>\$ 29,400</b>	<b>\$ 29,400</b>	<b>\$ 29,400</b>	<b>\$ 29,400</b>	7
8	\$ 4,592	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	10,000	10,000	Add: Transfer to reserves	-	-	-	-	-	9
10	5,186	5,000	Deduct: Estimated amortization not included	5,000	5,000	5,000	5,000	5,000	10
11	1,303	1,304	Surplus from previous year	4,592	-	-	-	-	11
12	<b>\$ 8,103</b>	<b>\$ 3,696</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 9,592</b>	<b>-\$ 5,000</b>	<b>-\$ 5,000</b>	<b>-\$ 5,000</b>	<b>-\$ 5,000</b>	12
<b>CAPITAL FUND</b>									
13	\$ 31,000	\$ 31,000	Balance, beginning of year	\$ 41,433	\$ 41,933	\$ 42,433	\$ 42,933	\$ 43,433	13
14	10,000	10,000	Contribution from operating fund	-	-	-	-	-	14
15	-	-	Grants and other contributions	-	-	-	-	-	15
16	433	360	Interest earnings	500	500	500	500	500	16
17			<i>Less - capital expenditures</i>						17
18	-	-	Boat ramp extension	-	-	-	-	-	18
19	-	-	Total capital expenditures	-	-	-	-	-	19
20	<b>\$ 41,433</b>	<b>\$ 41,360</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 41,933</b>	<b>\$ 42,433</b>	<b>\$ 42,933</b>	<b>\$ 43,433</b>	<b>\$ 43,933</b>	20



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
SALMON BEACH SECURITY  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 16	\$ 16	Surplus (deficit) from prior years	\$ 8,544	\$ -	\$ -	\$ -	\$ -	1
2	69,884	69,884	Parcel tax	56,356	64,900	64,900	64,900	64,900	2
3	<b>\$ 69,900</b>	<b>\$ 69,900</b>	<b>TOTAL REVENUE</b>	<b>\$ 64,900</b>	<b>\$ 64,900</b>	<b>\$ 64,900</b>	<b>\$ 64,900</b>	<b>\$ 64,900</b>	3
<b>EXPENDITURES</b>									
4	\$ 1,850	\$ 1,850	Administrative charge	\$ 1,850	\$ 1,850	\$ 1,850	\$ 1,850	\$ 1,850	4
5	5,000	5,000	Capital fund contribution	-	-	-	-	-	5
6	54,506	63,050	Operating costs	63,050	63,050	63,050	63,050	63,050	6
7	<b>\$ 61,356</b>	<b>\$ 69,900</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 64,900</b>	<b>\$ 64,900</b>	<b>\$ 64,900</b>	<b>\$ 64,900</b>	<b>\$ 64,900</b>	7
8	\$ 8,544	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	5,000	5,000	Add: Transfer to reserves	-	-	-	-	-	9
10	993	1,000	Deduct: Estimated amortization not included	1,000	1,000	1,000	1,000	1,000	10
11	16	16	Surplus from previous year	8,544	-	-	-	-	11
12	<b>\$ 12,535</b>	<b>\$ 3,984</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 9,544</b>	<b>-\$ 1,000</b>	<b>-\$ 1,000</b>	<b>-\$ 1,000</b>	<b>-\$ 1,000</b>	12
<b>CAPITAL FUND</b>									
13	\$ 37,323	\$ 37,323	Balance, beginning of year	\$ 17,869	\$ 18,069	\$ 18,269	\$ 18,469	\$ 18,669	13
14	5,000	5,000	Contribution from operating fund	-	-	-	-	-	14
15	-	-	Grants and other contributions	-	-	-	-	-	15
16	366	398	Interest earnings	200	200	200	200	200	16
17			<i>Less - capital expenditures</i>						17
18	24,820	20,000	Electric gate	-	-	-	-	-	18
19	24,820	20,000	Total capital expenditures	-	-	-	-	-	19
20	<b>\$ 17,869</b>	<b>\$ 22,721</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 18,069</b>	<b>\$ 18,269</b>	<b>\$ 18,469</b>	<b>\$ 18,669</b>	<b>\$ 18,869</b>	20





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
SALMON BEACH SEWAGE  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 6,637	\$ 6,637	Surplus (deficit) from prior years	\$ 334	\$ -	\$ -	\$ -	\$ -	1
2	45,663	45,663	Parcel tax	56,116	28,450	28,950	29,450	30,050	2
3	14,598	10,000	Sale of services	10,000	10,000	10,000	10,000	10,000	3
4	<b>\$ 66,898</b>	<b>\$ 62,300</b>	<b>TOTAL REVENUE</b>	<b>\$ 66,450</b>	<b>\$ 38,450</b>	<b>\$ 38,950</b>	<b>\$ 39,450</b>	<b>\$ 40,050</b>	4
<b>EXPENDITURES</b>									
5	\$ 1,850	\$ 1,850	Administrative charge	\$ 1,850	\$ 1,850	\$ 1,850	\$ 1,850	\$ 1,850	5
6	10,000	10,000	Capital fund contribution	23,000	10,000	10,000	10,000	10,000	6
7	28,904	28,950	Lease payment	15,500	-	-	-	-	7
8	25,810	21,500	Operating costs	26,100	26,600	27,100	27,600	28,200	8
9	<b>\$ 66,564</b>	<b>\$ 62,300</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 66,450</b>	<b>\$ 38,450</b>	<b>\$ 38,950</b>	<b>\$ 39,450</b>	<b>\$ 40,050</b>	9
10	\$ 334	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	10,000	10,000	Add: Transfer to reserves	23,000	10,000	10,000	10,000	10,000	11
12	26,551	26,000	Principal debt payments	20,846	-	-	-	-	12
13	10,246	10,000	Deduct: Estimated amortization not included	10,000	10,000	10,000	10,000	10,000	13
14	6,637	6,637	Surplus from previous year	334	-	-	-	-	14
15	<b>\$ 20,002</b>	<b>\$ 19,363</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 33,512</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	15
<b>CAPITAL FUND</b>									
16	\$ 104,727	\$ 105,953	Balance, beginning of year	\$ 114,626	\$ 13,426	\$ 23,626	\$ 34,026	\$ 44,526	16
17	10,000	10,000	Contribution from operating fund	23,000	10,000	10,000	10,000	10,000	17
18	-	-	Grants and other contributions	-	-	-	-	-	18
19	1,360	1,110	Interest earnings	800	200	400	500	600	19
20			<i>Less - capital expenditures</i>						20
21	1,461	10,000	Sani-field study	-	-	-	-	-	21
22	-	-	Sani-field upgrades	125,000	-	-	-	-	22
23	1,461	10,000	Total capital expenditures	125,000	-	-	-	-	23
24	<b>\$ 114,626</b>	<b>\$ 107,063</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 13,426</b>	<b>\$ 23,626</b>	<b>\$ 34,026</b>	<b>\$ 44,526</b>	<b>\$ 55,126</b>	24



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
SALMON BEACH TRANSPORTATION  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	-\$ 16	-\$ 16	Surplus (deficit) from prior years	\$ 20,443	\$ -	\$ -	\$ -	\$ -	1
2	161,766	161,766	Parcel tax	109,907	126,350	111,350	111,350	111,350	2
3	335	-	Sale of services	-	-	-	-	-	3
4	<b>\$ 162,085</b>	<b>\$ 161,750</b>	<b>TOTAL REVENUE</b>	<b>\$ 130,350</b>	<b>\$ 126,350</b>	<b>\$ 111,350</b>	<b>\$ 111,350</b>	<b>\$ 111,350</b>	4
<b>EXPENDITURES</b>									
5	\$ 1,850	\$ 1,850	Administrative charge	\$ 1,850	\$ 1,850	\$ 1,850	\$ 1,850	\$ 1,850	5
6	40,000	40,000	Capital fund contribution	-	-	-	-	-	6
7	14,102	15,000	Debt repayment	15,000	15,000	-	-	-	7
8	85,690	104,900	Operating costs	113,500	109,500	109,500	109,500	109,500	8
9	<b>\$ 141,642</b>	<b>\$ 161,750</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 130,350</b>	<b>\$ 126,350</b>	<b>\$ 111,350</b>	<b>\$ 111,350</b>	<b>\$ 111,350</b>	9
10	\$ 20,443	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	40,000	40,000	Add: Transfer to reserves	-	-	-	-	-	11
12	13,500	13,500	Principal debt payments	13,500	13,500	-	-	-	12
13	1,263	1,200	Deduct: Estimated amortization not included	1,200	1,200	1,200	1,200	1,200	13
14	- 16	- 16	Surplus from previous year	20,443	-	-	-	-	14
15	<b>\$ 72,696</b>	<b>\$ 52,316</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 8,143</b>	<b>\$ 12,300</b>	<b>-\$ 1,200</b>	<b>-\$ 1,200</b>	<b>-\$ 1,200</b>	15
<b>CAPITAL FUND</b>									
16	\$ 26,262	\$ 26,262	Balance, beginning of year	\$ 30,310	\$ 30,710	\$ 31,110	\$ 31,510	\$ 31,910	16
17	40,000	40,000	Contribution from operating fund	-	-	-	-	-	17
18	-	-	Grants and other contributions	-	-	-	-	-	18
19	449	463	Interest earnings	400	400	400	400	400	19
20			<i>Less - capital expenditures</i>						20
21	36,401	30,000	Road improvements	-	-	-	-	-	21
22	36,401	30,000	Total capital expenditures	-	-	-	-	-	22
23	<b>\$ 30,310</b>	<b>\$ 36,725</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 30,710</b>	<b>\$ 31,110</b>	<b>\$ 31,510</b>	<b>\$ 31,910</b>	<b>\$ 32,310</b>	23



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
SALMON BEACH WATER  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 1,311	\$ 1,311	Surplus (deficit) from prior years	\$ 2,955	\$ -	\$ -	\$ -	\$ -	1
2	20,689	20,689	Parcel tax	27,445	22,400	22,400	22,400	22,400	2
3	-	-	Sale of services	-	-	-	-	-	3
4	<b>\$ 22,000</b>	<b>\$ 22,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 30,400</b>	<b>\$ 22,400</b>	<b>\$ 22,400</b>	<b>\$ 22,400</b>	<b>\$ 22,400</b>	4
<b>EXPENDITURES</b>									
5	\$ 2,850	\$ 2,850	Administrative charge	\$ 2,850	\$ 2,850	\$ 2,850	\$ 2,850	\$ 2,850	5
6	10,000	10,000	Capital fund contribution	18,000	10,000	10,000	10,000	10,000	6
7	6,195	9,150	Operating costs	9,550	9,550	9,550	9,550	9,550	7
8	<b>\$ 19,045</b>	<b>\$ 22,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 30,400</b>	<b>\$ 22,400</b>	<b>\$ 22,400</b>	<b>\$ 22,400</b>	<b>\$ 22,400</b>	8
9	\$ 2,955	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	10,000	10,000	Add: Transfer to reserves	18,000	10,000	10,000	10,000	10,000	10
11	1,787	1,500	Deduct: Estimated amortization not included	1,500	1,500	1,500	1,500	1,500	11
12	1,311	1,311	Surplus from previous year	2,955	-	-	-	-	12
13	<b>\$ 9,857</b>	<b>\$ 7,189</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 13,545</b>	<b>\$ 8,500</b>	<b>\$ 8,500</b>	<b>\$ 8,500</b>	<b>\$ 8,500</b>	13
<b>CAPITAL FUND</b>									
14	\$ 23,936	\$ 23,936	Balance, beginning of year	\$ 34,317	\$ 26,717	\$ 37,117	\$ 47,617	\$ 58,317	14
15	10,000	10,000	Contribution from operating fund	18,000	10,000	10,000	10,000	10,000	15
16	-	-	Grants and other contributions	-	-	-	-	-	16
17	381	289	Interest earnings	400	400	500	700	800	17
18			<i>Less - capital expenditures</i>						18
19	-	8,000	Pressure well	26,000	-	-	-	-	19
20	-	8,000	Total capital expenditures	26,000	-	-	-	-	20
21	<b>\$ 34,317</b>	<b>\$ 26,225</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 26,717</b>	<b>\$ 37,117</b>	<b>\$ 47,617</b>	<b>\$ 58,317</b>	<b>\$ 69,117</b>	21



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
SOUTH LONG BEACH BIKE PATH CONTRIBUTION  
PARTICIPANTS: PART OF ELECTORAL AREA 'C'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 100	\$ 100	Surplus (deficit) from prior years	\$ 369	\$ -	\$ -	\$ -	\$ -	1
2	3,500	3,500	Parcel taxes	\$ 3,231	\$ 3,600	\$ 3,600	\$ 3,600	\$ 3,600	2
3	269	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 3,869</b>	<b>\$ 3,600</b>	<b>TOTAL REVENUE</b>	<b>\$ 3,600</b>	<b>\$ 3,600</b>	<b>\$ 3,600</b>	<b>\$ 3,600</b>	<b>\$ 3,600</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	3,400	3,400	Contribution to Ucluelet	3,400	3,400	3,400	3,400	3,400	6
7	-	100	Other costs	100	100	100	100	100	7
8	<b>\$ 3,500</b>	<b>\$ 3,600</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 3,600</b>	<b>\$ 3,600</b>	<b>\$ 3,600</b>	<b>\$ 3,600</b>	<b>\$ 3,600</b>	8
9	\$ 369	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	100	100	Deduct: Surplus from previous year	369	-	-	-	-	10
11	<b>\$ 269</b>	<b>-\$ 100</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 369</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
SOUTH LONG BEACH COMMUNITY PARK  
PARTICIPANTS: PART OF ELECTORAL AREA 'C'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
			<b>REVENUE</b>						
1	\$ 7,500	\$ 7,500	Surplus (deficit) from prior years	\$ 7,500	\$ -	\$ -	\$ -	\$ -	1
2	-	-	Tax requisition	-	-	-	-	-	2
3	<b>\$ 7,500</b>	<b>\$ 7,500</b>	<b>TOTAL REVENUE</b>	<b>\$ 7,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	3
			<b>EXPENDITURES</b>						
4	\$ -	-	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	-	7,500	Operating costs	7,500	-	-	-	-	5
6	<b>\$ -</b>	<b>\$ 7,500</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 7,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	6
6	\$ 7,500	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	6
7	7,500	7,500	Deduct: Surplus from previous year	7,500	-	-	-	-	7
8	<b>\$ -</b>	<b>-\$ 7,500</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 7,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	8



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
SOUTH LONG BEACH FIRE DEPARTMENT  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'C'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 152	\$ 152	Surplus (deficit) from prior years	-\$ 150	\$ -	\$ -	\$ -	\$ -	1
2	13,698	13,698	Tax requisition	14,150	14,000	14,000	14,000	14,000	2
3	-	150	Grants in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 13,850</b>	<b>\$ 14,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	-	-	Capital fund contribution	-	-	-	-	-	6
7	13,900	13,900	Operating costs	13,900	13,900	13,900	13,900	13,900	7
8	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>	8
9	-\$ 150	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	-	-	Add: Transfer to reserves	-	-	-	-	-	10
11	-	-	Deduct: Estimated amortization not included	-	-	-	-	-	11
12	152	152	Surplus from previous year	- 150	-	-	-	-	12
13	<b>-\$ 302</b>	<b>-\$ 152</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 150</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	13
<b>CAPITAL FUND</b>									
14	\$ 7,740	\$ 7,739	Balance, beginning of year	\$ 7,837	\$ 7,937	\$ 8,037	\$ 8,137	\$ 8,237	14
15	-	-	Contribution from operating fund	-	-	-	-	-	15
16	-	-	Grants and other contributions	-	-	-	-	-	16
17	97	77	Interest earnings	100	100	100	100	100	17
18			<i>Less - capital expenditures</i>						18
19	-	-	Equipment	-	-	-	-	-	19
20	-	-	Total capital expenditures	-	-	-	-	-	20
21	<b>\$ 7,837</b>	<b>\$ 7,816</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 7,937</b>	<b>\$ 8,037</b>	<b>\$ 8,137</b>	<b>\$ 8,237</b>	<b>\$ 8,337</b>	21



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
SOUTH LONG BEACH STREET LIGHTING  
PARTICIPANTS: PART OF ELECTORAL AREA 'C'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	-\$ 31	-\$ 31	Surplus (deficit) from prior years	\$ 126	\$ -	\$ -	\$ -	\$ -	1
2	781	781	Tax requisition	624	750	750	750	750	2
3	60	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 810</b>	<b>\$ 750</b>	<b>TOTAL REVENUE</b>	<b>\$ 750</b>	<b>\$ 750</b>	<b>\$ 750</b>	<b>\$ 750</b>	<b>\$ 750</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	584	650	Operating costs	650	650	650	650	650	6
7	<b>\$ 684</b>	<b>\$ 750</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 750</b>	<b>\$ 750</b>	<b>\$ 750</b>	<b>\$ 750</b>	<b>\$ 750</b>	7
8	\$ 126	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	31	Deduct: Surplus from previous year	126	-	-	-	-	9
10	<b>\$ 157</b>	<b>\$ 31</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 126</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
SPROAT LAKE ANIMAL CONTROL  
PARTICIPANTS: ELECTORAL AREA 'D'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 2,900	\$ 2,900	Surplus (deficit) from prior years	\$ 2,204	\$ -	\$ -	\$ -	\$ -	1
2	100	100	Tax requisition	896	3,000	3,000	3,000	3,000	2
3	2	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 3,100</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	4
<b>EXPENDITURES</b>									
5	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	696	2,900	Enforcement costs	3,000	2,900	2,900	2,900	2,900	6
7	<b>\$ 796</b>	<b>\$ 3,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 3,100</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	7
8	\$ 2,204	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	2,900	2,900	Deduct: Surplus from previous year	2,204	-	-	-	-	9
10	<b>-\$ 696</b>	<b>-\$ 2,900</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 2,204</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
SPROAT LAKE MULTI-PURPOSE ARENA CONTRIBUTION  
PARTICIPANTS: ELECTORAL AREA 'D'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 589	\$ 589	Surplus (deficit) from prior years	\$ 1,379	\$ -	\$ -	\$ -	\$ -	1
2	34,483	34,483	Parcel taxes	33,379	34,774	34,774	34,774	34,774	2
3	879	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 35,951</b>	<b>\$ 35,072</b>	<b>TOTAL REVENUE</b>	<b>\$ 34,758</b>	<b>\$ 34,774</b>	<b>\$ 34,774</b>	<b>\$ 34,774</b>	<b>\$ 34,774</b>	4
<b>EXPENDITURES</b>									
5	\$ 2,750	\$ 2,750	Administrative charge	\$ 2,750	\$ 2,750	\$ 2,750	\$ 2,750	\$ 2,750	5
6	31,822	31,822	Contribution to Port Alberni Arena	31,508	31,524	31,524	31,524	31,524	6
7	-	500	Other costs	500	500	500	500	500	7
8	<b>\$ 34,572</b>	<b>\$ 35,072</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 34,758</b>	<b>\$ 34,774</b>	<b>\$ 34,774</b>	<b>\$ 34,774</b>	<b>\$ 34,774</b>	8
9	\$ 1,379	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	589	589	Deduct: Surplus from previous year	1,379	-	-	-	-	10
11	<b>\$ 790</b>	<b>-\$ 589</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,379</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
SPROAT LAKE COMMUNITY ASSOCIATION GRANT  
PARTICIPANTS: PART OF ELECTORAL AREA 'D'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 2,312	\$ 2,312	Surplus (deficit) from prior years	\$ 2,212	\$ -	\$ -	\$ -	\$ -	1
2	12,000	12,000	Parcel tax	12,000	12,000	12,000	12,000	12,000	2
3	<b>\$ 14,312</b>	<b>\$ 14,312</b>	<b>TOTAL REVENUE</b>	<b>\$ 14,212</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	3
<b>EXPENDITURES</b>									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	12,000	14,212	Grant to Community Association	14,112	11,900	11,900	11,900	11,900	5
6	<b>\$ 12,100</b>	<b>\$ 14,312</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 14,212</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	6
7	\$ 2,212	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	2,312	2,312	Deduct: Surplus from previous year	2,212	-	-	-	-	8
9	<b>-\$ 100</b>	<b>-\$ 2,312</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 2,212</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	9



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
SPROAT LAKE COMMUNITY PARK  
PARTICIPANTS: PART OF ELECTORAL AREA 'D'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 60,570	\$ 60,570	Surplus (deficit) from prior years	\$ 41,442	\$ -	\$ -	\$ -	\$ -	1
2	73,346	73,346	Tax requisition	89,243	95,500	95,500	95,500	95,500	2
3	1,932	-	Grant in lieu of taxes	-	-	-	-	-	3
4	17,500	-	Federal government grant	-	-	-	-	-	4
5	20,005	26,000	Other income	28,000	28,000	28,000	28,000	28,000	5
6	<b>\$ 173,353</b>	<b>\$ 159,916</b>	<b>TOTAL REVENUE</b>	<b>\$ 158,685</b>	<b>\$ 123,500</b>	<b>\$ 123,500</b>	<b>\$ 123,500</b>	<b>\$ 123,500</b>	6
<b>EXPENDITURES</b>									
7	\$ 1,000	\$ 1,000	Administrative charge	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	7
8	10,000	10,000	Capital fund contribution	10,000	10,000	10,000	10,000	10,000	8
9	13,341	13,500	Debt repayment	11,500	-	-	-	-	9
10	27,427	54,500	Operating costs	70,830	54,500	54,500	54,500	54,500	10
11	29,325	30,500	Sproat Lake Marine Patrol	35,355	28,000	28,000	28,000	28,000	11
12	50,818	50,416	Trail improvements	30,000	30,000	30,000	30,000	30,000	12
13	<b>\$ 131,911</b>	<b>\$ 159,916</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 158,685</b>	<b>\$ 123,500</b>	<b>\$ 123,500</b>	<b>\$ 123,500</b>	<b>\$ 123,500</b>	13
14	\$ 41,442	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	14
15	10,000	10,000	Add: Transfer to reserves	10,000	10,000	10,000	10,000	10,000	15
16	13,000	13,000	Principal debt payments	11,000	-	-	-	-	16
17	12,231	12,000	Deduct: Estimated amortization not included	12,000	12,000	12,000	12,000	12,000	17
18	60,570	60,570	Surplus from previous year	41,442	-	-	-	-	18
19	<b>-\$ 8,359</b>	<b>-\$ 49,570</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 32,442</b>	<b>-\$ 2,000</b>	<b>-\$ 2,000</b>	<b>-\$ 2,000</b>	<b>-\$ 2,000</b>	19

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2012-2016 FINANCIAL PLAN  
 SPROAT LAKE COMMUNITY PARK (continued)  
 PARTICIPANTS: PART OF ELECTORAL AREA 'D'

As adopted by the Board  
 on March 28, 2012

		History		Budget					
		2011	2011	2012	2013	2014	2015	2016	
		ACTUAL	PLAN						
<b>CAPITAL FUND</b>									
20	\$	10,276	\$ 10,277	\$ 7,777	\$ 15,067	\$ 25,367	\$ 35,767	\$ 46,267	20
21		10,000	10,000	10,000	10,000	10,000	10,000	10,000	21
22		-	68	100	300	400	500	600	22
23									23
24		2,190	5,000	2,810	-	-	-	-	24
25		10,309	12,000	-	-	-	-	-	25
26		12,499	17,000	2,810	-	-	-	-	26
27	\$	<u>7,777</u>	<u>3,345</u>	<u>\$ 15,067</u>	<u>\$ 25,367</u>	<u>\$ 35,767</u>	<u>\$ 46,267</u>	<u>\$ 56,867</u>	27



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
SPROAT LAKE GRANTS-IN-AID  
PARTICIPANTS: ELECTORAL AREA 'D'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 10,000	\$ 10,000	Surplus (deficit) from prior years	\$ 10,144	\$ -	\$ -	\$ -	\$ -	1
2	28,243	28,243	Tax requisition	25,099	34,243	34,243	34,243	34,243	2
3	743	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 38,986</b>	<b>\$ 38,243</b>	<b>TOTAL REVENUE</b>	<b>\$ 35,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	4
<b>EXPENDITURES</b>									
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	6
7			Contribution to Port Alberni to eliminate						7
8	24,243	24,243	non City resident rate fees	24,243	24,243	24,243	24,243	24,243	8
9	3,000	3,000	Pacific Rim Health Co-op	-	-	-	-	-	9
10	599	10,000	Special events	10,000	10,000	10,000	10,000	10,000	10
11	<b>\$ 28,842</b>	<b>\$ 38,243</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 35,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	<b>\$ 34,243</b>	11
12	\$ 10,144	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	12
13	10,000	10,000	Deduct: Surplus from previous year	10,144	-	-	-	-	13
14	<b>\$ 144</b>	<b>-\$ 10,000</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 10,144</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	14

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
SPROAT LAKE NOISE CONTROL  
PARTICIPANTS: ELECTORAL AREA 'D'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 1,000	\$ 1,000	Surplus (deficit) from prior years	\$ 997	\$ -	\$ -	\$ -	\$ -	1
2	1,000	1,000	Tax requisition	1,003	2,000	2,000	2,000	2,000	2
3	24	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 2,024</b>	<b>\$ 2,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	4
<b>EXPENDITURES</b>									
5	\$ 1,000	\$ 1,000	Administrative charge	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	5
6	27	1,000	Enforcement costs	1,000	1,000	1,000	1,000	1,000	6
7	<b>\$ 1,027</b>	<b>\$ 2,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	7
8	\$ 997	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	1,000	1,000	Deduct: Surplus from previous year	997	-	-	-	-	9
10	<b>-\$ 3</b>	<b>-\$ 1,000</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 997</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
SPROAT LAKE VOLUNTEER FIRE DEPARTMENT  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'D'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 8,772	\$ 8,772	Surplus (deficit) from prior years	\$ 7,378	\$ -	\$ -	\$ -	\$ -	1
2	280,178	280,178	Tax requisition	349,622	277,000	277,000	277,000	277,000	2
3	-	-	Provincial government grant	204,700	-	-	-	-	3
4	7,378	-	Grants in lieu of taxes	5,000	5,000	5,000	5,000	5,000	4
5	<b>\$ 296,328</b>	<b>\$ 288,950</b>	<b>TOTAL REVENUE</b>	<b>\$ 566,700</b>	<b>\$ 282,000</b>	<b>\$ 282,000</b>	<b>\$ 282,000</b>	<b>\$ 282,000</b>	5
<b>EXPENDITURES</b>									
6	\$ 1,000	\$ 1,000	Administrative charge	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	6
7	85,000	85,000	Capital fund contribution from operating	150,000	70,000	70,000	70,000	70,000	7
8	-	-	Capital fund contribution from grants	204,700	-	-	-	-	8
9	202,950	202,950	Operating costs	211,000	211,000	211,000	211,000	211,000	9
10	<b>\$ 288,950</b>	<b>\$ 288,950</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 566,700</b>	<b>\$ 282,000</b>	<b>\$ 282,000</b>	<b>\$ 282,000</b>	<b>\$ 282,000</b>	10
11	\$ 7,378	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	11
12	85,000	85,000	Add: Transfer to reserves	354,700	70,000	70,000	70,000	70,000	12
13	68,500	68,000	Deduct: Estimated amortization not included	68,000	68,000	68,000	68,000	68,000	13
14	8,772	8,772	Surplus from previous year	7,378	-	-	-	-	14
15	<b>\$ 15,106</b>	<b>\$ 8,228</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 279,322</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	15

ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2012-2016 FINANCIAL PLAN  
 SPROAT LAKE VOLUNTEER FIRE DEPARTMENT  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'D'

As adopted by the Board  
 on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
			<b>CAPITAL FUND</b>						
16	\$ 346,842	\$ 346,842	Balance, beginning of year	\$ 391,713	\$ 254,413	\$ 297,813	\$ 341,813	\$ 386,313	16
17	85,000	85,000	Contribution from operating fund	150,000	70,000	70,000	70,000	70,000	17
18	4,484	3,163	Interest earnings	2,700	3,400	4,000	4,500	5,100	18
19	-	204,700	Grants and other contributions	204,700	-	-	-	-	19
20			<i>Less - capital expenditures</i>						20
21	214	-	Dry hydrants	-	10,000	10,000	10,000	10,000	21
22	18,061	20,000	Fire department survey	-	-	-	-	-	22
23	1,639	255,875	Seismic upgrades	424,700	10,000	10,000	10,000	10,000	23
24	16,930	-	Tanker upgrade						24
25	-	-	Training site upgrades	20,000	10,000	10,000	10,000	10,000	25
26	7,769	75,000	Waterline extension	50,000	-	-	-	-	26
27	44,613	350,875	Total capital expenditures	494,700	30,000	30,000	30,000	30,000	27
28	<b>\$ 391,713</b>	<b>\$ 288,830</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 254,413</b>	<b>\$ 297,813</b>	<b>\$ 341,813</b>	<b>\$ 386,313</b>	<b>\$ 431,413</b>	28





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
ARVAY ROAD STREET LIGHTING  
PARTICIPANTS: PART OF ELECTORAL AREA 'E'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	-\$ 21	-\$ 21	Surplus (deficit) from prior years	\$ 27	\$ -	\$ -	\$ -	\$ -	1
2	1,121	1,121	Tax requisition	1,123	1,150	1,150	1,150	1,150	2
3	<b>\$ 1,100</b>	<b>\$ 1,100</b>	<b>TOTAL REVENUE</b>	<b>\$ 1,150</b>	<b>\$ 1,150</b>	<b>\$ 1,150</b>	<b>\$ 1,150</b>	<b>\$ 1,150</b>	3
<b>EXPENDITURES</b>									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	973	1,000	Operating costs	1,050	1,050	1,050	1,050	1,050	5
6	<b>\$ 1,073</b>	<b>\$ 1,100</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,150</b>	<b>\$ 1,150</b>	<b>\$ 1,150</b>	<b>\$ 1,150</b>	<b>\$ 1,150</b>	6
7	\$ 27	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	- 21	- 21	Deduct: Surplus from previous year	27	-	-	-	-	8
9	<b>\$ 48</b>	<b>\$ 21</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 27</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	9



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
BEAVER CREEK ANIMAL CONTROL  
PARTICIPANTS: ELECTORAL AREA 'E'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 2,900	\$ 2,900	Surplus (deficit) from prior years	\$ 2,853	\$ -	\$ -	\$ -	\$ -	1
2	100	100	Tax requisition	147	3,000	3,000	3,000	3,000	2
3	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	3
<b>EXPENDITURES</b>									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	47	2,900	Enforcement costs	2,900	2,900	2,900	2,900	2,900	5
6	<b>\$ 147</b>	<b>\$ 3,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	6
7	\$ 2,853	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	2,900	2,900	Deduct: Surplus from previous year	2,853	-	-	-	-	8
9	<b>-\$ 47</b>	<b>-\$ 2,900</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 2,853</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	9



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
BEAVER CREEK MULTI-PURPOSE ARENA CONTRIBUTION  
PARTICIPANTS: ELECTORAL AREA 'E'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 500	\$ 500	Surplus (deficit) from prior years	\$ 516	\$ -	\$ -	\$ -	\$ -	1
2	27,217	27,217	Parcel taxes	27,145	27,701	27,701	27,701	27,701	2
3	16	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 27,733</b>	<b>\$ 27,717</b>	<b>TOTAL REVENUE</b>	<b>\$ 27,661</b>	<b>\$ 27,701</b>	<b>\$ 27,701</b>	<b>\$ 27,701</b>	<b>\$ 27,701</b>	4
<b>EXPENDITURES</b>									
5	\$ 2,750	\$ 2,750	Administrative charge	\$ 2,750	\$ 2,750	\$ 2,750	\$ 2,750	\$ 2,750	5
6	24,467	24,467	Contribution to Port Alberni Arena	24,411	24,451	24,451	24,451	24,451	6
7	-	500	Other costs	500	500	500	500	500	7
8	<b>\$ 27,217</b>	<b>\$ 27,717</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 27,661</b>	<b>\$ 27,701</b>	<b>\$ 27,701</b>	<b>\$ 27,701</b>	<b>\$ 27,701</b>	8
9	\$ 516	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	500	500	Deduct: Surplus from previous year	516	-	-	-	-	10
11	<b>\$ 16</b>	<b>-\$ 500</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 516</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
BEAVER CREEK GRANTS-IN-AID  
PARTICIPANTS: ELECTORAL AREA 'E'**

As adopted by the Board  
on March 28, 2012

		History		Budget					
		2011	2011	2012	2013	2014	2015	2016	
Line		ACTUAL	PLAN						Line
<b>REVENUE</b>									
1	\$ 2,000	\$ 2,000	Surplus (deficit) from prior years	\$ 2,000	\$ -	\$ -	\$ -	\$ -	1
2	9,000	9,000	Tax requisition	5,000	2,000	2,000	2,000	2,000	2
3	<b>\$ 11,000</b>	<b>\$ 11,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 7,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	3
<b>EXPENDITURES</b>									
4	\$ -	-	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	4
5	5,000	5,000	Alberni Valley water study	5,000	-	-	-	-	5
6	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	6
7	3,000	3,000	Pacific Rim Health Co-op	-	-	-	-	-	7
8	-	2,000	Unallocated	1,000	2,000	2,000	2,000	2,000	8
9	<b>\$ 9,000</b>	<b>\$ 11,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 7,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	9
10	\$ 2,000	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	10
11	2,000	2,000	Deduct: Surplus from previous year	2,000	-	-	-	-	11
12	<b>\$ -</b>	<b>-\$ 2,000</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 2,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	12

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
BEAVER CREEK NOISE CONTROL  
PARTICIPANTS: ELECTORAL AREA 'E'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 900	\$ 900	Surplus (deficit) from prior years	\$ 1,000	\$ -	\$ -	\$ -	\$ -	1
2	1,100	1,100	Tax requisition	1,000	2,000	2,000	2,000	2,000	2
3	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	3
<b>EXPENDITURES</b>									
4	\$ 1,000	\$ 1,000	Administrative charge	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	4
5	-	1,000	Enforcement costs	1,000	1,000	1,000	1,000	1,000	5
6	<b>\$ 1,000</b>	<b>\$ 2,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	6
7	\$ 1,000	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	900	900	Deduct: Surplus from previous year	1,000	-	-	-	-	8
9	<b>\$ 100</b>	<b>-\$ 900</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 1,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	9



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
BEAVER CREEK RECREATION GRANT  
PARTICIPANTS: ELECTORAL AREA 'E'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
			<b>REVENUE</b>						
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ 18	\$ -	\$ -	\$ -	\$ -	1
2	31,200	31,200	Tax requisition	31,282	31,300	31,300	31,300	31,300	2
3	18	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 31,218</b>	<b>\$ 31,200</b>	<b>TOTAL REVENUE</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>	4
			<b>EXPENDITURES</b>						
5	\$ 100	100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	5
6	31,100	\$ 31,100	Recreation grant to Port Alberni	31,200	31,200	31,200	31,200	31,200	6
7	<b>\$ 31,200</b>	<b>\$ 31,200</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>	<b>\$ 31,300</b>	7
8	\$ 18	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	-	-	Deduct: Surplus from previous year	18	-	-	-	-	9
10	<b>\$ 18</b>	<b>\$ -</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 18</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
BEAVER CREEK VOLUNTEER FIRE DEPARTMENT  
PARTICIPANTS: PART OF ELECTORAL AREA 'E'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 5,707	\$ 5,707	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	238,143	238,143	Tax requisition	236,550	236,550	236,550	236,550	236,550	2
3	<b>\$ 243,850</b>	<b>\$ 243,850</b>	<b>TOTAL REVENUE</b>	<b>\$ 236,550</b>	<b>\$ 236,550</b>	<b>\$ 236,550</b>	<b>\$ 236,550</b>	<b>\$ 236,550</b>	3
<b>EXPENDITURES</b>									
4	\$ 1,000	\$ 1,000	Administrative charge	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	4
5	85,000	85,000	Capital fund contribution	85,000	85,000	85,000	85,000	85,000	5
6	157,850	157,850	Operating costs	150,550	150,550	150,550	150,550	150,550	6
7	<b>\$ 243,850</b>	<b>\$ 243,850</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 236,550</b>	<b>\$ 236,550</b>	<b>\$ 236,550</b>	<b>\$ 236,550</b>	<b>\$ 236,550</b>	7
8	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	85,000	85,000	Add: Transfer to reserves	85,000	85,000	85,000	85,000	85,000	9
10	38,140	38,000	Deduct: Estimated amortization not included	38,000	38,000	38,000	38,000	38,000	10
11	5,707	5,707	Surplus from previous year	-	-	-	-	-	11
12	<b>\$ 41,153</b>	<b>\$ 41,293</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>\$ 47,000</b>	<b>\$ 47,000</b>	<b>\$ 47,000</b>	<b>\$ 47,000</b>	<b>\$ 47,000</b>	12
<b>CAPITAL FUND</b>									
13	\$ 288,305	\$ 288,305	Balance, beginning of year	\$ 310,126	\$ 248,626	\$ 337,226	\$ 426,926	\$ 65,026	13
14	85,000	85,000	Contribution from operating fund	85,000	85,000	85,000	85,000	85,000	14
15	3,687	2,933	Interest earnings	3,500	3,600	4,700	3,100	1,300	15
16			<i>Less - capital expenditures</i>						16
17	66,866	75,000	Generator for fire hall	-	-	-	-	-	17
18	-	-	Siding & seismic upgrades	150,000	-	-	-	-	18
19	-	-	Replace truck #53	-	-	-	450,000	-	19
20	66,866	75,000	Total capital expenditures	150,000	-	-	450,000	-	20
21	<b>\$ 310,126</b>	<b>\$ 301,238</b>	<b>BALANCE, END OF YEAR</b>	<b>\$ 248,626</b>	<b>\$ 337,226</b>	<b>\$ 426,926</b>	<b>\$ 65,026</b>	<b>\$ 151,326</b>	21



ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
 2012-2016 FINANCIAL PLAN  
 GRANVILLE ROAD FIRE PROTECTION  
 PARTICIPANTS: PORTION OF ELECTORAL AREA 'E'

As adopted by the Board  
 on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ -	\$ -	Surplus (deficit) from prior years	\$ -	\$ -	\$ -	\$ -	\$ -	1
2	875	875	Tax requisition	1,105	1,105	1,105	1,105	1,105	2
3	<b>\$ 875</b>	<b>\$ 875</b>	<b>TOTAL REVENUE</b>	<b>\$ 1,105</b>	<b>\$ 1,105</b>	<b>\$ 1,105</b>	<b>\$ 1,105</b>	<b>\$ 1,105</b>	3
<b>EXPENDITURES</b>									
4	\$ 100	\$ 100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	775	775	Operating costs	1,005	1,005	1,005	1,005	1,005	5
6	<b>\$ 875</b>	<b>\$ 875</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 1,105</b>	<b>\$ 1,105</b>	<b>\$ 1,105</b>	<b>\$ 1,105</b>	<b>\$ 1,105</b>	6
7	\$ -	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	-	-	Deduct: Surplus from previous year	-	-	-	-	-	8
9	<b>\$ -</b>	<b>\$ -</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	9





**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
CHERRY CREEK MULTI-PURPOSE ARENA CONTRIBUTION  
PARTICIPANTS: ELECTORAL AREA 'F'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 452	\$ 452	Surplus (deficit) from prior years	\$ 819	\$ -	\$ -	\$ -	\$ -	1
2	23,183	23,183	Parcel taxes	22,589	23,419	23,419	23,419	23,419	2
3	319	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 23,954</b>	<b>\$ 23,635</b>	<b>TOTAL REVENUE</b>	<b>\$ 23,408</b>	<b>\$ 23,419</b>	<b>\$ 23,419</b>	<b>\$ 23,419</b>	<b>\$ 23,419</b>	4
<b>EXPENDITURES</b>									
5	\$ 2,750	\$ 2,750	Administrative charge	\$ 2,750	\$ 2,750	\$ 2,750	\$ 2,750	\$ 2,750	5
6	20,385	20,385	Contribution to Port Alberni Arena	20,158	20,169	20,169	20,169	20,169	6
7	-	500	Other costs	500	500	500	500	500	7
8	<b>\$ 23,135</b>	<b>\$ 23,635</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 23,408</b>	<b>\$ 23,419</b>	<b>\$ 23,419</b>	<b>\$ 23,419</b>	<b>\$ 23,419</b>	8
9	\$ 819	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	9
10	452	452	Deduct: Surplus from previous year	819	-	-	-	-	10
11	<b>\$ 367</b>	<b>-\$ 452</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 819</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	11



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
CHERRY CREEK GRANTS-IN-AID  
PARTICIPANTS: ELECTORAL AREA 'F'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 1,277	\$ 1,277	Surplus (deficit) from prior years	\$ 1,710	\$ -	\$ -	\$ -	\$ -	1
2	31,509	31,509	Tax requisition	28,299	24,009	24,009	24,009	24,009	2
3	433	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 33,219</b>	<b>\$ 32,786</b>	<b>TOTAL REVENUE</b>	<b>\$ 30,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	4
<b>EXPENDITURES</b>									
5	\$ -	\$ -	Administrative charge	\$ -	\$ -	\$ -	\$ -	\$ -	5
6	5,000	5,000	Alberni Valley water study	5,000	-	-	-	-	6
7	1,000	1,000	Chamber of Commerce	1,000	-	-	-	-	7
8			Contribution to Port Alberni to eliminate						8
9	22,509	22,509	non City resident rate fees	22,509	22,509	22,509	22,509	22,509	9
10	3,000	3,000	Pacific Rim Health Co-op	-	-	-	-	-	10
11	-	1,277	Unallocated	1,500	1,500	1,500	1,500	1,500	11
12	<b>\$ 31,509</b>	<b>\$ 32,786</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 30,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	<b>\$ 24,009</b>	12
13	\$ 1,710	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	13
14	1,277	1,277	Deduct: Surplus from previous year	1,710	-	-	-	-	14
15	<b>\$ 433</b>	<b>-\$ 1,277</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b>	<b>-\$ 1,710</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	15

(for Financial Reporting purposes)



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
CHERRY CREEK NOISE CONTROL  
PARTICIPANTS: ELECTORAL AREA 'F'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	\$ 1,000	\$ 1,000	Surplus (deficit) from prior years	\$ 1,012	\$ -	\$ -	\$ -	\$ -	1
2	1,000	1,000	Tax requisition	988	2,000	2,000	2,000	2,000	2
3	12	-	Grant in lieu of taxes	-	-	-	-	-	3
4	<b>\$ 2,012</b>	<b>\$ 2,000</b>	<b>TOTAL REVENUE</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	4
<b>EXPENDITURES</b>									
5	\$ 1,000	\$ 1,000	Administrative charge	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	5
6	-	1,000	Enforcement costs	1,000	1,000	1,000	1,000	1,000	6
7	<b>\$ 1,000</b>	<b>\$ 2,000</b>	<b>TOTAL EXPENDITURES</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	7
8	\$ 1,012	\$ -	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	8
9	1,000	1,000	Deduct: Surplus from previous year	1,012	-	-	-	-	9
10	<b>\$ 12</b>	<b>-\$ 1,000</b>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<b>-\$ 1,012</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	10



**ALBERNI-CLAYOQUOT REGIONAL DISTRICT  
2012-2016 FINANCIAL PLAN  
FRANKLIN RIVER ROAD FIRE PROTECTION  
PARTICIPANTS: PORTION OF ELECTORAL AREA 'F'**

As adopted by the Board  
on March 28, 2012

Line	History			Budget					Line
	2011 ACTUAL	2011 PLAN		2012	2013	2014	2015	2016	
<b>REVENUE</b>									
1	-\$ 321	-\$ 321	Surplus (deficit) from prior years	-\$ 2,612	\$ -	\$ -	\$ -	\$ -	1
2	3,221	3,221	Tax requisition	9,512	6,900	6,900	6,900	6,900	2
3	<u>\$ 2,900</u>	<u>\$ 2,900</u>	<b>TOTAL REVENUE</b>	<u>\$ 6,900</u>	<u>\$ 6,900</u>	<u>\$ 6,900</u>	<u>\$ 6,900</u>	<u>\$ 6,900</u>	3
<b>EXPENDITURES</b>									
4	\$ 100	100	Administrative charge	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	4
5	5,412	2,800	Operating costs	6,800	6,800	6,800	6,800	6,800	5
6	<u>\$ 5,512</u>	<u>\$ 2,900</u>	<b>TOTAL EXPENDITURES</b>	<u>\$ 6,900</u>	<u>\$ 6,900</u>	<u>\$ 6,900</u>	<u>\$ 6,900</u>	<u>\$ 6,900</u>	6
7	-\$ 2,612	-	<b>FINANCIAL PLAN BALANCE</b>	\$ -	\$ -	\$ -	\$ -	\$ -	7
8	- 321	- 321	Deduct: Surplus from previous year	- 2,612	-	-	-	-	8
9	<u>-\$ 2,291</u>	<u>\$ 321</u>	<b>ANNUAL SURPLUS/(DEFICIT)</b> (for Financial Reporting purposes)	<u>\$ 2,612</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	9